

UNITED STATES DISTRICT COURT
DISTRICT OF PUERTO RICO

-----X
In re: PROMESA
Title III
THE FINANCIAL OVERSIGHT AND
MANAGEMENT BOARD FOR PUERTO RICO No. 17 BK 3283-LTS
as representative of
THE COMMONWEALTH OF PUERTO RICO, *et al.*,
Debtors.¹
-----X

**EIGHTH INTERIM FEE APPLICATION OF ANKURA
CONSULTING GROUP, LLC FOR COMPENSATION FOR SERVICES
RENDERED AND REIMBURSEMENT OF EXPENSES AS FINANCIAL
ADVISORS TO THE COMMONWEALTH OF PUERTO RICO FOR
THE PERIOD OCTOBER 1, 2019 THROUGH JANUARY 31, 2020**

Name of Applicant: Ankura Consulting Group, LLC ("Ankura")
Authorized to Provide
Professional Services to: Debtor
Period for which compensation
and reimbursement is sought: October 1, 2019 through January 31, 2020
Amount of compensation sought
as actual, reasonable and necessary: \$4,568,311.20
Amount of expense reimbursement
sought as actual, reasonable and
necessary: \$226,836.98
This is a: monthly X interim final application.
This is Ankura's Eighth Interim Fee Application in this case.

¹ The Debtors in these Title III Cases, along with each Debtor's respective Title III case number and the last four (4) digits of each Debtor's federal tax identification number, as applicable, are the (i) Commonwealth of Puerto Rico (Bankruptcy Case No. 17 BK 3283-LTS) (Last Four Digits of Federal Tax ID: 3481); (ii) Puerto Rico Sales Tax Financing Corporation ("COFINA") (Bankruptcy Case No. 17 BK 3284-LTS) (Last Four Digits of Federal Tax ID: 8474); (iii) Puerto Rico Highways and Transportation Authority ("HTA") (Bankruptcy Case No. 17 BK 3567-LTS) (Last Four Digits of Federal Tax ID: 3808); and (iv) Employees Retirement System of the Government of the Commonwealth of Puerto Rico ("ERS") (Bankruptcy Case No. 17 BK 3566-LTS) (Last Four Digits of Federal Tax ID: 9686). (Title III case numbers are listed as Bankruptcy Case numbers due to software limitations).

Summary of Fees by Month

Compensation Period	Fees	Expenses	Total Fees and Expenses	Puerto Rico Tax	Amount Paid to Ankura	Total Outstanding
6/1/17 - 6/30/17	\$ 400,000.00	\$ -	\$ 400,000.00	\$ (6,000.00)	\$ (400,000.00)	\$ (6,000.00)
7/1/17 - 7/31/17	261,848.50	11,406.94	273,255.44	(3,927.73)	(266,919.99)	2,407.73
8/1/17 - 8/31/17	891,030.00	43,987.60	935,017.60	(13,365.45)	(913,459.03)	8,193.12
9/1/17 - 9/30/17	408,875.50	8,409.75	417,285.25	(6,133.13)	(407,392.46)	3,759.66
First Interim Fee Period	1,961,754.00	63,804.29	2,025,558.29	(29,426.31)	(1,987,771.48)	8,360.50
Voluntary Reduction ⁽¹⁾	(35,983.94)	-	(35,983.94)	539.76	-	(35,444.18)
Voluntary Reduction	(26,483.70)	-	(26,483.70)	397.26	-	(26,086.44)
Ankura Credit to AAFAP ⁽⁶⁾	-	-	-	-	-	53,170.12
First Interim Fee Period, Net⁽⁷⁾	\$ 1,899,286.36	\$ 63,804.29	\$ 1,963,090.65	(28,489.30)	\$ (1,987,771.48)	\$ -
10/1/17 - 10/31/17	\$ 920,727.50	\$ 23,279.52	\$ 944,007.02	\$ (13,810.91)	\$ (911,612.16)	\$ 18,583.94
11/1/17 - 11/30/17	925,751.50	45,072.70	970,824.20	(13,886.27)	(939,622.26)	17,315.66
12/1/17 - 12/31/17	1,123,915.50	55,801.71	1,179,717.21	(16,858.73)	(1,141,904.60)	20,953.88
1/1/18 - 1/31/18	967,584.50	51,303.17	1,018,887.67	(14,513.77)	(986,540.89)	17,833.01
Second Interim Fee Period	3,937,979.00	175,457.10	4,113,436.10	(59,069.69)	(3,979,679.91)	74,686.50
Voluntary Reduction ⁽²⁾	(121,020.75)	(8,775.41)	(129,796.16)	1,815.31	-	(127,980.85)
Ankura Credit to AAFAP ⁽⁶⁾	-	-	-	-	-	53,294.35
Second Interim Fee Period, Net⁽⁷⁾	\$ 3,816,958.25	\$ 166,681.69	\$ 3,983,639.94	(57,254.37)	(3,979,679.91)	\$ -
2/1/18 - 2/28/18	\$ 805,142.50	\$ 51,269.19	\$ 856,411.69	\$ (12,077.14)	\$ (812,543.69)	\$ 31,790.87
3/1/18 - 3/31/18	544,363.50	39,235.32	583,598.82	(8,165.45)	(554,134.93)	21,298.44
4/1/18 - 4/30/18	324,355.50	18,807.88	343,163.38	(4,865.33)	(325,411.95)	12,886.10
5/1/18 - 5/31/18	328,462.00	18,905.21	347,367.21	(4,926.93)	(329,385.01)	13,055.27
Third Interim Fee Period	2,002,323.50	128,217.60	2,130,541.10	(30,034.85)	(2,021,475.57)	79,030.67
Voluntary Reduction ⁽³⁾	(87,086.73)	(20,590.47)	(107,677.20)	1,306.30	-	(106,370.90)
Ankura Credit to AAFAP ⁽⁶⁾	-	-	-	-	-	27,340.22
Third Interim Fee Period, Net⁽⁷⁾	\$ 1,915,236.77	\$ 107,627.13	\$ 2,022,863.90	(28,728.55)	(2,021,475.57)	\$ -
6/1/18 - 6/30/18	\$ 405,703.25	\$ 40,304.45	\$ 446,007.70	\$ (6,085.55)	\$ (405,437.38)	\$ 34,484.77
7/1/18 - 7/31/18	563,488.33	45,712.51	609,200.85	(8,452.33)	(473,886.56)	126,861.96
8/1/18 - 8/31/18	754,947.25	74,088.76	829,036.01	(11,324.21)	(722,869.91)	94,841.89
9/1/18 - 9/30/18	649,494.79	38,897.55	688,392.34	(9,742.42)	(606,330.57)	72,319.35
Fourth Interim Fee Period	2,373,633.63	199,003.27	2,572,636.90	(35,604.50)	(2,208,524.42)	328,507.97
10/1/18 - 10/31/18	\$ 946,695.00	\$ 64,534.82	\$ 1,011,229.82	\$ (14,200.43)	\$ (891,628.78)	\$ 105,400.61
11/1/18 - 11/30/18	866,117.00	42,954.46	909,071.46	(12,991.76)	(779,823.17)	116,256.53
12/1/18 - 12/31/18 - 000031	372,686.50	23,284.88	395,971.38	(5,590.30)	(347,024.79)	43,356.29
12/1/18 - 12/31/18 - 000030	214,957.50	-	214,957.50	(3,224.36)	(190,559.82)	21,173.32
1/1/19 - 1/31/19 - 000031	475,529.50	51,034.87	526,564.37	(7,102.94)	(461,257.91)	56,203.52
1/1/19 - 1/31/19 - 000030	374,713.00	-	374,713.00	(5,620.70)	(332,183.07)	36,909.24
Adjustment ⁽⁴⁾	(25,550.00)	-	(25,550.00)	383.25	-	(25,166.75)
Fifth Interim Fee Period	\$ 3,223,148.50	\$ 181,809.03	\$ 3,404,957.53	(48,347.23)	(3,002,477.55)	\$ 354,132.76
2/1/2019 - 2/28/2019 - 000031	\$ 522,798.00	\$ 34,224.87	\$ 557,022.87	\$ (7,841.97)	\$ (492,581.63)	\$ 56,599.27
2/1/2019 - 2/28/2019 - 000030	271,283.00	-	271,283.00	(4,069.25)	(240,492.38)	26,721.38
3/1/2019 - 3/31/2019 - 000031	744,652.00	59,583.85	804,235.85	(11,169.78)	(701,985.25)	91,080.82
3/1/2019 - 3/31/2019 - 000030	179,777.50	-	179,777.50	(2,696.66)	(159,002.14)	18,078.70
4/1/2019 - 4/30/2019 - 000031	439,170.50	29,362.39	468,532.89	(6,587.56)	(415,335.68)	46,609.65
4/1/2019 - 4/30/2019 - 000030	213,148.00	-	213,148.00	(3,197.22)	(188,955.70)	20,995.08
4/1/2019 - 4/30/2019 - 000031 Impl.	281,736.50	33,209.24	314,945.74	(4,226.05)	(272,563.85)	38,155.84
5/1/2019 - 5/31/2019 - 000031 ⁽⁵⁾	742,224.00	17,544.77	759,768.77	(11,133.36)	(670,602.70)	78,032.71
5/1/2019 - 5/31/2019 - 000030	284,669.50	-	284,669.50	(4,270.04)	(252,359.51)	28,039.95
5/1/2019 - 5/31/2019 - 000031 Impl.	390,381.50	45,687.69	436,069.19	(5,855.72)	(380,426.57)	49,786.90
Sixth Interim Fee Period	\$ 4,069,840.50	\$ 219,612.81	\$ 4,289,453.31	(61,047.61)	(3,774,305.41)	\$ 454,100.29
6/1/2019 - 6/30/2019 - 000031 ⁽⁶⁾	\$ 483,870.00	\$ 9,682.20	\$ 493,552.20	\$ (7,258.05)	\$ (436,972.73)	\$ 49,321.42
6/1/2019 - 6/30/2019 - 000030	301,183.00	-	301,183.00	(4,517.75)	(266,998.73)	29,666.53
6/1/2019 - 6/30/2019 - 000031 Impl. ⁽⁶⁾	358,607.50	58,026.33	416,633.83	(5,379.11)	(351,278.48)	59,976.24
6/1/2019 - 6/30/2019 - 000031 Ret. Plan	91,490.00	17,367.13	108,857.13	(1,372.35)	(95,351.82)	12,132.96
7/1/2019 - 7/31/2019 - 000031	588,208.53	13,318.37	601,526.90	(8,823.13)	(531,569.05)	61,134.72
7/1/2019 - 7/31/2019 - 000031 Impl.	321,862.38	24,356.80	346,219.18	(4,827.94)	(301,299.92)	40,091.32
7/1/2019 - 7/31/2019 - 000031 Ret. Plan	284,918.88	18,453.83	303,372.71	(4,273.78)	(266,784.14)	32,314.79
8/1/2019 - 8/30/2019 - 000040	453,681.53	12,443.20	466,124.73	(6,805.22)	(411,545.81)	47,773.70
8/1/2019 - 8/30/2019 - 000027	260,347.75	-	260,347.75	(3,905.22)	(230,780.68)	25,661.85
8/1/2019 - 8/30/2019 - 000040 Impl.	378,279.38	31,825.41	410,104.79	(5,674.19)	(354,006.25)	50,424.35
8/1/2019 - 8/30/2019 - 000040 Ret. Plan	287,170.00	34,773.48	321,943.48	(4,307.55)	(279,719.34)	39,165.59
9/1/2019 - 9/30/2019 - 000040	469,087.08	19,716.41	488,803.49	(7,036.31)	(431,047.18)	50,720.00
9/1/2019 - 9/30/2019 - 000027	514,988.18	-	514,988.18	(7,724.82)	(456,501.46)	50,761.90
9/1/2019 - 9/30/2019 - 000040 Impl.	410,518.88	53,777.84	464,296.72	(6,157.78)	(403,971.55)	54,167.39
9/1/2019 - 9/30/2019 - 000040 Ret. Plan	152,099.50	15,625.13	167,724.63	(2,281.49)	(147,009.78)	18,433.36
Seventh Interim Fee Period	\$ 5,356,312.59	\$ 309,366.13	\$ 5,665,678.72	(80,344.69)	(4,964,836.92)	\$ 620,497.11
Voluntary Reduction ⁽⁶⁾	(640.00)	-	(640.00)	9.60	-	(630.40)
Seventh Interim Fee Period, Net	\$ 5,355,672.59	\$ 309,366.13	\$ 5,665,038.72	(80,335.09)	(4,964,836.92)	\$ 619,866.71
10/1/2019 - 10/31/2019 - 000040	360,793.08	16,326.19	377,119.27	(5,411.90)	(333,032.14)	38,674.23
10/1/2019 - 10/31/2019 - 000027	535,920.08	-	535,920.08	(8,038.80)	(475,054.26)	52,827.02
10/1/2019 - 10/31/2019 - 000040 Impl.	546,937.75	48,125.94	595,063.69	(8,204.07)	(506,454.80)	80,404.82
10/1/2019 - 10/31/2019 - 000040 Ret. Plan	158,656.38	10,652.70	169,309.08	(2,379.85)	(149,313.63)	17,615.60
11/1/2019 - 11/30/2019 - 000040	266,245.23	11,452.36	277,697.59	(3,993.68)	(246,476.67)	27,227.24
11/1/2019 - 11/30/2019 - 000027	358,578.68	-	358,578.68	(5,378.68)	(216,602.24)	136,597.76
11/1/2019 - 11/30/2019 - 000040 Impl.	542,234.77	50,503.55	592,738.32	(8,133.52)	(520,389.82)	64,214.98
12/1/2019 - 12/31/2019 - 000040	312,115.40	11,007.08	323,122.48	(4,681.73)	(286,458.26)	31,982.49
12/1/2019 - 12/31/2019 - 000027	184,153.70	-	184,153.70	(2,762.31)	(163,252.26)	18,139.13
12/1/2019 - 12/31/2019 - 000040 Impl.	358,650.88	34,210.37	392,861.25	(5,379.76)	(346,375.52)	41,105.97
1/1/2020 - 1/31/2020 - 000040	529,285.30	25,785.20	555,070.50	(7,939.28)	(492,261.39)	54,869.83
1/1/2020 - 1/31/2020 - 000027	200,949.70	-	200,949.70	(3,014.25)	-	197,935.45
1/1/2020 - 1/31/2020 - 000040 Impl.	213,790.25	18,773.59	232,563.84	(3,206.85)	(205,066.55)	24,290.44
Eighth Interim Fee Period	4,568,311.20	226,836.98	4,795,148.18	(68,524.67)	(3,940,738.54)	785,884.97
TOTAL	\$ 27,222,087.80	\$ 1,474,741.33	\$ 28,696,829.13	(408,331.32)	(25,879,809.80)	\$ 2,542,492.71

(1) Voluntary reduction pursuant to Omnibus Order Allowing Interim Allowance of Compensation for Professional Services Rendered and Reimbursement of Expenses for the First Interim Compensation Period from May 3 Through September 30, 2017 (Docket #2911).

(2) Voluntary reduction pursuant to Omnibus Order Allowing Interim Allowance of Compensation for Professional Services Rendered and Reimbursement of Expenses for the Second Interim Compensation Period from October 1 Through January 31, 2018 (Docket #8189).

(3) Voluntary reduction pursuant to Omnibus Order Allowing Interim Allowance of Compensation for Professional Services Rendered and Reimbursement of Expenses for the Second Interim Compensation Period from February 1 Through May 31, 2018 (Docket #8189).

(4) Adjustment made for duplicate entries in the Sixteenth Monthly fee statement, for the period of September 1, 2018 through September 30, 2018, dated November 19, 2018. Ankura has notified the fee examiner and the Commonwealth of the adjustment.

(5) The twenty-fourth monthly fee statement of Ankura Consulting Group includes the monthly municipal advisor fee, \$50,000 per month, for both April and May as Ankura did not bill the municipal advisory fee for April.

(6) The twenty-fifth monthly fee statement of Ankura Consulting Group includes the monthly municipal advisor fee, \$50,000 per month, for both March and June as Ankura did not bill the municipal advisory fee for March.

(7) Payment received by AAFAP on account of net holdback amounts due on the 1st, 2nd and 3rd interim fee applications did not withhold for the 1.5% Technical Services tax previously withheld on the 90% payment. Ankura will provide a credit to AAFAP for amounts previously not withheld (\$133,804.69) on its July 2020 fee statement.

(8) The 1.5% Technical Services tax was inadvertently not withheld on certain payments made by AAFAP to Ankura for the First, Second and Third interim fee applications. Ankura is providing a credit to AAFAP in the amount of \$133,804.69 to account for the correct withholding.

(9) June Impl. invoice \$640 lower than detail due to calculation error on June Impl. invoice. Ankura has voluntarily written off these fees.

Dated: San Juan, Puerto Rico
August 12, 2020

ANKURA CONSULTING GROUP, LLC



By: _____

Fernando Batlle
ANKURA CONSULTING GROUP, LLC
B-7 Tabonuco Street, Suite 1403
Guaynabo, PR 00968
Telephone: (917) 601-0224
Fernando.Batlle@ankura.com

UNITED STATES DISTRICT COURT
DISTRICT OF PUERTO RICO

-----X
In re: PROMESA
Title III
THE FINANCIAL OVERSIGHT AND
MANAGEMENT BOARD FOR PUERTO RICO No. 17 BK 3283-LTS
as representative of
THE COMMONWEALTH OF PUERTO RICO, *et al.*,
Debtors.¹
-----X

**EIGHTH INTERIM FEE APPLICATION OF ANKURA
CONSULTING GROUP, LLC FOR COMPENSATION FOR SERVICES
RENDERED AND REIMBURSEMENT OF EXPENSES AS FINANCIAL
ADVISORS TO THE COMMONWEALTH OF PUERTO RICO FOR
THE PERIOD OCTOBER 1, 2019 THROUGH JANUARY 31, 2020**

The Eighth Interim Fee Application (“Application”) for Compensation for Services Rendered and Reimbursement of Expenses includes the period October 1, 2019 through January 31, 2020 (“**the Eighth Interim Fee Period**”) of Ankura Consulting Group, LLC (“**Ankura**” or “**Applicant**”), financial advisor to the Commonwealth of Puerto Rico (the “**Commonwealth**”), collectively the “**Debtors**”, respectfully represents as follows:

Introduction

1. By this Application, Ankura seeks allowance of compensation for professional services rendered as financial advisor to the Debtors for the Eighth Interim Fee Period in the

¹ The Debtors in these Title III Cases, along with each Debtor’s respective Title III case number and the last four (4) digits of each Debtor’s federal tax identification number, as applicable, are the (i) Commonwealth of Puerto Rico (Bankruptcy Case No. 17 BK 3283-LTS) (Last Four Digits of Federal Tax ID: 3481); (ii) Puerto Rico Sales Tax Financing Corporation (“COFINA”) (Bankruptcy Case No. 17 BK 3284-LTS) (Last Four Digits of Federal Tax ID: 8474); (iii) Puerto Rico Highways and Transportation Authority (“HTA”) (Bankruptcy Case No. 17 BK 3567-LTS) (Last Four Digits of Federal Tax ID: 3808); and (iv) Employees Retirement System of the Government of the Commonwealth of Puerto Rico (“ERS”) (Bankruptcy Case No. 17 BK 3566-LTS) (Last Four Digits of Federal Tax ID: 9686). (Title III case numbers are listed as Bankruptcy Case numbers due to software limitations).

amount of \$4,568,311.20 and actual and necessary out-of-pocket expenses of \$226,836.98. In support of this Application, Applicant represents as follows:

2. The United States District Court for the District of Puerto Rico (the “Court”) has subject matter jurisdiction over this matter pursuant to PROMESA section 306(a).

3. Venue is proper pursuant to PROMESA section 307(a).

4. The statutory bases for the relief requested herein are PROMESA section 317 and Bankruptcy Code section 105(a), made applicable in the Title III Case pursuant to PROMESA section 301(a).

Background

5. On June 30, 2016, the Oversight Board was established under PROMESA section 101(b). On August 31, 2016, President Obama appointed the Oversight Board’s seven voting members.

6. Pursuant to PROMESA section 315, “[t]he Oversight Board in a case under this title is the representative of the debtor” and “may take any action necessary on behalf of the debtor to prosecute the case of the debtor, including filing a petition under section 304 of [PROMESA] . . . or otherwise generally submitting filings in relation to the case with the court.”

7. On September 30, 2016, the Oversight Board designated the Commonwealth as a “covered entity” under PROMESA section 101(d).

8. On May 3, 2017 (the “Petition Date”), the Oversight Board issued a restructuring certification pursuant to PROMESA sections 104(j) and 206 and filed a voluntary petition for relief for the Commonwealth in the District Court pursuant to PROMESA section 304(a), commencing a case under Title III thereof (the “Commonwealth’s Title III Case”).

9. Background information regarding the Commonwealth and its instrumentalities, and the commencement of the Commonwealth’s Title III Case, is contained in the Notice of

Statement of Oversight Board in Connection with PROMESA Title III Petition [ECF No. 1], attached to the Commonwealth's Title III petition.

Applicant's Interim Compensation

10. For the convenience of this Court and all parties-in-interest, the following exhibits are attached hereto:

- i. **Exhibit A** – Certification of Fernando Batlle,
- ii. **Exhibit B** – Summary of Total Hours and Fees by Task Code for the Eighth Interim Fee Period,
- iii. **Exhibit C1** – Summary of Restructuring Hours and Fees by Professional for the Eighth Interim Fee Period,
- iv. **Exhibit C2** – Summary of Implementation Hours and Fees by Professional for the Eighth Interim Fee Period,
- v. **Exhibit C3** – Summary of Retirement Plan Hours and Fees by Professional for the Eighth Interim Fee Period,
- vi. **Exhibit D1** – Summary of Restructuring Expenses by Category in the Eighth Interim Fee Period,
- vii. **Exhibit D2** – Summary of Implementation Expenses by Category in the Eighth Interim Fee Period,
- viii. **Exhibit D3** – Summary of Retirement Plan Expenses by Category in the Eighth Interim Fee Period,
- ix. **Exhibit E** – Monthly Fee Statements of Ankura Consulting Group, LLC for Compensation for Services and Reimbursement of Expenses as Financial Advisor to the Debtor, for the Period October 1, 2019 through October 31, 2019,
- x. **Exhibit F** – Monthly Fee Statements of Ankura Consulting Group, LLC for Compensation for Services and Reimbursement of Expenses as Financial Advisor to the Debtor, for the Period November 1, 2019 through November 30, 2019,
- xi. **Exhibit G** – Monthly Fee Statements of Ankura Consulting Group, LLC for Compensation for Services and Reimbursement of Expenses as Financial Advisor to the Debtor, for the Period December 1, 2019 through December 31, 2019, and,

- xii. **Exhibit H** – Monthly Fee Statements of Ankura Consulting Group, LLC for Compensation for Services and Reimbursement of Expenses as Financial Advisor to the Debtor, for the Period January 1, 2020 through January 31, 2020.

11. Consistent with the professional services agreement by and between Applicant and the Commonwealth, Applicant will not seek payment of travel time which has been excluded from the billable fees included herein.

12. Consistent with other matters and the guidance provided by the Court and the fee examiner, the Applicant has elected to institute certain restrictions with respect to out-of-pocket expenses. As a result of these restrictions, Applicant will not seek reimbursement of \$57,984.66 in expenses incurred during the Eighth Interim Fee Period.

13. There is no agreement or understanding between Applicant and any other person for the sharing of compensation to be received for services rendered in these Title III Cases.

Summary of Services

14. To provide an orderly and meaningful summary of the services rendered by Applicant during the Eighth Interim Fee Period, Applicant established, in accordance with the guidelines and its internal billing procedures, separate task codes. The following is a summary of the most significant services provided by Applicant during the Eighth Interim Fee Period.

15. Detailed time descriptions of the Applicant's professionals are included in each of the monthly fee statements attached hereto as Exhibits E, F, G and H.

- i. **Planning and Implementation – 4,604.0 Hours; \$1,610,513.65 Fees.** The Applicant included in this workstream the execution and implementation of initiatives included in the certified fiscal plan including i) assessing and providing feedback on implementation plans, ii) assisting agencies with the development of implementation plans, iii) assisting agencies with the execution of agency consolidations, iv) assisting agencies with the implementation of operational efficiency and transformation initiatives, and v) assessing and providing feedback on agency monthly reporting packages required by the FOMB. Lastly, the applicant participated in meetings with AAFAF, the FOMB and its advisors and various agencies to help refine implementation

plans and the implementation planning and reporting process. The Applicant assisted numerous agencies with planning and implementation related matters including:

- i. Civil Rights Commission
- ii. Commonwealth Election Commission
- iii. Department of Economic Development
- iv. Department of Environment and Natural Resources
- v. Department of Health
- vi. Department of Justice
- vii. Department of Public Safety
- viii. Department of State
- ix. Department of Transportation and Public Works
- x. Elderly and Retired People Advocate Office
- xi. Gaming Commission
- xii. Health Insurance Administration
- xiii. Industrial Commission
- xiv. Infrastructure Financing Authority
- xv. Land Administration
- xvi. Office of Financial Institutions Commissioner
- xvii. Public Service Appeals Commission
- xviii. Puerto Rico Innovation and Technology Service
- xix. Regulatory Board Public Services
- xx. State Historic Preservation Office
- xxi. Traffic Safety Commission
- xxii. Vocational Rehabilitation Administration

- ii. Debt Restructuring – Title III – 1,579.8 Hours; \$1,080,081.55 Fees.** The Applicant included in this workstream time incurred developing strategies for the debt restructuring of Commonwealth entities in Title III under PROMESA including the Commonwealth as a whole (the “Commonwealth”), Puerto Rico Electric Power Authority (“PREPA”), Puerto Rico Highway and Transportation Authority (“HTA”), and Employees Retirement System (“ERS”). First, the Applicant has worked closely with the Debtors and the Debtors’ advisors in evaluating the amount and nature of claims against each of the Title III debtors as well as sources of recovery for Title III debtor creditors. The Applicant has also prepared various extensive analyses including multiple scenarios to support various debt restructuring proposals and/or analyze proposals made by the various creditor groups. Second, the Applicant incurred time supporting AAFAF in the court mandated mediation sessions to attempt to consensually resolve certain claims against the Government of Puerto Rico. Third, the Applicant incurred time developing a detailed toll road cash flow model in response to creditor requests and to support an eventual HTA plan of adjustment. Lastly, the Applicant has included in this workstream time incurred participating in meetings and mediation sessions with the Debtors and the Debtors’ advisors, the FOMB and its advisors and various creditor groups and their advisors to engage in negotiations and discuss potential settlement terms including meetings mandated by the mediation team named by Judge Swain.

- iii. Debt Restructuring – Non-Title III – 1,123.4 Hours; \$621,907.10 Fees.** The Applicant has incurred time related to developing strategies and alternative proposals for the debt restructuring of several entities under Title VI of PROMESA including, but not limited to, Puerto Rico Industrial Development Company (“PRIDCO”), Puerto Rico Ports Authority (“Ports”), Puerto Rico Infrastructure Financing Authority (“PRIFA”), and The University of Puerto Rico (“UPR”), and evaluating refunding opportunities for the Puerto Rico Aqueduct and Sewer Authority (“PRASA”) under Section 207 of PROMESA. First, the Applicant spent a significant amount of time preparing long-term financial projections and restructuring scenarios for the restructuring of PRIDCO and Ports. The preparation of PRIDCO and Ports long term financial projections and restructuring scenario development entailed in depth due diligence, since there was limited analysis readily available, and the Applicant participating in meetings with both the management teams and various members of AAFAF to share findings. Second, the applicant has included in this workstream time incurred participating in meetings with creditors of PRIDCO and Ports as part of the effort to consensually restructure the outstanding obligations of these entities.
- iv. Act 106 Defined Contribution Plan Implementation – 495.9 Hours; \$158,656.38 Fees.** The Applicant has included in this workstream time related to the implementation process for the Act 106 defined contribution plan. This included work with the management of the Employees’ Retirement System and the Teacher’s Retirement System to assist in reconciling individual participant balances with the amount of funds in the Act 106 temporary trust. The work also included validation of the individual participant balances consisting of all contributions, minus distributions, plus any adjustments made. The Applicant was required to ingest, structure, load, and analyze data from several different sources including, Oracle database backup files, PeopleSoft extract files, excel files and scanned PDF files. The result of the analysis is a detailed list of reconciled accounts, and accounts that were found to have discrepancies. In addition, the Applicant performed project oversight that supported the Government in contract negotiation, coordination of vendor, governmental, and other 3rd parties to ensure alignment and facilitate progress towards launch, and escalation of critical items to provide visibility to the appropriate authority/decision makers.
- v. Fiscal Plan and Related Matters – 691.8 Hours; \$382,944.93 Fees.** First, the Applicant has included in this work stream all time specifically related to the development of a new fiscal plan as required by the Oversight Board. With respect to the fiscal plan, the Applicant worked directly with the Debtors and the Debtors’ other advisors in the development of the Commonwealth’s fiscal plan, including design, collecting and updating key input sources, preparing supporting analyses, developing and updating financial models, and proposed measures and other documentation that supports the plan. The Applicant prepared analyses including, but not limited to, the following: i) macroeconomic outlook; ii) disaster relief funding; iii) operational trends and financial performance; iv) tax compliance and revenue measures; v) structural reforms; vii) baseline revenues and expenses; viii) impact of the earthquakes on the economy. To support such analysis the Applicant incurred considerable time related to meetings and discussions with the Debtor and Debtor management.

Second, the Applicant incurred time preparing a myriad of economic and financial analyses in order to reconcile, bridge and understand major differences in key fiscal plan assumptions between the certified fiscal plan and proposed fiscal plan. Key areas of focus are baseline revenues and expenses, macroeconomic forecasts, and measures including tax reform, labor reform, incentive code and government rightsizing.

Finally, Applicant has included in this workstream time incurred preparing for and participating in meetings and/or conference calls with the management of the Debtors, the Debtor's other advisors, the Financial Management Oversight Board and the oversight board's professionals, and other parties-in-interest. The time incurred to prepare for and participate in these meetings and conference calls is essential to moving the case forward in a timely fashion as well as addressing and resolving matters with the various parties-in-interest.

- vi. Other Title III Matters – 307.9 Hours; \$199,520.61 Fees.** The Applicant has included time related to the following: i) preparing documentation related to potential avoidance actions and litigations, ii) preparing and filing monthly fee statements and quarterly fee applications for Ankura's Title III contract in compliance with court orders and other guidelines, and iii) analyzing the collective bargaining agreements for the Puerto Rico Electric Power Authority as part of the contemplated P3 of the transmission and distribution system.
- vii. Public-Private Partnerships – 7.8 Hours; \$6,102.80 Fees.** The Applicant has incurred time providing financial advisory services related to serving as the financial advisor for a Request for Qualifications / Request for Proposal process for the selection of a private partner to establish and operate a unified public safety training center for the Department of Public Safety ("DPS") and its bureaus.
- viii. Other Matters – 362.9 Hours; \$209,419.18 Fees.** The Applicant has included time related to the following: i) preparing and filing monthly fee statements and quarterly fee applications for Ankura's Non-Title III contract in compliance with AAFAF's instructions, court orders and other guidelines, ii) support AAFAF in the development of materials to provide updates to the credit rating agencies for various Commonwealth issuers, iii) preparing for and participating in meetings or on conference calls with AAFAF, Hacienda, DDEC and Act-154 companies to work through federal tax law changes and its impact on Act-14 payors, iv) preparing for and attending meetings with other parties-in-interest, v) developing other Non-Title III financial and strategic analysis, and vi) Municipal Advisor Fee. The Applicant believes that the time incurred preparing for and participating in these meetings and/or conference calls is essential to moving the case forward in a timely fashion as well as addressing and resolving matters with the various parties-in-interest.

Applicant's Requested Compensation and Expenses Should be Allowed

- 16. Section 317 of PROMESA provides for interim compensation of professionals and incorporates the substantive standards of section 316 of PROMESA to govern the Court's

award of such compensation. Section 316 of PROMESA provides that a court may award a professional employed by the debtor (in the debtor's sole discretion) "reasonable compensation for actual necessary services rendered . . . and reimbursement for actual, necessary expenses." Section 316 also sets forth the criteria for the award of such compensation and reimbursement:

In determining the amount of reasonable compensation to be awarded to a professional person, the court shall consider the nature, extent, and the value of such services, taking into account all relevant factors, including—

- (a) the time spent on such services;
- (b) the rates charged for such services;
- (c) whether the services were necessary to the administration of, or beneficial at the time at which the service was rendered toward the completion of, a case under this chapter;
- (d) whether the services were performed within a reasonable amount of time commensurate with the complexity, importance, and nature of the problem, issue, or task addressed;
- (e) with respect to a professional person, whether the person is board certified or otherwise has demonstrated skill and experience in the restructuring field; and
- (f) whether the compensation is reasonable based on the customary compensation charged by comparably skilled practitioners in cases other than cases under subchapter or Title 11.

17. Applicant respectfully submits that the amounts applied herein for professional services, at the time rendered, on behalf of the Debtors in this proceeding are fair and reasonable given: (i) the novelty and complexity of issues presented and results achieved; (ii) the time and labor required; (iii) the skills required to properly perform the advisory services; (iv) the time constraints imposed by the urgency of the case; (v) the experience, reputation and ability of the professionals rendering services; (vi) the efficient

administration of the Debtors; and (vii) the avoidance of duplicative fees.

18. The time and labor expended by Applicant has been commensurate with the size, complexity and timeframe in which these cases proceeded. In rendering these services, Applicant made every effort to maximize the benefit to the Debtors and all parties-in-interest, to work effectively and efficiently with the other professionals employed in these cases and to leverage staff appropriately to minimize duplication of effort.

19. During the Eighth Interim Fee Period, Applicant provided a focused range of professional services as requested by the Debtors. Applicant respectfully submits that these services: (i) were necessary and beneficial to the successful and prompt administration of these cases; and (ii) have been provided in a cost-efficient manner.

20. As detailed above, the services Applicant provided to the Debtors have conferred substantial benefit on Debtors and its overall operations.

21. The services that have been provided by Applicant during these proceedings have been wholly consistent with the Debtors' intentions and have been undertaken with specific direction and guidance from the Debtors.

22. These cases have necessitated the use of experienced advisors with specialized expertise in financial analysis to timely and thoroughly address the needs of the Debtors. The persons who have worked on these cases have demonstrated the skill in their respective areas of expertise required to provide the services necessary to assist the Debtors.

23. Based on the factors to be considered under sections 316 and 317 of the PROMESA, the Applicant believes that the services rendered during the Eighth Interim Fee Period on behalf of the Debtors are reasonable and the allowance of the requested fees and reimbursement of expenses is justified.

Conclusion

24. Applicant therefore requests an order: (i) approving interim compensation in the sum of \$4,568,311.20, (ii) approving interim reimbursement of out-of-pocket expenses in the sum of \$226,836.98, (iii) directing payment for all compensation and expenses for the Eighth Interim Fee Period and (iv) granting such other and further relief as may be just and proper.

Dated: San Juan, Puerto Rico
August 12, 2020

ANKURA CONSULTING GROUP, LLC

A handwritten signature in blue ink, appearing to read "Fernando Batlle".

By: _____

Fernando Batlle
ANKURA CONSULTING GROUP, LLC
B-7 Tabonuco Street, Suite 1403
Guaynabo, PR 00968
Telephone: (917) 601-0224
Fernando.Batlle@ankura.com

EXHIBIT A

CERTIFICATION OF FERNANDO BATLLE

UNITED STATES DISTRICT COURT
DISTRICT OF PUERTO RICO

-----X
In re:

THE FINANCIAL OVERSIGHT AND
MANAGEMENT BOARD FOR PUERTO RICO

as representative of

THE COMMONWEALTH OF PUERTO
RICO, *et al.*,

Debtors. ¹
-----X

PROMESA
Title III

No. 17 BK 3283-LTS

Re:

(Jointly Administered)

**CERTIFICATION OF FERNANDO BATLLE IN SUPPORT OF THE EIGHTH
INTERIM FEE APPLICATION OF ANKURA CONSULTING GROUP, LLC FOR
ALLOWANCE OF COMPENSATION FOR SERVICES RENDERED AND
REIMBURSEMENT OF EXPENSES INCURRED AS FINANCIAL ADVISORS TO THE
COMMONWEALTH OF PUERTO RICO FROM OCTOBER 1, 2019 THROUGH
JANUARY 31, 2020.**

I, Fernando Batlle, have the responsibility for ensuring that the *Eighth
Application of Ankura Consulting Group, LLC for Allowance of Compensation for Services
Rendered and Reimbursement of Expenses Incurred As Financial Advisors to the
Commonwealth of Puerto Rico (the “Commonwealth”) From October 1, 2019 through
January 31, 2020 (the “Application”)* complies with applicable provisions of PROMESA, the
Bankruptcy Rules, the Local Rules, the Interim Compensation Order, and the UST
Guidelines. ²

¹ The Debtors in these Title III Cases, along with each Debtor’s respective Title III case number and the last four (4) digits of each Debtor’s federal tax identification number, as applicable, are the (i) Commonwealth of Puerto Rico (Bankruptcy Case No. 17 BK 3283-LTS) (Last Four Digits of Federal Tax ID: 3481); (ii) Puerto Rico Sales Tax Financing Corporation (“COFINA”) (Bankruptcy Case No. 17 BK 3284-LTS) (Last Four Digits of Federal Tax ID: 8474); (iii) Puerto Rico Highways and Transportation Authority (“HTA”) (Bankruptcy Case No. 17 BK 3567-LTS) (Last Four Digits of Federal Tax ID: 3808); and (iv) Employees Retirement System of the Government of the Commonwealth of Puerto Rico (“ERS”) (Bankruptcy Case No. 17 BK 3566-LTS) (Last Four Digits of Federal Tax ID: 9686). (Title III case numbers are listed as Bankruptcy Case numbers due to software limitations).

² All capitalized terms have the meaning provided in the Application unless otherwise defined herein.

I hereby certify the following:

1. I am a Senior Managing Director of Ankura Consulting Group, LLC (“Ankura”).
2. I am the lead Senior Managing Director from Ankura representing the Commonwealth in connection with the above-captioned Title III Cases. I am authorized to submit this certification in support of the Application. Except as otherwise noted, I have personal knowledge of the matters set forth herein.
3. I have read the Application. The statements contained in the Application are true and correct according to the best of my knowledge, information, and belief.
4. To the best of my knowledge, information, and belief, formed after reasonable inquiry, the fees and disbursements sought in the Application are permissible under PROMESA, the Bankruptcy Rules, the Local Rules, orders of this Court, and the UST Guidelines.³
5. The fees and disbursements sought in the Application are billed at rates Ankura employs and other Ankura clients accept in matters of this nature.
6. Ankura does not make a profit on costs or expenses for which it seeks reimbursement, whether the service is performed by Ankura in-house or through a third party.
7. In accordance with Rule 2016(a) of the Bankruptcy Rules and 11 U.S.C. § 504, no agreement or understanding exists between Ankura and any other person for the sharing of compensation to be received in connection with the above cases except as authorized by PROMESA, the Bankruptcy Rules, and the Local Rules.

³Ankura reviewed the Memorandum submitted by the Fee Examiner and is endeavoring to comply with all requirements of the Interim Order and the UST Guidelines.

8. All services for which Ankura seeks compensation were professional services rendered to the Commonwealth and not on behalf of any other person.

I certify under penalty of perjury that the foregoing is true and correct to the best of my knowledge, information, and belief formed after reasonable inquiry.

Executed on August 12, 2020



Fernando Batlle

EXHIBIT B

SUMMARY OF HOURS AND FEES BY TASK CODE FOR THE EIGHTH INTERIM FEE
PERIOD

Exhibit B - Summary of Professional Fees by Task Code for the Eighth Interim Period

Code	2nd Code	Time Category	Description	10/1/2019 - 10/31/2019		11/1/2019 - 11/30/2019		12/1/2019 - 12/31/2019		1/1/2020 - 1/31/2020		TOTAL	
				Total Hours	Total Fees	Total Hours	Total Fees	Total Hours	Total Fees	Total Hours	Total Fees	Total Hours	Total Fees
Title III Matters													
13		Prepare For and Attend Court Hearings	This category includes time related to attending and/or preparing for court hearings, including the mediation hearing.	-	-	-	-	0.3	275.10	-	-	0.3	275.10
16		Analysis of Claims and Liabilities	Time related to research and investigation in potential structures and approaches to managing the overall process of reviewing and reconciling filed proofs of claim filed in the Title III cases, as well as tending to other claims related matters.	-	\$ -	-	\$ -	2.5	\$ 2,125.00	-	\$ -	2.5	\$ 2,125.00
20		Potential Avoidance Actions, Litigation & Information Requests	Time related to preparation of documentation relating to potential avoidance actions and litigations.	43.8	39,430.75	9.8	8,518.65	1.9	1,668.60	24.4	20,660.80	79.9	70,278.80
25		Preparation of Fee Statements and Applications	Time related to preparing and filing the monthly fee statements and quarterly fee applications as required by court order.	57.1	22,521.48	30.9	15,304.03	20.9	5,965.90	14.3	3,270.40	123.2	47,061.81
54		General Matters - Debt Restructuring	Time related to the overall strategy and execution of restructuring the Commonwealth debt.	91.6	52,021.40	20.0	11,448.80	15.2	9,140.10	18.8	14,121.60	145.6	86,731.90
57		PREPA Debt Restructuring	Time related to the overall strategy and execution of restructuring the PREPA debt.	52.7	37,684.20	80.3	63,265.25	54.3	47,734.00	111.3	92,533.50	298.6	241,216.95
201		GO Debt Restructuring	Time related to the overall strategy and execution of restructuring General Obligation debt.	179.2	128,787.50	191.2	139,293.58	145.6	111,969.90	62.5	46,853.30	578.5	426,904.28
202		PBA Debt Restructuring	Time related to the overall strategy and execution of restructuring the PBA debt.	-	-	14.5	7,825.78	3.5	1,813.40	40.2	20,851.30	58.2	30,490.48
207		ERS Debt Restructuring	Time related to the overall strategy and execution of restructuring ERS debt.	3.2	2,213.98	0.3	275.03	0.6	510.00	-	-	4.1	2,999.00
208		HTA Debt Restructuring	Time related to the overall strategy and execution of restructuring the HTA debt.	318.9	192,982.50	167.2	93,145.95	4.1	2,951.70	4.6	2,658.80	494.8	291,738.95
218		PREPA Labor Strategy and CBA Analysis	Time related to analyzing CBA, work rules and its application to understand areas of opportunity to optimize labor management.	77.5	\$ 60,278.28	24.5	\$ 19,501.63	-	\$ -	-	\$ -	102.0	\$ 79,779.90
Total Title III Matters				824.0	\$ 535,920.08	538.7	\$ 358,578.68	248.9	\$ 184,153.70	276.1	\$ 200,949.70	1,887.7	\$ 1,279,602.16
Non-Title III Matters - Restructuring													
2		Cash and Liquidity Analysis	This task code includes time related to the reporting requirements around the managing and monitoring of liquidity.	24.8	15,727.28	1.2	1,020.30	4.6	3,910.00	5.3	3,388.60	35.9	24,046.18
3		Fiscal Plan Related Matters	Time related to work performed related to the development and implementation of the fiscal plan, including any amendments thereof as well as the various supporting analyses, and other related tasks such as tracking, reporting and analysis of implementation progress.	22.4	14,645.20	6.7	4,975.43	74.0	43,194.90	588.7	320,129.40	691.8	382,944.93
21		General Case Management	Time related to the overall administration of the case including but not limited to staffing, coordination of work assignments and case status meetings and conference calls.	1.5	1,341.88	6.9	4,731.13	1.9	1,688.70	-	-	10.3	7,761.70
23		Meetings with Other Parties	Time related to preparing for and/or attending meetings with other parties in interest.	-	-	0.1	85.03	-	-	0.9	735.30	1.0	820.33
25		Preparation of Fee Statements and Applications	Time related to preparing and filing the monthly fee statements and quarterly fee applications as required by court order.	33.9	13,418.65	24.0	9,709.95	27.1	9,195.30	16.9	4,368.00	101.9	36,691.90
50		General Meetings with FOMB, UCC and/or Advisors	Time related to preparing for and/or participating in meetings and on conference calls with representatives of Financial Oversight and Management Board, Unsecured Creditors Committee or other parties, and/or their advisors. Also, time incurred preparing information or analyses and/or responding to information requests.	6.9	3,211.48	2.5	1,093.45	1.6	795.80	3.9	2,289.20	14.9	7,389.93
55	212	PRASA Debt Restructuring	Time related to the overall strategy and execution of restructuring the PRASA debt.	2.1	1,436.40	0.8	547.20	3.5	1,259.40	-	-	6.4	3,243.00
56		PRIDCO Debt Restructuring	Time related to the overall strategy and execution of restructuring the PRIDCO debt.	242.7	121,744.40	144.7	77,543.28	83.4	41,879.20	50.5	27,702.40	521.3	268,869.28
200		COFINA Debt Restructuring	Time related to the overall strategy and execution of the COFINA tax exchange.	59.8	31,692.00	4.0	2,218.25	22.3	17,740.50	0.4	366.80	86.5	52,017.55
202		PBA Debt Restructuring	Time related to the overall strategy and execution of restructuring the PBA debt.	1.4	518.70	-	-	-	-	-	-	1.4	518.70
204		PRCCDA Restructuring	Time related to the overall strategy and execution of restructuring the PRCCDA debt.	-	-	-	-	-	-	2.2	1,015.40	2.2	1,015.40
206		AMA Restructuring	Time related to the overall strategy of restriction the obligations of the Metropolitan Bus Authority.	-	-	-	-	-	-	4.2	3,277.50	4.2	3,277.50
209		PRIFA Debt Restructuring	Time related to the overall strategy and execution of restructuring the PRIFA debt.	0.2	89.30	3.2	2,644.33	1.2	1,020.00	14.9	8,336.00	19.5	12,089.63
210		PORTS Debt Restructuring	Time related to the overall strategy and execution of restructuring the PORTS debt.	94.3	46,913.85	83.2	52,775.35	137.4	81,949.70	40.3	18,360.20	355.2	199,999.10
211		GDB Debt Restructuring	Time related to the overall strategy and execution of restructuring the GDB DRA credits.	-	-	5.8	3,661.30	13.0	9,313.20	2.3	1,855.40	21.1	14,829.90
213		UPR Debt Restructuring	Time related to the overall strategy and execution of restructuring the UPR debt.	0.1	91.68	15.8	10,040.08	-	-	89.7	55,915.30	105.6	66,047.05
215		P-3 Authority: Public Safety	Time related to serving as financial advisor for a RFQ/RFP process to select a private partner to establish and operate an unified public safety training center for the Department of Safety and its bureaus.	1.4	1,099.00	-	-	-	-	6.4	5,003.80	7.8	6,102.80
216		Non Title 3 Financial & Strategic Analysis	Time related to other strategy and financial analysis for Non-Title III Matters.	52.5	40,511.85	66.8	35,200.18	55.7	40,168.70	23.0	16,542.00	198.0	132,422.73
217		P-3 Authority: PRASA Metering and Customer Service	Time related to the preparation of materials and updates of the PRASA P3 Project requested by AAFAF.	0.9	286.43	-	-	-	-	-	-	0.9	286.43
Total Non-Title III Matters - Restructuring				544.9	\$ 292,728.08	365.7	\$ 206,245.23	425.7	\$ 252,115.40	849.6	\$ 469,285.30	2,185.9	\$ 1,220,374.00

Exhibit B - Summary of Professional Fees by Task Code for the Eighth Interim Period

Code	2nd Code	Time Category	Description	10/1/2019 - 10/31/2019		11/1/2019 - 11/30/2019		12/1/2019 - 12/31/2019		1/1/2020 - 1/31/2020		TOTAL	
				Total Hours	Total Fees	Total Hours	Total Fees	Total Hours	Total Fees	Total Hours	Total Fees	Total Hours	Total Fees
Total Non-Title III Matters - Implementation				1,458.3	\$ 528,097.75	1,550.6	\$ 542,234.77	979.4	\$ 334,455.88	615.7	\$ 205,725.25	4,604.0	\$ 1,610,513.65
Total Non-Title III Matters - Retirement Plan				495.9	\$158,656.38	-	\$ -	-	\$ -	-	\$ -	495.9	\$ 158,656.38
SUBTOTAL				3,323.1	\$ 1,515,402.28	2,455.0	\$ 1,107,058.68	1,654.0	\$ 770,724.98	1,741.4	\$ 875,960.25	9,173.5	\$ 4,269,146.18
Municipal Advisory Fee				-	\$ 60,000.00	-	\$ 60,000.00	-	\$ 60,000.00	-	\$ 60,000.00	-	\$ 240,000.00
(1) Subcontractor Restructuring				-	\$ 8,065.00	-	-	-	-	-	-	-	\$ 8,065.00
(1) Subcontractor Implementation				-	\$ 18,840.00	-	\$ -	-	\$ -	-	-	-	\$ 18,840.00
(1) Subcontractor Implementation				-	\$ -	-	\$ -	-	\$ 24,195.00	-	-	-	\$ 24,195.00
(1) Subcontractor Implementation				-	\$ -	-	\$ -	-	-	\$ 8,065.00	-	\$ 8,065.00	
TOTAL				3,323.1	\$ 1,602,307.28	2,455.0	\$ 1,167,058.68	1,654.0	\$ 854,919.98	1,741.4	\$ 944,025.25	9,173.5	\$ 4,568,311.18

(1) Invoices can be provided upon request.

EXHIBIT C1

SUMMARY OF RESTRUCTURING HOURS AND FEES BY PROFESSIONAL FOR THE
EIGHTH INTERIM FEE PERIOD

Exhibit C1 - Summary of Restructuring Hours and Fees by Professional for the Eighth Interim Period

Professional	Position	Billing Rate (1)	10/1/2019 - 10/31/2019		11/1/2019 - 11/30/2019		12/1/2019 - 12/31/2019		1/1/2020 - 1/31/2020		TOTAL	
			Total Hours	Total Fees	Total Hours	Total Fees	Total Hours	Total Fees	Total Hours	Total Fees	Total Hours	Total Fees
Battle, Fernando	Senior Managing Director	\$ 917.00	186.1	170,607.18	172.0	157,681.00	147.0	134,799.00	158.0	144,886.00	663.1	607,973.18
Battle, Juan Carlos	Senior Managing Director	\$ 684.00	47.3	32,353.20	53.6	36,662.40	56.2	38,440.80	43.5	29,754.00	200.6	137,210.40
Frehe, John	Senior Managing Director	\$ 875.00	55.5	50,879.63	17.2	15,768.10	-	-	-	-	72.7	66,647.73
Russano, Michael	Senior Managing Director	\$ 925.00	16.2	14,175.00	-	-	-	-	-	-	16.2	14,175.00
Barrett, Dennis	Managing Director	\$ 850.00	204.9	174,216.23	110.2	93,697.55	113.4	96,390.00	198.8	168,980.00	627.3	533,283.78
Morrison, Jonathan	Managing Director	\$ 850.00	74.0	62,918.50	73.2	62,238.30	56.2	47,770.00	57.7	49,045.00	261.1	221,971.80
Squiers, Jay	Managing Director	\$ 785.00	1.7	1,334.50	-	-	-	-	6.2	4,867.00	7.9	6,201.50
Burkett, Matthew	Senior Director	\$ 925.00	9.7	4,607.50	-	-	-	-	-	-	9.7	4,607.50
Feldman, Robert	Director	\$ 525.00	203.6	106,890.00	113.6	59,640.00	74.0	38,850.00	238.9	125,422.50	630.1	330,802.50
Llompert, Sofia	Director	\$ 366.00	124.1	45,389.58	103.5	37,855.13	82.2	30,085.20	100.3	36,709.80	410.1	150,039.70
Alvarez, Charles	Senior Associate	\$ 418.00	56.6	23,658.80	5.4	2,257.20	8.5	3,553.00	-	-	70.5	29,469.00
Levantis, James	Senior Associate	\$ 447.00	110.7	49,427.55	88.9	39,693.85	19.1	8,537.70	7.5	3,352.50	226.2	101,011.60
Nilsen, Patrick	Senior Associate	\$ 418.00	9.9	4,138.20	-	-	-	-	-	-	9.9	4,138.20
Ruvane, Joseph	Senior Associate	\$ 325.00	18.2	5,915.00	5.0	1,625.00	-	-	-	-	23.2	7,540.00
Leake, Paul	Associate	\$ 371.00	99.8	36,975.90	118.9	44,052.45	51.0	18,921.00	189.4	70,267.40	459.1	170,216.75
Verdeja, Julio	Associate	\$ 318.00	127.2	40,481.40	42.9	13,652.93	46.8	14,882.40	100.6	31,990.80	317.5	101,007.53
Parker, Christine	Analyst	\$ 200.00	23.4	4,680.00	-	-	20.2	4,040.00	24.8	4,960.00	68.4	13,680.00
SUBTOTAL			1,368.9	\$ 828,648.15	904.4	\$ 564,823.90	674.6	\$ 436,269.10	1,125.7	\$ 670,235.00	4,073.6	\$ 2,499,976.15
Municipal Advisory Fee			-	\$ 60,000.00	-	\$ 60,000.00	-	\$ 60,000.00	-	\$ 60,000.00	-	\$ 240,000.00
(2) Subcontractor Restructuring				\$ 8,065.00								\$ 8,065.00
(2) Subcontractor Restructuring												\$ -
TOTAL			1,368.9	\$ 896,713.15	904.4	\$ 624,823.90	674.6	\$ 496,269.10	1,125.7	\$ 730,235.00	4,073.6	\$ 2,748,041.15

(1) Reflects billing rates effective as of January 31, 2020.

(2) Invoices can be provided upon request.

EXHIBIT C2

SUMMARY OF IMPLEMENTATION HOURS AND FEES BY PROFESSIONAL FOR
THE EIGHTH INTERIM FEE PERIOD

Professional	Position	Billing Rate (1)	10/1/2019 - 10/31/2019		11/1/2019 - 11/30/2019		12/1/2019 - 12/31/2019		1/1/2020 - 1/31/2020		TOTAL	
			Total Hours	Total Fees	Total Hours	Total Fees	Total Hours	Total Fees	Total Hours	Total Fees	Total Hours	Total Fees
Battle, Juan Carlos	Senior Managing Director	\$ 522.50	-	-	-	-	0.8	418.00	-	-	0.8	418.00
Cowherd, Kevin	Senior Managing Director	\$ 522.50	4.9	2,560.25	2.0	1,045.00	6.9	3,605.25	2.5	1,306.25	16.3	8,516.75
Estrin, Vicki	Senior Managing Director	\$ 522.50	6.7	3,500.75	6.5	3,396.25	2.8	1,463.00	0.4	209.00	16.4	8,569.00
Boo, Jason	Managing Director	\$ 451.25	70.9	31,993.63	35.8	16,154.77	19.9	8,979.88	0.5	225.63	127.1	57,353.90
Tabor, Ryan	Managing Director	\$ 451.25	66.8	30,143.50	89.7	40,477.13	76.4	34,475.50	43.0	19,403.75	275.9	124,499.88
Beil, Rebecca	Senior Director	\$ 380.00	164.2	62,396.00	129.2	49,096.00	127.6	48,488.00	133.3	50,654.00	554.3	210,634.00
Brickner, Stephen	Senior Director	\$ 380.00	28.7	10,906.00	48.6	18,468.00	33.2	12,616.00	-	-	110.5	41,990.00
Burkett, Matthew	Senior Director	\$ 380.00	1.7	646.00	-	-	-	-	-	-	1.7	646.00
George, Donna	Senior Director	\$ 380.00	32.5	12,350.00	101.7	38,646.00	0.5	190.00	-	-	134.7	51,186.00
Gould, Laura	Senior Director	\$ 332.50	152.8	50,806.00	91.3	30,357.25	-	-	-	-	244.1	81,163.25
Ishak, Christine	Senior Director	\$ 380.00	-	-	-	-	-	-	20.4	7,752.00	20.4	7,752.00
Jandura, Daniel	Senior Director	\$ 380.00	101.8	38,684.00	78.4	29,792.00	88.5	33,630.00	1.3	494.00	270.0	102,600.00
Ruchman, Eileen	Senior Director	\$ 380.00	-	-	-	-	-	-	6.0	2,280.00	6.0	2,280.00
Sprouse, Abby	Senior Director	\$ 380.00	-	-	5.3	2,014.00	-	-	-	-	5.3	2,014.00
Stacy, Sean	Senior Director	\$ 380.00	178.0	67,640.00	122.6	46,588.00	105.6	40,128.00	67.5	25,650.00	473.7	180,006.00
Thacker, Michael	Senior Director	\$ 380.00	160.5	60,990.00	162.0	61,560.00	78.0	29,640.00	37.4	14,212.00	437.9	166,402.00
Cunningham, Matthew	Director	\$ 332.50	-	-	75.2	25,004.00	3.8	1,263.50	-	-	79.0	26,267.50
Garner, Jacob	Director	\$ 332.50	33.0	10,972.50	8.0	2,660.00	-	-	-	-	41.0	13,632.50
LaChance, Victoria	Director	\$ 332.50	-	-	20.5	6,816.25	-	-	-	-	20.5	6,816.25
McAfee, Maggie	Director	\$ 195.00	-	-	108.5	21,157.50	157.0	30,615.00	115.5	22,522.50	381.0	74,295.00
Radis, Cameron	Director	\$ 332.50	-	-	1.3	432.25	-	-	-	-	1.3	432.25
Rumel, Jake	Director	\$ 332.50	-	-	-	-	9.1	3,025.75	-	-	9.1	3,025.75
Schulte, Justin	Director	\$ 332.50	121.1	40,265.75	129.2	42,959.00	23.4	7,780.50	-	-	273.7	91,005.25
Yoshimura, Arren	Director	\$ 332.50	71.3	23,707.25	139.3	46,317.25	97.2	32,319.00	129.9	43,191.75	437.7	145,535.25
Zotos, Chrisanthi	Director	\$ 332.50	12.0	3,990.00	-	-	-	-	-	-	12.0	3,990.00
Edwards, Jessica	Senior Associate	\$ 308.75	117.0	36,123.75	108.1	33,375.88	144.8	44,707.00	54.5	16,826.88	424.4	131,033.50
Rivera, Allie	Senior Associate	\$ 308.75	-	-	1.0	308.75	-	-	-	-	1.0	308.75
Zughni, Farrah	Senior Associate	\$ 308.75	11.7	3,612.38	-	-	-	-	-	-	11.7	3,612.38
Ferry, Jason	Associate	\$ 285.00	-	-	4.8	1,368.00	-	-	-	-	4.8	1,368.00
Fullana, Jaime	Associate	\$ 300.00	122.7	36,810.00	65.7	19,710.00	-	-	-	-	188.4	56,520.00
Kennedy, Patrick	Associate	\$ 285.00	-	-	15.9	4,531.50	3.9	1,111.50	3.5	997.50	23.3	6,640.50
SUBTOTAL			1,458.3	\$ 528,097.75	1,550.6	\$ 542,234.77	979.4	\$ 334,455.88	615.7	\$ 205,725.25	4,604.0	\$ 1,610,513.65
(2) Subcontractor Implementation											-	-
(2) Subcontractor Implementation				18,840.00				24,195.00		\$ 8,065.00	-	51,100.00
(2) Subcontractor Implementation												
TOTAL			1,458.3	\$ 546,937.75	1,550.6	\$ 542,234.77	979.4	\$ 358,650.88	615.7	\$ 213,790.25	4,604.0	\$ 1,661,613.65

(1) Reflects billing rates effective as of January 31, 2020.
(2) Invoices can be provided upon request.

EXHIBIT C3

SUMMARY OF RETIREMENT PLAN HOURS AND FEES BY PROFESSIONAL FOR
THE EIGHTH INTERIM FEE PERIOD

Professional	Position	Billing Rate (1)	10/1/2019 - 10/31/2019		11/1/2019 - 11/30/2019		12/1/2019 - 12/31/2019		1/1/2020 - 1/31/2020		TOTAL	
			Total Hours	Total Fees	Total Hours	Total Fees	Total Hours	Total Fees	Total Hours	Total Fees	Total Hours	Total Fees
Battle, Fernando	Senior Managing Director	\$ 875.00	0.2	175.00	-	-	-	-	-	-	0.20	175.00
Alvarez, Javier	Managing Director	\$ 451.25	3.0	1,353.75	-	-	-	-	-	-	3.00	1,353.75
Padilla, Victor	Managing Director	\$ 451.25	42.9	19,358.63	-	-	-	-	-	-	42.90	19,358.63
Radis, Cameron	Director	\$ 332.50	74.3	24,704.75	-	-	-	-	-	-	74.30	24,704.75
Yoshimura, Arren	Director	\$ 332.50	65.9	21,911.75	-	-	-	-	-	-	65.90	21,911.75
Ahsan, Faraz	Senior Associate	\$ 308.75	41.0	12,658.75	-	-	-	-	-	-	41.00	12,658.75
Rivera, Alexandra	Senior Associate	\$ 308.75	81.8	25,255.75	-	-	-	-	-	-	81.80	25,255.75
Ferry, Jason	Associate	\$ 285.00	118.3	33,715.50	-	-	-	-	-	-	118.30	33,715.50
Kennedy, Patrick	Associate	\$ 285.00	65.5	18,667.50	-	-	-	-	-	-	65.50	18,667.50
Khoury, Mya	Associate	\$ 285.00	3.0	855.00	-	-	-	-	-	-	3.00	855.00
SUBTOTAL			495.9	\$ 158,656.38	-	\$ -	-	\$ -	-	\$ -	495.9	\$ 158,656.38
TOTAL			495.9	\$ 158,656.38	-	\$ -	-	\$ -	-	\$ -	495.9	\$ 158,656.38

(1) Reflects billing rates effective as of October 31, 2019.

EXHIBIT D1

SUMMARY OF RESTRUCTURING EXPENSES INCURRED BY CATEGORY FOR THE
EIGHTH INTERIM FEE PERIOD

Exhibit D1 - Summary of Restructuring Expenses Incurred by Category for the Eighth Interim Period

Expense Category	10/31/2019	11/30/2019	12/1/2019 - 12/31/2019	1/1/2020 - 1/31/2020	TOTAL
	Billed Amount	Billed Amount	Billed Amount	Billed Amount	Billed Amount
Airfare / Railway	\$ 4,373.75	\$ 4,021.72	\$ 4,243.12	\$ 7,461.19	\$ 20,099.78
Lodging	9,145.94	5,226.30	4,080.30	11,500.00	29,952.54
Meals	1,307.41	873.96	961.43	3,416.00	6,558.80
Other					-
Transportation	1,499.09	1,330.38	1,722.23	3,408.01	7,959.71
TOTAL	\$ 16,326.19	\$ 11,452.36	\$ 11,007.08	\$ 25,785.20	\$ 64,570.83

EXHIBIT D2

SUMMARY OF IMPLEMENTATION EXPENSES INCURRED BY CATEGORY FOR
THE EIGHTH INTERIM FEE PERIOD

Expense Category	10/31/2019	11/30/2019	12/1/2019 - 12/31/2019	1/1/2020 - 1/31/2020	TOTAL
	Billed Amount	Billed Amount	Billed Amount	Billed Amount	Billed Amount
Airfare / Railway	\$ 15,366.30	\$ 16,287.44	\$ 8,286.30	\$ 5,003.80	\$ 44,943.84
Lodging	\$ 20,799.50	\$ 22,585.20	\$ 17,618.25	\$ 9,378.98	\$ 70,381.93
Meals	\$ 7,212.38	\$ 6,874.66	\$ 4,979.50	\$ 2,570.06	\$ 21,636.60
Other	\$ -	\$ -	\$ -	\$ -	\$ -
Transportation	\$ 4,747.76	\$ 4,756.25	\$ 3,326.32	\$ 1,820.75	\$ 14,651.08
TOTAL	\$ 48,125.94	\$ 50,503.55	\$ 34,210.37	\$ 18,773.59	\$ 151,613.45

EXHIBIT D3

SUMMARY OF RETIREMENT PLAN EXPENSES INCURRED BY CATEGORY FOR
THE EIGHTH INTERIM FEE PERIOD

Expense Category	10/31/2019	11/30/2019	12/1/2019 - 12/31/2019	1/1/2020 - 1/31/2020	TOTAL
	Billed Amount	Billed Amount	Billed Amount	Billed Amount	Billed Amount
Airfare / Railway	\$ 2,446.58	\$ -	\$ -	\$ -	\$ 2,446.58
Lodging	\$ 5,337.80	\$ -	\$ -	\$ -	\$ 5,337.80
Meals	\$ 1,507.20	\$ -	\$ -	\$ -	\$ 1,507.20
Other	\$ -	\$ -	\$ -	\$ -	\$ -
Transportation	\$ 1,361.12	\$ -	\$ -	\$ -	\$ 1,361.12
TOTAL	\$ 10,652.70	\$ -	\$ -	\$ -	\$ 10,652.70

EXHIBIT E

MONTHLY FEE STATEMENTS OF ANKURA CONSULTING GROUP, LLC FOR
COMPENSATION FOR SERVICES AND REIMBURSEMENT OF EXPENSES
INCURRED AS FINANCIAL ADVISOR TO THE DEBTOR, FOR THE PERIOD
OCTOBER 1, 2019 TO OCTOBER 31, 2019

November 27, 2019

Omar Marrero
Executive Director
Puerto Rico Fiscal Agency and Financial Advisory Authority
Roberto Sanchez Vilella Government Center
De Diego Avenue, Stop 22
Santurce, Puerto Rico 00940

**RE: TWENTY-NINTH MONTHLY FEE STATEMENT OF ANKURA CONSULTING GROUP, LLC
OCTOBER 1, 2019 TO OCTOBER 31, 2019**

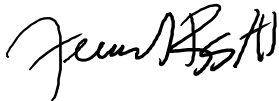
Dear Mr. Marrero,

Pursuant to the First Amended Order Setting Procedures for Interim Compensation and Reimbursement of Expenses of Professionals (docket #1715), please find enclosed the twenty-ninth monthly fee statement of Ankura Consulting Group, LLC. The fee statement covers the period of October 1, 2019 through October 31, 2019.

Pursuant to the professional services agreement, **Contract number 2020-000040** between Puerto Rico Fiscal Agency and Financial Advisory Authority and Ankura Consulting Group, LLC effective August 1, 2019, we certify under penalty of nullity that no public servant of the Puerto Rico Fiscal Agency and Financial Advisory Authority, will derive or obtain any benefit or profit of any kind from the contractual relationship which is the basis of this invoice. If such benefit or profit exists, the required waiver has been obtained prior to entering into the Agreement. The only consideration to be received in exchange for the delivery of goods or for services provided is the agreed-upon price that has been negotiated with an authorized representative of the Puerto Rico Fiscal Agency and Financial Advisory Authority. The total amount shown on this invoice is true and correct. The services have been rendered, and no payment has been received.

If you have any questions do not hesitate to contact me directly.

Sincerely,



Fernando Batlle
Senior Managing Director
Enclosure

UNITED STATES DISTRICT COURT
DISTRICT OF PUERTO RICO

In re:)	PROMESA
)	Title III
THE FINANCIAL OVERSIGHT AND)	
MANAGEMENT BOARD FOR PUERTO RICO)	
)	
as representative of)	Case No. 17 BK 3283-LTS
)	
THE COMMONWEALTH OF PUERTO)	
RICO, <i>et. al</i>)	
)	
Debtor. ¹)	
_____)	

**COVER SHEET TO TWENTY-NINTH MONTHLY FEE STATEMENT OF
ANKURA CONSULTING GROUP, LLC FOR COMPENSATION FOR SERVICES
RENDERED AND REIMBURSEMENT OF EXPENSES AS FINANCIAL
ADVISORS TO THE COMMONWEALTH OF PUERTO RICO, CONTRACT
NUMBER 2020-000040 FOR THE PERIOD OCTOBER 1, 2019 THROUGH
OCTOBER 31, 2019**

Name of Applicant: Ankura Consulting Group, LLC ("Ankura")

Authorized to Provide
Professional Services to: Debtor

Period for which compensation
and reimbursement is sought: October 1, 2019 through October 31, 2019

Amount of compensation sought
as actual, reasonable and necessary: \$360,793.08

Amount of expense reimbursement
sought as actual, reasonable and
necessary: \$16,326.19

This is a: X monthly interim final application.

This is Ankura's twenty-ninth monthly fee statement in this case.

¹ The last four (4) digits of The Commonwealth's federal tax identification number is 3481.

1. This is the twenty-ninth monthly fee statement (the “Fee Statement”) of Ankura Consulting Group, LLC (“Ankura”) served pursuant to the *First Amended Order Setting Procedures for Interim Compensation and Reimbursement of Expenses of Professionals* [Docket No. 1715] (the “Interim Compensation Order”). Ankura seeks: (a) payment of compensation in the amount of \$324,713.77 (90% of \$360,793.08 of total fees on account of reasonable and necessary professional services rendered to the Debtor by Ankura) and (b) reimbursement of actual and necessary costs and expenses in the amount of \$16,326.19 incurred by Ankura during the period of October 1, 2019 through October 31, 2019 (the “Fee Period”). In accordance with the PSA (“Professional Services Agreement”), travel time was excluded from the billable fees included herein. Actual expenses incurred during the fee period were \$25,251.65 and Ankura has written off \$8,925.46 from this out-of-pocket expenses reimbursement request that it believes should not be reimbursed by the Debtor.
2. Pursuant to this Fee Statement, Ankura has attached the following exhibits:
 - a. Exhibit A – Summary schedule showing professional fees by task code;
 - b. Exhibit B – Summary schedule showing the professionals who performed services, the number of hours spent, the respective professional’s billing rate, and the total fees for such services; and
 - c. Exhibit C – Complete accounting of professional fees including itemized time records in chronological order for which an award of compensation is sought. The itemized records include: i) the date each service was rendered; ii) the professional(s) who performed the service; iii) a description of the services

rendered; and iv) the time spent performing the service in increments of tenths of an hour; and

d. Exhibit D – Summary by expense category and complete accounting of actual and necessary expenses incurred by professionals in chronological order for which reimbursement is sought. The itemized records include: i) the date each expense was incurred; ii) the professional(s) who incurred the expense; iii) a description of the expense incurred; and iv) the amount of each expense for which reimbursement is sought.

NOTICE

3. Pursuant to the Interim Compensation Order, Ankura has provided notice of this

Fee Statement to:

- a. attorneys for the Oversight Board, Proskauer Rose, LLP, Eleven Times Square, New York, NY 10036, Attn: Martin J. Bienenstock, Esq. and Ehud Barak, Esq., and Proskauer Rose, LLP, 70 West Madison Street, Chicago, IL 60602, Attn: Paul V. Possinger, Esq.;
- b. attorneys for the Oversight Board, O'Neill & Borges, LLC, 250 Muñoz Rivera Ave., Suite 800, San Juan, PR 00918, Attn: Hermann D. Bauer, Esq.;
- c. attorneys for the Puerto Rico Fiscal Agency and Financial Advisory Authority, O'Melveny & Myers, LLP, Times Square Tower, 7 Times Square, New York, NY 10036, Attn: John J. Rapisardi, Esq., Suzanne Uhland, Esq., and Diana M. Perez, Esq.;
- d. the Office of the United States Trustee for the District of Puerto Rico, Edificio Ochoa, 500 Tanca Street, Suite 301, San Juan, PR 00901 (re: *In re: Commonwealth of Puerto Rico*);
- e. attorneys for the Official Committee of Unsecured Creditors, Paul Hastings, LLP, 200 Park Ave., New York, NY 10166, Attn: Luc. A Despins, Esq.;
- f. attorneys for the Official Committee of Unsecured Creditors, Casillas, Santiago & Torres, LLC, El Caribe Office Building, 53 Palmeras Street,

Ste. 1601, San Juan, PR 00901, Attn: Juan J. Casillas Ayala, Esq. and Alberto J.E. Aenses Negron, Esq.;

- g. attorneys for the Official Committee of Retired Employees, Jenner & Block, LLP, 919 Third Ave., New York, NY 10022, Attn: Robert Gordon, Esq. and Richard Levin, Esq., and Jenner & Block, LLP, 353 N. Clark Street, Chicago, IL 60654, Attn: Catherine Steege, Esq. and Melissa Root, Esq.;
- h. attorneys for the Official Committee of Retired Employees, Bennazar, García & Milián, C.S.P., Edificio Union Plaza, PH-A, 416 Ave. Ponce de León, Hato Rey, PR 00918, Attn: A.J. Bennazar-Zequeira, Esq.; and,
- i. the fee examiner, as retained with Court approval, Godfey & Kahn, S.C., One East Main Street, Suite 500, Madison, WI 53703-3300, Attn: Brady C. Williamson.

EXHIBIT A

SUMMARY OF PROFESSIONAL FEES BY TASK CODE

Code	Time Category	Total Hours	Total Fees
------	---------------	-------------	------------

Non-Title III Matters

2	Cash and Liquidity Analysis	24.8	\$ 15,727.28
3	Fiscal Plan Related Matters	22.4	\$ 14,645.20
21	General Case Management	1.5	\$ 1,341.88
25	Preparation of Fee Statements and Applications	33.9	\$ 13,418.65
50	General Meetings with FOMB, UCC and/or Advisors	6.9	\$ 3,211.48
55	PRASA Restructuring - Non-Title III	2.1	\$ 1,436.40
56	PRIDCO Debt Restructuring	242.7	\$ 121,744.40
200	COFINA Debt Restructuring	59.8	\$ 31,692.00
202	PBA Debt Restructuring	1.4	\$ 518.70
209	PRIFA Debt Restructuring	0.2	\$ 89.30
210	PORTS Debt Restructuring	94.3	\$ 46,913.85
213	UPR Debt Restructuring	0.1	\$ 91.68
215	P-3 Authority: Public Safety	1.4	\$ 1,099.00
216	Non Title 3 Financial & Strategic Analysis	52.5	\$ 40,511.85
217	P-3 Authority: PRASA Metering and Customer Service	0.9	\$ 286.43

Total - Hourly Fees	544.9	\$ 292,728.08
Municipal Advisory Fee		\$ 60,000.00
Subcontractor 1 ⁽¹⁾		\$ 8,065.00
Total - Fees	544.9	\$ 360,793.08

(1) Invoices can be provided upon request

EXHIBIT B

SUMMARY OF HOURS AND FEES BY PROFESSIONAL

Professional	Position	Billing Rate	Total Hours	Total Fees
Battle, Fernando	Senior Managing Director	\$ 916.75	39.9	\$ 36,578.33
Morrison, Jonathan	Managing Director	\$ 850.25	70.6	\$ 60,027.65
Squiers, Jay	Managing Director	\$ 785.00	1.7	\$ 1,334.50
Barrett, Dennis	Managing Director	\$ 850.25	44.9	\$ 38,176.23
Battle, Juan Carlos	Senior Managing Director	\$ 684.00	42.4	\$ 29,001.60
Feldman, Robert	Director	\$ 525.00	0.6	\$ 315.00
Burkett, Matthew	Senior Director	\$ 475.00	9.7	\$ 4,607.50
Llompart, Sofia	Director	\$ 365.75	117.2	\$ 42,865.90
Levantis, James	Senior Associate	\$ 446.50	41.9	\$ 18,708.35
Nilsen, Patrick	Senior Associate	\$ 418.00	0.3	\$ 125.40
Alvarez, Charles	Senior Associate	\$ 418.00	40.1	\$ 16,761.80
Leake, Paul	Associate	\$ 370.50	20.5	\$ 7,595.25
Verdeja, Julio	Associate	\$ 318.25	115.1	\$ 36,630.58
Total - Hourly Fees			544.9	\$ 292,728.08
Municipal Advisory Fee				\$ 60,000.00
Subcontractor 1 ⁽¹⁾				\$ 8,065.00
Total - Fees			544.9	\$ 360,793.08

(1) Invoices can be provided upon request

EXHIBIT C

COMPLETE ACCOUNTING OF PROFESSIONAL FEES
INCLUDING ITEMIZED TIME RECORDS IN CHRONOLOGICAL ORDER

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
Outside PR	2	Barrett, Dennis	10/1/2019	1.0	\$ 850.25	\$ 850.25	Participate in meeting with representatives of PJT Partners, O'Melveny & Myers, Proskauer and Pietrantonio Mendez & Alvarez regarding the production of bank statements and other support for the cash restriction analysis.
Outside PR	3	Alvarez, Charles	10/1/2019	0.2	\$ 418.00	\$ 83.60	Correspond with R. Feldman (ACG) regarding Hacienda reported SUT actuals relating to fiscal plan cash flows.
Outside PR	3	Battle, Fernando	10/1/2019	0.1	\$ 916.75	\$ 91.68	Respond to correspondence from O. Rodriguez (GDB) related to federal funds included in general fund budget formerly on deposit at GDB.
Outside PR	3	Burkett, Matthew	10/1/2019	0.4	\$ 475.00	\$ 190.00	Correspond with R. Beil (ACG) regarding Department of Education implementation plans and savings reporting documentation.
Outside PR	3	Burkett, Matthew	10/1/2019	1.0	\$ 475.00	\$ 475.00	Participate on call with C. Gonzalez (ACG), M. Alvarez (AAFAF), J. Fullana (ACG) and Y. Cruz (FOMB) to discuss savings report submission reconciliation.
Outside PR	3	Burkett, Matthew	10/1/2019	0.4	\$ 475.00	\$ 190.00	Participate on call with C. Gonzalez (ACG) to discuss savings report reconciliation documentation prior to conference call with FOMB.
Outside PR	3	Levantis, James	10/1/2019	0.3	\$ 446.50	\$ 133.95	Correspond with R. Feldman (ACG) regarding SUT actuals as it relates to the fiscal plan cash flows.
Outside PR	21	Battle, Fernando	10/1/2019	0.5	\$ 916.75	\$ 458.38	Participate in meeting with S&P implementation team to review reallocation of resources by workstreams as requested by AAFAF.
PR	56	Battle, Juan Carlos	10/1/2019	0.6	\$ 684.00	\$ 410.40	Participate on call with J. Verdeja (ACG) and S. Llompart (ACG) and representatives of AAFAF and Pietrantonio Mendez & Alvarez regarding PRIDCO restructuring legal framework.
PR	56	Battle, Juan Carlos	10/1/2019	1.0	\$ 684.00	\$ 684.00	Prepare materials to be incorporated in letter to be sent to PRIDCO regarding slow progress of RSA matters.
PR	56	Llompart, Sofia	10/1/2019	0.8	\$ 365.75	\$ 292.60	Participate on call with J. Morrison (ACG) and J. Verdeja (ACG) regarding PRIDCO restructuring action items including Asset Manager RFQ and diligence process.
PR	56	Llompart, Sofia	10/1/2019	0.6	\$ 365.75	\$ 219.45	Participate on call with J. Battle (ACG) and J. Verdeja (ACG) and representatives of AAFAF and Pietrantonio Mendez & Alvarez regarding PRIDCO restructuring legal framework.
PR	56	Llompart, Sofia	10/1/2019	1.2	\$ 365.75	\$ 438.90	Review and revise PRIDCO restructuring diligence tracker in preparation for distribution to representatives of PRIDCO.
PR	56	Llompart, Sofia	10/1/2019	0.8	\$ 365.75	\$ 292.60	Participate in meeting with R. Maldonado (AAFAF) regarding PRIDCO VTP process and next steps for purposes of restructuring.
PR	56	Llompart, Sofia	10/1/2019	0.4	\$ 365.75	\$ 146.30	Correspond with R. Rivera (PRIDCO) regarding PRIDCO restructuring diligence information requests.
PR	56	Llompart, Sofia	10/1/2019	0.3	\$ 365.75	\$ 109.73	Prepare PRIDCO fiscal plan supporting documents requested by representatives of Ernst & Young.
Outside PR	56	Morrison, Jonathan	10/1/2019	0.8	\$ 850.25	\$ 680.20	Participate on call with S. Llompart (ACG) and J. Verdeja (ACG) regarding PRIDCO restructuring action items including Asset Manager RFQ and diligence process.
PR	56	Verdeja, Julio	10/1/2019	0.8	\$ 318.25	\$ 254.60	Participate on call with J. Morrison (ACG) and S. Llompart (ACG) regarding PRIDCO restructuring action items including Asset Manager RFQ and diligence process.
PR	56	Verdeja, Julio	10/1/2019	0.6	\$ 318.25	\$ 190.95	Participate on call with J. Battle (ACG) and S. Llompart (ACG) and representatives of AAFAF and Pietrantonio Mendez & Alvarez regarding PRIDCO restructuring legal framework.
Outside PR	200	Alvarez, Charles	10/1/2019	0.4	\$ 418.00	\$ 167.20	Correspond with F. Battle (ACG) to provide status update of the COFINA investor relations website.
Outside PR	200	Barrett, Dennis	10/1/2019	0.5	\$ 850.25	\$ 425.13	Review COFINA investor website before going live.
Outside PR	200	Battle, Fernando	10/1/2019	0.1	\$ 916.75	\$ 91.68	Participate on call with J. Rodriguez (BAML) to discuss Kroll agenda for third meeting-visit to Puerto Rico.
Outside PR	209	Levantis, James	10/1/2019	0.2	\$ 446.50	\$ 89.30	Correspond with D. Barrett (ACG) regarding PRIFA rum bonds recent trading history.
Outside PR	210	Barrett, Dennis	10/1/2019	0.5	\$ 850.25	\$ 425.13	Participate on call to discuss PRIFA-Ports restructuring with representatives of Citi, Pietrantonio Mendez & Alvarez, O'Melveny & Myers and Ankura. (partial).
Outside PR	210	Battle, Fernando	10/1/2019	0.7	\$ 916.75	\$ 641.73	Participate on call to discuss PRIFA-Ports restructuring with representatives of Citi, Pietrantonio Mendez & Alvarez, O'Melveny & Myers and Ankura. (partial).
Outside PR	210	Battle, Fernando	10/1/2019	0.1	\$ 916.75	\$ 91.68	Participate on call with E. McKeen (OMM) to discuss privilege related to Ports recommendation.
PR	210	Battle, Juan Carlos	10/1/2019	0.8	\$ 684.00	\$ 547.20	Participate on call to discuss PRIFA-Ports restructuring with representatives of Citi, Pietrantonio Mendez & Alvarez, O'Melveny & Myers and Ankura.
Outside PR	210	Levantis, James	10/1/2019	0.6	\$ 446.50	\$ 267.90	Diligence the recent trading history of the PRIFA rum bonds and the PRIFA-Ports bonds to respond to question of recent trading pricing.
Outside PR	210	Levantis, James	10/1/2019	0.3	\$ 446.50	\$ 133.95	Correspond with J. Battle (ACG) regarding the PRIFA-Ports bonds trading price.
PR	210	Llompart, Sofia	10/1/2019	0.8	\$ 365.75	\$ 292.60	Participate on call to discuss PRIFA-Ports restructuring with representatives of Citi, Pietrantonio Mendez & Alvarez, O'Melveny & Myers and Ankura.
Outside PR	210	Morrison, Jonathan	10/1/2019	0.8	\$ 850.25	\$ 680.20	Participate on call to discuss PRIFA-Ports restructuring with representatives of Citi, Pietrantonio Mendez & Alvarez, O'Melveny & Myers and Ankura.
Outside PR	213	Battle, Fernando	10/1/2019	0.1	\$ 916.75	\$ 91.68	Participate on call with A. Toro (BH) and representatives of O'Melveny & Myers and FOMB to discuss status of pension reform at UPR.
Outside PR	215	Squiers, Jay	10/1/2019	0.3	\$ 785.00	\$ 235.50	Correspond with A. Gonzalez (P3A) regarding the proposed fee structure for the Public Safety Training Center project.
Outside PR	216	Barrett, Dennis	10/1/2019	1.4	\$ 850.25	\$ 1,190.35	Diligence treatment of pensioners and collective bargaining agreement in Stockton's bankruptcy cases.
PR	56	Battle, Juan Carlos	10/2/2019	0.3	\$ 684.00	\$ 205.20	Participate on call with J. Morrison (ACG) to discuss status of PRIDCO RSA and progress report.
PR	56	Llompart, Sofia	10/2/2019	0.7	\$ 365.75	\$ 256.03	Participate on call with J. Morrison (ACG) to discuss PRIDCO restructuring diligence status.
PR	56	Llompart, Sofia	10/2/2019	0.5	\$ 365.75	\$ 182.88	Participate on call with J. Morrison (ACG), J. Verdeja (ACG) and representatives of PRIDCO, AAFAF, Vision 2 Action and Ankura to discuss PRIDCO restructuring work plan.
PR	56	Llompart, Sofia	10/2/2019	0.8	\$ 365.75	\$ 292.60	Participate in meeting with A. Rodriguez (PRIDCO) and J. Verdeja (ACG) to discuss status of PRIDCO legal property due diligence.
PR	56	Llompart, Sofia	10/2/2019	1.2	\$ 365.75	\$ 438.90	Review and revise PRIDCO and DDEC liquidity models provided by R. Rivera (PRIDCO) for purposes of PRIDCO restructuring diligence.
PR	56	Llompart, Sofia	10/2/2019	1.1	\$ 365.75	\$ 402.33	Review and revise PRIDCO property sample prepared by J. Verdeja (ACG) in preparation for meeting with representatives of PRIDCO.
PR	56	Llompart, Sofia	10/2/2019	0.4	\$ 365.75	\$ 146.30	Review and revise PRIDCO work plan in preparation for PRIDCO working group call on 10/2/19.
Outside PR	56	Morrison, Jonathan	10/2/2019	0.7	\$ 850.25	\$ 595.18	Participate on call with S. Llompart (ACG) to discuss PRIDCO restructuring diligence status.
Outside PR	56	Morrison, Jonathan	10/2/2019	0.5	\$ 850.25	\$ 425.13	Participate on call with S. Llompart (ACG), J. Verdeja (ACG) and representatives of PRIDCO, AAFAF, Vision 2 Action and Ankura to discuss PRIDCO restructuring work plan.
Outside PR	56	Morrison, Jonathan	10/2/2019	0.3	\$ 850.25	\$ 255.08	Participate on call with J. Battle (ACG) to discuss status of PRIDCO RSA and progress report.
Outside PR	56	Morrison, Jonathan	10/2/2019	0.7	\$ 850.25	\$ 595.18	Review sample request for proposals regarding real estate management with regard to PRIDCO Asset Manager engagement.
Outside PR	56	Morrison, Jonathan	10/2/2019	0.5	\$ 850.25	\$ 425.13	Participate on call with R. Tennenbaum (GTAM) regarding PRIDCO restructuring progress.
PR	56	Verdeja, Julio	10/2/2019	0.5	\$ 318.25	\$ 159.13	Participate on call with J. Morrison (ACG), S. Llompart (ACG) and representatives of PRIDCO, AAFAF, Vision 2 Action and Ankura to discuss PRIDCO restructuring work plan.
PR	56	Verdeja, Julio	10/2/2019	0.8	\$ 318.25	\$ 254.60	Participate in meeting with A. Rodriguez (PRIDCO) and S. Llompart (ACG) to discuss status of PRIDCO legal property due diligence.
PR	56	Verdeja, Julio	10/2/2019	2.2	\$ 318.25	\$ 700.15	Revise PRIDCO property list sample to incorporate feedback from S. Llompart (ACG).
PR	56	Verdeja, Julio	10/2/2019	2.4	\$ 318.25	\$ 763.80	Prepare property list sample for A. Rodriguez (PRIDCO) for PRIDCO restructuring diligence purposes.
Outside PR	215	Squiers, Jay	10/2/2019	1.1	\$ 785.00	\$ 863.50	Participate in discussion with N. Perez (P3A) and A. Gonzalez (P3A) regarding the financial implications of the Public Safety Training Center.
Outside PR	216	Barrett, Dennis	10/2/2019	0.5	\$ 850.25	\$ 425.13	Prepare talking points for O. Marrero (AAFAF) regarding YTD cash flow out performance.
Outside PR	216	Barrett, Dennis	10/2/2019	0.5	\$ 850.25	\$ 425.13	Prepare talking points for O. Marrero (AAFAF) regarding the Commonwealth's ability to access monies at the Public Corporations.
Outside PR	216	Leake, Paul	10/2/2019	0.4	\$ 370.50	\$ 148.20	Participate in discussion with J. Levantis (ACG) regarding general fund, federal fund and special revenue fund expenditures for FY17 through FY19 to prepare expenditure analysis requested by F. Battle (ACG).
Outside PR	216	Leake, Paul	10/2/2019	1.4	\$ 370.50	\$ 518.70	Diligence and prepare summary of general fund and special revenue fund revenues and expenditures for FY17 through FY19 at the request of F. Battle (ACG).
Outside PR	216	Levantis, James	10/2/2019	0.4	\$ 446.50	\$ 178.60	Participate in discussion with P. Leake (ACG) regarding general fund, federal fund and special revenue fund expenditures for FY17 through FY19 to prepare expenditure analysis requested by F. Battle (ACG).
Outside PR	216	Nilsen, Patrick	10/2/2019	0.3	\$ 418.00	\$ 125.40	Participate in discussion with J. York (CM) regarding the seasonality of General fund revenues and expenditures for inclusion on information in the expenditure analysis requested by F. Battle (ACG).
PR	56	Battle, Juan Carlos	10/3/2019	1.4	\$ 684.00	\$ 957.60	Revise and provide comments to letter to be sent by AAFAF to PRIDCO regarding status of RSA.
PR	56	Llompart, Sofia	10/3/2019	0.5	\$ 365.75	\$ 182.88	Participate on call with J. Morrison (ACG) to discuss PRIDCO regulatory framework letter.
PR	56	Llompart, Sofia	10/3/2019	1.7	\$ 365.75	\$ 621.78	Participate in meeting with J. Verdeja (ACG) and representatives of Cedrela to discuss PRIDCO and DDEC liquidity for purposes of restructuring.
PR	56	Llompart, Sofia	10/3/2019	1.4	\$ 365.75	\$ 512.05	Review and revise AAFAF letter to PRIDCO regarding status of the RSA.
PR	56	Llompart, Sofia	10/3/2019	0.7	\$ 365.75	\$ 256.03	Review and revise AAFAF letter to PRIDCO regarding legal framework for implementation of PRIDCO RSA to incorporate comments received from J. Battle (ACG).
PR	56	Llompart, Sofia	10/3/2019	0.4	\$ 365.75	\$ 146.30	Review and revise AAFAF letter to PRIDCO regarding legal framework for implementation of PRIDCO RSA to incorporate comments received from J. Morrison (ACG).

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
PR	56	Llompert, Sofia	10/3/2019	0.3	\$ 365.75	\$ 109.73	Prepare PRIDCO restructuring materials for meeting with representatives of Cedrela and PRIDCO regarding liquidity.
PR	56	Llompert, Sofia	10/3/2019	0.3	\$ 365.75	\$ 109.73	Review and revise PRIDCO management case analysis prepared by J. Morrison (ACG) for purposes of AAFAP letter to PRIDCO regarding legal framework for implementation of PRIDCO RSA.
Outside PR	56	Morrison, Jonathan	10/3/2019	0.5	\$ 850.25	\$ 425.13	Participate on call with S. Llompert (ACG) to discuss PRIDCO regulatory framework letter.
Outside PR	56	Morrison, Jonathan	10/3/2019	1.0	\$ 850.25	\$ 850.25	Analyze PRIDCO management projections and budgets in response to request from representatives of AAFAP.
Outside PR	56	Morrison, Jonathan	10/3/2019	1.3	\$ 850.25	\$ 1,105.33	Develop analysis related to PRIDCO projections compared to restructuring plan for inclusion in AAFAP letter to PRIDCO regarding status of the RSA.
Outside PR	56	Morrison, Jonathan	10/3/2019	0.4	\$ 850.25	\$ 340.10	Develop letter from AAFAP to PRIDCO regarding PRIDCO restructuring and action items required from management.
PR	56	Verdeja, Julio	10/3/2019	1.7	\$ 318.25	\$ 541.03	Participate in meeting with S. Llompert (ACG) and representatives of Cedrela to discuss PRIDCO and DDEC liquidity for purposes of restructuring.
PR	56	Verdeja, Julio	10/3/2019	1.5	\$ 318.25	\$ 477.38	Revise AAFAP letter to PRIDCO management regarding status of the RSA to incorporate comments from J. Battle (ACG).
Outside PR	200	Alvarez, Charles	10/3/2019	0.4	\$ 418.00	\$ 167.20	Participate in meeting with J. Levantis (ACG) and F. Battle (ACG) regarding open items on the COFINA investor relations website.
Outside PR	200	Alvarez, Charles	10/3/2019	0.3	\$ 418.00	\$ 125.40	Participate on call with J. Levantis (ACG) and M. Yassin (AAFAP) regarding the COFINA investor relations website launch.
Outside PR	200	Alvarez, Charles	10/3/2019	1.2	\$ 418.00	\$ 501.60	Review information request from the FOMB on the COFINA fiscal plan and prepare response tracker for M. Yassin (AAFAP).
Outside PR	200	Alvarez, Charles	10/3/2019	0.4	\$ 418.00	\$ 167.20	Correspond with A. Scurto (BL) regarding launch of the COFINA investor relations site.
Outside PR	200	Alvarez, Charles	10/3/2019	0.2	\$ 418.00	\$ 83.60	Correspond with I. Caraballo (AAFAP) regarding launch of the COFINA investor relations site.
Outside PR	200	Barrett, Dennis	10/3/2019	0.3	\$ 850.25	\$ 255.08	Participate on call with M. Yassin (AAFAP) and representatives of the FOMB and Ernst & Young regarding COFINA fiscal plan diligence questions.
Outside PR	200	Battle, Fernando	10/3/2019	0.4	\$ 916.75	\$ 366.70	Participate in meeting with J. Levantis (ACG) and C. Alvarez (ACG) regarding open items on the COFINA investor relations website.
Outside PR	200	Levantis, James	10/3/2019	0.4	\$ 446.50	\$ 178.60	Participate in meeting with C. Alvarez (ACG) and F. Battle (ACG) regarding open items on the COFINA investor relations website.
Outside PR	200	Levantis, James	10/3/2019	0.3	\$ 446.50	\$ 133.95	Participate on call with C. Alvarez (ACG) and M. Yassin (AAFAP) regarding the COFINA investor relations website.
Outside PR	200	Levantis, James	10/3/2019	0.3	\$ 446.50	\$ 133.95	Participate on call with D. Torres (BONY) regarding COFINA debt service and revenue accounts held at Bank of New York Mellon.
Outside PR	200	Levantis, James	10/3/2019	0.3	\$ 446.50	\$ 133.95	Review information request from the FOMB on the COFINA fiscal plan.
Outside PR	200	Levantis, James	10/3/2019	0.3	\$ 446.50	\$ 133.95	Correspond with I. Caraballo (AAFAP) regarding the COFINA investor relations website.
Outside PR	3	Burkett, Matthew	10/4/2019	0.4	\$ 475.00	\$ 190.00	Participate on call with C. Gonzalez (ACG) to discuss savings report reconciliation process and transition of reporting responsibilities.
PR	56	Battle, Juan Carlos	10/4/2019	2.0	\$ 684.00	\$ 1,368.00	Revise and provide comments to PRIDCO letter regarding legal framework for implementation of PRIDCO RSA.
PR	56	Llompert, Sofia	10/4/2019	0.4	\$ 365.75	\$ 146.30	Participate on call with J. Verdeja (ACG) and J. Morrison (ACG) to discuss status of PRIDCO restructuring due diligence.
PR	56	Llompert, Sofia	10/4/2019	1.0	\$ 365.75	\$ 365.75	Review historical asset manager RFPs in preparation for developing the RFP for PRIDCO Asset Manager for purposes of restructuring.
PR	56	Llompert, Sofia	10/4/2019	0.3	\$ 365.75	\$ 109.73	Review PRIDCO restructuring diligence tracker in preparation for call with R. Rivera (PRIDCO).
Outside PR	56	Morrison, Jonathan	10/4/2019	0.4	\$ 850.25	\$ 340.10	Participate on call with S. Llompert (ACG) and J. Verdeja (ACG) to discuss status of PRIDCO restructuring due diligence.
PR	56	Verdeja, Julio	10/4/2019	0.4	\$ 318.25	\$ 127.30	Participate on call with S. Llompert (ACG) and J. Morrison (ACG) to discuss status of PRIDCO restructuring due diligence.
PR	56	Verdeja, Julio	10/4/2019	2.3	\$ 318.25	\$ 731.98	Revise PRIDCO legal property due diligence tracker to incorporate information received from representatives of PRIDCO.
PR	56	Verdeja, Julio	10/4/2019	1.5	\$ 318.25	\$ 477.38	Prepare summary of property documentation received from representatives of PRIDCO.
Outside PR	200	Alvarez, Charles	10/4/2019	0.5	\$ 418.00	\$ 209.00	Participate on call with J. Levantis (ACG) and representatives of AAFAP and BondLink for a walkthrough of the COFINA investor relations website functions.
Outside PR	200	Alvarez, Charles	10/4/2019	0.5	\$ 418.00	\$ 209.00	Participate in discussion with J. Levantis (ACG) to coordinate COFINA information request from the FOMB.
Outside PR	200	Alvarez, Charles	10/4/2019	2.1	\$ 418.00	\$ 877.80	Prepare preliminary responses and supporting documents to the COFINA fiscal plan requests from the FOMB for discussion with M. Yassin (AAFAP).
Outside PR	200	Alvarez, Charles	10/4/2019	1.4	\$ 418.00	\$ 585.20	Review and revise interest generation analysis included in the COFINA fiscal plan to share with FOMB advisors.
Outside PR	200	Alvarez, Charles	10/4/2019	0.5	\$ 418.00	\$ 209.00	Review press release for the announcement of the COFINA investor relations website launch circulated by J. Spina (OMM).
Outside PR	200	Battle, Fernando	10/4/2019	0.3	\$ 916.75	\$ 275.03	Review and provide comments to press release related to announcement of BondLink investor website.
Outside PR	200	Levantis, James	10/4/2019	0.5	\$ 446.50	\$ 223.25	Participate on call with C. Alvarez (ACG) and representatives of AAFAP and BondLink for a walkthrough of the COFINA investor relations website and a demonstration of features and tools of the site.
Outside PR	200	Levantis, James	10/4/2019	0.5	\$ 446.50	\$ 223.25	Participate in discussion with C. Alvarez (ACG) to coordinate COFINA information request from the FOMB.
Outside PR	200	Levantis, James	10/4/2019	1.9	\$ 446.50	\$ 848.35	Prepare responses and supporting documents to the COFINA fiscal plan requests from the FOMB.
Outside PR	200	Levantis, James	10/4/2019	0.8	\$ 446.50	\$ 357.20	Revise the COFINA fiscal plan for language changes requested by the FOMB.
Outside PR	200	Levantis, James	10/4/2019	0.5	\$ 446.50	\$ 223.25	Participate on call with G. Hoyes (BAML) regarding the debt sustainability analysis model to update the COFINA fiscal plan.
Outside PR	200	Levantis, James	10/4/2019	0.4	\$ 446.50	\$ 178.60	Correspond with G. Hoyes (BAML) regarding the debt sustainability analysis section in the COFINA fiscal plan as it relates to the FOMB requests.
Outside PR	210	Battle, Fernando	10/4/2019	1.4	\$ 916.75	\$ 1,283.45	Review and revise DRA proposal document to be presented to AAFAP as part of counteroffer to DRA offer related to Ports claims.
PR	210	Llompert, Sofia	10/4/2019	1.2	\$ 365.75	\$ 438.90	Review and revise Ports DRA presentation to incorporate feedback received from M. Kremer (OMM).
PR	210	Llompert, Sofia	10/4/2019	0.7	\$ 365.75	\$ 256.03	Review and revise Ports DRA presentation to incorporate feedback received from J. Battle (ACG).
Outside PR	200	Alvarez, Charles	10/5/2019	1.6	\$ 418.00	\$ 668.80	Prepare summary of SUT overpayments to Hacienda as requested by M. Yassin (AAFAP).
Outside PR	200	Alvarez, Charles	10/5/2019	0.9	\$ 418.00	\$ 376.20	Update summary of SUT overpayments to Hacienda as requested by M. Yassin (AAFAP) for comments provided by F. Battle (ACG).
Outside PR	200	Battle, Fernando	10/5/2019	0.1	\$ 916.75	\$ 91.68	Correspond with C. Alvarez (ACG) to discuss SUT overpayment analysis requested by M. Yassin (AAFAP).
Outside PR	200	Battle, Fernando	10/5/2019	0.4	\$ 916.75	\$ 366.70	Participate on call with M. Yassin (AAFAP) to discuss launching of COFINA investor website and disclosure of unallocated SUT amounts.
Outside PR	200	Battle, Fernando	10/5/2019	0.4	\$ 916.75	\$ 366.70	Review and revise SUT overpayment analysis prepared by C. Alvarez (ACG) as requested by M. Yassin (AAFAP) to be presented to COFINA Board of Directors.
Outside PR	200	Battle, Fernando	10/5/2019	0.2	\$ 916.75	\$ 183.35	Participate on call with M. Yassin (AAFAP) and representatives of Pietrantonio Mendez & Alvarez to discuss disclosure related to SUT overpayment.
Outside PR	216	Battle, Fernando	10/5/2019	0.3	\$ 916.75	\$ 275.03	Participate on call with M. Yassin (AAFAP) and C. Yamin (AAFAP) to discuss settlement related to Act 29 lawsuit.
Outside PR	3	Battle, Fernando	10/7/2019	0.2	\$ 916.75	\$ 183.35	Participate on call with R. Maldonado (AAFAP) to discuss surplus availability to solicit reapportionment of available funds.
Outside PR	3	Burkett, Matthew	10/7/2019	0.7	\$ 475.00	\$ 332.50	Participate on call with R. Beil (ACG) to discuss the PRDE savings reporting and implementation plan.
Outside PR	3	Burkett, Matthew	10/7/2019	0.3	\$ 475.00	\$ 142.50	Participate in phone call with C. Gonzalez (ACG) to discuss transitioning of agency savings reporting to AAFAP team.
PR	56	Battle, Juan Carlos	10/7/2019	3.6	\$ 684.00	\$ 2,462.40	Revise and incorporate changes to letter to be sent by AAFAP to PRIDCO regarding legal framework for implementation of PRIDCO RSA and next steps.
PR	56	Llompert, Sofia	10/7/2019	1.4	\$ 365.75	\$ 512.05	Review and revise AAFAP letter to PRIDCO regarding legal framework for implementation of PRIDCO RSA to incorporate feedback received from representatives of AAFAP.
PR	56	Morrison, Jonathan	10/7/2019	1.5	\$ 850.25	\$ 1,275.38	Review sample request for proposals regarding real estate management for purposes of development of PRIDCO Asset Manager RFP.
Outside PR	200	Alvarez, Charles	10/7/2019	0.5	\$ 418.00	\$ 209.00	Participate on call with F. Battle (ACG) and J. Levantis (ACG) regarding the additional requests received from the FOMB related to the COFINA fiscal plan.
Outside PR	200	Alvarez, Charles	10/7/2019	0.6	\$ 418.00	\$ 250.80	Revise preliminary responses and supporting documents to the COFINA fiscal plan requests from the FOMB for comments provided by F. Battle (ACG).
Outside PR	200	Alvarez, Charles	10/7/2019	0.4	\$ 418.00	\$ 167.20	Correspond with M. Yassin (AAFAP) regarding responses and supporting documents to the COFINA fiscal plan requests from the FOMB.

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
Outside PR	200	Battle, Fernando	10/7/2019	0.5	\$ 916.75	\$ 458.38	Participate on call with J. Levantis (ACG) and C. Alvarez (ACG) regarding the additional requests received from the FOMB related to the COFINA fiscal plan.
Outside PR	200	Battle, Fernando	10/7/2019	0.9	\$ 916.75	\$ 825.08	Participate on call with COFINA Board of Directors, M. Yassin (AAFAF) and representatives of O'Melveny & Myers and Pietrantonio Mendez & Alvarez to discuss disclosure of SUT unallocated amounts.
Outside PR	200	Battle, Fernando	10/7/2019	0.4	\$ 916.75	\$ 366.70	Participate on call with M. Yassin (AAFAF) to discuss SUT unallocated amounts and possible disclosure language in preparation for conference call with Board of Directors of COFINA.
Outside PR	200	Battle, Fernando	10/7/2019	0.2	\$ 916.75	\$ 183.35	Participate on call with A. Cruz (Hacienda) to discuss SUT unallocated amounts methodology.
Outside PR	200	Battle, Fernando	10/7/2019	0.2	\$ 916.75	\$ 183.35	Participate on call with J. Rodriguez (BAML) to discuss Kroll meeting topics as part of COFINA ratings process.
Outside PR	200	Battle, Fernando	10/7/2019	0.2	\$ 916.75	\$ 183.35	Participate on call with M. Rodriguez (PMA) to discuss sales and use tax unallocated amounts disclosure.
Outside PR	200	Levantis, James	10/7/2019	0.5	\$ 446.50	\$ 223.25	Participate on call with F. Battle (ACG) and C. Alvarez (ACG) regarding the additional requests received from the FOMB related to the COFINA fiscal plan.
Outside PR	200	Levantis, James	10/7/2019	0.4	\$ 446.50	\$ 178.60	Revise the disclaimer section of the COFINA fiscal plan to reflect comments received from the FOMB.
Outside PR	200	Levantis, James	10/7/2019	0.3	\$ 446.50	\$ 133.95	Correspond with A. Billoch (PMA) regarding updated language in the disclaimer of the COFINA fiscal plan.
Outside PR	200	Levantis, James	10/7/2019	0.3	\$ 446.50	\$ 133.95	Update the COFINA fiscal plan open items tracker based on action items from call with F. Battle (ACG).
Outside PR	210	Battle, Fernando	10/7/2019	0.4	\$ 916.75	\$ 366.70	Participate on call with S. Llompарт (ACG), J. Morrison (ACG) and J. Verdeja (ACG) to discuss Ports DRA negotiations.
PR	210	Llompарт, Sofia	10/7/2019	0.4	\$ 365.75	\$ 146.30	Participate on call with J. Verdeja (ACG), J. Morrison (ACG) and F. Battle (ACG) to discuss Ports DRA negotiations.
PR	210	Llompарт, Sofia	10/7/2019	0.9	\$ 365.75	\$ 329.18	Participate in meeting with J. Verdeja (ACG) and J. Morrison (ACG) to discuss PRIFA-Ports status presentation for O. Marrero (AAFAF).
PR	210	Llompарт, Sofia	10/7/2019	0.9	\$ 365.75	\$ 329.18	Review and revise Ports DRA presentation to incorporate feedback received from J. Morrison (ACG).
PR	210	Llompарт, Sofia	10/7/2019	1.2	\$ 365.75	\$ 438.90	Review and revise Ports DRA presentation to incorporate feedback received from F. Battle (ACG).
PR	210	Llompарт, Sofia	10/7/2019	0.6	\$ 365.75	\$ 219.45	Review and revise Ports financial model to incorporate transaction scenarios in Ports DRA presentation.
PR	210	Llompарт, Sofia	10/7/2019	0.4	\$ 365.75	\$ 146.30	Review and revise Ports financial model to incorporate revised transaction scenarios for purposes of Ports DRA presentation.
PR	210	Morrison, Jonathan	10/7/2019	0.4	\$ 850.25	\$ 340.10	Participate on call with S. Llompарт (ACG), J. Verdeja (ACG) and F. Battle (ACG) to discuss Ports DRA negotiations.
PR	210	Morrison, Jonathan	10/7/2019	0.9	\$ 850.25	\$ 765.23	Participate in meeting with S. Llompарт (ACG) and J. Verdeja (ACG) to discuss PRIFA-Ports status presentation for O. Marrero (AAFAF).
PR	210	Morrison, Jonathan	10/7/2019	1.2	\$ 850.25	\$ 1,020.30	Review and revise presentation regarding DRA-PRPA negotiations for representatives of AAFAF.
PR	210	Verdeja, Julio	10/7/2019	0.4	\$ 318.25	\$ 127.30	Participate on call with S. Llompарт (ACG), J. Morrison (ACG) and F. Battle (ACG) to discuss Ports DRA negotiations.
PR	210	Verdeja, Julio	10/7/2019	0.9	\$ 318.25	\$ 286.43	Participate in meeting with S. Llompарт (ACG) and J. Morrison (ACG) to discuss PRIFA-Ports status presentation for O. Marrero (AAFAF).
PR	210	Verdeja, Julio	10/7/2019	1.3	\$ 318.25	\$ 413.73	Review PRIFA-Ports financial model in preparation for call with F. Battle (ACG).
PR	210	Verdeja, Julio	10/7/2019	0.6	\$ 318.25	\$ 190.95	Prepare exhibit of Ports funded debt and other claims outstanding as requested by S. Llompарт (ACG).
Outside PR	216	Barrett, Dennis	10/7/2019	0.3	\$ 850.25	\$ 255.08	Correspond with C. Saavedra (AAFAF) to get sign off on sharing consent decree information with FOMB's advisors.
Outside PR	216	Barrett, Dennis	10/7/2019	0.3	\$ 850.25	\$ 255.08	Review and aggregate information related to consent decree fiscal impacts and send to FOMB.
PR	2	Battle, Juan Carlos	10/8/2019	1.6	\$ 684.00	\$ 1,094.40	Revise and provide comments on Treasury Excess Deposit Allocation Program requested by B. Fernandez (AAFAF).
Outside PR	3	Alvarez, Charles	10/8/2019	0.7	\$ 418.00	\$ 292.60	Prepare exhibit summarizing the projected 30 year surplus and deficit for the Tourism Company as requested by D. Barrett (ACG).
Outside PR	3	Alvarez, Charles	10/8/2019	0.3	\$ 418.00	\$ 125.40	Revise exhibit summarizing the projected 30 year surplus and deficit for the Tourism Company for comments provided by D. Barrett (ACG).
Outside PR	3	Barrett, Dennis	10/8/2019	0.7	\$ 850.25	\$ 595.18	Aggregate Medicaid information in order to determine if there is potentially excess budget that can be reapportioned for other purposes.
Outside PR	3	Battle, Fernando	10/8/2019	0.8	\$ 916.75	\$ 733.40	Review Medicaid analysis for FY20 to determine amount of funding available for reapportionment assuming Medicaid bill is approved by Congress.
PR	56	Battle, Juan Carlos	10/8/2019	2.3	\$ 684.00	\$ 1,573.20	Review responses to RFQs received for purposes with PRIDCO Asset Manager selection process.
PR	56	Battle, Juan Carlos	10/8/2019	0.4	\$ 684.00	\$ 273.60	Participate on call with A. Billoch (PMA) to discuss PRIDCO micro-grid interests.
PR	56	Llompарт, Sofia	10/8/2019	1.9	\$ 365.75	\$ 694.93	Review and revise PRIDCO RFP to incorporate updated Asset Manager proposal evaluation criteria.
PR	56	Llompарт, Sofia	10/8/2019	1.6	\$ 365.75	\$ 585.20	Review and revise PRIDCO RFP timeline to incorporate feedback from J. Morrison (ACG).
PR	56	Morrison, Jonathan	10/8/2019	2.0	\$ 850.25	\$ 1,700.50	Analyze Request for Proposal sample documents regarding real estate management for purposes of PRIDCO Asset Manager RFP.
PR	56	Morrison, Jonathan	10/8/2019	2.0	\$ 850.25	\$ 1,700.50	Develop scope of services section for PRIDCO Asset Manager RFP.
PR	56	Morrison, Jonathan	10/8/2019	0.6	\$ 850.25	\$ 510.15	Analyze criteria included in PRIDCO RFP for microgrid contractors for use in the Asset Manager RFP.
PR	56	Verdeja, Julio	10/8/2019	1.3	\$ 318.25	\$ 413.73	Prepare a draft of the scope of work section for the PRIDCO Asset Manager RFP as requested by J. Morrison (ACG).
PR	56	Verdeja, Julio	10/8/2019	1.2	\$ 318.25	\$ 381.90	Review and revise the evaluation criteria in the PRIDCO Asset Manager RFP to incorporate feedback received by J. Morrison (ACG).
Outside PR	200	Alvarez, Charles	10/8/2019	0.5	\$ 418.00	\$ 209.00	Participate on call with M. Yassin (AAFAF) and J. Levantis (ACG) to discuss responses to the requests submitted by the FOMB on the COFINA fiscal plan.
Outside PR	200	Alvarez, Charles	10/8/2019	0.5	\$ 418.00	\$ 209.00	Participate on call with G. Ojeda (FOMB), J. Levantis (ACG) and representatives of Ernst & Young to respond to the FOMB's information requests regarding the COFINA fiscal plan.
Outside PR	200	Alvarez, Charles	10/8/2019	1.4	\$ 418.00	\$ 585.20	Revise responses and supporting documents to the COFINA fiscal plan requests from the FOMB for comments provided by M. Yassin (AAFAF).
Outside PR	200	Alvarez, Charles	10/8/2019	0.4	\$ 418.00	\$ 167.20	Correspond with B. Cintron (Hacienda) regarding pledged SUT to COFINA.
Outside PR	200	Battle, Fernando	10/8/2019	0.7	\$ 916.75	\$ 641.73	Participate on call with A. Cruz (Hacienda) and M. Rodriguez (PMA) to discuss SUT unallocated amounts analysis performed by Hacienda compared to Gentax generated reports.
Outside PR	200	Levantis, James	10/8/2019	0.5	\$ 446.50	\$ 223.25	Participate on call with M. Yassin (AAFAF) and C. Alvarez (ACG) to discuss responses to the requests submitted by the FOMB on the COFINA fiscal plan.
Outside PR	200	Levantis, James	10/8/2019	0.5	\$ 446.50	\$ 223.25	Participate on call with G. Ojeda (FOMB), C. Alvarez (ACG) and representatives of Ernst & Young to respond to the FOMB's information requests regarding the COFINA fiscal plan.
Outside PR	200	Levantis, James	10/8/2019	1.7	\$ 446.50	\$ 759.05	Revise the COFINA fiscal plan 10/11/19 submission to incorporate comments from M. Yassin (AAFAF).
Outside PR	200	Levantis, James	10/8/2019	1.3	\$ 446.50	\$ 580.45	Prepare the COFINA fiscal plan response letter for submission to the FOMB and its advisors.
Outside PR	200	Levantis, James	10/8/2019	0.4	\$ 446.50	\$ 178.60	Correspond with M. Yassin (AAFAF) to provide updated COFINA fiscal plan and open items.
Outside PR	200	Levantis, James	10/8/2019	0.3	\$ 446.50	\$ 133.95	Update the COFINA fiscal plan open items tracker based on call with M. Yassin (AAFAF).
Outside PR	202	Leake, Paul	10/8/2019	1.4	\$ 370.50	\$ 518.70	Revise the PBA claims outstanding breakout in the Commonwealth claims model to prepare a comparison of claims by class to the Lawful Constitutional Debt Coalition proposal.
PR	210	Battle, Juan Carlos	10/8/2019	1.3	\$ 684.00	\$ 889.20	Revise and provide comments to DRA-Ports proposal.
PR	210	Llompарт, Sofia	10/8/2019	0.8	\$ 365.75	\$ 292.60	Review and revise Ports DRA presentation to incorporate feedback received from J. Morrison (ACG).
PR	210	Llompарт, Sofia	10/8/2019	0.4	\$ 365.75	\$ 146.30	Review and revise Ports DRA presentation to incorporate feedback received from J. Battle (ACG).
PR	210	Morrison, Jonathan	10/8/2019	1.8	\$ 850.25	\$ 1,530.45	Review and revise DRA-PRPA negotiation presentation for representatives of AAFAF.
PR	210	Verdeja, Julio	10/8/2019	2.0	\$ 318.25	\$ 636.50	Review PRIFA-Ports financial model in preparation for discussions with representatives of the FOMB.
PR	210	Verdeja, Julio	10/8/2019	1.9	\$ 318.25	\$ 604.68	Revise PRIFA-Ports financial model to incorporate updated information as requested by S. Llompарт (ACG) for PRIFA-Ports restructuring purposes.
Outside PR	216	Barrett, Dennis	10/8/2019	0.4	\$ 850.25	\$ 340.10	Correspond with C. Alvarez (ACG) regarding preparing an analysis highlighting the Tourism company's cash flow over the life of the fiscal plan.
Outside PR	2	Barrett, Dennis	10/9/2019	0.6	\$ 850.25	\$ 510.15	Participate on call with J. York (CM) and W. Evarts (PJT) to discuss draft of FY20 liquidity plan as part of cash analysis related to Commonwealth plan of adjustment.
Outside PR	2	Battle, Fernando	10/9/2019	0.5	\$ 916.75	\$ 458.38	Participate on call with J. York (CM) and W. Evarts (PJT) to discuss draft of FY20 liquidity plan as part of cash analysis related to Commonwealth plan of adjustment.
Outside PR	3	Alvarez, Charles	10/9/2019	0.1	\$ 418.00	\$ 41.80	Correspond with L. Gould (ACG) to discuss the Commonwealth right sizing model and monthly savings reports.
Outside PR	3	Alvarez, Charles	10/9/2019	0.3	\$ 418.00	\$ 125.40	Revise exhibit summarizing the projected 30 year surplus and deficit for the Tourism Company for comments provided by F. Battle (ACG).
Outside PR	3	Barrett, Dennis	10/9/2019	0.3	\$ 850.25	\$ 255.08	Reconcile professional fees in the certified fiscal plan to AAFAF/Hacienda's budgeted professional fees.
Outside PR	3	Battle, Fernando	10/9/2019	0.3	\$ 916.75	\$ 275.03	Review and revise surplus information related to Tourism Company and potential impact to surplus available for debt service as part of Commonwealth plan of adjustment.

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
Outside PR	3	Burkett, Matthew	10/9/2019	0.5	\$ 475.00	\$ 237.50	Participate on call with L. Gould (ACG) to discuss the Commonwealth right sizing model and monthly savings reports.
PR	56	Battle, Juan Carlos	10/9/2019	1.5	\$ 684.00	\$ 1,026.00	Participate in meeting with A. Guerra (AAFAF), V. Rios (CBRE), J. Morrison (ACG) and J. Verdeja (ACG) to discuss RFP criteria for Asset Manager selection process.
PR	56	Battle, Juan Carlos	10/9/2019	0.6	\$ 684.00	\$ 410.40	Participate in meeting with A. Guerra (AAFAF), J. Verdeja (ACG) and J. Morrison (ACG) to discuss next steps and timing of the Asset Manager RFP process for PRIDCO restructuring purposes.
PR	56	Llompert, Sofia	10/9/2019	0.5	\$ 365.75	\$ 182.88	Participate on call with J. Morrison (ACG), J. Verdeja (ACG) and representatives of PRIDCO, AAFAF, Vision 2 Action to discuss PRIDCO restructuring work plan updates.
PR	56	Llompert, Sofia	10/9/2019	1.6	\$ 365.75	\$ 585.20	Review and revise PRIDCO RFP evaluation criteria to incorporate updated scoring metrics.
PR	56	Llompert, Sofia	10/9/2019	1.4	\$ 365.75	\$ 512.05	Review and revise PRIDCO Asset Manager RFP to incorporate updated asset manager selection requirements.
PR	56	Llompert, Sofia	10/9/2019	1.3	\$ 365.75	\$ 475.48	Review and revise PRIDCO historical audited balance sheets in response to question from R. Tan (E&Y).
PR	56	Llompert, Sofia	10/9/2019	0.6	\$ 365.75	\$ 219.45	Review PRIDCO balance sheet as of June 2018 requested by representatives of Ernst & Young for purposes of PRIDCO fiscal plan analysis.
PR	56	Morrison, Jonathan	10/9/2019	0.3	\$ 365.75	\$ 109.73	Review and revise PRIDCO diligence list requested by B. Fernandez (AAFAF).
PR	56	Llompert, Sofia	10/9/2019	0.3	\$ 365.75	\$ 109.73	Review and revise PRIDCO work plan in preparation for PRIDCO working group call on 10/9/19.
PR	56	Morrison, Jonathan	10/9/2019	1.5	\$ 850.25	\$ 1,275.38	Participate in meeting with A. Guerra (AAFAF), V. Rios (CBRE), J. Battle (ACG) and J. Verdeja (ACG) to discuss RFP criteria for Asset Manager selection process.
PR	56	Morrison, Jonathan	10/9/2019	0.6	\$ 850.25	\$ 510.15	Participate in meeting with A. Guerra (AAFAF), J. Battle (ACG) and J. Verdeja (ACG) to discuss next steps and timing of the Asset Manager RFP process for PRIDCO restructuring purposes.
PR	56	Morrison, Jonathan	10/9/2019	0.5	\$ 850.25	\$ 425.13	Participate on call with S. Llompert (ACG), J. Verdeja (ACG) and representatives of PRIDCO, AAFAF, Vision 2 Action to discuss PRIDCO restructuring work plan updates.
PR	56	Morrison, Jonathan	10/9/2019	3.1	\$ 850.25	\$ 2,635.78	Review and revise draft RFP for PRIDCO Asset Manager to incorporate narrative changes.
PR	56	Morrison, Jonathan	10/9/2019	0.4	\$ 850.25	\$ 340.10	Participate on call with S. Tajuddin (EY) regarding PRIDCO fiscal plan review and run tax questions.
PR	56	Verdeja, Julio	10/9/2019	0.8	\$ 318.25	\$ 254.60	Participate in meeting with A. Guerra (AAFAF), V. Rios (CBRE), J. Morrison (ACG) and J. Battle (ACG) to discuss RFP criteria for Asset Manager selection process. (partial).
PR	56	Verdeja, Julio	10/9/2019	0.6	\$ 318.25	\$ 190.95	Participate in meeting with A. Guerra (AAFAF), J. Battle (ACG) and J. Morrison (ACG) to discuss next steps and timing of the Asset Manager RFP process for PRIDCO restructuring purposes.
PR	56	Verdeja, Julio	10/9/2019	0.5	\$ 318.25	\$ 159.13	Participate on call with J. Morrison (ACG), S. Llompert (ACG) and representatives of PRIDCO, AAFAF, Vision 2 Action to discuss PRIDCO restructuring work plan updates.
PR	56	Verdeja, Julio	10/9/2019	2.5	\$ 318.25	\$ 795.63	Review and revise PRIDCO Asset Manager RFP to incorporate all comments received to date.
PR	56	Verdeja, Julio	10/9/2019	1.8	\$ 318.25	\$ 572.85	Revise PRIDCO Asset Manager RFP to incorporate scope of services section based on feedback provided by J. Morrison (ACG).
PR	56	Verdeja, Julio	10/9/2019	1.3	\$ 318.25	\$ 413.73	Revise PRIDCO Asset Manager RFP to incorporate evaluation criteria section based on feedback provided by S. Llompert (ACG).
PR	56	Verdeja, Julio	10/9/2019	0.4	\$ 318.25	\$ 127.30	Correspond with J. Battle (ACG) regarding the requested Lufthansa collateral summary.
Outside PR	200	Alvarez, Charles	10/9/2019	0.5	\$ 418.00	\$ 209.00	Participate on call with M. Yassin (AAFAF), F. Battle (ACG) and J. Levantis (ACG) to provide a status update on the COFINA fiscal plan information requests.
Outside PR	200	Battle, Fernando	10/9/2019	0.5	\$ 916.75	\$ 458.38	Participate on call with M. Yassin (AAFAF), C. Alvarez (ACG) and J. Levantis (ACG) to provide a status update on the COFINA fiscal plan information requests.
Outside PR	200	Battle, Fernando	10/9/2019	0.4	\$ 916.75	\$ 366.70	Participate on call with M. Yassin (AAFAF) to discuss COFINA disclosure related to unallocated funds.
Outside PR	200	Levantis, James	10/9/2019	0.5	\$ 446.50	\$ 223.25	Participate on call with M. Yassin (AAFAF), F. Battle (ACG) and C. Alvarez (ACG) to provide a status update on the COFINA fiscal plan information requests.
Outside PR	200	Levantis, James	10/9/2019	1.2	\$ 446.50	\$ 535.80	Review the COFINA interest generation file prepared by C. Alvarez (ACG).
Outside PR	200	Levantis, James	10/9/2019	1.1	\$ 446.50	\$ 491.15	Prepare summary of SUT build from FY20 to FY24 in preparation for call with M. Yassin (AAFAF) regarding the COFINA fiscal plan 10/11/19 submission.
Outside PR	200	Levantis, James	10/9/2019	0.8	\$ 446.50	\$ 357.20	Revise the COFINA fiscal plan based on discussion with M. Yassin (AAFAF).
Outside PR	200	Levantis, James	10/9/2019	0.6	\$ 446.50	\$ 267.90	Prepare and send COFINA fiscal plan supporting files to representatives of the FOMB and Ernst & Young.
Outside PR	200	Levantis, James	10/9/2019	0.3	\$ 446.50	\$ 133.95	Prepare and send the COFINA fiscal plan to M. Yassin (AAFAF) for review.
Outside PR	210	Battle, Fernando	10/9/2019	0.4	\$ 916.75	\$ 366.70	Participate on call with J. Battle (ACG) to discuss Ports presentation and cashflow forecast including potential settlement with DRA.
PR	210	Battle, Juan Carlos	10/9/2019	0.4	\$ 684.00	\$ 273.60	Participate on call with F. Battle (ACG) to discuss Ports presentation and cashflow forecast including potential settlement with DRA.
PR	210	Battle, Juan Carlos	10/9/2019	0.3	\$ 684.00	\$ 205.20	Revise and provide comments to GDB-DRA Ports proposal.
Outside PR	2	Barrett, Dennis	10/10/2019	0.5	\$ 850.25	\$ 425.13	Correspond with representatives of O'Melveny & Myers, PJT Partners, Pietrantonio Mendez & Alvarez, O&B, Proskauer and Ernst & Young regarding process to provide access to data room for cash restriction documents analysis.
Outside PR	2	Barrett, Dennis	10/10/2019	1.0	\$ 850.25	\$ 850.25	Prepare bank statements and other support for the cash restriction analysis for upload to data room.
Outside PR	2	Barrett, Dennis	10/10/2019	0.5	\$ 850.25	\$ 425.13	Participate in discussion with J. Zukowski (OMM) regarding producing of bank statements and other support for the cash restriction analysis.
Outside PR	2	Barrett, Dennis	10/10/2019	0.5	\$ 850.25	\$ 425.13	Prepare summary of unrestricted cash at PBA at the request of M. Yassin (AAFAF).
Outside PR	2	Leake, Paul	10/10/2019	2.5	\$ 370.50	\$ 926.25	Revise bank account documentation to include legal disclaimer prior to upload to the data room at the request of D. Barrett (ACG).
Outside PR	2	Levantis, James	10/10/2019	2.5	\$ 446.50	\$ 1,116.25	Revise bank account documentation to include legal disclaimer prior to upload to the data room at the request of D. Barrett (ACG).
Outside PR	3	Alvarez, Charles	10/10/2019	0.3	\$ 418.00	\$ 125.40	Correspond with F. Battle (ACG) regarding diligence questions on the general fund budget dating back to 1996 as requested by O. Marrero (AAFAF).
PR	56	Battle, Juan Carlos	10/10/2019	1.3	\$ 684.00	\$ 889.20	Participate in meeting with A. Guerra (AAFAF), J. Fournier (CCM), J. Morrison (ACG), S. Llompert (ACG) and J. Verdeja (ACG) to discuss market criteria for PRIDCO Asset Manager RFP.
PR	56	Battle, Juan Carlos	10/10/2019	0.7	\$ 684.00	\$ 478.80	Participate on call with D. Salem (GTAM) and R. Tennenbaum (GTAM) and J. Morrison (ACG) to update in PRIDCO RSA progress.
PR	56	Battle, Juan Carlos	10/10/2019	1.3	\$ 684.00	\$ 889.20	Revise PRIDCO responses to RFQ for Asset Manager and provide feedback for purposes of the RFP.
PR	56	Llompert, Sofia	10/10/2019	1.3	\$ 365.75	\$ 475.48	Participate in meeting with A. Guerra (AAFAF), J. Fournier (CCM), J. Morrison (ACG), J. Battle (ACG) and J. Verdeja (ACG) to discuss market criteria for PRIDCO Asset Manager RFP.
PR	56	Llompert, Sofia	10/10/2019	0.4	\$ 365.75	\$ 146.30	Participate in meeting with J. Verdeja (ACG) to discuss PRIDCO property diligence and asset manager RFP status.
PR	56	Llompert, Sofia	10/10/2019	1.4	\$ 365.75	\$ 512.05	Review and revise PRIDCO Asset Manager RFP to incorporate updated Asset Manager scope of service requirements.
PR	56	Llompert, Sofia	10/10/2019	1.3	\$ 365.75	\$ 475.48	Review and revise PRIDCO Asset Manager RFP to incorporate updates to the narrative.
PR	56	Llompert, Sofia	10/10/2019	0.4	\$ 365.75	\$ 146.30	Review PRIDCO restructuring diligence documents provided by R. Rivera (PRIDCO).
PR	56	Morrison, Jonathan	10/10/2019	1.3	\$ 850.25	\$ 1,105.33	Participate in meeting with A. Guerra (AAFAF), J. Fournier (CCM), J. Battle (ACG), S. Llompert (ACG) and J. Verdeja (ACG) to discuss market criteria for PRIDCO Asset Manager RFP.
PR	56	Morrison, Jonathan	10/10/2019	0.7	\$ 850.25	\$ 595.18	Participate on call with D. Salem (GTAM) and R. Tennenbaum (GTAM) and J. Battle (ACG) to update in PRIDCO RSA progress.
PR	56	Morrison, Jonathan	10/10/2019	1.8	\$ 850.25	\$ 1,530.45	Review and revise PRIDCO Asset Manager RFP draft to incorporate general narrative changes.
PR	56	Morrison, Jonathan	10/10/2019	0.4	\$ 850.25	\$ 340.10	Correspond with representatives of Ernst & Young and O'Melveny & Myers regarding PRIDCO fiscal plan status with the FOMB.
PR	56	Verdeja, Julio	10/10/2019	1.3	\$ 318.25	\$ 413.73	Participate in meeting with A. Guerra (AAFAF), J. Fournier (CCM), J. Morrison (ACG), S. Llompert (ACG) and J. Battle (ACG) to discuss market criteria for PRIDCO Asset Manager RFP.
PR	56	Verdeja, Julio	10/10/2019	0.4	\$ 318.25	\$ 127.30	Participate in meeting with S. Llompert (ACG) to discuss PRIDCO property diligence and asset manager RFP status.
PR	56	Verdeja, Julio	10/10/2019	2.0	\$ 318.25	\$ 636.50	Review PRIDCO Asset Manager RFP document to ensure all comments were incorporated appropriately.
PR	56	Verdeja, Julio	10/10/2019	2.2	\$ 318.25	\$ 700.15	Revise PRIDCO Asset Manager RFP to incorporate comments from J. Morrison (ACG).
PR	56	Verdeja, Julio	10/10/2019	1.4	\$ 318.25	\$ 445.55	Revise PRIDCO Asset Manager RFP to incorporate comments from S. Llompert (ACG).
PR	56	Verdeja, Julio	10/10/2019	0.8	\$ 318.25	\$ 254.60	Review PRIDCO legal property diligence tracker to determine available property tax number as requested by J. Battle (ACG).
PR	56	Verdeja, Julio	10/10/2019	0.5	\$ 318.25	\$ 159.13	Participate in meeting with A. Rodriguez (PRIDCO) to discuss legal property due diligence for PRIDCO restructuring purposes.
PR	56	Verdeja, Julio	10/10/2019	0.3	\$ 318.25	\$ 95.48	Correspond with A. Rodriguez (PRIDCO) regarding PRIDCO legal property due diligence for PRIDCO restructuring purposes.
PR	56	Verdeja, Julio	10/10/2019	0.3	\$ 318.25	\$ 95.48	Correspond with B. Fernandez (AAFAF) regarding meeting with A. Rodriguez (PRIDCO) for PRIDCO legal property due diligence purposes.
Outside PR	200	Levantis, James	10/10/2019	0.3	\$ 446.50	\$ 133.95	Correspond with J. Santambrogio (EY) regarding COFINA interest generation in the COFINA fiscal plan.

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
PR	210	Battle, Juan Carlos	10/10/2019	1.5	\$ 684.00	\$ 1,026.00	Participate in meeting with J. Bayne (AAFAF), B. Fernández (AAFAF) and J. Morrison (ACG) to discuss proposed offer to DRA on Ports reimbursement obligations.
PR	210	Llompert, Sofia	10/10/2019	0.7	\$ 365.75	\$ 256.03	Prepare summary of cruise ship P3 project upfront payment uses for Ports requested by J. Battle (ACG).
PR	210	Morrison, Jonathan	10/10/2019	1.2	\$ 850.25	\$ 1,020.30	Participate in meeting with J. Bayne (AAFAF), B. Fernández (AAFAF) and J. Battle (ACG) to discuss proposed offer to DRA on Ports reimbursement obligations.
Outside PR	216	Leake, Paul	10/10/2019	1.2	\$ 370.50	\$ 444.60	Diligence historical budgets from FY95 - FY08 at the request of O. Marrero (AAFAF).
Outside PR	216	Leake, Paul	10/10/2019	1.4	\$ 370.50	\$ 518.70	Diligence historical debt outstanding from FY2000 - FY16 at the request of O. Marrero (AAFAF).
Outside PR	216	Leake, Paul	10/10/2019	0.4	\$ 370.50	\$ 148.20	Correspond with J. Levantis (ACG) and C. Alvarez (ACG) regarding budget request and historical debt outstanding request by F. Battle (ACG).
Outside PR	2	Barrett, Dennis	10/11/2019	1.5	\$ 850.25	\$ 1,275.38	Coordinate the production of bank account restriction documents.
Outside PR	2	Leake, Paul	10/11/2019	1.0	\$ 370.50	\$ 370.50	Prepare and upload bank account documentation into the data room as requested by W. Everts (PJT).
Outside PR	2	Leake, Paul	10/11/2019	1.2	\$ 370.50	\$ 444.60	Prepare folders in the Intralinks data room for the bank account documentation as requested by W. Everts (PJT).
Outside PR	3	Burkett, Matthew	10/11/2019	0.9	\$ 475.00	\$ 427.50	Create documentation outlining the monthly reporting process for transition of responsibilities at the request of R. Maldonado (AAFAF).
PR	56	Battle, Juan Carlos	10/11/2019	0.4	\$ 684.00	\$ 273.60	Participate on call with S. Llompert (ACG), J. Morrison (ACG) and J. Verdeja (ACG) to discuss status of PRIDCO Asset Manager RFP.
PR	56	Battle, Juan Carlos	10/11/2019	0.3	\$ 684.00	\$ 205.20	Participate in meeting with J. Verdeja (ACG) to discuss adjustments to PRIDCO Asset Manager RFP document.
PR	56	Battle, Juan Carlos	10/11/2019	1.6	\$ 684.00	\$ 1,094.40	Revise and provide comments to updated draft of PRIDCO Asset Manager RFP.
PR	56	Llompert, Sofia	10/11/2019	1.6	\$ 365.75	\$ 585.20	Participate in meeting with J. Verdeja (ACG) and representatives of PRIDCO to discuss PRIDCO diligence requests.
PR	56	Llompert, Sofia	10/11/2019	0.4	\$ 365.75	\$ 146.30	Participate on call with J. Battle (ACG), J. Morrison (ACG) and J. Verdeja (ACG) to discuss status of PRIDCO Asset Manager RFP.
PR	56	Llompert, Sofia	10/11/2019	1.8	\$ 365.75	\$ 658.35	Review and revise draft of PRIDCO Asset Manager RFP for updated narrative structure.
PR	56	Llompert, Sofia	10/11/2019	0.8	\$ 365.75	\$ 292.60	Review PRIDCO restructuring diligence documents provided by R. Rivera (PRIDCO) in preparation for meeting with representatives of PRIDCO.
PR	56	Llompert, Sofia	10/11/2019	0.4	\$ 365.75	\$ 146.30	Correspond with B. Fernandez (AAFAF) regarding PRIDCO restructuring diligence meeting with representatives of PRIDCO.
Outside PR	56	Morrison, Jonathan	10/11/2019	0.4	\$ 850.25	\$ 340.10	Participate on call with J. Battle (ACG), S. Llompert (ACG) and J. Verdeja (ACG) to discuss status of PRIDCO Asset Manager RFP.
Outside PR	56	Morrison, Jonathan	10/11/2019	1.2	\$ 850.25	\$ 1,020.30	Review and revise draft of PRIDCO Asset Manager RFP.
PR	56	Verdeja, Julio	10/11/2019	1.6	\$ 318.25	\$ 509.20	Participate in meeting with S. Llompert (ACG) and representatives of PRIDCO to discuss PRIDCO diligence requests.
PR	56	Verdeja, Julio	10/11/2019	0.4	\$ 318.25	\$ 127.30	Participate on call with J. Battle (ACG), J. Morrison (ACG) and S. Llompert (ACG) to discuss status of PRIDCO Asset Manager RFP.
PR	56	Verdeja, Julio	10/11/2019	0.3	\$ 318.25	\$ 95.48	Participate in meeting with J. Battle (ACG) to discuss adjustments to PRIDCO Asset Manager RFP document.
PR	56	Verdeja, Julio	10/11/2019	2.2	\$ 318.25	\$ 700.15	Review and revise due diligence information provided by R. Rivera (PRIDCO) for purposes of restructuring.
PR	56	Verdeja, Julio	10/11/2019	1.4	\$ 318.25	\$ 445.55	Revise PRIDCO Asset Manager RFP document to incorporate comments from J. Battle (ACG).
Outside PR	200	Alvarez, Charles	10/11/2019	2.1	\$ 418.00	\$ 877.80	Review and provide comments to J. Levantis (ACG) regarding the revised COFINA fiscal plan.
Outside PR	200	Levantis, James	10/11/2019	0.8	\$ 446.50	\$ 357.20	Review and revise the COFINA fiscal plan prior to circulating to the working group.
Outside PR	200	Levantis, James	10/11/2019	0.5	\$ 446.50	\$ 223.25	Revise COFINA fiscal plan for comments provided by M. Yassin (AAFAF).
Outside PR	200	Levantis, James	10/11/2019	0.5	\$ 446.50	\$ 223.25	Prepare and circulate the COFINA fiscal plan to representatives of Pietrantoni Mendez & Alvarez, AAFAF, and O'Melveny & Myers for final comments prior to submission to the FOMB.
Outside PR	200	Levantis, James	10/11/2019	0.5	\$ 446.50	\$ 223.25	Prepare final COFINA fiscal plan and send to M. Yassin (AAFAF) for submission to the FOMB.
Outside PR	200	Levantis, James	10/11/2019	0.3	\$ 446.50	\$ 133.95	Participate on call with M. Yassin (AAFAF) regarding the COFINA 10/11/19 fiscal plan submission and open items.
Outside PR	200	Levantis, James	10/11/2019	0.3	\$ 446.50	\$ 133.95	Revise COFINA fiscal plan for comments provided by E. Arias (PMA).
PR	56	Verdeja, Julio	10/12/2019	1.1	\$ 318.25	\$ 350.08	Revise PRIDCO RFP document to incorporate comments from J. Battle (ACG).
Outside PR	3	Burkett, Matthew	10/14/2019	0.2	\$ 475.00	\$ 95.00	Correspond with J. Boo (ACG) to discuss the transition of document for AAFAF outlining month savings reporting.
Outside PR	3	Burkett, Matthew	10/14/2019	1.9	\$ 475.00	\$ 902.50	Continue to prepare documentation outlining the monthly reporting process for transition of responsibilities at the request of R. Maldonado (AAFAF).
Outside PR	3	Burkett, Matthew	10/14/2019	0.9	\$ 475.00	\$ 427.50	Participate on call with C. Gonzalez (ACG) to discuss the transition of monthly savings reporting to AAFAF.
Outside PR	25	Alvarez, Charles	10/14/2019	4.0	\$ 418.00	\$ 1,672.00	Prepare Exhibit D for inclusion in the September fee statement.
Outside PR	25	Leake, Paul	10/14/2019	0.3	\$ 370.50	\$ 111.15	Correspond with J. Verdeja (ACG) and S. Llompert (ACG) regarding the September fee statement and prepare and send the September fee statement for revisions.
PR	25	Llompert, Sofia	10/14/2019	1.2	\$ 365.75	\$ 438.90	Review and revise PRIDCO, PRIFA, Ports and ERS time detail for September 2019 fee statement.
PR	56	Battle, Juan Carlos	10/14/2019	1.3	\$ 684.00	\$ 889.20	Review and revise RFP prepared for selection process of PRIDCO Asset Manager.
Outside PR	56	Morrison, Jonathan	10/14/2019	1.0	\$ 850.25	\$ 850.25	Review and revise draft RFP for PRIDCO Asset Manager.
PR	56	Verdeja, Julio	10/14/2019	1.7	\$ 318.25	\$ 541.03	Revise PRIDCO Asset Manager RFP to incorporate comments from J. Morrison (ACG) and J. Battle (ACG).
PR	56	Verdeja, Julio	10/14/2019	0.6	\$ 318.25	\$ 190.95	Revise PRIDCO legal property due diligence tracker to incorporate new property recordation data received from representatives of PRIDCO.
PR	210	Llompert, Sofia	10/14/2019	1.1	\$ 365.75	\$ 402.33	Review and revise Ports financial model to incorporate updated transaction scenarios in Ports DRA presentation.
Outside PR	2	Barrett, Dennis	10/15/2019	0.7	\$ 850.25	\$ 595.18	Review final version of the Weekly TSA Cash flow before it is uploaded to the mediation data room.
Outside PR	2	Barrett, Dennis	10/15/2019	0.2	\$ 850.25	\$ 170.05	Participate on call with J. York (CM) to discuss final version of the Weekly TSA Cash flow before it is uploaded to the mediation data room.
Outside PR	3	Burkett, Matthew	10/15/2019	1.2	\$ 475.00	\$ 570.00	Participate on call with C. Gonzalez (ACG) and R. Maldonado (AAFAF) to discuss the transition of agency savings reporting responsibilities.
Outside PR	25	Alvarez, Charles	10/15/2019	1.9	\$ 418.00	\$ 794.20	Review September expense file for inclusion in the September fee statement.
PR	25	Llompert, Sofia	10/15/2019	1.2	\$ 365.75	\$ 438.90	Continue to review and revise PRIDCO time detail for inclusion in the September 2019 fee statement.
PR	25	Llompert, Sofia	10/15/2019	1.4	\$ 365.75	\$ 512.05	Continue to review and revise PRIFA time detail for inclusion in the September 2019 fee statement.
PR	25	Llompert, Sofia	10/15/2019	1.8	\$ 365.75	\$ 658.35	Continue to review and revise Ports time detail for inclusion in the September 2019 fee statement.
PR	25	Llompert, Sofia	10/15/2019	1.5	\$ 365.75	\$ 548.63	Continue to review and revise ERS time detail for inclusion in the September 2019 fee statement.
PR	25	Verdeja, Julio	10/15/2019	3.1	\$ 318.25	\$ 986.58	Review and edit PRIDCO time detail for inclusion in the September fee statement.
PR	25	Verdeja, Julio	10/15/2019	1.2	\$ 318.25	\$ 381.90	Review and edit PRIFA time detail for inclusion in the September fee statement.
Outside PR	50	Levantis, James	10/15/2019	0.7	\$ 446.50	\$ 312.55	Prepare and send the biweekly creditor update presentation to F. Battle (ACG) and J. Battle (ACG) for the week ending 10/18/19.
Outside PR	50	Levantis, James	10/15/2019	0.2	\$ 446.50	\$ 89.30	Correspond with G. Germeroth (Filsinger) regarding the PREPA cash flows to be included in the biweekly creditor presentation for the week ending 10/18/19.
PR	56	Battle, Juan Carlos	10/15/2019	0.8	\$ 684.00	\$ 547.20	Participate on call with M. Kremer (OMM), S. Llompert (ACG) and J. Morrison (ACG) to discuss PRIDCO fiscal plan feedback received from representatives of Proskauer.
PR	56	Llompert, Sofia	10/15/2019	0.8	\$ 365.75	\$ 292.60	Participate on call with M. Kremer (OMM), J. Battle (ACG) and J. Morrison (ACG) to discuss PRIDCO fiscal plan feedback received from representatives of Proskauer.
PR	56	Llompert, Sofia	10/15/2019	1.0	\$ 365.75	\$ 365.75	Participate in meeting with J. Verdeja (ACG) and representatives of PRIDCO to discuss restructuring diligence progress.
PR	56	Llompert, Sofia	10/15/2019	0.2	\$ 365.75	\$ 73.15	Correspond with J. Battle (ACG) regarding PRIDCO DRA loan debt service analysis in preparation for call with representatives of Proskauer and Ernst & Young.
PR	56	Llompert, Sofia	10/15/2019	1.3	\$ 365.75	\$ 475.48	Review and revise summary PRIDCO outstanding debt obligations in preparation for call with representatives of Proskauer and Ernst & Young.
PR	56	Llompert, Sofia	10/15/2019	1.1	\$ 365.75	\$ 402.33	Prepare summary PRIDCO outstanding debt obligations in preparation for call with representatives of Proskauer and Ernst & Young.
PR	56	Llompert, Sofia	10/15/2019	0.4	\$ 365.75	\$ 146.30	Prepare summary of PRIDCO restructuring status requested by F. Battle (ACG).
PR	56	Llompert, Sofia	10/15/2019	0.4	\$ 365.75	\$ 146.30	Review and revise PRIDCO restructuring diligence tracker to incorporate latest information received from R. Rivera (PRIDCO).
Outside PR	56	Morrison, Jonathan	10/15/2019	0.8	\$ 850.25	\$ 680.20	Participate on call with M. Kremer (OMM), J. Battle (ACG) and S. Llompert (ACG) to discuss PRIDCO fiscal plan feedback received from representatives of Proskauer.
Outside PR	56	Morrison, Jonathan	10/15/2019	0.5	\$ 850.25	\$ 425.13	Prepare PRIDCO restructuring talking points as requested by representatives of AAFAF.
PR	56	Verdeja, Julio	10/15/2019	1.0	\$ 318.25	\$ 318.25	Participate in meeting with S. Llompert (ACG) and representatives of PRIDCO to discuss restructuring diligence progress.
PR	56	Verdeja, Julio	10/15/2019	0.6	\$ 318.25	\$ 190.95	Revise PRIDCO due diligence tracker to incorporate the information received from R. Rivera (PRIDCO) for PRIDCO restructuring purposes.

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
PR	56	Verdeja, Julio	10/15/2019	0.3	\$ 318.25	\$ 95.48	Correspond with J. Batlle (PRIDCO) regarding Lufthansa collateral properties.
PR	56	Verdeja, Julio	10/15/2019	0.3	\$ 318.25	\$ 95.48	Correspond with N. Perez (PRIDCO) regarding Lufthansa collateral properties.
Outside PR	200	Levantis, James	10/15/2019	0.4	\$ 446.50	\$ 178.60	Correspond with N. Bugden (EY) regarding the COFINA post-tax exchange debt service figures included in the COFINA fiscal plan.
PR	210	Llompарт, Sofia	10/15/2019	0.6	\$ 365.75	\$ 219.45	Review and revise Ports financial model to incorporate updated restructuring scenarios.
PR	210	Verdeja, Julio	10/15/2019	1.6	\$ 318.25	\$ 509.20	Revise five year cumulative comparison of Puerto Nuevo P&L scenarios to incorporate feedback from S. Llompарт (ACG).
PR	210	Verdeja, Julio	10/15/2019	1.3	\$ 318.25	\$ 413.73	Prepare five year cumulative comparison of Puerto Nuevo P&L contemplating restructuring versus base case.
Outside PR	25	Leake, Paul	10/16/2019	2.5	\$ 370.50	\$ 926.25	Continue to revise the Non-Title III time detail for 9/1/19 through 9/15/19 for the September fee statement.
Outside PR	25	Levantis, James	10/16/2019	2.5	\$ 446.50	\$ 1,116.25	Review and revise meeting reconciliations from 9/15/19 to 9/30/19 in the September Non-Title III invoice.
PR	56	Batlle, Juan Carlos	10/16/2019	1.3	\$ 684.00	\$ 889.20	Participate on call with representatives of O'Melveny & Myers, Proskauer, Ernst & Young and Ankura to discuss PRIDCO fiscal plan and lien interpretation.
PR	56	Batlle, Juan Carlos	10/16/2019	0.2	\$ 684.00	\$ 136.80	Participate on call with A. Guerra (AAFAF) to discuss shortlist selection of PRIDCO Asset Manager.
PR	56	Llompарт, Sofia	10/16/2019	1.3	\$ 365.75	\$ 475.48	Participate on call with representatives of O'Melveny & Myers, Proskauer, Ernst & Young and Ankura to discuss PRIDCO fiscal plan and lien interpretation.
PR	56	Llompарт, Sofia	10/16/2019	0.6	\$ 365.75	\$ 219.45	Participate on call with J. Morrison (ACG) to discuss PRIDCO fiscal plan next steps.
PR	56	Llompарт, Sofia	10/16/2019	0.5	\$ 365.75	\$ 182.88	Participate on call with J. Morrison (ACG) and representatives of Ernst & Young to discuss PRIDCO fiscal plan outstanding questions.
PR	56	Llompарт, Sofia	10/16/2019	0.3	\$ 365.75	\$ 109.73	Participate on call with J. Morrison (ACG), J. Verdeja (ACG) and representatives of AAFAF and PRIDCO to discuss PRIDCO restructuring work plan.
PR	56	Llompарт, Sofia	10/16/2019	0.4	\$ 365.75	\$ 146.30	Participate on call with J. Morrison (ACG) to discuss PRIDCO outstanding debt obligations for purposes of restructuring analysis.
PR	56	Llompарт, Sofia	10/16/2019	1.2	\$ 365.75	\$ 438.90	Review and revise summary of PRIDCO outstanding debt obligations for purposes of restructuring analysis in preparation for call with representatives of Proskauer and Ernst & Young.
PR	56	Llompарт, Sofia	10/16/2019	0.8	\$ 365.75	\$ 292.60	Review and revise PRIDCO work plan in preparation for PRIDCO working group call on 10/16/19.
PR	56	Llompарт, Sofia	10/16/2019	0.6	\$ 365.75	\$ 219.45	Review and analyze PRIDCO historical financial statements to determine capital expenditure trends requested by J. Morrison (ACG).
PR	56	Llompарт, Sofia	10/16/2019	0.4	\$ 365.75	\$ 146.30	Review and revise summary of PRIDCO outstanding debt obligations for purposes of restructuring analysis to incorporate feedback received from J. Batlle (ACG).
PR	56	Llompарт, Sofia	10/16/2019	0.3	\$ 365.75	\$ 109.73	Participate in meeting with B. Fernandez (AAFAF) to discuss PRIDCO restructuring open items.
PR	56	Llompарт, Sofia	10/16/2019	0.2	\$ 365.75	\$ 73.15	Review outstanding PRIDCO restructuring diligence items following the working group call.
Outside PR	56	Morrison, Jonathan	10/16/2019	1.3	\$ 850.25	\$ 1,105.33	Participate on call with representatives of O'Melveny & Myers, Proskauer, Ernst & Young and Ankura to discuss PRIDCO fiscal plan and lien interpretation.
Outside PR	56	Morrison, Jonathan	10/16/2019	0.6	\$ 850.25	\$ 510.15	Participate on call with S. Llompарт (ACG) to discuss PRIDCO fiscal plan next steps.
Outside PR	56	Morrison, Jonathan	10/16/2019	0.5	\$ 850.25	\$ 425.13	Participate on call with S. Llompарт (ACG) and representatives of Ernst & Young to discuss PRIDCO fiscal plan outstanding questions.
Outside PR	56	Morrison, Jonathan	10/16/2019	0.3	\$ 850.25	\$ 255.08	Participate on call with S. Llompарт (ACG), J. Verdeja (ACG) and representatives of AAFAF and PRIDCO to discuss PRIDCO restructuring work plan.
Outside PR	56	Morrison, Jonathan	10/16/2019	0.4	\$ 850.25	\$ 340.10	Participate on call with S. Llompарт (ACG) to discuss PRIDCO outstanding debt obligations for purposes of restructuring analysis.
Outside PR	56	Morrison, Jonathan	10/16/2019	0.2	\$ 850.25	\$ 170.05	Analyze PRIDCO fiscal plan relative to Commonwealth fiscal plan in preparation for call with representatives of Proskauer and Ernst & Young.
PR	56	Verdeja, Julio	10/16/2019	1.2	\$ 318.25	\$ 381.90	Participate on call with representatives of O'Melveny & Myers, Proskauer, Ernst & Young and Ankura to discuss PRIDCO fiscal plan and lien interpretation. (partial).
PR	56	Verdeja, Julio	10/16/2019	0.3	\$ 318.25	\$ 95.48	Participate on call with S. Llompарт (ACG), J. Morrison (ACG) and representatives of AAFAF and PRIDCO to discuss PRIDCO restructuring work plan.
PR	56	Verdeja, Julio	10/16/2019	2.1	\$ 318.25	\$ 668.33	Revise PRIDCO Asset Manager RFP document to incorporate comments from A. Billoch (PMA).
PR	56	Verdeja, Julio	10/16/2019	0.5	\$ 318.25	\$ 159.13	Participate in meeting with A. Guerra (AAFAF) to discuss Lufthansa collateral property tax number request.
PR	56	Verdeja, Julio	10/16/2019	0.3	\$ 318.25	\$ 95.48	Correspond with J. Batlle (ACG) regarding Lufthansa collateral property tax numbers.
PR	210	Batlle, Fernando	10/16/2019	1.0	\$ 916.75	\$ 916.75	Participate in meeting with O. Marrero (AAFAF), J. Bayne (AAFAF), B. Fernandez (AAFAF), M. Kremer (OMM) and J. Batlle (ACG) to discuss Ports obligations with DRA.
PR	210	Batlle, Fernando	10/16/2019	0.3	\$ 916.75	\$ 275.03	Participate on call with J. Morrison (ACG) and S. Llompарт (ACG) regarding Ports operating plan and impact of potential transactions.
PR	210	Batlle, Fernando	10/16/2019	0.3	\$ 916.75	\$ 275.03	Review Ports DRA deck and Ports financial projections in preparation for meeting with O. Marrero (AAFAF) to discuss potential counteroffer to DRA related to their Ports claims.
PR	210	Batlle, Juan Carlos	10/16/2019	1.0	\$ 684.00	\$ 684.00	Participate in meeting with O. Marrero (AAFAF), J. Bayne (AAFAF), B. Fernandez (AAFAF), M. Kremer (OMM) and J. Batlle (ACG) to discuss Ports obligations with DRA.
PR	210	Batlle, Juan Carlos	10/16/2019	0.9	\$ 684.00	\$ 615.60	Participate in meeting with M. Marchany (P3A) and J. Bayne (AAFAF) to discuss Ports P3 project and debt obligations with DRA.
PR	210	Llompарт, Sofia	10/16/2019	0.3	\$ 365.75	\$ 109.73	Participate on call with F. Batlle (ACG) and J. Morrison (ACG) regarding Ports operating plan and impact of potential transactions.
PR	210	Llompарт, Sofia	10/16/2019	0.4	\$ 365.75	\$ 146.30	Participate in meeting with J. Verdeja (ACG) to discuss updates to the Ports financial model for purposes of restructuring.
Outside PR	210	Morrison, Jonathan	10/16/2019	0.3	\$ 850.25	\$ 255.08	Participate on call with F. Batlle (ACG) and S. Llompарт (ACG) regarding Ports operating plan and impact of potential transactions.
PR	210	Verdeja, Julio	10/16/2019	0.4	\$ 318.25	\$ 127.30	Participate in meeting with S. Llompарт (ACG) to discuss updates to the Ports financial model for purposes of restructuring.
PR	210	Verdeja, Julio	10/16/2019	2.5	\$ 318.25	\$ 795.63	Revise PRIFA-Ports restructuring model to incorporate comments from S. Llompарт (ACG).
PR	210	Verdeja, Julio	10/16/2019	1.3	\$ 318.25	\$ 413.73	Revise PRIFA-Ports restructuring model to incorporate updated Puerto Nuevo and cruise ship transaction assumptions.
PR	210	Verdeja, Julio	10/16/2019	0.3	\$ 318.25	\$ 95.48	Correspond with W. Marquez (Ports) to request an updated Trial Balance for Ports Authority.
Outside PR	216	Barrett, Dennis	10/16/2019	3.8	\$ 850.25	\$ 3,230.95	Prepare analysis showing pension benefits for each JRS member pre and post benefit accrual freeze and cut as requested by M. Yassin (AAFAF).
Outside PR	216	Barrett, Dennis	10/16/2019	0.1	\$ 850.25	\$ 85.03	Correspond with M. Yassin (AAFAF) regarding the requested JRS analysis.
Outside PR	2	Barrett, Dennis	10/17/2019	0.1	\$ 850.25	\$ 85.03	Correspond with representatives of PJT Partners regarding the final version of the cash presentation presented to creditors as part of mediation process.
Outside PR	2	Levantis, James	10/17/2019	0.4	\$ 446.50	\$ 178.60	Correspond with D. Barrett (ACG) regarding the TSA liquidity bridge.
PR	3	Batlle, Fernando	10/17/2019	0.7	\$ 916.75	\$ 641.73	Participate in meeting with R. Maldonado (AAFAF) to discuss implementation workstream status.
Outside PR	50	Alvarez, Charles	10/17/2019	0.6	\$ 418.00	\$ 250.80	Upload the biweekly creditor update to creditor data room as requested by M. Yassin (AAFAF).
Outside PR	50	Barrett, Dennis	10/17/2019	0.3	\$ 850.25	\$ 255.08	Review and provide comments on the bi-weekly creditor call script and presentation.
Outside PR	50	Levantis, James	10/17/2019	0.6	\$ 446.50	\$ 267.90	Revise the biweekly creditor update presentation and script for comments provided by J. Batlle (ACG).
Outside PR	50	Levantis, James	10/17/2019	0.3	\$ 446.50	\$ 133.95	Correspond with M. Yassin (AAFAF) to provide the final biweekly creditor update presentation and script for the week ending 10/18/19.
PR	56	Batlle, Juan Carlos	10/17/2019	0.8	\$ 684.00	\$ 547.20	Participate on call with J. Morrison (ACG) to discuss PRIDCO RFP for Asset Manager and recovery analysis assumptions requested by representatives of Proskauer.
PR	56	Batlle, Juan Carlos	10/17/2019	1.3	\$ 684.00	\$ 889.20	Participate in meeting with B. Fernandez (AAFAF) to discuss status and next steps on matters related to PRIDCO debt restructuring.
PR	56	Llompарт, Sofia	10/17/2019	1.3	\$ 365.75	\$ 475.48	Participate in meeting with representatives of PRIDCO regarding leases and contract information available in response to restructuring diligence request.
PR	56	Llompарт, Sofia	10/17/2019	0.8	\$ 365.75	\$ 292.60	Review and revise PRIDCO bank balances as of 6/30/19 provided by representatives of Ernst & Young for purposes of restructuring.
PR	56	Llompарт, Sofia	10/17/2019	0.6	\$ 365.75	\$ 219.45	Review and revise PRIDCO property list with updated property tax numbers received from representatives of PRIDCO for purposes of restructuring.
PR	56	Llompарт, Sofia	10/17/2019	0.6	\$ 365.75	\$ 219.45	Review and revise PRIDCO Asset Manager RFP updated by J. Verdeja (ACG) incorporating feedback received from representatives of Pietrantonio Mendez & Alvarez.
PR	56	Llompарт, Sofia	10/17/2019	0.4	\$ 365.75	\$ 146.30	Coordinate meetings with representatives of PRIDCO to obtain leases and contract information for purposes of the restructuring diligence.
Outside PR	56	Morrison, Jonathan	10/17/2019	0.8	\$ 850.25	\$ 680.20	Participate on call with J. Batlle (ACG) to discuss PRIDCO RFP for Asset Manager and recovery analysis assumptions requested by representatives of Proskauer.
Outside PR	56	Morrison, Jonathan	10/17/2019	0.7	\$ 850.25	\$ 595.18	Participate on call with representatives of GoldenTree regarding PRIDCO restructuring process and key next steps to address.
Outside PR	56	Morrison, Jonathan	10/17/2019	0.4	\$ 850.25	\$ 340.10	Review and develop draft RFP for PRIDCO Asset Manager and distribution to representatives of PRIDCO and AAFAF.
PR	56	Verdeja, Julio	10/17/2019	1.9	\$ 318.25	\$ 604.68	Revise PRIDCO property due diligence tracker to incorporate new property recordation data.

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
PR	56	Verdeja, Julio	10/17/2019	1.2	\$ 318.25	\$ 381.90	Revise PRIDCO RFP document to incorporate comments from J. Morrison (ACG) for PRIDCO restructuring purposes.
PR	56	Verdeja, Julio	10/17/2019	0.9	\$ 318.25	\$ 286.43	Participate in meeting with J. Melendez (PRIDCO) to discuss PRIDCO property due diligence requests.
PR	56	Verdeja, Julio	10/17/2019	0.7	\$ 318.25	\$ 222.78	Revise PRIDCO property due diligence tracker to incorporate new property tax data.
PR	56	Verdeja, Julio	10/17/2019	0.3	\$ 318.25	\$ 95.48	Correspond with J. Battle (ACG) and J. Morrison (ACG) regarding Asset Manager RFP document for PRIDCO restructuring purposes.
PR	200	Battle, Fernando	10/17/2019	0.5	\$ 916.75	\$ 458.38	Review COFINA disclosure related to collection process as requested by M. Yassin (AAFAF).
PR	210	Battle, Juan Carlos	10/17/2019	1.1	\$ 684.00	\$ 752.40	Participate on call with representatives of O'Melveny & Myers, Pietrantonio Mendez & Alvarez, Nixon Peabody and Ankura to discuss closing logistics for PRIFA-Ports transaction.
PR	210	Llompert, Sofia	10/17/2019	0.5	\$ 365.75	\$ 182.88	Participate on call with representatives of O'Melveny & Myers, Pietrantonio Mendez & Alvarez, Nixon Peabody and Ankura to discuss closing logistics for PRIFA-Ports transaction. (partial).
Outside PR	210	Morrison, Jonathan	10/17/2019	1.1	\$ 850.25	\$ 935.28	Participate on call with representatives of O'Melveny & Myers, Pietrantonio Mendez & Alvarez, Nixon Peabody and Ankura to discuss closing logistics for PRIFA-Ports transaction.
PR	210	Verdeja, Julio	10/17/2019	0.9	\$ 318.25	\$ 286.43	Participate on call with representatives of O'Melveny & Myers, Pietrantonio Mendez & Alvarez, Nixon Peabody and Ankura to discuss closing logistics for PRIFA-Ports transaction. (partial).
Outside PR	216	Barrett, Dennis	10/17/2019	4.2	\$ 850.25	\$ 3,571.05	Continue working on analysis showing pension benefits for each JRS member pre and post benefit accrual freeze and cut.
PR	216	Battle, Fernando	10/17/2019	1.8	\$ 916.75	\$ 1,650.15	Participate in meeting with O. Marrero (AAFAF) and E. Diaz (AAFAF) to discuss testimony to Congress on amendments to PROMESA.
PR	216	Battle, Fernando	10/17/2019	0.8	\$ 916.75	\$ 732.40	Participate in meeting with representatives of Bonistas del Patio to discuss tax credit proposal.
PR	216	Battle, Juan Carlos	10/17/2019	0.8	\$ 684.00	\$ 547.20	Prepare data for correspondence with A. Perez (AAFAF) in connection with the AAFAF public debt report.
Outside PR	2	Feldman, Robert	10/18/2019	0.2	\$ 525.00	\$ 105.00	Consolidate and circulate notes on cash presentation and prior mediations per O'Melveny & Myers request.
PR	3	Battle, Fernando	10/18/2019	1.0	\$ 916.75	\$ 916.75	Participate in meeting with J. Battle (ACG), K. Fraguada (AAFAF) and B. Fernandez (AAFAF) to discuss Medicaid cliff and impact on fiscal plan.
PR	3	Battle, Fernando	10/18/2019	1.0	\$ 916.75	\$ 916.75	Prepare materials related to Medicaid funding in preparation for upcoming meeting with Congressional staffers as per request from AAFAF.
PR	3	Battle, Fernando	10/18/2019	0.7	\$ 916.75	\$ 641.73	Participate in meeting with R. Maldonado (AAFAF) to discuss FY20 budget bridge and impact of rightsizing measures.
PR	3	Battle, Juan Carlos	10/18/2019	0.8	\$ 684.00	\$ 547.20	Participate in meeting with F. Battle (ACG), K. Fraguada (AAFAF) and B. Fernandez (AAFAF) to discuss Medicaid cliff and impact on fiscal plan (partial).
Outside PR	25	Alvarez, Charles	10/18/2019	3.0	\$ 418.00	\$ 1,254.00	Prepare Exhibit D for inclusion in the August fee statement.
Outside PR	50	Barrett, Dennis	10/18/2019	0.2	\$ 850.25	\$ 170.05	Participate on bi-weekly creditor call.
PR	56	Battle, Fernando	10/18/2019	0.6	\$ 916.75	\$ 550.05	Review and provide comments to Request for Proposal for Asset Manager for trustee properties as part of PRIDCO debt restructuring process.
PR	56	Battle, Juan Carlos	10/18/2019	0.3	\$ 684.00	\$ 205.20	Participate on call with A. Billoch (PMA) to discuss legal position on trustee properties and micro-grids.
PR	56	Llompert, Sofia	10/18/2019	0.4	\$ 365.75	\$ 146.30	Participate on call with J. Morrison (ACG) to discuss PRIDCO bank account balance information requested by representatives of Ernst & Young.
PR	56	Llompert, Sofia	10/18/2019	0.7	\$ 365.75	\$ 256.03	Review and revise bank balance report published by the FOMB for purposes of PRIDCO bank balance diligence.
PR	56	Llompert, Sofia	10/18/2019	0.7	\$ 365.75	\$ 256.03	Review and revise historical PRIDCO bank balances provided by representatives of Cedrela in response to request from representatives of Ernst & Young.
PR	56	Llompert, Sofia	10/18/2019	0.6	\$ 365.75	\$ 219.45	Review and revise PRIDCO bank balances as of 6/30/19 provided by representatives of Ernst & Young for purposes of restructuring.
PR	56	Llompert, Sofia	10/18/2019	0.4	\$ 365.75	\$ 146.30	Correspond with R. Rivera (PRIDCO) regarding PRIDCO bank balances as of 6/30/19.
PR	56	Llompert, Sofia	10/18/2019	0.3	\$ 365.75	\$ 109.73	Correspond with representatives of Cedrela regarding PRIDCO bank balances as of 6/30/19.
Outside PR	56	Morrison, Jonathan	10/18/2019	0.4	\$ 850.25	\$ 340.10	Participate on call with S. Llompert (ACG) to discuss PRIDCO bank account balance information requested by representatives of Ernst & Young.
Outside PR	56	Morrison, Jonathan	10/18/2019	0.9	\$ 850.25	\$ 765.23	Analyze PRIDCO cash positions with regard to accounts holding the funds to be used in the restructuring effort.
PR	56	Verdeja, Julio	10/18/2019	1.4	\$ 318.25	\$ 445.55	Revise PRIDCO property due diligence tracker to incorporate adjustments to property tax number progress metrics.
PR	200	Battle, Fernando	10/18/2019	0.1	\$ 916.75	\$ 91.68	Participate on call with J. Rodriguez (BAML) to discuss Kroll visit to Puerto Rico and disclosure of unallocated amounts of SUT.
PR	210	Battle, Fernando	10/18/2019	0.1	\$ 916.75	\$ 91.68	Participate on call with D. Brownstein (Cit) to discuss PRIFA-Ports transaction approval by FOMB.
Outside PR	210	Morrison, Jonathan	10/18/2019	0.2	\$ 850.25	\$ 170.05	Correspond with J. Battle (ACG) regarding open items on Ports and PRIDCO restructuring.
Outside PR	216	Barrett, Dennis	10/18/2019	3.7	\$ 850.25	\$ 3,145.93	Continue working on analysis showing pension benefits for each JRS member pre and post benefit accrual freeze and cut.
PR	216	Battle, Fernando	10/18/2019	0.1	\$ 916.75	\$ 91.68	Participate on call with R. Maldonado (AAFAF) and J. Santambrogio (EY) to discuss FY20 budget bridge.
PR	217	Verdeja, Julio	10/18/2019	0.9	\$ 318.25	\$ 286.43	Prepare presentation for PRASA P3 evaluation as requested by J. Battle (ACG).
Outside PR	3	Burkett, Matthew	10/20/2019	0.9	\$ 475.00	\$ 427.50	Prepare memorandum related to the implementation process status update in preparation for AAFAF in House Committee on Natural Resources meeting.
Outside PR	216	Barrett, Dennis	10/20/2019	3.0	\$ 850.25	\$ 2,550.75	Continue working on analysis showing pension benefits for each JRS member pre and post benefit accrual freeze and cut.
Outside PR	216	Barrett, Dennis	10/20/2019	2.5	\$ 850.25	\$ 2,125.63	Continue working on analysis showing pension benefits for each JRS member pre and post benefit accrual freeze and cut.
Outside PR	216	Barrett, Dennis	10/20/2019	0.5	\$ 850.25	\$ 425.13	Diligence calculation of social security benefits to include in JRS analysis.
Outside PR	216	Barrett, Dennis	10/20/2019	0.2	\$ 850.25	\$ 170.05	Correspond with R. Feldman (ACG) regarding calculation of anticipated Social Security benefits for judges.
Outside PR	216	Barrett, Dennis	10/20/2019	0.1	\$ 850.25	\$ 85.03	Participate on call with M. Yassin (AAFAF) regarding analysis showing impact of freeze on each member of JRS.
Outside PR	216	Feldman, Robert	10/20/2019	0.2	\$ 525.00	\$ 105.00	Research social security benefits calculation methodology to include in analysis of impact on freeze for judges as requested by D. Barrett (ACG).
Outside PR	3	Battle, Fernando	10/21/2019	0.5	\$ 916.75	\$ 458.38	Participate on call with representatives of Ernst & Young, FOMB, OMB and AAFAF to discuss FY20 budget bridge buildup.
Outside PR	25	Alvarez, Charles	10/21/2019	4.0	\$ 418.00	\$ 1,672.00	Finalize September expense file for the review of D. Barrett (ACG).
Outside PR	25	Alvarez, Charles	10/21/2019	4.0	\$ 418.00	\$ 1,672.00	Prepare September receipt file for inclusion in the September fee statement submission.
Outside PR	56	Battle, Fernando	10/21/2019	0.2	\$ 916.75	\$ 183.35	Correspond with J. Battle (ACG) to discuss language included in PRIDCO RFP related to asset management required as part of PRIDCO restructuring agreement.
PR	56	Llompert, Sofia	10/21/2019	0.9	\$ 365.75	\$ 329.18	Participate in meeting with R. Maldonado (AAFAF), J. Morrison (ACG) and J. Verdeja (ACG) to discuss DDEC VTP proposal status and pending changes.
PR	56	Llompert, Sofia	10/21/2019	1.6	\$ 365.75	\$ 585.20	Review and revise DDEC VTP proposal in preparation for meeting with R. Maldonado (AAFAF) to discuss next steps.
PR	56	Llompert, Sofia	10/21/2019	1.1	\$ 365.75	\$ 402.33	Review and revise PRIDCO bank balance information as of 9/30/19 received from D. Lugo (Cedrela) for purposes of bank balance diligence requested by representatives of Ernst & Young.
PR	56	Llompert, Sofia	10/21/2019	0.6	\$ 365.75	\$ 219.45	Review PRIDCO bank balances provided by D. Lugo (Cedrela) in response to request from representatives of Ernst & Young.
PR	56	Llompert, Sofia	10/21/2019	0.4	\$ 365.75	\$ 146.30	Correspond with representatives of Cedrela regarding certificate of deposit statement for purposes of bank balance diligence.
PR	56	Llompert, Sofia	10/21/2019	0.3	\$ 365.75	\$ 109.73	Coordinate meeting with R. Maldonado (AAFAF) to discuss revised DDEC VTP proposal.
PR	56	Llompert, Sofia	10/21/2019	0.3	\$ 365.75	\$ 109.73	Correspond with D. Lugo (Cedrela) regarding PRIDCO bank balances as of 6/30/19 in response to request from representatives of Ernst & Young.
PR	56	Llompert, Sofia	10/21/2019	0.3	\$ 365.75	\$ 109.73	Participate on call with D. Lugo (Cedrela) regarding PRIDCO bank balances as of 6/30/19 in response to request from representatives of Ernst & Young.
PR	56	Llompert, Sofia	10/21/2019	0.2	\$ 365.75	\$ 73.15	Review PRIDCO property appraisals received from representatives of PRIDCO in response to restructuring diligence request.
PR	56	Morrison, Jonathan	10/21/2019	0.9	\$ 850.25	\$ 765.23	Participate in meeting with R. Maldonado (AAFAF), S. Llompert (ACG) and J. Verdeja (ACG) to discuss DDEC VTP proposal status and pending changes.
PR	56	Morrison, Jonathan	10/21/2019	1.0	\$ 850.25	\$ 850.25	Review PRIDCO VTP program analysis and requirements in preparation for meeting with R. Maldonado (AAFAF).
PR	56	Verdeja, Julio	10/21/2019	0.9	\$ 318.25	\$ 286.43	Participate in meeting with R. Maldonado (AAFAF), J. Morrison (ACG) and S. Llompert (ACG) to discuss DDEC VTP proposal status and pending changes.
PR	56	Verdeja, Julio	10/21/2019	1.4	\$ 318.25	\$ 445.55	Revise PRIDCO due diligence tracker to incorporate latest information received from representatives of PRIDCO for restructuring diligence purposes.

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
PR	56	Verdeja, Julio	10/21/2019	0.8	\$ 318.25	\$ 254.60	Prepare PRIDCO property due diligence documents for upload to data room for restructuring diligence purposes.
PR	56	Verdeja, Julio	10/21/2019	0.5	\$ 318.25	\$ 159.13	Participate in meeting with C. Vergara (PRIDCO) to discuss PRIDCO property due diligence request and receive additional documentation.
Outside PR	210	Battle, Fernando	10/21/2019	0.2	\$ 916.75	\$ 183.35	Participate on call with D. Brownstein (Cit) to discuss timing of presentation for approval of PRIFA-Ports restructuring pursuant to Section 207.
PR	210	Morrison, Jonathan	10/21/2019	1.0	\$ 850.25	\$ 850.25	Analyze draft financial model for Ports Authority including expected transactions.
PR	210	Morrison, Jonathan	10/21/2019	0.6	\$ 850.25	\$ 510.15	Review and revise Ports financial model assumptions for potential transactions.
Outside PR	216	Barrett, Dennis	10/21/2019	4.5	\$ 850.25	\$ 3,826.13	Continue working on analysis showing pension benefits for each JRS member pre and post benefit accrual freeze and cut.
Outside PR	216	Barrett, Dennis	10/21/2019	0.1	\$ 850.25	\$ 85.03	Correspond with J. Boo (ACG) regarding responses to questions from representatives of O'Melveny & Myers for O. Marrero (AAFAF) hearing with the House Committee on Natural Resources hearing.
Outside PR	216	Barrett, Dennis	10/21/2019	0.1	\$ 850.25	\$ 85.03	Participate on call with J. Santambrogio (EY) regarding the treatment of JRS actives who have prior Government services at other Commonwealth agencies under the proposed JRS freeze.
Outside PR	216	Battle, Fernando	10/21/2019	2.1	\$ 916.75	\$ 1,925.18	Review materials as part of preparation of presentation related to the office of CFO.
Outside PR	216	Battle, Fernando	10/21/2019	0.3	\$ 916.75	\$ 275.03	Participate on call with R. Maldonado (AAFAF) to discuss FY20 budget bridge.
Outside PR	2	Barrett, Dennis	10/22/2019	0.3	\$ 850.25	\$ 255.08	Prepare revised liquidity plan that reflects debt service monthly bucketing to understand how this impacts forecast liquidity throughout FY20.
Outside PR	3	Barrett, Dennis	10/22/2019	0.3	\$ 850.25	\$ 255.08	Prepare reconciliation of right-sizing savings file provided by AAFAF to right-sizing model provided by FOMB as requested by R. Maldonado (OCFO).
Outside PR	3	Barrett, Dennis	10/22/2019	0.3	\$ 850.25	\$ 255.08	Correspond with F. Battle (ACG) regarding questions to the March 2017 Commonwealth fiscal plan.
Outside PR	25	Squiers, Jay	10/22/2019	0.3	\$ 785.00	\$ 235.50	Review and edit AAFAF time detail related to the Public Safety Training Center project.
PR	56	Battle, Juan Carlos	10/22/2019	0.4	\$ 684.00	\$ 273.60	Participate on call with J. Morrison (ACG) and representatives of GoldenTree to discuss status of PRIDCO RSA process.
PR	56	Battle, Juan Carlos	10/22/2019	0.5	\$ 684.00	\$ 342.00	Participate on call with J. Morrison (ACG) and M. Curtis (CM) to discuss cash accounts and bank statements of PRIDCO.
PR	56	Llompert, Sofia	10/22/2019	1.3	\$ 365.75	\$ 475.48	Review and revise DDEC VTP proposal to incorporate comments received from R. Maldonado (AAFAF).
PR	56	Llompert, Sofia	10/22/2019	1.1	\$ 365.75	\$ 402.33	Prepare summary of historical financial information requested by representatives of Ernst & Young for purposes of the PRIDCO fiscal plan review.
PR	56	Llompert, Sofia	10/22/2019	0.8	\$ 365.75	\$ 292.60	Review and revise historical PRIDCO uncollectible accounts receivable and capital expenditures in response to request from representatives of Ernst & Young.
PR	56	Llompert, Sofia	10/22/2019	0.8	\$ 365.75	\$ 292.60	Review and revise PRIDCO Asset Manager RFP to incorporate changes to the evaluation metrics.
PR	56	Llompert, Sofia	10/22/2019	0.7	\$ 365.75	\$ 256.03	Review and revise PRIDCO work plan in preparation for PRIDCO working group call on 10/23/19.
PR	56	Llompert, Sofia	10/22/2019	0.4	\$ 365.75	\$ 146.30	Correspond with representatives of Ernst & Young regarding PRIDCO fiscal plan information request.
PR	56	Morrison, Jonathan	10/22/2019	0.5	\$ 850.25	\$ 425.13	Participate in meeting with J. Verdeja (ACG) to discuss adjustments to the PRIDCO Asset Manager RFP document.
PR	56	Morrison, Jonathan	10/22/2019	0.5	\$ 850.25	\$ 425.13	Participate in meeting with A. Guerra (AAFAF) and J. Verdeja (ACG) to discuss comments for the PRIDCO Asset Manager RFP document.
PR	56	Morrison, Jonathan	10/22/2019	0.4	\$ 850.25	\$ 340.10	Participate on call with J. Battle (ACG) and representatives of GoldenTree to discuss status of PRIDCO RSA process.
PR	56	Morrison, Jonathan	10/22/2019	0.5	\$ 850.25	\$ 425.13	Participate on call with J. Battle (ACG) and M. Curtis (CM) to discuss cash accounts and bank statements of PRIDCO.
PR	56	Morrison, Jonathan	10/22/2019	0.9	\$ 850.25	\$ 765.23	Review and revise PRIDCO Asset Manager RFP document based on comments from A. Guerra (AAFAF).
PR	56	Morrison, Jonathan	10/22/2019	0.2	\$ 850.25	\$ 170.05	Correspond with A. Chepenik (EY) regarding PRIDCO cash position.
PR	56	Morrison, Jonathan	10/22/2019	0.2	\$ 850.25	\$ 170.05	Correspond with representatives of O'Melveny & Myers regarding PRIDCO Asset Manager RFP document.
PR	56	Verdeja, Julio	10/22/2019	0.5	\$ 318.25	\$ 159.13	Participate in meeting with J. Morrison (ACG) to discuss adjustments to the PRIDCO Asset Manager RFP document.
PR	56	Verdeja, Julio	10/22/2019	0.5	\$ 318.25	\$ 159.13	Participate in meeting with A. Guerra (AAFAF) and J. Morrison (ACG) to discuss comments for the PRIDCO Asset Manager RFP document.
PR	56	Verdeja, Julio	10/22/2019	2.0	\$ 318.25	\$ 636.50	Revise PRIDCO Asset Manager RFP document to incorporate comments from A. Guerra (AAFAF).
PR	56	Verdeja, Julio	10/22/2019	1.1	\$ 318.25	\$ 350.08	Revise PRIDCO Asset Manager RFP document to incorporate comments from J. Morrison (ACG) and S. Llompert (ACG).
Outside PR	200	Battle, Fernando	10/22/2019	0.4	\$ 916.75	\$ 366.70	Participate on call with M. Yassin (AAFAF) to discuss status of SUT figures to be included in COFINA disclosure related to collection process and unallocated amounts.
Outside PR	200	Battle, Fernando	10/22/2019	0.4	\$ 916.75	\$ 366.70	Participate on call with T. Green (Cit) to discuss disclosure related to SUT collections and unallocated amounts.
Outside PR	210	Battle, Fernando	10/22/2019	0.5	\$ 916.75	\$ 458.38	Participate on call with representatives of O'Melveny & Myers, Nixon Peabody, Pietrantonio Mendez & Alvarez and Ankura to discuss closing checklist as part of PRIFA-Ports restructuring process.
PR	210	Battle, Juan Carlos	10/22/2019	0.5	\$ 684.00	\$ 342.00	Participate on call with representatives of O'Melveny & Myers, Nixon Peabody, Pietrantonio Mendez & Alvarez and Ankura to discuss closing checklist as part of PRIFA-Ports restructuring process.
PR	210	Llompert, Sofia	10/22/2019	0.5	\$ 365.75	\$ 182.88	Participate on call with representatives of O'Melveny & Myers, Nixon Peabody, Pietrantonio Mendez & Alvarez and Ankura to discuss closing checklist as part of PRIFA-Ports restructuring process.
PR	210	Llompert, Sofia	10/22/2019	0.7	\$ 365.75	\$ 256.03	Participate in meeting with J. Morrison (ACG) and J. Verdeja (ACG) to discuss status of requested Ports financial information for purposes of restructuring analysis.
PR	210	Llompert, Sofia	10/22/2019	0.9	\$ 365.75	\$ 329.18	Participate in meeting L. De Jesus (Ports), M. Rosa (Ports) and J. Verdeja (ACG) to discuss financial information requests for purposes of Ports restructuring analysis.
PR	210	Morrison, Jonathan	10/22/2019	0.5	\$ 850.25	\$ 425.13	Participate on call with representatives of O'Melveny & Myers, Nixon Peabody, Pietrantonio Mendez & Alvarez and Ankura to discuss closing checklist as part of PRIFA-Ports restructuring process.
PR	210	Morrison, Jonathan	10/22/2019	0.7	\$ 850.25	\$ 595.18	Participate in meeting with S. Llompert (ACG) and J. Verdeja (ACG) to discuss status of requested Ports financial information for purposes of restructuring analysis.
PR	210	Morrison, Jonathan	10/22/2019	1.5	\$ 850.25	\$ 1,275.38	Analyze cash settlement requirements and expected COFINA sales for PRIFA-Ports bondholder settlement.
PR	210	Verdeja, Julio	10/22/2019	0.5	\$ 318.25	\$ 159.13	Participate on call with representatives of O'Melveny & Myers, Nixon Peabody, Pietrantonio Mendez & Alvarez and Ankura to discuss closing checklist as part of PRIFA-Ports restructuring process.
PR	210	Verdeja, Julio	10/22/2019	0.7	\$ 318.25	\$ 222.78	Participate in meeting with J. Morrison (ACG) and S. Llompert (ACG) to discuss status of requested Ports financial information for purposes of restructuring analysis.
PR	210	Verdeja, Julio	10/22/2019	0.9	\$ 318.25	\$ 286.43	Participate in meeting L. De Jesus (Ports), M. Rosa (Ports) and S. Llompert (ACG) to discuss financial information requests for purposes of Ports restructuring analysis.
Outside PR	216	Barrett, Dennis	10/22/2019	1.7	\$ 850.25	\$ 1,445.43	Watch and take notes of questions asked and follow up items from House Committee on Natural Resources hearing to amend the PROMESA and for other purposes.
Outside PR	216	Barrett, Dennis	10/22/2019	0.5	\$ 850.25	\$ 425.13	Participate on call with G. Bowen (Millman) to discuss ERS transfers to JRS and impact on benefits subject to freeze and cuts under the plan of adjustment.
Outside PR	216	Battle, Fernando	10/22/2019	2.0	\$ 916.75	\$ 1,833.50	Prepare presentation requested by K. Fraguada (AAFAF) related to OCFO function.
Outside PR	216	Battle, Fernando	10/22/2019	0.8	\$ 916.75	\$ 733.40	Prepare act 29 settlement proposal as requested by C. Yamin (AAFAF).
Outside PR	216	Battle, Fernando	10/22/2019	0.7	\$ 916.75	\$ 641.73	Listen to House Natural Resources Committee public hearings on amendments to PROMESA statute.
Outside PR	216	Feldman, Robert	10/22/2019	0.2	\$ 525.00	\$ 105.00	Prepare Act 29 settlement slide at request of F. Battle (ACG).
Outside PR	216	Leake, Paul	10/22/2019	2.5	\$ 370.50	\$ 926.25	Watch and take notes on the Committee of Natural Resources hearing on potential amendments to PROMESA.
Outside PR	2	Barrett, Dennis	10/23/2019	0.5	\$ 850.25	\$ 425.13	Participate on call with representatives of Ankura, O'Melveny & Myers, Pietrantonio Mendez & Alvarez and PJT Partners regarding questions posed by B. Gleason (Phoenix) on the cash available for creditors analysis.
Outside PR	2	Barrett, Dennis	10/23/2019	0.2	\$ 850.25	\$ 170.05	Participate on call with P. Leake (ACG) regarding the preparation of TSA cash balance analysis for FY19 and FY20 as requested by representatives of AAFAF.
Outside PR	2	Barrett, Dennis	10/23/2019	0.6	\$ 850.25	\$ 510.15	Prepare analysis of minimum liquidity need assuming FY19 GF actual revenues and FY20 GF forecast expense as part of working capital analysis related to Commonwealth plan of adjustment.
Outside PR	2	Barrett, Dennis	10/23/2019	0.4	\$ 850.25	\$ 340.10	Review and revise minimum cash based on TSA liquidity plan slides prepared by P. Leake (ACG).
Outside PR	2	Battle, Fernando	10/23/2019	0.5	\$ 916.75	\$ 458.38	Participate on call with representatives of Ankura, O'Melveny & Myers, Pietrantonio Mendez & Alvarez and PJT Partners regarding questions posed by B. Gleason (Phoenix) on the cash available for creditors analysis.
Outside PR	2	Battle, Fernando	10/23/2019	0.6	\$ 916.75	\$ 550.05	Review and provide comments on liquidity/working capital analysis to determine adequacy of liquidity reserve.
Outside PR	2	Leake, Paul	10/23/2019	0.2	\$ 370.50	\$ 74.10	Participate on call with D. Barrett (ACG) regarding the preparation of TSA cash balance analysis for FY19 and FY20 as requested by representatives of AAFAF.

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
Outside PR	2	Leake, Paul	10/23/2019	0.7	\$ 370.50	\$ 259.35	Prepare FY19 general fund net cash flow and ending cash balances summaries as requested by D. Barrett (ACG).
Outside PR	2	Leake, Paul	10/23/2019	0.7	\$ 370.50	\$ 259.35	Prepare FY20 projected TSA net cash flow and ending cash balances summaries as requested by D. Barrett (ACG).
Outside PR	2	Leake, Paul	10/23/2019	0.5	\$ 370.50	\$ 185.25	Revise the FY20 projected TSA net cash flow and ending cash balances analysis for comments provided by D. Barrett (ACG).
Outside PR	2	Leake, Paul	10/23/2019	0.4	\$ 370.50	\$ 148.20	Revise the FY19 general fund net cash flow and ending cash balances analysis for comments provided by D. Barrett (ACG).
Outside PR	3	Barrett, Dennis	10/23/2019	0.4	\$ 850.25	\$ 340.10	Diligence OCFO right-sizing measures included in the fiscal plan right-sizing model to understand initiatives for the reorganized agency.
Outside PR	3	Leake, Paul	10/23/2019	0.3	\$ 370.50	\$ 111.15	Prepare a summary of Hacienda and OCFO measures impact per the 5/9 certified fiscal plan as requested by F. Batlle (ACG).
PR	56	Llompert, Sofia	10/23/2019	0.7	\$ 365.75	\$ 256.03	Participate on call with J. Morrison (ACG), J. Verdeja (ACG) and representatives of PRIDCO and Vision 2 Action to discuss PRIDCO restructuring work plan.
PR	56	Llompert, Sofia	10/23/2019	0.3	\$ 365.75	\$ 109.73	Participate on call with E. Carrasquillo (PMA), J. Morrison (ACG) and J. Verdeja (ACG) to discuss PRIDCO restructuring diligence.
PR	56	Llompert, Sofia	10/23/2019	0.3	\$ 365.75	\$ 109.73	Participate in meeting with J. Verdeja (ACG) and J. Morrison (ACG) to discuss open items in PRIDCO restructuring.
PR	56	Llompert, Sofia	10/23/2019	1.6	\$ 365.75	\$ 585.20	Review and revise DDEC VTP proposal to incorporate comments received from R. Maldonado (AAFAF).
PR	56	Llompert, Sofia	10/23/2019	1.4	\$ 365.75	\$ 512.05	Review and revise DDEC VTP proposal to incorporate FY20 budget information.
PR	56	Llompert, Sofia	10/23/2019	1.1	\$ 365.75	\$ 402.33	Review and revise DDEC VTP proposal to incorporate updated incentive payout scenarios.
PR	56	Llompert, Sofia	10/23/2019	0.8	\$ 365.75	\$ 292.60	Review and revise PRIDCO fiscal plan outstanding items for purposes of restructuring.
PR	56	Llompert, Sofia	10/23/2019	0.7	\$ 365.75	\$ 256.03	Review and revise PRIDCO diligence information in preparation for call with representatives of Pietrantonio Mendez & Alvarez.
PR	56	Morrison, Jonathan	10/23/2019	0.7	\$ 850.25	\$ 595.18	Participate on call with S. Llompert (ACG), J. Verdeja (ACG) and representatives of PRIDCO and Vision 2 Action to discuss PRIDCO restructuring work plan.
PR	56	Morrison, Jonathan	10/23/2019	0.3	\$ 850.25	\$ 255.08	Participate on call with E. Carrasquillo (PMA), S. Llompert (ACG) and J. Verdeja (ACG) to discuss PRIDCO restructuring diligence.
PR	56	Morrison, Jonathan	10/23/2019	0.3	\$ 850.25	\$ 255.08	Participate in meeting with J. Verdeja (ACG) and S. Llompert (ACG) to discuss open items in PRIDCO restructuring.
PR	56	Morrison, Jonathan	10/23/2019	1.2	\$ 850.25	\$ 1,020.30	Review and revise PRIDCO Asset Manager RFP document based on comments from A. Guerra (AAFAF).
PR	56	Morrison, Jonathan	10/23/2019	1.1	\$ 850.25	\$ 935.28	Participate in meeting with A. Guerra (AAFAF) regarding PRIDCO Asset Manager evaluation committee and RFP process.
PR	56	Morrison, Jonathan	10/23/2019	0.2	\$ 850.25	\$ 170.05	Correspond with representatives of O'Melveny & Myers regarding PRIDCO RFP and distribution to creditor counsel.
PR	56	Verdeja, Julio	10/23/2019	0.7	\$ 318.25	\$ 222.78	Participate on call with J. Morrison (ACG), S. Llompert (ACG) and representatives of PRIDCO and Vision 2 Action to discuss PRIDCO restructuring work plan.
PR	56	Verdeja, Julio	10/23/2019	0.3	\$ 318.25	\$ 95.48	Participate on call with E. Carrasquillo (PMA), S. Llompert (ACG) and J. Morrison (ACG) to discuss PRIDCO restructuring diligence.
PR	56	Verdeja, Julio	10/23/2019	0.3	\$ 318.25	\$ 95.48	Participate in meeting with J. Morrison (ACG) and S. Llompert (ACG) to discuss open items in PRIDCO restructuring.
Outside PR	200	Batlle, Fernando	10/23/2019	1.5	\$ 916.75	\$ 1,375.13	Participate in meeting with M. Rodriguez (PMA) to discuss SUT disclosure related to unallocated amounts.
Outside PR	200	Levantis, James	10/23/2019	0.5	\$ 446.50	\$ 223.25	Update the SUT collections distribution table for FY19 actuals as discussed with M. Rodriguez (PMA).
Outside PR	200	Levantis, James	10/23/2019	0.4	\$ 446.50	\$ 178.60	Participate in discussion with M. Rodriguez (PMA) regarding preparation of a table of SUT collections distribution to be included on the Hacienda site.
Outside PR	200	Levantis, James	10/23/2019	0.3	\$ 446.50	\$ 133.95	Review draft of press release related to COFINA SUT collections provided by M. Rodriguez (PMA).
PR	210	Llompert, Sofia	10/23/2019	0.6	\$ 365.75	\$ 219.45	Review and revise Ports financial model assumptions based on latest information received from representatives of Ports for purposes of restructuring analysis.
PR	210	Morrison, Jonathan	10/23/2019	0.5	\$ 850.25	\$ 425.13	Revise analysis of cash settlement requirements and expected COFINA sales for PRIFA-Ports bondholder settlement based on discussion with M. Rapport (NP).
PR	210	Morrison, Jonathan	10/23/2019	0.4	\$ 850.25	\$ 340.10	Review analysis of cash settlement requirements and expected COFINA sales for PRIFA-Ports bondholder settlement based on discussion with M. Rapport (NP).
PR	210	Morrison, Jonathan	10/23/2019	0.2	\$ 850.25	\$ 170.05	Correspond with M. Rapport (NP) regarding cash settlement requirements and tax implications of PRIFA-Ports bondholder settlement.
PR	210	Verdeja, Julio	10/23/2019	2.2	\$ 318.25	\$ 700.15	Revise Ports financial model to incorporate the FY18 and FY19 trial balances received from representatives of Ports for PRIFA-Ports restructuring purposes.
PR	210	Verdeja, Julio	10/23/2019	1.9	\$ 318.25	\$ 604.68	Revise PRIFA-Ports master chart of accounts to incorporate FY18 and FY19 trial balances received from representatives of Ports.
Outside PR	216	Barrett, Dennis	10/23/2019	0.7	\$ 850.25	\$ 595.18	Prepare schedule of judges with less than 8 years of service at JRS and prior service within the Government of Puerto Rico and send to ERS to request the ERS related benefits for these individuals.
Outside PR	216	Barrett, Dennis	10/23/2019	0.4	\$ 850.25	\$ 340.10	Correspond with C. Tirado (ERS) regarding analysis of benefits for JRS members pre and post pension freeze.
Outside PR	2	Batlle, Fernando	10/24/2019	1.0	\$ 916.75	\$ 916.75	Review working capital materials in order to prepare analysis and justification for working capital needs of the Commonwealth as part of Commonwealth plan of adjustment.
Outside PR	2	Leake, Paul	10/24/2019	0.7	\$ 370.50	\$ 259.35	Prepare FY20 projected TSA net cash flow and ending cash balance downside scenario at the request of D. Barrett (ACG).
Outside PR	2	Leake, Paul	10/24/2019	0.3	\$ 370.50	\$ 111.15	Revise the FY20 projected TSA net cash flow and ending cash balance downside scenario for comments provided by D. Barrett (ACG).
Outside PR	2	Leake, Paul	10/24/2019	0.2	\$ 370.50	\$ 74.10	Prepare and send cash flow and ending cash balance analysis for FY19 and FY20 to F. Batlle (ACG).
PR	56	Llompert, Sofia	10/24/2019	1.4	\$ 365.75	\$ 512.05	Review and revise PRIDCO property recordation summary in preparation for sending to representatives of Pietrantonio Mendez & Alvarez.
PR	56	Llompert, Sofia	10/24/2019	0.8	\$ 365.75	\$ 292.60	Prepare sample of PRIDCO lease agreements requested by representatives of Pietrantonio Mendez & Alvarez.
PR	56	Llompert, Sofia	10/24/2019	0.7	\$ 365.75	\$ 256.03	Prepare PRIDCO appraisal packages requested by representatives of Pietrantonio Mendez & Alvarez.
PR	56	Llompert, Sofia	10/24/2019	0.6	\$ 365.75	\$ 219.45	Review and revise DDEC VTP analysis to incorporate additional payout scenarios.
PR	56	Llompert, Sofia	10/24/2019	0.3	\$ 365.75	\$ 109.73	Correspond with A. Billoch (PMA) and E. Carrasquillo (PMA) regarding PRIDCO lease samples.
PR	56	Morrison, Jonathan	10/24/2019	0.3	\$ 850.25	\$ 255.08	Correspond with J. Batlle (ACG) regarding PRIDCO restructuring open items.
Outside PR	200	Batlle, Fernando	10/24/2019	0.5	\$ 916.75	\$ 458.38	Participate in meeting with representatives of Citi, Pietrantonio Mendez & Alvarez and AAFAF to discuss COFINA SUT disclosure.
Outside PR	200	Levantis, James	10/24/2019	0.6	\$ 446.50	\$ 267.90	Revise SUT collections distribution table to incorporate comments provided by M. Rodriguez (PMA).
Outside PR	200	Levantis, James	10/24/2019	0.4	\$ 446.50	\$ 178.60	Correspond with M. Rodriguez (PMA) regarding changes to be made on the SUT collections distribution table.
Outside PR	200	Levantis, James	10/24/2019	0.3	\$ 446.50	\$ 133.95	Revise SUT collections distribution table to incorporate additional language provided by M. Rodriguez (PMA).
PR	210	Llompert, Sofia	10/24/2019	1.6	\$ 365.75	\$ 585.20	Participate in meeting with J. Morrison (ACG) and J. Verdeja (ACG) to discuss Ports financial model for purposes of restructuring analysis.
PR	210	Llompert, Sofia	10/24/2019	0.3	\$ 365.75	\$ 109.73	Participate in meeting with J. Verdeja (ACG) to discuss required adjustment to the Ports financial model.
PR	210	Llompert, Sofia	10/24/2019	0.4	\$ 365.75	\$ 146.30	Review and revise Ports historical cash accounts to roll-forward bank balances in the Ports financial model.
PR	210	Morrison, Jonathan	10/24/2019	1.6	\$ 850.25	\$ 1,360.40	Participate in meeting with J. Verdeja (ACG) and S. Llompert (ACG) to discuss Ports financial model for purposes of restructuring analysis.
PR	210	Verdeja, Julio	10/24/2019	1.6	\$ 318.25	\$ 509.20	Participate in meeting with J. Morrison (ACG) and S. Llompert (ACG) to discuss Ports financial model for purposes of restructuring analysis.
PR	210	Verdeja, Julio	10/24/2019	0.3	\$ 318.25	\$ 95.48	Participate in meeting with S. Llompert (ACG) to discuss required adjustments to the Ports financial model.
PR	210	Verdeja, Julio	10/24/2019	2.4	\$ 318.25	\$ 763.80	Revise Ports financial model to incorporate comments from S. Llompert (ACG) for restructuring purposes.
PR	210	Verdeja, Julio	10/24/2019	2.3	\$ 318.25	\$ 731.98	Revise Ports operational liability payment schedule to incorporate latest liability payment plans received.
PR	210	Verdeja, Julio	10/24/2019	1.8	\$ 318.25	\$ 572.85	Prepare comparison between FY20 Capital Improvement Plan received from representatives of Ports and the FAA FY20-24 Capital Improvement Plan for purposes of the Ports financial model.
PR	210	Verdeja, Julio	10/24/2019	1.7	\$ 318.25	\$ 541.03	Prepare a Consolidated Component Unit FY19 income statement to incorporate in the Ports financial model as requested by J. Morrison (ACG).
Outside PR	216	Batlle, Fernando	10/24/2019	0.8	\$ 916.75	\$ 733.40	Prepare draft of office of the OCFO presentation requested by AAFAF.

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
PR	56	Llompert, Sofia	10/25/2019	0.8	\$ 365.75	\$ 292.60	Review and revise PRIDCO property recordation summary in preparation for sending to representatives of Pietrantonio Mendez & Alvarez.
PR	56	Llompert, Sofia	10/25/2019	0.4	\$ 365.75	\$ 146.30	Review and revise DDEC VTP analysis to incorporate additional payout scenarios.
Outside PR	56	Morrison, Jonathan	10/25/2019	0.8	\$ 850.25	\$ 680.20	Participate on call with R. Tennenbaum (GTAM) regarding PRIDCO restructuring including FOMB and RFP process.
Outside PR	56	Morrison, Jonathan	10/25/2019	0.2	\$ 850.25	\$ 170.05	Correspond with S. Tajuddin (EY) regarding PRIDCO modeling exercise requested by representatives of Proskauer.
Outside PR	210	Battle, Fernando	10/25/2019	0.2	\$ 916.75	\$ 183.35	Participate on call with D. Brownstein (Cit) to discuss status of PRIFA-Ports section 207 approval.
PR	210	Llompert, Sofia	10/25/2019	0.4	\$ 365.75	\$ 146.30	Participate in meeting with J. Verdeja (ACG) to discuss adjustments to the Ports financial model.
PR	210	Llompert, Sofia	10/25/2019	1.2	\$ 365.75	\$ 438.90	Review and revise Ports financial model capital expenditures in preparation for meeting with representatives of Ports.
PR	210	Llompert, Sofia	10/25/2019	1.1	\$ 365.75	\$ 402.33	Review and revise Ports financial model past due liability payment plans in preparation for meeting with representatives of Ports.
PR	210	Verdeja, Julio	10/25/2019	0.4	\$ 318.25	\$ 127.30	Participate in meeting with S. Llompert (ACG) to discuss adjustments to the Ports financial model.
PR	210	Verdeja, Julio	10/25/2019	1.3	\$ 318.25	\$ 413.73	Revise Ports financial model based on feedback from S. Llompert (ACG).
Outside PR	200	Battle, Fernando	10/26/2019	0.1	\$ 916.75	\$ 91.68	Participate on call with J. Rodriguez (BAML) to discuss Kroll visit to Puerto Rico related to COFINA ratings process.
Outside PR	200	Battle, Fernando	10/27/2019	0.3	\$ 916.75	\$ 275.03	Participate on call with J. Levantis (ACG) regarding comments on the COFINA revenue collections analysis.
Outside PR	200	Levantis, James	10/27/2019	0.3	\$ 446.50	\$ 133.95	Participate on call with F. Battle (ACG) regarding comments on the COFINA revenue collections analysis.
Outside PR	200	Levantis, James	10/27/2019	1.4	\$ 446.50	\$ 625.10	Revise analysis of COFINA revenue collections for FY20 to incorporate comments provided by F. Battle (ACG).
Outside PR	200	Levantis, James	10/27/2019	0.7	\$ 446.50	\$ 312.55	Prepare analysis of COFINA revenue collections as compared to pledged SUT for FY20 as requested by M. Yassin (AAFAF).
Outside PR	200	Levantis, James	10/27/2019	0.4	\$ 446.50	\$ 178.60	Diligence defined terms of the pledged COFINA revenues in the master trust agreement in response to question from F. Battle (ACG).
Outside PR	200	Levantis, James	10/27/2019	0.2	\$ 446.50	\$ 89.30	Correspond with F. Battle (ACG) regarding the pledged COFINA revenues terms included in the master trust agreement.
PR	56	Battle, Juan Carlos	10/28/2019	1.7	\$ 684.00	\$ 1,162.80	Participate in meeting with B. Fernandez (AAFAF) and S. Llompert (ACG) to discuss PRIDCO restructuring status update.
PR	56	Llompert, Sofia	10/28/2019	1.7	\$ 365.75	\$ 621.78	Participate in meeting with B. Fernandez (AAFAF) and J. Battle (ACG) to discuss PRIDCO restructuring status update.
PR	56	Llompert, Sofia	10/28/2019	0.2	\$ 365.75	\$ 73.15	Review and revise DDEC VTP analysis in preparation for PRIDCO restructuring working group call.
PR	56	Verdeja, Julio	10/28/2019	1.7	\$ 318.25	\$ 541.03	Revise PRIDCO property due diligence tracker to incorporate latest recordation information received from representatives of PRIDCO for restructuring diligence purposes.
PR	56	Verdeja, Julio	10/28/2019	0.8	\$ 318.25	\$ 254.60	Revise PRIDCO property due diligence tracker to incorporate latest physical addresses received from representatives of PRIDCO for restructuring diligence purposes.
PR	56	Verdeja, Julio	10/28/2019	0.5	\$ 318.25	\$ 159.13	Revise PRIDCO property due diligence tracker to incorporate revised progress metrics for restructuring diligence purposes.
Outside PR	200	Battle, Fernando	10/28/2019	0.1	\$ 916.75	\$ 91.68	Participate on call with J. Levantis (ACG) regarding additional changes to be made on the COFINA revenue collections analysis.
Outside PR	200	Levantis, James	10/28/2019	0.1	\$ 446.50	\$ 44.65	Participate on call with F. Battle (ACG) regarding additional changes to be made on the COFINA revenue collections analysis.
Outside PR	200	Levantis, James	10/28/2019	0.8	\$ 446.50	\$ 357.20	Revise analysis of COFINA revenue collections for FY20 to incorporate comments provided M Rodriguez (PMA).
Outside PR	200	Levantis, James	10/28/2019	0.7	\$ 446.50	\$ 312.55	Prepare graph of COFINA year to date revenue collections as compared to total pledged SUT for FY20 as requested by M. Yassin (AAFAF) to provide to the COFINA board of directors.
Outside PR	200	Levantis, James	10/28/2019	0.5	\$ 446.50	\$ 223.25	Revise analysis of COFINA revenue collections for FY20 to incorporate comments provided by the working group.
Outside PR	200	Levantis, James	10/28/2019	0.4	\$ 446.50	\$ 178.60	Revise analysis of COFINA revenue collections for FY20 to incorporate comments provided M. Yassin (AAFAF).
Outside PR	200	Levantis, James	10/28/2019	0.3	\$ 446.50	\$ 133.95	Participate on call with M. Yassin (AAFAF) regarding comments received from the COFINA board of directors on the graph of COFINA year to date revenue collections.
Outside PR	200	Levantis, James	10/28/2019	0.2	\$ 446.50	\$ 89.30	Participate on call with M. Yassin (ACG) regarding comments on the COFINA revenue collections analysis.
Outside PR	200	Levantis, James	10/28/2019	0.2	\$ 446.50	\$ 89.30	Revise and circulate the analysis on COFINA revenue collections for FY20 to the working group.
Outside PR	200	Levantis, James	10/28/2019	0.2	\$ 446.50	\$ 89.30	Revise graph of COFINA year to date revenue collections for updated actuals reported by Hacienda.
Outside PR	200	Levantis, James	10/28/2019	0.1	\$ 446.50	\$ 44.65	Participate on call with M. Rodriguez (PMA) regarding language changes to be made on the COFINA revenue collections analysis.
PR	210	Battle, Juan Carlos	10/28/2019	0.3	\$ 684.00	\$ 205.20	Participate on call with J. Gavin (Cit) to discuss update on Oversight Board approval for PRIFA-Ports transaction.
PR	210	Llompert, Sofia	10/28/2019	1.2	\$ 365.75	\$ 438.90	Participate in meeting with L. De Jesus (Ports) and J. Verdeja (ACG) to discuss Ports financial model open items.
PR	210	Llompert, Sofia	10/28/2019	0.7	\$ 365.75	\$ 256.03	Participate in meeting with J. Verdeja (ACG) to discuss Ports financial model outstanding items.
PR	210	Llompert, Sofia	10/28/2019	0.3	\$ 365.75	\$ 109.73	Participate in meeting with L. De Jesus (Ports), L. Aponte (Ports) and J. Verdeja (ACG) to discuss Ports revenue accounts.
PR	210	Llompert, Sofia	10/28/2019	0.8	\$ 365.75	\$ 292.60	Review and revise Ports financial model assumptions in preparation for meeting with representatives of Ports.
PR	210	Llompert, Sofia	10/28/2019	0.4	\$ 365.75	\$ 146.30	Review and revise notes from meeting with representatives of Ports in preparation for updating the Ports financial model.
PR	210	Verdeja, Julio	10/28/2019	1.2	\$ 318.25	\$ 381.90	Participate in meeting with L. De Jesus (Ports) and S. Llompert (ACG) to discuss Ports financial model open items.
PR	210	Verdeja, Julio	10/28/2019	0.7	\$ 318.25	\$ 222.78	Participate in meeting with S. Llompert (ACG) to discuss Ports financial model outstanding items.
PR	210	Verdeja, Julio	10/28/2019	0.3	\$ 318.25	\$ 95.48	Participate in meeting with L. De Jesus (Ports), L. Aponte (Ports) and S. Llompert (ACG) to discuss Ports revenue accounts.
PR	210	Verdeja, Julio	10/28/2019	0.6	\$ 318.25	\$ 190.95	Review PRIFA-Ports financial model to develop questions in preparation for meeting with representatives of Ports.
Outside PR	2	Barrett, Dennis	10/29/2019	0.5	\$ 850.25	\$ 425.13	Participate on call with J. York (CM) and representatives of Perella Weinberg regarding the TSA liquidity plan.
Outside PR	3	Battle, Fernando	10/29/2019	0.6	\$ 916.75	\$ 550.05	Participate in meeting with R. Maldonado (AAFAF) to discuss status of implementation workstreams resulting from meeting with FOMB.
Outside PR	3	Battle, Fernando	10/29/2019	0.5	\$ 916.75	\$ 458.38	Participate on call with representatives of DLA Piper to discuss fiscal plan risks and impact of federal support to Commonwealth general fund revenues.
PR	56	Battle, Juan Carlos	10/29/2019	0.3	\$ 684.00	\$ 205.20	Participate on call with J. Morrison (ACG) regarding PRIDCO restructuring key dates and RFP process.
Outside PR	56	Morrison, Jonathan	10/29/2019	0.3	\$ 850.25	\$ 255.08	Participate on call with J. Battle (ACG) regarding PRIDCO restructuring key dates and RFP process.
Outside PR	56	Morrison, Jonathan	10/29/2019	0.7	\$ 850.25	\$ 595.18	Review comments received from representatives of GoldenTree legal counsel regarding the PRIDCO asset manager RFP.
PR	56	Verdeja, Julio	10/29/2019	0.9	\$ 318.25	\$ 286.43	Revise PRIDCO Asset Manager RFP document to incorporate comments from representatives of Latham & Watkins for restructuring purposes.
Outside PR	200	Alvarez, Charles	10/29/2019	0.4	\$ 418.00	\$ 167.20	Correspond with A. Scurto (BL) regarding comments from M. Yassin (AAFAF) for the launch of the COFINA investor relations site.
Outside PR	200	Battle, Fernando	10/29/2019	0.2	\$ 916.75	\$ 183.35	Review and provide comments on Treasury earnings release as requested by representatives of AAFAF.
Outside PR	200	Levantis, James	10/29/2019	0.4	\$ 446.50	\$ 178.60	Update graph of COFINA year to date revenue collections for most updated actuals reported by Hacienda.
Outside PR	200	Levantis, James	10/29/2019	0.2	\$ 446.50	\$ 89.30	Participate on call with M. Yassin (AAFAF) to discuss comments on the COFINA year to date revenue collections graph.
Outside PR	200	Levantis, James	10/29/2019	0.2	\$ 446.50	\$ 89.30	Revise and recirculate graph of COFINA year to date revenue collections for comments provided by M. Yassin (AAFAF).
PR	210	Battle, Juan Carlos	10/29/2019	0.3	\$ 684.00	\$ 205.20	Participate on call with B. Fernandez (AAFAF) to discuss closing logistics for PRIFA-Ports transaction.
Outside PR	210	Morrison, Jonathan	10/29/2019	0.2	\$ 850.25	\$ 170.05	Correspond with representatives of Ankura, O'Melveny & Myers, Pietrantonio Mendez & Alvarez and Nixon Peabody regarding PRIFA-Ports transaction closing items.
Outside PR	50	Alvarez, Charles	10/30/2019	1.1	\$ 418.00	\$ 459.80	Prepare recent events for inclusion in the bi-weekly creditor update.
Outside PR	50	Levantis, James	10/30/2019	1.2	\$ 446.50	\$ 535.80	Prepare and send the biweekly creditor update presentation to J. Battle (ACG) and F. Battle (ACG) for review.
Outside PR	50	Levantis, James	10/30/2019	0.2	\$ 446.50	\$ 89.30	Correspond with G. Germeroth (Filsinger) for updated PREPA cash flows to be included in the biweekly creditor update presentation.

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
PR	55	Battle, Juan Carlos	10/30/2019	1.6	\$ 684.00	\$ 1,094.40	Participate in meeting with B. Fernandez (AAFAF) to discuss PRASA refunding proposal submitted by representatives of J.P. Morgan.
PR	55	Battle, Juan Carlos	10/30/2019	0.5	\$ 684.00	\$ 342.00	Revise refunding proposal received from representatives of J.P. Morgan in connection with PRASA at the request of B. Fernandez (AAFAF).
PR	56	Battle, Juan Carlos	10/30/2019	0.3	\$ 684.00	\$ 205.20	Prepare correspondence to AAFAF regarding RFQ shortlist Asset Manager selection in connection with PRIDCO RSA.
PR	56	Battle, Juan Carlos	10/30/2019	0.2	\$ 684.00	\$ 136.80	Participate on call with B. Fernandez (AAFAF) to discuss status of PRIDCO RSA.
PR	56	Llompert, Sofia	10/30/2019	0.3	\$ 365.75	\$ 109.73	Participate on call with J. Morrison (ACG), J. Verdeja (ACG) and representatives of PRIDCO, AAFAF and Vision 2 Action to discuss PRIDCO restructuring work plan.
PR	56	Llompert, Sofia	10/30/2019	0.2	\$ 365.75	\$ 73.15	Participate on call with J. Morrison (ACG) to discuss key points for call with representatives of AAFAF and PRIDCO.
PR	56	Llompert, Sofia	10/30/2019	0.6	\$ 365.75	\$ 219.45	Review and revise PRIDCO work plan in preparation for PRIDCO working group call on 10/30/19.
PR	56	Llompert, Sofia	10/30/2019	0.3	\$ 365.75	\$ 109.73	Prepare summary of PRIICO property lease agreements in response to question from representatives of Ernst & Young.
Outside PR	56	Morrison, Jonathan	10/30/2019	0.3	\$ 850.25	\$ 255.08	Participate on call with S. Llompert (ACG), J. Verdeja (ACG) and representatives of PRIDCO, AAFAF and Vision 2 Action to discuss PRIDCO restructuring work plan.
Outside PR	56	Morrison, Jonathan	10/30/2019	0.2	\$ 850.25	\$ 170.05	Participate on call with S. Llompert (ACG) to discuss key points for call with representatives of AAFAF and PRIDCO.
Outside PR	56	Morrison, Jonathan	10/30/2019	1.6	\$ 850.25	\$ 1,360.40	Review and revise PRIICO operating model received from representatives of Ernst & Young.
Outside PR	56	Morrison, Jonathan	10/30/2019	1.5	\$ 850.25	\$ 1,275.38	Review and revise PRIICO leases in response to questions received from representatives of Ernst & Young.
Outside PR	56	Morrison, Jonathan	10/30/2019	0.4	\$ 850.25	\$ 340.10	Participate on call with R. Tan (EY) regarding PRIICO leases and operating costs.
PR	56	Verdeja, Julio	10/30/2019	0.3	\$ 318.25	\$ 95.48	Participate on call with S. Llompert (ACG), J. Morrison (ACG) and representatives of PRIDCO, AAFAF and Vision 2 Action to discuss PRIDCO restructuring work plan.
PR	56	Verdeja, Julio	10/30/2019	0.7	\$ 318.25	\$ 222.78	Revise PRIDCO Asset Manager RFP document to incorporate updated property square footage information.
PR	56	Verdeja, Julio	10/30/2019	0.5	\$ 318.25	\$ 159.13	Review PRIDCO real estate portfolio summary to determine total Trusted Property square footage for PRIDCO Asset Manager RFP purposes.
Outside PR	200	Battle, Fernando	10/30/2019	1.0	\$ 916.75	\$ 916.75	Participate in meeting with J. Rodriguez (BAML) and M. Yassin (AAFAF) to discuss COFINA Kroll presentation information requirements as part of ratings process.
Outside PR	210	Battle, Fernando	10/30/2019	0.6	\$ 916.75	\$ 550.05	Participate on call with representatives of O'Melveny & Myers, Pietrantonio Mendez & Alvarez, Nixon Peabody and J. Morrison (ACG) to discuss PRIFA-Ports closing checklist.
PR	210	Llompert, Sofia	10/30/2019	0.4	\$ 365.75	\$ 146.30	Participate on call with R. Bonnin (MMB), A. Perez (AAFAF) and J. Morrison (ACG) to discuss Puerto Nuevo appraisal diligence.
PR	210	Llompert, Sofia	10/30/2019	0.3	\$ 365.75	\$ 109.73	Review and revise Ports appraiser diligence tracker in preparation for call with R. Bonnin (MMB).
Outside PR	210	Morrison, Jonathan	10/30/2019	0.6	\$ 850.25	\$ 510.15	Participate on call with representatives of O'Melveny & Myers, Pietrantonio Mendez & Alvarez, Nixon Peabody and F. Battle (ACG) to discuss PRIFA-Ports closing checklist.
Outside PR	210	Morrison, Jonathan	10/30/2019	0.4	\$ 850.25	\$ 340.10	Participate on call with R. Bonnin (MMB), A. Perez (AAFAF) and S. Llompert (ACG) to discuss Puerto Nuevo appraisal diligence.
PR	210	Verdeja, Julio	10/30/2019	0.4	\$ 318.25	\$ 127.30	Correspond with A. Guerra (AAFAF) and B. Fernandez (AAFAF) regarding the latest version of the PRIDCO Asset Manager RFP document.
Outside PR	216	Alvarez, Charles	10/30/2019	1.9	\$ 418.00	\$ 794.20	Review and diligence Moody's report on Medicaid in Puerto Rico as requested by D. Barrett (ACG).
Outside PR	216	Barrett, Dennis	10/30/2019	0.5	\$ 850.25	\$ 425.13	Participate on call with F. Battle (ACG), M. Yassin (AAFAF) and G. Nolan (Moody's) to discuss and Government comments regarding draft Moody's research report.
Outside PR	216	Barrett, Dennis	10/30/2019	0.1	\$ 850.25	\$ 85.03	Participate on call with F. Battle (ACG) to discuss response to Moody's report on the Commonwealth.
Outside PR	216	Battle, Fernando	10/30/2019	0.5	\$ 916.75	\$ 458.38	Participate on call with D. Barrett (ACG), M. Yassin (AAFAF) and G. Nolan (Moody's) to discuss and Government comments regarding draft Moody's research report.
Outside PR	216	Battle, Fernando	10/30/2019	0.1	\$ 916.75	\$ 91.68	Participate on call with D. Barrett (ACG) to discuss response to Moody's report on the Commonwealth.
Outside PR	216	Battle, Fernando	10/30/2019	1.0	\$ 916.75	\$ 916.75	Prepare draft of talking points for Governor related to PROMESA update and impact of healthcare services.
Outside PR	3	Barrett, Dennis	10/31/2019	0.5	\$ 850.25	\$ 425.13	Participate on call with F. Battle (ACG) and G. Bowen (Milliman) to discuss Paygo expense calculation as part of budget analysis requested by AAFAF.
Outside PR	3	Battle, Fernando	10/31/2019	0.5	\$ 916.75	\$ 458.38	Participate on call with D. Barrett (ACG) and G. Bowen (Milliman) to discuss Paygo expense calculation as part of budget analysis requested by AAFAF.
Outside PR	21	Barrett, Dennis	10/31/2019	0.5	\$ 850.25	\$ 425.13	Participate on call with F. Battle (ACG) regarding general case matters.
Outside PR	21	Battle, Fernando	10/31/2019	0.5	\$ 916.75	\$ 458.38	Participate on call with D. Barrett (ACG) regarding general case matters.
Outside PR	50	Leake, Paul	10/31/2019	0.3	\$ 370.50	\$ 111.15	Prepare and upload the bi-weekly creditor update presentation to the data room.
Outside PR	50	Levantis, James	10/31/2019	0.6	\$ 446.50	\$ 267.90	Prepare and send the biweekly creditor update presentation to representatives of AAFAF, Ankura, O'Melveny & Myers, and Filsinger.
Outside PR	50	Levantis, James	10/31/2019	0.5	\$ 446.50	\$ 223.25	Revise and recirculate the biweekly creditor update presentation and script for comments provided by M. Yassin (AAFAF).
Outside PR	50	Levantis, James	10/31/2019	0.1	\$ 446.50	\$ 44.65	Prepare and send the biweekly creditor update presentation for upload.
Outside PR	56	Barrett, Dennis	10/31/2019	0.2	\$ 850.25	\$ 170.05	Participate on call with J. Morrison (ACG) regarding PRIDCO measures and bridge to FOMB numbers.
Outside PR	56	Barrett, Dennis	10/31/2019	0.7	\$ 850.25	\$ 595.18	Diligence PRIDCO measures and prepare bridge to FOMB numbers for purposes of PRIDCO fiscal plan analysis.
PR	56	Llompert, Sofia	10/31/2019	1.1	\$ 365.75	\$ 402.33	Participate on call with J. Morrison (ACG) and representatives of Ernst & Young regarding PRIDCO operating model for purposes of PRIDCO fiscal plan analysis.
PR	56	Llompert, Sofia	10/31/2019	0.3	\$ 365.75	\$ 109.73	Participate on call with J. Morrison (ACG) and J. Verdeja (ACG) to discuss PRIDCO fiscal plan issues list.
PR	56	Llompert, Sofia	10/31/2019	0.4	\$ 365.75	\$ 146.30	Participate on call with J. Morrison (ACG) and J. Verdeja (ACG) to discuss PRIDCO fiscal plan and RFP open items.
PR	56	Llompert, Sofia	10/31/2019	0.9	\$ 365.75	\$ 329.18	Participate on call with J. Morrison (ACG) to discuss analysis of PRIDCO operating model prepared by representatives of Ernst & Young.
PR	56	Llompert, Sofia	10/31/2019	1.6	\$ 365.75	\$ 585.20	Review and revise PRIDCO fiscal plan model comparison received from representatives of Ernst & Young in preparation for call with representatives of Ernst & Young.
Outside PR	56	Morrison, Jonathan	10/31/2019	1.1	\$ 850.25	\$ 935.28	Participate on call with S. Llompert (ACG) and representatives of Ernst & Young regarding PRIDCO operating model for purposes of PRIDCO fiscal plan analysis.
Outside PR	56	Morrison, Jonathan	10/31/2019	0.3	\$ 850.25	\$ 255.08	Participate on call with S. Llompert (ACG) and J. Verdeja (ACG) to discuss PRIDCO fiscal plan issues list.
Outside PR	56	Morrison, Jonathan	10/31/2019	0.4	\$ 850.25	\$ 340.10	Participate on call with S. Llompert (ACG) and J. Verdeja (ACG) to discuss PRIDCO fiscal plan and RFP open items.
Outside PR	56	Morrison, Jonathan	10/31/2019	0.9	\$ 850.25	\$ 765.23	Participate on call with S. Llompert (ACG) to discuss analysis of PRIDCO operating model prepared by representatives of Ernst & Young.
Outside PR	56	Morrison, Jonathan	10/31/2019	0.2	\$ 850.25	\$ 170.05	Participate on call with D. Barrett (ACG) regarding PRIDCO measures and bridge to FOMB numbers.
Outside PR	56	Morrison, Jonathan	10/31/2019	2.2	\$ 850.25	\$ 1,870.55	Review and revise PRIICO operating model received from representatives of Ernst & Young for purposes of PRIDCO fiscal plan analysis.
Outside PR	56	Morrison, Jonathan	10/31/2019	0.3	\$ 850.25	\$ 255.08	Correspond with representatives of Ankura, O'Melveny & Myers, Pietrantonio Mendez & Alvarez and Nixon Peabody regarding PRIDCO restructuring items.
PR	56	Verdeja, Julio	10/31/2019	0.3	\$ 318.25	\$ 95.48	Participate on call with J. Morrison (ACG) and S. Llompert (ACG) to discuss PRIDCO fiscal plan issues list.
PR	56	Verdeja, Julio	10/31/2019	0.4	\$ 318.25	\$ 127.30	Participate on call with J. Morrison (ACG) and S. Llompert (ACG) to discuss PRIDCO fiscal plan and RFP open items.
PR	56	Verdeja, Julio	10/31/2019	0.7	\$ 318.25	\$ 222.78	Review comparison between Commonwealth fiscal plan model and PRIDCO fiscal plan model provided by representatives of Ernst & Young in preparation for call.
PR	210	Llompert, Sofia	10/31/2019	0.6	\$ 365.75	\$ 219.45	Prepare Ports financial model open items list to share with M. Rosa (Ports).
PR	210	Llompert, Sofia	10/31/2019	0.4	\$ 365.75	\$ 146.30	Correspond with M. Rosa (Ports) regarding Ports financial model outstanding information.

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
PR	210	Verdeja, Julio	10/31/2019	0.6	\$ 318.25	\$ 190.95	Prepare Ports cruise ship operations summary to discuss with representatives of Macquarie as requested by J. Battle (ACG) for Ports restructuring purposes.
PR	210	Verdeja, Julio	10/31/2019	0.3	\$ 318.25	\$ 95.48	Correspond with J. Battle (ACG) regarding Ports Cruise Ship operations tear sheet for discussion with representatives of Macquarie.
Total - Hourly Fees				544.9		\$ 292,728.08	
Municipal Advisory Fee						\$ 60,000.00	
Subcontractor 1 ⁽¹⁾						\$ 8,065.00	
Total - Fees				544.9		\$ 360,793.08	

(1) Invoices can be provided upon request

EXHIBIT D

EXPENSE SUMMARY BY EXPENSE CATEGORY AND
COMPLETE ACCOUNTING OF EXPENSES
INCLUDING ITEMIZED RECORDS BY PROFESSIONAL
IN CHRONOLOGICAL ORDER

Expense Category	Billed Amount
Airfare/Railway	\$ 4,373.75
Lodging	9,145.94
Meals	1,307.41
Other	-
Transportation	1,499.09
TOTAL	\$ 16,326.19

¹Some expenses may not have been included in this monthly fee statement due to delays caused by accounting or processing. Ankura reserves the right to seek payment of such expenses in subsequent fee statements.

Expense Type	Professional	Date	Expense	Expense Description	Reference
Meals - US	Fernando Batlle	10/1/2019	\$ 50.00	Travel meal, dinner.	17
Meals - US	Fernando Batlle	10/2/2019	\$ 50.00	Travel meal, dinner.	18
Lodging - US	Fernando Batlle	10/4/2019	\$ 1,200.00	Lodging in New York, NY for 4 nights (9/30/19 - 10/4/19).	13
Airfare/Railway	Fernando Batlle	10/7/2019	\$ 333.30	One-way airfare from Boston, MA to New York, NY (10/7/19).	7
Transportation - US	Fernando Batlle	10/7/2019	\$ 49.54	Travel taxi from home to airport (BOS).	32
Transportation - US	Fernando Batlle	10/7/2019	\$ 31.86	Travel taxi from airport (EWR) to hotel.	33
Meals - US	Fernando Batlle	10/8/2019	\$ 50.00	Travel meal, dinner.	20
Meals - US	Fernando Batlle	10/11/2019	\$ 49.48	Travel meal, dinner.	21
Lodging - PR	Fernando Batlle	10/12/2019	\$ 1,500.00	Lodging in New York, NY for 5 nights (10/7/19 - 10/12/19).	14
Airfare/Railway	Fernando Batlle	10/14/2019	\$ 281.70	One-way airfare from Boston, MA to San Juan, PR (10/14/19).	8
Transportation - US	Fernando Batlle	10/14/2019	\$ 85.99	Travel taxi from home to airport (BOS).	34
Meals - PR	Fernando Batlle	10/14/2019	\$ 42.00	Per Diem meal expenses in Puerto Rico.	
Transportation - PR	Fernando Batlle	10/14/2019	\$ 23.71	Per Diem transportation expenses in Puerto Rico.	
Meals - PR	Fernando Batlle	10/15/2019	\$ 70.00	Per Diem meal expenses in Puerto Rico.	
Transportation - PR	Fernando Batlle	10/15/2019	\$ 23.71	Per Diem transportation expenses in Puerto Rico.	
Meals - PR	Fernando Batlle	10/16/2019	\$ 70.00	Per Diem meal expenses in Puerto Rico.	
Transportation - PR	Fernando Batlle	10/16/2019	\$ 23.71	Per Diem transportation expenses in Puerto Rico.	
Meals - PR	Fernando Batlle	10/17/2019	\$ 70.00	Per Diem meal expenses in Puerto Rico.	
Transportation - PR	Fernando Batlle	10/17/2019	\$ 23.71	Per Diem transportation expenses in Puerto Rico.	
Lodging - PR	Fernando Batlle	10/18/2019	\$ 948.59	Lodging in San Juan, PR for 4 nights (10/14/19 - 10/18/19).	41
Airfare/Railway	Fernando Batlle	10/18/2019	\$ 331.70	One-way airfare from San Juan, PR to Boston, MA (10/18/19).	9
Transportation - US	Fernando Batlle	10/18/2019	\$ 52.47	Travel taxi from airport (BOS) to home.	42
Meals - PR	Fernando Batlle	10/18/2019	\$ 42.00	Per Diem meal expenses in Puerto Rico.	
Transportation - PR	Fernando Batlle	10/18/2019	\$ 23.71	Per Diem transportation expenses in Puerto Rico.	
Transportation - US	John Frehse	10/17/2019	\$ 81.88	Travel taxi from home to airport (EWR).	30
Meals - PR	John Frehse	10/17/2019	\$ 42.00	Per Diem meal expenses in Puerto Rico.	
Transportation - PR	John Frehse	10/17/2019	\$ 23.71	Per Diem transportation expenses in Puerto Rico.	
Airfare/Railway	John Frehse	10/18/2019	\$ 500.40	Roundtrip airfare from Newark, NJ to San Juan, PR (10/17/19 - 10/18/19).	6
Lodging - PR	John Frehse	10/18/2019	\$ 271.05	Lodging in San Juan, PR for 1 night (10/17/19 - 10/18/19).	12
Transportation - US	John Frehse	10/18/2019	\$ 100.00	Travel taxi from airport (EWR) to home.	31
Meals - PR	John Frehse	10/18/2019	\$ 42.00	Per Diem meal expenses in Puerto Rico.	
Transportation - PR	John Frehse	10/18/2019	\$ 23.71	Per Diem transportation expenses in Puerto Rico.	
Meals - PR	Jonathan Morrison	10/7/2019	\$ 42.00	Per Diem meal expenses in Puerto Rico.	
Transportation - PR	Jonathan Morrison	10/7/2019	\$ 23.71	Per Diem transportation expenses in Puerto Rico.	
Transportation - US	Jonathan Morrison	10/7/2019	\$ 23.59	Travel taxi from home to airport (ORD).	
Meals - PR	Jonathan Morrison	10/8/2019	\$ 70.00	Per Diem meal expenses in Puerto Rico.	
Transportation - PR	Jonathan Morrison	10/8/2019	\$ 23.71	Per Diem transportation expenses in Puerto Rico.	
Meals - PR	Jonathan Morrison	10/9/2019	\$ 70.00	Per Diem meal expenses in Puerto Rico.	
Transportation - PR	Jonathan Morrison	10/9/2019	\$ 23.71	Per Diem transportation expenses in Puerto Rico.	
Lodging - PR	Jonathan Morrison	10/10/2019	\$ 813.15	Lodging in San Juan, PR for 3 nights (10/7/19 - 10/10/19).	11
Airfare/Railway	Jonathan Morrison	10/10/2019	\$ 643.40	Roundtrip airfare from Chicago, IL to San Juan, PR (10/7/19 - 10/10/19).	5
Meals - PR	Jonathan Morrison	10/10/2019	\$ 42.00	Per Diem meal expenses in Puerto Rico.	
Transportation - PR	Jonathan Morrison	10/10/2019	\$ 23.71	Per Diem transportation expenses in Puerto Rico.	
Transportation - US	Jonathan Morrison	10/10/2019	\$ 22.81	Travel taxi from airport (ORD) to home.	
Meals - PR	Jonathan Morrison	10/21/2019	\$ 42.00	Per Diem meal expenses in Puerto Rico.	
Transportation - PR	Jonathan Morrison	10/21/2019	\$ 23.71	Per Diem transportation expenses in Puerto Rico.	
Transportation - US	Jonathan Morrison	10/21/2019	\$ 13.03	Travel taxi from home to airport (ORD).	
Meals - PR	Jonathan Morrison	10/22/2019	\$ 70.00	Per Diem meal expenses in Puerto Rico.	
Transportation - PR	Jonathan Morrison	10/22/2019	\$ 23.71	Per Diem transportation expenses in Puerto Rico.	
Meals - PR	Jonathan Morrison	10/23/2019	\$ 70.00	Per Diem meal expenses in Puerto Rico.	
Transportation - PR	Jonathan Morrison	10/23/2019	\$ 23.71	Per Diem transportation expenses in Puerto Rico.	
Lodging - PR	Jonathan Morrison	10/24/2019	\$ 813.15	Lodging in San Juan, PR for 3 nights (10/21/19 - 10/24/19).	43
Airfare/Railway	Jonathan Morrison	10/24/2019	\$ 524.40	Roundtrip airfare from Chicago, IL to San Juan, PR (10/21/19 - 10/24/19).	44
Meals - PR	Jonathan Morrison	10/24/2019	\$ 42.00	Per Diem meal expenses in Puerto Rico.	
Transportation - US	Jonathan Morrison	10/24/2019	\$ 26.84	Travel taxi from airport (ORD) to home.	45
Transportation - PR	Jonathan Morrison	10/24/2019	\$ 23.71	Per Diem transportation expenses in Puerto Rico.	
Transportation - US	Robert Feldman	10/1/2019	\$ 73.70	Travel taxi from airport (JFK) to hotel.	22
Meals - US	Robert Feldman	10/1/2019	\$ 16.58	Travel meal, dinner.	
Meals - US	Robert Feldman	10/1/2019	\$ 5.74	Travel meal, lunch.	
Meals - US	Robert Feldman	10/2/2019	\$ 28.31	Travel meal, dinner.	15
Lodging - US	Robert Feldman	10/3/2019	\$ 900.00	Lodging in New York, NY for 3 nights (9/30/19 - 10/3/19).	49
Airfare/Railway	Robert Feldman	10/3/2019	\$ 233.98	One-way airfare from New York, NY to Chicago, IL (10/3/19).	1
Transportation - US	Robert Feldman	10/3/2019	\$ 43.73	Travel taxi from mediation meetings to airport (LGA).	23
Transportation - US	Robert Feldman	10/3/2019	\$ 21.68	Travel taxi from airport (ORD) to home.	
Transportation - US	Robert Feldman	10/3/2019	\$ 21.31	Travel taxi from office (485 Lexington) to mediation meetings.	
Meals - US	Robert Feldman	10/3/2019	\$ 20.89	Travel meal, dinner.	
Transportation - US	Robert Feldman	10/7/2019	\$ 49.05	Travel taxi from home to airport (MDW).	25
Transportation - US	Robert Feldman	10/7/2019	\$ 42.73	Travel taxi from airport (LGA) to office (485 Lexington).	24
Lodging - US	Robert Feldman	10/10/2019	\$ 900.00	Lodging in New York, NY for 3 nights (10/7/19 - 10/10/19).	10
Airfare/Railway	Robert Feldman	10/10/2019	\$ 600.96	Roundtrip airfare from Chicago, IL to New York, NY (10/7/19 - 10/10/19).	2
Transportation - US	Robert Feldman	10/10/2019	\$ 52.08	Travel taxi from office (485 Lexington) to airport (LGA).	27
Meals - US	Robert Feldman	10/10/2019	\$ 38.30	Travel meal, dinner.	16
Transportation - US	Robert Feldman	10/10/2019	\$ 28.39	Travel taxi from airport (MDW) to home.	26
Meals - US	Robert Feldman	10/10/2019	\$ 16.59	Travel meal, lunch.	
Airfare/Railway	Robert Feldman	10/21/2019	\$ 184.98	One-way airfare from Chicago, IL to New York, NY (10/21/19).	3
Transportation - US	Robert Feldman	10/21/2019	\$ 49.39	Travel taxi from airport (LGA) to office (485 Lexington).	29

Expense Type	Professional	Date	Expense	Expense Description	Reference
Transportation - US	Robert Feldman	10/21/2019	\$ 27.19	Travel taxi from home to airport (MDW).	28
Meals - US	Robert Feldman	10/21/2019	\$ 22.87	Travel meal, dinner.	
Meals - US	Robert Feldman	10/22/2019	\$ 19.92	Travel meal, dinner.	
Lodging - PR	Robert Feldman	10/24/2019	\$ 900.00	Lodging in New York, NY for 3 nights (10/21/19 - 10/24/19).	46
Airfare/Railway	Robert Feldman	10/24/2019	\$ 368.97	One-way airfare from New York, NY to Chicago, IL (10/24/19).	4
Transportation - US	Robert Feldman	10/24/2019	\$ 65.62	Travel taxi from office (485 Lexington) to airport (LGA).	40
Meals - US	Robert Feldman	10/24/2019	\$ 48.21	Travel meal, dinner.	38
Transportation - US	Robert Feldman	10/24/2019	\$ 29.31	Travel taxi from airport (MDW) to home.	35
Transportation - US	Robert Feldman	10/28/2019	\$ 44.15	Travel taxi from airport (LGA) to hotel.	37
Transportation - US	Robert Feldman	10/28/2019	\$ 27.07	Travel taxi from home to airport (MDW).	19
Meals - US	Robert Feldman	10/28/2019	\$ 22.71	Travel meal, dinner.	
Meals - US	Robert Feldman	10/29/2019	\$ 17.28	Travel meal, dinner.	
Lodging - PR	Robert Feldman	10/31/2019	\$ 900.00	Lodging in New York, NY for 3 nights (10/28/19 - 10/31/19).	47
Airfare/Railway	Robert Feldman	10/31/2019	\$ 369.96	Roundtrip airfare from Chicago, IL to New York, NY (10/28/19 - 10/31/19).	48
Transportation - US	Robert Feldman	10/31/2019	\$ 48.81	Travel taxi from office (485 Lexington) to airport (LGA).	39
Transportation - US	Robert Feldman	10/31/2019	\$ 31.22	Travel taxi from airport (MDW) to home.	36
Meals - US	Robert Feldman	10/31/2019	\$ 24.53	Travel meal, dinner.	

Total **\$ 16,326.19**

¹Some expenses may not have been included in this monthly fee statement due to delays caused by accounting or processing. Ankura reserves the right to seek payment of



November 27, 2019

Omar Marrero
Executive Director
Puerto Rico Fiscal Agency and Financial Advisory Authority
Roberto Sanchez Vilella Government Center
De Diego Avenue, Stop 22
Santurce, Puerto Rico 00940

**RE: TWENTY-NINTH MONTHLY FEE STATEMENT OF ANKURA CONSULTING GROUP, LLC
OCTOBER 1, 2019 TO OCTOBER 31, 2019**

Dear Mr. Marrero,

Pursuant to the First Amended Order Setting Procedures for Interim Compensation and Reimbursement of Expenses of Professionals (docket #1715), please find enclosed the twenty-ninth monthly fee statement of Ankura Consulting Group, LLC. The fee statement covers the period of October 1, 2019 through October 31, 2019.

Pursuant to the professional services agreement, **Contract number 2020-000027** between Puerto Rico Fiscal Agency and Financial Advisory Authority, Puerto Rico Treasury Department and Ankura Consulting Group, LLC effective August 1, 2019, we certify under penalty of nullity that no public servant of the Puerto Rico Fiscal Agency and Financial Advisory Authority, will derive or obtain any benefit or profit of any kind from the contractual relationship which is the basis of this invoice. If such benefit or profit exists, the required waiver has been obtained prior to entering into the Agreement. The only consideration to be received in exchange for the delivery of goods or for services provided is the agreed-upon price that has been negotiated with an authorized representative of the Puerto Rico Fiscal Agency and Financial Advisory Authority. The total amount shown on this invoice is true and correct. The services have been rendered, and no payment has been received.

If you have any questions do not hesitate to contact me directly.

Sincerely,

A handwritten signature in black ink, appearing to read "Fernando Batlle". The signature is stylized with a large, sweeping "F" and a cursive "Batlle".

Fernando Batlle
Senior Managing Director
Enclosure

UNITED STATES DISTRICT COURT
DISTRICT OF PUERTO RICO

In re:)	PROMESA
)	Title III
THE FINANCIAL OVERSIGHT AND)	
MANAGEMENT BOARD FOR PUERTO RICO)	
)	
as representative of)	Case No. 17 BK 3283-LTS
)	
THE COMMONWEALTH OF PUERTO)	
RICO, <i>et. al</i>)	
)	
Debtor. ¹)	
_____)	

**COVER SHEET TO TWENTY-NINTH MONTHLY FEE STATEMENT OF
ANKURA CONSULTING GROUP, LLC FOR COMPENSATION FOR SERVICES
RENDERED AND REIMBURSEMENT OF EXPENSES AS FINANCIAL
ADVISORS TO THE COMMONWEALTH OF PUERTO RICO, CONTRACT
NUMBER 2020-000027 FOR THE PERIOD OCTOBER 1, 2019 THROUGH
OCTOBER 31, 2019**

Name of Applicant: Ankura Consulting Group, LLC ("Ankura")

Authorized to Provide
Professional Services to: Debtor

Period for which compensation
and reimbursement is sought: October 1, 2019 through October 31, 2019

Amount of compensation sought
as actual, reasonable and necessary: \$535,920.08

This is a: X monthly _____ interim _____ final application.

This is Ankura's twenty-ninth monthly fee statement in this case.

¹ The last four (4) digits of The Commonwealth's federal tax identification number is 3481.

1. This is the twenty-ninth monthly fee statement (the “Fee Statement”) of Ankura Consulting Group, LLC (“Ankura”) served pursuant to the *First Amended Order Setting Procedures for Interim Compensation and Reimbursement of Expenses of Professionals* [Docket No. 1715] (the “Interim Compensation Order”). Ankura seeks payment of compensation in the amount of \$482,328.07 (90% of \$535,920.08 of fees on account of reasonable and necessary professional services rendered to the Debtor by Ankura) during the period of October 1, 2019 through October 31, 2019 (the “Fee Period”). In accordance with the PSA (“Professional Services Agreement”), travel time was excluded from the billable fees included herein.
2. Pursuant to this Fee Statement, Ankura has attached the following exhibits:
 - a. Exhibit A – Summary schedule showing professional fees by task code;
 - b. Exhibit B – Summary schedule showing the professionals who performed services, the number of hours spent, the respective professional’s billing rate, and the total fees for such services; and
 - c. Exhibit C – Complete accounting of professional fees including itemized time records in chronological order for which an award of compensation is sought. The itemized records include: i) the date each service was rendered; ii) the professional(s) who performed the service; iii) a description of the services rendered; and iv) the time spent performing the service in increments of tenths of an hour.

NOTICE

3. Pursuant to the Interim Compensation Order, Ankura has provided notice of this Fee Statement to:

- a. attorneys for the Oversight Board, Proskauer Rose, LLP, Eleven Times Square, New York, NY 10036, Attn: Martin J. Bienenstock, Esq. and Ehud Barak, Esq., and Proskauer Rose, LLP, 70 West Madison Street, Chicago, IL 60602, Attn: Paul V. Possinger, Esq.;
- b. attorneys for the Oversight Board, O'Neill & Borges, LLC, 250 Muñoz Rivera Ave., Suite 800, San Juan, PR 00918, Attn: Hermann D. Bauer, Esq.;
- c. attorneys for the Puerto Rico Fiscal Agency and Financial Advisory Authority, O'Melveny & Myers, LLP, Times Square Tower, 7 Times Square, New York, NY 10036, Attn: John J. Rapisardi, Esq., Suzanne Uhland, Esq., and Diana M. Perez, Esq.;
- d. the Office of the United States Trustee for the District of Puerto Rico, Edificio Ochoa, 500 Tanca Street, Suite 301, San Juan, PR 00901 (re: *In re: Commonwealth of Puerto Rico*);
- e. attorneys for the Official Committee of Unsecured Creditors, Paul Hastings, LLP, 200 Park Ave., New York, NY 10166, Attn: Luc. A Despina, Esq.;
- f. attorneys for the Official Committee of Unsecured Creditors, Casillas, Santiago & Torres, LLC, El Caribe Office Building, 53 Palmeras Street, Ste. 1601, San Juan, PR 00901, Attn: Juan J. Casillas Ayala, Esq. and Alberto J.E. Aenses Negron, Esq.;
- g. attorneys for the Official Committee of Retired Employees, Jenner & Block, LLP, 919 Third Ave., New York, NY 10022, Attn: Robert Gordon, Esq. and Richard Levin, Esq., and Jenner & Block, LLP, 353 N. Clark Street, Chicago, IL 60654, Attn: Catherine Steege, Esq. and Melissa Root, Esq.;
- h. attorneys for the Official Committee of Retired Employees, Bennazar, García & Milián, C.S.P., Edificio Union Plaza, PH-A, 416 Ave. Ponce de León, Hato Rey, PR 00918, Attn: A.J. Bennazar-Zequiera, Esq.; and,
- i. the fee examiner, as retained with Court approval, Godfey & Kahn, S.C., One East Main Street, Suite 500, Madison, WI 53703-3300, Attn: Brady C. Williamson.

EXHIBIT A

SUMMARY OF PROFESSIONAL FEES BY TASK CODE

Code	Time Category	Total Hours	Total Fees
Title III Matters			
20	Potential Avoidance Actions, Litigation & Information Requests	43.8	\$ 39,430.75
25	Preparation of Fee Statements and Applications	57.1	\$ 22,521.48
54	General Matters - Debt Restructuring	91.6	\$ 52,021.40
57	PREPA Debt Restructuring	52.7	\$ 37,684.20
201	GO Debt Restructuring	179.2	\$ 128,787.50
207	ERS Debt Restructuring	3.2	\$ 2,213.98
208	HTA Debt Restructuring	318.9	\$ 192,982.50
218	PREPA Labor Strategy and CBA Analysis	77.5	\$ 60,278.28
TOTAL		824.0	\$ 535,920.08

EXHIBIT B

SUMMARY OF HOURS AND FEES BY PROFESSIONAL

Professional	Position	Billing Rate	Total Hours	Total Fees
Battle, Fernando	Senior Managing Director	\$ 916.75	146.2	\$ 134,028.85
Frehse, John	Senior Managing Director	\$ 916.75	55.5	\$ 50,879.63
Russano, Michael	Senior Managing Director	\$ 875.00	16.2	\$ 14,175.00
Morrison, Jonathan	Managing Director	\$ 850.25	3.4	\$ 2,890.85
Barrett, Dennis	Managing Director	\$ 850.25	160.0	\$ 136,040.00
Battle, Juan Carlos	Senior Managing Director	\$ 684.00	4.9	\$ 3,351.60
Feldman, Robert	Director	\$ 525.00	203.0	\$ 106,575.00
Ruvane, Joseph	Senior Associate	\$ 325.00	18.2	\$ 5,915.00
Llompert, Sofia	Director	\$ 365.75	6.9	\$ 2,523.68
Levantis, James	Senior Associate	\$ 446.50	68.8	\$ 30,719.20
Nilsen, Patrick	Senior Associate	\$ 418.00	9.6	\$ 4,012.80
Alvarez, Charles	Senior Associate	\$ 418.00	16.5	\$ 6,897.00
Leake, Paul	Associate	\$ 370.50	79.3	\$ 29,380.65
Verdeja, Julio	Associate	\$ 318.25	12.1	\$ 3,850.83
Parker, Christine	Analyst	\$ 200.00	23.4	\$ 4,680.00
Total			824.0	\$ 535,920.08

EXHIBIT C

COMPLETE ACCOUNTING OF PROFESSIONAL FEES
INCLUDING ITEMIZED TIME RECORDS IN CHRONOLOGICAL ORDER

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
Outside PR	20	Barrett, Dennis	10/1/2019	0.2	\$ 850.25	\$ 170.05	Correspond with A. Sax-Bolder (OMM) regarding outstanding avoidance actions issues.
Outside PR	54	Alvarez, Charles	10/1/2019	0.3	\$ 418.00	\$ 125.40	Correspond with D. Barrett (ACG) regarding data room access for AMBAC.
Outside PR	54	Feldman, Robert	10/1/2019	0.4	\$ 525.00	\$ 210.00	Correspond with J. Verdeja (ACG) and P Nilsen (ACG) regarding the preparation of Commonwealth plan of adjustment impact summaries.
Outside PR	54	Feldman, Robert	10/1/2019	0.5	\$ 525.00	\$ 262.50	Revise debt management analysis showing debt service as percentage of revenue over time to include incremental downside scenarios.
Outside PR	54	Levantis, James	10/1/2019	0.6	\$ 446.50	\$ 267.90	Prepare and send the Puerto Rico credits trading update to representatives of Ankura, AAFAP, and O'Melveny & Myers.
Outside PR	54	Nilsen, Patrick	10/1/2019	0.4	\$ 418.00	\$ 167.20	Revise Commonwealth plan of adjustment impacts summary for R. Feldman (ACG).
Outside PR	57	Barrett, Dennis	10/1/2019	2.0	\$ 850.25	\$ 1,700.50	Participate in meeting with representatives of Ankura, Citi, O'Melveny & Myers and Proskauer regarding PREPA RSA, emergence costs, and other matters (partial).
Outside PR	57	Battle, Fernando	10/1/2019	2.9	\$ 916.75	\$ 2,658.58	Participate in meeting with representatives of Ankura, Citi, O'Melveny & Myers and Proskauer regarding PREPA RSA, emergence costs, and other matters.
Outside PR	57	Battle, Fernando	10/1/2019	0.2	\$ 916.75	\$ 183.35	Participate on call with N. Mitchell (OMM) and M. DiConza (OMM) to discuss PREPA open items in anticipation to meeting with FOMB advisors.
Outside PR	57	Feldman, Robert	10/1/2019	2.0	\$ 525.00	\$ 1,050.00	Participate in meeting with representatives of Ankura, Citi, O'Melveny & Myers and Proskauer regarding PREPA RSA, emergence costs, and other matters (partial).
Outside PR	201	Barrett, Dennis	10/1/2019	2.5	\$ 850.25	\$ 2,125.63	Participate in meeting with representatives of O'Melveny & Myers, Pietrantonio Mendez & Alvarez, Ankura and AAFAP to discuss items related to the Commonwealth plan of adjustment in anticipation of mediation sessions with creditor groups.
Outside PR	201	Barrett, Dennis	10/1/2019	1.3	\$ 850.25	\$ 1,105.33	Prepare for mediation session regarding creditor debt sustainability analysis by researching key economic indicators of US states as compared to Puerto Rico.
Outside PR	201	Barrett, Dennis	10/1/2019	0.7	\$ 850.25	\$ 595.18	Review analysis of implied incremental debt capacity based on debt management policy included in the Commonwealth plan of adjustment prepared by R. Feldman (ACG).
Outside PR	201	Barrett, Dennis	10/1/2019	0.7	\$ 850.25	\$ 595.18	Review current version of cash presentation to be used in mediation session.
Outside PR	201	Battle, Fernando	10/1/2019	2.5	\$ 916.75	\$ 2,291.88	Participate in meeting with representatives of O'Melveny & Myers, Pietrantonio Mendez & Alvarez, Ankura and AAFAP to discuss items related to the Commonwealth plan of adjustment in anticipation of mediation sessions with creditor groups.
Outside PR	201	Battle, Fernando	10/1/2019	0.1	\$ 916.75	\$ 91.68	Correspond with S. Llompart (ACG) to discuss revisions to the Commonwealth plan of adjustment presentation to the Governor as requested by representatives of AAFAP.
Outside PR	201	Battle, Fernando	10/1/2019	0.1	\$ 916.75	\$ 91.68	Participate on call with L. Alfaro (Barclays) to discuss alternative GO structures for security design for Commonwealth plan of adjustment.
Outside PR	201	Feldman, Robert	10/1/2019	0.8	\$ 525.00	\$ 420.00	Participate in discussion with P. Nilsen (ACG) regarding fiscal plan downside scenarios and the impact on the Commonwealth Plan of Adjustment as requested by F. Battle (ACG).
Outside PR	201	Feldman, Robert	10/1/2019	0.9	\$ 525.00	\$ 472.50	Update the Puerto Rico debt outstanding charts in the plan of adjustment update summary as requested by representatives of AAFAP.
Outside PR	201	Feldman, Robert	10/1/2019	0.3	\$ 525.00	\$ 157.50	Update Commonwealth plan of adjustment recovery summaries to include incremental classes based on comments from representatives of AAFAP.
Outside PR	201	Feldman, Robert	10/1/2019	0.2	\$ 525.00	\$ 105.00	Correspond with S. Llompart (ACG) to update language in plan of adjustment summary presentation to reflect final proposed plan.
Outside PR	201	Feldman, Robert	10/1/2019	0.8	\$ 525.00	\$ 420.00	Prepare analysis of implied incremental debt capacity based on debt management policy included in the Commonwealth plan of adjustment for D. Barrett (ACG) to review.
Outside PR	201	Feldman, Robert	10/1/2019	0.6	\$ 525.00	\$ 315.00	Prepare debt management revenue tracker with fiscal plan line item, source, applicable law and description as requested by D. Barrett (ACG).
Outside PR	201	Feldman, Robert	10/1/2019	0.2	\$ 525.00	\$ 105.00	Diligence federal fund shortfall as result of Puerto Rico not being considered a state in preparation of mediation session.
PR	201	Llompart, Sofia	10/1/2019	0.8	\$ 365.75	\$ 292.60	Review and revise the Commonwealth plan of adjustment summary presentation to incorporate updated recoveries as requested by C. Yamin (AAFAP).
Outside PR	201	Nilsen, Patrick	10/1/2019	0.8	\$ 418.00	\$ 334.40	Participate in discussion with R. Feldman (ACG) regarding fiscal plan downside scenarios and the impact on the Commonwealth Plan of Adjustment as requested by F. Battle (ACG).
Outside PR	201	Nilsen, Patrick	10/1/2019	0.6	\$ 418.00	\$ 250.80	Diligence sovereign and domestic personal income per capita metrics to combat creditors Debt Sustainability analysis.
PR	201	Verdeja, Julio	10/1/2019	0.2	\$ 318.25	\$ 63.65	Correspond with R. Feldman (ACG) to discuss revisions to the plan of adjustment impact summaries requested by F. Battle (ACG).
Outside PR	208	Barrett, Dennis	10/1/2019	0.5	\$ 850.25	\$ 425.13	Participate on call with representatives of O'Melveny & Myers, AAFAP, Nixon Peabody and Ankura to discuss the Teodoro Moscoso transaction and the impact on HTA restructuring.
Outside PR	208	Battle, Fernando	10/1/2019	0.5	\$ 916.75	\$ 458.38	Participate on call with representatives of O'Melveny & Myers, AAFAP, Nixon Peabody and Ankura to discuss the Teodoro Moscoso transaction and the impact on HTA restructuring.
Outside PR	208	Battle, Fernando	10/1/2019	0.4	\$ 916.75	\$ 366.70	Participate on call with representatives of O'Melveny & Myers to discuss HTA restructuring and potential P3 scenarios.
PR	208	Battle, Juan Carlos	10/1/2019	0.3	\$ 684.00	\$ 205.20	Participate on call with representatives of O'Melveny & Myers, AAFAP, Nixon Peabody and Ankura to discuss the Teodoro Moscoso transaction and the impact on HTA restructuring (partial).
Outside PR	208	Feldman, Robert	10/1/2019	0.3	\$ 525.00	\$ 157.50	Review HTA claims analysis provided by representatives of O'Melveny & Myers to understand HTA claims and legal implications.
Outside PR	208	Feldman, Robert	10/1/2019	0.4	\$ 525.00	\$ 210.00	Update debt service analysis used as part of the debt management stress test to reflect actual figures used in plan of adjustment per PJT Partners.
Outside PR	208	Feldman, Robert	10/1/2019	0.5	\$ 525.00	\$ 262.50	Participate on call with representatives of O'Melveny & Myers, AAFAP, Nixon Peabody and Ankura to discuss the Teodoro Moscoso transaction and the impact on HTA restructuring.
Outside PR	218	Frehe, John	10/1/2019	3.4	\$ 916.75	\$ 3,116.95	Review UTICE collective bargaining agreement for potential staffing changes and stability issues based on language changes.
Outside PR	218	Frehe, John	10/1/2019	2.6	\$ 916.75	\$ 2,383.55	Prepare analysis outlining the implications of language changes to UTIER collective bargaining agreement..
Outside PR	54	Alvarez, Charles	10/2/2019	1.1	\$ 418.00	\$ 459.80	Provide data room access to representatives of Houlihan Lokey, McConnel Valdes, and Orrick as requested by M. Kremer (OMM).
Outside PR	54	Levantis, James	10/2/2019	0.7	\$ 446.50	\$ 312.55	Prepare and send the Puerto Rico credits trading update to representatives of Ankura, AAFAP, and O'Melveny & Myers.
Outside PR	54	Nilsen, Patrick	10/2/2019	0.7	\$ 418.00	\$ 292.60	Review Commonwealth bank account presentation for discussion with J. Levantis (ACG) and R. Feldman (ACG).
Outside PR	54	Nilsen, Patrick	10/2/2019	0.4	\$ 418.00	\$ 167.20	Review and provide comments on the General Fund revenue analysis prepared by P. Leake (ACG).
Outside PR	57	Leake, Paul	10/2/2019	0.5	\$ 370.50	\$ 185.25	Prepare the PREPA weekly reporting packages for the week of 10/2/19 for Intralinks.
Outside PR	201	Barrett, Dennis	10/2/2019	1.5	\$ 850.25	\$ 1,275.38	Participate in meeting with representatives of AAFAP, O'Melveny & Myers, Ankura, FOMB, Citi and PJT Partners to discuss cash consideration included in the creditor plan of adjustment proposal.
Outside PR	201	Barrett, Dennis	10/2/2019	1.3	\$ 850.25	\$ 1,105.33	Participate in meeting with representatives of AAFAP, O'Melveny & Myers, Ankura, FOMB, Citi and PJT Partners to discuss General Obligation proposal analysis prepared by PJT Partners.
Outside PR	201	Barrett, Dennis	10/2/2019	1.2	\$ 850.25	\$ 1,020.30	Participate in mediation session with representatives of AAFAP, O'Melveny & Myers, Ankura, FOMB, Citi, PJT Partners and various creditors to discuss the FOMB analysis detailing the amount of cash available for creditors.
Outside PR	201	Barrett, Dennis	10/2/2019	1.0	\$ 850.25	\$ 850.25	Participate in mediation session with representatives of AAFAP, O'Melveny & Myers, Ankura, FOMB, Citi and PJT Partners and various creditors to discuss the creditors Debt Sustainability analysis.
Outside PR	201	Barrett, Dennis	10/2/2019	1.0	\$ 850.25	\$ 850.25	Participate in meeting with representatives of AAFAP, O'Melveny & Myers and Ankura to discuss creditor mediation events and strategize about next steps.
Outside PR	201	Barrett, Dennis	10/2/2019	0.5	\$ 850.25	\$ 425.13	Participate in meeting with Judge Houser and representatives of AAFAP, O'Melveny & Myers, Ankura, FOMB, Citi and PJT Partners to discuss creditor mediation.
Outside PR	201	Battle, Fernando	10/2/2019	1.5	\$ 916.75	\$ 1,375.13	Participate in meeting with representatives of AAFAP, O'Melveny & Myers, Ankura, FOMB, Citi and PJT Partners to discuss cash consideration included in the creditor plan of adjustment proposal.
Outside PR	201	Battle, Fernando	10/2/2019	1.3	\$ 916.75	\$ 1,191.78	Participate in meeting with representatives of AAFAP, O'Melveny & Myers, Ankura, FOMB, Citi and PJT Partners to discuss General Obligation proposal analysis prepared by PJT Partners.
Outside PR	201	Battle, Fernando	10/2/2019	1.2	\$ 916.75	\$ 1,100.10	Participate in mediation session with representatives of AAFAP, O'Melveny & Myers, Ankura, FOMB, Citi, PJT Partners and various creditors to discuss the FOMB analysis detailing the amount of cash available for creditors.
Outside PR	201	Battle, Fernando	10/2/2019	1.0	\$ 916.75	\$ 916.75	Participate in mediation session with representatives of AAFAP, O'Melveny & Myers, Ankura, FOMB, Citi and PJT Partners and various creditors to discuss the creditors Debt Sustainability analysis.
Outside PR	201	Battle, Fernando	10/2/2019	1.0	\$ 916.75	\$ 916.75	Participate in meeting with representatives of AAFAP, O'Melveny & Myers and Ankura to discuss creditor mediation events and strategize about next steps.
Outside PR	201	Battle, Fernando	10/2/2019	0.5	\$ 916.75	\$ 458.38	Participate in meeting with Judge Houser and representatives of AAFAP, O'Melveny & Myers, Ankura, FOMB, Citi and PJT Partners to discuss creditor mediation.

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
Outside PR	201	Battle, Fernando	10/2/2019	1.8	\$ 916.75	\$ 1,650.15	Participate in meeting with M. Yassin (AAFAF) and O. Marrero (AAFAF) to prepare for mediation session with creditors related to Commonwealth plan of adjustment.
Outside PR	201	Feldman, Robert	10/2/2019	1.5	\$ 525.00	\$ 787.50	Participate in meeting with representatives of AAFAF, O'Melveny & Myers, Ankura, FOMB, Citi and PJT Partners to discuss cash consideration included in the creditor plan of adjustment proposal.
Outside PR	201	Feldman, Robert	10/2/2019	1.3	\$ 525.00	\$ 682.50	Participate in meeting with representatives of AAFAF, O'Melveny & Myers, Ankura, FOMB, Citi and PJT Partners to discuss General Obligation proposal analysis prepared by PJT Partners.
Outside PR	201	Feldman, Robert	10/2/2019	1.2	\$ 525.00	\$ 630.00	Participate in mediation session with representatives of AAFAF, O'Melveny & Myers, Ankura, FOMB, Citi, PJT Partners and various creditors to discuss the FOMB analysis detailing the amount of cash available for creditors.
Outside PR	201	Feldman, Robert	10/2/2019	1.0	\$ 525.00	\$ 525.00	Participate in mediation session with representatives of AAFAF, O'Melveny & Myers, Ankura, FOMB, Citi and PJT Partners and various creditors to discuss the creditors Debt Sustainability analysis.
Outside PR	201	Feldman, Robert	10/2/2019	1.0	\$ 525.00	\$ 525.00	Participate in meeting with representatives of AAFAF, O'Melveny & Myers and Ankura to discuss creditor mediation events and strategize about next steps.
Outside PR	201	Feldman, Robert	10/2/2019	0.5	\$ 525.00	\$ 262.50	Participate in meeting with Judge Houser and representatives of AAFAF, O'Melveny & Myers, Ankura, FOMB, Citi and PJT Partners to discuss creditor mediation.
Outside PR	208	Barrett, Dennis	10/2/2019	1.2	\$ 850.25	\$ 1,020.30	Participate in meeting with representatives of AAFAF, O'Melveny & Myers and Ankura to discuss HTA restructuring strategy.
Outside PR	208	Battle, Fernando	10/2/2019	1.2	\$ 916.75	\$ 1,100.10	Participate in meeting with representatives of AAFAF, O'Melveny & Myers and Ankura to discuss HTA restructuring strategy.
Outside PR	208	Battle, Fernando	10/2/2019	1.7	\$ 916.75	\$ 1,558.48	Participate in meeting with representatives of O'Melveny & Myers, Pietrantonio Mendez & Alvarez and AAFAF to discuss HTA restructuring and next steps related to mediation process with HTA creditors.
PR	208	Battle, Juan Carlos	10/2/2019	0.2	\$ 684.00	\$ 136.80	Participate in meeting with B. Fernández (AAFAF) to discuss potential transaction involving Teodoro Moscoso Bridge.
Outside PR	208	Feldman, Robert	10/2/2019	1.2	\$ 525.00	\$ 630.00	Participate in meeting with representatives of AAFAF, O'Melveny & Myers and Ankura to discuss HTA restructuring strategy.
Outside PR	208	Feldman, Robert	10/2/2019	0.9	\$ 525.00	\$ 472.50	Review HTA model and prepare summary profit and loss.
Outside PR	208	Leake, Paul	10/2/2019	0.4	\$ 370.50	\$ 148.20	Review and prepare the HTA recovery scenarios model prior to sending to D. Barrett (ACG).
Outside PR	208	Levantis, James	10/2/2019	0.3	\$ 446.50	\$ 133.95	Correspond with R. Feldman (ACG) regarding the Teodoro Moscoso Bridge bonds request from F. Battle (ACG).
Outside PR	208	Levantis, James	10/2/2019	0.6	\$ 446.50	\$ 267.90	Diligence redemptions since July 2018 on the Teodoro Moscoso Bridge bonds to prepare summary of outstanding claims as requested by F. Battle (ACG).
Outside PR	208	Levantis, James	10/2/2019	0.4	\$ 446.50	\$ 178.60	Prepare summary of the Teodoro Moscoso Bridge bonds outstanding as requested by F. Battle (ACG).
PR	208	Llompert, Sofia	10/2/2019	0.4	\$ 365.75	\$ 146.30	Correspond with J. Battle (ACG) to discuss Teodoro Moscoso concession transaction.
PR	208	Llompert, Sofia	10/2/2019	0.3	\$ 365.75	\$ 109.73	Review and revise Teodoro Moscoso valuation analysis in response to request from F. Battle (ACG).
Outside PR	208	Nilsen, Patrick	10/2/2019	0.2	\$ 418.00	\$ 83.60	Correspond with J. Levantis (ACG) regarding Teodoro Moscoso debt outstanding request from F. Battle (ACG).
Outside PR	208	Nilsen, Patrick	10/2/2019	0.7	\$ 418.00	\$ 292.60	Review Commonwealth HTA mediation presentation for discussion with the broader team.
Outside PR	218	Frehse, John	10/2/2019	2.6	\$ 916.75	\$ 2,383.55	Prepare framework to present findings of PREPA UTIER and UITICE collective bargaining agreements analysis..
Outside PR	54	Feldman, Robert	10/3/2019	0.6	\$ 525.00	\$ 315.00	Prepare list of changes to the plan of adjustment model based on the counter proposal provided by the Lawful Constitutional Debt Coalition.
Outside PR	54	Levantis, James	10/3/2019	0.7	\$ 446.50	\$ 312.55	Prepare and send the Puerto Rico credits trading update to representatives of Ankura, AAFAF, and O'Melveny & Myers.
Outside PR	54	Nilsen, Patrick	10/3/2019	0.8	\$ 418.00	\$ 334.40	Review Commonwealth debt sustainability presentation from Ad Hoc creditor groups for discussion with the broader team.
Outside PR	54	Nilsen, Patrick	10/3/2019	0.3	\$ 418.00	\$ 125.40	Correspond with F. Battle (ACG) regarding Monoline exposure analysis.
Outside PR	54	Nilsen, Patrick	10/3/2019	0.3	\$ 418.00	\$ 125.40	Correspond with J. Levantis (ACG) regarding Monoline exposure analysis.
Outside PR	201	Barrett, Dennis	10/3/2019	0.5	\$ 850.25	\$ 425.13	Participate in discussion with R. Feldman (ACG) regarding modeling out the recoveries by creditor based on the most recent creditor proposal.
Outside PR	201	Barrett, Dennis	10/3/2019	0.5	\$ 850.25	\$ 425.13	Participate in meeting with representatives of AAFAF, O'Melveny & Myers, Ankura, PJT Partners, Pietrantonio Mendez & Alvarez and Proskauer to discuss creditor counter proposal.
Outside PR	201	Barrett, Dennis	10/3/2019	1.0	\$ 850.25	\$ 850.25	Participate in follow-up discussions with representatives of AAFAF, O'Melveny & Myers, Ankura, PJT Partners, Pietrantonio Mendez & Alvarez and Proskauer regarding Creditor Proposal and Mediation Session.
Outside PR	201	Barrett, Dennis	10/3/2019	1.8	\$ 850.25	\$ 1,530.45	Participate in mediation session with representatives of AAFAF, O'Melveny & Myers, Ankura, PJT Partners, Pietrantonio Mendez & Alvarez, Proskauer and various creditors to respond to creditor questions about the FOMB proposal.
Outside PR	201	Barrett, Dennis	10/3/2019	0.8	\$ 850.25	\$ 680.20	Participate in follow-up meeting with representatives of AAFAF, O'Melveny & Myers, Ankura, PJT Partners, Pietrantonio Mendez & Alvarez and Proskauer and Judge Houser regarding Creditor Proposal and Mediation Session.
Outside PR	201	Battle, Fernando	10/3/2019	0.5	\$ 916.75	\$ 458.38	Participate in meeting with representatives of AAFAF, O'Melveny & Myers, Ankura, PJT Partners, Pietrantonio Mendez & Alvarez and Proskauer to discuss creditor counter proposal.
Outside PR	201	Battle, Fernando	10/3/2019	1.0	\$ 916.75	\$ 916.75	Participate in follow-up discussions with representatives of AAFAF, O'Melveny & Myers, Ankura, PJT Partners, Pietrantonio Mendez & Alvarez and Proskauer regarding Creditor Proposal and Mediation Session.
Outside PR	201	Battle, Fernando	10/3/2019	1.8	\$ 916.75	\$ 1,650.15	Participate in mediation session with representatives of AAFAF, O'Melveny & Myers, Ankura, PJT Partners, Pietrantonio Mendez & Alvarez, Proskauer and various creditors to respond to creditor questions about the FOMB proposal.
Outside PR	201	Battle, Fernando	10/3/2019	0.8	\$ 916.75	\$ 733.40	Participate in follow-up meeting with representatives of AAFAF, O'Melveny & Myers, Ankura, PJT Partners, Pietrantonio Mendez & Alvarez and Proskauer and Judge Houser regarding Creditor Proposal and Mediation Session.
Outside PR	201	Feldman, Robert	10/3/2019	0.5	\$ 525.00	\$ 262.50	Participate in discussion with D. Barrett (ACG) regarding modeling out the recoveries by creditor based on the most recent creditor proposal.
Outside PR	201	Feldman, Robert	10/3/2019	0.5	\$ 525.00	\$ 262.50	Participate in meeting with representatives of AAFAF, O'Melveny & Myers, Ankura, PJT Partners, Pietrantonio Mendez & Alvarez and Proskauer to discuss creditor counter proposal.
Outside PR	201	Feldman, Robert	10/3/2019	1.0	\$ 525.00	\$ 525.00	Participate in follow-up discussions with representatives of AAFAF, O'Melveny & Myers, Ankura, PJT Partners, Pietrantonio Mendez & Alvarez and Proskauer regarding Creditor Proposal and Mediation Session.
Outside PR	201	Feldman, Robert	10/3/2019	1.8	\$ 525.00	\$ 945.00	Participate in mediation session with representatives of AAFAF, O'Melveny & Myers, Ankura, PJT Partners, Pietrantonio Mendez & Alvarez, Proskauer and various creditors to respond to creditor questions about the FOMB proposal.
Outside PR	201	Feldman, Robert	10/3/2019	0.8	\$ 525.00	\$ 420.00	Participate in follow-up meeting with representatives of AAFAF, O'Melveny & Myers, Ankura, PJT Partners, Pietrantonio Mendez & Alvarez and Proskauer and Judge Houser regarding Creditor Proposal and Mediation Session.
Outside PR	201	Feldman, Robert	10/3/2019	0.4	\$ 525.00	\$ 210.00	Participate in discussion with J. Levantis (ACG) regarding the breakout of the Series 2011 General Obligation bonds in the Lawful Constitutional Debt Coalition proposal.
Outside PR	201	Feldman, Robert	10/3/2019	0.4	\$ 525.00	\$ 210.00	Update plan of adjustment model recovery model to reflect creditor proposal as requested by M. Yassin (AAFAF). Group this with 173 and 174
Outside PR	201	Feldman, Robert	10/3/2019	0.7	\$ 525.00	\$ 367.50	Update plan of adjustment model recovery model to reflect creditor proposal as requested by M. Yassin (AAFAF).
Outside PR	201	Feldman, Robert	10/3/2019	0.8	\$ 525.00	\$ 420.00	Update plan of adjustment model recovery model to reflect creditor proposal as requested by M. Yassin (AAFAF).
Outside PR	201	Leake, Paul	10/3/2019	0.3	\$ 370.50	\$ 111.15	Review the creditor presentation on the Commonwealth debt sustainability analysis as it relates to the Commonwealth plan of adjustment.
Outside PR	201	Leake, Paul	10/3/2019	0.4	\$ 370.50	\$ 148.20	Review Commonwealth debt sustainability presentation from Ad Hoc creditor groups.
Outside PR	201	Levantis, James	10/3/2019	0.4	\$ 446.50	\$ 178.60	Participate in discussion with R. Feldman (ACG) regarding the breakout of the Series 2011 General Obligation bonds in the Lawful Constitutional Debt Coalition proposal.
Outside PR	201	Levantis, James	10/3/2019	0.3	\$ 446.50	\$ 133.95	Review the creditor presentation on the Commonwealth debt sustainability analysis as it relates to the Commonwealth plan of adjustment.
Outside PR	201	Nilsen, Patrick	10/3/2019	0.6	\$ 418.00	\$ 250.80	Review General Obligation Ad Hoc proposal for discussion with broader team.
Outside PR	208	Barrett, Dennis	10/3/2019	0.6	\$ 850.25	\$ 510.15	Participate in discussion with representatives of Ankura and PJT Partners regarding the HTA toll road model, including key assumptions used and expected revisions.
Outside PR	208	Barrett, Dennis	10/3/2019	1.2	\$ 850.25	\$ 1,020.30	Participate in meeting with representatives of AAFAF O'Melveny & Myers, Ankura, and PJT Partners regarding HTA mediation strategy.
Outside PR	208	Barrett, Dennis	10/3/2019	0.8	\$ 850.25	\$ 680.20	Participate in meeting with representatives of O'Melveny & Myers, Ankura, PJT Partners, Pietrantonio Mendez & Alvarez and Proskauer to discuss the HTA O&M process and timeline.

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
Outside PR	208	Battle, Fernando	10/3/2019	0.6	\$ 916.75	\$ 550.05	Participate in discussion with representatives of Ankura and PJT Partners regarding the HTA toll road model, including key assumptions used and expected revisions.
Outside PR	208	Battle, Fernando	10/3/2019	1.2	\$ 916.75	\$ 1,100.10	Participate in meeting with representatives of AAFAF O'Melveny & Myers, Ankura, and PJT Partners regarding HTA mediation strategy.
Outside PR	208	Battle, Fernando	10/3/2019	0.8	\$ 916.75	\$ 733.40	Participate in meeting with representatives of O'Melveny & Myers, Ankura, PJT Partners, Pietrantonio Mendez & Alvarez and Proskauer to discuss the HTA O&M process and timeline.
Outside PR	208	Feldman, Robert	10/3/2019	0.6	\$ 525.00	\$ 315.00	Participate in discussion with representatives of Ankura and PJT Partners regarding the HTA toll road model, including key assumptions used and expected revisions.
Outside PR	208	Feldman, Robert	10/3/2019	1.2	\$ 525.00	\$ 630.00	Participate in meeting with representatives of AAFAF O'Melveny & Myers, Ankura, and PJT Partners regarding HTA mediation strategy.
Outside PR	208	Feldman, Robert	10/3/2019	0.8	\$ 525.00	\$ 420.00	Participate in meeting with representatives of O'Melveny & Myers, Ankura, PJT Partners, Pietrantonio Mendez & Alvarez and Proskauer to discuss the HTA O&M process and timeline.
Outside PR	208	Levantis, James	10/3/2019	0.7	\$ 446.50	\$ 312.55	Prepare summary of HTA monoline holdings as requested by F. Battle (ACG).
Outside PR	218	Frehse, John	10/3/2019	3.8	\$ 916.75	\$ 3,483.65	Review UTIER collective bargaining agreement and compare to actual practices of PREPA.
Outside PR	218	Frehse, John	10/3/2019	2.4	\$ 916.75	\$ 2,200.20	Review PREPA time off language for labor stability concerns through transition.
Outside PR	25	Parker, Christine	10/4/2019	3.3	\$ 200.00	\$ 660.00	Prepare and revise time descriptions for inclusion in the August 2019 monthly fee statement.
Outside PR	54	Battle, Fernando	10/4/2019	0.2	\$ 916.75	\$ 183.35	Correspond with D. Barrett (ACG) to discuss General Obligation security design and cash reconciliation as part of Commonwealth plan of adjustment mediation sessions.
Outside PR	54	Levantis, James	10/4/2019	0.6	\$ 446.50	\$ 267.90	Prepare and send the Puerto Rico credits trading update to representatives of Ankura, AAFAF, and O'Melveny & Myers.
Outside PR	54	Levantis, James	10/4/2019	0.8	\$ 446.50	\$ 357.20	Prepare schedule of claims by class using the Commonwealth claims model to compare to the Lawful Constitutional Debt Coalition proposal.
Outside PR	57	Battle, Fernando	10/4/2019	1.0	\$ 916.75	\$ 916.75	Draft response to Centro Unido de Detallistas letter sent to Governor related to opposition to PREPA RSA.
Outside PR	57	Battle, Fernando	10/4/2019	0.3	\$ 916.75	\$ 275.03	Participate on call with L. Porter (ACG) to discuss PREPA rate forecast including assumptions to be included in presentation for legislative leaders.
Outside PR	201	Barrett, Dennis	10/4/2019	2.0	\$ 850.25	\$ 1,700.50	Participate in meeting with representatives of Miller Buckfire, Pietrantonio Mendez & Alvarez and Quinn Emmanuel to discuss security design related to General Obligation bonds as part of Commonwealth plan of adjustment.
Outside PR	201	Barrett, Dennis	10/4/2019	0.4	\$ 850.25	\$ 340.10	Correspond with R. Feldman (ACG) regarding the preparation of a bridge analysis from the Commonwealth plan support agreement to the Commonwealth plan of adjustment to the Lawful Constitutional Debt Coalition Proposal.
Outside PR	201	Barrett, Dennis	10/4/2019	0.4	\$ 850.25	\$ 340.10	Prepare and send correspondence to AAFAF senior leadership and representatives of O'Melveny & Myers regarding questions the Lawful Constitutional Debt Coalition had on the cash presentation presented in mediation sessions.
Outside PR	201	Battle, Fernando	10/4/2019	1.0	\$ 916.75	\$ 916.75	Participate in meeting with representatives of Miller Buckfire, Pietrantonio Mendez & Alvarez and Quinn Emmanuel to discuss security design related to General Obligation bonds as part of Commonwealth plan of adjustment.
Outside PR	201	Battle, Fernando	10/4/2019	0.4	\$ 916.75	\$ 366.70	Participate on call with D. Brownstein (Citi) to discuss security design parameters for General Obligation bonds in the Commonwealth plan of adjustment.
Outside PR	201	Feldman, Robert	10/4/2019	0.3	\$ 525.00	\$ 157.50	Participate on call with J. Levantis (ACG) regarding preparing a comparison of claims per the Commonwealth Plan of Adjustment to the Lawful Constitutional Debt Coalition proposal.
Outside PR	201	Feldman, Robert	10/4/2019	2.5	\$ 525.00	\$ 1,312.50	Prepare recovery bridge between Commonwealth plan support agreement, Commonwealth plan of adjustment, and Lawful Constitutional Debt Coalition Proposal as requested by M. Yassin (AAFAF).
Outside PR	201	Feldman, Robert	10/4/2019	0.5	\$ 525.00	\$ 262.50	Prepare list of key takeaways as part of recovery bridge between Commonwealth plan support agreement, Commonwealth plan of adjustment, and Lawful Constitutional Debt Coalition Proposal as requested by M. Yassin (AAFAF).
Outside PR	201	Feldman, Robert	10/4/2019	0.4	\$ 525.00	\$ 210.00	Prepare ERS recovery breakout as part of recovery bridge between Commonwealth plan support agreement, Commonwealth plan of adjustment, and Lawful Constitutional Debt Coalition Proposal as requested by M. Yassin (AAFAF).
Outside PR	201	Feldman, Robert	10/4/2019	0.4	\$ 525.00	\$ 210.00	Participate in discussion with D. Barrett (ACG) regarding recovery bridge between Commonwealth plan support agreement, Commonwealth plan of adjustment, and Lawful Constitutional Debt Coalition Proposal.
Outside PR	201	Feldman, Robert	10/4/2019	0.7	\$ 525.00	\$ 367.50	Update bridge analysis between the Commonwealth plan of adjustment and the Commonwealth plan support agreement based on discussions with D. Barrett (ACG).
Outside PR	201	Levantis, James	10/4/2019	0.3	\$ 446.50	\$ 133.95	Participate on call with R. Feldman (ACG) regarding preparing a comparison of claims per the Commonwealth Plan of Adjustment to the Lawful Constitutional Debt Coalition proposal.
Outside PR	208	Barrett, Dennis	10/4/2019	1.0	\$ 850.25	\$ 850.25	Participate on call with representatives of O'Melveny & Myers and Ankura regarding the FOMB's proposed HTA presentation for mediation.
Outside PR	208	Barrett, Dennis	10/4/2019	0.7	\$ 850.25	\$ 595.18	Participate on call with representatives of PJT Partners, Citi, O'Melveny & Myers and F. Battle (ACG) to discuss HTA presentation to be made to monoline insurers as part of mediation process.
Outside PR	208	Barrett, Dennis	10/4/2019	0.5	\$ 850.25	\$ 425.13	Participate on call with W. Everts (PJT) to discuss HTA revenue and expense forecast by toll road.
Outside PR	208	Battle, Fernando	10/4/2019	0.7	\$ 916.75	\$ 641.73	Participate on call with representatives of PJT Partners, Citi, O'Melveny & Myers and D. Barrett (ACG) to discuss HTA presentation to be made to monoline insurers as part of mediation process.
Outside PR	208	Battle, Fernando	10/4/2019	0.3	\$ 916.75	\$ 275.03	Participate on call with G. Loran (AAFAF) to discuss HTA restructuring presentation and next steps as part of mediation process.
Outside PR	208	Feldman, Robert	10/4/2019	1.0	\$ 525.00	\$ 525.00	Participate on call with representatives of O'Melveny & Myers and Ankura regarding the FOMB's proposed HTA presentation for mediation.
Outside PR	208	Leake, Paul	10/4/2019	1.0	\$ 370.50	\$ 370.50	Participate on call with representatives of O'Melveny & Myers and Ankura regarding the FOMB's proposed HTA presentation for mediation.
Outside PR	208	Levantis, James	10/4/2019	1.0	\$ 446.50	\$ 446.50	Participate on call with representatives of O'Melveny & Myers and Ankura regarding the FOMB's proposed HTA presentation for mediation.
Outside PR	218	Frehse, John	10/4/2019	3.1	\$ 916.75	\$ 2,841.93	Review PREPA labor contract language and diligence comparables in regional and metro regions for inclusion of information in a comparable analysis.
Outside PR	218	Frehse, John	10/4/2019	3.5	\$ 916.75	\$ 3,208.63	Review data sample from UTIER to determine viability and application of language in practice.
Outside PR	201	Battle, Fernando	10/5/2019	0.5	\$ 916.75	\$ 458.38	Participate on call with M. Yassin (AAFAF) to discuss security design features as part of negotiation of Commonwealth plan of adjustment.
Outside PR	218	Frehse, John	10/5/2019	2.3	\$ 916.75	\$ 2,108.53	Continue work on levers for stabilization and destabilization inside of PREPA contracts.
Outside PR	218	Frehse, John	10/6/2019	2.2	\$ 916.75	\$ 2,016.85	Prepare compensation analysis comparing UTIER and UTICE collective bargaining agreements.
Outside PR	20	Battle, Fernando	10/7/2019	0.6	\$ 916.75	\$ 550.05	Participate on call with C. Sobrino (AAFAF) and representatives of O'Melveny & Myers in preparation for PREPA 9019 deposition.
#N/A	20	Russano, Michael	10/7/2019	1.0	\$ 875.00	\$ 875.00	Prepare for F. Battle (ACG) deposition.
Outside PR	54	Barrett, Dennis	10/7/2019	2.2	\$ 850.25	\$ 1,870.55	Review and model out General Obligation and ERS proposals and compare to aggregate consideration in the Commonwealth plan of adjustment.
Outside PR	54	Levantis, James	10/7/2019	0.6	\$ 446.50	\$ 267.90	Prepare and send the Puerto Rico credits trading update to representatives of Ankura, AAFAF, and O'Melveny & Myers.
Outside PR	54	Levantis, James	10/7/2019	1.9	\$ 446.50	\$ 848.35	Prepare comparison of claims from the Commonwealth claims model to the updated Lawful Constitutional Debt Coalition proposal.
Outside PR	54	Levantis, James	10/7/2019	0.3	\$ 446.50	\$ 133.95	Review the Lawful Constitutional Debt Coalition proposal for comparison of General Obligation and PBA claims to the Commonwealth claims model.
Outside PR	57	Battle, Fernando	10/7/2019	0.3	\$ 916.75	\$ 275.03	Participate on call with L. Porter (ACG) to discuss rate forecast presentation to be discussed with O. Marrero (AAFAF).
Outside PR	201	Barrett, Dennis	10/7/2019	1.0	\$ 850.25	\$ 850.25	Participate on call with representatives of AAFAF, O'Melveny & Myers and Pietrantonio Mendez & Alvarez to discuss creditor (Lawful Constitutional Debt Coalition/ERS) proposals.
Outside PR	201	Barrett, Dennis	10/7/2019	0.7	\$ 850.25	\$ 595.18	Review the Commonwealth plan of adjustment model updated for the Lawful Constitutional Debt Coalition proposal and related outputs as prepared by R. Feldman (ACG).
Outside PR	201	Barrett, Dennis	10/7/2019	0.3	\$ 850.25	\$ 255.08	Correspond with R. Feldman (ACG) regarding plan of adjustment bridge.
Outside PR	201	Barrett, Dennis	10/7/2019	0.5	\$ 850.25	\$ 425.13	Participate on call with W. Everts (PJT) to discuss General Obligation counterproposal prepared by the Lawful Constitutional Debt Coalition.
Outside PR	201	Barrett, Dennis	10/7/2019	0.5	\$ 850.25	\$ 425.13	Participate on call with C. Song (MB) to discuss General Obligation counterproposal prepared by the Lawful Constitutional Debt Coalition.
Outside PR	201	Barrett, Dennis	10/7/2019	0.4	\$ 850.25	\$ 340.10	Correspond with S. Uhlund (OMM) and R. Feldman (ACG) regarding recoveries by claim classes in the General Obligation counterproposal prepared by the Lawful Constitutional Debt Coalition.
Outside PR	201	Battle, Fernando	10/7/2019	0.2	\$ 916.75	\$ 183.35	Correspond with D. Barrett (ACG) to discuss counteroffer received from creditor group as part of plan of adjustment mediation process.

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
Outside PR	201	Battle, Fernando	10/7/2019	0.6	\$ 916.75	\$ 550.05	Participate on call with representatives of O'Melveny & Myers, Pietrantonio Mendez & Alvarez and AAFAP to discuss counteroffer received from investor group to the Lawful Constitutional Debt Coalition offer.
Outside PR	201	Battle, Fernando	10/7/2019	0.2	\$ 916.75	\$ 183.35	Participate on call with M. Yassin (AAFAF) and O. Marrero (AAFAF) to discuss terms of counteroffer made by Lawful Constitutional Debt Coalition as part of mediation process.
Outside PR	201	Battle, Fernando	10/7/2019	0.2	\$ 916.75	\$ 183.35	Participate on call with E. Arias (PMA) to discuss counteroffer received from Lawful Constitutional Debt Coalition related to the Commonwealth plan of adjustment.
Outside PR	201	Battle, Fernando	10/7/2019	0.3	\$ 916.75	\$ 275.03	Participate on call with N. Mitchell (OMM) to discuss Lawful Constitutional Debt Coalition counteroffer.
Outside PR	201	Battle, Fernando	10/7/2019	0.5	\$ 916.75	\$ 458.38	Participate on call with D. Brownstein (Cit) to discuss security design process as part of negotiations with creditor group in mediation process.
Outside PR	201	Battle, Fernando	10/7/2019	0.2	\$ 916.75	\$ 183.35	Participate on call with D. Brownstein (Cit) to discuss General Obligation counteroffer received from Lawful Constitutional Debt Coalition as part of mediation process.
Outside PR	201	Feldman, Robert	10/7/2019	0.4	\$ 525.00	\$ 210.00	Review Lawful Constitutional Debt Coalition detailed proposal deck received from creditors.
Outside PR	201	Feldman, Robert	10/7/2019	0.9	\$ 525.00	\$ 472.50	Revise the Lawful Constitutional Debt Coalition model based on additional information received via updated creditor presentation.
Outside PR	201	Feldman, Robert	10/7/2019	1.2	\$ 525.00	\$ 630.00	Prepare summary of the general obligation creditor group counterproposal as requested by M. Yassin (AAFAF).
Outside PR	201	Feldman, Robert	10/7/2019	1.5	\$ 525.00	\$ 787.50	Revise the bridge from PSA to plan of adjustment to Lawful Constitutional Debt Coalition proposal to include updated breakout of General Obligation/Commonwealth-Guaranteed recoveries, by class, for all scenarios.
Outside PR	201	Feldman, Robert	10/7/2019	0.3	\$ 525.00	\$ 157.50	Correspond with D. Barrett (ACG) regarding the bridge from the Commonwealth plan support agreement to the Commonwealth plan of adjustment to the Lawful Constitutional Debt Coalition Proposal.
Outside PR	201	Feldman, Robert	10/7/2019	1.5	\$ 525.00	\$ 787.50	Revise bridge from Commonwealth plan support agreement to the Commonwealth plan of adjustment to the Lawful Constitutional Debt Coalition Proposal based on comments provided by D. Barrett (ACG)
Outside PR	208	Barrett, Dennis	10/7/2019	0.5	\$ 850.25	\$ 425.13	Participate on call with representatives of Ankura, PJT Partners, McKinsey and O'Melveny & Myers regarding the HTA recovery analysis prepared by representatives of the Board prior to mediation.
Outside PR	208	Barrett, Dennis	10/7/2019	0.5	\$ 850.25	\$ 425.13	Participate on call with F. Battle (ACG) to discuss HTA restructuring due diligence information required to model alternative restructuring scenarios for HTA.
Outside PR	208	Barrett, Dennis	10/7/2019	1.2	\$ 850.25	\$ 1,020.30	Review and diligence McKinsey revised HTA model to understand underlying assumptions as it pertains to toll road revenues and expenses.
Outside PR	208	Barrett, Dennis	10/7/2019	1.0	\$ 850.25	\$ 850.25	Review HTA mediation session presentation prepared by representatives of PJT Partners.
Outside PR	208	Barrett, Dennis	10/7/2019	0.9	\$ 850.25	\$ 765.23	Review fiscal plan concessions update provided by HTA.
Outside PR	208	Barrett, Dennis	10/7/2019	0.3	\$ 850.25	\$ 255.08	Correspond with R. Feldman (ACG) and F. Battle (ACG) regarding the HTA model prepared by representatives of McKinsey, the HTA fiscal plan and relevant toll road figures.
Outside PR	208	Battle, Fernando	10/7/2019	0.5	\$ 916.75	\$ 458.38	Participate on call with D. Barrett (ACG) to discuss HTA restructuring due diligence information required to model alternative restructuring scenarios for HTA.
Outside PR	208	Battle, Fernando	10/7/2019	0.3	\$ 916.75	\$ 275.03	Participate on call with M. Yassin (AAFAF) to discuss HTA restructuring alternatives.
Outside PR	208	Battle, Fernando	10/7/2019	0.4	\$ 916.75	\$ 366.70	Participate on call with representatives of PJT Partners, Proskauer, Citi and O'Melveny & Myers to discuss materials in preparation for meeting with HTA creditor group.
PR	208	Battle, Juan Carlos	10/7/2019	0.6	\$ 684.00	\$ 410.40	Participate in meeting with B. Fernandez (AAFAF) to discuss status of Teodoro Moscoso transaction and the Commonwealth report.
PR	208	Battle, Juan Carlos	10/7/2019	0.4	\$ 684.00	\$ 273.60	Participate in meeting with G. Loran (AAFAF) to discuss the Teodoro Moscoso transaction and presentation for O. Marrero (AAFAF).
Outside PR	208	Feldman, Robert	10/7/2019	0.5	\$ 525.00	\$ 262.50	Participate on call with representatives of Ankura, PJT Partners, McKinsey and O'Melveny & Myers regarding the HTA recovery analysis prepared by representatives of the Board prior to mediation.
Outside PR	208	Feldman, Robert	10/7/2019	0.3	\$ 525.00	\$ 157.50	Correspond with D. Barrett (ACG) and F. Battle (ACG) regarding HTA model, fiscal plan and relevant figures.
Outside PR	208	Feldman, Robert	10/7/2019	0.8	\$ 525.00	\$ 420.00	Diligence HTA fiscal plan and latest HTA recoveries model provided by representatives of the FOMB with focus on understanding assumptions around operating expenses.
Outside PR	208	Feldman, Robert	10/7/2019	0.3	\$ 525.00	\$ 157.50	Review HTA model provided by representatives of the FOMB to identify location of calculation error in summary version.
Outside PR	208	Feldman, Robert	10/7/2019	0.8	\$ 525.00	\$ 420.00	Prepare summary of HTA model provided by representatives of the FOMB in preparation for discussion with McKinsey and PJT Partners to better understand HTA P&L.
Outside PR	208	Feldman, Robert	10/7/2019	0.3	\$ 525.00	\$ 157.50	Correspond with P. Leake (ACG) regarding the HTA model provided by representatives of the FOMB and the preparation of questions on the assumptions included in the model.
Outside PR	208	Feldman, Robert	10/7/2019	0.6	\$ 525.00	\$ 315.00	Prepare list of questions regarding on the HTA toll road forecast model prepared by McKinsey to better understand HTA's P&L.
Outside PR	208	Leake, Paul	10/7/2019	0.5	\$ 370.50	\$ 185.25	Participate on call with representatives of Ankura, PJT Partners, McKinsey and O'Melveny & Myers regarding the HTA recovery analysis prepared by representatives of the Board prior to mediation.
Outside PR	208	Leake, Paul	10/7/2019	1.2	\$ 370.50	\$ 444.60	Review and provide questions and comments on the HTA model prepared representatives of the FOMB at the request of R. Feldman (ACG) prior to mediation.
PR	208	Llompert, Sofia	10/7/2019	1.2	\$ 365.75	\$ 438.90	Review and revise Teodoro Moscoso transaction presentation as requested by G. Loran (AAFAF).
PR	208	Morrison, Jonathan	10/7/2019	0.7	\$ 850.25	\$ 595.18	Participate in discussion with G. Loran (AAFAF) regarding open issues related to potential Teodoro Moscoso bridge transaction with Abertis.
Outside PR	54	Barrett, Dennis	10/8/2019	0.5	\$ 850.25	\$ 425.13	Participate in meeting with representatives of AAFAF, Ankura and O'Melveny & Myers regarding treatment of pensions included in the Commonwealth plan of adjustment.
Outside PR	54	Battle, Fernando	10/8/2019	1.1	\$ 916.75	\$ 1,008.43	Participate on call with M. Yassin (AAFAF) to discuss HTA restructuring meetings with creditors and overall Commonwealth plan of adjustment mediation session progress.
Outside PR	54	Feldman, Robert	10/8/2019	0.5	\$ 525.00	\$ 262.50	Participate in meeting with representatives of AAFAF, Ankura and O'Melveny & Myers regarding treatment of pensions included in the Commonwealth plan of adjustment.
Outside PR	54	Feldman, Robert	10/8/2019	0.8	\$ 525.00	\$ 420.00	Review draft monoline reserve analysis prepared by P. Nilsen (ACG) to understand basis prior to updating.
Outside PR	54	Feldman, Robert	10/8/2019	0.9	\$ 525.00	\$ 472.50	Diligence monoline reserves by reviewing relevant financial analyst reports on Assured and National/MBIA.
Outside PR	54	Leake, Paul	10/8/2019	0.6	\$ 370.50	\$ 222.30	Prepare the Puerto Rico trading update for the review of J. Levantis (ACG).
Outside PR	54	Leake, Paul	10/8/2019	0.4	\$ 370.50	\$ 148.20	Prepare comparison of claims by class for General Obligation and PBA bonds to the Lawful Constitutional Debt Coalition proposal for J. Levantis (ACG) to review.
Outside PR	54	Levantis, James	10/8/2019	0.3	\$ 446.50	\$ 133.95	Review the PBA and General Obligation claims outstanding by class in the Lawful Constitutional Debt Coalition proposal and compare to the Commonwealth claims model.
Outside PR	54	Levantis, James	10/8/2019	2.0	\$ 446.50	\$ 893.00	Review and provide comments on the Lawful Constitutional Debt Coalition comparison of claims prepared by P. Leake (ACG).
Outside PR	54	Levantis, James	10/8/2019	0.4	\$ 446.50	\$ 178.60	Review and send the Puerto Rico credits trading update to representatives of Ankura, AAFAF, and O'Melveny & Myers.
Outside PR	57	Barrett, Dennis	10/8/2019	0.5	\$ 850.25	\$ 425.13	Participate in meeting with representatives of AAFAF, Ankura and O'Melveny & Myers regarding the PREPA RSA.
Outside PR	57	Battle, Fernando	10/8/2019	0.9	\$ 916.75	\$ 825.08	Participate on call with D. Brownstein (Cit) and representatives of O'Melveny & Myers to discuss PREPA Title III exit financing and transformation funding requirements.
Outside PR	57	Battle, Fernando	10/8/2019	0.6	\$ 916.75	\$ 550.05	Participate in meeting with D. Brownstein (Cit) to discuss impact on PREPA rates due to required exit financing.
Outside PR	57	Feldman, Robert	10/8/2019	0.5	\$ 525.00	\$ 262.50	Participate in meeting with representatives of AAFAF, Ankura and O'Melveny & Myers regarding the PREPA RSA.
Outside PR	201	Barrett, Dennis	10/8/2019	0.5	\$ 850.25	\$ 425.13	Participate in discussions with R. Feldman (ACG) and representatives of O'Melveny & Myers regarding impaired consenting classes and varying structures.
Outside PR	201	Feldman, Robert	10/8/2019	0.4	\$ 525.00	\$ 210.00	Review creditor matrix and prepare variance to impaired consenting class analysis from General Obligation creditors.
Outside PR	201	Feldman, Robert	10/8/2019	0.5	\$ 525.00	\$ 262.50	Participate in discussions with D. Barrett (ACG) and representatives of O'Melveny & Myers regarding impaired consenting classes and varying structures.
Outside PR	201	Feldman, Robert	10/8/2019	0.5	\$ 525.00	\$ 262.50	Review claims amounts from Lawful Constitutional Debt Coalition Proposal presentation to quality check math, resulting support percentages, and compare against claim amounts per Commonwealth plan of adjustment.
Outside PR	201	Feldman, Robert	10/8/2019	0.7	\$ 525.00	\$ 367.50	Review impaired consenting class analysis to prepare alternative structures to the Commonwealth plan of adjustment and Lawful Constitutional Debt Coalition Proposal.
Outside PR	201	Feldman, Robert	10/8/2019	0.5	\$ 525.00	\$ 262.50	Prepare settlement savings summary based on Lawful Constitutional Debt Coalition proposal at request of representatives of O'Melveny & Myers.
Outside PR	201	Leake, Paul	10/8/2019	2.2	\$ 370.50	\$ 815.10	Revise the General Obligation claims outstanding breakout in the Commonwealth claims model to prepare a comparison of claims by class to the Lawful Constitutional Debt Coalition proposal.

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
Outside PR	208	Barrett, Dennis	10/8/2019	1.3	\$ 850.25	\$ 1,105.33	Participate in HTA mediation session with representatives of AAFAP, Ankura, O'Melveny & Myers, Pietrantonio Mendez & Alvarez, Proskauer, PJT Partners, Citi and HTA creditors.
Outside PR	208	Barrett, Dennis	10/8/2019	0.7	\$ 850.25	\$ 595.18	Participate in preparation meeting with representatives of AAFAP, Ankura, O'Melveny & Myers, Pietrantonio Mendez & Alvarez, Proskauer, PJT Partners and Citi prior to HTA mediation.
Outside PR	208	Barrett, Dennis	10/8/2019	0.7	\$ 850.25	\$ 595.18	Participate in meeting with representatives of AAFAP, Ankura and O'Melveny & Myers regarding HTA restructuring strategies.
Outside PR	208	Barrett, Dennis	10/8/2019	0.6	\$ 850.25	\$ 510.15	Participate in meeting with the FOMB and its advisors, and representatives of AAFAP, O'Melveny & Myers, Pietrantonio Mendez & Alvarez, Ankura and Debt Recovery Authority regarding the treatment of HTA claims under the Commonwealth Plan of Adjustment and potential own source recoveries.
Outside PR	208	Barrett, Dennis	10/8/2019	0.6	\$ 850.25	\$ 510.15	Participate in meeting with the FOMB and its advisors, and representative of AAFAP, O'Melveny & Myers, Pietrantonio Mendez & Alvarez, Ankura and Ambac regarding the treatment of HTA claims under the Commonwealth Plan of Adjustment and potential own source recoveries.
Outside PR	208	Barrett, Dennis	10/8/2019	0.5	\$ 850.25	\$ 425.13	Participate in meeting with the FOMB and its advisors, and representatives of AAFAP, O'Melveny & Myers, Pietrantonio Mendez & Alvarez, Ankura and Assured regarding the treatment of HTA claims under the Commonwealth Plan of Adjustment and potential own source recoveries.
Outside PR	208	Barrett, Dennis	10/8/2019	0.5	\$ 850.25	\$ 425.13	Participate in meeting with the FOMB and its advisors, and representatives of AAFAP, O'Melveny & Myers, Pietrantonio Mendez & Alvarez, Ankura and National regarding the treatment of HTA claims under the Commonwealth Plan of Adjustment and potential own source recoveries.
Outside PR	208	Barrett, Dennis	10/8/2019	0.5	\$ 850.25	\$ 425.13	Participate in meeting with the FOMB and its advisors, and representatives of AAFAP, O'Melveny & Myers, Pietrantonio Mendez & Alvarez, Ankura and Davidson Kempner regarding the treatment of HTA claims under the Commonwealth Plan of Adjustment and potential own source recoveries.
Outside PR	208	Barrett, Dennis	10/8/2019	1.0	\$ 850.25	\$ 850.25	Participate on call with M. Yassin (AAFAF), G. Loran (AAFAF), E. LaPuma (A&M) and F. Battle (ACG) to discuss information needed for preparing the HTA toll road model.
Outside PR	208	Barrett, Dennis	10/8/2019	0.1	\$ 850.25	\$ 85.03	Participate in meeting with representatives of Pietrantonio Mendez & Alvarez to understand what information was made public and can be used as benchmarks for HTA with respect to Metropistas.
Outside PR	208	Barrett, Dennis	10/8/2019	1.4	\$ 850.25	\$ 1,190.35	Review PR-22 feasibility study for data points on how to potentially restructure the other Puerto Rico toll roads.
Outside PR	208	Barrett, Dennis	10/8/2019	0.4	\$ 850.25	\$ 340.10	Review PR-22 RFQ provided by PMA for data points on how to potentially restructure the other Puerto Rico toll roads.
Outside PR	208	Battle, Fernando	10/8/2019	1.3	\$ 916.75	\$ 1,191.78	Participate in HTA mediation session with representatives of AAFAP, Ankura, O'Melveny & Myers, Pietrantonio Mendez & Alvarez, Proskauer, PJT Partners, Citi and HTA creditors.
Outside PR	208	Battle, Fernando	10/8/2019	0.7	\$ 916.75	\$ 641.73	Participate in preparation meeting with representatives of AAFAP, Ankura, O'Melveny & Myers, Pietrantonio Mendez & Alvarez, Proskauer, PJT Partners and Citi prior to HTA mediation.
Outside PR	208	Battle, Fernando	10/8/2019	0.6	\$ 916.75	\$ 550.05	Participate in meeting with the FOMB and its advisors, and representatives of AAFAP, O'Melveny & Myers, Pietrantonio Mendez & Alvarez, Ankura and Debt Recovery Authority regarding the treatment of HTA claims under the Commonwealth Plan of Adjustment and potential own source recoveries.
Outside PR	208	Battle, Fernando	10/8/2019	0.6	\$ 916.75	\$ 550.05	Participate in meeting with the FOMB and its advisors, and representative of AAFAP, O'Melveny & Myers, Pietrantonio Mendez & Alvarez, Ankura and Ambac regarding the treatment of HTA claims under the Commonwealth Plan of Adjustment and potential own source recoveries.
Outside PR	208	Battle, Fernando	10/8/2019	0.5	\$ 916.75	\$ 458.38	Participate in meeting with the FOMB and its advisors, and representatives of AAFAP, O'Melveny & Myers, Pietrantonio Mendez & Alvarez, Ankura and Assured regarding the treatment of HTA claims under the Commonwealth Plan of Adjustment and potential own source recoveries.
Outside PR	208	Battle, Fernando	10/8/2019	0.5	\$ 916.75	\$ 458.38	Participate in meeting with the FOMB and its advisors, and representatives of AAFAP, O'Melveny & Myers, Pietrantonio Mendez & Alvarez, Ankura and National regarding the treatment of HTA claims under the Commonwealth Plan of Adjustment and potential own source recoveries.
Outside PR	208	Battle, Fernando	10/8/2019	0.5	\$ 916.75	\$ 458.38	Participate in meeting with the FOMB and its advisors, and representatives of AAFAP, O'Melveny & Myers, Pietrantonio Mendez & Alvarez, Ankura and Davidson Kempner regarding the treatment of HTA claims under the Commonwealth Plan of Adjustment and potential own source recoveries.
Outside PR	208	Battle, Fernando	10/8/2019	1.0	\$ 916.75	\$ 916.75	Participate on call with M. Yassin (AAFAF), G. Loran (AAFAF), E. LaPuma (A&M) and D. Barrett (ACG) to discuss information needed for preparing the HTA toll road model.
Outside PR	208	Battle, Fernando	10/8/2019	1.1	\$ 916.75	\$ 1,008.43	Participate in meeting with Judge Houser and representatives of O'Melveny & Myers, Proskauer, PJT Partners and Citi to discuss HTA restructuring options.
Outside PR	208	Battle, Fernando	10/8/2019	0.8	\$ 916.75	\$ 733.40	Participate on call with G. Loran (AAFAF) to discuss results of meetings with HTA creditors and determine next steps.
Outside PR	208	Feldman, Robert	10/8/2019	1.3	\$ 525.00	\$ 682.50	Participate in HTA mediation session with representatives of AAFAP, Ankura, O'Melveny & Myers, Pietrantonio Mendez & Alvarez, Proskauer, PJT Partners, Citi and HTA creditors.
Outside PR	208	Feldman, Robert	10/8/2019	0.7	\$ 525.00	\$ 367.50	Participate in preparation meeting with representatives of AAFAP, Ankura, O'Melveny & Myers, Pietrantonio Mendez & Alvarez, Proskauer, PJT Partners and Citi prior to HTA mediation.
Outside PR	208	Feldman, Robert	10/8/2019	0.7	\$ 525.00	\$ 367.50	Participate in meeting with representatives of AAFAP, Ankura and O'Melveny & Myers regarding HTA restructuring strategies.
PR	208	Llompert, Sofia	10/8/2019	1.1	\$ 365.75	\$ 402.33	Review and revise Teodoro Moscoso financial projections for data provided by F. Battle (ACG).
PR	208	Llompert, Sofia	10/8/2019	0.7	\$ 365.75	\$ 256.03	Review and revise Teodoro Moscoso transaction presentation to incorporate feedback received from J. Morrison (ACG).
PR	208	Morrison, Jonathan	10/8/2019	1.4	\$ 850.25	\$ 1,190.35	Develop materials for AAFAP related to potential Teodoro Moscoso bridge transaction with Abertis.
PR	208	Morrison, Jonathan	10/8/2019	0.6	\$ 850.25	\$ 510.15	Analyze forecasts for traffic and toll revenue associated with the Teodoro Moscoso bridge.
Outside PR	20	Battle, Fernando	10/9/2019	0.6	\$ 916.75	\$ 550.05	Review materials related to PREPA RSA as part of preparation for PREPA 9019 deposition.
Outside PR	25	Parker, Christine	10/9/2019	1.3	\$ 200.00	\$ 260.00	Review and revise time descriptions for inclusion in the August 2019 monthly fee statement.
Outside PR	54	Barrett, Dennis	10/9/2019	2.2	\$ 850.25	\$ 1,870.55	Participate in meeting with F. Battle (ACG) and representatives of AAFAP, Pietrantonio Mendez & Alvarez and O'Melveny & Myers regarding General Obligation and HTA strategy.
Outside PR	54	Barrett, Dennis	10/9/2019	1.4	\$ 850.25	\$ 1,190.35	Participate in meeting with representatives of O'Melveny & Myers to prepare a list of questions for the Lawful Constitutional Debt Coalition and Quinn Emanuel team in 10/10/19 mediation session.
Outside PR	54	Battle, Fernando	10/9/2019	2.2	\$ 916.75	\$ 2,016.85	Participate in meeting with D. Barrett (ACG) and representatives of AAFAP, Pietrantonio Mendez & Alvarez and O'Melveny & Myers regarding General Obligation and HTA strategy.
Outside PR	54	Battle, Fernando	10/9/2019	0.9	\$ 916.75	\$ 825.08	Participate on call with M. Yassin (AAFAF) to discuss JRS pension cuts and alternatives to mitigate impact.
Outside PR	54	Feldman, Robert	10/9/2019	1.4	\$ 525.00	\$ 735.00	Diligence monoline reserve related to Puerto Rico by reading through 10Q (first and second quarter) transcripts for monoline insurers.
Outside PR	54	Feldman, Robert	10/9/2019	0.4	\$ 525.00	\$ 210.00	Revise monoline exposure claims percentages, as requested by representatives of O'Melveny & Myers.
Outside PR	54	Levantis, James	10/9/2019	0.6	\$ 446.50	\$ 267.90	Prepare and send the Puerto Rico credits trading update to representatives of Ankura, AAFAP, and O'Melveny & Myers.
Outside PR	54	Levantis, James	10/9/2019	0.4	\$ 446.50	\$ 178.60	Update monoline holdings presentation for monoline exposure at HTA, PBA, and General Obligation as requested by D. Barrett (ACG).
Outside PR	57	Battle, Fernando	10/9/2019	0.6	\$ 916.75	\$ 550.05	Participate on call with D. Brownstein (Citi), F. Chapados (Citi) and representatives of O'Melveny & Myers to discuss PREPA exit costs amount including transformation cash reserve requirements.
Outside PR	57	Battle, Fernando	10/9/2019	0.9	\$ 916.75	\$ 825.08	Review presentation prepared at the request of O. Marrero (AAFAF) to respond to items raised by Centro Unido de Detallistas letter related to PREPA RSA.
Outside PR	57	Battle, Fernando	10/9/2019	0.4	\$ 916.75	\$ 366.70	Review and respond to correspondence related to PREPA Title III exit and transformation costs.
Outside PR	57	Leake, Paul	10/9/2019	0.5	\$ 370.50	\$ 185.25	Prepare the PREPA weekly reporting packages for the week of 10/9/19 for Intralinks.
Outside PR	201	Barrett, Dennis	10/9/2019	1.3	\$ 850.25	\$ 1,105.33	Review and analyze JRS sample participants slides prepared by the FOMB to better understand the JRS freeze and the impact on the Judges.
Outside PR	201	Feldman, Robert	10/9/2019	1.4	\$ 525.00	\$ 735.00	Diligence and prepare list of questions on the Lawful Constitutional Debt Coalition proposal for the review of representatives of AAFAP, Ankura, and O'Melveny & Myers.
Outside PR	201	Feldman, Robert	10/9/2019	1.0	\$ 525.00	\$ 525.00	Prepare summary consideration bridge to serve as lead in summary to the bridge from the Commonwealth plan of adjustment to the Commonwealth plan support agreement and the GO creditor proposal.
Outside PR	201	Feldman, Robert	10/9/2019	0.4	\$ 525.00	\$ 210.00	Prepare memorandum item for incremental ERS consideration for inclusion in the summary consideration bridge under the Commonwealth plan of adjustment.
Outside PR	208	Barrett, Dennis	10/9/2019	0.9	\$ 850.25	\$ 765.23	Participate on call with R. Feldman (ACG) and representatives of AAFAP, O'Melveny & Myers and Alvarez & Marsal to discuss HTA information requests.
Outside PR	208	Barrett, Dennis	10/9/2019	0.5	\$ 850.25	\$ 425.13	Participate on follow-up call with R. Feldman (ACG) and representatives of AAFAP, O'Melveny & Myers and Alvarez & Marsal to discuss outstanding questions on HTA toll roads.
Outside PR	208	Barrett, Dennis	10/9/2019	1.6	\$ 850.25	\$ 1,360.40	Prepare HTA discussion materials highlighting the importance of HTA on the Commonwealth restructuring.
Outside PR	208	Barrett, Dennis	10/9/2019	0.7	\$ 850.25	\$ 595.18	Review HTA illustrative timeline comparing P3 process to Bx process.
Outside PR	208	Battle, Fernando	10/9/2019	0.4	\$ 916.75	\$ 366.70	Correspond with J. Battle (ACG) to discuss impact of Teodoro Moscoso bridge cashflows in overall HTA restructuring.
Outside PR	208	Feldman, Robert	10/9/2019	0.9	\$ 525.00	\$ 472.50	Participate on call with D. Barrett (ACG) and representatives of AAFAP, O'Melveny & Myers and Alvarez & Marsal to discuss HTA information requests.

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
Outside PR	208	Feldman, Robert	10/9/2019	0.5	\$ 525.00	\$ 262.50	Participate on follow-up call with D. Barrett (ACG) and representatives of AAFAF, O'Melveny & Myers and Alvarez & Marsal to discuss outstanding questions on HTA toll roads.
Outside PR	208	Feldman, Robert	10/9/2019	1.0	\$ 525.00	\$ 525.00	Revise the HTA discussion materials presentation outlining proposed timing and next steps for HTA for comments provided by F. Batlle (ACG).
PR	208	Llompert, Sofia	10/9/2019	0.6	\$ 365.75	\$ 219.45	Review and revise Teodoro Moscoso financial model to incorporate negotiated valuation summary.
PR	208	Llompert, Sofia	10/9/2019	0.6	\$ 365.75	\$ 219.45	Review and revise Teodoro Moscoso presentation to incorporate comments from J. Batlle (ACG).
PR	208	Morrison, Jonathan	10/9/2019	0.7	\$ 850.25	\$ 595.18	Further development of materials for AAFAF related to potential Teodoro Moscoso bridge transaction with Abertis.
Outside PR	20	Barrett, Dennis	10/10/2019	0.5	\$ 850.25	\$ 425.13	Participate on call with representatives of O'Melveny & Myers, PJT Partners, Proskauer, Pietrantonio Mendez & Alvarez and O'Neill & Borges regarding producing bank statements and support for restriction analysis.
Outside PR	20	Batlle, Fernando	10/10/2019	4.2	\$ 916.75	\$ 3,850.35	Participate in meeting with M. Russano (ACG) and representatives of O'Melveny & Myers to prepare for 9019 PREPA deposition.
Outside PR	20	Batlle, Fernando	10/10/2019	1.8	\$ 916.75	\$ 1,650.15	Review materials in preparation for 9019 PREPA deposition.
#N/A	20	Russano, Michael	10/10/2019	4.2	\$ 875.00	\$ 3,675.00	Participate in meeting with F. Batlle (ACG) and representatives of O'Melveny & Myers to prepare for 9019 PREPA deposition.
Outside PR	25	Parker, Christine	10/10/2019	1.2	\$ 200.00	\$ 240.00	Review and revise time descriptions for inclusion in the August 2019 monthly fee statement.
Outside PR	54	Alvarez, Charles	10/10/2019	0.2	\$ 418.00	\$ 83.60	Correspond with D. Barrett (ACG) regarding data room upload of mediation bank account documentation.
Outside PR	54	Alvarez, Charles	10/10/2019	3.6	\$ 418.00	\$ 1,504.80	Revise bank account documentation to include legal disclaimer prior to upload to the data room at the request of D. Barrett (ACG).
Outside PR	54	Alvarez, Charles	10/10/2019	1.4	\$ 418.00	\$ 585.20	Provide access to bank account documentation to all mediation parties.
Outside PR	54	Alvarez, Charles	10/10/2019	1.1	\$ 418.00	\$ 459.80	Upload all mediation bank account documentation to the creditor data room for the review of counsel.
Outside PR	54	Alvarez, Charles	10/10/2019	0.4	\$ 418.00	\$ 167.20	Correspond with A. Sax-Bolder (OMM) regarding data room upload of bank account documentation.
Outside PR	54	Barrett, Dennis	10/10/2019	0.8	\$ 850.25	\$ 680.20	Participate in 2nd General Obligation creditor mediation with representatives of AAFAF, Ankura, O'Melveny & Myers, Pietrantonio Mendez & Alvarez, Proskauer, PJT Partners, Citi and General Obligation creditors.
Outside PR	54	Barrett, Dennis	10/10/2019	1.0	\$ 850.25	\$ 850.25	Review and provide comments on analysis of Assured and Nationals reserves in place with respect to their Puerto Rico exposure prepared by R. Feldman (ACG).
Outside PR	54	Batlle, Fernando	10/10/2019	0.8	\$ 916.75	\$ 733.40	Participate in 2nd General Obligation creditor mediation with representatives of AAFAF, Ankura, O'Melveny & Myers, Pietrantonio Mendez & Alvarez, Proskauer, PJT Partners, Citi and General Obligation creditors.
Outside PR	54	Feldman, Robert	10/10/2019	0.8	\$ 525.00	\$ 420.00	Participate in 2nd General Obligation creditor mediation with representatives of AAFAF, Ankura, O'Melveny & Myers, Pietrantonio Mendez & Alvarez, Proskauer, PJT Partners, Citi and General Obligation creditors.
Outside PR	54	Feldman, Robert	10/10/2019	0.2	\$ 525.00	\$ 105.00	Correspond with J. Levantis (ACG) to discuss request from AAFAF for total debt outstanding by calendar year.
Outside PR	54	Feldman, Robert	10/10/2019	0.7	\$ 525.00	\$ 367.50	Prepare summary of commonwealth plan of adjustment recovery by class at request of D. Barrett (ACG) for inclusion in materials prepared by O'Melveny & Myers
Outside PR	54	Feldman, Robert	10/10/2019	1.1	\$ 525.00	\$ 577.50	Prepare summary of balance sheet reserve amount as percentage of total claim based on review of public filings, transcripts, and analyst reports as part as part of monoline reserve analysis requested by M Yassin (AAFAF).
Outside PR	54	Feldman, Robert	10/10/2019	0.7	\$ 525.00	\$ 367.50	Review BTIG analyst report for key assumptions to use as drivers in monoline reserve analysis requested by M. Yassin (AAFAF).
Outside PR	54	Feldman, Robert	10/10/2019	0.4	\$ 525.00	\$ 210.00	Correspond with D. Barrett (ACG) regarding BTIG analyst report and using certain information in the monoline reserve analysis requested by M Yassin (AAFAF).
Outside PR	54	Feldman, Robert	10/10/2019	0.5	\$ 525.00	\$ 262.50	Discuss BTIG analyst report for Assured with B. Bologna (BTIG) to ask questions related to assumptions and findings.
Outside PR	54	Feldman, Robert	10/10/2019	0.9	\$ 525.00	\$ 472.50	Prepare reserve analysis for Assured and compare to estimated recoveries per the Commonwealth plan of adjustment.
Outside PR	54	Feldman, Robert	10/10/2019	0.7	\$ 525.00	\$ 367.50	Revise the monoline exposure analysis requested by M. Yassin (AAFAF) to include National/MBIA.
Outside PR	54	Feldman, Robert	10/10/2019	0.3	\$ 525.00	\$ 157.50	Update monoline exposure analysis requested by M. Yassin (AAFAF) to add memorandum item for National illustrative recoveries.
Outside PR	54	Feldman, Robert	10/10/2019	0.3	\$ 525.00	\$ 157.50	Update monoline exposure analysis requested by M. Yassin (AAFAF) to include assumptions notes and footnotes.
Outside PR	54	Feldman, Robert	10/10/2019	0.3	\$ 525.00	\$ 157.50	Update monoline exposure analysis requested by M. Yassin (AAFAF) to make adjustment for estimated portion of reserve related to entities not included in the plan of adjustment/HTA.
Outside PR	54	Levantis, James	10/10/2019	2.2	\$ 446.50	\$ 982.30	Diligence various reported amounts of comprehensive debt outstanding at the Commonwealth from FY2000 through FY17 as requested by F. Batlle (ACG).
Outside PR	54	Levantis, James	10/10/2019	0.9	\$ 446.50	\$ 401.85	Prepare summary of the comprehensive debt outstanding at the Commonwealth as of year end for the year 2015 - 2017 as requested by F. Batlle (ACG).
Outside PR	54	Levantis, James	10/10/2019	0.6	\$ 446.50	\$ 267.90	Prepare and send the Puerto Rico credits trading update to representatives of Ankura, AAFAF, and O'Melveny & Myers.
Outside PR	54	Levantis, James	10/10/2019	0.4	\$ 446.50	\$ 178.60	Correspond with F. Batlle (ACG) regarding the various reported amounts of comprehensive debt outstanding at the Commonwealth from FY2000 - FY17.
Outside PR	54	Levantis, James	10/10/2019	0.2	\$ 446.50	\$ 89.30	Correspond with R. Feldman (ACG) regarding monoline exposure included in the Commonwealth claims model.
Outside PR	201	Barrett, Dennis	10/10/2019	0.6	\$ 850.25	\$ 510.15	Participate in meeting with representatives of AAFAF, Ankura, O'Melveny & Myers, Pietrantonio Mendez & Alvarez, Proskauer, PJT Partners and Citi to prepare for General Obligation mediation meeting.
Outside PR	201	Barrett, Dennis	10/10/2019	0.4	\$ 850.25	\$ 340.10	Participate in discussion with R. Feldman (ACG) to develop analysis estimating the reserves monolines have taken with respect to their Puerto Rico exposure.
Outside PR	201	Barrett, Dennis	10/10/2019	0.7	\$ 850.25	\$ 595.18	Participate in mediation breakout session with representatives of AAFAF, Ankura, O'Melveny & Myers, Pietrantonio Mendez & Alvarez, Proskauer, PJT Partners and Citi to discuss strategy of mediation continuation.
Outside PR	201	Barrett, Dennis	10/10/2019	0.8	\$ 850.25	\$ 680.20	Participate in General Obligation creditor mediation with representatives of AAFAF, Ankura, O'Melveny & Myers, Pietrantonio Mendez & Alvarez, Proskauer, PJT Partners, Citi and General Obligation creditors.
Outside PR	201	Batlle, Fernando	10/10/2019	0.6	\$ 916.75	\$ 550.05	Participate in meeting with representatives of AAFAF, Ankura, O'Melveny & Myers, Pietrantonio Mendez & Alvarez, Proskauer, PJT Partners and Citi to prepare for General Obligation mediation meeting.
Outside PR	201	Batlle, Fernando	10/10/2019	0.7	\$ 916.75	\$ 641.73	Participate in mediation breakout session with representatives of AAFAF, Ankura, O'Melveny & Myers, Pietrantonio Mendez & Alvarez, Proskauer, PJT Partners and Citi to discuss strategy of mediation continuation.
Outside PR	201	Batlle, Fernando	10/10/2019	0.7	\$ 916.75	\$ 641.73	Participate in General Obligation creditor mediation with representatives of AAFAF, Ankura, O'Melveny & Myers, Pietrantonio Mendez & Alvarez, Proskauer, PJT Partners, Citi and General Obligation creditors.
Outside PR	201	Feldman, Robert	10/10/2019	0.6	\$ 525.00	\$ 315.00	Participate in meeting with representatives of AAFAF, Ankura, O'Melveny & Myers, Pietrantonio Mendez & Alvarez, Proskauer, PJT Partners and Citi to prepare for General Obligation mediation meeting.
Outside PR	201	Feldman, Robert	10/10/2019	0.4	\$ 525.00	\$ 210.00	Participate in discussion with D. Barrett (ACG) to develop analysis estimating the reserves monolines have taken with respect to their Puerto Rico exposure.
Outside PR	201	Feldman, Robert	10/10/2019	0.7	\$ 525.00	\$ 367.50	Participate in mediation breakout session with representatives of AAFAF, Ankura, O'Melveny & Myers, Pietrantonio Mendez & Alvarez, Proskauer, PJT Partners and Citi to discuss strategy of mediation continuation.
Outside PR	201	Feldman, Robert	10/10/2019	0.7	\$ 525.00	\$ 367.50	Participate in General Obligation creditor mediation with representatives of AAFAF, Ankura, O'Melveny & Myers, Pietrantonio Mendez & Alvarez, Proskauer, PJT Partners, Citi and General Obligation creditors.
Outside PR	208	Barrett, Dennis	10/10/2019	0.4	\$ 850.25	\$ 340.10	Correspond with J. Boo (ACG) regarding HTA work plan request and estimated timeline to provide the requested information.
Outside PR	208	Barrett, Dennis	10/10/2019	0.8	\$ 850.25	\$ 680.20	Draft proposed workplan to bifurcate HTA opex, revenue and capital expenditures into each of the toll roads and free roads.
Outside PR	208	Barrett, Dennis	10/10/2019	0.5	\$ 850.25	\$ 425.13	Participate on call with W. Everts (PJT) regarding HTA work plan and timeline.
Outside PR	208	Barrett, Dennis	10/10/2019	0.4	\$ 850.25	\$ 340.10	Correspond with HTA team regarding work plan and timeline to deliver work product.
Outside PR	208	Feldman, Robert	10/10/2019	1.4	\$ 525.00	\$ 735.00	Prepare summary of HTA monoline exposure for Assured, Ambac, National and Financial for 1968 and 1998 bonds within insurance reserve analysis requested for M. Yassin (AAFAF).
PR	208	Llompert, Sofia	10/10/2019	1.2	\$ 365.75	\$ 438.90	Review and revise Teodoro Moscoso financial model to incorporate negotiated valuation summary.
Outside PR	218	Batlle, Fernando	10/10/2019	1.4	\$ 916.75	\$ 1,283.45	Participate in meeting with K. Rifkind (FOMB), P. Possinger (Proskauer), J. Kohn (OMM), M. DiConza (OMM) and J. Frehe (ACG) to discuss labor strategy and collective bargaining agreement analysis as part of PREPA transformation process.
Outside PR	218	Batlle, Fernando	10/10/2019	0.8	\$ 916.75	\$ 733.40	Participate in meeting with J. Frehe (ACG), M. DiConza (OMM) and J. Kohn (OMM) to discuss PREPA labor strategy and collective bargaining agreement analysis (partial).

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
Outside PR	218	Frehe, John	10/10/2019	1.6	\$ 916.75	\$ 1,466.80	Participate in meeting with K. Rifkind (FOMB), P. Possinger (Proskauer), J. Kohn (OMM), M. DiConza (OMM) and F. Battle (ACG) to discuss labor strategy and collective bargaining agreement analysis as part of PREPA transformation process.
Outside PR	218	Frehe, John	10/10/2019	1.7	\$ 916.75	\$ 1,558.48	Participate in meeting with F. Battle (ACG), M. DiConza (OMM) and J. Kohn (OMM) to discuss PREPA labor strategy and collective bargaining agreement analysis.
Outside PR	20	Battle, Fernando	10/11/2019	0.7	\$ 916.75	\$ 641.73	Participate in meeting with M. Russano (ACG) and representatives of O'Melveny & Myers in anticipation of PREPA 9019 deposition.
Outside PR	20	Battle, Fernando	10/11/2019	6.3	\$ 916.75	\$ 5,775.53	Participate in deposition related to PREPA 9019 motion with representatives of UCC advisers, Ad Hoc group advisors, fuel line lenders, and O'Melveny & Myers.
Outside PR	20	Battle, Fernando	10/11/2019	4.0	\$ 916.75	\$ 3,667.00	Participate in afternoon session of deposition related to PREPA 9019 motion with representatives of UCC advisers, Ad Hoc group advisors, fuel line lenders, and O'Melveny & Myers.
#N/A	20	Russano, Michael	10/11/2019	0.7	\$ 875.00	\$ 612.50	Participate in meeting with F. Battle (ACG) and representatives of O'Melveny & Myers in anticipation of PREPA 9019 deposition.
#N/A	20	Russano, Michael	10/11/2019	6.3	\$ 875.00	\$ 5,512.50	Attend deposition related to PREPA 9019 motion with representatives of UCC advisers, Ad Hoc group advisors, fuel line lenders, and O'Melveny & Myers.
#N/A	20	Russano, Michael	10/11/2019	4.0	\$ 875.00	\$ 3,500.00	Attend afternoon session of deposition related to PREPA 9019 motion with representatives of UCC advisers, Ad Hoc group advisors, fuel line lenders, and O'Melveny & Myers.
Outside PR	25	Parker, Christine	10/11/2019	2.6	\$ 200.00	\$ 520.00	Reconcile time entries related to meetings for inclusion in the August 2019 monthly fee statement.
Outside PR	54	Alvarez, Charles	10/11/2019	2.6	\$ 418.00	\$ 1,086.80	Revise mediation bank account documentation included in the data room for comments from W. Everts (PJT).
Outside PR	54	Alvarez, Charles	10/11/2019	0.5	\$ 418.00	\$ 209.00	Provide access to the mediation bank account documentation to professionals that accepted the confidentiality disclaimer.
Outside PR	54	Alvarez, Charles	10/11/2019	0.4	\$ 418.00	\$ 167.20	Correspond with J. Zujkowski (OMM) regarding data room upload of mediation bank account documentation.
Outside PR	54	Barrett, Dennis	10/11/2019	0.3	\$ 850.25	\$ 255.08	Correspond with R. Feldman (ACG) regarding monoline exposure analysis requested by M. Yassin (AAFAF).
Outside PR	54	Feldman, Robert	10/11/2019	0.4	\$ 525.00	\$ 210.00	Create list of follow-up questions for BTIG analyst regarding Assured current reserve and National current reserve amounts.
Outside PR	54	Feldman, Robert	10/11/2019	0.5	\$ 525.00	\$ 262.50	Update monoline exposure analysis requested by M. Yassin (AAFAF) for illustrative loss percentage and reserve above or below illustrative loss percentage.
Outside PR	54	Feldman, Robert	10/11/2019	0.4	\$ 525.00	\$ 210.00	Review BTIG Assured model for inclusion of information in the monoline exposure analysis requested by M. Yassin (AAFAF).
Outside PR	54	Feldman, Robert	10/11/2019	0.3	\$ 525.00	\$ 157.50	Correspond with D. Barrett (ACG) regarding monoline exposure analysis requested by M. Yassin (AAFAF).
Outside PR	54	Feldman, Robert	10/11/2019	0.7	\$ 525.00	\$ 367.50	Prepare summary of risks of extending Title III for inclusion in the Commonwealth plan of adjustment path to confirmation presentation requested by M. Yassin (AAFAF).
Outside PR	54	Levantis, James	10/11/2019	0.6	\$ 446.50	\$ 267.90	Prepare and send the Puerto Rico credits trading update to representatives of Ankura, AAFAF, and O'Melveny & Myers.
Outside PR	201	Barrett, Dennis	10/11/2019	0.3	\$ 850.25	\$ 255.08	Correspond with R. Feldman (ACG) regarding outline of Commonwealth plan of adjustment path to confirmation presentation and information to include in initial draft.
Outside PR	201	Feldman, Robert	10/11/2019	0.4	\$ 525.00	\$ 210.00	Participate on call with P. Leake (ACG) regarding revisions to the Commonwealth plan of adjustment summaries prepared for the Commonwealth path to confirmation presentation requested by O. Marrero (AAFAF).
Outside PR	201	Feldman, Robert	10/11/2019	0.3	\$ 525.00	\$ 157.50	Correspond with D. Barrett (ACG) regarding outline of Commonwealth plan of adjustment path to confirmation presentation and information to include in initial draft.
Outside PR	201	Feldman, Robert	10/11/2019	2.6	\$ 525.00	\$ 1,365.00	Prepare the Commonwealth plan of adjustment path to confirmation presentation as requested by M. Yassin (AAFAF).
Outside PR	201	Feldman, Robert	10/11/2019	1.6	\$ 525.00	\$ 840.00	Prepare supporting summaries and schedules regarding recoveries, claims, and potential sources and uses to include in the Commonwealth plan of adjustment path to confirmation presentation requested by M. Yassin (AAFAF).
Outside PR	201	Feldman, Robert	10/11/2019	0.3	\$ 525.00	\$ 157.50	Correspond with D. Barrett (ACG) regarding comments to the Commonwealth plan of adjustment path to confirmation presentation requested by M. Yassin (AAFAF).
Outside PR	201	Feldman, Robert	10/11/2019	1.7	\$ 525.00	\$ 892.50	Revise the Commonwealth plan of adjustment path to confirmation presentation as requested by M. Yassin (AAFAF) for comments provided by D. Barrett (ACG).
Outside PR	201	Leake, Paul	10/11/2019	0.4	\$ 370.50	\$ 148.20	Participate on call with R. Feldman (ACG) regarding revisions to the Commonwealth plan of adjustment summaries prepared for the Commonwealth path to confirmation presentation requested by O. Marrero (AAFAF).
Outside PR	201	Leake, Paul	10/11/2019	1.4	\$ 370.50	\$ 518.70	Revise the Commonwealth plan of adjustment summaries for inclusion in the Commonwealth path to confirmation presentation requested by M. Yassin (AAFAF) for comments provided by R. Feldman (ACG).
Outside PR	201	Leake, Paul	10/11/2019	1.3	\$ 370.50	\$ 481.65	Prepare Commonwealth plan of adjustment summaries for inclusion in the Commonwealth path to confirmation presentation requested by M. Yassin (AAFAF).
Outside PR	208	Barrett, Dennis	10/11/2019	2.1	\$ 850.25	\$ 1,785.53	Review Vision 2 Action report on HTA organizational capacity in the context of an HTA debt/operational restructuring.
Outside PR	208	Battle, Fernando	10/12/2019	0.3	\$ 916.75	\$ 275.03	Correspond with D. Barrett (ACG) to discuss status of HTA restructuring data gathering.
Outside PR	208	Battle, Fernando	10/12/2019	0.2	\$ 916.75	\$ 183.35	Correspond with J. Boo (ACG) and D. Barrett (ACG) to discuss HTA cost allocation process.
Outside PR	218	Frehe, John	10/13/2019	2.1	\$ 916.75	\$ 1,925.18	Review and analyze additional content regarding employee actual hours posted in payroll.
Outside PR	25	Parker, Christine	10/14/2019	2.2	\$ 200.00	\$ 440.00	Reconcile time entries related to meetings for inclusion in the August 2019 monthly fee statement.
Outside PR	25	Parker, Christine	10/14/2019	1.4	\$ 200.00	\$ 280.00	Compile time descriptions for period 9/1/19 - 9/30/19 for inclusion in the September 2019 monthly fee statement.
Outside PR	54	Alvarez, Charles	10/14/2019	0.4	\$ 418.00	\$ 167.20	Correspond with B. Gleason (Phoenix) regarding data room access.
Outside PR	54	Barrett, Dennis	10/14/2019	0.2	\$ 850.25	\$ 170.05	Correspond with S. Llompart (ACG) regarding TRS balance sheet and assets at TRS.
Outside PR	54	Barrett, Dennis	10/14/2019	0.2	\$ 850.25	\$ 170.05	Correspond with F. Battle (ACG) to discuss the Commonwealth plan of adjustment Path to Confirmation presentation requested by M. Yassin (AAFAF) and HTA due diligence.
Outside PR	54	Barrett, Dennis	10/14/2019	0.2	\$ 850.25	\$ 170.05	Participate on call with W. Everts (PJT) regarding the Lawful Constitutional Debt Coalition counter proposal and HTA diligence.
Outside PR	54	Feldman, Robert	10/14/2019	0.6	\$ 525.00	\$ 315.00	Prepare summary of recoveries for Assured in various credits as part of Commonwealth plan of adjustment path to confirmation presentation requested by M. Yassin (AAFAF).
Outside PR	54	Levantis, James	10/14/2019	0.6	\$ 446.50	\$ 267.90	Prepare and send the Puerto Rico credits trading update to representatives of Ankura, AAFAF, and O'Melveny & Myers.
Outside PR	54	Levantis, James	10/14/2019	0.5	\$ 446.50	\$ 223.25	Diligence monoline exposure at the Commonwealth for Assured Guaranty as requested by R. Feldman (ACG) for inclusion in the monoline exposure analysis requested by M. Yassin (AAFAF).
Outside PR	54	Levantis, James	10/14/2019	0.3	\$ 446.50	\$ 133.95	Correspond with R. Feldman (ACG) regarding the monoline exposure figures in the Commonwealth claims model.
Outside PR	201	Barrett, Dennis	10/14/2019	0.6	\$ 850.25	\$ 510.15	Participate on call with R. Feldman (ACG) regarding changes to the Commonwealth plan of adjustment path to confirmation presentation requested by M. Yassin (AAFAF).
Outside PR	201	Barrett, Dennis	10/14/2019	0.8	\$ 850.25	\$ 680.20	Review and provide comments on Commonwealth plan of adjustment path to confirmation presentation as requested by M. Yassin (AAFAF).
Outside PR	201	Barrett, Dennis	10/14/2019	0.6	\$ 850.25	\$ 510.15	Prepare litigation summary slides for the Commonwealth plan of adjustment path to confirmation presentation requested by M. Yassin (AAFAF).
Outside PR	201	Feldman, Robert	10/14/2019	0.6	\$ 525.00	\$ 315.00	Participate on call with D. Barrett (ACG) regarding changes to the Commonwealth plan of adjustment path to confirmation presentation requested by M. Yassin (AAFAF).
Outside PR	201	Feldman, Robert	10/14/2019	0.4	\$ 525.00	\$ 210.00	Revise ERS and 9/29/19 Lawful Constitutional Debt Coalition slides to update language and voting schedule as part of Commonwealth plan of adjustment path to confirmation presentation.
Outside PR	201	Feldman, Robert	10/14/2019	0.4	\$ 525.00	\$ 210.00	Update Commonwealth plan of adjustment path to confirmation presentation for comments provided by D. Barrett (ACG).
Outside PR	201	Feldman, Robert	10/14/2019	0.9	\$ 525.00	\$ 472.50	Prepare slide highlighting General Obligation creditor proposal to include in the Commonwealth plan of adjustment path to confirmation presentation as requested by M. Yassin (AAFAF).
Outside PR	201	Feldman, Robert	10/14/2019	0.5	\$ 525.00	\$ 262.50	Prepare summary of strategies for the Commonwealth Plan of Adjustment as part of Commonwealth plan of adjustment path to confirmation presentation as requested by M. Yassin (AAFAF).
Outside PR	201	Feldman, Robert	10/14/2019	0.3	\$ 525.00	\$ 157.50	Correspond with D. Barrett (ACG) regarding edits to the Commonwealth plan of adjustment path to confirmation presentation.
Outside PR	201	Feldman, Robert	10/14/2019	0.8	\$ 525.00	\$ 420.00	Prepare HTA illustrative recoveries for 68 and 98 credits as part of Commonwealth plan of adjustment path to confirmation presentation requested by M. Yassin (AAFAF).
Outside PR	201	Feldman, Robert	10/14/2019	0.4	\$ 525.00	\$ 210.00	Correspond with D. Barrett (ACG) regarding HTA and Assured summaries to include as part of Commonwealth plan of adjustment path to confirmation presentation requested by M. Yassin (AAFAF).

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
Outside PR	201	Feldman, Robert	10/14/2019	1.4	\$ 525.00	\$ 735.00	Revise the Commonwealth plan of adjustment path to confirmation presentation as requested by M. Yassin (AAFAF) for additional comments provided by D. Barrett (ACG).
Outside PR	201	Feldman, Robert	10/14/2019	0.4	\$ 525.00	\$ 210.00	Prepare the Commonwealth plan of adjustment path to confirmation presentation requested by M. Yassin (AAFAF) and circulate internally for review.
Outside PR	207	Barrett, Dennis	10/14/2019	0.3	\$ 850.25	\$ 255.08	Correspond with C. Tirado (ERS) regarding assets at the Teachers Retirement System.
Outside PR	207	Barrett, Dennis	10/14/2019	0.3	\$ 850.25	\$ 255.08	Review and provide comments to draft Moody's report on ERS bonds.
Outside PR	208	Barrett, Dennis	10/14/2019	1.7	\$ 850.25	\$ 1,445.43	Review and diligence HTA materials prepared by representatives of Alvarez & Marsal and HTA in response to our information request last week.
Outside PR	208	Barrett, Dennis	10/14/2019	0.3	\$ 850.25	\$ 255.08	Review analysis prepared by R. Feldman (ACG) highlighting total consideration at HTA to get Assured to various blended recovery levels.
Outside PR	218	Frehe, John	10/14/2019	0.5	\$ 916.75	\$ 458.38	Participate on call with Fermin (AAFAF) to provide update on UTIER and UTICE collective bargaining agreement analysis..
Outside PR	25	Leake, Paul	10/15/2019	2.2	\$ 370.50	\$ 815.10	Revise the non-Title III time detail for 9/1/19 through 9/15/19 for the September fee statement.
Outside PR	25	Leake, Paul	10/15/2019	1.8	\$ 370.50	\$ 666.90	Revise the Title III time detail for 9/1/19 through 9/15/19 for the September fee statement.
Outside PR	25	Leake, Paul	10/15/2019	0.3	\$ 370.50	\$ 111.15	Correspond with C. Alvarez (ACG) regarding revisions to his time entries in the September fee statement.
Outside PR	25	Levantis, James	10/15/2019	2.1	\$ 446.50	\$ 937.65	Continue reviewing and revising time detail from 9/15/19 to 9/30/19 in the September Title III invoice.
Outside PR	25	Levantis, James	10/15/2019	1.9	\$ 446.50	\$ 848.35	Continue reviewing and revising time detail from 9/15/19 to 9/30/19 in the September Non-Title III invoice.
Outside PR	25	Parker, Christine	10/15/2019	2.4	\$ 200.00	\$ 480.00	Revise time descriptions for inclusion in the August 2019 monthly fee statement.
Outside PR	54	Alvarez, Charles	10/15/2019	0.4	\$ 418.00	\$ 167.20	Correspond with J. Zujkowski (OMM) regarding the parties to allow access to view the bank account documentation in the data room.
Outside PR	54	Barrett, Dennis	10/15/2019	0.3	\$ 850.25	\$ 255.08	Correspond with B. Fernandez (AAFAF) regarding the Commonwealth plan of adjustment and fiscal plan.
Outside PR	54	Levantis, James	10/15/2019	0.6	\$ 446.50	\$ 267.90	Prepare and send the Puerto Rico credits trading update to representatives of Ankura, AAFAF, and O'Melveny & Myers.
Outside PR	201	Barrett, Dennis	10/15/2019	0.5	\$ 850.25	\$ 425.13	Participate on call with R. Feldman (ACG) and F. Battle (ACG) to discuss the Commonwealth plan of adjustment path to confirmation presentation.
Outside PR	201	Barrett, Dennis	10/15/2019	0.3	\$ 850.25	\$ 255.08	Participate on call with R. Feldman (ACG) to discuss comments provided by F. Battle (ACG) to the Commonwealth plan of adjustment Path to Confirmation presentation.
PR	201	Battle, Fernando	10/15/2019	0.5	\$ 916.75	\$ 458.38	Participate on call with D. Barrett (ACG) and R. Feldman (ACG) to discuss the Commonwealth plan of adjustment path to confirmation presentation.
PR	201	Battle, Fernando	10/15/2019	1.0	\$ 916.75	\$ 916.75	Review presentation and develop strategy related to possible response to counteroffer received from Lawful Constitutional Debt Coalition.
Outside PR	201	Feldman, Robert	10/15/2019	0.5	\$ 525.00	\$ 262.50	Participate on call with D. Barrett (ACG) and F. Battle (ACG) to discuss the Commonwealth plan of adjustment path to confirmation presentation.
Outside PR	201	Feldman, Robert	10/15/2019	0.3	\$ 525.00	\$ 157.50	Participate on call with D. Barrett (ACG) to discuss comments provided by F. Battle (ACG) to the Commonwealth plan of adjustment Path to Confirmation presentation.
Outside PR	201	Feldman, Robert	10/15/2019	0.6	\$ 525.00	\$ 315.00	Prepare table comparing recovery percentage, by credit, between 9/27/19 Commonwealth plan of adjustment and 9/29/19 General Obligation counter per comments from AAFAF management on Commonwealth plan of adjustment path to confirmation presentation.
Outside PR	201	Feldman, Robert	10/15/2019	0.4	\$ 525.00	\$ 210.00	Prepare comparison of recovery cap between Commonwealth plan of adjustment and Lawful Constitutional Debt Coalition proposal as part of Commonwealth plan of adjustment path to confirmation presentation.
Outside PR	201	Feldman, Robert	10/15/2019	2.4	\$ 525.00	\$ 1,260.00	Revise the Commonwealth plan of adjustment path to confirmation presentation requested by M. Yassin (AAFAF) for comments provided by F. Battle (ACG).
PR	207	Battle, Fernando	10/15/2019	0.8	\$ 916.75	\$ 733.40	Review Moody's research note related to ERS pension obligation bonds as requested by M. Yassin (AAFAF) .
Outside PR	208	Barrett, Dennis	10/15/2019	1.4	\$ 850.25	\$ 1,190.35	Participate on call with G. Loran (AAFAF) and F. Battle (ACG) regarding approach to producing HTA forecast by toll road.
Outside PR	208	Barrett, Dennis	10/15/2019	0.3	\$ 850.25	\$ 255.08	Correspond with J. Boo (ACG) regarding HTA expense allocation exercise.
PR	208	Battle, Fernando	10/15/2019	1.4	\$ 916.75	\$ 1,283.45	Participate on call with G. Loran (AAFAF) and D. Barrett (ACG) regarding approach to producing HTA forecast by toll road.
PR	218	Battle, Fernando	10/15/2019	0.6	\$ 916.75	\$ 550.05	Participate in meeting with representatives of PSEG, Pietrantonio Mendez & Alvarez, and O'Melveny & Myers to discuss PREPA labor matters and collective bargaining agreements.
PR	20	Battle, Fernando	10/16/2019	0.2	\$ 916.75	\$ 183.35	Review and respond to correspondence related to questions presented by UCC advisors related to fuel line loans as part of depositions related to 9019 order.
Outside PR	25	Leake, Paul	10/16/2019	2.0	\$ 370.50	\$ 741.00	Continue to revise the Title III time detail for 9/1/19 through 9/15/19 for the September fee statement.
Outside PR	25	Leake, Paul	10/16/2019	0.5	\$ 370.50	\$ 185.25	Prepare and send the September fee statement to D. Barrett (ACG) to review.
Outside PR	25	Levantis, James	10/16/2019	2.3	\$ 446.50	\$ 1,026.95	Review and meeting reconciliations from 9/15/19 to 9/30/19 in the September Title III invoice.
Outside PR	25	Levantis, James	10/16/2019	1.9	\$ 446.50	\$ 848.35	Continue reviewing and revising time detail from 9/15/19 to 9/30/19 in the September Title III invoice.
Outside PR	25	Levantis, James	10/16/2019	1.7	\$ 446.50	\$ 759.05	Continue reviewing and revising time detail from 9/15/19 to 9/30/19 in the September Title III invoice.
Outside PR	25	Levantis, James	10/16/2019	0.6	\$ 446.50	\$ 267.90	Aggregate reviewed time for inclusion in the September invoice.
Outside PR	54	Alvarez, Charles	10/16/2019	0.4	\$ 418.00	\$ 167.20	Participate on call with R. Feldman (ACG) regarding Oppenheimer's exposure and data sources for creation of cross-holder summary.
Outside PR	54	Barrett, Dennis	10/16/2019	0.1	\$ 850.25	\$ 85.03	Participate on call with W. Everts (PJT) regarding the Lawful Constitutional Debt Coalition counter proposal and HTA diligence.
Outside PR	54	Feldman, Robert	10/16/2019	0.4	\$ 525.00	\$ 210.00	Participate on call with C. Alvarez (ACG) regarding Oppenheimer's exposure and data sources for creation of cross-holder summary.
Outside PR	54	Feldman, Robert	10/16/2019	1.5	\$ 525.00	\$ 787.50	Prepare analysis of illustrative government counter offer to general obligation creditors for inclusion in plan of adjustment bridge analysis at request of M. Yassin (AAFAF).
Outside PR	54	Feldman, Robert	10/16/2019	1.3	\$ 525.00	\$ 682.50	Prepare analysis around ERS recoveries under litigation scenarios for inclusion in plan of adjustment bridge analysis at request of M. Yassin (AAFAF).
Outside PR	54	Feldman, Robert	10/16/2019	1.1	\$ 525.00	\$ 577.50	Prepare recovery bridge between creditor counter proposals for inclusion in plan of adjustment bridge analysis at request of M. Yassin (AAFAF).

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
Outside PR	54	Levantis, James	10/16/2019	0.6	\$ 446.50	\$ 267.90	Prepare and send the Puerto Rico credits trading update to representatives of Ankura, AAFAP, and O'Melveny & Myers.
Outside PR	54	Levantis, James	10/16/2019	0.4	\$ 446.50	\$ 178.60	Correspond with R. Feldman (ACG) regarding certain holders of Commonwealth claims included in the Commonwealth plan of adjustment.
PR	57	Battle, Fernando	10/16/2019	1.5	\$ 916.75	\$ 1,375.13	Participate in meeting with O. Marrero (AAFAF), M. Yassin (AAFAF), N. Mitchell (OMM) and J. Rapisardi (OMM) to discuss PREPA pending items including timing of legislation and transformation process.
Outside PR	57	Leake, Paul	10/16/2019	0.5	\$ 370.50	\$ 185.25	Prepare the PREPA weekly reporting packages for the week of 10/16/19 for Intralinks.
Outside PR	201	Barrett, Dennis	10/16/2019	1.0	\$ 850.25	\$ 850.25	Participate on call with F. Battle (ACG) and representatives of O'Melveny & Myers to discuss government response to counteroffer from investor group as part of mediation process (partial).
Outside PR	201	Barrett, Dennis	10/16/2019	0.3	\$ 850.25	\$ 255.08	Participate on call with R. Feldman (ACG) regarding preparing presentation for AAFAP reflecting the revised approach to the Lawful Constitutional Debt Coalition counter proposal offer.
PR	201	Battle, Fernando	10/16/2019	3.5	\$ 916.75	\$ 3,208.63	Participate on call with D. Barrett (ACG) and representatives of O'Melveny & Myers to discuss government response to counteroffer from investor group as part of mediation process.
PR	201	Battle, Fernando	10/16/2019	0.3	\$ 916.75	\$ 275.03	Participate on call with J. Castiglioni (Citi) and N. Mitchell (OMM) to discuss next steps related to counteroffer received by investor group as part of mediation process.
Outside PR	201	Feldman, Robert	10/16/2019	0.3	\$ 525.00	\$ 157.50	Participate on call with D. Barrett (ACG) regarding preparing presentation for AAFAP reflecting the revised approach to the Lawful Constitutional Debt Coalition counter proposal offer.
Outside PR	201	Feldman, Robert	10/16/2019	1.2	\$ 525.00	\$ 630.00	Prepare analysis of hypothetical creditor support under alternative scenarios for inclusion in plan of adjustment bridge analysis at request of M. Yassin (AAFAF).
Outside PR	201	Feldman, Robert	10/16/2019	0.5	\$ 525.00	\$ 262.50	Correspond with D. Barrett (ACG) regarding illustrative government counter offer to general obligation proposal.
Outside PR	201	Feldman, Robert	10/16/2019	0.2	\$ 525.00	\$ 105.00	Correspond with C. Alvarez (ACG) regarding bond holdings by monolines and Oppenheimer to analyze alternative plan of adjustment structures.
Outside PR	201	Feldman, Robert	10/16/2019	0.2	\$ 525.00	\$ 105.00	Correspond with J. Levantis (ACG) regarding holdings of monolines based on Bloomberg analysis to analyze alternative plan of adjustment structures.
Outside PR	208	Barrett, Dennis	10/16/2019	0.5	\$ 850.25	\$ 425.13	Participate on call with R. Feldman (ACG) regarding approach to HTA expense allocation modelling.
Outside PR	208	Barrett, Dennis	10/16/2019	0.3	\$ 850.25	\$ 255.08	Review draft of HTA expense allocation model prepared by R. Feldman (ACG).
Outside PR	208	Feldman, Robert	10/16/2019	0.5	\$ 525.00	\$ 262.50	Participate on call with D. Barrett (ACG) regarding approach to HTA expense allocation modelling.
Outside PR	208	Feldman, Robert	10/16/2019	2.2	\$ 525.00	\$ 1,155.00	Prepare 30 year toll road profit and loss statement as baseline for HTA toll road model as requested by M. Yassin (AAFAF).
Outside PR	208	Feldman, Robert	10/16/2019	1.3	\$ 525.00	\$ 682.50	Prepare identical profit and loss statements for each toll road and non-toll road as part of HTA toll road model as requested by M. Yassin (AAFAF).
Outside PR	208	Feldman, Robert	10/16/2019	0.9	\$ 525.00	\$ 472.50	Prepare detailed operating revenue breakout as part of HTA toll road model as requested by M. Yassin (AAFAF).
Outside PR	208	Feldman, Robert	10/16/2019	0.8	\$ 525.00	\$ 420.00	Prepare reconciliation of HTA toll road model to HTA certified fiscal plan as requested of M. Yassin (AAFAF).
Outside PR	208	Feldman, Robert	10/16/2019	0.7	\$ 525.00	\$ 367.50	Model flexibility on toll road percentage breakout as part of HTA toll road model as requested by M. Yassin (AAFAF).
Outside PR	208	Feldman, Robert	10/16/2019	0.2	\$ 525.00	\$ 105.00	Correspond with D. Barrett (ACG) regarding creation of preliminary HTA toll road model as requested by M. Yassin (AAFAF).
Outside PR	218	Frehe, John	10/16/2019	3.6	\$ 916.75	\$ 3,300.30	Analyze data to understand 67 employee's behavior through payroll.
Outside PR	54	Alvarez, Charles	10/17/2019	0.4	\$ 418.00	\$ 167.20	Upload population projection documents to creditor data room as requested by K. Rifkind (PROMESA).
Outside PR	54	Alvarez, Charles	10/17/2019	0.2	\$ 418.00	\$ 83.60	Correspond with R. Feldman (ACG) and J. Levantis (ACG) regarding monoline exposure in the cross-holder summary.
Outside PR	54	Barrett, Dennis	10/17/2019	1.4	\$ 850.25	\$ 1,190.35	Revise presentation prepared for AAFAP regarding the revised Lawful Constitutional Debt Coalition counter proposal based on comments provided by M. Yassin (AAFAF).
Outside PR	54	Barrett, Dennis	10/17/2019	0.6	\$ 850.25	\$ 510.15	Review and edit presentation prepared for AAFAP regarding the revised Lawful Constitutional Debt Coalition counter proposal.
Outside PR	54	Barrett, Dennis	10/17/2019	0.4	\$ 850.25	\$ 340.10	Prepare bridge of unpaid debt service and retained moratorium revenues to amounts provided to bondholders in the Commonwealth plan of adjustment as requested by M. Yassin (AAFAF).
Outside PR	54	Barrett, Dennis	10/17/2019	0.4	\$ 850.25	\$ 340.10	Review and edit slides highlighting potential Lawful Constitutional Debt Coalition counter offer.
Outside PR	54	Barrett, Dennis	10/17/2019	0.1	\$ 850.25	\$ 85.03	Participate on call with N. Mitchell (OMM) to get feedback on meeting with O. Marrero (AAFAF).
Outside PR	54	Feldman, Robert	10/17/2019	0.6	\$ 525.00	\$ 315.00	Prepare outline of additional consideration, unallocated currency, and allocation of remaining funds under ERS litigation scenarios for inclusion in presentation prepared for AAFAP on the Lawful Constitutional Debt Coalition counter proposal.
Outside PR	54	Feldman, Robert	10/17/2019	0.4	\$ 525.00	\$ 210.00	Revise presentation to AAFAP regarding the Lawful Constitutional Debt Coalition counter proposal based on discussions with representatives of Ankura and O'Melveny & Myers.
Outside PR	54	Leake, Paul	10/17/2019	0.1	\$ 370.50	\$ 37.05	Provide data room access to representatives of Morgan Lewis.
Outside PR	54	Levantis, James	10/17/2019	0.7	\$ 446.50	\$ 312.55	Prepare and send the Puerto Rico credits trading update to representatives of Ankura, AAFAP, and O'Melveny & Myers.
PR	57	Battle, Fernando	10/17/2019	2.7	\$ 916.75	\$ 2,475.23	Participate in meeting with representatives of PREPA P3 proponent, FOMB, Citi, O'Melveny & Myers, Proskauer and Pietrantonio Mendez & Alvarez to discuss Title III and potential impact on the transformation process.
Outside PR	201	Barrett, Dennis	10/17/2019	1.0	\$ 850.25	\$ 850.25	Participate on call with representatives of AAFAP, Ankura and O'Melveny & Myers to discuss the revised Lawful Constitutional Debt Coalition counter proposal.
Outside PR	201	Barrett, Dennis	10/17/2019	0.5	\$ 850.25	\$ 425.13	Participate on call with representatives of O'Melveny & Myers and Ankura to review potential Lawful Constitutional Debt Coalition counter offer.
Outside PR	201	Barrett, Dennis	10/17/2019	0.3	\$ 850.25	\$ 255.08	Revise presentation prepared for AAFAP regarding the revised Lawful Constitutional Debt Coalition counter proposal based on comments provided by N. Mitchell (OMM).

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
Outside PR	201	Barrett, Dennis	10/17/2019	0.1	\$ 850.25	\$ 85.03	Correspond with R. Feldman (ACG) regarding presentation highlighting potential Lawful Constitutional Debt Coalition counter offer.
PR	201	Battle, Fernando	10/17/2019	1.0	\$ 916.75	\$ 916.75	Participate on call with representatives of AAFAF, Ankura and O'Melveny & Myers to discuss the revised Lawful Constitutional Debt Coalition counter proposal.
PR	201	Battle, Fernando	10/17/2019	0.5	\$ 916.75	\$ 458.38	Participate on call with representatives of O'Melveny & Myers and Ankura to review potential Lawful Constitutional Debt Coalition counter offer.
PR	201	Battle, Fernando	10/17/2019	1.0	\$ 916.75	\$ 916.75	Participate in meeting with O. Marrero (AAFAF), M. Yassin (AAFAF) and representatives of O'Melveny & Myers to discuss potential response to counteroffer to investor group.
Outside PR	201	Feldman, Robert	10/17/2019	1.0	\$ 525.00	\$ 525.00	Participate on call with representatives of AAFAF, Ankura and O'Melveny & Myers to discuss the revised Lawful Constitutional Debt Coalition counter proposal.
Outside PR	201	Feldman, Robert	10/17/2019	0.5	\$ 525.00	\$ 262.50	Participate on call with representatives of O'Melveny & Myers and Ankura to review potential Lawful Constitutional Debt Coalition counter offer.
Outside PR	201	Feldman, Robert	10/17/2019	0.8	\$ 525.00	\$ 420.00	Prepare summary of terms of the Lawful Constitutional Debt Coalition counter proposal to be included in presentation prepared for AAFAF regarding counter proposal.
Outside PR	201	Feldman, Robert	10/17/2019	0.4	\$ 525.00	\$ 210.00	Prepare slide showing illustrative HTA recoveries inclusive of HTA 1998 resolution bonds and GDB loans as part of illustrative government counter proposal presentation.
Outside PR	201	Feldman, Robert	10/17/2019	0.3	\$ 525.00	\$ 157.50	Correspond with D. Barrett (ACG) regarding the presentation to AAFAF highlighting the General Obligation creditor counter proposal.
Outside PR	201	Leake, Paul	10/17/2019	0.2	\$ 370.50	\$ 74.10	Correspond with D. Barrett (ACG) regarding summaries to include in presentation highlighting potential Lawful Constitutional Debt Coalition counter offer.
Outside PR	208	Alvarez, Charles	10/17/2019	1.2	\$ 418.00	\$ 501.60	Bifurcate revenues by toll road and non-toll road per the HTA certified fiscal plan as requested by R. Feldman (ACG).
Outside PR	208	Alvarez, Charles	10/17/2019	0.9	\$ 418.00	\$ 376.20	Bifurcate operating expenses by toll road and non-toll road as requested by R. Feldman (ACG).
Outside PR	208	Alvarez, Charles	10/17/2019	0.4	\$ 418.00	\$ 167.20	Correspond with R. Feldman (ACG) regarding HTA toll road versus non-toll road revenue bifurcation.
Outside PR	208	Barrett, Dennis	10/17/2019	0.6	\$ 850.25	\$ 510.15	Participate on call with R. Feldman (ACG) to discuss bridging items between various sources of expense information received to date as it relates to the HTA toll road model.
Outside PR	208	Barrett, Dennis	10/17/2019	1.4	\$ 850.25	\$ 1,190.35	Reconcile HTA fiscal plan expenses post measures to expense forecast provided by representatives of Alvarez & Marsal and separately McKinsey.
Outside PR	208	Barrett, Dennis	10/17/2019	0.7	\$ 850.25	\$ 595.18	Review WSP memorandum regarding outsourced model cost estimates for HTA toll roads.
Outside PR	208	Barrett, Dennis	10/17/2019	0.4	\$ 850.25	\$ 340.10	Correspond with R. Feldman (ACG) and J. Boo (ACG) regarding expense allocation to toll roads exercise.
PR	208	Battle, Fernando	10/17/2019	0.5	\$ 916.75	\$ 458.38	Participate in meeting with G. Loran (AAFAF) to discuss HTA restructuring process.
Outside PR	208	Feldman, Robert	10/17/2019	0.6	\$ 525.00	\$ 315.00	Participate on call with D. Barrett (ACG) to discuss bridging items between various sources of expense information received to date as it relates to the HTA toll road model.
Outside PR	208	Feldman, Robert	10/17/2019	0.3	\$ 525.00	\$ 157.50	Correspond with C. Alvarez (ACG) regarding application of toll road percentage as part of HTA bifurcation model.
PR	218	Frehe, John	10/17/2019	1.9	\$ 916.75	\$ 1,741.83	Prepare labor agreement cost calculations in preparation for meeting with representatives of PREPA.
PR	218	Frehe, John	10/17/2019	1.2	\$ 916.75	\$ 1,100.10	Participate in meeting with M. Thys (PREPA) and the PREPA finance team to discuss work rules and labor costs included in labor agreements.
Outside PR	25	Parker, Christine	10/18/2019	2.7	\$ 200.00	\$ 540.00	Reconcile time entries related to meetings for inclusion in the August 2019 monthly fee statement.
Outside PR	54	Barrett, Dennis	10/18/2019	0.1	\$ 850.25	\$ 85.03	Correspond with F. Battle (ACG) to provide update on HTA and Lawful Constitutional Debt Coalition proposal.
PR	54	Battle, Fernando	10/18/2019	0.7	\$ 916.75	\$ 641.73	Review draft of written testimony from O. Marrero (AAFAF) to House Natural Resources as part of public hearings on amendments to PROMESA.
Outside PR	201	Barrett, Dennis	10/18/2019	0.1	\$ 850.25	\$ 85.03	Participate on call with M. Yassin (AAFAF) and F. Battle (ACG) to discuss blended monoline recoveries implied by Commonwealth Plan of Adjustment.
Outside PR	201	Barrett, Dennis	10/18/2019	2.0	\$ 850.25	\$ 1,700.50	Participate in meeting with representatives of AAFAF, Ankura, PJT Partners and Proskauer to strategize on how best to respond to the Lawful Constitutional Debt Coalition proposal.
Outside PR	201	Barrett, Dennis	10/18/2019	0.2	\$ 850.25	\$ 170.05	Participate on call with W. Everts (PJT) to discuss strategy to respond to the Lawful Constitutional Debt Coalition proposal.
PR	201	Battle, Fernando	10/18/2019	0.1	\$ 916.75	\$ 91.68	Participate on call with M. Yassin (AAFAF) and D. Barrett (ACG) to discuss blended monoline recoveries implied by Commonwealth Plan of Adjustment.
PR	201	Battle, Fernando	10/18/2019	2.0	\$ 916.75	\$ 1,833.50	Participate in meeting with representatives of AAFAF, Ankura, PJT Partners and Proskauer to strategize on how best to respond to the Lawful Constitutional Debt Coalition proposal.
Outside PR	208	Barrett, Dennis	10/18/2019	1.2	\$ 850.25	\$ 1,020.30	Participate on call with G. Loran (AAFAF), R. Rojas (HTA), J. Mendez (BH), and N. Amrhein (WSP) to discuss analysis prepared by WSP to estimate operating expenses for highways in Puerto Rico.
Outside PR	208	Barrett, Dennis	10/18/2019	0.4	\$ 850.25	\$ 340.10	Correspond with J. Boo (ACG) regarding HTA toll expense forecast.
Outside PR	208	Feldman, Robert	10/18/2019	0.3	\$ 525.00	\$ 157.50	Prepare list of diligence questions related to toll road operating revenues and relationship to the certified fiscal plan as part of HTA toll road analysis.
Outside PR	208	Feldman, Robert	10/18/2019	0.3	\$ 525.00	\$ 157.50	Prepare list of diligence questions related to toll road operating expenses and relationship to the certified fiscal plan as part of HTA toll road analysis.
Outside PR	208	Feldman, Robert	10/18/2019	0.2	\$ 525.00	\$ 105.00	Prepare list of detailed steps taken to create HTA toll road analysis and relationship to fiscal plan to illustrate key differences.
Outside PR	208	Feldman, Robert	10/18/2019	0.2	\$ 525.00	\$ 105.00	Update toll revenue forecast to exclude PR-17 from HTA toll road analysis.
Outside PR	208	Feldman, Robert	10/18/2019	0.1	\$ 525.00	\$ 52.50	Prepare list of follow-up diligence questions on other items, such as construction and capital contribution, as it relates to the HTA toll road analysis.
PR	218	Frehe, John	10/18/2019	3.2	\$ 916.75	\$ 2,933.60	Review UTIER and UTICE labor agreement work rules and formulate plan for analysis including acquired rights.

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
PR	218	Frehse, John	10/18/2019	1.0	\$ 916.75	\$ 916.75	Participate in meeting with F. Fontanes (P3A) to discuss CBA and labor strategy analysis.
Outside PR	25	Barrett, Dennis	10/21/2019	2.5	\$ 850.25	\$ 2,125.63	Review and edit September fee statement time detail.
Outside PR	54	Alvarez, Charles	10/21/2019	0.1	\$ 418.00	\$ 41.80	Correspond with M. Hindman (USC) and S. Gumbs (FTI) regarding access to the mediation bank account documentation in the data room.
Outside PR	54	Barrett, Dennis	10/21/2019	0.7	\$ 850.25	\$ 595.18	Participate on call with F. Battle (ACG) to provide update on meeting regarding General Obligation counter proposal, HTA diligence and JRS pension freeze analysis.
Outside PR	54	Barrett, Dennis	10/21/2019	0.5	\$ 850.25	\$ 425.13	Participate on call with W. Everts (PJT) regarding potential HTA blowout and potential General Obligation counter offer and mediation timeline.
Outside PR	54	Battle, Fernando	10/21/2019	0.7	\$ 916.75	\$ 641.73	Participate on call with D. Barrett (ACG) to get update on meeting regarding General Obligation counter proposal, HTA diligence and JRS pension freeze analysis.
Outside PR	54	Feldman, Robert	10/21/2019	0.3	\$ 525.00	\$ 157.50	Participate in discussion with P. Nilsen (ACG) regarding monoline reserve analysis to reconcile against prior iterations.
Outside PR	54	Feldman, Robert	10/21/2019	2.4	\$ 525.00	\$ 1,260.00	Prepare General Obligation and General Obligation Guarantee summary to show dollar and percentage recovery by class as requested by M. Yassin (AAFAF).
Outside PR	54	Nilsen, Patrick	10/21/2019	0.3	\$ 418.00	\$ 125.40	Participate in discussion with R. Feldman (ACG) regarding monoline reserve analysis to reconcile against prior iterations.
Outside PR	54	Nilsen, Patrick	10/21/2019	3.2	\$ 418.00	\$ 1,337.60	Diligence latest equity research reports, monoline financial statements and credit reports for inclusion in the monoline reserve analysis in response to request from R. Feldman (ACG).
Outside PR	57	Battle, Fernando	10/21/2019	0.1	\$ 916.75	\$ 91.68	Participate on call with A. Pavel (OMM) to discuss pending information requested by UCC related to fuel line payments.
Outside PR	201	Barrett, Dennis	10/21/2019	0.5	\$ 850.25	\$ 425.13	Participate on call with representatives of AAFAF, Ankura, O'Melveny & Myers, Proskauer, PJT Partners and Citi regarding FOMB position on General Obligation counter and mediation timeline.
Outside PR	201	Barrett, Dennis	10/21/2019	0.3	\$ 850.25	\$ 255.08	Participate in discussion with R. Feldman (ACG) regarding General Obligation and General Obligation Guaranteed analysis.
Outside PR	201	Battle, Fernando	10/21/2019	0.5	\$ 916.75	\$ 458.38	Participate on call with representatives of AAFAF, Ankura, O'Melveny & Myers, Proskauer, PJT Partners and Citi regarding FOMB position on General Obligation counter and mediation timeline.
Outside PR	201	Battle, Fernando	10/21/2019	1.0	\$ 916.75	\$ 916.75	Review potential counterproposal to investor group to gain additional support to Commonwealth plan of adjustment.
Outside PR	201	Battle, Fernando	10/21/2019	0.4	\$ 916.75	\$ 366.70	Participate on call with representatives of O'Melveny & Myers, Proskauer, Citi and PJT Partners to discuss counteroffer terms to General Obligation investor group offer.
Outside PR	201	Battle, Fernando	10/21/2019	0.2	\$ 916.75	\$ 183.35	Participate on call with N. Mitchell (OMM) to discuss status of mediation process and next steps related to General Obligation negotiation process.
Outside PR	201	Feldman, Robert	10/21/2019	0.3	\$ 525.00	\$ 157.50	Participate in discussion with J. Levantis (ACG) regarding weighted average coupon used as part of General Obligation and General Obligation Guaranteed analysis.
Outside PR	201	Feldman, Robert	10/21/2019	0.5	\$ 525.00	\$ 262.50	Participate on call with representatives of AAFAF, Ankura, O'Melveny & Myers, Proskauer, PJT Partners and Citi regarding FOMB position on General Obligation counter and mediation timeline.
Outside PR	201	Feldman, Robert	10/21/2019	0.3	\$ 525.00	\$ 157.50	Participate in discussion with D. Barrett (ACG) regarding General Obligation and General Obligation Guaranteed analysis.
Outside PR	201	Levantis, James	10/21/2019	0.3	\$ 446.50	\$ 133.95	Participate in discussion with R. Feldman (ACG) regarding weighted average coupon used as part of General Obligation and General Obligation Guaranteed analysis.
Outside PR	201	Levantis, James	10/21/2019	0.7	\$ 446.50	\$ 312.55	Revise claims summary to add weighted average coupon rate as requested by R. Feldman (ACG) for inclusion in General Obligation and General Obligation Guaranteed analysis.
Outside PR	207	Battle, Fernando	10/21/2019	0.2	\$ 916.75	\$ 183.35	Correspond with C. Saavedra (AAFAF) and I. Caraballo (AAFAF) related to census data report (CPI) requested by AAFAF.
Outside PR	207	Battle, Fernando	10/21/2019	0.2	\$ 916.75	\$ 183.35	Participate on call with I. Caraballo (AAFAF) related to retiree census data requested by reporter.
Outside PR	208	Battle, Fernando	10/21/2019	0.8	\$ 916.75	\$ 733.40	Review HTA certified fiscal plan as part of review needed to develop restructuring alternatives.
Outside PR	208	Feldman, Robert	10/21/2019	0.7	\$ 525.00	\$ 367.50	Prepare analysis of number of v-tolls as a percentage of total volume for use in the HTA toll road model.
Outside PR	208	Feldman, Robert	10/21/2019	0.5	\$ 525.00	\$ 262.50	Review and summarize salaries and payroll expenses included in supporting documents provided by representatives of Alvarez & Marsal.
Outside PR	208	Feldman, Robert	10/21/2019	0.5	\$ 525.00	\$ 262.50	Update analysis of number of v-tolls as a percentage of total volume for use in the HTA toll road model.
Outside PR	208	Feldman, Robert	10/21/2019	0.4	\$ 525.00	\$ 210.00	Review and summarize other operating expenses modeling included in HTA certified fiscal plan and supporting documents.
Outside PR	208	Feldman, Robert	10/21/2019	0.3	\$ 525.00	\$ 157.50	Review and analyze Paygo forecast included in HTA certified fiscal plan and supporting documents.
Outside PR	208	Feldman, Robert	10/21/2019	0.3	\$ 525.00	\$ 157.50	Prepare definition page for descriptions of v-toll buckets for inclusion in HTA toll road model.
Outside PR	218	Frehse, John	10/21/2019	1.4	\$ 916.75	\$ 1,283.45	Review and analyze PREPA pay codes and financials.
Outside PR	25	Barrett, Dennis	10/22/2019	3.7	\$ 850.25	\$ 3,145.93	Review and edit September fee statement time detail.
Outside PR	25	Barrett, Dennis	10/22/2019	3.3	\$ 850.25	\$ 2,805.83	Review and edit September fee statement time detail.
Outside PR	54	Alvarez, Charles	10/22/2019	0.3	\$ 418.00	\$ 125.40	Upload FY20 liquidity plan documents to the creditor data room.
Outside PR	54	Feldman, Robert	10/22/2019	0.4	\$ 525.00	\$ 210.00	Prepare summary of PRCCDA debt holders as it relates to the Commonwealth clawback claims as requested by S. Uhland (OMM).
Outside PR	54	Levantis, James	10/22/2019	0.4	\$ 446.50	\$ 178.60	Prepare and send the Puerto Rico credits trading update to representatives of Ankura, AAFAF, and O'Melveny & Myers.
Outside PR	201	Barrett, Dennis	10/22/2019	0.4	\$ 850.25	\$ 340.10	Participate on call with F. Battle (ACG) regarding questions the legislature has on the Commonwealth plan of adjustment and the General Obligation counter offer.

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
Outside PR	201	Battle, Fernando	10/22/2019	0.4	\$ 916.75	\$ 366.70	Participate on call with D. Barrett (ACG) regarding questions the legislature has on the Commonwealth plan of adjustment and the General Obligation counter offer.
Outside PR	201	Battle, Fernando	10/22/2019	0.5	\$ 916.75	\$ 458.38	Participate on call with D. Salinas (Quinn) to discuss resolution approved by the Puerto Rico House of Representatives related to the Commonwealth plan of adjustment.
Outside PR	201	Battle, Fernando	10/22/2019	0.4	\$ 916.75	\$ 366.70	Participate on call with N. Mitchell (OMM) to discuss strategy related to General Obligation negotiations.
Outside PR	207	Leake, Paul	10/22/2019	0.7	\$ 370.50	\$ 259.35	Revise and send the ERS timeline of relevant legislation passed that affected retirement plans to F. Battle (ACG) to review as requested by C. Yamin (AAFAF).
Outside PR	207	Levantis, James	10/22/2019	0.3	\$ 446.50	\$ 133.95	Prepare ERS timeline of relevant legislation passed that affected retirement plans as requested by C. Yamin (AAFAF).
Outside PR	207	Nilsen, Patrick	10/22/2019	0.3	\$ 418.00	\$ 125.40	Correspond with P. Leake (ACG) regarding ERS evolution request by F. Battle (ACG).
Outside PR	208	Barrett, Dennis	10/22/2019	0.2	\$ 850.25	\$ 170.05	Participate in discussion with R. Feldman (ACG) regarding HTA expense data by toll road and open diligence questions for representatives of Alvarez & Marsal and HTA regarding toll road bifurcation.
Outside PR	208	Barrett, Dennis	10/22/2019	0.3	\$ 850.25	\$ 255.08	Participate on call with F. Battle (ACG) and R. Feldman (ACG) to discuss HTA due diligence process and next steps.
Outside PR	208	Barrett, Dennis	10/22/2019	0.2	\$ 850.25	\$ 170.05	Participate on call with F. Battle (ACG) to discuss HTA due diligence status.
Outside PR	208	Barrett, Dennis	10/22/2019	0.3	\$ 850.25	\$ 255.08	Participate in discussion with R. Feldman (ACG) regarding HTA revenue breakout by toll road and relationship to certified fiscal plan.
Outside PR	208	Barrett, Dennis	10/22/2019	0.6	\$ 850.25	\$ 510.15	Participate on call with representatives of O'Melveny & Myers, Proskauer, Citi Ankura and PJT Partners to discuss approach to try and mitigate risk of potential blowout of HTA mediation materials.
Outside PR	208	Barrett, Dennis	10/22/2019	0.3	\$ 850.25	\$ 255.08	Participate in discussion with R. Feldman (ACG) regarding diligence questions for HTA finance team.
Outside PR	208	Barrett, Dennis	10/22/2019	0.6	\$ 850.25	\$ 510.15	Revise and edit HTA due diligence list prepared by R. Feldman (ACG) prior to sending to the Alvarez & Marsal team.
Outside PR	208	Barrett, Dennis	10/22/2019	0.2	\$ 850.25	\$ 170.05	Participate on call with N. Mitchell (OMM) to discuss potential HTA blow out.
Outside PR	208	Barrett, Dennis	10/22/2019	0.2	\$ 850.25	\$ 170.05	Participate on call with W. Evarts (PJT) to discuss potential HTA blow out.
Outside PR	208	Barrett, Dennis	10/22/2019	0.1	\$ 850.25	\$ 85.03	Participate on call with E. LaPuma (AM) regarding HTA diligence questions.
Outside PR	208	Battle, Fernando	10/22/2019	0.3	\$ 916.75	\$ 275.03	Participate on call with D. Barrett (ACG) and R. Feldman (ACG) to discuss HTA due diligence process and next steps.
Outside PR	208	Battle, Fernando	10/22/2019	0.2	\$ 916.75	\$ 183.35	Participate on call with D. Barrett (ACG) to discuss HTA due diligence status.
Outside PR	208	Battle, Fernando	10/22/2019	0.6	\$ 916.75	\$ 550.05	Participate on call with representatives of O'Melveny & Myers, Proskauer, Citi Ankura and PJT Partners to discuss approach to try and mitigate risk of potential blowout of HTA mediation materials.
Outside PR	208	Battle, Fernando	10/22/2019	0.4	\$ 916.75	\$ 366.70	Participate on call with D. Brownstein (Citi) and T. Green (Citi) to discuss options available related to HTA materials blowout.
Outside PR	208	Battle, Fernando	10/22/2019	0.1	\$ 916.75	\$ 91.68	Participate on call with N. Mitchell (OMM) and S. Uhlund (OMM) to discuss HTA materials blowout.
Outside PR	208	Feldman, Robert	10/22/2019	0.2	\$ 525.00	\$ 105.00	Participate in discussion with D. Barrett (ACG) regarding HTA expense data by toll road and open diligence questions for representatives of Alvarez & Marsal and HTA regarding toll road bifurcation.
Outside PR	208	Feldman, Robert	10/22/2019	0.3	\$ 525.00	\$ 157.50	Participate on call with D. Barrett (ACG) and F. Battle (ACG) to discuss HTA due diligence process and next steps.
Outside PR	208	Feldman, Robert	10/22/2019	0.3	\$ 525.00	\$ 157.50	Participate in discussion with D. Barrett (ACG) regarding HTA revenue breakout by toll road and relationship to certified fiscal plan.
Outside PR	208	Feldman, Robert	10/22/2019	0.6	\$ 525.00	\$ 315.00	Participate on call with representatives of O'Melveny & Myers, Proskauer, Citi Ankura and PJT Partners to discuss approach to try and mitigate risk of potential blowout of HTA mediation materials.
Outside PR	208	Feldman, Robert	10/22/2019	0.3	\$ 525.00	\$ 157.50	Participate in discussion with D. Barrett (ACG) regarding diligence questions for HTA finance team.
Outside PR	208	Feldman, Robert	10/22/2019	1.2	\$ 525.00	\$ 630.00	Participate in meeting with P. Leake (ACG) to discuss findings of HTA due diligence and prepare questions for PJT and McKinsey on the toll road model provided by them.
Outside PR	208	Feldman, Robert	10/22/2019	2.6	\$ 525.00	\$ 1,365.00	Summarize toll road transactions, violations and revenue dollars by toll plaza for all toll roads for usage in HTA toll road model.
Outside PR	208	Feldman, Robert	10/22/2019	1.0	\$ 525.00	\$ 525.00	Prepare bridge of toll fare revenue detail provided by representatives of Alvarez & Marsal to the HTA certified fiscal plan.
Outside PR	208	Feldman, Robert	10/22/2019	0.7	\$ 525.00	\$ 367.50	Prepare summary of other operating expenses over time as part of HTA toll road model.
Outside PR	208	Feldman, Robert	10/22/2019	0.5	\$ 525.00	\$ 262.50	Review v-tolls out of period modeling in the HTA certified fiscal plan support documents for inclusion of information in the HTA toll road model.
Outside PR	208	Feldman, Robert	10/22/2019	0.5	\$ 525.00	\$ 262.50	Revise HTA diligence questions for HTA finance team for audited financials, measures, traffic volume, other income breakout, electronic toll fines and capex.
Outside PR	208	Feldman, Robert	10/22/2019	0.5	\$ 525.00	\$ 262.50	Prepare diligence questions related to highway and maintenance for HTA finance team.
Outside PR	208	Feldman, Robert	10/22/2019	0.4	\$ 525.00	\$ 210.00	Review v-tolls in period modeling in the HTA certified fiscal plan support documents.
Outside PR	208	Feldman, Robert	10/22/2019	0.4	\$ 525.00	\$ 210.00	Review v-tolls fines modeling in the HTA certified fiscal plan support documents.
Outside PR	208	Feldman, Robert	10/22/2019	0.4	\$ 525.00	\$ 210.00	Prepare summary of maintenance expenses to be included as support schedule to HTA diligence questions shared with HTA management team.
Outside PR	208	Feldman, Robert	10/22/2019	0.3	\$ 525.00	\$ 157.50	Prepare diligence questions regarding other expenses for HTA finance team.
Outside PR	208	Leake, Paul	10/22/2019	1.2	\$ 370.50	\$ 444.60	Participate in meeting with R. Feldman (ACG) to discuss findings of HTA due diligence and prepare questions for PJT and McKinsey on the toll road model provided by them.
Outside PR	208	Leake, Paul	10/22/2019	1.1	\$ 370.50	\$ 407.55	Prepare HTA operating and maintenance expense analysis based on information provided by representatives of WSP for inclusion in the HTA toll road model.
Outside PR	208	Leake, Paul	10/22/2019	1.1	\$ 370.50	\$ 407.55	Diligence the HTA fiscal plan models provided by representatives of McKinsey and Alvarez & Marsal to understand current expense assumptions and diligence toll lane mile assumptions.
Outside PR	208	Leake, Paul	10/22/2019	0.7	\$ 370.50	\$ 259.35	Prepare list of diligence questions for representatives of Alvarez and Marsal regarding HTA operating and maintenance expenses at the request of R. Feldman (ACG).
Outside PR	208	Leake, Paul	10/22/2019	0.5	\$ 370.50	\$ 185.25	Review the HTA operating and maintenance expense assumptions provided by representatives of WSP for inclusion of information in the HTA toll road model.
Outside PR	208	Leake, Paul	10/22/2019	0.3	\$ 370.50	\$ 111.15	Correspond with R. Feldman (ACG) regarding the preparation of an HTA operating and maintenance expense build up for information provided by representatives of WSP.
Outside PR	218	Frehe, John	10/22/2019	1.1	\$ 916.75	\$ 1,008.43	Aggregate and review salaries and benefits data collected from PREPA.
Outside PR	25	Leake, Paul	10/23/2019	3.4	\$ 370.50	\$ 1,259.70	Review and revise the September fee statement for initial comments provided by D. Barrett (ACG).
Outside PR	25	Parker, Christine	10/23/2019	3.2	\$ 200.00	\$ 640.00	Review time descriptions for the period 10/1/19 - 10/5/19 for inclusion in the October 2019 monthly fee statement.
Outside PR	25	Parker, Christine	10/23/2019	1.6	\$ 200.00	\$ 320.00	Compile time descriptions for the period 10/6/19 - 10/12/19 for inclusion in the October 2019 monthly fee statement.
Outside PR	54	Alvarez, Charles	10/23/2019	0.2	\$ 418.00	\$ 83.60	Correspond with W. Evarts (PJT) regarding data room access.

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
Outside PR	54	Battle, Fernando	10/23/2019	0.2	\$ 916.75	\$ 183.35	Participate on call with B. Rosen (Proskauer) and representatives of O'Melveny & Myers to discuss meeting with Judge Houser and litigation schedule.
Outside PR	54	Levantis, James	10/23/2019	0.6	\$ 446.50	\$ 267.90	Revise and send the Puerto Rico credits trading update to representatives of Ankura, AAFAP, and O'Melveny & Myers.
Outside PR	57	Battle, Fernando	10/23/2019	0.6	\$ 916.75	\$ 550.05	Participate on call with FOMB advisors and Ad Hoc group advisors to discuss delay of 9019 hearing.
Outside PR	57	Leake, Paul	10/23/2019	0.6	\$ 370.50	\$ 222.30	Prepare the PREPA weekly reporting packages for the week of 10/23/2019 for Intralinks.
Outside PR	201	Barrett, Dennis	10/23/2019	1.5	\$ 850.25	\$ 1,275.38	Participate in meeting with representatives of O'Melveny & Myers, PJT Partners, Proskauer, Citi and Pietrantonio Mendez & Alvarez to discuss potential offer to General Obligation creditor group as part of mediation process.
Outside PR	201	Barrett, Dennis	10/23/2019	0.2	\$ 850.25	\$ 170.05	Review and provide comments on proposal to General Obligation creditors.
Outside PR	201	Battle, Fernando	10/23/2019	1.5	\$ 916.75	\$ 1,375.13	Participate in meeting with representatives of O'Melveny & Myers, PJT Partners, Proskauer, Citi and Pietrantonio Mendez & Alvarez to discuss potential offer to General Obligation creditor group as part of mediation process.
Outside PR	201	Battle, Fernando	10/23/2019	3.0	\$ 916.75	\$ 2,750.25	Participate in meeting with representatives of O'Melveny & Myers, AAFAP and Pietrantonio Mendez & Alvarez to discuss strategy related to General Obligation negotiations and counteroffer to investor group counteroffer.
Outside PR	201	Feldman, Robert	10/23/2019	1.5	\$ 525.00	\$ 787.50	Participate in meeting with representatives of O'Melveny & Myers, PJT Partners, Proskauer, Citi and Pietrantonio Mendez & Alvarez to discuss potential offer to General Obligation creditor group as part of mediation process.
Outside PR	201	Feldman, Robert	10/23/2019	1.0	\$ 525.00	\$ 525.00	Prepare summary of supporting General Obligation creditors with variations of Lawful Constitutional Debt Coalition group, monolines and other creditors as it relates to the latest General Obligation creditor proposal.
Outside PR	201	Feldman, Robert	10/23/2019	0.5	\$ 525.00	\$ 262.50	Prepare comparison of claims in Lawful Constitutional Debt Coalition proposal shared by representatives of PJT Partners to claims in Commonwealth claims model and plan of adjustment.
Outside PR	201	Feldman, Robert	10/23/2019	0.4	\$ 525.00	\$ 210.00	Analyze Lawful Constitutional Debt Coalition proposal shared by representatives of PJT Partners.
Outside PR	201	Levantis, James	10/23/2019	1.3	\$ 446.50	\$ 580.45	Update the Commonwealth plan of adjustment model to add comparison to the General Obligation and PBA claims breakout provided by representatives of PJT Partners.
Outside PR	201	Levantis, James	10/23/2019	0.4	\$ 446.50	\$ 178.60	Diligence General Obligation and PBA claims breakout included in the presentation from representatives of PJT Partners.
Outside PR	208	Barrett, Dennis	10/23/2019	0.5	\$ 850.25	\$ 425.13	Participate on call with R. Feldman (ACG) and representatives from McKinsey and PJT Partners regarding HTA revenue assumptions included in the Certified Fiscal Plan.
Outside PR	208	Barrett, Dennis	10/23/2019	0.5	\$ 850.25	\$ 425.13	Participate on call with representatives from Alvarez & Marsal, DTOP, Ankura and CSA to discuss outstanding information requests and remaining questions.
Outside PR	208	Barrett, Dennis	10/23/2019	0.6	\$ 850.25	\$ 510.15	Participate on call with R. Feldman (ACG) and representatives of Alvarez & Marsal regarding underlying assumptions included in the HTA fiscal plan.
Outside PR	208	Barrett, Dennis	10/23/2019	3.2	\$ 850.25	\$ 2,720.80	Diligence various HTA support files provided by representatives of McKinsey, Alvarez & Marsal and HTA for inclusion in the HTA toll road analysis.
Outside PR	208	Barrett, Dennis	10/23/2019	0.5	\$ 850.25	\$ 425.13	Review and edit HTA due diligence request list.
Outside PR	208	Feldman, Robert	10/23/2019	0.5	\$ 525.00	\$ 262.50	Participate on call with D. Barrett (ACG) and representatives from McKinsey and PJT Partners regarding HTA revenue assumptions included in the Certified Fiscal Plan.
Outside PR	208	Feldman, Robert	10/23/2019	0.5	\$ 525.00	\$ 262.50	Participate on call with representatives from Alvarez & Marsal, DTOP, Ankura and CSA to discuss outstanding information requests and remaining questions.
Outside PR	208	Feldman, Robert	10/23/2019	0.6	\$ 525.00	\$ 315.00	Participate on call with D. Barrett (ACG) and representatives of Alvarez & Marsal regarding underlying assumptions included in the HTA fiscal plan.
Outside PR	208	Feldman, Robert	10/23/2019	1.2	\$ 525.00	\$ 630.00	Prepare supporting expense schedules in 30-year structure as part of HTA toll road model.
Outside PR	208	Feldman, Robert	10/23/2019	1.0	\$ 525.00	\$ 525.00	Prepare schedule comparing revenue source data on v-tolls to summary analysis provided by representatives of McKinsey.
Outside PR	208	Feldman, Robert	10/23/2019	0.8	\$ 525.00	\$ 420.00	Prepare schedule comparing revenue source data on earned tolls to McKinsey summary analysis.
Outside PR	208	Feldman, Robert	10/23/2019	0.8	\$ 525.00	\$ 420.00	Prepare schedule analyzing fiscal plan model for fines and create preliminary version to be used as part of HTA toll road model.
Outside PR	208	Feldman, Robert	10/23/2019	0.8	\$ 525.00	\$ 420.00	Update support schedules for other income, salaries and benefits, Paygo, admin, maintenance, and other as part of diligence request.
Outside PR	208	Feldman, Robert	10/23/2019	0.7	\$ 525.00	\$ 367.50	Perform summary P&L modeling by toll road in 30-year structure as part of HTA toll road model.
Outside PR	208	Feldman, Robert	10/23/2019	0.6	\$ 525.00	\$ 315.00	Revise HTA diligence request to include additional questions based on discussions with representatives of Alvarez & Marsal and McKinsey.
Outside PR	208	Feldman, Robert	10/23/2019	0.5	\$ 525.00	\$ 262.50	Prepare other operating supporting schedule in 30-year structure, by detailed line item included in the fiscal plan, as part of HTA toll road model.
Outside PR	208	Feldman, Robert	10/23/2019	0.4	\$ 525.00	\$ 210.00	Model growth rate flexibility by revenue and expense line items as part of HTA toll road model.
Outside PR	208	Feldman, Robert	10/23/2019	0.3	\$ 525.00	\$ 157.50	Correspond with D. Barrett (ACG) regarding HTA toll road revenue included in the HTA certified fiscal plan.
Outside PR	208	Feldman, Robert	10/23/2019	0.3	\$ 525.00	\$ 157.50	Correspond with D. Barrett (ACG) regarding HTA diligence request.
Outside PR	208	Leake, Paul	10/23/2019	2.2	\$ 370.50	\$ 815.10	Prepare summary of the detail behind line items on the HTA P&L that relate to toll roads for discussion with representatives of HTA.
Outside PR	218	Frehe, John	10/23/2019	1.1	\$ 916.75	\$ 1,008.43	Review pay codes and raw data for financial analysis if proponent potentially inherited costs.
Outside PR	25	Leake, Paul	10/24/2019	3.5	\$ 370.50	\$ 1,296.75	Revise the September fee statement for comments provided by D. Barrett (ACG).
PR	54	Battle, Juan Carlos	10/24/2019	1.1	\$ 684.00	\$ 752.40	Participate in meeting with G. Kaufman (GS) to discuss status of the Puerto Rico Housing bond issue and overall debt restructuring matters.
Outside PR	54	Levantis, James	10/24/2019	0.5	\$ 446.50	\$ 223.25	Prepare and send the Puerto Rico credits trading update to representatives of Ankura, AAFAP, and O'Melveny & Myers.
Outside PR	54	Levantis, James	10/24/2019	0.2	\$ 446.50	\$ 89.30	Correspond with C. McConnie (AAFAP) to request the latest bonds in non-payment report.
Outside PR	54	Levantis, James	10/24/2019	0.2	\$ 446.50	\$ 89.30	Correspond with representatives of PJT Partners and Citi to provide the latest bond in non-payment report.
Outside PR	57	Battle, Fernando	10/24/2019	2.5	\$ 916.75	\$ 2,291.88	Prepare framework of PREPA rate forecast including transformation and debt restructuring expenses.
Outside PR	201	Barrett, Dennis	10/24/2019	0.5	\$ 850.25	\$ 425.13	Participate in first mediation session with representatives of PJT Partners, Citi, Proskauer, Ankura, O'Melveny & Myers and PMA to discuss General Obligation counter proposal.
Outside PR	201	Barrett, Dennis	10/24/2019	0.5	\$ 850.25	\$ 425.13	Participate in second mediation session with representatives of PJT Partners, Citi, Proskauer, Ankura, O'Melveny & Myers and PMA to discuss General Obligation counter proposal.

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
Outside PR	201	Barrett, Dennis	10/24/2019	0.4	\$ 850.25	\$ 340.10	Participate in meeting with AAFAF, Ankura, O'Melveny & Myers and PMA to debrief following initial mediation session meetings.
Outside PR	201	Barrett, Dennis	10/24/2019	0.3	\$ 850.25	\$ 255.08	Participate in pre-mediation meeting with AAFAF, Ankura, O'Melveny & Myers and PMA.
Outside PR	201	Battle, Fernando	10/24/2019	0.5	\$ 916.75	\$ 458.38	Participate in first mediation session with representatives of PJT Partners, Citi, Proskauer, Ankura, O'Melveny & Myers and PMA to discuss General Obligation counter proposal.
Outside PR	201	Battle, Fernando	10/24/2019	0.5	\$ 916.75	\$ 458.38	Participate in second mediation session with representatives of PJT Partners, Citi, Proskauer, Ankura, O'Melveny & Myers and PMA to discuss General Obligation counter proposal.
Outside PR	201	Battle, Fernando	10/24/2019	0.4	\$ 916.75	\$ 366.70	Participate in meeting with AAFAF, Ankura, O'Melveny & Myers and PMA to debrief following initial mediation session meetings.
Outside PR	201	Battle, Fernando	10/24/2019	0.3	\$ 916.75	\$ 275.03	Participate in pre-mediation meeting with AAFAF, Ankura, O'Melveny & Myers and PMA.
Outside PR	201	Feldman, Robert	10/24/2019	0.5	\$ 525.00	\$ 262.50	Participate in first mediation session with representatives of PJT Partners, Citi, Proskauer, Ankura, O'Melveny & Myers and PMA to discuss General Obligation counter proposal.
Outside PR	201	Feldman, Robert	10/24/2019	0.5	\$ 525.00	\$ 262.50	Participate in second mediation session with representatives of PJT Partners, Citi, Proskauer, Ankura, O'Melveny & Myers and PMA to discuss General Obligation counter proposal.
Outside PR	201	Feldman, Robert	10/24/2019	0.4	\$ 525.00	\$ 210.00	Participate in meeting with AAFAF, Ankura, O'Melveny & Myers and PMA to debrief following initial mediation session meetings.
Outside PR	201	Feldman, Robert	10/24/2019	0.3	\$ 525.00	\$ 157.50	Participate in pre-mediation meeting with AAFAF, Ankura, O'Melveny & Myers and PMA.
Outside PR	208	Barrett, Dennis	10/24/2019	0.5	\$ 850.25	\$ 425.13	Participate in meeting with R. Feldman (ACG) to discuss HTA revenue build prepared by representatives of McKinsey & Alvarez & Marsal.
Outside PR	208	Barrett, Dennis	10/24/2019	2.3	\$ 850.25	\$ 1,955.58	Continue diligence of various HTA support files provided by McKinsey, Alvarez & Marsal and HTA.
Outside PR	208	Barrett, Dennis	10/24/2019	1.6	\$ 850.25	\$ 1,360.40	Review HTA cash flow forecast and attempt to reconcile to fiscal plan.
Outside PR	208	Barrett, Dennis	10/24/2019	0.7	\$ 850.25	\$ 595.18	Review, edit and send HTA due diligence request list to representatives of HTA and Alvarez & Marsal.
Outside PR	208	Battle, Fernando	10/24/2019	0.5	\$ 916.75	\$ 458.38	Participate in meeting with B. Meyers (Ducera) to discuss potential HTA restructuring offer from investor group.
Outside PR	208	Feldman, Robert	10/24/2019	0.5	\$ 525.00	\$ 262.50	Participate in meeting with D. Barrett (ACG) to discuss HTA revenue build prepared by representatives of McKinsey & Alvarez & Marsal.
Outside PR	208	Feldman, Robert	10/24/2019	1.8	\$ 525.00	\$ 945.00	Prepare aggregate revenue source page with volume and dollars, for all fares, v-tolls and fees, as basis for full revenue build in HTA toll road model.
Outside PR	208	Feldman, Robert	10/24/2019	0.8	\$ 525.00	\$ 420.00	Prepare volume roll forward by toll plaza utilizing 2019 baseline revenue data and growth rates as part of HTA toll road model.
Outside PR	208	Feldman, Robert	10/24/2019	0.8	\$ 525.00	\$ 420.00	Prepare v-tolls summary page consisting of v-tolls paid in month and v-tolls paid out of month, by plaza and by road, as part of HTA toll road model.
Outside PR	208	Feldman, Robert	10/24/2019	0.7	\$ 525.00	\$ 367.50	Prepare updated FY19 HTA toll fares to reflect by road build as part of HTA toll road model.
Outside PR	208	Feldman, Robert	10/24/2019	0.6	\$ 525.00	\$ 315.00	Prepare reconciliation of revenue build in HTA toll road model to McKinsey analysis.
Outside PR	208	Feldman, Robert	10/24/2019	0.4	\$ 525.00	\$ 210.00	Finalize and send HTA diligence request to D. Barrett (ACG) for review.
Outside PR	208	Feldman, Robert	10/24/2019	0.4	\$ 525.00	\$ 210.00	Participate on call with I. Collins (A&M) regarding modeling in HTA government fiscal plan.
Outside PR	208	Feldman, Robert	10/24/2019	0.4	\$ 525.00	\$ 210.00	Prepare list of questions in preparation for call with representatives from HTA on 10/25/19.
Outside PR	208	Leake, Paul	10/24/2019	0.3	\$ 370.50	\$ 111.15	Map the associated transaction type by transaction (v-toll, v-toll out of period, earned toll) in the HTA toll road model at the request of R. Feldman (ACG).
Outside PR	208	Levantis, James	10/24/2019	0.3	\$ 446.50	\$ 133.95	Participate on call with D. Cajigas (PJT) regarding questions on the HTA bonds in AAFAF non-payment report.
Outside PR	20	Battle, Fernando	10/25/2019	0.2	\$ 916.75	\$ 183.35	Participate on call with E. McKeen (OMM) to discuss rate motion deposition request.
Outside PR	25	Parker, Christine	10/25/2019	1.5	\$ 200.00	\$ 300.00	Compile time descriptions for the period 10/13/19 - 10/19/19 for inclusion in the October 2019 monthly fee statement.
Outside PR	57	Battle, Fernando	10/25/2019	1.8	\$ 916.75	\$ 1,650.15	Prepare analysis of impact of RSA and transformation on rate forecast.
Outside PR	57	Battle, Fernando	10/25/2019	0.3	\$ 916.75	\$ 275.03	Correspond with L. Porter (ACG) regarding rate forecast assumptions, including transformation and Title III exit costs.
Outside PR	201	Battle, Fernando	10/25/2019	0.4	\$ 916.75	\$ 366.70	Participate on call with M. Yassin (AAFAF) to discuss status of General Obligation negotiations.
Outside PR	208	Barrett, Dennis	10/25/2019	2.5	\$ 850.25	\$ 2,125.63	Participate on call with representatives from Ankura, AAFAF, HTA, and Alvarez and Marsal to review diligence request to expedite the build out of the HTA toll road model.
Outside PR	208	Barrett, Dennis	10/25/2019	0.2	\$ 850.25	\$ 170.05	Participate on call with F. Battle (ACG) to review HTA materials to be discussed in due diligence session with HTA.
Outside PR	208	Barrett, Dennis	10/25/2019	1.0	\$ 850.25	\$ 850.25	Participate on call with R. Feldman (ACG) regarding outstanding HTA due diligence items in preparation for call with HTA and Alvarez & Marsal regarding the same.
Outside PR	208	Barrett, Dennis	10/25/2019	0.5	\$ 850.25	\$ 425.13	Participate on call with P. Leake (ACG) and R. Feldman (ACG) to discuss takeaways from HTA diligence request call and outline next steps for the HTA toll road model.
Outside PR	208	Battle, Fernando	10/25/2019	1.5	\$ 916.75	\$ 1,375.13	Participate on call with representatives from Ankura, AAFAF, HTA, and Alvarez and Marsal to review diligence request to expedite the build out of the HTA toll road model (partial).
Outside PR	208	Battle, Fernando	10/25/2019	0.2	\$ 916.75	\$ 183.35	Participate on call with D. Barrett (ACG) to review HTA materials to be discussed in due diligence session with HTA.
Outside PR	208	Feldman, Robert	10/25/2019	2.5	\$ 525.00	\$ 1,312.50	Participate on call with representatives from Ankura, AAFAF, HTA, and Alvarez and Marsal to review diligence request to expedite the build out of the HTA toll road model.
Outside PR	208	Feldman, Robert	10/25/2019	0.4	\$ 525.00	\$ 210.00	Participate in discussion with P. Leake (ACG) regarding operating and maintenance expense build in the HTA certified fiscal plan.
Outside PR	208	Feldman, Robert	10/25/2019	1.0	\$ 525.00	\$ 525.00	Participate on call with D. Barrett (ACG) regarding outstanding HTA due diligence items in preparation for call with HTA and Alvarez & Marsal regarding the same.
Outside PR	208	Feldman, Robert	10/25/2019	0.5	\$ 525.00	\$ 262.50	Participate on call with P. Leake (ACG) and D. Barrett (ACG) to discuss takeaways from HTA diligence request call and outline next steps for the HTA toll road model.
Outside PR	208	Feldman, Robert	10/25/2019	1.1	\$ 525.00	\$ 577.50	Model out operating and maintenance detailed build by line item, by each toll road, as part of the HTA toll road model.
Outside PR	208	Feldman, Robert	10/25/2019	1.0	\$ 525.00	\$ 525.00	Prepare bridge of operating and maintenance expenses per HTA certified fiscal plan to the HTA toll road model.

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
Outside PR	208	Feldman, Robert	10/25/2019	0.7	\$ 525.00	\$ 367.50	Prepare comparison of toll road transaction source data to highlight any variances of revenue by toll road.
Outside PR	208	Feldman, Robert	10/25/2019	0.6	\$ 525.00	\$ 315.00	Prepare summary of operating and maintenance expense by toll road over 30-year forecast period.
Outside PR	208	Feldman, Robert	10/25/2019	0.5	\$ 525.00	\$ 262.50	Prepare schedule of toll road lanes miles as percentage of total as part of HTA toll road model.
Outside PR	208	Feldman, Robert	10/25/2019	0.4	\$ 525.00	\$ 210.00	Revise due diligence request list based on HTA due diligence session with representatives HTA and Alvarez & Marsal.
Outside PR	208	Feldman, Robert	10/25/2019	0.4	\$ 525.00	\$ 210.00	Model toll road operator fee over 30 year forecast period included in the HTA toll road model.
Outside PR	208	Leake, Paul	10/25/2019	2.5	\$ 370.50	\$ 926.25	Participate on call with representatives from Ankura, AAFAP, HTA, and Alvarez and Marsal to review diligence request to expedite the build out of the HTA toll road model.
Outside PR	208	Leake, Paul	10/25/2019	0.4	\$ 370.50	\$ 148.20	Participate in discussion with R. Feldman (ACG) regarding operating and maintenance expense build in the HTA certified fiscal plan.
Outside PR	208	Leake, Paul	10/25/2019	0.5	\$ 370.50	\$ 185.25	Participate on call with R. Feldman (ACG) and D. Barrett (ACG) to discuss takeaways from HTA diligence request call and outline next steps for the HTA toll road model.
Outside PR	208	Leake, Paul	10/25/2019	1.4	\$ 370.50	\$ 518.70	Diligence the operating and maintenance expense methodology included in the HTA certified fiscal plan.
Outside PR	208	Leake, Paul	10/25/2019	1.0	\$ 370.50	\$ 370.50	Quality check the HTA toll road model and review the diligence request list as requested by R. Feldman (ACG).
Outside PR	208	Leake, Paul	10/25/2019	0.6	\$ 370.50	\$ 222.30	Consolidate notes from call with representatives of Ankura, AAFAP, HTA, and Alvarez and Marsal to prepare a list of follow up requests.
Outside PR	208	Leake, Paul	10/25/2019	0.6	\$ 370.50	\$ 222.30	Prepare bridge of projected operating and maintenance expenses from WSP source to the HTA certified fiscal plan for R. Feldman (ACG) to review.
Outside PR	20	Battle, Fernando	10/26/2019	1.2	\$ 916.75	\$ 1,100.10	Review materials related to preparation for deposition related to Settlement charge as part of PREPA 9019 order.
Outside PR	57	Battle, Fernando	10/26/2019	0.3	\$ 916.75	\$ 275.03	Participate on call with J. Levantis (ACG) to discuss analysis of electricity generation by type and average price by sector for the 50 states.
Outside PR	57	Levantis, James	10/26/2019	0.3	\$ 446.50	\$ 133.95	Participate on call with F. Battle (ACG) to discuss analysis of electricity generation by type and average price by sector for the 50 states.
Outside PR	57	Levantis, James	10/26/2019	0.8	\$ 446.50	\$ 357.20	Prepare analysis illustrating electricity generation by type and average price by sector for the 50 states as requested by F. Battle (ACG).
Outside PR	57	Levantis, James	10/26/2019	0.4	\$ 446.50	\$ 178.60	Prepare summary of electricity generation by type of fuel for the 50 states as requested by F. Battle (ACG).
Outside PR	57	Levantis, James	10/26/2019	0.3	\$ 446.50	\$ 133.95	Prepare summary of average price of electricity by sector for the 50 states as requested by F. Battle (ACG).
Outside PR	57	Levantis, James	10/26/2019	0.2	\$ 446.50	\$ 89.30	Correspond with L. Porter (ACG) to request data on Puerto Rico electricity generation and price by sector for inclusion in the analysis requested by F. Battle (ACG).
Outside PR	208	Feldman, Robert	10/27/2019	1.2	\$ 525.00	\$ 630.00	Prepare reconciliation of maintenance expense in HTA toll road model to certified fiscal plan and latest HTA fiscal plan.
Outside PR	208	Feldman, Robert	10/27/2019	0.8	\$ 525.00	\$ 420.00	Prepare revenue reconciliation by toll plaza to understand differences between revenue and transactions data provided by HTA.
Outside PR	208	Feldman, Robert	10/27/2019	0.8	\$ 525.00	\$ 420.00	Prepare reconciliation of administrative expenses in HTA toll road model to certified fiscal plan and latest HTA fiscal plan.
Outside PR	208	Feldman, Robert	10/27/2019	0.6	\$ 525.00	\$ 315.00	Model out maintenance expense for each detailed line item, by each of the toll roads, over 40 year period.
Outside PR	208	Feldman, Robert	10/27/2019	0.5	\$ 525.00	\$ 262.50	Model out toll operator expense consistent with certified fiscal plan approach.
Outside PR	208	Leake, Paul	10/27/2019	1.4	\$ 370.50	\$ 518.70	Diligence the data room for HTA toll road expense breakout request by D. Barrett (ACG).
Outside PR	208	Leake, Paul	10/27/2019	0.1	\$ 370.50	\$ 37.05	Correspond with D. Barrett (ACG) regarding information to pull from the data room regarding HTA diligence request.
Outside PR	20	Battle, Fernando	10/28/2019	3.7	\$ 916.75	\$ 3,391.98	Participate in meeting with representatives of O'Melveny & Myers to discuss settlement charge rate order in preparation for deposition related to 9019 order.
Outside PR	20	Battle, Fernando	10/28/2019	3.0	\$ 916.75	\$ 2,750.25	Participate in meeting with representatives of O'Melveny & Myers to prepare for deposition related to settlement charge rate order.
Outside PR	20	Battle, Fernando	10/28/2019	0.3	\$ 916.75	\$ 275.03	Participate on call with J. Ortiz (PREPA) and representatives of O'Melveny & Myers to discuss settlement charge rate motion as part of preparation for deposition.
PR	54	Battle, Juan Carlos	10/28/2019	1.8	\$ 684.00	\$ 1,231.20	Participate in meeting with B. Fernández (AAFAF) to discuss status of general AAFAF debt restructuring matters.
PR	54	Battle, Juan Carlos	10/28/2019	0.5	\$ 684.00	\$ 342.00	Revise proposal received from Ramirez & Co. in connection with the Children's Trust transaction.
Outside PR	57	Battle, Fernando	10/28/2019	0.2	\$ 916.75	\$ 183.35	Participate on call with D. Brownstein (Cit) to discuss private sector coalition advertisement and approach to handle response.
Outside PR	208	Barrett, Dennis	10/28/2019	1.0	\$ 850.25	\$ 850.25	Participate on call with representatives of McKinsey, PJT, and Ankura to discuss HTA toll revenue forecast developed by McKinsey.
Outside PR	208	Barrett, Dennis	10/28/2019	0.6	\$ 850.25	\$ 510.15	Participate on call with R. Feldman (ACG), P. Leake (ACG) and J. Levantis (ACG) regarding HTA toll road model status and next steps.
Outside PR	208	Barrett, Dennis	10/28/2019	0.4	\$ 850.25	\$ 340.10	Participate on call with R. Feldman (ACG) to discuss outstanding items on HTA toll road model.
Outside PR	208	Barrett, Dennis	10/28/2019	3.5	\$ 850.25	\$ 2,975.88	Review and analyze HTA Transportation Asset Management Plan (302 pages) for additional detail and context when preparing the HTA toll road model.
Outside PR	208	Barrett, Dennis	10/28/2019	2.2	\$ 850.25	\$ 1,870.55	Continue review and analyze HTA Transportation Asset Management Plan (302 pages) for additional detail and context when preparing the HTA toll road model.
Outside PR	208	Barrett, Dennis	10/28/2019	1.5	\$ 850.25	\$ 1,275.38	Review underlying data supporting HTA Transportation Asset Management Plan regarding characteristics of HTA toll roads.
Outside PR	208	Battle, Fernando	10/28/2019	0.2	\$ 916.75	\$ 183.35	Participate on call R. Feldman (ACG) regarding status of HTA toll road model.
Outside PR	208	Feldman, Robert	10/28/2019	1.0	\$ 525.00	\$ 525.00	Participate on call with representatives of McKinsey, PJT, and Ankura to discuss HTA toll revenue forecast developed by McKinsey.
Outside PR	208	Feldman, Robert	10/28/2019	0.6	\$ 525.00	\$ 315.00	Participate on call with D. Barrett (ACG) P. Leake (ACG) and J. Levantis (ACG) regarding HTA toll road model status and next steps.
Outside PR	208	Feldman, Robert	10/28/2019	0.4	\$ 525.00	\$ 210.00	Participate on call with D. Barrett (ACG) to discuss outstanding items on HTA toll road model.
Outside PR	208	Feldman, Robert	10/28/2019	0.3	\$ 525.00	\$ 157.50	Participate in discussion with J. Levantis (ACG) regarding administrative expense analysis to understand assumptions used in Commonwealth fiscal plan.
Outside PR	208	Feldman, Robert	10/28/2019	0.2	\$ 525.00	\$ 105.00	Participate on call F. Battle (ACG) regarding status of HTA toll road model.
Outside PR	208	Feldman, Robert	10/28/2019	0.6	\$ 525.00	\$ 315.00	Participate on call with P. Leake (ACG) regarding allocation of expenses to toll roads in the HTA toll road model.
Outside PR	208	Feldman, Robert	10/28/2019	1.1	\$ 525.00	\$ 577.50	Model monthly fine receivable over 40 year forecast as part of HTA toll road model.
Outside PR	208	Feldman, Robert	10/28/2019	1.0	\$ 525.00	\$ 525.00	Model fare revenue on earned tolls as part of HTA toll road model.
Outside PR	208	Feldman, Robert	10/28/2019	1.0	\$ 525.00	\$ 525.00	Prepare assumptions page including sections for core assumptions, measures and growth rates to be included in the HTA toll road model.

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
Outside PR	208	Feldman, Robert	10/28/2019	1.0	\$ 525.00	\$ 525.00	Model out v-tolls in period by toll plaza and summarize by toll road as part of HTA toll road model.
Outside PR	208	Feldman, Robert	10/28/2019	0.9	\$ 525.00	\$ 472.50	Analyze implied pricing by toll plaza as part of HTA toll road model.
Outside PR	208	Feldman, Robert	10/28/2019	0.9	\$ 525.00	\$ 472.50	Model toll fine cash collections, on monthly basis over 40 year forecast, as part of HTA toll road model.
Outside PR	208	Feldman, Robert	10/28/2019	0.8	\$ 525.00	\$ 420.00	Model administrative expense detail, by line item build, as part of HTA toll road model.
Outside PR	208	Feldman, Robert	10/28/2019	0.8	\$ 525.00	\$ 420.00	Prepare forecast of capex by toll road, by category (pavement, bridge, safety) based on CMA analysis as part of HTA toll road model.
Outside PR	208	Feldman, Robert	10/28/2019	0.7	\$ 525.00	\$ 367.50	Model other expenses by detailed line item consistent with certified fiscal plan in HTA toll road model.
Outside PR	208	Feldman, Robert	10/28/2019	0.7	\$ 525.00	\$ 367.50	Prepare summary of 40 year forecast of capex by category, as part of HTA toll road model.
Outside PR	208	Feldman, Robert	10/28/2019	0.6	\$ 525.00	\$ 315.00	Prepare summary of administrative expense by toll road in HTA toll road model.
Outside PR	208	Feldman, Robert	10/28/2019	0.6	\$ 525.00	\$ 315.00	Revise the HTA toll road model to incorporate implied pricing by toll plaza to use as part of v-tolls in period modeling.
Outside PR	208	Feldman, Robert	10/28/2019	0.5	\$ 525.00	\$ 262.50	Review administrative expense analysis provided by Bluhaus.
Outside PR	208	Feldman, Robert	10/28/2019	0.5	\$ 525.00	\$ 262.50	Prepare present value summary to show capex in current dollars as part of toll road model.
Outside PR	208	Feldman, Robert	10/28/2019	0.5	\$ 525.00	\$ 262.50	Revise the HTA toll road model to add flexibility to toggle between growth rates for all existing revenue and expense items.
Outside PR	208	Feldman, Robert	10/28/2019	0.4	\$ 525.00	\$ 210.00	Revise the HTA toll road model to factor in violations as percentage of total volume by toll road.
Outside PR	208	Leake, Paul	10/28/2019	1.0	\$ 370.50	\$ 370.50	Participate on call with representatives of McKinsey, PJT, and Ankura to discuss HTA toll revenue forecast developed by McKinsey.
Outside PR	208	Leake, Paul	10/28/2019	0.8	\$ 370.50	\$ 296.40	Review and diligence underlying investment need data provided by CMA advisors.
Outside PR	208	Leake, Paul	10/28/2019	0.6	\$ 370.50	\$ 222.30	Participate on call with D. Barrett (ACG), R. Feldman (ACG) and J. Levantis (ACG) regarding HTA toll road model status and next steps.
Outside PR	208	Leake, Paul	10/28/2019	0.6	\$ 370.50	\$ 222.30	Participate on call with R. Feldman (ACG) regarding allocation of expenses to toll roads in the HTA toll road model.
Outside PR	208	Leake, Paul	10/28/2019	1.4	\$ 370.50	\$ 518.70	Review underlying data supporting HTA Transportation Asset Management Plan regarding capex need by toll road.
Outside PR	208	Leake, Paul	10/28/2019	1.4	\$ 370.50	\$ 518.70	Diligence and prepare summary of other operating expenses for inclusion in the HTA toll road model.
Outside PR	208	Leake, Paul	10/28/2019	1.1	\$ 370.50	\$ 407.55	Review the toll credit facility model provided by representatives of McKinsey to understand earned toll, v-toll, and v-toll out of period revenues at the request of R. Feldman (ACG).
Outside PR	208	Leake, Paul	10/28/2019	0.9	\$ 370.50	\$ 333.45	Revise the modeling of capex by toll road, by category (pavement, bridge, safety) based CMA analysis prepared by R. Feldman (ACG) to include in the HTA toll road model.
Outside PR	208	Leake, Paul	10/28/2019	0.6	\$ 370.50	\$ 222.30	Prepare support schedule of other operating expenses for inclusion in the HTA toll road model.
Outside PR	208	Leake, Paul	10/28/2019	0.5	\$ 370.50	\$ 185.25	Continue to diligence the data room for HTA expense breakout diligence request by D. Barrett (ACG).
Outside PR	208	Leake, Paul	10/28/2019	0.4	\$ 370.50	\$ 148.20	Correspond with R. Feldman (ACG) regarding capex need based on the source data provided by CMA.
Outside PR	208	Leake, Paul	10/28/2019	0.4	\$ 370.50	\$ 148.20	Review responses provided by representatives of HTA regarding descriptions of operating expense line items.
Outside PR	208	Leake, Paul	10/28/2019	0.3	\$ 370.50	\$ 111.15	Prepare a list of fiscal plan assumptions used for other operating expenses for inclusion in the HTA toll road model.
Outside PR	208	Levantis, James	10/28/2019	1.0	\$ 446.50	\$ 446.50	Participate on call with representatives of McKinsey, PJT, and Ankura to discuss HTA toll revenue forecast developed by McKinsey.
Outside PR	208	Levantis, James	10/28/2019	0.6	\$ 446.50	\$ 267.90	Participate on call with D. Barrett (ACG), R. Feldman (ACG) and P. Leake (ACG) regarding HTA toll road model status and next steps.
Outside PR	208	Levantis, James	10/28/2019	0.3	\$ 446.50	\$ 133.95	Participate in discussion with R. Feldman (ACG) regarding administrative expense analysis to understand assumptions used in Commonwealth fiscal plan.
Outside PR	208	Levantis, James	10/28/2019	1.8	\$ 446.50	\$ 803.70	Review underlying pavement and bridge repair data supporting HTA Transportation Asset Management Plan for inclusion in HTA capex model.
Outside PR	208	Levantis, James	10/28/2019	1.6	\$ 446.50	\$ 714.40	Prepare HTA capex model incorporating underlying investment need data from the HTA Transportation Asset Management Plan prepared by CMA advisors.
Outside PR	208	Levantis, James	10/28/2019	1.4	\$ 446.50	\$ 625.10	Prepare toll optimization rightsizing measures summary and build for inclusion in the HTA model.
Outside PR	218	Frehe, John	10/28/2019	2.4	\$ 916.75	\$ 2,200.20	Work on modeling of historical labor practices.
Outside PR	218	Ruvane, Joseph	10/28/2019	1.6	\$ 325.00	\$ 520.00	Translate and summarize payroll codes to prepare payroll analysis.
Outside PR	54	Barrett, Dennis	10/29/2019	0.2	\$ 850.25	\$ 170.05	Correspond with F. Batlle (ACG) to provide update on various workstreams including HTA and General Obligation securities design.
Outside PR	54	Levantis, James	10/29/2019	0.6	\$ 446.50	\$ 267.90	Prepare and send the Puerto Rico credits trading update to representatives of Ankura, AAFAP, and O'Melveny & Myers.
Outside PR	57	Batlle, Fernando	10/29/2019	1.0	\$ 916.75	\$ 916.75	Participate in meeting with J. Verdeja (ACG) to discuss preparation of PREPA RSA briefing presentation.
Outside PR	57	Batlle, Fernando	10/29/2019	1.8	\$ 916.75	\$ 1,650.15	Prepare presentation to be made to private sector coalition to explain benefits of RSA and rebuttal of Cao report.
Outside PR	57	Batlle, Fernando	10/29/2019	1.2	\$ 916.75	\$ 1,100.10	Prepare outline of PREPA RSA presentation to Governor.
Outside PR	57	Batlle, Fernando	10/29/2019	0.5	\$ 916.75	\$ 458.38	Participate in meeting with F. Fontanes (P3A) to discuss RSA presentation to Governor.
Outside PR	57	Batlle, Fernando	10/29/2019	0.3	\$ 916.75	\$ 275.03	Participate on call with N. Mitchell (OMM) to discuss RSA status and potential approaches related to implementation of settlement charge.
Outside PR	57	Batlle, Fernando	10/29/2019	0.1	\$ 916.75	\$ 91.68	Participate on call with A. Pavel (OMM) to discuss de designation of confidential information as part of discovery process related to 9019 order.
Outside PR	57	Batlle, Fernando	10/29/2019	0.1	\$ 916.75	\$ 91.68	Participate on call with J. Gavin (Cit) to discuss approach for approval of RSA by legislature.
PR	57	Verdeja, Julio	10/29/2019	1.0	\$ 318.25	\$ 318.25	Participate in meeting with F. Batlle (ACG) to discuss preparation of PREPA RSA briefing presentation.

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
PR	57	Verdeja, Julio	10/29/2019	2.3	\$ 318.25	\$ 731.98	Prepare PREPA RSA briefing presentation as requested by F. Batlle (ACG).
PR	57	Verdeja, Julio	10/29/2019	2.1	\$ 318.25	\$ 668.33	Revise PREPA RSA briefing presentation to incorporate PREPA RSA overview provided by F. Batlle (ACG).
PR	57	Verdeja, Julio	10/29/2019	1.9	\$ 318.25	\$ 604.68	Prepare graph of maximum transition charges per the PREPA RSA versus transition charges per the current Legacy Bond debt service as requested by F. Batlle to be included in RSA presentation for Legislature (ACG).
Outside PR	201	Barrett, Dennis	10/29/2019	1.0	\$ 850.25	\$ 850.25	Participate on call with M. Yassin (AAFAF) and representatives of O'Melveny & Myers and Pietrantonio Mendez & Alvarez to discuss General Obligation securities design as part of negotiation in mediation process.
Outside PR	201	Barrett, Dennis	10/29/2019	1.5	\$ 850.25	\$ 1,275.38	Participate in meeting with M. Yassin (AAFAF) and representatives of Ankura, O'Melveny & Myers, Pietrantonio Mendez & Alvarez, Proskauer, PJT Partners, Citi and FOMB regarding General Obligation securities design.
Outside PR	201	Barrett, Dennis	10/29/2019	1.0	\$ 850.25	\$ 850.25	Participate on call with S. Uhland (OMM), M. DiConza (OMM) and J. Zujkowski (OMM) regarding General Obligation securities design.
Outside PR	201	Batlle, Fernando	10/29/2019	1.0	\$ 916.75	\$ 916.75	Participate on call with M. Yassin (AAFAF) and representatives of O'Melveny & Myers and Pietrantonio Mendez & Alvarez to discuss General Obligation securities design as part of negotiation in mediation process.
Outside PR	201	Batlle, Fernando	10/29/2019	1.5	\$ 916.75	\$ 1,375.13	Participate in meeting with M. Yassin (AAFAF) and representatives of Ankura, O'Melveny & Myers, Pietrantonio Mendez & Alvarez, Proskauer, PJT Partners, Citi and FOMB regarding General Obligation securities design.
Outside PR	201	Batlle, Fernando	10/29/2019	0.8	\$ 916.75	\$ 733.40	Review documentation related to security design as part of preparation for negotiations related to General Obligation security.
Outside PR	208	Barrett, Dennis	10/29/2019	2.0	\$ 850.25	\$ 1,700.50	Participate in meeting with R. Feldman (ACG), P. Leake (ACG) and J. Levantis (ACG) for in-depth walkthrough of HTA toll road model.
Outside PR	208	Barrett, Dennis	10/29/2019	0.6	\$ 850.25	\$ 510.15	Participate on call with G. Loran (AAFAF) and representatives of Ankura to discuss HTA financial model to be used as part of restructuring process.
Outside PR	208	Barrett, Dennis	10/29/2019	0.5	\$ 850.25	\$ 425.13	Participate in discussion with R. Feldman (ACG) regarding HTA toll road capex estimates to include in the HTA toll road model.
Outside PR	208	Barrett, Dennis	10/29/2019	2.6	\$ 850.25	\$ 2,210.65	Review and quality check HTA toll road model before distributing to PJT and Citi for walk through.
Outside PR	208	Barrett, Dennis	10/29/2019	0.2	\$ 850.25	\$ 170.05	Participate on call with E. LaPuma (AM) regarding HTA due diligence outstanding items and HTA.
Outside PR	208	Barrett, Dennis	10/29/2019	0.2	\$ 850.25	\$ 170.05	Participate on call with J. Mendez (BH) regarding HTA measures forecast.
Outside PR	208	Barrett, Dennis	10/29/2019	0.1	\$ 850.25	\$ 85.03	Participate on call with D. Brownstein (Citi) to provide update on HTA toll road forecast for his conversation with Invesco.
Outside PR	208	Batlle, Fernando	10/29/2019	0.6	\$ 916.75	\$ 550.05	Participate on call with G. Loran (AAFAF) and representatives of Ankura to discuss HTA financial model to be used as part of restructuring process.
Outside PR	208	Batlle, Fernando	10/29/2019	0.3	\$ 916.75	\$ 275.03	Participate on call with D. Brownstein (Citi) to discuss HTA restructuring process.
Outside PR	208	Feldman, Robert	10/29/2019	2.0	\$ 525.00	\$ 1,050.00	Participate in meeting with D. Barrett (ACG), P. Leake (ACG) and J. Levantis (ACG) for in-depth walkthrough of HTA toll road model.
Outside PR	208	Feldman, Robert	10/29/2019	0.7	\$ 525.00	\$ 367.50	Participate on call with representatives of AAFAF, CMA advisors, and Ankura to discuss PRHTA Transportation Asset Management Plan submitted to the Federal Highway Authority.
Outside PR	208	Feldman, Robert	10/29/2019	0.6	\$ 525.00	\$ 315.00	Participate on call with G. Loran (AAFAF) and representatives of Ankura to discuss HTA financial model to be used as part of restructuring process.
Outside PR	208	Feldman, Robert	10/29/2019	0.3	\$ 525.00	\$ 157.50	Participate in discussion with J. Levantis (ACG) regarding capex detail build-up, by category as part of HTA toll road model.
Outside PR	208	Feldman, Robert	10/29/2019	0.2	\$ 525.00	\$ 105.00	Participate in discussion with P. Leake (ACG) regarding salaries allocations and supporting detail as part of HTA toll road model.
Outside PR	208	Feldman, Robert	10/29/2019	0.5	\$ 525.00	\$ 262.50	Participate in discussion with D. Barret (ACG) regarding HTA toll road capex estimates to include in the HTA toll road model.
Outside PR	208	Feldman, Robert	10/29/2019	1.1	\$ 525.00	\$ 577.50	Model out FOMB toll hikes per certified fiscal plan by toll road and toll plaza.
Outside PR	208	Feldman, Robert	10/29/2019	0.8	\$ 525.00	\$ 420.00	Model v-toll out of period receivable, on monthly basis over 40 year forecast, as part of HTA toll road model.
Outside PR	208	Feldman, Robert	10/29/2019	0.7	\$ 525.00	\$ 367.50	Revise HTA toll road model to add flexibility to toggle on and off FOMB toll hike pricing across revenue from earned toll, revenue from v-tolls in period and revenue from v-tolls out of period.
Outside PR	208	Feldman, Robert	10/29/2019	0.7	\$ 525.00	\$ 367.50	Perform reconciliation of total v-tolls and earned transactions against fiscal plan revenue.
Outside PR	208	Feldman, Robert	10/29/2019	0.7	\$ 525.00	\$ 367.50	Revise modelling of toll fines to assess impact of change in dollar amount per fine and percentage of transactions resulting in fines as part of HTA toll road model.
Outside PR	208	Feldman, Robert	10/29/2019	0.6	\$ 525.00	\$ 315.00	Revise fine revenue modeling included in the HTA toll road model to reflect 18 months collection period.
Outside PR	208	Feldman, Robert	10/29/2019	0.5	\$ 525.00	\$ 262.50	Model v-toll cash collections, on monthly basis over 40 year forecast, as part of HTA toll road model.
Outside PR	208	Feldman, Robert	10/29/2019	0.4	\$ 525.00	\$ 210.00	Model toll pricing after FOMB certified fiscal plan to assess impact on recoveries.
Outside PR	208	Feldman, Robert	10/29/2019	0.4	\$ 525.00	\$ 210.00	Review FY19 actual results relative to forecasted FY20 figures as part of HTA toll road model.
Outside PR	208	Feldman, Robert	10/29/2019	0.4	\$ 525.00	\$ 210.00	Review fiscal measures section of the HTA toll road model prepared by J. Levantis (ACG).
Outside PR	208	Feldman, Robert	10/29/2019	0.4	\$ 525.00	\$ 210.00	Revise revenue earned fares and v-tolls out of period to reflect FY'19 actuals, instead of monthly median figure, as part of HTA toll road model.
Outside PR	208	Feldman, Robert	10/29/2019	0.3	\$ 525.00	\$ 157.50	Revise administrative expense modeling to reflect only variable expenses as part of HTA toll road model.
Outside PR	208	Feldman, Robert	10/29/2019	0.3	\$ 525.00	\$ 157.50	Revise administrative expense modeling to include 5% cost share related to Autopistas as part of HTA toll road model.
Outside PR	208	Feldman, Robert	10/29/2019	0.3	\$ 525.00	\$ 157.50	Revise HTA toll road model to incorporate fiscal measures to each of the detailed salaries and operating and expenses line items.
Outside PR	208	Leake, Paul	10/29/2019	2.0	\$ 370.50	\$ 741.00	Participate in meeting with D. Barrett (ACG), R. Feldman (ACG) and J. Levantis (ACG) for in-depth walkthrough of HTA toll road model.
Outside PR	208	Leake, Paul	10/29/2019	0.7	\$ 370.50	\$ 259.35	Participate on call with representatives of AAFAF, CMA advisors, and Ankura to discuss PRHTA Transportation Asset Management Plan submitted to the Federal Highway Authority.
Outside PR	208	Leake, Paul	10/29/2019	0.6	\$ 370.50	\$ 222.30	Participate on call with G. Loran (AAFAF) and representatives of Ankura to discuss HTA financial model to be used as part of restructuring process.
Outside PR	208	Leake, Paul	10/29/2019	0.2	\$ 370.50	\$ 74.10	Participate in discussion with R. Feldman (ACG) regarding salaries allocations and supporting detail as part of HTA toll road model.
Outside PR	208	Leake, Paul	10/29/2019	1.8	\$ 370.50	\$ 666.90	Review and quality check HTA toll road model prior to sending to D. Barrett (ACG) for review.

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
Outside PR	208	Leake, Paul	10/29/2019	1.6	\$ 370.50	\$ 592.80	Review HTA audited financials from FY16-18 to understand variances between annual expenses attributable to toll roads, trains, and other for inclusion of information in the HTA toll road model.
Outside PR	208	Leake, Paul	10/29/2019	1.4	\$ 370.50	\$ 518.70	Diligence the HTA fiscal plan model to understand salaries and benefits expense build-up for use in the HTA toll road model.
Outside PR	208	Leake, Paul	10/29/2019	0.9	\$ 370.50	\$ 333.45	Diligence professional fees assumptions included in the HTA fiscal plan models.
Outside PR	208	Leake, Paul	10/29/2019	0.8	\$ 370.50	\$ 296.40	Prepare summary of HTA historical allocation of expenses attributable to toll roads, trains, and other per audited financials for inclusion in the HTA toll road model.
Outside PR	208	Leake, Paul	10/29/2019	0.4	\$ 370.50	\$ 148.20	Review the modelling and assumptions used in the toll rate hike scenarios in the HTA toll road model as requested by R. Feldman (ACG).
Outside PR	208	Leake, Paul	10/29/2019	0.4	\$ 370.50	\$ 148.20	Diligence Humacao Norte and Sur locations relative to other toll roads as proxy for annual transactions for inclusion of information in the HTA toll road model.
Outside PR	208	Leake, Paul	10/29/2019	0.2	\$ 370.50	\$ 74.10	Correspond with D. Barrett (ACG) regarding how to treat professional fees in the HTA toll road model.
Outside PR	208	Levantis, James	10/29/2019	2.0	\$ 446.50	\$ 893.00	Participate in meeting with D. Barrett (ACG), P. Leake (ACG) and R. Feldman (ACG) for in-depth walkthrough of HTA toll road model.
Outside PR	208	Levantis, James	10/29/2019	0.7	\$ 446.50	\$ 312.55	Participate on call with representatives of AAFAF, CMA advisors, and Ankura to discuss PRHTA Transportation Asset Management Plan submitted to the Federal Highway Authority.
Outside PR	208	Levantis, James	10/29/2019	0.6	\$ 446.50	\$ 267.90	Participate on call with G. Loran (AAFAF) and representatives of Ankura to discuss HTA financial model to be used as part of restructuring process.
Outside PR	208	Levantis, James	10/29/2019	0.3	\$ 446.50	\$ 133.95	Participate in discussion with R. Feldman (ACG) regarding capex detail build-up, by category as part of HTA toll road model.
Outside PR	208	Levantis, James	10/29/2019	1.6	\$ 446.50	\$ 714.40	Continue preparing HTA capex model for inclusion in the HTA restructuring model.
Outside PR	208	Levantis, James	10/29/2019	1.4	\$ 446.50	\$ 625.10	Revise HTA model to map fiscal measures to related P&L line item.
Outside PR	208	Levantis, James	10/29/2019	1.2	\$ 446.50	\$ 535.80	Revise HTA capex model based on discussion with representatives of CMA advisors.
Outside PR	208	Levantis, James	10/29/2019	1.0	\$ 446.50	\$ 446.50	Review toll optimization support provided by J. Mendez (BH) for inclusion of information in the HTA toll road model.
Outside PR	208	Levantis, James	10/29/2019	0.5	\$ 446.50	\$ 223.25	Prepare list of diligence questions on capex data in preparation for upcoming call with CMA advisors.
Outside PR	208	Levantis, James	10/29/2019	0.3	\$ 446.50	\$ 133.95	Correspond with R. Feldman (ACG) regarding the underlying capex data to be included in the HTA capex model.
Outside PR	218	Frehe, John	10/29/2019	3.6	\$ 916.75	\$ 3,300.30	Prepare acquired rights analysis as it relates to Act 120 and Act 26.
Outside PR	218	Ruvane, Joseph	10/29/2019	3.1	\$ 325.00	\$ 1,007.50	Organize payroll data and start payroll analysis.
Outside PR	218	Ruvane, Joseph	10/29/2019	0.5	\$ 325.00	\$ 162.50	Outline and send questions to Puerto Rico team for paycode clarification.
Outside PR	218	Ruvane, Joseph	10/29/2019	0.5	\$ 325.00	\$ 162.50	Create outline of planned payroll analysis and prepare data for analysis.
Outside PR	218	Ruvane, Joseph	10/29/2019	0.2	\$ 325.00	\$ 65.00	Prepare for call with J. Frehe (ACG) regarding pay code groupings.
Outside PR	54	Barrett, Dennis	10/30/2019	0.4	\$ 850.25	\$ 340.10	Participate on call with F. Batlle (ACG) regarding HTA toll road forecast and General Obligation securities design.
Outside PR	54	Batlle, Fernando	10/30/2019	0.4	\$ 916.75	\$ 366.70	Participate on call with D. Barrett (ACG) regarding HTA toll road forecast and General Obligation securities design.
Outside PR	54	Levantis, James	10/30/2019	0.6	\$ 446.50	\$ 267.90	Prepare and send the Puerto Rico credits trading update to representatives of Ankura, AAFAF, and O'Melveny & Myers.
Outside PR	57	Batlle, Fernando	10/30/2019	2.0	\$ 916.75	\$ 1,833.50	Prepare presentation and develop strategies related to PREPA RSA, review Cao Report to incorporate rebuttals.
Outside PR	57	Batlle, Fernando	10/30/2019	1.4	\$ 916.75	\$ 1,283.45	Participate in meeting with O. Marrero (AAFAF), C. Yamin (AAFAF) and F. Fontanes (P3A) to discuss status of PREPA RSA and required legislative approvals.
Outside PR	57	Batlle, Fernando	10/30/2019	1.0	\$ 916.75	\$ 916.75	Participate in meeting with V. Feliciano (ABC) to discuss Cao report and analysis of PREPA RSA in order to produce a report explaining terms of the RSA.
Outside PR	57	Batlle, Fernando	10/30/2019	0.8	\$ 916.75	\$ 733.40	Participate on call with N. Mitchell (OMM) and M. DiConza (OMM) to discuss development of alternative scenarios related to RSA approval and legislative actions.
Outside PR	57	Batlle, Fernando	10/30/2019	0.6	\$ 916.75	\$ 550.05	Participate on call with representatives of Proskauer, Citi, Houlihan Lokey and PA Consulting to discuss Cao PREPA report.
Outside PR	57	Batlle, Fernando	10/30/2019	0.5	\$ 916.75	\$ 458.38	Participate in meeting with F. Fontanes (P3A) and I. Perez (P3A) to discuss impact of RSA process on transformation bidding process.
Outside PR	57	Batlle, Fernando	10/30/2019	0.2	\$ 916.75	\$ 183.35	Participate on call with E. Diaz (Representative to the Board) to discuss PREPA RSA status and options to obtain legislative approval.
Outside PR	57	Leake, Paul	10/30/2019	0.5	\$ 370.50	\$ 185.25	Prepare the PREPA weekly reporting packages for the week of 10/30/2019 for Intralinks.
PR	57	Verdeja, Julio	10/30/2019	2.5	\$ 318.25	\$ 795.63	Revise PREPA Governor briefing presentation to incorporate comments from F. Batlle (ACG).
PR	57	Verdeja, Julio	10/30/2019	2.1	\$ 318.25	\$ 668.33	Revise PREPA Governor briefing presentation to incorporate comments from L. Porter (ACG).
Outside PR	201	Barrett, Dennis	10/30/2019	1.0	\$ 850.25	\$ 850.25	Participate on call with representatives of FOMB, Citi, PJT Partners, O'Melveny & Myers and Proskauer to discuss security design options as part General Obligation mediation session.
Outside PR	201	Barrett, Dennis	10/30/2019	0.5	\$ 850.25	\$ 425.13	Participate on call with representatives of O'Melveny & Myers, Pietrantonio Mendez & Alvarez and Ankura to discuss views and options on General Obligation security design in advance of mediation next week.
Outside PR	201	Barrett, Dennis	10/30/2019	0.5	\$ 850.25	\$ 425.13	Participate on call with M. DiConza (OMM) about potential considerations for General Obligation bonds.
Outside PR	201	Batlle, Fernando	10/30/2019	1.0	\$ 916.75	\$ 916.75	Participate on call with representatives of FOMB, Citi, PJT Partners, O'Melveny & Myers and Proskauer to discuss security design options as part General Obligation mediation session.
Outside PR	201	Batlle, Fernando	10/30/2019	0.5	\$ 916.75	\$ 458.38	Participate on call with representatives of O'Melveny & Myers, Pietrantonio Mendez & Alvarez and Ankura to discuss views and options on General Obligation security design in advance of mediation next week.

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
Outside PR	201	Battle, Fernando	10/30/2019	1.0	\$ 916.75	\$ 916.75	Review Moody's Commonwealth report for accuracy before publishing as requested by M. Yassin (AAFAF).
Outside PR	201	Battle, Fernando	10/30/2019	0.7	\$ 916.75	\$ 641.73	Review and provide comments to securities design presentation made by FOMB advisors as part of mediation session.
Outside PR	201	Feldman, Robert	10/30/2019	0.5	\$ 525.00	\$ 262.50	Participate on call with representatives of O'Melveny & Myers, Pietrantonio Mendez & Alvarez and Ankura to discuss views and options on General Obligation security design in advance of mediation next week.
Outside PR	208	Barrett, Dennis	10/30/2019	2.0	\$ 850.25	\$ 1,700.50	Participate in meeting with representatives of Ankura, PJT Partners and Citi to walk through the initial draft of the HTA toll road model.
Outside PR	208	Barrett, Dennis	10/30/2019	0.5	\$ 850.25	\$ 425.13	Participate on call with R. Feldman (ACG) regarding questions on the HTA net toll forecast model.
Outside PR	208	Barrett, Dennis	10/30/2019	1.7	\$ 850.25	\$ 1,445.43	Review and analyze Bluhaus financial modeling with respect to HTA measures and develop set of questions on the approach.
Outside PR	208	Barrett, Dennis	10/30/2019	1.6	\$ 850.25	\$ 1,360.40	Review and compare toll road allocation methodology in HTA audited financials from 2016, 2017 and 2018.
Outside PR	208	Barrett, Dennis	10/30/2019	1.1	\$ 850.25	\$ 935.28	Review current draft of HTA toll road model.
Outside PR	208	Barrett, Dennis	10/30/2019	1.0	\$ 850.25	\$ 850.25	Prepare list of follow up diligence questions and information requests and send to HTA finance team.
Outside PR	208	Barrett, Dennis	10/30/2019	0.5	\$ 850.25	\$ 425.13	Participate on call with E. LaPuma (A&M) regarding HTA due diligence questions and toll road modeling.
Outside PR	208	Barrett, Dennis	10/30/2019	0.4	\$ 850.25	\$ 340.10	Correspond with J. Boo (ACG) regarding status of HTA modeling and questions regarding payroll allocation.
Outside PR	208	Battle, Fernando	10/30/2019	0.2	\$ 916.75	\$ 183.35	Participate on call with T. Green (Citi) to discuss federal toll credits marketability and potential monetization.
Outside PR	208	Feldman, Robert	10/30/2019	2.0	\$ 525.00	\$ 1,050.00	Participate in meeting with representatives of Ankura, PJT Partners and Citi to walk through the initial draft of the HTA toll road model.
Outside PR	208	Feldman, Robert	10/30/2019	0.5	\$ 525.00	\$ 262.50	Participate in discussion with J. Levantis (ACG) and CMA to discuss HTA capex calculations performed by CMA team.
Outside PR	208	Feldman, Robert	10/30/2019	0.4	\$ 525.00	\$ 210.00	Participate in discussion with P. Leake (ACG) regarding salaries & benefits and administrative expenses as part of HTA toll road model.
Outside PR	208	Feldman, Robert	10/30/2019	0.5	\$ 525.00	\$ 262.50	Participate on call with D. Barrett (ACG) regarding questions on the HTA net toll forecast model.
Outside PR	208	Feldman, Robert	10/30/2019	1.0	\$ 525.00	\$ 525.00	Prepare detailed bridge for highway maintenance in HTA toll road model to certified fiscal plan to breakout five key drivers of variance.
Outside PR	208	Feldman, Robert	10/30/2019	0.8	\$ 525.00	\$ 420.00	Prepare summary level bridge for payroll detail in HTA toll road model to the same line item in the certified fiscal plan.
Outside PR	208	Feldman, Robert	10/30/2019	0.7	\$ 525.00	\$ 367.50	Prepare methodology page identifying data source, relevant tabs, and core assumptions for revenue line items as part of HTA toll road model.
Outside PR	208	Feldman, Robert	10/30/2019	0.7	\$ 525.00	\$ 367.50	Prepare summary level bridge for total highway maintenance and administration line item in HTA toll road model to the certified fiscal plan.
Outside PR	208	Feldman, Robert	10/30/2019	0.6	\$ 525.00	\$ 315.00	Revise fines assumptions and create additional flexibility around collection percentage and collection timing as part of HTA toll road model.
Outside PR	208	Feldman, Robert	10/30/2019	0.6	\$ 525.00	\$ 315.00	Prepare summary build of revenue-based measures as part of HTA toll road model.
Outside PR	208	Feldman, Robert	10/30/2019	0.5	\$ 525.00	\$ 262.50	Compare revenue measures against certified fiscal plan to understand relationship to fine collection percentages as part of HTA toll road model.
Outside PR	208	Feldman, Robert	10/30/2019	0.4	\$ 525.00	\$ 210.00	Review PR17 revenue sharing of 5% and relationship to administrative expense in legal documents.
Outside PR	208	Feldman, Robert	10/30/2019	0.4	\$ 525.00	\$ 210.00	Review certified fiscal plan approach to v-tolls out of period to compare to the HTA toll road model.
Outside PR	208	Feldman, Robert	10/30/2019	0.3	\$ 525.00	\$ 157.50	Prepare list of open items on HTA toll road model to discuss with working group.
Outside PR	208	Leake, Paul	10/30/2019	2.0	\$ 370.50	\$ 741.00	Participate in meeting with representatives of Ankura, PJT Partners and Citi to walk through the initial draft of the HTA toll road model.
Outside PR	208	Leake, Paul	10/30/2019	0.4	\$ 370.50	\$ 148.20	Participate in discussion with R. Feldman (ACG) regarding salaries & benefits and administrative expenses as part of HTA toll road model.
Outside PR	208	Leake, Paul	10/30/2019	1.6	\$ 370.50	\$ 592.80	Diligence the toll optimization measure backup model to understand the BOS/CSS cost included in the toll admin line item in the HTA fiscal plan for inclusion of information in the HTA toll road model.
Outside PR	208	Leake, Paul	10/30/2019	1.3	\$ 370.50	\$ 481.65	Prepare initial summary of toll administration expense assumptions used in the HTA fiscal plan to discuss with J. Levantis (ACG), R. Feldman (ACG) and D. Barrett (ACG).
Outside PR	208	Leake, Paul	10/30/2019	1.1	\$ 370.50	\$ 407.55	Review and prepare summary of the headcount by department at HTA to diligence the percent of salaries and related benefits attributable to toll roads.
Outside PR	208	Leake, Paul	10/30/2019	0.6	\$ 370.50	\$ 222.30	Diligence the toll optimization measure backup model to understand the RSS - Operations cost included in the toll admin line item in the HTA fiscal plan for inclusion of information in the HTA toll road model.
Outside PR	208	Leake, Paul	10/30/2019	0.4	\$ 370.50	\$ 148.20	Prepare and send email to representatives of the HTA finance team regarding outstanding questions on the audited financials from FY16-FY18.
Outside PR	208	Leake, Paul	10/30/2019	0.4	\$ 370.50	\$ 148.20	Correspond with J. Levantis (ACG) and R. Feldman (ACG) regarding the assumptions used in the fiscal plan relating to the toll administration expense line item.
Outside PR	208	Leake, Paul	10/30/2019	0.3	\$ 370.50	\$ 111.15	Diligence the toll optimization measure backup model to understand soft costs included in the toll administrative expenses in the HTA fiscal plan for inclusion of information in the HTA toll road model.
Outside PR	208	Leake, Paul	10/30/2019	0.3	\$ 370.50	\$ 111.15	Prepare the HTA toll road model for the review of D. Barrett (ACG) at the request of R. Feldman (ACG).
Outside PR	208	Levantis, James	10/30/2019	2.0	\$ 446.50	\$ 893.00	Participate in meeting with representatives of Ankura, PJT Partners and Citi to walk through the initial draft of the HTA toll road model.
Outside PR	208	Levantis, James	10/30/2019	0.5	\$ 446.50	\$ 223.25	Participate in discussion with R. Feldman (ACG) and CMA to discuss HTA capex calculations performed by CMA team.
Outside PR	208	Levantis, James	10/30/2019	2.2	\$ 446.50	\$ 982.30	Prepare measures summary tab to roll up all measures included in fiscal plan and allocate to each toll road.

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
Outside PR	208	Levantis, James	10/30/2019	1.5	\$ 446.50	\$ 669.75	Build out and map measures and post-measures P&L in the HTA toll road model.
Outside PR	208	Levantis, James	10/30/2019	1.1	\$ 446.50	\$ 491.15	Revise HTA capex model for updated data provided by representatives of CMA advisors.
Outside PR	208	Levantis, James	10/30/2019	0.4	\$ 446.50	\$ 178.60	Revise HTA toll road model for comments provided by R. Feldman (ACG).
Outside PR	218	Ruvane, Joseph	10/30/2019	2.9	\$ 325.00	\$ 942.50	Perform true labor cost analysis for PREPA employees under both UTIER and UTICE collective bargaining agreements.
Outside PR	218	Ruvane, Joseph	10/30/2019	2.5	\$ 325.00	\$ 812.50	Review and analyze PREPA payroll data to understand compensation structures under both UTIER and UTICE collective bargaining agreements.
Outside PR	218	Ruvane, Joseph	10/30/2019	1.3	\$ 325.00	\$ 422.50	Prepare for and attend meeting with J. Frehse (ACG) to discuss payroll data and true labor cost.
Outside PR	20	Battle, Fernando	10/31/2019	0.1	\$ 916.75	\$ 91.68	Participate on call with A. Pavel (OMM) to discuss deposition related to settlement charge motion.
Outside PR	57	Battle, Fernando	10/31/2019	0.8	\$ 916.75	\$ 733.40	Review London Economics Report on RSA as requested by representatives of O'Melveny & Myers.
Outside PR	57	Battle, Fernando	10/31/2019	0.7	\$ 916.75	\$ 641.73	Review expert report by Mark Belanger related to current expense treatment of fuel line loans as requested by representatives of O'Melveny & Myers.
Outside PR	57	Battle, Fernando	10/31/2019	0.1	\$ 916.75	\$ 91.68	Participate on call with V. Feliciano (ABC) to discuss RSA analysis requested by AAFAF.
Outside PR	201	Barrett, Dennis	10/31/2019	1.2	\$ 850.25	\$ 1,020.30	Participate on call with representatives of AAFAF, Pietrantonio Mendez & Alvarez, O'Melveny & Myers and Ankura regarding General Obligation securities design options.
Outside PR	201	Barrett, Dennis	10/31/2019	0.7	\$ 850.25	\$ 595.18	Participate on call with representatives of AAFAF, Pietrantonio Mendez & Alvarez, O'Melveny & Myers and Ankura regarding securities design options and General Obligation counterproposal.
Outside PR	201	Barrett, Dennis	10/31/2019	1.0	\$ 850.25	\$ 850.25	Participate on call with representatives of Ankura, PJT Partners, Citi, AAFAF, FOMB, Proskauer and O'Melveny & Myers regarding preparing for next week mediation session regarding securities design.
Outside PR	201	Barrett, Dennis	10/31/2019	2.2	\$ 850.25	\$ 1,870.55	Research structure and performance of Detroit/Stockton bonds post effective date of those cases as reference when thinking about Puerto Rico General Obligation structuring.
Outside PR	201	Barrett, Dennis	10/31/2019	0.2	\$ 850.25	\$ 170.05	Participate on call with M. DiConza (OMM) and J. Zukowski (OMM) regarding securities design options presentation for AAFAF.
Outside PR	201	Barrett, Dennis	10/31/2019	0.1	\$ 850.25	\$ 85.03	Participate on call with M. DiConza (OMM) regarding securities design options presentation for AAFAF.
Outside PR	201	Battle, Fernando	10/31/2019	1.2	\$ 916.75	\$ 1,100.10	Participate on call with representatives of AAFAF, Pietrantonio Mendez & Alvarez, O'Melveny & Myers and Ankura regarding General Obligation securities design options.
Outside PR	201	Battle, Fernando	10/31/2019	0.7	\$ 916.75	\$ 641.73	Participate on call with representatives of AAFAF, Pietrantonio Mendez & Alvarez, O'Melveny & Myers and Ankura regarding securities design options and General Obligation counterproposal.
Outside PR	201	Battle, Fernando	10/31/2019	1.0	\$ 916.75	\$ 916.75	Participate on call with representatives of Ankura, PJT Partners, Citi, AAFAF, FOMB, Proskauer and O'Melveny & Myers regarding preparing for next week mediation session regarding securities design.
Outside PR	207	Barrett, Dennis	10/31/2019	0.1	\$ 850.25	\$ 85.03	Correspond with C. Tirado (ERS) regarding status of ERS information request.
Outside PR	208	Barrett, Dennis	10/31/2019	0.5	\$ 850.25	\$ 425.13	Participate on call with F. Battle (ACG) and G. Loran (AAFAF) to discuss HTA due diligence status.
Outside PR	208	Barrett, Dennis	10/31/2019	1.0	\$ 850.25	\$ 850.25	Participate on call with representatives of McKinsey and Ankura to walk McKinsey through our preliminary forecast and get feedback.
Outside PR	208	Barrett, Dennis	10/31/2019	0.2	\$ 850.25	\$ 170.05	Participate in discussion with P. Leake (ACG) and R. Feldman (ACG) regarding approach to allocating payroll to each of the toll roads.
Outside PR	208	Barrett, Dennis	10/31/2019	0.8	\$ 850.25	\$ 680.20	Review and analyze HTA October reporting package posted to AAFAF website for additional information to include in the HTA toll revenue forecast.
Outside PR	208	Barrett, Dennis	10/31/2019	0.6	\$ 850.25	\$ 510.15	Draft additional information request and send to HTA.
Outside PR	208	Barrett, Dennis	10/31/2019	0.3	\$ 850.25	\$ 255.08	Participate on call with E. LaPuma (AM) regarding HTA due diligence questions and timeline for responses.
Outside PR	208	Battle, Fernando	10/31/2019	0.5	\$ 916.75	\$ 458.38	Participate on call with D. Barrett (ACG) and G. Loran (AAFAF) to discuss HTA due diligence status.
Outside PR	208	Feldman, Robert	10/31/2019	0.4	\$ 525.00	\$ 210.00	Participate in discussion with J. Levantis (ACG) regarding fiscal measures included in the HTA fiscal plan.
Outside PR	208	Feldman, Robert	10/31/2019	0.2	\$ 525.00	\$ 105.00	Participate in discussion with D. Barrett (ACG) and P. Leake (ACG) regarding approach to allocating payroll to each of the toll roads.
Outside PR	208	Feldman, Robert	10/31/2019	0.4	\$ 525.00	\$ 210.00	Participate in discussion with P. Leake (ACG) regarding toll administration reconciliation analysis.
Outside PR	208	Feldman, Robert	10/31/2019	0.4	\$ 525.00	\$ 210.00	Participate in discussion with J. Levantis (ACG) regarding preparation of measures bridge from HTA toll road model to the HTA fiscal plan.
Outside PR	208	Feldman, Robert	10/31/2019	1.4	\$ 525.00	\$ 735.00	Model FY20 v-tolls out of period timing adjustment to account for portion of tolls not currently being paid, as well as adjustment in subsequent year as part of HTA toll road model.
Outside PR	208	Feldman, Robert	10/31/2019	1.3	\$ 525.00	\$ 682.50	Prepare detailed pricing matrix for earned tolls to summarize pricing metrics by plaza and by toll road as part of HTA toll road model.
Outside PR	208	Feldman, Robert	10/31/2019	1.0	\$ 525.00	\$ 525.00	Prepare fiscal measures bridge from HTA toll road model to certified fiscal plan.
Outside PR	208	Feldman, Robert	10/31/2019	0.8	\$ 525.00	\$ 420.00	Review and revise toll administration expense reconciliation analysis to certified fiscal plan.
Outside PR	208	Feldman, Robert	10/31/2019	0.6	\$ 525.00	\$ 315.00	Prepare methodology page identifying data source, relevant tabs, and core assumptions for expense line items as part of HTA toll road model.
Outside PR	208	Feldman, Robert	10/31/2019	0.6	\$ 525.00	\$ 315.00	Prepare salaries and benefits allocation analysis per discussions with Bluhaus as part of HTA toll road model.
Outside PR	208	Feldman, Robert	10/31/2019	0.5	\$ 525.00	\$ 262.50	Continue building pricing support schedules to show impact of FOMB hikes over time as part of HTA toll road model.
Outside PR	208	Feldman, Robert	10/31/2019	0.4	\$ 525.00	\$ 210.00	Prepare detailed pricing matrix for v-tolls to summarize pricing metrics by plaza and by toll road as part of HTA toll road model.
Outside PR	208	Feldman, Robert	10/31/2019	0.4	\$ 525.00	\$ 210.00	Prepare methodology page identifying data source, relevant tabs, and core assumptions for highway and maintenance expenses as part of HTA toll road model.
Outside PR	208	Feldman, Robert	10/31/2019	0.2	\$ 525.00	\$ 105.00	Review relationship between maintenance capex and capex required to get roads to 'state of good repair' on annual basis.
Outside PR	208	Leake, Paul	10/31/2019	1.0	\$ 370.50	\$ 370.50	Participate on call with representatives of McKinsey and Ankura to walk McKinsey through our preliminary forecast and get feedback.
Outside PR	208	Leake, Paul	10/31/2019	0.2	\$ 370.50	\$ 74.10	Participate in discussion with D. Barrett (ACG) and R. Feldman (ACG) regarding approach to allocating payroll to each of the toll roads.
Outside PR	208	Leake, Paul	10/31/2019	0.4	\$ 370.50	\$ 148.20	Participate in discussion with R. Feldman (ACG) regarding toll administration reconciliation analysis.
Outside PR	208	Leake, Paul	10/31/2019	2.2	\$ 370.50	\$ 815.10	Revise the toll administration expense summary for inclusion in the HTA toll road model for comments provided by J. Levantis (ACG) and R. Feldman (ACG).
Outside PR	208	Leake, Paul	10/31/2019	0.8	\$ 370.50	\$ 296.40	Revise the summary of salary and pension expenses for the trailing 12 months ending August 2019 for information provided by G. Loran (AAFAF) to include percent attributable to toll roads for inclusion in the HTA toll road model.

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
Outside PR	208	Leake, Paul	10/31/2019	0.6	\$ 370.50	\$ 222.30	Review toll road compared to non-toll road lane miles and additional analysis provided by G. Loran (AAFAF) for inclusion of information in the HTA toll road model.
Outside PR	208	Leake, Paul	10/31/2019	0.6	\$ 370.50	\$ 222.30	Diligence ancillary revenue and pension measures in the HTA fiscal plan models for inclusion of information in the HTA toll road model.
Outside PR	208	Leake, Paul	10/31/2019	0.4	\$ 370.50	\$ 148.20	Prepare summary of salary and pension expenses for the trailing 12 months ending August 2019 for information provided by G. Loran (AAFAF).
Outside PR	208	Leake, Paul	10/31/2019	0.4	\$ 370.50	\$ 148.20	Review and edit questions for representatives of McKinsey regarding the HTA fiscal plan model prepared by R. Feldman (ACG) prior to sending to representatives of McKinsey.
Outside PR	208	Levantis, James	10/31/2019	0.4	\$ 446.50	\$ 178.60	Participate in discussion with R. Feldman (ACG) regarding fiscal measures included in the HTA fiscal plan.
Outside PR	208	Levantis, James	10/31/2019	0.4	\$ 446.50	\$ 178.60	Participate in discussion with R. Feldman (ACG) regarding preparation of measures bridge from HTA toll road model to the HTA fiscal plan.
Outside PR	208	Levantis, James	10/31/2019	2.3	\$ 446.50	\$ 1,026.95	Prepare measures bridge from HTA toll road model to the HTA fiscal plan for all measures included in the fiscal plan.
Outside PR	208	Levantis, James	10/31/2019	0.3	\$ 446.50	\$ 133.95	Revise measures summary included in the HTA toll road model to include concession measure and allocate to each toll road by lane mile.
Outside PR	218	Battle, Fernando	10/31/2019	1.0	\$ 916.75	\$ 916.75	Review CBA analysis prepared by J. Frehse (AAFAF) requested by F. Fontanes (P3) as part of transformation transaction.
Outside PR	218	Frehse, John	10/31/2019	3.2	\$ 916.75	\$ 2,933.60	Prepare presentation on historical compensation trends and UTIER and UITICE collective bargaining agreement realities.
Outside PR	218	Ruvane, Joseph	10/31/2019	3.8	\$ 325.00	\$ 1,235.00	Prepare presentation on historical compensation trends and UTIER and UITICE collective bargaining agreement realities.
Outside PR	218	Ruvane, Joseph	10/31/2019	1.8	\$ 325.00	\$ 585.00	Continue reviewing and analyzing PREPA payroll data to understand compensation structures under both UTIER and UITICE collective bargaining agreements.
		Subtotal - Fees		824.0		\$ 535,920.08	



Invoice Remittance

December 12, 2019

Omar Marrero
Executive Director
Puerto Rico Fiscal Agency and Financial Advisory Authority
Roberto Sanchez Vilella Government Center
De Diego Avenue, Stop 22
Santurce, Puerto Rico 00940

RE: TWENTY-NINTH (A) MONTHLY FEE STATEMENT OF ANKURA CONSULTING GROUP, LLC OCTOBER 1, 2019 TO OCTOBER 31, 2019

Dear Mr. Marrero,

Pursuant to the First Amended Order Setting Procedures for Interim Compensation and Reimbursement of Expenses of Professionals (docket #1715), please find enclosed the twenty-ninth (a) monthly fee statement of Ankura Consulting Group, LLC. The fee statement covers the period of October 1, 2019 through October 31, 2019.

Pursuant to the professional services agreement, **Contract number 2020-000040** between Puerto Rico Fiscal Agency and Financial Advisory Authority and Ankura Consulting Group, LLC effective August 1, 2019, we certify under penalty of nullity that no public servant of the Puerto Rico Fiscal Agency and Financial Advisory Authority, will derive or obtain any benefit or profit of any kind from the contractual relationship which is the basis of this invoice. If such benefit or profit exists, the required waiver has been obtained prior to entering into the Agreement. The only consideration to be received in exchange for the delivery of goods or for services provided is the agreed-upon price that has been negotiated with an authorized representative of the Puerto Rico Fiscal Agency and Financial Advisory Authority. The total amount shown on this invoice is true and correct. The services have been rendered, and no payment has been received.

If you have any questions do not hesitate to contact me directly.

Sincerely,

Fernando Batlle
Senior Managing Director
Enclosure



Invoice Remittance

Re: AAFAF Implementation Project

Professional Services from October 1, 2019 to October 31, 2019

Professional Services	\$546,937.75
Expenses	\$48,125.94
Total Amount Due	\$595,063.69

Please Remit Payment to:
Ankura Consulting Group, LLC
P.O. Box 74007043
Chicago, IL 60674-7043

Wire Payment to:
Bank of America
222 Broadway
New York, NY 10038
ABA Routing #: 026009593
ACH Routing #: 054001204
Account #: 226005697768
Bank Contact: Carolyn Banks
Bank Contact Phone #: (214) 965-3925

For additional assistance, please contact our Billing Department:
ankurainvoice@ankura.com



Invoice Summary

Re: AAFAF Implementation Project

Professional Services from October 1, 2019 to October 31, 2019

Professional	Title	Rate	Hours	Total
Beil, Rebecca	Senior Director	\$380.00	164.20	\$62,396.00
Boo, Jason	Managing Director	\$451.25	70.90	\$31,993.63
Brickner, Stephen	Senior Director	\$380.00	28.70	\$10,906.00
Burkett, Matthew	Senior Director	\$380.00	1.70	\$646.00
Cowherd, Kevin	Senior Managing Director	\$522.50	4.90	\$2,560.25
Edwards, Jessica	Senior Associate	\$308.75	117.00	\$36,123.75
Estrin, Vicki	Senior Managing Director	\$522.50	6.70	\$3,500.75
Fullana, Jaime	Senior Associate	\$300.00	122.70	\$36,810.00
Garner, Jacob	Director	\$332.50	33.00	\$10,972.50
George, Donna	Senior Director	\$380.00	32.50	\$12,350.00
Gould, Laura	Senior Director	\$332.50	152.80	\$50,806.00
Jandura, Daniel	Senior Director	\$380.00	101.80	\$38,684.00
Schulte, Justin	Director	\$332.50	121.10	\$40,265.75
Stacy, Sean	Senior Director	\$380.00	178.00	\$67,640.00
Tabor, Ryan	Managing Director	\$451.25	66.80	\$30,143.50
Thacker, Michael	Senior Associate	\$380.00	160.50	\$60,990.00
Yoshimura, Arren	Director	\$332.50	71.30	\$23,707.25
Zotos, Chrisanthi	Director	\$332.50	12.00	\$3,990.00
Zughni, Farrah	Senior Associate	\$308.75	11.70	\$3,612.38
Total Hourly Fees				1,458.30
				\$528,097.75
Subcontractor 1 ⁽¹⁾				\$18,840.00
Total Fees				\$546,937.75

(1) Invoices can be provided upon request



Invoice Summary

Expense Category	Billed Amount
Airfare/Railway	\$15,366.30
Lodging - PR	\$20,799.50
Lodging - US	\$0.00
Meals - PR	\$6,432.35
Meals - US	\$780.03
Transportation - PR	\$3,290.56
Transportation - US	\$1,457.20
Other	\$0.00
TOTAL	\$48,125.94

Invoice Activity

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
PR	10	Beil, Rebecca	10/1/2019	0.8	\$380.00	\$ 304.00	Analyze agenda and prepare for 10/20 PRITS meeting. (0.8)
PR	10	Beil, Rebecca	10/1/2019	1.5	\$380.00	\$ 570.00	Analyze PRDE right sizing model in preparation of engagement (1.5)
PR	10	Beil, Rebecca	10/1/2019	1.5	\$380.00	\$ 570.00	Analyze PRDE fiscal plan in preparation of engagement (1.5)
PR	10	Beil, Rebecca	10/1/2019	1.5	\$380.00	\$ 570.00	Analyze PRDE organization in preparation of engagement (1.5)
PR	10	Beil, Rebecca	10/1/2019	2	\$380.00	\$ 760.00	Analyze PRDE original implementation plan.
PR	10	Beil, Rebecca	10/1/2019	0.5	\$380.00	\$ 190.00	Discuss Dept of Education implementation plans and savings reporting documentation with M. Burkett (ACG).
PR	10	Beil, Rebecca	10/1/2019	1	\$380.00	\$ 380.00	Participate in conversation with C. Gonzalez (ACG) and J. Fullana (ACG) to develop engagement strategy for department of education. (1)
PR	10	Beil, Rebecca	10/1/2019	1.1	\$380.00	\$ 418.00	Participate in conversation with R. Maldonado (AAFAF) to align on PRDE priorities. (1.1)
PR	10	Beil, Rebecca	10/1/2019	0.5	\$380.00	\$ 190.00	Participate on call with S. Stacy (ACG) to review agenda and prepare for 10/02/19 PRITS implementation meeting. (0.5)
PR	10	Beil, Rebecca	10/1/2019	2.4	\$380.00	\$ 912.00	Review PRDE June submission. (2.4)
PR	10	Beil, Rebecca	10/2/2019	1.2	\$380.00	\$ 456.00	Participate in planning meeting with J. Fullana (ACG), C. Gonzalez (ACG), and R. Maldonado (AAFAF) to discuss PRDE engagement scope and next steps. (1.2)
PR	10	Beil, Rebecca	10/2/2019	1.7	\$380.00	\$ 646.00	Participate in weekly PRITS implementation meeting with J. Fullana (ACG), G. Ripoll (PRITS), J. Morales (PRITS), and D. Pelegrina (PRITS) to discuss progress from prior weeks and prepare for upcoming meetings. (1.7)
PR	10	Beil, Rebecca	10/2/2019	0.8	\$380.00	\$ 304.00	Participate on call with S.Stacy (ACG), J. Fullana (ACG), C. Gonzalez (ACG) to develop concept for PRITS resource business case presentation and evaluate required job descriptions with Puerto Rico salary range. (0.8)
PR	10	Beil, Rebecca	10/2/2019	1.6	\$380.00	\$ 608.00	Review notes, team deliverables, and action items from PRITS status update meeting. (1.6)
PR	10	Beil, Rebecca	10/2/2019	1.4	\$380.00	\$ 532.00	Create PRDE next steps and develop engagement approach (1.4)
PR	10	Beil, Rebecca	10/2/2019	1.4	\$380.00	\$ 532.00	Analyze PRDE next steps and develop engagement approach (1.4)
PR	10	Beil, Rebecca	10/2/2019	1.4	\$380.00	\$ 532.00	Review PRDE next steps and develop engagement approach (1.4)
PR	10	Beil, Rebecca	10/2/2019	2	\$380.00	\$ 760.00	Revise PRITS organizational chart (2)
PR	10	Beil, Rebecca	10/2/2019	1.9	\$380.00	\$ 722.00	Review PRITS organizational chart (1.9)
PR	10	Beil, Rebecca	10/3/2019	1.2	\$380.00	\$ 456.00	Participate in introductory meeting with O. Guzman (PRDE), T. Lamelo (PRDE), W. Acevedo (PRDE), and Z. Nieves (PRDE) to understand reporting challenges. (1.2)
PR	10	Beil, Rebecca	10/3/2019	2	\$380.00	\$ 760.00	Analyzed PRDE documentation to prepare for introductory meeting (2)
PR	10	Beil, Rebecca	10/3/2019	1.9	\$380.00	\$ 722.00	Reviewed PRDE documentation to prepare for introductory meeting (1.9)
PR	10	Beil, Rebecca	10/3/2019	2	\$380.00	\$ 760.00	Revise PRITS job descriptions (2)
PR	10	Beil, Rebecca	10/3/2019	1.6	\$380.00	\$ 608.00	Review PRITS job descriptions (1.6)
Outside - PR	10	Beil, Rebecca	10/4/2019	1.5	\$380.00	\$ 570.00	Review FOMB monthly report format (1.5)

Outside - PR	10	Beil, Rebecca	10/4/2019	1.5	\$380.00	\$ 570.00	Review prior PRDE FOMB monthly report submissions (1.5)
Outside - PR	10	Beil, Rebecca	10/4/2019	1.5	\$380.00	\$ 570.00	Analyze prior PRDE FOMB monthly report submissions (1.5)
Outside - PR	10	Beil, Rebecca	10/4/2019	1.6	\$380.00	\$ 608.00	Analyze prior PRDE monthly report submissions to the fiscal plan (1.6)
Outside - PR	10	Beil, Rebecca	10/4/2019	0.5	\$380.00	\$ 190.00	Participate on call with S.Stacy (ACG) to finalize PRITS job descriptions. (0.5)
Outside - PR	10	Beil, Rebecca	10/4/2019	2.4	\$380.00	\$ 912.00	Revise remaining PRITS job descriptions and prepared them for the delivery to the agency. (2.4)
Outside - PR	10	Beil, Rebecca	10/5/2019	1.3	\$380.00	\$ 494.00	Develop materials PRDE meetings the week of 10/7/19. (1.3)
Outside - PR	10	Beil, Rebecca	10/6/2019	0.7	\$380.00	\$ 266.00	Participate on telephone call with J. Boo (ACG) to develop meeting plans for 10/07/19 (0.7)
Outside - PR	10	Beil, Rebecca	10/6/2019	0.6	\$380.00	\$ 228.00	Review documents to prepare for PRDE meetings the week of 10/14/19 to understand budget and reallocation request. (0.6)
Outside - PR	10	Beil, Rebecca	10/6/2019	0.8	\$380.00	\$ 304.00	Revise PRDE status in weekly AAFAF status report. (0.8)
Outside - PR	10	Beil, Rebecca	10/7/2019	0.7	\$380.00	\$ 266.00	Analyze historic PRDE monthly reports to identify reporting challenges.
Outside - PR	10	Beil, Rebecca	10/7/2019	0.8	\$380.00	\$ 304.00	Participate in conference call with M. Burkett (ACG) addressing PRDE savings reporting and implementation plan.
Outside - PR	10	Beil, Rebecca	10/7/2019	1.5	\$380.00	\$ 570.00	Prepare format for the PRDE implementation plan (1.5)
Outside - PR	10	Beil, Rebecca	10/7/2019	1.5	\$380.00	\$ 570.00	Review the fiscal plan for inputs into the PRDE implementation plan (1.5)
Outside - PR	10	Beil, Rebecca	10/7/2019	1.5	\$380.00	\$ 570.00	Prepare PRDE implementation plan (1.5)
Outside - PR	10	Beil, Rebecca	10/7/2019	1.8	\$380.00	\$ 684.00	Review PRDE implementation plan (1.8)
Outside - PR	10	Beil, Rebecca	10/7/2019	2.3	\$380.00	\$ 874.00	Review prior PRDE implementation plans to understand improvement initiatives. (2.3)
Outside - PR	10	Beil, Rebecca	10/7/2019	1.1	\$380.00	\$ 418.00	Review Right Sizing Model to understand PRDE savings and investment commitments for FY20. (1.1)
Outside - PR	10	Beil, Rebecca	10/8/2019	2.6	\$380.00	\$ 988.00	Participate in conversation with L. Gould (ACG) to discuss PRDE engagement and preparation for future progress. (2.6)
Outside - PR	10	Beil, Rebecca	10/8/2019	2	\$380.00	\$ 760.00	Participate in conversation with L.Gould (ACG) to discuss PRDE reporting and initial development of monthly report. (2.0)
Outside - PR	10	Beil, Rebecca	10/8/2019	2.1	\$380.00	\$ 798.00	Review Right Sizing Model to understand PRDE savings and investment commitments for FY20. (2.1)
Outside - PR	10	Beil, Rebecca	10/8/2019	1.3	\$380.00	\$ 494.00	Revise September 2019 PRDE monthly report. (1.3)
Outside - PR	10	Beil, Rebecca	10/15/2019	0.9	\$380.00	\$ 342.00	Prepare PRDE content for monthly AAFAF status report. (0.9)
Outside - PR	10	Beil, Rebecca	10/17/2019	3	\$380.00	\$1,140.00	Participate in conversation with L. Gould (ACG) to discuss PRDE engagement and preparation for visit. (3.0)
Outside - PR	10	Beil, Rebecca	10/17/2019	0.7	\$380.00	\$ 266.00	Prepare agenda for PRDE meeting regarding Implementation Plan reporting. (0.7)
Outside - PR	10	Beil, Rebecca	10/17/2019	2.3	\$380.00	\$ 874.00	Review status report and notes from prior week. (2.3)
Outside - PR	10	Beil, Rebecca	10/18/2019	2.7	\$380.00	\$1,026.00	Analyze PRDE teacher headcount data to prepare for PRDE HR meeting
Outside - PR	10	Beil, Rebecca	10/18/2019	1.5	\$380.00	\$ 570.00	Participate on call with J. Boo (ACG), L. Gould (ACG), and C. Gonzalez (ACG) to review PRDE Headcount Data and plan for travel the week of 10/21/19. (1.5)
Outside - PR	10	Beil, Rebecca	10/18/2019	0.9	\$380.00	\$ 342.00	Participate on phone call with C. Gonzalez (ACG) to discuss PRDE engagement and planning for the week of 10/21/19. (0.9)

Outside - PR	10	Beil, Rebecca	10/18/2019	2.9	\$380.00	\$1,102.00	Review PRDE implementation plan to prepare for meeting. (2.9)
Outside - PR	10	Beil, Rebecca	10/19/2019	2.8	\$380.00	\$1,064.00	Prepare agenda and schedule upcoming meeting to review September Implementation Plan Report. (2.8)
PR	10	Beil, Rebecca	10/21/2019	0.8	\$380.00	\$ 304.00	Plan for upcoming discussion on PRDE report submission. (0.8)
PR	10	Beil, Rebecca	10/21/2019	2.4	\$380.00	\$ 912.00	Prepare agenda for implementation planning workshop for PRDE. (2.4)
PR	10	Beil, Rebecca	10/21/2019	2.8	\$380.00	\$1,064.00	Review implementation report and data inputs. (2.8)
PR	10	Beil, Rebecca	10/22/2019	1.9	\$380.00	\$ 722.00	Participate in meeting with C. Gonzalez (ACG), O. Guzman (PRDE), A. Olmedo (PRDE), and J. Zuniga (PRDE) to plan next steps for school closure data, implementation planning, and monthly report submission. (1.9)
PR	10	Beil, Rebecca	10/22/2019	2.3	\$380.00	\$ 874.00	Plan school closure data report next steps. (2.3).
PR	10	Beil, Rebecca	10/22/2019	1.4	\$380.00	\$ 532.00	Analyze implementation plan for the PRDE implementation workshop (1.4)
PR	10	Beil, Rebecca	10/22/2019	1.6	\$380.00	\$ 608.00	Prepare slides for the PRDE implementation workshop (1.6)
PR	10	Beil, Rebecca	10/22/2019	1.2	\$380.00	\$ 456.00	Prepare questions for the PRDE implementation workshop (1.2)
PR	10	Beil, Rebecca	10/22/2019	2.1	\$380.00	\$ 798.00	Review school closure data. (2.1)
PR	10	Beil, Rebecca	10/23/2019	0.7	\$380.00	\$ 266.00	Participate in meeting with C. Gonzalez (ACG), L. Gould (ACG) and R. DelValle (PRDE) to review school closure data needed. (0.7)
PR	10	Beil, Rebecca	10/23/2019	1.9	\$380.00	\$ 722.00	Participate in meeting with C. Gonzalez (ACG), L. Gould (ACG), and E. Perez (PRDE) to plan next steps for employee and contractor headcount data, payroll processes, and monthly report submission process. (1.9)
PR	10	Beil, Rebecca	10/23/2019	0.7	\$380.00	\$ 266.00	Participate in meeting with C. Gonzalez (ACG), L. Gould (ACG), and R. Maldonado (PRDE) to discuss monthly report submission and prepare for implementation workshop. (0.7)
PR	10	Beil, Rebecca	10/23/2019	1.3	\$380.00	\$ 494.00	Participate in meeting with C. Gonzalez (ACG), L. Gould (ACG), O. Guzman (PRDE), J. Zuniga (PRDE), M. Lizardi (PRDE), and R. DelValle (PRDE) to plan next steps for school closure data, implementation planning, and monthly report submission. (1.3)
PR	10	Beil, Rebecca	10/23/2019	2.2	\$380.00	\$ 836.00	Plan school closure data report next steps. (2.2).
PR	10	Beil, Rebecca	10/23/2019	3.2	\$380.00	\$1,216.00	Review school closure data. (3.2)
PR	10	Beil, Rebecca	10/24/2019	2	\$380.00	\$ 760.00	Assess data requirements for gathering data for monthly reporting (2)
PR	10	Beil, Rebecca	10/24/2019	1.9	\$380.00	\$ 722.00	Create process for gathering data for monthly reporting (1.9)
PR	10	Beil, Rebecca	10/24/2019	1.2	\$380.00	\$ 456.00	Participate in meeting with C. Gonzalez (ACG), L. Gould (ACG), O. Guzman (PRDE), J. Zuniga (PRDE), A. Olmedo (PRDE) and R. DelValle (PRDE) to review the school closure deliverable and discuss next steps. (1.2)
PR	10	Beil, Rebecca	10/24/2019	2	\$380.00	\$ 760.00	Review school closure data received from Accounting and Planning teams. (2)
Outside - PR	10	Beil, Rebecca	10/26/2019	1.8	\$380.00	\$ 684.00	Create PRDE implementation workshop PowerPoint presentation (1.8);
Outside - PR	10	Beil, Rebecca	10/26/2019	2.1	\$380.00	\$ 798.00	Revise PRDE implementation workshop PowerPoint presentation (2.1)
Outside - PR	10	Beil, Rebecca	10/26/2019	1.9	\$380.00	\$ 722.00	Review PRDE implementation workshop PowerPoint presentation (1.9)
Outside - PR	10	Beil, Rebecca	10/26/2019	0.6	\$380.00	\$ 228.00	Prepare Ankura PRDE Implementation status report for week ending 10/25/19. (0.6)

Outside - PR	10	Beil, Rebecca	10/28/2019	1.8	\$380.00	\$ 684.00	Develop PRDE Implementation Plan workshop PowerPoint presentation and Excel documents. (1.8)
Outside - PR	10	Beil, Rebecca	10/28/2019	1.8	\$380.00	\$ 684.00	Develop PRDE workshop facilitation activities (1.8)
Outside - PR	10	Beil, Rebecca	10/28/2019	1.4	\$380.00	\$ 532.00	Develop PRDE workshop facilitation opening statement (1.4)
Outside - PR	10	Beil, Rebecca	10/28/2019	1	\$380.00	\$ 380.00	Participate in conversation with J. Boo (ACG) to discuss PRDE engagement and resource planning for upcoming meetings and project work. (1)
Outside - PR	10	Beil, Rebecca	10/28/2019	2.5	\$380.00	\$ 950.00	Prepare PRDE workshop facilitation approach. (2.5)
PR	10	Beil, Rebecca	10/29/2019	2	\$380.00	\$ 760.00	Develop PRDE Implementation Plan workshop PowerPoint presentation and Excel documents. (2)
PR	10	Beil, Rebecca	10/29/2019	1.8	\$380.00	\$ 684.00	Revise PRDE Implementation Plan workshop PowerPoint presentation (1.8)
PR	10	Beil, Rebecca	10/29/2019	2.2	\$380.00	\$ 836.00	Develop PRDE Implementation Plan workshop Excel documents (2.2)
PR	10	Beil, Rebecca	10/29/2019	1.6	\$380.00	\$ 608.00	Review PRDE Implementation Plan workshop PowerPoint presentation and Excel documents (1.6)
PR	10	Beil, Rebecca	10/29/2019	2.5	\$380.00	\$ 950.00	Participate in meeting with C. Gonzalez (ACG), L. Gould (ACG) and J. Fullana (ACG) to prepare for Implementation Plan facilitation. (2.5).
PR	10	Beil, Rebecca	10/29/2019	1	\$380.00	\$ 380.00	Review presentation with L. Gould (ACG) for Implementation Plan facilitation. (1)
PR	10	Beil, Rebecca	10/30/2019	0.6	\$380.00	\$ 228.00	Facilitate delivery of Closed School Report. (0.6)
PR	10	Beil, Rebecca	10/30/2019	0.7	\$380.00	\$ 266.00	Participate in meeting with C. Gonzalez (ACG), L. Gould (ACG), and R. Maldonado (AAFAF) to discuss Closed School Report. (0.7)
PR	10	Beil, Rebecca	10/30/2019	1.9	\$380.00	\$ 722.00	Prepare and coordinate PRDE Implementation Workshop Day 1. (1.9)
PR	10	Beil, Rebecca	10/30/2019	2.3	\$380.00	\$ 874.00	Prepare PRDE Implementation Plan workshop PowerPoint presentation (2.3)
PR	10	Beil, Rebecca	10/30/2019	1.7	\$380.00	\$ 646.00	Prepare PRDE Implementation Plan workshop Excel documents (1.7)
PR	10	Beil, Rebecca	10/30/2019	0.8	\$380.00	\$ 304.00	Review PRDE Implementation Plan workshop PowerPoint presentation and Excel documents (.8).
PR	10	Beil, Rebecca	10/30/2019	2.9	\$380.00	\$1,102.00	Review Closed School Report analysis and prepare final draft report. (2.9)
PR	10	Beil, Rebecca	10/31/2019	0.8	\$380.00	\$ 304.00	Participate in debrief of PRDE Implementation Planning workshop with C. Gonzalez (ACG), and L. Gould (ACG). (0.8)
PR	10	Beil, Rebecca	10/31/2019	3	\$380.00	\$1,140.00	Participate in PRDE Implementation Planning workshop with C. Gonzalez (ACG), L. Gould (ACG), J. Fullana (ACG), and 10 PRDE representatives of various departments. (3)
PR	10	Beil, Rebecca	10/31/2019	1.6	\$380.00	\$ 608.00	Review Implementation Planning notes related to PRDE's cost-savings workshop (1.6)
PR	10	Beil, Rebecca	10/31/2019	2.3	\$380.00	\$ 874.00	Create deliverable outlining PRDE's Implementation Planning next steps (2.3)
PR	10	Beil, Rebecca	10/31/2019	0.8	\$380.00	\$ 304.00	Revise Implementation Planning next steps for PRDE (.8)
PR	10	Beil, Rebecca	10/31/2019	1	\$380.00	\$ 380.00	Prepare for PRDE Implementation Planning workshop. (1)
Outside - PR	10	Boo, Jason	10/1/2019	1.1	\$451.25	\$ 496.38	Review DOE budget analysis. (1.1)
Outside - PR	10	Boo, Jason	10/1/2019	0.6	\$451.25	\$ 270.75	Review updates made to DNER consolidation workplan. (0.6)
Outside - PR	10	Boo, Jason	10/2/2019	1.1	\$451.25	\$ 496.38	Review of updated PRITS organizational chart. (1.1)
Outside - PR	10	Boo, Jason	10/2/2019	1.3	\$451.25	\$ 586.63	Review PRITS job description draft. (1.3)

Outside - PR	10	Boo, Jason	10/3/2019	1.3	\$451.25	\$ 586.63	Perform quality control review on PRITS job description draft. (1.3)
Outside - PR	10	Boo, Jason	10/3/2019	0.9	\$451.25	\$ 406.13	Review Gaming Commission organizational chart. (0.9)
Outside - PR	10	Boo, Jason	10/4/2019	0.4	\$451.25	\$ 180.50	Participate on call with S. Stacy (ACG) to discuss design of Gaming Commission sports betting organization structure. (0.4)
Outside - PR	10	Boo, Jason	10/4/2019	1.9	\$451.25	\$ 857.38	Review PRITS salary analysis to determine salary ranges for new positions. (1.9)
Outside - PR	10	Boo, Jason	10/6/2019	0.7	\$451.25	\$ 315.88	Participate on telephone call with R. Beil (ACG) to develop meeting plans for 10/07/19 (0.7)
PR	10	Boo, Jason	10/7/2019	1.2	\$451.25	\$ 541.50	Participate in meeting with C. Gonzalez (ACG) and representatives from DOE to discuss and plan for upcoming Implementation Plan working session. (1.2)
PR	10	Boo, Jason	10/7/2019	2.4	\$451.25	\$1,083.00	Participate in meeting with C. Gonzalez (ACG), representatives from DOE, representatives from FOMB, and R. Maldonado (AAFAF) to discuss the department's request for reconsideration on the 3rd party fiduciary requirement for federal funding. (2.4)
PR	10	Boo, Jason	10/7/2019	0.6	\$451.25	\$ 270.75	Prepare for DOE/FOMB meeting related to the department's request for reconsideration on the 3rd party fiduciary requirement for federal funding. (0.6)
PR	10	Boo, Jason	10/7/2019	0.7	\$451.25	\$ 315.88	Prepare for meeting with representatives from DOE to discuss and plan for upcoming Implementation Plan working session. (0.7)
PR	10	Boo, Jason	10/8/2019	2.2	\$451.25	\$ 992.75	Participate in meeting with R. Maldonado (AAFAF) and R. Tabor (ACG) to discuss status of Implementation workstreams across all assigned agencies (2.2)
PR	10	Boo, Jason	10/8/2019	1.8	\$451.25	\$ 812.25	Perform analysis to calculate operating expense required to operate HTA toll-roads as a standalone entity. (1.8)
PR	10	Boo, Jason	10/8/2019	0.3	\$451.25	\$ 135.38	Review DNER consolidation workplan to understand progress made prior to status update meeting. (0.3)
PR	10	Boo, Jason	10/8/2019	1.1	\$451.25	\$ 496.38	Review DOE Implementation plan template for discussion on 10/09/19 meeting with department. (1.1)
PR	10	Boo, Jason	10/8/2019	1.4	\$451.25	\$ 631.75	Review DOE Implementation Plan workplan. (1.4)
PR	10	Boo, Jason	10/8/2019	1.6	\$451.25	\$ 722.00	Review PRITS job descriptions for new positions within agency. (1.6)
PR	10	Boo, Jason	10/9/2019	1.1	\$451.25	\$ 496.38	Document key takeaways and data requests from monthly reporting meeting with DOE. (1.1)
PR	10	Boo, Jason	10/9/2019	2.1	\$451.25	\$ 947.63	Participate in meeting with C. Gonzalez (ACG) and representatives from DOE to review the Monthly Implementation Report and required data points for submission. (2.1)
PR	10	Boo, Jason	10/9/2019	1.3	\$451.25	\$ 586.63	Participate in meeting with C. Gonzalez (ACG), R. Maldonado (AAFA) and representatives from DOE to discuss the social security contributions from teachers and salary increases for teachers. (1.3)
PR	10	Boo, Jason	10/9/2019	1.1	\$451.25	\$ 496.38	Participate in meeting with R. Maldonado (AAFAF) and S. Stacy (ACG) to discuss implementation reporting transition and fiscal priorities specific to engaged agencies. (1.1)
PR	10	Boo, Jason	10/9/2019	0.5	\$451.25	\$ 225.63	Participate on telephone call with L. Gould (ACG) to discuss agency meeting and next steps. (0.5)
PR	10	Boo, Jason	10/9/2019	1.4	\$451.25	\$ 631.75	Prepare for DOE meeting to review the Monthly Implementation Report and required data points for submission
PR	10	Boo, Jason	10/9/2019	0.8	\$451.25	\$ 361.00	Review initial DOE Implementation Plan. (0.8)

PR	10	Boo, Jason	10/9/2019	0.6	\$451.25	\$ 270.75	Review May 2019 Monthly Implementation report submitted by DOE. (0.6)
PR	10	Boo, Jason	10/10/2019	0.7	\$451.25	\$ 315.88	Participate in meeting with representatives from the Puerto Rico Highway and Transit Authority, G. Loran (AAFAF), and C. Gonzalez and A. Yoshimura (ACG) to discuss budgetary documents sent, clarify toll operations and maintenance expenditures, and prioritize tasks prior to the next meeting. (0.7)
PR	10	Boo, Jason	10/10/2019	0.3	\$451.25	\$ 135.38	Prepare for the Puerto Rico Highway and Transit Authority meeting. (0.3)
PR	10	Boo, Jason	10/10/2019	1.2	\$451.25	\$ 541.50	Review Gaming Commission materials to be used in organizational chart workshop. (1.2)
PR	10	Boo, Jason	10/10/2019	1.3	\$451.25	\$ 586.63	Review of operations and maintance expense analysis provided by HTA. (1.3)
PR	10	Boo, Jason	10/10/2019	0.6	\$451.25	\$ 270.75	Updates to analysis to calculate operating expenses for standalone HTA toll road entity. (.6)
Outside - PR	10	Boo, Jason	10/11/2019	0.5	\$451.25	\$ 225.63	Participate on telephone call with L. Gould (ACG) to discuss Monthly Report Summary. (0.5)
PR	10	Boo, Jason	10/14/2019	0.2	\$451.25	\$ 90.25	Participate on call with S. Stacy (ACG) to discuss preparation for AAFAF Fiscal Plan Implementation Status review to be held on 10/16/19. (0.2)
PR	10	Boo, Jason	10/14/2019	0.5	\$451.25	\$ 225.63	Prepare for initial meetings with Families and Children agency with R. Tabor and K. Cowherd (ACG). (0.5)
PR	10	Boo, Jason	10/14/2019	0.9	\$451.25	\$ 406.13	Participate in planning discussion with representatives from ACG to prepare for presentation to representatives of AAFAF. (0.9)
PR	10	Boo, Jason	10/14/2019	1.2	\$451.25	\$ 541.50	Review letter sent to PRITS from FOMB outlining their request for PRITS to create a digital working group. (1.2)
PR	10	Boo, Jason	10/14/2019	1.7	\$451.25	\$ 767.13	Review PRITS job descriptions as requested by agency. (1.7)
PR	10	Boo, Jason	10/15/2019	1.2	\$451.25	\$ 541.50	Create summary presentation highlighting Ankura's work across 8 agencies. (1.2)
PR	10	Boo, Jason	10/15/2019	1.1	\$451.25	\$ 496.38	Participate in discussion with G. Loran (HTA) to discuss methodology for estimating toll-road operating expenses. (1.1)
PR	10	Boo, Jason	10/15/2019	0.7	\$451.25	\$ 315.88	Participate on call with S. Stacy (ACG) and D. Jandura (ACG) to finalize AAFAF Fiscal Plan status report. (0.7)
PR	10	Boo, Jason	10/15/2019	1.8	\$451.25	\$ 812.25	Review FY19 cost-savings measures included in all monthly reports submitted by PRDE. (1.8)
PR	10	Boo, Jason	10/15/2019	1.3	\$451.25	\$ 586.63	Review FY19 summary analysis for all monthly reports submitted by PRDE. (1.3)
PR	10	Boo, Jason	10/15/2019	1.3	\$451.25	\$ 586.63	Review headcount data provided by PRDE HR to validate accuracy. (1.3)
PR	10	Boo, Jason	10/15/2019	0.8	\$451.25	\$ 361.00	Review Retirement Plan 106 status update presentation to representatives of AAFAF. (0.8)
PR	10	Boo, Jason	10/15/2019	0.7	\$451.25	\$ 315.88	Review school closure data provided by PRDE detailing schools closed between 2016 - 2018. (0.7)
PR	10	Boo, Jason	10/15/2019	1.6	\$451.25	\$ 722.00	Update the PRDE status update presentation to representatives of AAFAF. (1.6)
PR	10	Boo, Jason	10/16/2019	0.5	\$451.25	\$ 225.63	Participate in discussion with A. Yoshimura (ACG) to discuss workbooks and documents sent by the Puerto Rico Highway and Transit Authority. (0.5)
PR	10	Boo, Jason	10/16/2019	1.5	\$451.25	\$ 676.88	Participated in planning session with K. Cowherd (ACG) to on-board and staff DPS and prepare for AAFAF consolidation review scheduled for the week of 10/21/19. (1.5)
PR	10	Boo, Jason	10/16/2019	0.5	\$451.25	\$ 225.63	Review Gaming Commission status update presentation to representatives of AAFAF. (0.5)

PR	10	Boo, Jason	10/16/2019	1.2	\$451.25	\$ 541.50	Review headcount data provided by PRDE HR to identify employee classifications with largest amount of headcount increases from July 2019 to September 2019. (1.2)
PR	10	Boo, Jason	10/16/2019	1.9	\$451.25	\$ 857.38	Review of HTA analysis calculating the operating expense amount if toll-roads were run as a separate entity. (1.9)
PR	10	Boo, Jason	10/16/2019	0.9	\$451.25	\$ 406.13	Review PRDE October cost-savings KPI summary for inclusion in monthly report submission. (0.9)
PR	10	Boo, Jason	10/16/2019	0.6	\$451.25	\$ 270.75	Review PRDE October cost-savings summary for inclusion in monthly report submission. (0.6)
PR	10	Boo, Jason	10/16/2019	0.8	\$451.25	\$ 361.00	Review PRDE October headcount summary for inclusion in monthly report submission. (0.8)
PR	10	Boo, Jason	10/16/2019	0.6	\$451.25	\$ 270.75	Review PRITS status update presentation to representatives of AAFAF. (0.6)
PR	10	Boo, Jason	10/16/2019	1.1	\$451.25	\$ 496.38	Review summary reports provided by PRDE HR outlining monthly count of employees by employee classification. (1.1)
PR	10	Boo, Jason	10/17/2019	1.1	\$451.25	\$ 496.38	Participate in AAFAF status meeting with representatives from AAFAF, S. Stacy (ACG), and R. Tabor (ACG) to review engagement workstreams, report status, and evaluate macro trends and risks. (1.1)
PR	10	Boo, Jason	10/17/2019	0.9	\$451.25	\$ 406.13	Participate in meeting with I. Carmona (AAFAF) and S. Stacy (ACG) to plan Family consolidation engagement kickoff. (0.9)
PR	10	Boo, Jason	10/17/2019	0.4	\$451.25	\$ 180.50	Review Family & Children agency October 2019 monthly Implementation report submission. (0.4)
PR	10	Boo, Jason	10/17/2019	1.2	\$451.25	\$ 541.50	Review HTA operating expense analysis for inclusion into financial model. (1.2)
PR	10	Boo, Jason	10/17/2019	0.8	\$451.25	\$ 361.00	Review WSP memorandum outlining methodology used to estimate O&M costs for operating all PR highways. (0.8)
Outside - PR	10	Boo, Jason	10/18/2019	1.2	\$451.25	\$ 541.50	Participate in a discussion with G. Loran (HTA), R. Rojas (HTA), J. Mendez (BluHaus), and N. Amrhein (WSP) to discuss WSP's analysis to estimate operating expenses for all Puerto Rican highways. (1.2)
Outside - PR	10	Boo, Jason	10/18/2019	0.4	\$451.25	\$ 180.50	Participate on call with S. Stacy (ACG) to discuss development of unified flow of funds model for Gaming Commission. (0.4)
Outside - PR	10	Boo, Jason	10/18/2019	1.5	\$451.25	\$ 676.88	Participate on call with L Gould, R. Beil and C. Gonzalez (ACG) to review PRDE Headcount Data and plan for travel the week of 10/21/19. (1.5)
Outside - PR	10	Boo, Jason	10/18/2019	0.4	\$451.25	\$ 180.50	Participate on call with S. Stacy (ACG) to Discuss development of unified flow of funds model for Gaming Commission. (0.4)
Outside - PR	10	Boo, Jason	10/21/2019	0.3	\$451.25	\$ 135.38	Participate on call with S. Stacy (ACG) to review AAFAF consolidation status report. (0.3)
Outside - PR	10	Boo, Jason	10/21/2019	0.8	\$451.25	\$ 361.00	Participate on call with S. Stacy (ACG) to finalize AAFAF consolidation status report. (0.8)
Outside - PR	10	Boo, Jason	10/28/2019	1	\$451.25	\$ 451.25	Participate in conversation with R. Beil (ACG) to discuss PRDE engagement and resource planning for upcoming meetings and project work. (1)
Outside - PR	10	Boo, Jason	10/30/2019	0.2	\$451.25	\$ 90.25	Participate on call with S. Stacy (ACG) to debrief from Gaming Organization structure meeting. (0.2)
Outside - PR	10	Burkett, Matthew	10/1/2019	0.4	\$380.00	\$ 152.00	Discuss Dept of Education implementation plans and savings reporting documentation with R. Beil (ACG).
Outside - PR	10	Burkett, Matthew	10/7/2019	0.8	\$380.00	\$ 304.00	Participate in conference call with R. Beil (ACG) addressing PRDE savings reporting and implementation plan.

Outside - PR	10	Burkett, Matthew	10/9/2019	0.5	\$380.00	\$ 190.00	Participate on telephone call with L. Gould (ACG) to discuss Right Sizing Model and monthly reports.
Outside - PR	10	Cowherd, Kevin	10/11/2019	0.5	\$522.50	\$ 261.25	Prepare for initial meetings with Families and Children agency with R. Tabor and J. Boo (ACG). (0.5)
Outside - PR	10	Cowherd, Kevin	10/11/2019	1	\$522.50	\$ 522.50	Review key activities and outcomes with J. Boo (ACG) related to Education and DNER agencies. (1)
Outside - PR	10	Cowherd, Kevin	10/14/2019	0.9	\$522.50	\$ 470.25	Participate on call with J. Boo (ACG), V. Estrin (ACG), R. Tabor (ACG), S. Stacy (ACG), D. Jandura (ACG), and F. Batlle (ACG) to develop AAFAF Fiscal Plan status report. (0.9).
Outside - PR	10	Cowherd, Kevin	10/16/2019	1.5	\$522.50	\$ 783.75	Participated in planning session with J. Boo (ACG) to on-board and staff DPS and prepare for AAFAF consolidation review scheduled for the week of 10/21/19. (1.5)
Outside - PR	10	Cowherd, Kevin	10/17/2019	1	\$522.50	\$ 522.50	Participate on AAFAF conference call with D. Jandura, V. Estrin, J. Edwards, J. Boo, S Stacy, (ACG) and K. Fraguada, R. Maldonado (AAFAF) with DOH Supply Chain work stream updates and future AAFAF requirements. (1)
Outside - PR	10	Fullana, Jaime	10/1/2019	0.8	\$300.00	\$ 240.00	Communicate with Gaming Commission on agenda and next steps that need to be done for next meeting the week of 10/07/19. (0.8)
Outside - PR	10	Fullana, Jaime	10/1/2019	0.9	\$300.00	\$ 270.00	Debrief and review DNER notes to be sent out back to team and DNER. (0.9)
Outside - PR	10	Fullana, Jaime	10/1/2019	1	\$300.00	\$ 300.00	Participate in conversation with C. Gonzalez (ACG) and R. Beil (ACG) to develop engagement strategy for department of education. (1)
Outside - PR	10	Fullana, Jaime	10/1/2019	0.6	\$300.00	\$ 180.00	Participate in meeting with C. Gonzalez (ACG) and A. Otero (DNER) on consolidation status update. (0.6)
Outside - PR	10	Fullana, Jaime	10/1/2019	1.2	\$300.00	\$ 360.00	Participate in meeting with C. Gonzalez (ACG), M. Alvarez (AAFAF) and Y. Cruz (FOMB) regarding monthly implementation submissions compliance and improvement to process. (1.2)
Outside - PR	10	Fullana, Jaime	10/1/2019	1.6	\$300.00	\$ 480.00	Participate in meeting with in DNER with S. Acosta, R. Rivera (AAFAF), C. Gonzalez (ACG) regarding consolidation plan update, FEMMAS Payroll go live date. (1.6)
Outside - PR	10	Fullana, Jaime	10/2/2019	2	\$300.00	\$ 600.00	Analyze Puerto Rico Salaries from Private sector to Public sector to create an analysis for PRITS new salaries. (2)
Outside - PR	10	Fullana, Jaime	10/2/2019	2.4	\$300.00	\$ 720.00	Debrief and summary PRITS meeting and complete agenda to be sent out to agency. (2.4)
Outside - PR	10	Fullana, Jaime	10/2/2019	1.2	\$300.00	\$ 360.00	Participate in planning meeting with R. Beil (ACG), C. Gonzalez (ACG), and R. Maldonado (AAFAF) to discuss PRDE engagement scope and next steps. (1.2)
Outside - PR	10	Fullana, Jaime	10/2/2019	1.7	\$300.00	\$ 510.00	Participate in weekly PRITS implementation meeting with R. Beil (ACG), G. Ripoll (PRITS), J. Morales (PRITS), and D. Pelegrina (PRITS) to discuss progress from prior weeks and prepare for upcoming meetings. (1.7)
Outside - PR	10	Fullana, Jaime	10/2/2019	0.8	\$300.00	\$ 240.00	Participate on call with R. Beil(ACG), S. Stacy (ACG), C. Gonzalez (ACG) to develop concept for PRITS resource business case presentation and evaluate required job descriptions with Puerto Rico salary range. (0.8)
Outside - PR	10	Fullana, Jaime	10/3/2019	2.1	\$300.00	\$ 630.00	Conduct research on salaries for Solution Lead, Project Coordinator, Quality Specialist, Customer Specialist, Designer, and Process Director positions to create a draft analysis for PRITS salaries comparison between Public vs. Private sector to be presented to OMB and OATR

Outside - PR	10	Fullana, Jaime	10/3/2019	1.8	\$300.00	\$ 540.00	Conduct research on salaries for Lean Specialist, Analyst, Digital Director, Developer, Sr. Developer, and UI/UX Specialist positions to create a draft analysis for PRITS salaries comparison between Public vs. Private sector to be presented to OMB and OATRHH
Outside - PR	10	Fullana, Jaime	10/3/2019	1.6	\$300.00	\$ 480.00	Analyze salaries in Public vs. Private sector based upon research performed across technical occupations for inclusion in PRITS job descriptions
Outside - PR	10	Fullana, Jaime	10/4/2019	1.7	\$300.00	\$ 510.00	Conduct research on salaries for Data Director, Database Specialist, Data Analyst, Data Scientist, Cybersecurity Director, Cybersecurity Specialist, and IT Specialist positions to create a draft analysis for PRITS salaries comparison between Public vs. Private sector to be presented to OMB and OATRHH (1.5)
Outside - PR	10	Fullana, Jaime	10/4/2019	2	\$300.00	\$ 600.00	Conduct research on salaries for Service Desk Specialist, Enterprise Architect, System Architect, Finance Manager, Accountant, Administrative Assistant, and Human Resources Analyst positions to create a draft analysis for PRITS salaries comparison between Public vs. Private sector to be presented to OMB and OATRHH (1.5)
Outside - PR	10	Fullana, Jaime	10/4/2019	0.8	\$300.00	\$ 240.00	Document results from exercise to analyze salaries comparison between Public vs Private sector to be presented to OMB and OATRHH for approval (1.5)
Outside - PR	10	Fullana, Jaime	10/8/2019	2.1	\$300.00	\$ 630.00	Develop organization chart for Gaming Commission
Outside - PR	10	Fullana, Jaime	10/8/2019	0.7	\$300.00	\$ 210.00	Communicate with C. Serrano (JRSP) for planning on next meetings for status update on consolidation plan. (0.7)
Outside - PR	10	Fullana, Jaime	10/8/2019	2.1	\$300.00	\$ 630.00	Review Gaming Commission HR data (2.1)
Outside - PR	10	Fullana, Jaime	10/8/2019	2.2	\$300.00	\$ 660.00	Create schedule for Gaming Commission HR on job positions, funds, functional areas, and vacant/open to send out to Gaming Commission HR Department (2.2)
Outside - PR	10	Fullana, Jaime	10/8/2019	0.3	\$300.00	\$ 90.00	Participate on call with S. Casillas (JRSP), S. Stacy (ACG) and C. Gonzalez (ACG) to review status of General Services workstream in JRSP consolidation workplan. (0.3)
Outside - PR	10	Fullana, Jaime	10/8/2019	0.5	\$300.00	\$ 150.00	Participate on call with S. Stacy (ACG) to review status of Legal workstream in JRSP consolidation workplan. (0.5)
Outside - PR	10	Fullana, Jaime	10/9/2019	1.3	\$300.00	\$ 390.00	Analyzed and reviewed PRITS salary documents and FOMB letter to breakdown deliverables. (1.3)
Outside - PR	10	Fullana, Jaime	10/9/2019	0.5	\$300.00	\$ 150.00	Debrief and summary PRITS agenda notes to be sent out to PRITS officials. (.5)
Outside - PR	10	Fullana, Jaime	10/9/2019	0.9	\$300.00	\$ 270.00	Prepare for Gaming Commission meeting on organizational chart workshop.
Outside - PR	10	Fullana, Jaime	10/9/2019	1.3	\$300.00	\$ 390.00	Participate in PRITS Implementation planning and status review meeting G. Ripoll (PRITS), representatives from PRITS, M. Galindo (AAFAF), and S. Stacy (ACG) to discuss next steps with job description development and approach to implementing the digital working group requested by the FOMB. (1.3)
Outside - PR	10	Fullana, Jaime	10/9/2019	0.3	\$300.00	\$ 90.00	Participate on call with J. Rosado (JRSP) and S. Stacy (ACG) to review status of General Services workstream in JRSP consolidation workplan. (0.3)
Outside - PR	10	Fullana, Jaime	10/9/2019	0.7	\$300.00	\$ 210.00	Update JRSP consolidation workplan to be sent out to JRSP Technology leaders for review. (0.7)

Outside - PR	10	Fullana, Jaime	10/10/2019	1.9	\$300.00	\$ 570.00	Create Solution Lead, Project Coordinator, Quality Specialist, Innovation Specialist, and Customer Specialist job descriptions (1.9)
Outside - PR	10	Fullana, Jaime	10/10/2019	1.3	\$300.00	\$ 390.00	Create Process Director, Lean Specialist, Financial Analyst, and Digital Director job descriptions (1.3)
Outside - PR	10	Fullana, Jaime	10/11/2019	1.8	\$300.00	\$ 540.00	Create Developer, Senior Developer, UI/UX Specialist, and Data Director job descriptions
Outside - PR	10	Fullana, Jaime	10/11/2019	2.4	\$300.00	\$ 720.00	Create Data Analyst, Data Scientist, Cybersecurity director, and Cybersecurity Specialist job descriptions
Outside - PR	10	Fullana, Jaime	10/11/2019	1.8	\$300.00	\$ 540.00	Create IT Specialist, Service Desk Specialist, Enterprise Architect, and System Architect job descriptions
Outside - PR	10	Fullana, Jaime	10/12/2019	2.3	\$300.00	\$ 690.00	Create Finance Manager, Accountant, and Lean Process Analyst job descriptions
Outside - PR	10	Fullana, Jaime	10/12/2019	1.9	\$300.00	\$ 570.00	Create Designer, Administrative Assistant, Database Specialist and Human Resources Analyst job descriptions
Outside - PR	10	Fullana, Jaime	10/13/2019	2.3	\$300.00	\$ 690.00	Conduct final updates on Spanish version job descriptions for Solution Lead, Project Coordinator, Quality Specialist, Innovation Specialist, Customer Specialist, Process Director, Lean Specialist, Financial Analyst, Digital Director, Developer, Senior Developer, UI/UX Specialist, and Data Director for distribution to PRITS and OATRH
Outside - PR	10	Fullana, Jaime	10/13/2019	0.7	\$300.00	\$ 210.00	Conduct final updates on Spanish version job descriptions for Data Analyst, Data Scientist, Cybersecurity director, Cybersecurity Specialist, IT Specialist for distribution to PRITS and OATRH(2)
Outside - PR	10	Fullana, Jaime	10/13/2019	1.6	\$300.00	\$ 480.00	Conduct final updates on Spanish version job descriptions for Service Desk Specialist, Enterprise Architect, System Architect, Finance Manager, Accountant, Lean Process Analyst, Designer, Administrative Assistant, Database Specialist and Human Resources Analyst for distribution to PRITS and OATRH(2)
Outside - PR	10	Fullana, Jaime	10/14/2019	2.1	\$300.00	\$ 630.00	Review and update PRITS job descriptions to be sent out to agency. (2.1)
Outside - PR	10	Fullana, Jaime	10/15/2019	1.3	\$300.00	\$ 390.00	Debrief and summarize all notes for DNER meeting's agenda to be sent out to DNER team. (1.3)
Outside - PR	10	Fullana, Jaime	10/15/2019	1.2	\$300.00	\$ 360.00	Participate in DNER Consolidation Review Meeting with E. Delannoy (NTT DATA), Jose Melendez (DNER), Maria Rosado (DNER) and S. Stacy (ACG) to review project status, resolve issues, and prioritize action items. (1.2)
Outside - PR	10	Fullana, Jaime	10/15/2019	1	\$300.00	\$ 300.00	Prepare for DNER Consolidation status update meeting. (1)
Outside - PR	10	Fullana, Jaime	10/16/2019	2.2	\$300.00	\$ 660.00	Develop presentation on FY19 vs. FY20 summary analysis by agency
Outside - PR	10	Fullana, Jaime	10/16/2019	1.3	\$300.00	\$ 390.00	Revise presentation on FY19 vs. FY20 summary analysis by agency
Outside - PR	10	Fullana, Jaime	10/16/2019	0.5	\$300.00	\$ 150.00	Send out communication email in preparation for Gaming Commission meeting on to-be Organizational Structure.
Outside - PR	10	Fullana, Jaime	10/16/2019	0.4	\$300.00	\$ 120.00	Send out communication email in preparation for Gaming Commission meeting with Finance team. (0.4)
Outside - PR	10	Fullana, Jaime	10/16/2019	0.5	\$300.00	\$ 150.00	Send out communication emails in preparation for Gaming Commission meeting. (0.5)
Outside - PR	10	Fullana, Jaime	10/16/2019	1.4	\$300.00	\$ 420.00	Updated final version of PPT presentation slides on Financial Templates for R. Maldonado (AAFAF) (1.4)
Outside - PR	10	Fullana, Jaime	10/18/2019	2.8	\$300.00	\$ 840.00	Create job description for PRITS to be sent out to agency (2.8)

Outside - PR	10	Fullana, Jaime	10/18/2019	1.1	\$300.00	\$ 330.00	Analyze data for Department of State agency consolidation to determine progress made in last 30 days for inclusion in status update. (1.1)
Outside - PR	10	Fullana, Jaime	10/18/2019	1.3	\$300.00	\$ 390.00	Analyze data for DNER agency consolidation to determine progress made in last 30 days for inclusion in status update. (1.3)
Outside - PR	10	Fullana, Jaime	10/18/2019	0.6	\$300.00	\$ 180.00	Analyze data for JRSP agency consolidation to determine progress made in last 30 days for inclusion in status update. (.6)
Outside - PR	10	Fullana, Jaime	10/18/2019	2.4	\$300.00	\$ 720.00	Gather data for PRITS and Gaming Commission for consolidation updates to create presentation on reporting status update. (2.4)
Outside - PR	10	Fullana, Jaime	10/18/2019	1.2	\$300.00	\$ 360.00	Update PowerPoint presentation on Financial Templates for R. Maldonado (AAFAF). (1.2)
PR	10	Fullana, Jaime	10/22/2019	2.5	\$300.00	\$ 750.00	Identify critical tasks and upcoming milestones for DNER Consolidation workplan to be discussed with agency (2.5)
PR	10	Fullana, Jaime	10/22/2019	1.5	\$300.00	\$ 450.00	Debrief and summarize DNER meeting's agenda notes to be sent out to team. (1.5)
PR	10	Fullana, Jaime	10/22/2019	1.4	\$300.00	\$ 420.00	Participate in meeting with J. Octavianni (DNER), E. Delannoy (NTT), representatives from DNER, C. Collazo (AAFAF), S. Stacy (ACG) and C. Gonzalez (ACG) to review DNER consolidation status. (1.4)
PR	10	Fullana, Jaime	10/22/2019	0.7	\$300.00	\$ 210.00	Participate in meeting with L. Guillen (AAFAF), A. Yoshimura (ACG), S. Stacy (ACG) to review Gaming Commission implementation plan. (0.7)
PR	10	Fullana, Jaime	10/22/2019	1	\$300.00	\$ 300.00	Prepare for DNER meeting on Consolidation Status and critical tasks to be done. (1)
PR	10	Fullana, Jaime	10/23/2019	1.4	\$300.00	\$ 420.00	Debrief and summarize PRITS meeting's agenda notes to be sent out to team. (1.4)
PR	10	Fullana, Jaime	10/23/2019	0.9	\$300.00	\$ 270.00	Debrief and summarize State meeting's agenda notes to be sent out to team. (0.9)
PR	10	Fullana, Jaime	10/23/2019	0.4	\$300.00	\$ 120.00	Debrief from Gaming Commission Finance meeting with C. Gonzalez, S. Stacy, and A. Yoshimura (ACG) to confirm outputs, next steps, and action items. (0.4)
PR	10	Fullana, Jaime	10/23/2019	2.1	\$300.00	\$ 630.00	Participate in meeting to develop unified finance model for Gaming Commission with J. Maymo (AIDH), representatives from AIDH, J. Irizarry (Tourism Co), representatives from Tourism Co, P. Cohen (V2A), R. Rivera (DEDC), C. Gonzalez (ACG), S. Stacy (ACG), A. Yoshimura (ACG), L. Guillen (AAFAF). (2.1)
PR	10	Fullana, Jaime	10/23/2019	0.5	\$300.00	\$ 150.00	Participate in meeting with M. Marcano (STATE) M. Varas (STATE), J. Diaz (STATE), representatives from State, M. Galindo (AAFAF) and S. Stacy (ACG) to review State Consolidation status. (0.5)
PR	10	Fullana, Jaime	10/23/2019	1.3	\$300.00	\$ 390.00	Participate in PRITS Implementation planning and status review meeting with G. Ripoll (PRITS), representatives from PRITS, M. Galindo (AAFAF), and S. Stacy (ACG) to discuss next steps with development of operating budget and presentation of business case to the FOMB. (1.3)
PR	10	Fullana, Jaime	10/23/2019	0.6	\$300.00	\$ 180.00	Prepare for Gaming Commission meeting on Finance department status. (0.6)
PR	10	Fullana, Jaime	10/23/2019	1	\$300.00	\$ 300.00	Prepare for PRITS meeting on Consolidation Status and new updates. (1)
PR	10	Fullana, Jaime	10/23/2019	0.8	\$300.00	\$ 240.00	Prepare for State meeting on Consolidation Status. (0.8)
PR	10	Fullana, Jaime	10/24/2019	2.2	\$300.00	\$ 660.00	Participate in meeting to develop back office organization structure for Gaming Commission with J. Maymo (AIDH), Z. Torres (AIDH), P. Cohen (V2A), R. Rivera (DEDC), S. Stacy (ACG), A. Yoshimura (ACG), L. Guillen (AAFAF). (2.2)

PR	10	Fullana, Jaime	10/24/2019	0.7	\$300.00	\$ 210.00	Prepare for Gaming Commission meeting to develop back office organization structure. (0.7)
Outside - PR	10	Fullana, Jaime	10/25/2019	3.1	\$300.00	\$ 930.00	Analyze, create and send out document for Gaming Commission Objectives to be discussed in next meetings. (3.1)
Outside - PR	10	Fullana, Jaime	10/25/2019	1.5	\$300.00	\$ 450.00	Conduct research for Gaming Financial Model. (1.5)
Outside - PR	10	Fullana, Jaime	10/25/2019	1.5	\$300.00	\$ 450.00	Plan DNER fiscal savings report. (1.5)
PR	10	Fullana, Jaime	10/28/2019	2.1	\$300.00	\$ 630.00	Prepare spreadsheet with key tasks and milestone with their respective KPIs that are critical for DNER to be done to be discussed in meeting. (2.1)
PR	10	Fullana, Jaime	10/29/2019	3.8	\$300.00	\$1,140.00	Create spreadsheet on DNER roster to prepare headcount for their monthly reports (3.8)
PR	10	Fullana, Jaime	10/29/2019	2.5	\$300.00	\$ 750.00	Participate in meeting with C. Gonzalez (ACG), R. Beil (ACG) and L. Gould (ACG) to prepare for Implementation Plan facilitation. (2.5)
PR	10	Fullana, Jaime	10/29/2019	0.8	\$300.00	\$ 240.00	Participate in meeting with E. Delannoy (NTT), J. Melendez (DNER), S. Acosta (DNER), and S. Stacy (ACG) to review DNER consolidation status. (0.8)
PR	10	Fullana, Jaime	10/29/2019	0.9	\$300.00	\$ 270.00	Participate in meeting with M. Rosario (DNER), S. Acosta (DNER) and S. Stacy (ACG) to review fiscal plan savings initiatives and reporting metrics for November 2019 submission to AAFAF. (0.9)
PR	10	Fullana, Jaime	10/29/2019	1.1	\$300.00	\$ 330.00	Prepare for DNER meeting on fiscal plan savings initiatives and reporting and consolidation status. (1.1)
PR	10	Fullana, Jaime	10/30/2019	3.1	\$300.00	\$ 930.00	Develop SWA agency roster for inclusion in DNER's overall headcount as part of the agency's Implementation monthly report
PR	10	Fullana, Jaime	10/30/2019	1.9	\$300.00	\$ 570.00	Prepare and coordinate PRDE Implementation Workshop Day 1. (1.9)
PR	10	Fullana, Jaime	10/31/2019	0.4	\$300.00	\$ 120.00	Create spreadsheet for Department of Education meeting attendees. (0.4)
PR	10	Fullana, Jaime	10/31/2019	0.6	\$300.00	\$ 180.00	Debrief and summarize meeting notes to be sent out to team. (0.6)
PR	10	Fullana, Jaime	10/31/2019	3	\$300.00	\$ 900.00	Participate in PRDE Implementation Planning workshop with C. Gonzalez (ACG), L. Gould (ACG), R. Beil (ACG), and 10 PRDE representatives of various departments. (3)
PR	10	Fullana, Jaime	10/31/2019	1	\$300.00	\$ 300.00	Prepare for PRDE Implementation Planning workshop. (1)
Outside - PR	10	Gould, Laura	10/3/2019	1.8	\$332.50	\$ 598.50	Created PRITS admin job descriptions
Outside - PR	10	Gould, Laura	10/3/2019	2.3	\$332.50	\$ 764.75	Created PRITS development/programming job descriptions
Outside - PR	10	Gould, Laura	10/3/2019	1.9	\$332.50	\$ 631.75	Created PRITS managerial job descriptions
Outside - PR	10	Gould, Laura	10/4/2019	2	\$332.50	\$ 665.00	Created PRITS job descriptions. (2.0)
Outside - PR	10	Gould, Laura	10/7/2019	1.5	\$332.50	\$ 498.75	Review of Part I PR 2019 Fiscal Plan in preparation of implementation planning. (1.5)
Outside - PR	10	Gould, Laura	10/7/2019	1.5	\$332.50	\$ 498.75	Review of Part II PR 2019 Fiscal Plan in preparation of implementation planning. (1.5)
Outside - PR	10	Gould, Laura	10/7/2019	2	\$332.50	\$ 665.00	Review of Part III PR 2019 Fiscal Plan in preparation of implementation planning. (2)
Outside - PR	10	Gould, Laura	10/7/2019	2.5	\$332.50	\$ 831.25	Review of Part IV PR 2019 Fiscal Plan in preparation of implementation planning. (2.5)
Outside - PR	10	Gould, Laura	10/7/2019	0.5	\$332.50	\$ 166.25	Review of Part VPR 2019 Fiscal Plan in preparation of implementation planning. (0.5)
Outside - PR	10	Gould, Laura	10/8/2019	2.6	\$332.50	\$ 864.50	Participate in conversation with R. Beil (ACG) to discuss PRDE engagement and preparation for future progress. (2.6)

Outside - PR	10	Gould, Laura	10/8/2019	2	\$332.50	\$ 665.00	Participate in conversation with R. Beil (ACG) to discuss PRDE reporting and initial development of monthly report. (2.0)
Outside - PR	10	Gould, Laura	10/8/2019	2.1	\$332.50	\$ 698.25	Review Right Sizing Model to understand PRDE savings and investment commitments for FY20. (2.1)
Outside - PR	10	Gould, Laura	10/8/2019	1.3	\$332.50	\$ 432.25	Revise September 2019 PRDE monthly report. (1.3)
Outside - PR	10	Gould, Laura	10/9/2019	2	\$332.50	\$ 665.00	Analyze headcount data to compare fiscal year savings to date. (2)
Outside - PR	10	Gould, Laura	10/9/2019	0.1	\$332.50	\$ 33.25	Participate on telephone call with C. Alvarez (ACG) to discuss Right Sizing Model and monthly reports. (0.1)
Outside - PR	10	Gould, Laura	10/9/2019	0.5	\$332.50	\$ 166.25	Participate on telephone call with J. Boo (ACG) to discuss agency meeting and next steps. (0.5)
Outside - PR	10	Gould, Laura	10/9/2019	0.5	\$332.50	\$ 166.25	Participate on telephone call with M. Burkett (ACG) to discuss Right Sizing Model and monthly reports. (0.5)
Outside - PR	10	Gould, Laura	10/9/2019	2.7	\$332.50	\$ 897.75	Prepare for upcoming agency meetings and deliverables. (2.7)
Outside - PR	10	Gould, Laura	10/9/2019	2	\$332.50	\$ 665.00	Review of key takeaways and next steps from PRDE Implementation meetings
Outside - PR	10	Gould, Laura	10/9/2019	2	\$332.50	\$ 665.00	Review of PRDE documentation in support of budget analysis. (2)
Outside - PR	10	Gould, Laura	10/10/2019	1	\$332.50	\$ 332.50	Analyze existing data from summary report and outline areas where additional data is needed. (1)
Outside - PR	10	Gould, Laura	10/10/2019	3	\$332.50	\$ 997.50	Develop summary report aggregating all historic monthly implementation reports submitted by PRDE
Outside - PR	10	Gould, Laura	10/10/2019	2.5	\$332.50	\$ 831.25	Review FY19 Q1 and Q2 Monthly Reports for relevant and consistent data. (2.5)
Outside - PR	10	Gould, Laura	10/10/2019	1.5	\$332.50	\$ 498.75	Review FY19 Q3 Monthly Reports for relevant and consistent data. (1.5)
Outside - PR	10	Gould, Laura	10/10/2019	0.5	\$332.50	\$ 166.25	Review PRDE Audit AO4O0004 dated February 2018. (0.5)
Outside - PR	10	Gould, Laura	10/10/2019	1	\$332.50	\$ 332.50	Review PRDE August 18 Monthly Report for benchmarking data. (1)
Outside - PR	10	Gould, Laura	10/11/2019	1	\$332.50	\$ 332.50	Analyze existing data from summary report and compare to Fiscal Plan. (1)
Outside - PR	10	Gould, Laura	10/11/2019	0.5	\$332.50	\$ 166.25	Participate on telephone call with J. Boo (ACG) to discuss Monthly Report Summary. (0.5)
Outside - PR	10	Gould, Laura	10/11/2019	3	\$332.50	\$ 997.50	Prepare summary of monthly reports with FY20 data and additions to FY19 data. (3)
Outside - PR	10	Gould, Laura	10/11/2019	0.5	\$332.50	\$ 166.25	Review Financial Oversight and Management Board for PR Twitter. (0.5)
Outside - PR	10	Gould, Laura	10/14/2019	1.5	\$332.50	\$ 498.75	Analyze PRDE documentation in preparation of implementation planning. (1.5)
Outside - PR	10	Gould, Laura	10/14/2019	1	\$332.50	\$ 332.50	Create PRITS job descriptions. (1)
Outside - PR	10	Gould, Laura	10/14/2019	0.5	\$332.50	\$ 166.25	Review Financial Oversight and Management Board for PR Twitter. (0.5)
Outside - PR	10	Gould, Laura	10/14/2019	2.5	\$332.50	\$ 831.25	Review of PRDE documentation in support of budget analysis. (2.5)
Outside - PR	10	Gould, Laura	10/14/2019	0.5	\$332.50	\$ 166.25	Review weekly status report for PR agency initiatives. (0.5)
Outside - PR	10	Gould, Laura	10/15/2019	1	\$332.50	\$ 332.50	Analyze existing data from summary report and compare to Fiscal Plan. (1)
Outside - PR	10	Gould, Laura	10/15/2019	1.5	\$332.50	\$ 498.75	Prepare summary of monthly reports for PRDE review. (1.5)
Outside - PR	10	Gould, Laura	10/15/2019	2	\$332.50	\$ 665.00	Review and analyze Reporte Headcount and Plantilla de Empleados reports provided by PRDE. (2)
Outside - PR	10	Gould, Laura	10/15/2019	2	\$332.50	\$ 665.00	Review Informe de Maestros Terminados reports for FY19 and FY20 provided by PRDE. (2)
Outside - PR	10	Gould, Laura	10/15/2019	2	\$332.50	\$ 665.00	Review summary of monthly reports for FY19 and FY20 data. (2)

Outside - PR	10	Gould, Laura	10/16/2019	2.8	\$332.50	\$ 931.00	Analyze headcount data to identify discrepancies. (2.8)
Outside - PR	10	Gould, Laura	10/16/2019	2.3	\$332.50	\$ 764.75	Prepare fiscal year end monthly report for July 2019. (2.3)
Outside - PR	10	Gould, Laura	10/16/2019	1.4	\$332.50	\$ 465.50	Prepare key activities and documents for PRDE work stream to prepare for upcoming agency meetings and deliverables. (1.4)
Outside - PR	10	Gould, Laura	10/16/2019	1.2	\$332.50	\$ 399.00	Prepare October Implementation report for PRDE. (1.2)
Outside - PR	10	Gould, Laura	10/17/2019	1.4	\$332.50	\$ 465.50	Analyze PRDE cost data for schools and administration. (1.4)
Outside - PR	10	Gould, Laura	10/17/2019	3	\$332.50	\$ 997.50	Participate in conversation with R. Beil (ACG) to discuss PRDE engagement and preparation for visit. (3.0)
Outside - PR	10	Gould, Laura	10/17/2019	0.5	\$332.50	\$ 166.25	Review Financial Oversight and Management Board for PR Twitter. (0.5)
Outside - PR	10	Gould, Laura	10/17/2019	2.5	\$332.50	\$ 831.25	Review of PRDE documentation in support of budget analysis. (2.5)
Outside - PR	10	Gould, Laura	10/18/2019	1.5	\$332.50	\$ 498.75	Participate on call with J. Boo, R. Beil and C. Gonzalez (ACG) to review PRDE Headcount Data and plan for travel the week of 10/21/19. (1.5).
Outside - PR	10	Gould, Laura	10/18/2019	3.2	\$332.50	\$1,064.00	Prepare implementation plan ahead of facilitation session. (3.2)
Outside - PR	10	Gould, Laura	10/21/2019	0.5	\$332.50	\$ 166.25	Analyze FY 19 headcount data to outline process for monthly reports. (0.5)
Outside - PR	10	Gould, Laura	10/21/2019	1.2	\$332.50	\$ 399.00	Prepare October Monthly Savings Report. (1.2)
Outside - PR	10	Gould, Laura	10/21/2019	1.6	\$332.50	\$ 532.00	Review FOMB Letter and analyze Schools Closed list. (1.6)
Outside - PR	10	Gould, Laura	10/21/2019	2	\$332.50	\$ 665.00	Review key activities to discuss with PRDE team in this week's meetings - school closure data, implementation planning, and monthly report submission. (2)
PR	10	Gould, Laura	10/22/2019	1.4	\$332.50	\$ 465.50	Prepare for discovery meetings at PRDE. (1.4)
PR	10	Gould, Laura	10/22/2019	2	\$332.50	\$ 665.00	Review school closure data in preparation to discuss with PRDE. (2.0)
PR	10	Gould, Laura	10/22/2019	0.7	\$332.50	\$ 232.75	Review communication on monthly reports moving forward. (0.7)
PR	10	Gould, Laura	10/22/2019	1	\$332.50	\$ 332.50	Review key documents pertaining to the FOMB school closure request. (1)
PR	10	Gould, Laura	10/22/2019	2.2	\$332.50	\$ 731.50	Review key documents pertaining to the FOMB school closure request. (2.2)
PR	10	Gould, Laura	10/23/2019	1.9	\$332.50	\$ 631.75	Participate in meeting with C. Gonzalez (ACG), R. Beil (ACG), and E. Perez (PRDE) to plan next steps for employee and contractor headcount data, payroll processes, and monthly report submission process. (1.9)
PR	10	Gould, Laura	10/23/2019	0.7	\$332.50	\$ 232.75	Participate in meeting with C. Gonzalez (ACG), R. Beil (ACG), and R. DelValle (PRDE) to review school closure data needed. (0.7)
PR	10	Gould, Laura	10/23/2019	0.7	\$332.50	\$ 232.75	Participate in meeting with C. Gonzalez (ACG), R. Beil (ACG), and R. Maldonado (PRDE) to discuss monthly report submission and prepare for implementation workshop. (0.7)
PR	10	Gould, Laura	10/23/2019	1.3	\$332.50	\$ 432.25	Participate in meeting with C. Gonzalez (ACG), R. Beil (ACG), O. Guzman (PRDE), J. Zuniga (PRDE), M. Lizardi (PRDE), and R. DelValle (PRDE) to plan next steps for school closure data, implementation planning, and monthly report submission. (1.3)
PR	10	Gould, Laura	10/23/2019	2.8	\$332.50	\$ 931.00	Plan school closure data report next steps. (2.8).
PR	10	Gould, Laura	10/23/2019	3.2	\$332.50	\$1,064.00	Review school closure data. (3.2)
PR	10	Gould, Laura	10/24/2019	0.3	\$332.50	\$ 99.75	Created PRITS job descriptions. (0.3)

PR	10	Gould, Laura	10/24/2019	1.2	\$332.50	\$ 399.00	Participate in meeting with C. Gonzalez (ACG), R. Beil (ACG), O. Guzman (PRDE), J. Zuniga (PRDE), A. Olemedoba (PRDE), and R. DelValle (PRDE) to review the school closure deliverable and discuss next steps. (1.2)
PR	10	Gould, Laura	10/24/2019	1.4	\$332.50	\$ 465.50	Plan school closure data report next steps. (1.4)
PR	10	Gould, Laura	10/24/2019	3.6	\$332.50	\$1,197.00	Prepare school closure report for FOMB (3.6).
PR	10	Gould, Laura	10/24/2019	1	\$332.50	\$ 332.50	Review school closure data. (1)
Outside - PR	10	Gould, Laura	10/27/2019	3.4	\$332.50	\$1,130.50	Prepare school closure report with expense data per FOMB request. (3.4)
Outside - PR	10	Gould, Laura	10/27/2019	3.8	\$332.50	\$1,263.50	Prepare school closure report with intended use data per FOMB request. (3.8)
PR	10	Gould, Laura	10/28/2019	1.7	\$332.50	\$ 565.25	Prepare school closure report with expense data per FOMB request. (1.7)
PR	10	Gould, Laura	10/28/2019	3	\$332.50	\$ 997.50	Prepare school closure report with intended use data per FOMB request. (3)
PR	10	Gould, Laura	10/29/2019	0.4	\$332.50	\$ 133.00	Created PRITS job descriptions. (0.4)
PR	10	Gould, Laura	10/29/2019	3.7	\$332.50	\$1,230.25	Participate in meeting with C. Gonzalez (ACG), O. Guzman (PRDE), J. Zuniga (PRDE) and A. Olemedoba (PRDE) to review the school closure deliverable and discuss next steps. (3.7)
PR	10	Gould, Laura	10/29/2019	2.5	\$332.50	\$ 831.25	Participate in meeting with C. Gonzalez (ACG), R. Beil (ACG) and J. Fullana (ACG) to prepare for Implementation Plan facilitation. (2.5)
PR	10	Gould, Laura	10/29/2019	2.6	\$332.50	\$ 864.50	Prepare school closure data per FOMB request. (2.6)
PR	10	Gould, Laura	10/29/2019	1	\$332.50	\$ 332.50	Review presentation with R. Beil (ACG) for Implementation Plan facilitation. (1)
PR	10	Gould, Laura	10/29/2019	1.7	\$332.50	\$ 565.25	Review school closure data with C. Gonzalez (ACG) per FOMB request. (1.7)
PR	10	Gould, Laura	10/30/2019	0.7	\$332.50	\$ 232.75	Participate in meeting with C. Gonzalez (ACG), R. Beil (ACG) and R. Maldonado (AAFAF) to discuss Closed School Report. (0.7)
PR	10	Gould, Laura	10/30/2019	1.9	\$332.50	\$ 631.75	Prepare and coordinate PRDE Implementation Workshop Day 1. (1.9)
PR	10	Gould, Laura	10/30/2019	2.5	\$332.50	\$ 831.25	Prepare FOMB Closed School report for R. Maldonado (AAFAF). (2.5)
PR	10	Gould, Laura	10/30/2019	2.3	\$332.50	\$ 764.75	Review FOMB Closed School report prior to submission to R. Maldonado (AAFAF). (2.3)
PR	10	Gould, Laura	10/30/2019	3.5	\$332.50	\$1,163.75	Review and analyze FOMB Closed School report. (3.5)
PR	10	Gould, Laura	10/31/2019	0.8	\$332.50	\$ 266.00	Participate in debrief of PRDE Implementation Planning workshop with C. Gonzalez (ACG), and R. Beil (ACG). (0.8).
PR	10	Gould, Laura	10/31/2019	3	\$332.50	\$ 997.50	Participate in PRDE Implementation Planning workshop with C. Gonzalez (ACG), R. Beil (ACG), J. Fullana (ACG), and 10 PRDE representatives of various departments. (3)
PR	10	Gould, Laura	10/31/2019	1	\$332.50	\$ 332.50	Prepare for PRDE Implementation Planning workshop. (1)
Outside - PR	10	Stacy, Sean	10/1/2019	0.6	\$380.00	\$ 228.00	Develop and send communications to schedule Gaming Commission Structure workshop. (0.6)
Outside - PR	10	Stacy, Sean	10/1/2019	0.4	\$380.00	\$ 152.00	Participate on call with C. Gonzalez (ACG) to debrief from DNER Consolidation review meeting. (0.4)
Outside - PR	10	Stacy, Sean	10/1/2019	0.5	\$380.00	\$ 190.00	Participate on call with R. Beil (ACG) to review agenda and prepare for 10/02/19 PRITS implementation meeting. (0.5)
Outside - PR	10	Stacy, Sean	10/1/2019	0.8	\$380.00	\$ 304.00	Prepare and distribute agenda for 10/02/19 PRITS implementation meeting. (0.8)
Outside - PR	10	Stacy, Sean	10/1/2019	0.7	\$380.00	\$ 266.00	Prepare DNER workstream timeline presentation to visually communicate updated project duration in 10/01/19 consolidation status meeting. (0.7)

Outside - PR	10	Stacy, Sean	10/1/2019	2.1	\$380.00	\$ 798.00	Prepare outline of proposed Gaming Commission organization structure to prepare for 10/17/19 Gaming Commission Structure development workshop. (2.1)
Outside - PR	10	Stacy, Sean	10/1/2019	0.6	\$380.00	\$ 228.00	Revise and update PRITS workplan to prepare for 10/2/19 implementation meeting. (.6)
Outside - PR	10	Stacy, Sean	10/1/2019	2.7	\$380.00	\$1,026.00	Update DNER consolidation plan to re-baseline workflow and task durations. (2.7)
Outside - PR	10	Stacy, Sean	10/2/2019	0.9	\$380.00	\$ 342.00	Analyze FOMB request letter to map delivery requirements and develop outline of PRITS Legislated Scope/Resource Requirements Business Case presentation for meeting with Gov. Wanda Vazquez. (0.9)
Outside - PR	10	Stacy, Sean	10/2/2019	1.4	\$380.00	\$ 532.00	Analyze Law 122 to map delivery requirements and develop outline of PRITS Legislated Scope/Resource Requirements Business Case presentation for meeting with Governor Wanda Vazquez. (1.4)
Outside - PR	10	Stacy, Sean	10/2/2019	1.7	\$380.00	\$ 646.00	Analyze Law 75 to map delivery requirements and develop outline of PRITS Legislated Scope/Resource Requirements Business Case presentation for meeting with Governor Wanda Vazquez. (1.7)
Outside - PR	10	Stacy, Sean	10/2/2019	2.2	\$380.00	\$ 836.00	Complete development of PRITS Legislated Scope/Resource Requirements Business Case presentation and distribute to PRITS leadership team. (2.2)
Outside - PR	10	Stacy, Sean	10/2/2019	0.7	\$380.00	\$ 266.00	Finalize and distribute DNER Meeting minutes from 10/01/19 meeting. (0.7)
Outside - PR	10	Stacy, Sean	10/2/2019	0.6	\$380.00	\$ 228.00	Participate on call with C. Gonzalez (ACG) to develop payroll analysis for PRITS resource business case presentation. (0.6)
Outside - PR	10	Stacy, Sean	10/2/2019	1.1	\$380.00	\$ 418.00	Participate on call with C. Gonzalez (ACG) to quality control PRITS Legislated Scope/Resource Requirements Business Case presentation. (1.1)
Outside - PR	10	Stacy, Sean	10/2/2019	0.8	\$380.00	\$ 304.00	Participate on call with R. Beil (ACG), J. Fullana (ACG), C. Gonzalez (ACG) to develop concept for PRITS resource business case presentation and evaluate required job descriptions with Puerto Rico salary range. (0.8)
Outside - PR	10	Stacy, Sean	10/2/2019	0.4	\$380.00	\$ 152.00	Perform quality control on PRITS job descriptions to finalize for distribution to PRITS leadership team. (0.4)
Outside - PR	10	Stacy, Sean	10/2/2019	0.3	\$380.00	\$ 114.00	Prepare and send finance data request communication to Tourism Co. Gaming Division. (0.3)
Outside - PR	10	Stacy, Sean	10/2/2019	2.9	\$380.00	\$1,102.00	Prepare PRITS Legislated Scope/Resource Requirements Business Case presentation for meeting with Governor Wanda Vazquez. (2.9)
Outside - PR	10	Stacy, Sean	10/2/2019	0.6	\$380.00	\$ 228.00	Prepare proposed Tourism Co. Gaming Division organization structure for 10/17/19 Gaming Commission Structure development workshop. (0.6)
Outside - PR	10	Stacy, Sean	10/2/2019	0.8	\$380.00	\$ 304.00	Prepare updated PRITS organization chart for inclusion in PRITS Legislated Scope/Resource Requirements Business Case presentation. (0.8)
Outside - PR	10	Stacy, Sean	10/3/2019	1.1	\$380.00	\$ 418.00	Complete proposed AIDH org structure for 10/17/19 Gaming Commission Structure development workshop. (1.1)
Outside - PR	10	Stacy, Sean	10/3/2019	2.3	\$380.00	\$ 874.00	Complete proposed Tourism Co. Gaming Division org structure for 10/17 Gaming Commission Structure development workshop. (2.3)
Outside - PR	10	Stacy, Sean	10/3/2019	0.4	\$380.00	\$ 152.00	Conduct research on optimal structure to implement and manage sports betting for input to proposed Gaming Commission Org Structure. (0.4)

Outside - PR	10	Stacy, Sean	10/3/2019	0.6	\$380.00	\$ 228.00	Perform quality control on PRITS job descriptions to finalize for distribution to PRITS leadership team (0.6)
Outside - PR	10	Stacy, Sean	10/3/2019	1.2	\$380.00	\$ 456.00	Prepare and distribute agenda for 10/11/19 JRSP consolidation status meeting. (1.2)
Outside - PR	10	Stacy, Sean	10/4/2019	0.7	\$380.00	\$ 266.00	Develop and send communications to schedule meetings with JRSP and Gaming Commission for week of 10/7/19. (0.7)
Outside - PR	10	Stacy, Sean	10/4/2019	0.9	\$380.00	\$ 342.00	Extract JRSP consolidation tasks by workstream to prepare review sheets for calls with JRSP workstream leads on 10/08/19. (0.9)
Outside - PR	10	Stacy, Sean	10/4/2019	0.2	\$380.00	\$ 76.00	Participate on call with C. Gonzalez (ACG) to debrief from DNER/Hacienda Law 70 employee configuration meeting. (0.2)
Outside - PR	10	Stacy, Sean	10/4/2019	0.4	\$380.00	\$ 152.00	Participate on call with J. Boo (ACG) to discuss design of Gaming Commission sports betting organization structure. (0.4)
Outside - PR	10	Stacy, Sean	10/4/2019	0.5	\$380.00	\$ 190.00	Participate on call with R. Beil (ACG) to finalize PRITS job descriptions. (0.5)
Outside - PR	10	Stacy, Sean	10/4/2019	0.7	\$380.00	\$ 266.00	Perform quality control and final review of PRITS salary comparison analysis. (0.7)
Outside - PR	10	Stacy, Sean	10/4/2019	1.3	\$380.00	\$ 494.00	Research Puerto Rico IT salaries to gather background for PRITS Salary Comparison Analysis. (1.3)
Outside - PR	10	Stacy, Sean	10/4/2019	2.6	\$380.00	\$ 988.00	Revise PRITS salary comp analysis to prepare deliverable for PRITS/OGP meeting to review funding requirements for to be organization. (2.6)
Outside - PR	10	Stacy, Sean	10/6/2019	0.4	\$380.00	\$ 152.00	Finalize and distribute initial PRITS Salary comparison analysis for use in development of to be payroll roster cost. (0.4)
Outside - PR	10	Stacy, Sean	10/6/2019	1.1	\$380.00	\$ 418.00	Prepare Ankura Fiscal Plan Compliance Status Report for week ending 10/04/19. (1.1)
Outside - PR	10	Stacy, Sean	10/6/2019	1.3	\$380.00	\$ 494.00	Prepare DNER consolidation status report to prepare DNER Secretary Vasquez for 10/07/19 meeting at Fortaleza. (1.3)
Outside - PR	10	Stacy, Sean	10/6/2019	0.9	\$380.00	\$ 342.00	Update DNER consolidation workplan and calculate progress metrics to prepare DNER Secretary Vasquez for 10/7/19 meeting at Fortaleza. (.9)
PR	10	Stacy, Sean	10/7/2019	1.2	\$380.00	\$ 456.00	Develop proposed structure for Gaming Commission Sports Betting, Online Division for review in 10/09/19 Organization Structure workshop. (1.2)
PR	10	Stacy, Sean	10/7/2019	0.4	\$380.00	\$ 152.00	Finalize and distribute Ankura Fiscal Plan Compliance Status Report for week ending 10/4/19. (0.4)
PR	10	Stacy, Sean	10/7/2019	0.7	\$380.00	\$ 266.00	Prepare detailed agenda for 10/08/19 DNER project consolidation status review. (0.7)
PR	10	Stacy, Sean	10/7/2019	0.8	\$380.00	\$ 304.00	Research optimal structure to implement and manage sports betting for input to proposed Gaming Commission Organizational Structure. (0.8).
PR	10	Stacy, Sean	10/7/2019	1.2	\$380.00	\$ 456.00	Revise Gaming Division Organization Structure for presentation in 10/9/19 workshop. (1.2)
PR	10	Stacy, Sean	10/8/2019	1.1	\$380.00	\$ 418.00	Analyze Gaming Commission legislative requirements to develop optimized staffing proposal. (1.1)
PR	10	Stacy, Sean	10/8/2019	1.2	\$380.00	\$ 456.00	Finalize DNER agenda and evaluate SWA funding issues associated with EIN number change to prepare for consolidation status meeting. (1.2)
PR	10	Stacy, Sean	10/8/2019	1.5	\$380.00	\$ 570.00	Participate in DNER Consolidation Review Meeting with A. Otero (DNER), E. Delannoy (NTT DATA), representatives from DNER, and C. Gonzalez (ACG) to review project status, resolve issues, and prioritize action items - left early. (1.5)

PR	10	Stacy, Sean	10/8/2019	0.9	\$380.00	\$ 342.00	Participate in DNER meeting debrief with A. Otero (DNER) and C. Gonzalez (ACG) to discuss Ankura assistance with quantification and reporting of implementation initiatives. (0.9)
PR	10	Stacy, Sean	10/8/2019	0.5	\$380.00	\$ 190.00	Participate on call with J. Fullana (ACG) to review status of Legal workstream in JRSP consolidation workplan. (0.5)
PR	10	Stacy, Sean	10/8/2019	0.3	\$380.00	\$ 114.00	Participate on call with S. Casillas (JRSP), J. Fullana (ACG) and C. Gonzalez (ACG) to review status of General Services workstream in JRSP consolidation workplan. (0.3)
PR	10	Stacy, Sean	10/8/2019	0.9	\$380.00	\$ 342.00	Prepare and distribute detailed agenda for 10/9/19 PRITS Implementation status meeting. (0.9)
PR	10	Stacy, Sean	10/8/2019	0.6	\$380.00	\$ 228.00	Prepare for JRSP status update meeting. (0.6)
PR	10	Stacy, Sean	10/8/2019	1.2	\$380.00	\$ 456.00	Review right sizing templates and fiscal plan reduction goals to prepare for meeting with R. Maldonado (AAFAF). (1.2)
PR	10	Stacy, Sean	10/9/2019	2.2	\$380.00	\$ 836.00	Analyze AIDH Racing Division Revenue, Operating Expenses and distribution waterfall to prepare for Gaming Commission org structure workshop on 10/10. (2.2)
PR	10	Stacy, Sean	10/9/2019	1.9	\$380.00	\$ 722.00	Analyze Tourism Co. Gaming Division Revenue, Operating Expenses and distribution waterfall to prepare for Gaming Commission organization structure workshop on 10/10/19. (1.9)
PR	10	Stacy, Sean	10/9/2019	1.1	\$380.00	\$ 418.00	Continue analysis of proposed Gaming Commission structure to prepare for organization structure workshop on 10/10/19. (1.1)
PR	10	Stacy, Sean	10/9/2019	0.6	\$380.00	\$ 228.00	Debrief from PRITS implementation meeting to confirm outputs, next steps, and action items. (0.6)
PR	10	Stacy, Sean	10/9/2019	1.1	\$380.00	\$ 418.00	Participate in meeting with R. Maldonado (AAFAF) and J. Boo (ACG) to discuss implementation reporting transition and fiscal priorities specific to engaged agencies. (1.1)
PR	10	Stacy, Sean	10/9/2019	1.3	\$380.00	\$ 494.00	Participate in PRITS Implementation planning and status review meeting G. Ripoll (PRITS), representatives from PRITS, M. Galindo (AAFAF), and J. Fullana (ACG) to discuss next steps with job description development and approach to implementing the digital working group requested by the FOMB (1.3)
PR	10	Stacy, Sean	10/9/2019	0.3	\$380.00	\$ 114.00	Participate on call with J. Rosado (JRSP), and J. Fullana (ACG) to review status of General Services workstream in JRSP consolidation workplan. (0.3)
PR	10	Stacy, Sean	10/9/2019	0.8	\$380.00	\$ 304.00	Prepare for PRITS Implementation meeting. (0.8)
PR	10	Stacy, Sean	10/9/2019	1.8	\$380.00	\$ 684.00	Prepare Gaming Commission HR Analysis documentation for distribution in 10/10/19 workshop. (1.8)
PR	10	Stacy, Sean	10/10/2019	0.6	\$380.00	\$ 228.00	Debrief from Gaming Commission Organization Structure development workshop. C. Gonzalez (ACG) to confirm outputs, next steps, and action items. (0.6)
PR	10	Stacy, Sean	10/10/2019	1.1	\$380.00	\$ 418.00	Finalize and distribute Digital and Developer job descriptions for PRITS. (1.1)
PR	10	Stacy, Sean	10/10/2019	3.2	\$380.00	\$1,216.00	Lead workshop to develop initial Gaming Commission organization structure with J. Maymo (AIDH), representatives from AIDH, J. Irizarry (Tourism Co), representatives from Tourism Co, representatives from V2A Consulting, and C. Gonzalez (ACG) (3.2)

PR	10	Stacy, Sean	10/10/2019	1.7	\$380.00	\$ 646.00	Prepare Gaming Commission financial documentation for distribution in 10/10/19 workshop. (1.7)
PR	10	Stacy, Sean	10/10/2019	0.8	\$380.00	\$ 304.00	Prepare meeting room and set up exhibits for Gaming Commission Organization Structure workshop. (0.8)
PR	10	Stacy, Sean	10/10/2019	0.6	\$380.00	\$ 228.00	Update JRSP Consolidation plan and prepare for 10/11/19 consolidation status meeting. (0.6)
PR	10	Stacy, Sean	10/11/2019	0.3	\$380.00	\$ 114.00	Participate on call with C. Gonzalez to debrief from JRSP Consolidation status meeting to confirm outputs, next steps, and action items. (0.3)
PR	10	Stacy, Sean	10/11/2019	0.2	\$380.00	\$ 76.00	Participate on call with J. Boo (ACG) to discuss preparation for AAFAF Fiscal Plan Implementation Status review to be held on 10/16/19. (0.2)
PR	10	Stacy, Sean	10/11/2019	0.3	\$380.00	\$ 114.00	Participate on call with J. Irizarry (Tourism Co/Gaming) to review output from org planning workshop and discuss priorities for week of 10/14/19. (0.3)
PR	10	Stacy, Sean	10/11/2019	1.3	\$380.00	\$ 494.00	Review, finalize, and distribute PRITS 10/09/19 implementation meeting minutes to record key outcomes and assign action items related to implementation of FOMB requested Digital Working Group and development of PRITS job descriptions. (1.3)
Outside - PR	10	Stacy, Sean	10/12/2019	1.3	\$380.00	\$ 494.00	Prepare Ankura Implementation and Consolidation status report for week ending 10/11/19. (1.3)
Outside - PR	10	Stacy, Sean	10/12/2019	0.7	\$380.00	\$ 266.00	Revise Gaming Division implementation plan and distribute to V2A consulting for DEDC review. (0.7)
PR	10	Stacy, Sean	10/14/2019	0.8	\$380.00	\$ 304.00	Develop plan for PRITS Digital Working Group to provide oversight and program leadership for key technology projects of the Government of Puerto Rico. (0.8)
PR	10	Stacy, Sean	10/14/2019	0.9	\$380.00	\$ 342.00	Participate on call with J. Boo (ACG), V. Estrin (ACG), R. Tabor (ACG), K. Cowherd (ACG), D. Jandura (ACG), and F. Battle (ACG) to develop AAFAF Fiscal Plan status report. (0.9).
PR	10	Stacy, Sean	10/14/2019	0.6	\$380.00	\$ 228.00	Review, finalize, and distribute JRSP 10/11/19 meeting minutes to record key outcomes and assign action items related to agency consolidation. (0.6)
PR	10	Stacy, Sean	10/15/2019	1.8	\$380.00	\$ 684.00	Analyze DNER fiscal plan implementation savings initiatives to develop plan to aid agency in reporting compliance. (1.8)
PR	10	Stacy, Sean	10/15/2019	0.6	\$380.00	\$ 228.00	Debrief from DNER consolidation status meeting to confirm outputs, next steps, and action items. (0.6)
PR	10	Stacy, Sean	10/15/2019	0.8	\$380.00	\$ 304.00	Develop agenda for Gaming Commission finance/flow of funds meeting to be held on 10/23/19. (0.8)
PR	10	Stacy, Sean	10/15/2019	1.2	\$380.00	\$ 456.00	Participate in DNER Consolidation Review Meeting with E. Delannoy (NTT DATA), Jose Melendez (DNER), Maria Rosado (DNER) and J. Fullana (ACG) to review project status, resolve issues, and prioritize action items. (1.2)
PR	10	Stacy, Sean	10/15/2019	0.7	\$380.00	\$ 266.00	Participate on call with J. Boo (ACG) and D. Jandura (ACG) to finalize AAFAF Fiscal Plan status report. (0.7)
PR	10	Stacy, Sean	10/15/2019	1.4	\$380.00	\$ 532.00	Prepare AAFAF consolidation/implementation status report for DNER and JRSP. (1.4)
PR	10	Stacy, Sean	10/15/2019	2.2	\$380.00	\$ 836.00	Prepare AAFAF consolidation/implementation status report for State, PRITS, and Gaming Commission. (2.2)
PR	10	Stacy, Sean	10/15/2019	0.7	\$380.00	\$ 266.00	Prepare and distribute agenda for 10/15/19 DNER consolidation status meeting. (0.7)

PR	10	Stacy, Sean	10/15/2019	0.8	\$380.00	\$ 304.00	Prepare for DNER consolidation status meeting. (0.8)
PR	10	Stacy, Sean	10/15/2019	0.4	\$380.00	\$ 152.00	Review and distribute 11 translated PRITS job descriptions for review by OARTH to classify and assign salary bands in support of finalizing the proposed organization chart. (0.4)
PR	10	Stacy, Sean	10/16/2019	0.4	\$380.00	\$ 152.00	Develop and send communications to schedule Gaming Commission finance and org structure meetings for week of 10/21/19. (0.4)
PR	10	Stacy, Sean	10/16/2019	0.8	\$380.00	\$ 304.00	Develop right sizing template presentation for R. Maldonado, K. Fraguada (AAFAF) to distribute to agencies to increase fiscal plan reporting compliance. (0.8)
PR	10	Stacy, Sean	10/16/2019	1.6	\$380.00	\$ 608.00	Finalize 5 PRITS job descriptions for OATRH classification and salary review. (1.6)
PR	10	Stacy, Sean	10/16/2019	0.6	\$380.00	\$ 228.00	Finalize AAFAF Consolidation/Implementation status report for October reporting period. (0.6)
PR	10	Stacy, Sean	10/16/2019	0.7	\$380.00	\$ 266.00	Finalize Right Sizing template presentation for R. Maldonado, K. Fraguada (AAFAF) to distribute to agencies to increase fiscal plan reporting compliance. (0.7)
PR	10	Stacy, Sean	10/16/2019	0.9	\$380.00	\$ 342.00	Review and update PRITS Digital Working Group implementation plan presentation to provide implementation plan template and prioritize data gathering tasks. (0.9)
PR	10	Stacy, Sean	10/16/2019	0.4	\$380.00	\$ 152.00	Review PRDE monthly savings report summary analysis. (0.4)
PR	10	Stacy, Sean	10/16/2019	2.3	\$380.00	\$ 874.00	Review, finalize, and distribute Gaming Commission 10/10/19 workshop documentation to record key outcomes and assign action items related to the agency implementation. (2.3)
PR	10	Stacy, Sean	10/17/2019	0.7	\$380.00	\$ 266.00	Debrief from AAFAF Status Update Meeting and provide requested follow up materials to meeting participants. (0.7)
PR	10	Stacy, Sean	10/17/2019	1.6	\$380.00	\$ 608.00	Finalize 4 PRITS job descriptions for OATRH classification and salary review. (1.6)
PR	10	Stacy, Sean	10/17/2019	1.9	\$380.00	\$ 722.00	Finalize 7 PRITS job descriptions for OATRH classification and salary review. (1.9)
PR	10	Stacy, Sean	10/17/2019	1.1	\$380.00	\$ 418.00	Participate in AAFAF status meeting with K. Fraguada (AAFAF), R. Maldonado (AAFAF), representatives from AAFAF (various), J. Boo (ACG), and R. Tabor (ACG) to review engagement work streams, report status, and evaluate macro trends and risks. (1.1)
PR	10	Stacy, Sean	10/17/2019	0.9	\$380.00	\$ 342.00	Participate in meeting with I. Carmona (AAFAF) and J. Boo (ACG) to plan Family consolidation engagement kickoff. (0.9)
PR	10	Stacy, Sean	10/17/2019	0.6	\$380.00	\$ 228.00	Prepare for AAFAF Status Update Meeting. (0.6)
PR	10	Stacy, Sean	10/17/2019	0.3	\$380.00	\$ 114.00	Prepare for introductory meeting with Families and Children agency. (0.3)
Outside - PR	10	Stacy, Sean	10/18/2019	0.6	\$380.00	\$ 228.00	Develop consolidation status metrics for FOMB status report update. (0.6)
Outside - PR	10	Stacy, Sean	10/18/2019	2.1	\$380.00	\$ 798.00	Develop FOMB Agency consolidation status report template and status report for Environment consolidation. (2.1).
Outside - PR	10	Stacy, Sean	10/18/2019	0.9	\$380.00	\$ 342.00	Develop PRITS Project Coordinator job description for compensation scoring by OATRH. (0.9)
Outside - PR	10	Stacy, Sean	10/18/2019	0.9	\$380.00	\$ 342.00	Finalize and distribute Right Sizing & Budget Template presentation for R. Maldonado, K. Fraguada (AAFAF) to use with agencies to communicate background and instructions for the Right Sizing Savings templates. (0.9)

Outside - PR	10	Stacy, Sean	10/18/2019	0.8	\$380.00	\$ 304.00	Participate on call with C. Collazo (AAFAF) to discuss DNER consolidation plan and prioritize initiatives for savings reporting analysis. (0.8)
Outside - PR	10	Stacy, Sean	10/18/2019	0.4	\$380.00	\$ 152.00	Participate on call with C. Gonzalez (ACG) to plan Gaming Commission meeting agendas for week of 10/21/19. (0.4)
Outside - PR	10	Stacy, Sean	10/18/2019	0.4	\$380.00	\$ 152.00	Participate on call with J. Boo (ACG) to discuss development of FOMB consolidation agency status report. (0.4)
Outside - PR	10	Stacy, Sean	10/18/2019	0.4	\$380.00	\$ 152.00	Participate on call with J. Boo (ACG) to discuss development of unified flow of funds model for Gaming Commission. (0.4)
Outside - PR	10	Stacy, Sean	10/19/2019	1.6	\$380.00	\$ 608.00	Develop FOMB Agency consolidation status report for PRITS and Gaming Commission. (1.6)
Outside - PR	10	Stacy, Sean	10/19/2019	1.8	\$380.00	\$ 684.00	Develop FOMB Agency consolidation status report template and status report for Environment consolidation. (1.8)
Outside - PR	10	Stacy, Sean	10/19/2019	0.6	\$380.00	\$ 228.00	Final review and distribution of 17 translated to Spanish job descriptions for PRITS to share with OATRH for job classification review and updates. (0.6)
Outside - PR	10	Stacy, Sean	10/19/2019	0.9	\$380.00	\$ 342.00	Prepare Ankura Fiscal Plan Compliance Status Report for week ending 10/18/19. (0.9)
PR	10	Stacy, Sean	10/21/2019	0.6	\$380.00	\$ 228.00	Develop and send communications to coordinate Gaming Commission and Environment meetings for week of 10/21/19. (0.6)
PR	10	Stacy, Sean	10/21/2019	0.3	\$380.00	\$ 114.00	Develop and send communications to R. Maldonado, K. Fraguada (AAFAF) and AIDH to coordinate Gaming Commission meetings for week of 10/21/19. (0.3)
PR	10	Stacy, Sean	10/21/2019	0.3	\$380.00	\$ 114.00	Participate on call with A. Yoshimura (ACG) to discuss upcoming meetings and deliverables for the Puerto Rico Gaming Commission. (0.3)
PR	10	Stacy, Sean	10/21/2019	0.8	\$380.00	\$ 304.00	Participate on call with J. Boo (ACG) to finalize AAFAF consolidation status report. (0.8)
PR	10	Stacy, Sean	10/21/2019	0.3	\$380.00	\$ 114.00	Participate on call with J. Boo (ACG) to review AAFAF consolidation status report. (0.3)
PR	10	Stacy, Sean	10/21/2019	1.2	\$380.00	\$ 456.00	Review and update FOMB Agency consolidation status report for submission to R. Maldonado, K Fraguada (AAFAF). (1.2)
PR	10	Stacy, Sean	10/22/2019	0.4	\$380.00	\$ 152.00	Analyze Family Fiscal Plan Savings Initiatives to prepare for agency kickoff meeting. (0.4)
PR	10	Stacy, Sean	10/22/2019	0.7	\$380.00	\$ 266.00	Debrief from DNER consolidation status meeting to confirm outputs, next steps, and action items. (0.7)
PR	10	Stacy, Sean	10/22/2019	1.7	\$380.00	\$ 646.00	Develop PRITS Digital Working Group program charter matrix to use as a data gathering tool for Government technology program management. (1.7)
PR	10	Stacy, Sean	10/22/2019	1.4	\$380.00	\$ 532.00	Participate in meeting with J. Octtaviani (DNER), E. Delannoy (NTT), representatives from DNER, C. Collazo (AAFAF), J. Fullana (ACG) and C. Gonzalez (ACG) to review DNER consolidation status. (1.4)
PR	10	Stacy, Sean	10/22/2019	0.7	\$380.00	\$ 266.00	Participate in meeting with L. Guillen (AAFAF), A. Yoshimura (ACG), J. Fullana (ACG) to review Gaming Commission implementation plan. (0.7)
PR	10	Stacy, Sean	10/22/2019	0.7	\$380.00	\$ 266.00	Prepare and distribute agenda for 10/22/19 DNER consolidation status meeting. (0.7)
PR	10	Stacy, Sean	10/22/2019	0.8	\$380.00	\$ 304.00	Prepare for DNER Consolidation status meeting. (0.8)
PR	10	Stacy, Sean	10/22/2019	0.9	\$380.00	\$ 342.00	Review and finalize PRITS presentation to implement Digital Working Group to aid in oversight and program management of key Government IT Projects. (0.9)
PR	10	Stacy, Sean	10/22/2019	0.7	\$380.00	\$ 266.00	Review draft agenda for 10/23/19 Gaming Commission finance meeting. (0.7)

PR	10	Stacy, Sean	10/22/2019	0.3	\$380.00	\$ 114.00	Review Gaming Commission flow of funds presentation to prepare for Finance modeling meeting on 10/23/19. (0.3).
PR	10	Stacy, Sean	10/22/2019	0.4	\$380.00	\$ 152.00	Review Gaming Commission implementation scope and status to prepare for meeting with L. Guillen (AAFAF). (0.4)
PR	10	Stacy, Sean	10/23/2019	0.4	\$380.00	\$ 152.00	Debrief from Gaming Commission Finance meeting with C. Gonzalez, J. Fullana, and A. Yoshimura (ACG) to confirm outputs, next steps, and action items (0.4).
PR	10	Stacy, Sean	10/23/2019	0.8	\$380.00	\$ 304.00	Debrief from State consolidation status meeting to confirm outputs, next steps, and action items. (0.8)
PR	10	Stacy, Sean	10/23/2019	0.4	\$380.00	\$ 152.00	Develop Gaming Organization Chart (Level 3). (0.4)
PR	10	Stacy, Sean	10/23/2019	0.4	\$380.00	\$ 152.00	Finalize detailed agenda for 10/23/19 Gaming Commission Finance, Flow of Funds Meeting. (0.4)
PR	10	Stacy, Sean	10/23/2019	0.7	\$380.00	\$ 266.00	Finalize presentation materials for 10/23/19 Gaming Commission Finance, Flow of Funds Meeting. (0.7)
PR	10	Stacy, Sean	10/23/2019	2.1	\$380.00	\$ 798.00	Participate in meeting to develop unified finance model for Gaming Commission with J. Maymo (AIDH), representatives from AIDH, J. Irizarry (Tourism Co), representatives from Tourism Co, P. Cohen (V2A), R. Rivera (DEDC), C. Gonzalez (ACG), J. Fullana (ACG), A. Yoshimura (ACG), L. Guillen (AAFAF). (2.1)
PR	10	Stacy, Sean	10/23/2019	0.5	\$380.00	\$ 190.00	Participate in meeting with M. Marcano (STATE) M. Varas (STATE), J. Diaz (STATE), representatives from State, M. Galindo (AAFAF) and J. Fullana (ACG) to review State Consolidation status. (0.5)
PR	10	Stacy, Sean	10/23/2019	1.3	\$380.00	\$ 494.00	Participate in PRITS Implementation planning and status review meeting with G. Ripoll (PRITS), representatives from PRITS, M. Galindo (AAFAF), and J. Fullana (ACG) to discuss next steps with development of operating budget and presentation of business case to the FOMB (1.3)
PR	10	Stacy, Sean	10/23/2019	0.6	\$380.00	\$ 228.00	Prepare and distribute agenda for 10/23/19 PRITS consolidation status meeting. (0.6)
PR	10	Stacy, Sean	10/23/2019	0.6	\$380.00	\$ 228.00	Prepare and distribute agenda for 10/23/19 State consolidation status meeting. (0.6)
PR	10	Stacy, Sean	10/23/2019	0.6	\$380.00	\$ 228.00	Prepare for PRITS Implementation meeting. (0.6)
PR	10	Stacy, Sean	10/23/2019	0.4	\$380.00	\$ 152.00	Prepare for State Dept consolidation status review meeting. (0.4)
Outside - PR	10	Stacy, Sean	10/24/2019	0.3	\$380.00	\$ 114.00	Develop communication to review and send PRITS job descriptions in response to request from J. Morales (PRITS). (0.3)
Outside - PR	10	Stacy, Sean	10/24/2019	1.7	\$380.00	\$ 646.00	Develop presentation and agenda for Gaming Commission organization design meeting. (1.7)
Outside - PR	10	Stacy, Sean	10/24/2019	2.2	\$380.00	\$ 836.00	Participate in meeting to develop back office organization structure for Gaming Commission with J. Maymo (AIDH), Z. Torres (AIDH), P. Cohen (V2A), R. Rivera (DEDC), J. Fullana (ACG), A. Yoshimura (ACG), L. Guillen (AAFAF). (2.2)
Outside - PR	10	Stacy, Sean	10/24/2019	0.9	\$380.00	\$ 342.00	Prepare for Gaming Commission organization design meeting. (0.9)
Outside - PR	10	Stacy, Sean	10/26/2019	1.8	\$380.00	\$ 684.00	Develop organization chart for Gaming Commission administration, legal, and communication divisions for submission to OGP. (1.8)
Outside - PR	10	Stacy, Sean	10/26/2019	1.3	\$380.00	\$ 494.00	Develop summary presentation to document outcomes and next steps from 10/23/19 Gaming Commission Finance analysis meeting. (1.3)

Outside - PR	10	Stacy, Sean	10/26/2019	0.8	\$380.00	\$ 304.00	Prepare Ankura Fiscal Plan Compliance Status Report for week ending 10/25/19. (0.8)
PR	10	Stacy, Sean	10/28/2019	1.2	\$380.00	\$ 456.00	Analyze research background to develop Cloud Architect and Agency CRM job descriptions for PRITS. (1.2)
PR	10	Stacy, Sean	10/28/2019	0.4	\$380.00	\$ 152.00	Finalize and distribute Ankura Fiscal Plan Compliance Status Report for week ending 10/25/19. (0.4)
PR	10	Stacy, Sean	10/28/2019	0.5	\$380.00	\$ 190.00	Participate in meeting with J. Batlle (ACG) to review Gaming Commission implementation plan and background. (0.5).
PR	10	Stacy, Sean	10/28/2019	2.3	\$380.00	\$ 874.00	Review and update Gaming Commission implementation plan to reflect current status and projected task durations. (2.3)
PR	10	Stacy, Sean	10/28/2019	0.4	\$380.00	\$ 152.00	Review and update PRITS implementation plan to reflect current status and projected task durations. (0.4)
PR	10	Stacy, Sean	10/29/2019	1.4	\$380.00	\$ 532.00	Analyze right-sizing financial model to evaluate savings initiatives in preparation for implementation management discussion with R. Maldonado (AAFAF). (1.4)
PR	10	Stacy, Sean	10/29/2019	1.4	\$380.00	\$ 532.00	Analyze DNER budget bridge and fiscal plan initiatives to prepare for DNER Fiscal plan and status review meetings. (1.4)
PR	10	Stacy, Sean	10/29/2019	0.6	\$380.00	\$ 228.00	Analyze employee roster data for DNER (agency #133) to develop Fiscal Plan headcount reporting totals. (0.6)
PR	10	Stacy, Sean	10/29/2019	1.6	\$380.00	\$ 608.00	Analyze Family financial model and implementation plan review to evaluate savings initiatives in preparation for implementation management discussion with the Secretary. (1.6)
PR	10	Stacy, Sean	10/29/2019	0.6	\$380.00	\$ 228.00	Debrief from DNER consolidation status meeting to confirm outputs, next steps, and action items. (0.6)
PR	10	Stacy, Sean	10/29/2019	1.3	\$380.00	\$ 494.00	Develop presentation for PRITS Executive Director to share with Governor Vasquez for communication of agency scope, issues, risks, and required personnel/finance resources. (1.3)
PR	10	Stacy, Sean	10/29/2019	1.4	\$380.00	\$ 532.00	Develop presentation materials and agenda for 10/30/19 Gaming Commission Organization Structure development meeting. (1.4)
PR	10	Stacy, Sean	10/29/2019	0.4	\$380.00	\$ 152.00	Discuss presentation materials with A. Yoshimura (ACG) for 10/30/19 meeting with the Puerto Rico Gaming Commission. (0.4)
PR	10	Stacy, Sean	10/29/2019	0.4	\$380.00	\$ 152.00	Finalize and distribute agenda for 10/29/19 DNER consolidation status meeting. (0.4)
PR	10	Stacy, Sean	10/29/2019	0.6	\$380.00	\$ 228.00	Finalize and distribute DNER meeting notes from 10/22/19 status meeting to record key outcomes and assign action items related to the agency consolidation. (0.6)
PR	10	Stacy, Sean	10/29/2019	0.8	\$380.00	\$ 304.00	Participate in meeting with E. Delannoy (NTT), J. Melendez (DNER), S. Acosta (DNER), and J. Fullana (ACG) to review DNER consolidation status. (0.8)
PR	10	Stacy, Sean	10/29/2019	0.9	\$380.00	\$ 342.00	Participate in meeting with M. Rosario (DNER), S. Acosta (DNER), and J. Fullana (ACG) to review fiscal plan savings initiatives and reporting metrics for November 2019 submission to AAFAF. (0.9)
PR	10	Stacy, Sean	10/29/2019	0.6	\$380.00	\$ 228.00	Prepare and distribute communications to DNER associates to gather data and inputs for Fiscal Plan Savings Initiative Reporting. (0.6)
PR	10	Stacy, Sean	10/29/2019	0.4	\$380.00	\$ 152.00	Prepare for PRITS business case meeting to develop prioritized deliverable scope, funding request, and return on investment for submission to FOMB. (0.4)

PR	10	Stacy, Sean	10/30/2019	2.4	\$380.00	\$ 912.00	Develop presentation materials and agenda for 10/31/19 PRITS business case development meeting. (2.4)
PR	10	Stacy, Sean	10/30/2019	0.5	\$380.00	\$ 190.00	Participate in meeting with R. Maldonado (AAFAF), Y. Carrion (AAFAF) to discuss AAFAF's monthly Implementation Reporting. (0.5)
PR	10	Stacy, Sean	10/30/2019	1.8	\$380.00	\$ 684.00	Participate in meeting with representatives from Families and Children, Secretary G. Andujar (Families), R. Maldonado (AAFAF), I. Carmona (AAFAF) to discuss fiscal plan compliance, implementation plans, and savings initiative reporting. (1.8)
PR	10	Stacy, Sean	10/30/2019	1.2	\$380.00	\$ 456.00	Participate in meeting with representatives from the new Puerto Rico Gaming Commission, A. Yoshimura (ACG), and L. Guillen (AAFAF) to discuss new structures for the Licensing and Compliance functions - Left Early. (1.2)
PR	10	Stacy, Sean	10/30/2019	0.2	\$380.00	\$ 76.00	Participate on call with J. Boo (ACG) to debrief from Gaming Organization structure meeting. (0.2)
PR	10	Stacy, Sean	10/30/2019	0.3	\$380.00	\$ 114.00	Participate on call with R. Tabor (ACG) to debrief from Family implementation meeting and develop facilitation plan for week of 11/04/19. (0.3)
PR	10	Stacy, Sean	10/30/2019	0.6	\$380.00	\$ 228.00	Prepare for Department of Family Implementation meeting. (0.6)
PR	10	Stacy, Sean	10/30/2019	0.7	\$380.00	\$ 266.00	Prepare for Gaming Commission Org Structure Development meeting. (0.7)
PR	10	Stacy, Sean	10/30/2019	0.2	\$380.00	\$ 76.00	Prepare for OCOF Implementation review meeting. (0.2)
PR	10	Stacy, Sean	10/30/2019	1.4	\$380.00	\$ 532.00	W. Acavedo (AAFAF) to discuss development of AAFAF Fiscal Implementation plan and reporting. (1.4)
PR	10	Stacy, Sean	10/31/2019	0.6	\$380.00	\$ 228.00	Debrief from PRITS business case development meeting to confirm outputs, next steps, and action items. (0.6)
PR	10	Stacy, Sean	10/31/2019	0.8	\$380.00	\$ 304.00	Develop and send communication to Gaming Commission for review of project status and work priorities for week of 11/4/19. (0.8)
PR	10	Stacy, Sean	10/31/2019	0.8	\$380.00	\$ 304.00	Develop PRITS business case presentation outline to refine scope and prioritize implementation phases. (0.8)
PR	10	Stacy, Sean	10/31/2019	2.8	\$380.00	\$1,064.00	Participate in PRITS business case development meeting with G. Ripoll (PRITS), J. Morales (PRITS), D. Soegaard (PRITS), M. Galindo (AAFAF), and A. Yoshimura (ACG) to prioritize agency scope and initiatives for FY20 and develop financial analysis for R. Maldonado, K. Fraguada (AAFAF) review. (2.8)
PR	10	Stacy, Sean	10/31/2019	0.9	\$380.00	\$ 342.00	Prepare for PRITS business case development meeting. (0.9)
PR	10	Stacy, Sean	10/31/2019	1.4	\$380.00	\$ 532.00	Review and update JRSP consolidation plan and prepare agenda for 11/01/19 consolidation status meeting.
PR	10	Tabor, Ryan	10/21/2019	0.4	\$451.25	\$ 180.50	Develop template for agency Implementation Plan Reporting analysis. (0.4)
PR	10	Tabor, Ryan	10/22/2019	2.1	\$451.25	\$ 947.63	Prepare analysis of Families agency grouping Implementation Plan Reporting for R. Maldonado and I. Carmona (AAFAF). (2.1)
PR	10	Tabor, Ryan	10/23/2019	1.8	\$451.25	\$ 812.25	Conduct research to understand impact of Fiscal Plan implementation ramp assumptions on each of the agencies included in the Families agency grouping. (1.8)
PR	10	Tabor, Ryan	10/23/2019	1.1	\$451.25	\$ 496.38	Participate in meeting with R. Maldonado and I. Carmona (AAFAF) to review Families agency grouping Implementation Plan Reporting analysis and develop next steps for agency engagement. (1.1)

PR	10	Tabor, Ryan	10/23/2019	0.4	\$451.25	\$ 180.50	Revise analysis of Families agency grouping Implementation Plan Reporting for R. Maldonado and I. Carmona (AAFAF) with input provided by J. Boo and S. Stacy (ACG). (0.4)
PR	10	Tabor, Ryan	10/23/2019	0.6	\$451.25	\$ 270.75	Revise analysis of Families agency grouping Implementation Plan Reporting for R. Maldonado and I. Carmona (AAFAF) with input provided by R. Maldonado (AAFAF). (0.6)
Outside - PR	10	Tabor, Ryan	10/31/2019	1.5	\$451.25	\$ 676.88	Participate in a meeting with J. Schulte (ACG) and J. Edwards (ACG) to plan facilitation agenda and prepare for Department of Families design sessions scheduled for 11/5 and 11/6/19. (1.5)
Outside - PR	10	Yoshimura, Arren	10/3/2019	1.8	\$332.50	\$ 598.50	Review and revise job descriptions for the Puerto Rico Information Technology Services agency including Innovation Specialist, UI/UX Specialist, Data Director, and Database Specialist.
Outside - PR	10	Yoshimura, Arren	10/3/2019	1.4	\$332.50	\$ 465.50	Review and revise job descriptions for the Puerto Rico Information Technology Services agency including Data Analyst, Data Scientist, and Cybersecurity Director.
Outside - PR	10	Yoshimura, Arren	10/3/2019	1.1	\$332.50	\$ 365.75	Review and revise job descriptions for the Puerto Rico Information Technology Services agency including Cybersecurity Specialist, Enterprise Architect, and Systems Architect.
Outside - PR	10	Yoshimura, Arren	10/4/2019	3.1	\$332.50	\$1,030.75	Review of Puerto Rico Highway and Transit Authority 2019-2024 fiscal plan to research current state, future state, and transition costs. (3.1)
Outside - PR	10	Yoshimura, Arren	10/8/2019	2.3	\$332.50	\$ 764.75	Create operating expense comparison model for the Puerto Rico Highway and Transit Authority. (2.3)
Outside - PR	10	Yoshimura, Arren	10/9/2019	0.5	\$332.50	\$ 166.25	Format and clean Puerto Rico Highway and Transit Authority model for presentation. (0.5)
Outside - PR	10	Yoshimura, Arren	10/9/2019	1.3	\$332.50	\$ 432.25	Incorporate headcount estimates into Puerto Rico Highway and Transit Authority expense model. (1.3)
Outside - PR	10	Yoshimura, Arren	10/9/2019	0.5	\$332.50	\$ 166.25	Integrate operations and maintenance numbers into Puerto Rico Highway and Transportation workbook. (0.5)
Outside - PR	10	Yoshimura, Arren	10/9/2019	1.1	\$332.50	\$ 365.75	Review and revise job descriptions for the Puerto Rico Information Technology Services agency including Digital Director, Developer, and Senior Developer. (1.1)
Outside - PR	10	Yoshimura, Arren	10/10/2019	0.7	\$332.50	\$ 232.75	Participate in meeting with representatives from the Puerto Rico Highway and Transit Authority, G. Loran (AAFAF), and C. Gonzalez and J. Boo (ACG) to discuss budgetary documents sent, clarify toll operations and maintenance expenditures and prioritize tasks prior to the next meeting. (0.7)
Outside - PR	10	Yoshimura, Arren	10/10/2019	2.8	\$332.50	\$ 931.00	Research and incorporate toll considerations into Puerto Rico Highway and Transit Authority expense model. (2.8)
Outside - PR	10	Yoshimura, Arren	10/10/2019	0.8	\$332.50	\$ 266.00	Review and revise job descriptions for the Puerto Rico Information Technology Services agency including Human Resources Analyst, Administrative Assistant, and Lean Process Analyst (0.8)
Outside - PR	10	Yoshimura, Arren	10/10/2019	1.5	\$332.50	\$ 498.75	Review of financial plan analysis for capital improvement plan workbook. (1.5)
Outside - PR	10	Yoshimura, Arren	10/14/2019	2.4	\$332.50	\$ 798.00	Review and revise job descriptions for the Puerto Rico Innovation Technology Services agency including Accountant, Finance Manager, Service Desk Specialist, IT Specialist, Financial Analyst, and Lean Specialist. (2.4)

Outside - PR	10	Yoshimura, Arren	10/15/2019	2.8	\$332.50	\$ 931.00	Create implementation structure presentation for the Puerto Rico Innovation and Technology Services Agency. (2.8)
Outside - PR	10	Yoshimura, Arren	10/15/2019	2.5	\$332.50	\$ 831.25	Review and revise job descriptions for the Puerto Rico Innovation Technology Services agency including Process Director, Designer, Customer Specialist, Quality Specialist, Project Coordinator, and Solution Lead. (2.5)
Outside - PR	10	Yoshimura, Arren	10/15/2019	0.4	\$332.50	\$ 133.00	Review of FOMB letter and deliverables for the Puerto Rico Information and Technology Services Agency. (0.4)
Outside - PR	10	Yoshimura, Arren	10/15/2019	0.5	\$332.50	\$ 166.25	Revise toll comparison study for the Puerto Rico Highway and Transit Authority (.5)
Outside - PR	10	Yoshimura, Arren	10/16/2019	1.5	\$332.50	\$ 498.75	Conduct final review of all Puerto Rico Innovation and Technology Service jobs. (1.5)
Outside - PR	10	Yoshimura, Arren	10/16/2019	2.3	\$332.50	\$ 764.75	Create new study with granular operational expense numbers for Puerto Rico Highway and Transit Authority. (2.3)
Outside - PR	10	Yoshimura, Arren	10/16/2019	0.5	\$332.50	\$ 166.25	Participate on telephone call with J. Boo (ACG) to discuss workbooks and documents sent by the Puerto Rico Highway and Transit Authority. (0.5)
Outside - PR	10	Yoshimura, Arren	10/17/2019	2.1	\$332.50	\$ 698.25	Review and revise work breakdown structure presentation for the Puerto Rico Innovation and Technology Services Agency. (2.1)
Outside - PR	10	Yoshimura, Arren	10/17/2019	0.6	\$332.50	\$ 199.50	Review Puerto Rico Highway and Transit Authority toll bifurcation model sent by R. Feldman (ACG). (0.6)
PR	10	Yoshimura, Arren	10/21/2019	0.3	\$332.50	\$ 99.75	Participate on telephone with S. Stacy (ACG) to discuss upcoming meetings and deliverables for the Puerto Rico Gaming Commission. (0.3)
PR	10	Yoshimura, Arren	10/22/2019	0.7	\$332.50	\$ 232.75	Build agenda to prepare for meeting with Puerto Rico Gaming Commission Agency. (0.7)
PR	10	Yoshimura, Arren	10/22/2019	1.8	\$332.50	\$ 598.50	Create funding flow diagram in preparation for meeting with Gaming Commission Finance Department. (1.8)
PR	10	Yoshimura, Arren	10/22/2019	0.7	\$332.50	\$ 232.75	Participate in meeting with L. Guillen (AAFAF), S. Stacey, J. Fullana (ACG) to review Gaming Commission implementation plan. (0.7)
PR	10	Yoshimura, Arren	10/22/2019	1.8	\$332.50	\$ 598.50	Review Gaming Commission Organizational Structure, implementation work plan, Agency overview presentation, structure and next steps presentations to prepare for meeting with the Gaming Commission. (1.8)
PR	10	Yoshimura, Arren	10/22/2019	2.6	\$332.50	\$ 864.50	Review of Act 257 to understand the law around gambling machines for the Puerto Rico Gaming Commission. (2.6)
PR	10	Yoshimura, Arren	10/23/2019	0.4	\$332.50	\$ 133.00	Debrief from Gaming Commission Finance meeting with C. Gonzalez, J. Fullana, and S. Stacy (ACG) to confirm outputs, next steps, and action items. (0.4)
PR	10	Yoshimura, Arren	10/23/2019	2.1	\$332.50	\$ 698.25	Participate in meeting to develop unified finance model for Gaming Commission with J. Maymo (AIDH), representatives from AIDH, J. Irizarry (Tourism Co), representatives from Tourism Co, P. Cohen(V2A), R. Rivera (DEDC), C. Gonzalez (ACG), J. Fullana (ACG), S. Stacy (ACG), L. Guillen (AAFAF). (2.1)
PR	10	Yoshimura, Arren	10/24/2019	1.2	\$332.50	\$ 399.00	Begin development of Gaming Commission Financial Model Framework. (1.2)
PR	10	Yoshimura, Arren	10/24/2019	2.2	\$332.50	\$ 731.50	Participate in meeting to develop back office organization structure for Gaming Commission with J. Maymo (AIDH), Z. Torres (AIDH), P. Cohen (V2A), R. Rivera (DEDC), J. Fullana (ACG), S. Stacy(ACG), L. Guillen (AAFAF). (2.2)
Outside - PR	10	Yoshimura, Arren	10/26/2019	0.4	\$332.50	\$ 133.00	Review and revise the Cloud Architect job description for the Puerto Rico Innovation and Technology Services Agency. (0.4)

PR	10	Yoshimura, Arren	10/28/2019	1.3	\$332.50	\$ 432.25	Continue development of Gaming Commission Financial Model Framework. (1.3)
PR	10	Yoshimura, Arren	10/28/2019	0.3	\$332.50	\$ 99.75	Review of translated Gaming Commission Objectives sent by J. Fullana (ACG). (0.3)
PR	10	Yoshimura, Arren	10/29/2019	1.2	\$332.50	\$ 399.00	Continue development of Gaming Commission Financial Model Framework incorporating details from review of Law 81. (1.2)
PR	10	Yoshimura, Arren	10/29/2019	0.4	\$332.50	\$ 133.00	Correspond with G. Gonzalez (Gaming Commission) regarding financial data and to set up conversations for 10/30. (0.4)
PR	10	Yoshimura, Arren	10/29/2019	0.4	\$332.50	\$ 133.00	Discuss presentation materials with S. Stacy (ACG) for 10/30/19 meeting with the Puerto Rico Gaming Commission. (0.4)
PR	10	Yoshimura, Arren	10/29/2019	0.6	\$332.50	\$ 199.50	Research into ACTs 81, 83,221, and 257 to aid development of Gaming Financial model. (0.6)
PR	10	Yoshimura, Arren	10/29/2019	0.4	\$332.50	\$ 133.00	Review "The Responsive State CIO: Connecting to the Customer" document to model Customer Relationship Manager role for the Puerto Rico Innovation and Technology Services Agency. (0.4)
PR	10	Yoshimura, Arren	10/29/2019	0.4	\$332.50	\$ 133.00	Review and revise job description for the Customer Relationship Manager for the Puerto Rico Innovation and Technology Services Agency. (0.4)
PR	10	Yoshimura, Arren	10/29/2019	0.5	\$332.50	\$ 166.25	Review and revise presentation materials for 10/30/19 meeting with Puerto Rico Gaming Commission. (0.5)
PR	10	Yoshimura, Arren	10/29/2019	2.8	\$332.50	\$ 931.00	Review law 81 regarding sports, fantasy, and e-sports gambling to gain an understanding of the operational structure. (2.8)
PR	10	Yoshimura, Arren	10/30/2019	0.6	\$332.50	\$ 199.50	Continue development of Financial Model framework for Gaming Commission. (0.6)
PR	10	Yoshimura, Arren	10/30/2019	0.6	\$332.50	\$ 199.50	Debrief from Licensing and Compliance function meeting with L Guillen (AAFAF). (0.6)
PR	10	Yoshimura, Arren	10/30/2019	2.2	\$332.50	\$ 731.50	Participate in meeting with representatives from the new Puerto Rico Gaming Commission, S. Stacy (ACG), and L. Guillen (AAFAF) to discuss new structures for the Licensing and Compliance functions. (2.2)
PR	10	Yoshimura, Arren	10/30/2019	1.6	\$332.50	\$ 532.00	Prepare for meeting with Puerto Rico Gaming Commission regarding structures for Licensing, Compliance, and Enforcement functions (1.6)
PR	10	Yoshimura, Arren	10/30/2019	2.1	\$332.50	\$ 698.25	Review law 83 governing horse racing in Puerto Rico to understand the revenue sources and allocation. (2.1)
PR	10	Yoshimura, Arren	10/30/2019	0.4	\$332.50	\$ 133.00	Review presentation for 10/31/19 meeting with the Puerto Rico Innovation and Technology Services agency. (0.4)
PR	10	Yoshimura, Arren	10/30/2019	2.9	\$332.50	\$ 964.25	Update Gaming Commission Financial Model with information from Law 83. (2.9)
PR	10	Yoshimura, Arren	10/31/2019	2.8	\$332.50	\$ 931.00	Participate in PRITS business case development meeting with G. Ripoll (PRITS), J. Morales(PRITS), D. Soegaard (PRITS), M. Galindo (AAFAF), and S. Stacy (ACG) to prioritize agency scope and initiatives for FY20 and develop financial analysis for R. Maldonado, K. Fraguada (AAFAF) review. (2.8)
PR	10	Yoshimura, Arren	10/31/2019	1.1	\$332.50	\$ 365.75	Prepare for initiative prioritization and business case development meeting with PRITS. (1.1)
Outside - PR	10	Zotos, Chrisanthi	10/15/2019	2	\$332.50	\$ 665.00	Prepare August phase 20 expenses for inclusion in the August fee estimate
Outside - PR	10	Zotos, Chrisanthi	10/16/2019	2.2	\$332.50	\$ 731.50	Prepare August phase 10 expenses for inclusion in the August fee estimate.
Outside - PR	10	Zotos, Chrisanthi	10/16/2019	2.1	\$332.50	\$ 698.25	Prepare September phase 10 expenses for inclusion in the September fee estimate.
Outside - PR	10	Zotos, Chrisanthi	10/16/2019	1.7	\$332.50	\$ 565.25	Prepare September phase 20 expenses for inclusion in the September fee estimate.

Outside - PR	10	Zotos, Chrisanthi	10/17/2019	1.3	\$332.50	\$ 432.25	Revise phase 20 labor codes in August fee estimate
Outside - PR	10	Zotos, Chrisanthi	10/17/2019	1.7	\$332.50	\$ 565.25	Revise phase 10 labor codes in August fee estimate
Outside - PR	10	Zotos, Chrisanthi	10/18/2019	1	\$332.50	\$ 332.50	Revise phase 10 labor codes for September fee estimate
Outside - PR	20	Brickner, Stephen	10/1/2019	0.2	\$380.00	\$ 76.00	Participate and provide update on weekly Ankura team call with multiple participants. (0.2)
Outside - PR	20	Brickner, Stephen	10/2/2019	0.5	\$380.00	\$ 190.00	Develop change management plan for DOH Revenue Cycle work stream covering new revenue cycle vendor implementation with J. Schulte (ACG) to realize cash acceleration results. (0.5)
Outside - PR	20	Brickner, Stephen	10/2/2019	0.3	\$380.00	\$ 114.00	Prepare meeting schedules and content for working sessions with DOH Supply Chain work stream teams the week of 10/7/19 with J. Schulte and D. Jandura (ACG). (0.3)
Outside - PR	20	Brickner, Stephen	10/2/2019	1.1	\$380.00	\$ 418.00	Review initial draft of supply chain agendas for multiple design sessions at Centro Medico the week of 10/7/19. (1.1)
Outside - PR	20	Brickner, Stephen	10/2/2019	1.6	\$380.00	\$ 608.00	Review initial Supply chain modeling for ASEM design session the week of 10/7/19. (1.6)
Outside - PR	20	Brickner, Stephen	10/3/2019	0.7	\$380.00	\$ 266.00	Participate in meeting with F. Zughni (ACG) and D. Jandura (ACG) to review and revise supply chain model and 2 meeting agendas for Centro Medico design meetings the week of 10/7/19. (0.7)
Outside - PR	20	Brickner, Stephen	10/3/2019	1.2	\$380.00	\$ 456.00	Prepare for discovery meetings at DOH Supply Chain work stream with for Centro Medico Supply Chain and Group Purchasing Organization design meetings with D. Jandura (ACG). (1.2)
Outside - PR	20	Brickner, Stephen	10/3/2019	1.1	\$380.00	\$ 418.00	Review activity list and complete planning for the week of 10/7/19 effort with supply chain and Centro Medico health system. (1.1)
Outside - PR	20	Brickner, Stephen	10/4/2019	0.4	\$380.00	\$ 152.00	Participate on weekly Ankura Puerto Rico Centro Medico team call and finalize activities the week of 10/7/19 with R. Tabor, D. Jandura, J. Schulte and S. Brickner (ACG). (0.4)
Outside - PR	20	Brickner, Stephen	10/4/2019	0.7	\$380.00	\$ 266.00	Review all supply chain follow up activities and send emails requesting updates for open issues. (0.7)
Outside - PR	20	Brickner, Stephen	10/4/2019	1.2	\$380.00	\$ 456.00	Review, revise, email and finalize draft of supply chain model for design session with Centro Medico leadership the week of 10/7/19. (1.2)
PR	20	Brickner, Stephen	10/7/2019	1.5	\$380.00	\$ 570.00	Create Healthcare GPO design draft. (1.5)
PR	20	Brickner, Stephen	10/7/2019	0.6	\$380.00	\$ 228.00	Identify dashboard data for July ASEM supply expense. (0.6)
PR	20	Brickner, Stephen	10/7/2019	0.7	\$380.00	\$ 266.00	Locate and modify Clinical Supply Chain job description for Centro Medico. (0.7)
PR	20	Brickner, Stephen	10/7/2019	0.9	\$380.00	\$ 342.00	Obtain supplies for ASEM workshops. (0.9)
PR	20	Brickner, Stephen	10/7/2019	0.6	\$380.00	\$ 228.00	Prepare for multiple Centro Medico supply chain meetings. (0.6)
PR	20	Brickner, Stephen	10/7/2019	0.2	\$380.00	\$ 76.00	Review and comment on Cardinal MSA document for ASEM. (0.2)
PR	20	Brickner, Stephen	10/8/2019	0.5	\$380.00	\$ 190.00	Participate in a meeting with R. Tabor, J. Edwards, D. Jandura and J. Schulte (ACG) to discuss outcomes and actions resulting from the 10/8/19 working meeting with J. Matta and R. Nieves (ASEM). (0.5)
PR	20	Brickner, Stephen	10/8/2019	1.3	\$380.00	\$ 494.00	Participate in a meeting with J. Edwards and D. Jandura (ACG) with N. Carmona (HOPU) to discuss Supply Chain work stream, optimizing the Supply Chain Model and introduction of possible improvement phases. (1.3)

PR	20	Brickner, Stephen	10/8/2019	1	\$380.00	\$ 380.00	Participate in a meeting with J. Schulte, J. Edwards, and D. Jandura (ACG) with J. Matta and R. Nieves (ASEM) for ASEM Leadership and Ankura Touchbase to review GPO status, Spend per Hospital, Initial Work stream plans and Revenue Management scheduling plans. (1)
PR	20	Brickner, Stephen	10/8/2019	0.6	\$380.00	\$ 228.00	Participate in a meeting with J. Edwards, R. Tabor, and J. Schulte (ACG) to review workplan and priorities for 10/8-10/10/19 scheduled DOH work stream meetings. (0.6)
PR	20	Brickner, Stephen	10/8/2019	0.6	\$380.00	\$ 228.00	Prepare for multiple Centro Medico supply chain meetings scheduled for 10/8-10/9/19. (0.6)
PR	20	Brickner, Stephen	10/8/2019	0.6	\$380.00	\$ 228.00	Prepare for supply chain solution meeting scheduled for 10/9/19 with ASEM. (0.6)
PR	20	Brickner, Stephen	10/9/2019	0.5	\$380.00	\$ 190.00	Participate in meeting with P. Barreras (ASEM), D. Jandura and C. Gonzalez (ACG) to discuss Centro Medico budgeting issues and opportunities to eliminate disruption. (0.5)
PR	20	Brickner, Stephen	10/9/2019	0.6	\$380.00	\$ 228.00	Participate in meeting with D. Jandura and J. Edwards (ACG) and N. Carmona (HOPU) to discuss current status of Supply Chain work stream and initial design for future healthcare purchasing and opportunities for short term improvement opportunities in HOPU. (0.6)
PR	20	Brickner, Stephen	10/9/2019	1	\$380.00	\$ 380.00	Participate in meeting with R. Nieves (ASEM), D. Jandura (ACG) to review supply chain progress plan. (1)
PR	20	Brickner, Stephen	10/9/2019	0.4	\$380.00	\$ 152.00	Participate in work session with J. Edwards (ACG) to review and update Centro Medico supply chain system diagrams. (0.4)
PR	20	Brickner, Stephen	10/9/2019	0.2	\$380.00	\$ 76.00	Revise Group Purchasing Organization model presentation for upcoming review with N. Carmona (HOPU). (0.2)
PR	20	Brickner, Stephen	10/9/2019	0.4	\$380.00	\$ 152.00	Revise HOPU supply chain system diagram. (.4)
PR	20	Brickner, Stephen	10/10/2019	0.7	\$380.00	\$ 266.00	Participate in a meeting with D. Jandura, J. Schulte, J. Edwards and R. Tabor (ACG) to review DOH workplan and accomplishments for 10/8-10/10/19 and discuss adjustments to DOH priorities. (0.7)
PR	20	Brickner, Stephen	10/10/2019	0.5	\$380.00	\$ 190.00	Prepare updates to DOH work plan for meeting with R. Maldonado and L. Guillen (AAFAF). (0.5)
PR	20	Brickner, Stephen	10/10/2019	1.3	\$380.00	\$ 494.00	Review DOH Supply Chain and Procurement work stream key activities and work plan for the week ending 10/11/19 and prepare updates for week ending 10/11/19 status report. (1.3)
Outside - PR	20	Brickner, Stephen	10/28/2019	0.5	\$380.00	\$ 190.00	Participate in a meeting with D. Jandura (ACG) to review past week events on DOH Supply Chain work stream and determine adjustments necessary to work plan. (0.5)
Outside - PR	20	Brickner, Stephen	10/29/2019	0.3	\$380.00	\$ 114.00	Review and update on Supply Chain activities in Puerto Rico for last 2 weeks with V. Estrin (ACG) and S. Brickner (ACG). (0.3)
Outside - PR	20	Brickner, Stephen	10/29/2019	0.6	\$380.00	\$ 228.00	Revise and reschedule Puerto Rico travel plans for November and December. (0.6)
Outside - PR	20	Brickner, Stephen	10/30/2019	0.2	\$380.00	\$ 76.00	Participate in meeting with D. Jandura (ACG) and R. Tabor (ACG) to review plans for AAFAF, agencies, GSA and Centro Medico for the week of 11/4/19. (0.2)
Outside - PR	20	Brickner, Stephen	10/30/2019	0.7	\$380.00	\$ 266.00	Participate in planning meeting with S. Brickner (ACG) to map out activities the week of 11/4/19 within DOH Supply Chain work stream including Centro Medico goods and services, GSA status and AAFAF Reporting requirements. (0.7)

Outside - PR	20	Brickner, Stephen	10/30/2019	1.3	\$380.00	\$ 494.00	Review and respond to all Puerto Rico healthcare supply chain emails following 2 week vacation. (1.3)
Outside - PR	20	Brickner, Stephen	10/30/2019	0.2	\$380.00	\$ 76.00	Review and update on upcoming Supply Chain and agency activities in Puerto Rico for the week of 11/4/19 with R. Tabor (ACG), D. Jandura (ACG), and S. Brickner (ACG). (0.2)
Outside - PR	20	Brickner, Stephen	10/31/2019	1.2	\$380.00	\$ 456.00	Participate in strategy development meeting with D. Jandura (ACG) and J. Edwards (ACG) for deliverables for the week of 11/4/19 related to Inventory Tax Carve Out for medical goods and FOMB financial reporting for DOH Supply Chain work stream. (1.2)
PR	20	Edwards, Jessica	10/7/2019	1.5	\$308.75	\$ 463.13	Review key activities and outcomes from week of 09/23/19 and 09/30/19 related to Revenue Cycle Management and Supply Chain work streams to prepare work plan for upcoming DOH meetings and deliverables for week of 10/07/19. (1.5)
PR	20	Edwards, Jessica	10/8/2019	1.3	\$308.75	\$ 401.38	Participate in a meeting with D. Jandura and S. Brickner (ACG) with N. Carmona (HOPU) to discuss Supply Chain work stream, optimizing the Supply Chain Model and introduction of possible improvement phases. (1.3)
PR	20	Edwards, Jessica	10/8/2019	0.5	\$308.75	\$ 154.38	Document outcomes and actions resulting from the 10/8/19 working meeting with J. Matta and R. Nieves (ASEM) related to Supply Chain work stream. (0.5)
PR	20	Edwards, Jessica	10/8/2019	0.5	\$308.75	\$ 154.38	Participate in a meeting with S. Brickner, R. Tabor, D. Jandura and J. Schulte (ACG) to discuss outcomes and actions resulting from the 10/8/19 working meeting with J. Matta and R. Nieves (ASEM). (0.5)
PR	20	Edwards, Jessica	10/8/2019	0.6	\$308.75	\$ 185.25	Participate in a meeting with S. Brickner, R. Tabor, and J. Schulte (ACG) to review workplan and priorities for 10/8-10/10/19 scheduled DOH work stream meetings. (0.6)
PR	20	Edwards, Jessica	10/8/2019	1	\$308.75	\$ 308.75	Participate in a meeting with S. Brickner, R. Tabor, D. Jandura, and J. Schulte (ACG) with J. Matta and R. Nieves (ASEM) for ASEM Leadership and Ankura Touchbase to review GPO status, Spend per Hospital, Initial Work stream plans and Revenue Management scheduling plans. (1)
PR	20	Edwards, Jessica	10/8/2019	0.7	\$308.75	\$ 216.13	Participate in meeting with D. Jandura (ACG) and I. Abad (UDH) and B. Viera (ASEM) DOH Supply Chain work stream meeting to start process design of moving UDH direct purchase products to ASEM for cost and inventory reductions. (0.7)
PR	20	Edwards, Jessica	10/8/2019	0.5	\$308.75	\$ 154.38	Prepare for meeting with I. Abad (UDH) and B. Viera (ASEM) to review the transition of direct purchase UDH goods to ASEM Kardex and goals and benefits and to introduce proposed processes for product selection and approval. (0.5)
PR	20	Edwards, Jessica	10/8/2019	2	\$308.75	\$ 617.50	Review reports provided by R. Nieves (ASEM) and notes in preparation of meetings for week of 10/07/19 related to Operating Room Optimization. (2)
PR	20	Edwards, Jessica	10/8/2019	0.7	\$308.75	\$ 216.13	Review Supply Chain work stream and Supply Chain Model for ASEM in preparation for meeting with HOPU, UDH, and ASEM hospital leadership. (0.7)
PR	20	Edwards, Jessica	10/9/2019	1.5	\$308.75	\$ 463.13	Participate in a meeting with J. Schulte (ACG) and R. Nieves (ASEM) to discuss ASEM Operating Room and Surgical Department improvement goals and challenges and OR data collection plan and next steps. (1.5)

PR	20	Edwards, Jessica	10/9/2019	1	\$308.75	\$ 308.75	Participate in a meeting with J. Schulte (ACG) to discuss insights, and action items resulting from the 10/9/19 ASEM Operating Room morning staff meeting. (1)
PR	20	Edwards, Jessica	10/9/2019	1	\$308.75	\$ 308.75	Participate in a meeting with J. Schulte (ACG) to discuss outcomes, insights, and action items resulting from the 10/9/19 meeting with R. Nieves regarding ASEM Operating and Surgical Department. (1)
PR	20	Edwards, Jessica	10/9/2019	1	\$308.75	\$ 308.75	Participate in ASEM Operating Room morning staff meeting with J. Schulte (ACG) to gain insights and information related to operations, schedule and daily cancelations. (1)
PR	20	Edwards, Jessica	10/9/2019	0.6	\$308.75	\$ 185.25	Participate in meeting with D. Jandura and S. Brickner (ACG) and N. Carmona (HOPU) to discuss current status of Supply Chain work stream and initial design for future healthcare purchasing and opportunities for short term improvement opportunities in HOPU. (0.6)
PR	20	Edwards, Jessica	10/9/2019	0.2	\$308.75	\$ 61.75	Participate in meeting with J. Schulte (ACG) and D. Pagan (UDH) to discuss outstanding accounts receivables and request data. (.2)
PR	20	Edwards, Jessica	10/9/2019	0.4	\$308.75	\$ 123.50	Participate in work session with S. Brickner (ACG) to review and update Centro Medico supply chain system diagrams. (0.4)
PR	20	Edwards, Jessica	10/9/2019	0.3	\$308.75	\$ 92.63	Prepare communication to N. Carmona (HOPU) to follow up on status of HOPU Operating Room and Surgical Expenses data. (.3)
PR	20	Edwards, Jessica	10/9/2019	1	\$308.75	\$ 308.75	Review ASEM Operating Room reports and prepare questions for meeting with R. Nieves on 10/09/19. (1)
PR	20	Edwards, Jessica	10/10/2019	1.1	\$308.75	\$ 339.63	Participate in a meeting with D. Jandura, S. Brickner, R. Tabor and J. Schulte (ACG) to review DOH workplan and accomplishments for 10/8-10/10/19 and discuss adjustments to DOH priorities. (1.1)
PR	20	Edwards, Jessica	10/10/2019	0.7	\$308.75	\$ 216.13	Participate in ASEM Operating Room morning staff meeting with J. Schulte (ACG) to gain insights and information related to operations, schedule and daily cancelations. (0.7)
Outside - PR	20	Edwards, Jessica	10/11/2019	0.5	\$308.75	\$ 154.38	Prepare and send email correspondence to C. Fuentes (UDH) regarding Billing and Collections Workflow and next steps. (0.5)
Outside - PR	20	Edwards, Jessica	10/11/2019	0.5	\$308.75	\$ 154.38	Participate in DOH Revenue Cycle team meeting with J. Schulte (ACG) to discuss outcomes from week of 10/08/19 and next steps. (0.5)
Outside - PR	20	Edwards, Jessica	10/11/2019	0.3	\$308.75	\$ 92.63	Participate in DOH team call with J. Schulte and D. Jandura (ACG) to discuss action items in preparation for week of 10/14/19. (0.3)
Outside - PR	20	Edwards, Jessica	10/11/2019	2.6	\$308.75	\$ 802.75	Participate in work session with J. Schulte (ACG) to review DOH FOMB Implementation Report, and establish goals, milestones and timelines related to the Revenue Cycle Management work stream and Operating Room Optimization under ASEM for inclusion. (2.6)
Outside - PR	20	Edwards, Jessica	10/11/2019	1	\$308.75	\$ 308.75	Review notes from meeting on 10/09/19 with R. Nieves (ASEM) and prepare follow up communication highlighting next steps and action items for the week of 10/14/19. (1)
Outside - PR	20	Edwards, Jessica	10/11/2019	2.7	\$308.75	\$ 833.63	Review notes, outcomes and action items resulting from meetings for week of 10/08/19. (2.7)
Outside - PR	20	Edwards, Jessica	10/14/2019	2.1	\$308.75	\$ 648.38	Participate in work session with J. Schulte (ACG) to review DOH FOMB Implementation Report related to Revenue Cycle Management work stream and Operating Room Optimization. (2.1)

Outside - PR	20	Edwards, Jessica	10/14/2019	0.4	\$308.75	\$ 123.50	Review key activities and outcomes from week of 10/07/19 related to DOH and DOF work streams and prepare for week of 10/14/19 agency meetings and deliverables. (0.4)
Outside - PR	20	Edwards, Jessica	10/14/2019	0.5	\$308.75	\$ 154.38	Review of AAFAF Implementation and Monthly Report for meeting week of 10/14/19. (0.5)
Outside - PR	20	Edwards, Jessica	10/14/2019	0.9	\$308.75	\$ 277.88	Review of Department of Health upcoming activities and work streams with R. Tabor (ACG). (0.9)
Outside - PR	20	Edwards, Jessica	10/14/2019	1	\$308.75	\$ 308.75	Review of DOH goals and milestones for RCM and Operating Room optimization with J. Schulte (ACG). (1)
Outside - PR	20	Edwards, Jessica	10/15/2019	0.5	\$308.75	\$ 154.38	Prepare invoice for August and September 2019. (0.5)
Outside - PR	20	Edwards, Jessica	10/15/2019	0.5	\$308.75	\$ 154.38	Prepare invoice for August and September 2019. (0.5)
Outside - PR	20	Edwards, Jessica	10/15/2019	1	\$308.75	\$ 308.75	Review of AAFAF status update in preparation for meeting week of 10/21/19. (1)
Outside - PR	20	Edwards, Jessica	10/15/2019	2.5	\$308.75	\$ 771.88	Review of OR Data plan and meeting notes to prepare for scheduling of meetings for the week of 10/21/19. (2.5)
Outside - PR	20	Edwards, Jessica	10/15/2019	1	\$308.75	\$ 308.75	Prepare invoice for August and September 2019. (1)
Outside - PR	20	Edwards, Jessica	10/16/2019	0.5	\$308.75	\$ 154.38	Correspond with J. Boo and C. Zotos (ACG) regarding PR expenses. (0.5)
Outside - PR	20	Edwards, Jessica	10/16/2019	0.2	\$308.75	\$ 61.75	Correspond with N. Carmona (HOPU) regarding ASEM expense data related to HOPU OR. (0.2)
Outside - PR	20	Edwards, Jessica	10/16/2019	0.3	\$308.75	\$ 92.63	Correspondence with R. Nieves (ASEM) as follow up and in preparation for meetings for week of 10/21/19. (0.3)
Outside - PR	20	Edwards, Jessica	10/16/2019	1	\$308.75	\$ 308.75	Prepare invoice for August and September 2019. (1)
Outside - PR	20	Edwards, Jessica	10/16/2019	3	\$308.75	\$ 926.25	Prepare invoice for August and September 2019. (3)
Outside - PR	20	Edwards, Jessica	10/17/2019	1	\$308.75	\$ 308.75	Participate on AAFAF conference call with K. Cowherd, V. Estrin, D. Jandura, J. Boo, S Stacy, (ACG) and K. Fraguada, R. Maldonado (AAFAF) with DOH Supply Chain work stream updates and future AAFAF requirements. (1)
Outside - PR	20	Edwards, Jessica	10/17/2019	4	\$308.75	\$1,235.00	Prepare invoice for August and September 2019. (4.0)
Outside - PR	20	Edwards, Jessica	10/17/2019	0.6	\$308.75	\$ 185.25	Review and preparation for AAFAF monthly call. (0.6)
Outside - PR	20	Edwards, Jessica	10/18/2019	0.5	\$308.75	\$ 154.38	Prepare Implementation project invoice for August 2019. (0.5)
Outside - PR	20	Edwards, Jessica	10/18/2019	0.5	\$308.75	\$ 154.38	Prepare and send email to R. Nieves (ASEM) regarding outstanding requests for data and meeting schedule. (0.5)
Outside - PR	20	Edwards, Jessica	10/18/2019	7	\$308.75	\$2,161.25	Prepare invoice for August and September 2019. (7)
Outside - PR	20	Edwards, Jessica	10/18/2019	1.7	\$308.75	\$ 524.88	Update DOH RCM project and activity plans in preparation for the week of 10/21/19. (1.7)
PR	20	Edwards, Jessica	10/21/2019	2	\$308.75	\$ 617.50	Prepare invoice for August and September 2019. (2)
PR	20	Edwards, Jessica	10/21/2019	2.5	\$308.75	\$ 771.88	Review notes and activities from week of 10/14/19 in preparation for week of 10/21/19. (2.5)
PR	20	Edwards, Jessica	10/22/2019	0.4	\$308.75	\$ 123.50	Participate in a meeting with D. Jandura (ACG) to determine next steps on ASEM supply chain design sessions. (0.4)
PR	20	Edwards, Jessica	10/22/2019	1.9	\$308.75	\$ 586.63	Participate in process design and improvement session with H. Berrios (ASEM), B. Viera (ASEM) and J. Jandura(ACG) for ASEM Vendor Consolidation, ASEM Basement Warehouse inventory reduction and UDH Goods purchase from ASEM related to the DOH Supply Chain work stream. (1.9)
PR	20	Edwards, Jessica	10/22/2019	5	\$308.75	\$1,543.75	Prepare invoice for August and September 2019. (5)

PR	20	Edwards, Jessica	10/22/2019	2	\$308.75	\$ 617.50	Review of ASEM OR data regarding schedule and turn around time for neurosurgery department. (2)
PR	20	Edwards, Jessica	10/23/2019	0.5	\$308.75	\$ 154.38	Participate in ASEM Operating Room morning staff meeting with J. Schulte (ACG) to gain insights and information related to operations, schedule and daily cancellations. (0.5)
PR	20	Edwards, Jessica	10/23/2019	1	\$308.75	\$ 308.75	Participate in meeting with J. Schulte (ACG) to debrief on OR and bed management meetings on 10/23/19 and discussion of ASEM OR data in preparation of meeting on 10/23/19. (1)
PR	20	Edwards, Jessica	10/23/2019	1.2	\$308.75	\$ 370.50	Participate in meeting with N. Carmona (HOPU), M. Ruiz (HOPU), J. Rivera (HOPU) and D. Jandura (ACG) for Warehouse Improvement project defining goals, team members, target processes and current issues within DOH Supply Chain work stream. (1.2)
PR	20	Edwards, Jessica	10/23/2019	0.5	\$308.75	\$ 154.38	Prepare invoice for August and September 2019. (0.5)
PR	20	Edwards, Jessica	10/23/2019	0.5	\$308.75	\$ 154.38	Participate in UDH Bed Management meeting with J. Schulte (ACG) to gain insights and information related to operations and patient flow. (0.5)
PR	20	Edwards, Jessica	10/23/2019	1.5	\$308.75	\$ 463.13	Prepare invoice for August and September 2019. (1.5)
PR	20	Edwards, Jessica	10/23/2019	1	\$308.75	\$ 308.75	Review of ASEM OR data regarding schedule and turn around time for neurosurgery department. (1)
PR	20	Edwards, Jessica	10/24/2019	0.1	\$308.75	\$ 30.88	Correspond with C. Fuentes (UDH) regarding billing process and next steps. (0.1)
PR	20	Edwards, Jessica	10/24/2019	0.5	\$308.75	\$ 154.38	Participate in a meeting with J. Schulte (ACG) to discuss outcomes of meeting on 10/23/19 with R. Nieves (ASEM). (0.5)
PR	20	Edwards, Jessica	10/24/2019	0.5	\$308.75	\$ 154.38	Participate in meeting with J. Schulte (ACG) and C. Fuentes (UDH) to review UDH billing and collections process. (0.5)
PR	20	Edwards, Jessica	10/24/2019	0.5	\$308.75	\$ 154.38	Prepare invoice for August and September 2019. (0.5)
Outside - PR	20	Edwards, Jessica	10/28/2019	0.1	\$308.75	\$ 30.88	Correspond with N. Carmona (HOPU) to set up time to discuss OR challenges and areas of opportunity. (0.1)
Outside - PR	20	Edwards, Jessica	10/28/2019	1	\$308.75	\$ 308.75	Participate in meeting with J. Boo and R. Tabor (ACG) to discuss PR team expenses and invoice preparation. (1)
Outside - PR	20	Edwards, Jessica	10/28/2019	0.5	\$308.75	\$ 154.38	Participate in meeting with J. Schulte (ACG) to review and prepare action items for the week related to OR Optimization and Revenue Cycle Management. (0.5)
Outside - PR	20	Edwards, Jessica	10/28/2019	1	\$308.75	\$ 308.75	Participate in meeting with R. Beil (ACG) to prepare for DOE implementation planning facilitated session scheduled for 10/30/19. (1)
Outside - PR	20	Edwards, Jessica	10/28/2019	6	\$308.75	\$1,852.50	Prepare invoice for August and September 2019. (6.0)
Outside - PR	20	Edwards, Jessica	10/28/2019	2	\$308.75	\$ 617.50	Review action ideas and meetings from week of 10/21/19 in preparation of for week 10/28/19. (2)
Outside - PR	20	Edwards, Jessica	10/29/2019	9	\$308.75	\$2,778.75	Prepare invoice for August and September 2019. (9.0)
Outside - PR	20	Edwards, Jessica	10/30/2019	0.5	\$308.75	\$ 154.38	Prepare meeting schedule and action items for OR Optimization and Revenue Cycle Management for the week of 11/4/19. (0.5)
Outside - PR	20	Edwards, Jessica	10/30/2019	9	\$308.75	\$2,778.75	Prepare invoice for August and September 2019. (9.0)
Outside - PR	20	Edwards, Jessica	10/31/2019	1	\$308.75	\$ 308.75	Participate in planning session with J. Schulte and R. Tabor (ACG) in preparation for Department of Family Implementation Facilitation the week of 11/04/19. (1)

Outside - PR	20	Edwards, Jessica	10/31/2019	1.2	\$308.75	\$ 370.50	Participate in strategy development meeting with S. Brickner (ACG) and D. Jandura (ACG) for deliverables for the week of 11/4/19 related to Inventory Tax Carve Out for medical goods and FOMB financial reporting for DOH Supply Chain work stream. (1.2)
Outside - PR	20	Edwards, Jessica	10/31/2019	7	\$308.75	\$2,161.25	Prepare invoice for August and September 2019. (7.0)
Outside - PR	20	Edwards, Jessica	10/31/2019	0.7	\$308.75	\$ 216.13	Participate in meeting with J. Schulte (ACG) to plan and review key steps and action items for week of 11/4/19. (0.7)
Outside - PR	20	Estrin, Vicki	10/1/2019	2	\$522.50	\$1,045.00	Review the 2019 Fiscal Plan for Puerto Rico to include requirements into plans for the following agencies: Education, Health, and Environmental. (2)
Outside - PR	20	Estrin, Vicki	10/14/2019	1.5	\$522.50	\$ 783.75	Review ACG consolidation and implementation plan across all agencies to ensure alignment with Fiscal Plan. (1.5)
Outside - PR	20	Estrin, Vicki	10/22/2019	1	\$522.50	\$ 522.50	Research Tennessee Medicaid (TennCare) structure to document potential practices for Puerto Rico Medicaid. (1)
Outside - PR	20	Estrin, Vicki	10/29/2019	1	\$522.50	\$ 522.50	Participate in meeting with D. George (ACG) and J. Garner (ACG) to review research on state Medicaid programs to create benchmark report for Department of Health ASES / Medicaid Assessment work stream. (1)
Outside - PR	20	Estrin, Vicki	10/29/2019	0.3	\$522.50	\$ 156.75	Review and update on Supply Chain activities in Puerto Rico for last 2 weeks with S. Brickner (ACG). (0.3)
Outside - PR	20	Estrin, Vicki	10/30/2019	0.9	\$522.50	\$ 470.25	Review and update Medicaid benchmarking analysis documentation. (0.9)
Outside - PR	20	Garner, Jacob	10/28/2019	1	\$332.50	\$ 332.50	Analyze state data relevant to population ages for DOH ASES work stream. (1)
Outside - PR	20	Garner, Jacob	10/28/2019	2	\$332.50	\$ 665.00	Developed presentation for DOH ASES work stream for 10/30/19 deliverable. (2)
Outside - PR	20	Garner, Jacob	10/28/2019	2	\$332.50	\$ 665.00	Discover and analyze data points for personally assigned comparative states to determine compatibility for use in benchmark analysis report for DOH ASES / Medicaid Assessment work stream. (2)
Outside - PR	20	Garner, Jacob	10/28/2019	0.4	\$332.50	\$ 133.00	Participate in check-in meeting with D. Jandura (ACG) and D. George (ACG) about progress on DOH ASES work stream. (0.4)
Outside - PR	20	Garner, Jacob	10/28/2019	0.4	\$332.50	\$ 133.00	Participate in check-in meeting with R. Tabor (ACG), D. Jandura (ACG) and D. George (ACG) about progress on DOH ASES work stream. (0.4)
Outside - PR	20	Garner, Jacob	10/28/2019	1.1	\$332.50	\$ 365.75	Participate in Medicaid State comparison data analysis overview for DOH ASES work stream with M. Thacker (ACG), R. Tabor (ACG), D. George (ACG) and D. Jandura (ACG). (1.1)
Outside - PR	20	Garner, Jacob	10/28/2019	1.6	\$332.50	\$ 532.00	Review available data about Puerto Rico and Medicaid for DOH ASES / Medicaid Assessment benchmark analysis reporting. (1.6)
Outside - PR	20	Garner, Jacob	10/29/2019	2.3	\$332.50	\$ 764.75	Analyze information and data related to Puerto Rico and Medicaid in conjunction with DOH ASES work stream. (2.3)
Outside - PR	20	Garner, Jacob	10/29/2019	2.5	\$332.50	\$ 831.25	Create presentation materials to support review of proposed benchmark criteria and state selection for DOH ASES / Medicaid Assessment work stream. (2.5)
Outside - PR	20	Garner, Jacob	10/29/2019	0.5	\$332.50	\$ 166.25	Participate in check-in meeting with D. George (ACG) and R. Tabor (ACG) about progress on DOH ASES work stream. (0.5)
Outside - PR	20	Garner, Jacob	10/29/2019	1	\$332.50	\$ 332.50	Participate in meeting with V. Estrin (ACG) and D. George (ACG) to review research on state Medicaid programs to create benchmark report for Department of Health ASES / Medicaid Assessment work stream. (1)

Outside - PR	20	Garner, Jacob	10/29/2019	2.2	\$332.50	\$ 731.50	Review further data points for comparative states to determine compatibility for use in benchmark analysis report for DOH ASES / Medicaid Assessment work stream. (2.2)
Outside - PR	20	Garner, Jacob	10/30/2019	1	\$332.50	\$ 332.50	Analyze New Mexico formulary governing body for benchmarking to PR for DOH ASES / Medicaid Assessment work stream. (1)
Outside - PR	20	Garner, Jacob	10/30/2019	0.5	\$332.50	\$ 166.25	Participate in meeting with R. Tabor (ACG) and D. George (ACG) to review update of presentation revolving around state benchmark DOH ASES / Medicaid Assessment work stream. (0.5)
Outside - PR	20	Garner, Jacob	10/30/2019	2	\$332.50	\$ 665.00	Research New Mexico member eligibility requirements for benchmarking to PR for DOH ASES / Medicaid Assessment work stream. (2.0)
Outside - PR	20	Garner, Jacob	10/30/2019	2.3	\$332.50	\$ 764.75	Research New Mexico standard Medicaid function responsibilities for quality benchmarking to PR for DOH ASES work stream. (2.3)
Outside - PR	20	Garner, Jacob	10/30/2019	2.2	\$332.50	\$ 731.50	Research state child population & Medicaid enrollment figures for DOH ASES work stream. (2.2)
Outside - PR	20	Garner, Jacob	10/31/2019	1.5	\$332.50	\$ 498.75	Analyze New York Medicaid function responsibilities for quality benchmarking to PR for DOH ASES / Medicaid Assessment work stream. (1.5)
Outside - PR	20	Garner, Jacob	10/31/2019	1.8	\$332.50	\$ 598.50	Document findings on how comparative states govern state Medicaid programs for benchmarking with PR for DOH ASES / Medicaid Assessment work stream. (1.8)
Outside - PR	20	Garner, Jacob	10/31/2019	0.5	\$332.50	\$ 166.25	Participate in meeting with D. George (ACG) to review presentation regarding state benchmark analysis for DOH ASES / Medicaid Assessment work stream. (0.5)
Outside - PR	20	Garner, Jacob	10/31/2019	2	\$332.50	\$ 665.00	Research New Mexico Medicaid function responsibilities for benchmarking to PR for DOH ASES / Medicaid Assessment work stream. (2.0)
Outside - PR	20	Garner, Jacob	10/31/2019	1	\$332.50	\$ 332.50	Research New York formulary governing body for benchmarking to PR for DOH ASES / Medicaid Assessment work stream. (1)
Outside - PR	20	Garner, Jacob	10/31/2019	1.2	\$332.50	\$ 399.00	Research state child population & Medicaid enrollment figures for DOH ASES work stream. (1.2)
Outside - PR	20	George, Donna	10/24/2019	1	\$380.00	\$ 380.00	Prepare talking points and questions for internal DOH ASES Workstream meeting on 10/28/19. (1)
Outside - PR	20	George, Donna	10/24/2019	2	\$380.00	\$ 760.00	Review current documentation around Medicaid for Puerto Rico and potential comparative states for DOH ASES work stream. (2)
Outside - PR	20	George, Donna	10/28/2019	2	\$380.00	\$ 760.00	Develop presentation for DOH ASES work stream for 10/30/19 deliverable. (2)
Outside - PR	20	George, Donna	10/28/2019	2	\$380.00	\$ 760.00	Discover and analyze data points for personally assigned comparative states to determine compatibility for use in benchmark analysis report for DOH ASES / Medicaid Assessment work stream. (2)
Outside - PR	20	George, Donna	10/28/2019	0.4	\$380.00	\$ 152.00	Participate in check-in meeting with D. Jandura (ACG) and J. Garner (ACG) about progress on DOH ASES work stream. (0.4)
Outside - PR	20	George, Donna	10/28/2019	0.4	\$380.00	\$ 152.00	Participate in check-in meeting with R. Tabor (ACG), D. Jandura (ACG) and J. Garner (ACG) about progress on DOH ASES work stream. (0.4)

Outside - PR	20	George, Donna	10/28/2019	1.1	\$380.00	\$ 418.00	Participate in Medicaid State comparison data analysis overview for DOH ASES work stream with M. Thacker (ACG), R. Tabor(ACG), D. George (ACG) and J. Garner (ACG). (1.1)
Outside - PR	20	George, Donna	10/28/2019	1.6	\$380.00	\$ 608.00	Review available data about Puerto Rico and Medicaid for DOH ASES / Medicaid Assessment benchmark analysis reporting. (1.6).
Outside - PR	20	George, Donna	10/29/2019	2	\$380.00	\$ 760.00	Analyze information and data related to Puerto Rico and Medicaid in conjunction with DOH ASES work stream. (2)
Outside - PR	20	George, Donna	10/29/2019	1	\$380.00	\$ 380.00	Develop working document for 11/30/19 deliverable for DOH ASES work stream. (1)
Outside - PR	20	George, Donna	10/29/2019	2	\$380.00	\$ 760.00	Identify available data regarding Puerto Rico and Medicaid for DOH ASES / Medicaid Assessment work stream benchmark analysis reporting. (2)
Outside - PR	20	George, Donna	10/29/2019	1	\$380.00	\$ 380.00	Participate in meeting with V. Estrin (ACG) and J. Garner (ACG) to review state Medicaid programs to create benchmark report for Department of Health ASES / Medicaid Assessment work stream. (1)
Outside - PR	20	George, Donna	10/29/2019	0.5	\$380.00	\$ 190.00	Participate in meeting with R. Tabor (ACG) and J. Garner (ACG) regarding 10/30/19 deliverable for DOH ASES work stream. (0.5)
Outside - PR	20	George, Donna	10/29/2019	2	\$380.00	\$ 760.00	Review additional data points for comparative states to determine compatibility for use in benchmark analysis report for DOH ASES / Medicaid Assessment work stream. (2)
Outside - PR	20	George, Donna	10/30/2019	2	\$380.00	\$ 760.00	Document findings for comparative state West Virginia for the DOH ASES Medicaid work stream. (2)
Outside - PR	20	George, Donna	10/30/2019	1.7	\$380.00	\$ 646.00	Identify sources of information for comparative state West Virginia for the DOH ASES Medicaid work stream. (1.7)
Outside - PR	20	George, Donna	10/30/2019	0.5	\$380.00	\$ 190.00	Participate in meeting with R. Tabor (ACG) and J. Garner (ACG) to review changes to presentation for DOH ASES deliverable for 10/30/19. (0.5)
Outside - PR	20	George, Donna	10/30/2019	2	\$380.00	\$ 760.00	Research children covered by Medicaid and CHIP in conjunction with DOH ASES work stream. (2.0)
Outside - PR	20	George, Donna	10/30/2019	1.3	\$380.00	\$ 494.00	Review and analyze information for comparative state West Virginia for DOH ASES work stream. (1.3)
Outside - PR	20	George, Donna	10/31/2019	1.8	\$380.00	\$ 684.00	Analyze available data sources to understand Medicaid handling in comparative state of TN in conjunction with DOH ASES work stream. (1.8)
Outside - PR	20	George, Donna	10/31/2019	1.4	\$380.00	\$ 532.00	Document relevant data points regarding handling of Medicaid in Tennessee in conjunction with DOH ASES work stream. (1.4).
Outside - PR	20	George, Donna	10/31/2019	0.5	\$380.00	\$ 190.00	Participate in meeting with J. Garner (ACG) to review presentation regarding state benchmark analysis for DOH ASES / Medicaid Assessment work stream. (0.5)
Outside - PR	20	George, Donna	10/31/2019	0.7	\$380.00	\$ 266.00	Research and document Medicaid handling in comparative state of West Virginia for DOH ASES work stream. (0.7)
Outside - PR	20	George, Donna	10/31/2019	1.6	\$380.00	\$ 608.00	Review data related to comparative state of TN for Medicaid handling in conjunction with the DOH ASES work stream. (1.6)
Outside - PR	20	Jandura, Daniel	10/1/2019	0.7	\$380.00	\$ 266.00	Prepare for discovery meeting with DOH Finance and Purchasing organization for Supply Chain work stream optimization efforts. (0.7)
Outside - PR	20	Jandura, Daniel	10/1/2019	1.8	\$380.00	\$ 684.00	Prepare for working session meeting with DOH Supply Chain work stream H. Berrios (ASEM) and I. Abad (UDH) to shift UDH direct vendor purchases to ASEM for goods consolidation. (1.8)

Outside - PR	20	Jandura, Daniel	10/1/2019	2.4	\$380.00	\$ 912.00	Prepare for working session meeting with DOH Supply Chain work stream H. Berrios (ASEM) to consolidate Top 10 vendor commodity purchases for reduced unit costs. (2.4)
Outside - PR	20	Jandura, Daniel	10/2/2019	0.5	\$380.00	\$ 190.00	Develop change management plan for DOH Revenue Cycle work stream covering new revenue cycle vendor implementation with S. Brickner (ACG) to realize cash acceleration results. (0.5)
Outside - PR	20	Jandura, Daniel	10/2/2019	1.1	\$380.00	\$ 418.00	Prepare for discovery meetings at DOH Supply Chain work stream with DOH Finance and Purchasing teams to map processes the week of 10/7/19. (1.1)
Outside - PR	20	Jandura, Daniel	10/2/2019	2.6	\$380.00	\$ 988.00	Prepare for working session meeting with DOH Supply Chain work stream H. Berrios (ASEM) to consolidate Top 10 vendor commodity purchases for reduced unit costs. (2.6)
Outside - PR	20	Jandura, Daniel	10/2/2019	0.3	\$380.00	\$ 114.00	Prepare for working session meeting with DOH Supply Chain work stream with F. Zugni (ACG) to reduce labor and costs needed to approve ASEM Purchase Orders. (0.3)
Outside - PR	20	Jandura, Daniel	10/2/2019	0.3	\$380.00	\$ 114.00	Prepare meeting schedules and content for working sessions with DOH Supply Chain work stream teams the week of 10/7/19 with S. Brickner and J. Schulte (ACG). (0.3)
Outside - PR	20	Jandura, Daniel	10/3/2019	0.7	\$380.00	\$ 266.00	Participate in meeting with S. Brickner (ACG) and D. Jandura (ACG) to review and revise supply chain model and 2 meeting agendas for Centro Medico design meetings the week of 10/7/19. (0.7)
Outside - PR	20	Jandura, Daniel	10/3/2019	1.2	\$380.00	\$ 456.00	Prepare for discovery meetings at DOH Supply Chain work stream with for Centro Medico Supply Chain and Group Purchasing Organization design meetings with S. Brickner (ACG). (1.2)
Outside - PR	20	Jandura, Daniel	10/3/2019	1.6	\$380.00	\$ 608.00	Prepare goods spend per month for ASEM, UDH and HOPU to ensure funds are available for lower ASEM service at lower unit costs for DOH Supply Chain work stream. (1.6)
Outside - PR	20	Jandura, Daniel	10/3/2019	1.9	\$380.00	\$ 722.00	Review key activities and outcomes from week of 9/22/19 related to DOH Supply Chain work stream to prepare for upcoming agency meetings and deliverables. (1.9)
Outside - PR	20	Jandura, Daniel	10/4/2019	2.4	\$380.00	\$ 912.00	Analyze ASEM Goods Only Spend for DOH Supply Chain work stream to establish baseline for dashboard reporting. (2.4)
Outside - PR	20	Jandura, Daniel	10/4/2019	0.4	\$380.00	\$ 152.00	Participate on status update and planning call with R. Tabor, S. Brickner and J. Schulte (ACG) with updates on DOH Supply Chain and GSA work streams. (0.4)
Outside - PR	20	Jandura, Daniel	10/4/2019	0.5	\$380.00	\$ 190.00	Prepare weekly report summary for DOH Supply Chain work stream. (0.5)
Outside - PR	20	Jandura, Daniel	10/4/2019	2.8	\$380.00	\$1,064.00	Review key activities and outcomes from week of 9/30/19 related to DOH Supply Chain work stream to prepare for upcoming agency meetings and deliverables. (2.8)
PR	20	Jandura, Daniel	10/7/2019	2.2	\$380.00	\$ 836.00	Prepare for upcoming meetings with DOH Supply Chain work stream with cross functional process design and improvements teams. (2.2)
PR	20	Jandura, Daniel	10/7/2019	1.3	\$380.00	\$ 494.00	Prepare UDH Goods Only spend analysis for DOH Supply Chain work stream to apply to budget allocation process improvement. (1.3)
PR	20	Jandura, Daniel	10/8/2019	0.5	\$380.00	\$ 190.00	Participate in a meeting with S. Brickner, J. Edwards, D. Jandura and J. Schulte (ACG) to discuss outcomes and actions resulting from the 10/8/19 working meeting with J. Matta and R. Nieves (ASEM). (0.5)

PR	20	Jandura, Daniel	10/8/2019	0.7	\$380.00	\$ 266.00	Participate in meeting with J. Edwards (ACG) and I. Abad (UDH) and B. Viera (ASEM) DOH Supply Chain work stream meeting to start process design of moving UDH direct purchase products to ASEM for cost and inventory reductions. (0.7)
PR	20	Jandura, Daniel	10/8/2019	1.3	\$380.00	\$ 494.00	Participate in a meeting with J. Edwards and S. Brickner (ACG) with N. Carmona (HOPU) to discuss Supply Chain work stream, optimizing the Supply Chain Model and introduction of possible improvement phases. (1.3)
PR	20	Jandura, Daniel	10/8/2019	1	\$380.00	\$ 380.00	Participate in meeting with S. Brickner, J. Edwards and J. Schulte (ACG) and with J. Matta and R. Nieves (ASEM) for ASEM Leadership and Ankura Update to review GPO status, Spend per Hospital, Initial Work stream plans and Revenue Management scheduling plans. (1)
PR	20	Jandura, Daniel	10/8/2019	0.7	\$380.00	\$ 266.00	Prepare for Supply Chain Work Stream meeting with J. Matta and R. Maris (ASEM) reviewing Purchasing optimization and hospital spend goods only. (0.7)
PR	20	Jandura, Daniel	10/8/2019	1.1	\$380.00	\$ 418.00	Review key activities and outcomes from week of 10/07/19 related to DOH Supply Chain work stream work stream to prepare for upcoming agency meetings and deliverables. (1.1)
PR	20	Jandura, Daniel	10/8/2019	1.9	\$380.00	\$ 722.00	Review key outcomes and activities and updates related to DOH Supply Chain meetings. (1.9)
PR	20	Jandura, Daniel	10/9/2019	0.5	\$380.00	\$ 190.00	Participate in meeting with P. Barreras (ASEM), S. Brickner and C. Gonzalez (ACG) to discuss Centro Medico budgeting issues and opportunities to eliminate disruption. (0.5)
PR	20	Jandura, Daniel	10/9/2019	0.6	\$380.00	\$ 228.00	Participate in meeting with J. Edwards and S. Brickner (ACG) and N. Carmona (HOPU) to discuss current status of Supply Chain work stream and initial design for future healthcare purchasing and opportunities for short term improvement opportunities in HOPU. (0.6)
PR	20	Jandura, Daniel	10/9/2019	1	\$380.00	\$ 380.00	Participate on update meeting with R. Nieves (ASEM), S. Brickner (ACG) to review supply chain progress plan. (1)
PR	20	Jandura, Daniel	10/9/2019	2.3	\$380.00	\$ 874.00	Prepare for Supply Chain Work Stream meetings reviewing HOPU updates and Vendor Consolidation for ASEM to increase purchasing power to reduce overall unit costs. (2.3)
PR	20	Jandura, Daniel	10/10/2019	1.1	\$380.00	\$ 418.00	Participate in a meeting with S. Brickner, J. Schulte, J. Edwards and R. Tabor (ACG) to review DOH workplan and accomplishments for 10/8-10/10/19 and discuss adjustments to DOH priorities. (1.1)
PR	20	Jandura, Daniel	10/10/2019	0.7	\$380.00	\$ 266.00	Review key DOH Supply Chain and Procurement work stream activities for the current week and adjust work plan for the week of 10/14. (0.7)
Outside - PR	20	Jandura, Daniel	10/11/2019	1.2	\$380.00	\$ 456.00	Prepare Weekly Agency Implementation Status report for DOH Supply Chain weekly. (1.2)
Outside - PR	20	Jandura, Daniel	10/11/2019	0.3	\$380.00	\$ 114.00	Participate in DOH team call with J. Schulte and J. Edwards (ACG) to discuss action items in preparation for week of 10/14/19. (0.3)
Outside - PR	20	Jandura, Daniel	10/11/2019	2	\$380.00	\$ 760.00	Review key activities and outcomes from week of 10/07/19 related to DOH Supply Chain work stream work stream to prepare for upcoming agency meetings and deliverables. (2)
Outside - PR	20	Jandura, Daniel	10/14/2019	0.9	\$380.00	\$ 342.00	Participate in PR Status Update Planning meeting with R. Tabor, V. Estrin, J. Boo, S. Stacey and F. Battle (ACG) to develop new AAFAP reporting format and content. (0.9)
Outside - PR	20	Jandura, Daniel	10/14/2019	0.8	\$380.00	\$ 304.00	Prepare Monthly Reporting update for DOH Supply Chain work stream. (0.8)

Outside - PR	20	Jandura, Daniel	10/14/2019	2.5	\$380.00	\$ 950.00	Prepare presentation on the potential impact the PR Inventory Tax is having on medical supply costs related to the DOH Supply Chain work stream. (2.5)
Outside - PR	20	Jandura, Daniel	10/14/2019	1.2	\$380.00	\$ 456.00	Review key activities and outcomes from week of 10/07/19 related to DOH Supply Chain work stream to prepare for upcoming agency meetings and deliverables. (1.2)
Outside - PR	20	Jandura, Daniel	10/15/2019	0.7	\$380.00	\$ 266.00	Update weekly Ankura Fiscal Implementation Status with DOH Supply Chain work stream week accomplishments and upcoming week goals. (0.7)
Outside - PR	20	Jandura, Daniel	10/15/2019	0.7	\$380.00	\$ 266.00	Participate on call with J. Boo (ACG) and S. Stacy (ACG) to finalize AAFAF Fiscal Plan status report. (0.7)
Outside - PR	20	Jandura, Daniel	10/15/2019	1.4	\$380.00	\$ 532.00	Prepare DOH Supply Chain Work Stream Update for monthly AAFAF meeting. (1.4)
Outside - PR	20	Jandura, Daniel	10/15/2019	1.6	\$380.00	\$ 608.00	Prepare for ASEM Vendor Consolidation meeting for DOH Supply Chain work stream with data analysis and agenda. (1.6)
Outside - PR	20	Jandura, Daniel	10/15/2019	2.3	\$380.00	\$ 874.00	Review key activities and outcomes from week of 10/07/19 related to DOH Supply Chain work stream to prepare for upcoming agency meetings and deliverables. (2.3)
Outside - PR	20	Jandura, Daniel	10/16/2019	0.6	\$380.00	\$ 228.00	Prepare agenda content for HOPU Warehouse to Unit replenishment improvement and cost reduction process mapping. (0.6)
Outside - PR	20	Jandura, Daniel	10/16/2019	0.6	\$380.00	\$ 228.00	Prepare DOH Supply Chain Work Stream Update for weekly agency consolidation from Ankura. (0.6)
Outside - PR	20	Jandura, Daniel	10/16/2019	1.8	\$380.00	\$ 684.00	Prepare UDH goods move to ASEM Kardex services for DOH Supply Chain work stream with data analysis and agenda. (1.8)
Outside - PR	20	Jandura, Daniel	10/16/2019	2.1	\$380.00	\$ 798.00	Review key activities and outcomes from week of 10/07/19 related to DOH Supply Chain work stream work stream to prepare for upcoming agency meetings and deliverables. (2.1)
Outside - PR	20	Jandura, Daniel	10/16/2019	0.8	\$380.00	\$ 304.00	Update Action Plan items for DOH Supply Chain work stream for review with R. Nieves (ASEM) meeting the week of 10/21/19. (0.8)
Outside - PR	20	Jandura, Daniel	10/17/2019	1	\$380.00	\$ 380.00	Participate on AAFAF conference call with K. Cowherd, V. Estrin, J. Edwards, J. Boo, S Stacy, (ACG) and K. Fraguada, R. Maldonado (AAFAF) with DOH Supply Chain work stream updates and future AAFAF requirements. (1)
Outside - PR	20	Jandura, Daniel	10/17/2019	0.9	\$380.00	\$ 342.00	Prepare for discovery meeting with ASEM Vendor Consolidation to understand action needed for commodity source changes to reduce unit costs impacting DOH Supply Chain work stream. (0.9)
Outside - PR	20	Jandura, Daniel	10/17/2019	1.5	\$380.00	\$ 570.00	Prepare for upcoming week of meeting and work session with DOH Supply chain ASEM. UDH and HOPU teams to reduce costs. (1.5)
Outside - PR	20	Jandura, Daniel	10/18/2019	3.4	\$380.00	\$1,292.00	Prepare data and meeting facilitation action plans for upcoming working sessions with DOH Supply Chain work stream process improvement sessions. (3.4)
Outside - PR	20	Jandura, Daniel	10/18/2019	0.5	\$380.00	\$ 190.00	Review recent GPO presentation to ASEM from Acurity/Nexera to understand approach and local options. (0.5)
Outside - PR	20	Jandura, Daniel	10/18/2019	0.6	\$380.00	\$ 228.00	Update week ending 10/18/19 Ankura Fiscal Implementation Status with DOH Supply Chain work stream week accomplishments and upcoming week goals. (0.6)
PR	20	Jandura, Daniel	10/21/2019	0.8	\$380.00	\$ 304.00	Prepare for upcoming meetings with DOH Supply Chain work stream involving ASEM Basement warehouse inventory reduction. (0.8)

PR	20	Jandura, Daniel	10/21/2019	1.4	\$380.00	\$ 532.00	Prepare for upcoming meetings with DOH Supply Chain work stream involving ASEM Vendor Consolidation. (1.4)
PR	20	Jandura, Daniel	10/21/2019	0.6	\$380.00	\$ 228.00	Review Acuity Nexera GPO presentation for ASEM. (0.6)
PR	20	Jandura, Daniel	10/22/2019	0.4	\$380.00	\$ 152.00	Participate in a meeting with J. Edwards (ACG) to determine next steps on ASEM supply chain design sessions. (0.4)
PR	20	Jandura, Daniel	10/22/2019	1.9	\$380.00	\$ 722.00	Participate in process design and improvement session with H. Berrios (ASEM), B. Viera (ASEM) and J. Edwards (ACG) for ASEM Vendor Consolidation, ASEM Basement Warehouse inventory reduction and UDH Goods purchase from ASEM. (1.9)
PR	20	Jandura, Daniel	10/22/2019	0.6	\$380.00	\$ 228.00	Prepare for upcoming meetings with DOH Supply Chain work stream involving HOPU Warehouse replenishment improvement project. (0.6)
PR	20	Jandura, Daniel	10/22/2019	1.5	\$380.00	\$ 570.00	Review key activities and outcomes from week of 10/21/19 related to DOH Supply Chain work stream to prepare for upcoming agency meetings and deliverables. (1.5)
PR	20	Jandura, Daniel	10/23/2019	1.1	\$380.00	\$ 418.00	Participate in meeting with J. Matta (ASEM), R. Nieves (ASEM) and J. Schulte (ACG) to review DOH Supply Chain work stream progress and next steps. (1.1)
PR	20	Jandura, Daniel	10/23/2019	1.2	\$380.00	\$ 456.00	Participate in meeting with N. Carmona (HOPU), M. Ruiz (HOPU), J. Rivera (HOPU) and J. Edwards (ACG) for HOPU Warehouse Process Improvement defining goals, team members, target processes and current issues within DOH Supply Chain work stream. (1.2)
PR	20	Jandura, Daniel	10/23/2019	0.5	\$380.00	\$ 190.00	Participate in meeting with H. Berrios (ASEM), B. Viera (ASEM), M. Garcia (ASEM) and J. Edwards (ACG) to determine go forward option for UDH Goods Transfer. (0.5)
PR	20	Jandura, Daniel	10/23/2019	1.2	\$380.00	\$ 456.00	Prepare for HOPU and ASEM Leadership meeting agendas and data as part of DOH Supply Chain work stream. (1.2)
PR	20	Jandura, Daniel	10/23/2019	1.7	\$380.00	\$ 646.00	Review key activities and outcomes from week of 10/21/19 related to DOH Supply Chain work stream to prepare for upcoming agency meetings and deliverables. (1.7)
PR	20	Jandura, Daniel	10/24/2019	1.9	\$380.00	\$ 722.00	Document HOPU process flows and notes for upcoming warehouse process improvement meeting in DOH Supply Chain work stream. (1.9)
PR	20	Jandura, Daniel	10/24/2019	1.8	\$380.00	\$ 684.00	Review key activities and outcomes from week of 10/21/19 related to DOH Supply Chain work stream to prepare for upcoming agency meetings and deliverables. (1.8)
Outside - PR	20	Jandura, Daniel	10/28/2019	0.4	\$380.00	\$ 152.00	Participate in check-in meeting with D. George (ACG) and J. Garner (ACG) about progress on DOH ASES work stream. (0.4)
Outside - PR	20	Jandura, Daniel	10/28/2019	0.4	\$380.00	\$ 152.00	Participate in check-in meeting with R. Tabor (ACG), D. George (ACG) and J. Garner (ACG) about progress on DOH ASES work stream. (0.4)
Outside - PR	20	Jandura, Daniel	10/28/2019	1.1	\$380.00	\$ 418.00	Participate in Medicaid State comparison data analysis overview for DOH ASES work stream with M. Thacker (ACG), R. Tabor (ACG), D. George (ACG) and J. Garner (ACG). (1.1)
Outside - PR	20	Jandura, Daniel	10/28/2019	1.9	\$380.00	\$ 722.00	Prepare for upcoming meetings with DOH Supply Chain work stream involving. (1.9)
Outside - PR	20	Jandura, Daniel	10/28/2019	0.5	\$380.00	\$ 190.00	Participate in a meeting with S. Brickner (ACG) to review past week events on DOH Supply Chain work stream and determine adjustments necessary to work plan. (0.5)

Outside - PR	20	Jandura, Daniel	10/29/2019	1.1	\$380.00	\$ 418.00	Analyze ASEM purchase data for opportunities to reduce vendors resulting in additional purchasing power and cost reductions for DOH Supply Chain work stream. (1.1)
Outside - PR	20	Jandura, Daniel	10/29/2019	1.7	\$380.00	\$ 646.00	Analyze HOPU goods spend data provided by N. Carmona (HOPU) to identify goods used in Imaging department for upcoming warehouse process improvements in DOH Supply Chain work stream. (1.7)
Outside - PR	20	Jandura, Daniel	10/29/2019	1.8	\$380.00	\$ 684.00	Review key activities and outcomes from week of 10/21/19 related to DOH Supply Chain work stream to prepare for upcoming agency meetings and deliverables. (1.8)
Outside - PR	20	Jandura, Daniel	10/30/2019	0.6	\$380.00	\$ 228.00	Develop GSA approach to create framework for future organization affected by ACG consolidation activities. (0.6)
Outside - PR	20	Jandura, Daniel	10/30/2019	0.2	\$380.00	\$ 76.00	Participate in meeting with R. Tabor (ACG) and S. Brickner (ACG) to review plans for AAFAF, agencies, GSA and Centro Medico for the week of 11/4/19. (0.2)
Outside - PR	20	Jandura, Daniel	10/30/2019	0.7	\$380.00	\$ 266.00	Participate in planning meeting with S. Brickner (ACG) to map out activities for the week of 11/4/19 within DOH Supply Chain work stream including Centro Medico goods and services, GSA status and AAFAF Reporting requirements. (0.7)
Outside - PR	20	Jandura, Daniel	10/30/2019	1.6	\$380.00	\$ 608.00	Prepare agenda and schedule for events for the week of 11/4/19 related to DOH Supply Chain work stream. (1.6)
Outside - PR	20	Jandura, Daniel	10/30/2019	0.5	\$380.00	\$ 190.00	Report out FOMB Fiscal Plan impacts on DOH work stream. (0.5)
Outside - PR	20	Jandura, Daniel	10/30/2019	1.6	\$380.00	\$ 608.00	Review key activities and outcomes from week of 10/21/19 related to DOH Supply Chain work stream to prepare for upcoming agency meetings and deliverables. (1.6)
Outside - PR	20	Jandura, Daniel	10/31/2019	1.3	\$380.00	\$ 494.00	Develop GSA approach to create framework for future organization affected by ACG consolidation activities. (1.3)
Outside - PR	20	Jandura, Daniel	10/31/2019	1.2	\$380.00	\$ 456.00	Participate in strategy development meeting with S. Brickner (ACG) and J. Edwards (ACG) for deliverables for the week of 11/4/19 related to Inventory Tax Carve Out for medical goods and FOMB financial reporting for DOH Supply Chain work stream. (1.2)
Outside - PR	20	Jandura, Daniel	10/31/2019	1.1	\$380.00	\$ 418.00	Review key activities and outcomes from week of 10/28/19 related to DOH Supply Chain work stream to prepare for upcoming agency meetings and deliverables. (1.1)
Outside - PR	20	Schulte, Justin	10/1/2019	1.1	\$332.50	\$ 365.75	Complete review of HOPU aged account receivable data analysis. Formulate questions list to be discussed with J. Medina during week of 10/7 while at HOPU. (1.1)
Outside - PR	20	Schulte, Justin	10/1/2019	1.3	\$332.50	\$ 432.25	Review "Operational Evaluation of Puerto Rico Medical Services Administration" document provided by R. Nieves (ASEM), create notes and develop questions list for future review with R. Nieves (ASEM). (1.3)
Outside - PR	20	Schulte, Justin	10/1/2019	0.3	\$332.50	\$ 99.75	Review AAFAF Meeting Agenda and Minutes Template for future use. (0.3)
Outside - PR	20	Schulte, Justin	10/1/2019	0.7	\$332.50	\$ 232.75	Review key activities and outcomes, from previous week related to UDH/HOPU Revenue Cycle Management work stream, to prepare for upcoming agency meetings and deliverables. (0.7)
Outside - PR	20	Schulte, Justin	10/1/2019	1.4	\$332.50	\$ 465.50	Review notes from ASEM OR Optimization and Patient Flow Optimization at working session to update project plan and set strategy for upcoming weeks. (1.4)

Outside - PR	20	Schulte, Justin	10/1/2019	0.9	\$332.50	\$ 299.25	Review notes from leadership meeting and coordinate RFP change management discussion. (0.9)
Outside - PR	20	Schulte, Justin	10/1/2019	0.8	\$332.50	\$ 266.00	Review of May 2019 BD ASEM Supply Chain recommendations report and associated hospital financials. Use data and findings to understand how RCM work streams may be affected and directed. (0.8)
Outside - PR	20	Schulte, Justin	10/2/2019	0.9	\$332.50	\$ 299.25	Complete review of received UDH accounts receivable data. Create questions list for review with D. Pegan during week of 10/7. (0.9)
Outside - PR	20	Schulte, Justin	10/2/2019	0.7	\$332.50	\$ 232.75	Coordinate meeting requests with ASEM & UDH leadership for week of 10/07/19. (0.7)
Outside - PR	20	Schulte, Justin	10/2/2019	1.3	\$332.50	\$ 432.25	Create summary of key findings and observations from ASEM Surgery Room Analysis documentation. (1.3)
Outside - PR	20	Schulte, Justin	10/2/2019	0.5	\$332.50	\$ 166.25	Develop change management plan for DOH Revenue Cycle work stream covering new revenue cycle vendor implementation with S. Brickner and D. Jandura (ACG) to realize cash acceleration results. (0.5)
Outside - PR	20	Schulte, Justin	10/2/2019	0.6	\$332.50	\$ 199.50	Document project plan for RCM RFP change management approach and develop next steps for action. (0.6)
Outside - PR	20	Schulte, Justin	10/2/2019	0.3	\$332.50	\$ 99.75	Prepare meeting schedules and content for working sessions with DOH Supply Chain work stream teams the week of 10/7/19 with S. Brickner and D. Jandura (ACG). (0.3)
Outside - PR	20	Schulte, Justin	10/2/2019	1	\$332.50	\$ 332.50	Review change management background documents for upcoming change plan discussions. (1)
Outside - PR	20	Schulte, Justin	10/2/2019	2.9	\$332.50	\$ 964.25	Revise UDH billing process flow and complete translation for review during week of 10/7/19 with C. Fuentes (UDH). (2.9)
Outside - PR	20	Schulte, Justin	10/3/2019	1.6	\$332.50	\$ 532.00	Complete iteration of data collection plan to add additional data element requests and description context. (1.6)
Outside - PR	20	Schulte, Justin	10/3/2019	1.2	\$332.50	\$ 399.00	Develop questions list regarding data collection tools for discovery meeting with internal Ankura team. (1.2)
Outside - PR	20	Schulte, Justin	10/3/2019	0.7	\$332.50	\$ 232.75	Review and update notes on Orthopedic Implant Cost Containment Plan report to share with internal Ankura teams. (0.7)
Outside - PR	20	Schulte, Justin	10/3/2019	1.7	\$332.50	\$ 565.25	Review HOPU process, documentation and operating reports, shared by J. Medina (HOPU) on 9/13/19 and identify takeaways and formulate follow-up questions for upcoming follow-up meeting during week of 10/7/19. (1.7)
Outside - PR	20	Schulte, Justin	10/3/2019	2.1	\$332.50	\$ 698.25	Review OR data collection documents and training tools, and create questions list for collection discovery with R. Nieves (ASEM) during week of 10/7/19. (2.1)
Outside - PR	20	Schulte, Justin	10/4/2019	0.9	\$332.50	\$ 299.25	Develop project plan to consolidate all RCM work streams and on-going project work into centralized documentation. (0.9)
Outside - PR	20	Schulte, Justin	10/4/2019	0.4	\$332.50	\$ 133.00	Participate on status update and planning call with R. Tabor, S. Brickner and D. Jandura (ACG) with updates on DOH Supply Chain and GSA work streams. (0.4)
Outside - PR	20	Schulte, Justin	10/4/2019	0.5	\$332.50	\$ 166.25	Participate on a telephone call with R. Tabor (ACG) to finalize activities for the week of 10/7/19. (0.5)
Outside - PR	20	Schulte, Justin	10/4/2019	1.1	\$332.50	\$ 365.75	Review key activities, notes, and outcomes from current week related to ASEM/UDH Revenue Cycle Management work stream and adjust work plans for upcoming activities. (1.1)

Outside - PR	20	Schulte, Justin	10/4/2019	1.3	\$332.50	\$ 432.25	Prepare agendas for upcoming agency meetings and deliverables for week 10/7/19. (1.3)
Outside - PR	20	Schulte, Justin	10/4/2019	1.3	\$332.50	\$ 432.25	Review outlined recommendations from OR surgery analysis and utilization report. Update revised questions list to uncover the progress to-date with the transformation and process. (1.3)
PR	20	Schulte, Justin	10/7/2019	0.3	\$332.50	\$ 99.75	Coordinate meeting with R. Nieves (ASEM) for week of 10/07/19 to discuss OR Optimization work stream. (0.3)
PR	20	Schulte, Justin	10/7/2019	2.7	\$332.50	\$ 897.75	Review key activities and outcomes, from week of 9/30/19 related to UDH/HOPU Revenue Cycle Management work stream, to prepare for upcoming agency meetings and deliverables. (2.7)
PR	20	Schulte, Justin	10/8/2019	0.4	\$332.50	\$ 133.00	Coordinate meeting logistics for meeting with R. Nieves (ASEM) on 10/09/19 regarding OR Optimization work stream. (0.4)
PR	20	Schulte, Justin	10/8/2019	0.7	\$332.50	\$ 232.75	Participate in a meeting with S. Brickner, J. Edwards and D. Jandura (ACG) to review workplan and priorities for 10/8-10/10/19 scheduled DOH work stream meetings. (0.7)
PR	20	Schulte, Justin	10/8/2019	0.6	\$332.50	\$ 199.50	Participate in a meeting with S. Brickner, J. Edwards and R. Tabor (ACG) to review workplan and priorities for 10/8-10/10/19 scheduled DOH work stream meetings. (0.6)
PR	20	Schulte, Justin	10/8/2019	0.5	\$332.50	\$ 166.25	Participate in a meeting with S. Brickner, J. Edwards, D. Jandura and R. Tabor (ACG) to discuss outcomes and actions resulting from the 10/8/19 working meeting with J. Matta and R. Nieves (ASEM). (0.5)
PR	20	Schulte, Justin	10/8/2019	1	\$332.50	\$ 332.50	Participate in a meeting with S. Brickner, J. Edwards, and D. Jandura (ACG) with J. Matta and R. Nieves (ASEM) for ASEM Leadership and Ankura Touchbase to review GPO status, Spend per Hospital, Initial Work stream plans and Revenue Management scheduling plans. (1)
PR	20	Schulte, Justin	10/8/2019	1.2	\$332.50	\$ 399.00	Review ASEM OR planning notes, document outcomes, and align next steps for creating project plan during week of 9/16/19. (1.2)
PR	20	Schulte, Justin	10/8/2019	1.6	\$332.50	\$ 532.00	Review key activities, outcomes and action-plan for ASEM operating room work stream to prepare for upcoming meetings and anticipate next steps. (1.6)
PR	20	Schulte, Justin	10/8/2019	0.5	\$332.50	\$ 166.25	Review outcomes and actions resulting from the 10/8/19 working meeting with J. Matta and R. Nieves (ASEM). (0.5)
PR	20	Schulte, Justin	10/9/2019	0.5	\$332.50	\$ 166.25	Participate in a meeting with J. Edwards (ACG) to provide feedback on HOPU OR process documentation. (0.5)
PR	20	Schulte, Justin	10/9/2019	0.2	\$332.50	\$ 66.50	Participate in a meeting with J. Edwards (ACG) and D. Pagan (UDH) to discuss outstanding accounts receivables and request data. (0.2)
PR	20	Schulte, Justin	10/9/2019	1.5	\$332.50	\$ 498.75	Participate in a meeting with J. Edwards (ACG) and R. Nieves (ASEM) to discuss ASEM Operating Room and Surgical Department improvement goals and challenges and OR data collection plan and next steps. (1.5)
PR	20	Schulte, Justin	10/9/2019	1	\$332.50	\$ 332.50	Participate in a meeting with J. Edwards (ACG) to discuss insights, and action items resulting from the 10/9/19 ASEM Operating Room morning staff meeting. (1)
PR	20	Schulte, Justin	10/9/2019	1	\$332.50	\$ 332.50	Participate in a meeting with J. Edwards (ACG) to discuss outcomes, insights, and action items resulting from the 10/9/19 meeting with R. Nieves regarding ASEM Operating and Surgical Department. (1)

PR	20	Schulte, Justin	10/9/2019	1	\$332.50	\$ 332.50	Participate in ASEM Operating Room morning staff meeting with J. Edwards (ACG) to gain insights and information related to operations, schedule and daily cancelations. (1)
PR	20	Schulte, Justin	10/9/2019	1.3	\$332.50	\$ 432.25	Prepare follow-ups, next steps for planned activities during week of 10/14. Coordinate action items and owners for RCM & OR work stream communication. (1.3)
PR	20	Schulte, Justin	10/9/2019	1.2	\$332.50	\$ 399.00	Review of documented questions, responses, and meeting minutes from OR ASEM operating room meeting with R. Nieves (ASEM). (1.2)
PR	20	Schulte, Justin	10/10/2019	1.1	\$332.50	\$ 365.75	Participate in a meeting with D. Jandura, S. Brickner, J. Edwards and R. Tabor (ACG) to review DOH workplan and accomplishments for 10/8-10/10/19 and discuss adjustments to DOH priorities. (1.1)
PR	20	Schulte, Justin	10/10/2019	0.7	\$332.50	\$ 232.75	Participate in ASEM Operating Room morning staff meeting with J. Edwards (ACG) to gain insights and information related to operations, schedule and daily cancelations. (0.7)
PR	20	Schulte, Justin	10/10/2019	0.6	\$332.50	\$ 199.50	Review and document outcomes of ASEM operating room staff meeting. Outline questions for follow-up meetings with R. Nieves (ASEM). (0.6)
Outside - PR	20	Schulte, Justin	10/11/2019	0.5	\$332.50	\$ 166.25	Revise milestone data in DOH Monthly Implementation Report to reflect current Revenue Cycle work stream progress. (0.5)
Outside - PR	20	Schulte, Justin	10/11/2019	0.5	\$332.50	\$ 166.25	Participate in DOH Revenue Cycle team meeting with J. Edwards (ACG) to discuss outcomes from week of 10/08/19 and next steps. (0.5)
Outside - PR	20	Schulte, Justin	10/11/2019	0.3	\$332.50	\$ 99.75	Participate in DOH team call with J. Edwards and D. Jandura (ACG) to discuss action items in preparation for week of 10/14/19. (0.3)
Outside - PR	20	Schulte, Justin	10/11/2019	2.6	\$332.50	\$ 864.50	Participate in work session with J. Edwards (ACG) to review DOH FOMB Implementation Report, and establish goals, milestones and timelines related to the Revenue Cycle Management work stream and Operating Room Optimization under ASEM for inclusion. (2.6)
Outside - PR	20	Schulte, Justin	10/11/2019	1.1	\$332.50	\$ 365.75	Review key activities, notes, and outcomes, from current week related to ASEM OR /UDH Revenue Cycle Management work streams and prepare for upcoming agency meetings and deliverables for weeks of 10/14/19 and 10/21/19. (1.1)
Outside - PR	20	Schulte, Justin	10/11/2019	0.6	\$332.50	\$ 199.50	Review OR data collection plan with S. France (ACG) to gain additional perspective on next level KPIs and reporting metrics. (0.6)
Outside - PR	20	Schulte, Justin	10/11/2019	0.4	\$332.50	\$ 133.00	Prepare and send email communication to R. Nieves (ASEM) regarding the current week's action items and next steps regarding OR optimization work. (0.4)
Outside - PR	20	Schulte, Justin	10/14/2019	2.1	\$332.50	\$ 698.25	Participate in work session with J. Edwards (ACG) to review DOH FOMB Implementation Report related to Revenue Cycle Management work stream and Operating Room Optimization. (2.1)
Outside - PR	20	Schulte, Justin	10/14/2019	2.7	\$332.50	\$ 897.75	Review key activities and outcomes, from week of 10/7/19 related to UDH/HOPU Revenue Cycle Management work stream, to prepare for upcoming agency meetings and deliverables. (2.7)
Outside - PR	20	Schulte, Justin	10/14/2019	0.5	\$332.50	\$ 166.25	Review outcomes and actions resulting from the 10/8/19 working meeting with J. Matta and R. Nieves (ASEM). (0.5)
Outside - PR	20	Schulte, Justin	10/14/2019	0.7	\$332.50	\$ 232.75	Review outcomes and outline follow-up questions for ASEM operating room staff meeting. (0.7)

Outside - PR	20	Schulte, Justin	10/15/2019	0.8	\$332.50	\$ 266.00	Develop DOH Revenue Cycle meeting schedule for week of 10/21/19. (0.8)
Outside - PR	20	Schulte, Justin	10/15/2019	1.2	\$332.50	\$ 399.00	Review and update received data log for UDH & HOPU revenue cycle management work streams. (1.2)
Outside - PR	20	Schulte, Justin	10/15/2019	2.1	\$332.50	\$ 698.25	Review Ankura Engagement Overview for AAFAF document for week ending 10/18 and add upcoming milestones for discussion on 10/17 with AAFAF leadership. (2.1)
Outside - PR	20	Schulte, Justin	10/15/2019	0.4	\$332.50	\$ 133.00	Review outcomes and documentation from previous week's meeting to prepare for new objectives and prepare for upcoming milestones for ASEM OR data collection plan. (0.4)
Outside - PR	20	Schulte, Justin	10/16/2019	2.1	\$332.50	\$ 698.25	Prepare follow-up questions and next steps for upcoming agency meeting regarding ASEM OR during week of 10/21/19. (2.1)
Outside - PR	20	Schulte, Justin	10/16/2019	1.1	\$332.50	\$ 365.75	Review notes and documentation of HOPU OR for future meeting with N. Carmona (HOPU) during week of 10/21/19. (1.1)
Outside - PR	20	Schulte, Justin	10/16/2019	0.6	\$332.50	\$ 199.50	Schedule and coordinate follow-up meeting with R. Nieves (ASEM) regarding ASEM OR work streams. (0.6)
Outside - PR	20	Schulte, Justin	10/16/2019	0.8	\$332.50	\$ 266.00	Set recurring Weekly Update Placeholder discuss plan of action for Ankura Consolidation & Implementation Status Report updates and expectations. (0.8)
Outside - PR	20	Schulte, Justin	10/16/2019	2.2	\$332.50	\$ 731.50	Update of UDH Accounts Receivable analysis for period ending January 2018 through September 2019. Send internal communication updating the team on status of A/R collection. (2.2)
Outside - PR	20	Schulte, Justin	10/17/2019	1.1	\$332.50	\$ 365.75	Participate in AAFAF status meeting with K. Fraguada (AAFAF), R. Maldonado (AAFAF), representatives from AAFAF (various), J. Boo (ACG), R. Tabor (ACG) and S.Stacy (ACG) to review engagement work streams, report status, and evaluate macro trends and risks. (1.1)
Outside - PR	20	Schulte, Justin	10/17/2019	2.1	\$332.50	\$ 698.25	Review and update weekly Ankura Fiscal Plan Implementation Status Report for week ending 10/18/19. (2.1)
Outside - PR	20	Schulte, Justin	10/18/2019	0.6	\$332.50	\$ 199.50	Participate on DOH team call with R. Tabor and M. Thacker (ACG) to discuss action items in preparation for week of 10/21/19. (0.6)
Outside - PR	20	Schulte, Justin	10/18/2019	0.7	\$332.50	\$ 232.75	Review action items and follow-up notes to prepare for OR optimization meeting during week of 10/21/19. (0.7)
PR	20	Schulte, Justin	10/21/2019	2.6	\$332.50	\$ 864.50	Review key activities and outcomes, from previous week related to UDH/HOPU Revenue Cycle Management work stream, to prepare for upcoming agency meetings and deliverables. (2.6)
PR	20	Schulte, Justin	10/22/2019	2.4	\$332.50	\$ 798.00	Conduct Medicaid research project for ASES work stream to include NY state Medicaid funding structures for benchmark comparison. (2.4)
PR	20	Schulte, Justin	10/22/2019	0.5	\$332.50	\$ 166.25	Participate in ASEM Operating Room morning staff meeting to gain insights and information related to operations, schedule and daily cancelations. (0.5)
PR	20	Schulte, Justin	10/22/2019	1.2	\$332.50	\$ 399.00	Review HOPU OR expense documents, received from N. Carmona (HOPU) on 10/16/19. (1.2)
PR	20	Schulte, Justin	10/22/2019	1.3	\$332.50	\$ 432.25	Review outcomes and documentation from previous week's meeting to prepare for new objectives and prepare for upcoming milestones for ASEM OR data collection plan. (1.3)

PR	20	Schulte, Justin	10/23/2019	1.1	\$332.50	\$ 365.75	Participate in meeting with J. Matta (ASEM), R. Nieves (ASEM) and D. Jandura (ACG) to review DOH Supply Chain work stream progress and next steps. (1.1)
PR	20	Schulte, Justin	10/23/2019	0.5	\$332.50	\$ 166.25	Participate in ASEM Operating Room morning staff meeting with J. Edwards (ACG) to gain insights and information related to operations, schedule and daily cancellations. (0.5)
PR	20	Schulte, Justin	10/23/2019	1	\$332.50	\$ 332.50	Participate in meeting with J. Edwards (ACG) to debrief on OR and bed management meetings on 10/23/19 and discussion of ASEM OR data in preparation of meeting on 10/23/19. (1)
PR	20	Schulte, Justin	10/23/2019	0.5	\$332.50	\$ 166.25	Participate in UDH Bed Management meeting with J. Edwards (ACG) to gain insights and information related to operations and patient flow. (0.5)
PR	20	Schulte, Justin	10/23/2019	3.1	\$332.50	\$1,030.75	Review and analysis of ASEM OR neurosurgery statistics from Feb. 2019 - May 2019. (3.1)
PR	20	Schulte, Justin	10/23/2019	1.2	\$332.50	\$ 399.00	Review and update weekly Ankura Fiscal Plan Implementation Status Report for week ending 10/18/19. (1.2)
PR	20	Schulte, Justin	10/23/2019	0.8	\$332.50	\$ 266.00	Update notes and follow-up regarding ASEM OR data collection plan for future ASEM leadership meetings. (0.8)
PR	20	Schulte, Justin	10/24/2019	0.5	\$332.50	\$ 166.25	Participate in a meeting with J. Edwards (ACG) to discuss outcomes of meeting on 10/23/19 with R. Nieves (ASEM). (0.5)
PR	20	Schulte, Justin	10/24/2019	0.5	\$332.50	\$ 166.25	Participate in meeting with J. Edwards (ACG) and C. Fuentes (UDH) to review UDH billing and collections process. (0.5)
Outside - PR	20	Schulte, Justin	10/28/2019	0.4	\$332.50	\$ 133.00	Coordinate travel logistics for week of 11/4/19. (0.4)
Outside - PR	20	Schulte, Justin	10/28/2019	0.5	\$332.50	\$ 166.25	Participate in meeting with J. Edwards (ACG) to review and prepare action items for the week related to OR Optimization and Revenue Cycle Management. (0.5)
Outside - PR	20	Schulte, Justin	10/28/2019	0.4	\$332.50	\$ 133.00	Participate on a telephone call with R. Tabor (ACG) to review progress on OR Optimization work stream and develop strategy for go-forward activities and focus areas. (0.4)
Outside - PR	20	Schulte, Justin	10/28/2019	1.7	\$332.50	\$ 565.25	Review and update weekly Ankura Fiscal Plan Implementation Status Report for week ending 10/25/19. (1.7)
Outside - PR	20	Schulte, Justin	10/28/2019	1.2	\$332.50	\$ 399.00	Review billing process flow drafts for understanding and add input from previously recorded notes during 10/24/19 meeting with C. Fuentes (UDH). (1.2)
Outside - PR	20	Schulte, Justin	10/28/2019	2.7	\$332.50	\$ 897.75	Review key activities and outcomes, from week of 10/21/19 related to UDH/HOPU Revenue Cycle Management work stream, to prepare for upcoming agency meetings and deliverables. (2.7)
Outside - PR	20	Schulte, Justin	10/29/2019	1.4	\$332.50	\$ 465.50	Conduct detailed review of HOPU Account Receivable data for months February 2019-June 2019, provided by J. Medina (HOPU). (1.4)
Outside - PR	20	Schulte, Justin	10/29/2019	0.5	\$332.50	\$ 166.25	Coordinate follow-up to HOPU A/R and request additional files for analysis from J. Medina (HOPU). (0.5)
Outside - PR	20	Schulte, Justin	10/29/2019	2.4	\$332.50	\$ 798.00	Review key activities, notes, and outcomes, from current week related to ASEM/UDH Revenue Cycle Management work streams and prepare for upcoming agency meetings and objectives for week of 11/4/19. (2.4)
Outside - PR	20	Schulte, Justin	10/29/2019	0.5	\$332.50	\$ 166.25	Review submitted UDH Nurse Hiring Plan to better understand objectives and timelines. (0.5)

Outside - PR	20	Schulte, Justin	10/29/2019	0.4	\$332.50	\$ 133.00	Update ASEM OR data collection plan to reflect current status and current inventory of received data. (0.4)
Outside - PR	20	Schulte, Justin	10/29/2019	1.6	\$332.50	\$ 532.00	Update UDH billing process flow draft based on received input from 10/24/19 meeting with C. Fuentes (UDH). Time reflects language translation and process step updates. (1.6)
Outside - PR	20	Schulte, Justin	10/30/2019	3.4	\$332.50	\$1,130.50	Project Plan development for ASEM/UDH/HOPU revenue cycle work streams to capture timelines, milestones, and delivery dates. (3.4)
Outside - PR	20	Schulte, Justin	10/30/2019	1.2	\$332.50	\$ 399.00	Review and update weekly Ankura Fiscal Plan Implementation Status Report for week ending 11/1/19. (1.2)
Outside - PR	20	Schulte, Justin	10/30/2019	1.1	\$332.50	\$ 365.75	Review data inventory of received data files including denials, cancellation reports, and utilization management, to understand outstanding data elements still needing to be captured. (1.1)
Outside - PR	20	Schulte, Justin	10/30/2019	0.9	\$332.50	\$ 299.25	Review of UDH and ASEM RCM RFP to better understand original timelines, milestones, and implementation cycles. (0.9)
Outside - PR	20	Schulte, Justin	10/30/2019	0.8	\$332.50	\$ 266.00	Review outlined recommendations from OR surgery analysis and utilization report. Update revised questions list to uncover the progress to-date with transformation and process. (0.8)
Outside - PR	20	Schulte, Justin	10/30/2019	0.8	\$332.50	\$ 266.00	Update and compile UDH/HOPU aged account receivable analyses and prepare summary for future meetings related to DOH RCM work streams. (0.8)
Outside - PR	20	Schulte, Justin	10/31/2019	0.6	\$332.50	\$ 199.50	Create outline of OR Optimization work stream priorities with M. Rivera (ASEM) for week of 11/04/19. (0.6)
Outside - PR	20	Schulte, Justin	10/31/2019	0.4	\$332.50	\$ 133.00	Create new weekly Ankura Fiscal Plan Implementation Status Report template for week ending 11/4/19. (0.4)
Outside - PR	20	Schulte, Justin	10/31/2019	0.7	\$332.50	\$ 232.75	Participate in meeting with J. Edwards (ACG) to plan and review key steps and action items for week of 11/4/19. (0.7)
Outside - PR	20	Schulte, Justin	10/31/2019	1	\$332.50	\$ 332.50	Participate in meeting with R. Tabor and J. Edwards (ACG) to discuss Department of Family Facilitation Planning for week of 11/4/19. (1)
Outside - PR	20	Schulte, Justin	10/31/2019	0.8	\$332.50	\$ 266.00	Review and update weekly Ankura Fiscal Plan Implementation Status Report for week ending 11/4/19. (0.8)
Outside - PR	20	Schulte, Justin	10/31/2019	2.5	\$332.50	\$ 831.25	Review key activities and outcomes, from previous week related to UDH/HOPU Revenue Cycle Management work stream, to prepare for upcoming agency meetings and deliverables. (2.5)
Outside - PR	20	Schulte, Justin	10/31/2019	1.1	\$332.50	\$ 365.75	Review notes from ASEM OR Optimization and Patient Flow Optimization at working session to update project plan and set strategy for upcoming weeks. (1.1)
Outside - PR	20	Tabor, Ryan	10/1/2019	0.9	\$451.25	\$ 406.13	Review key activities and outcomes from week of 9/22/19 related to DOH work streams to prepare work plan for upcoming week. (0.9)
Outside - PR	20	Tabor, Ryan	10/2/2019	1.4	\$451.25	\$ 631.75	Develop alternative consulting approach and staffing model to accommodate budget request from R. Maldonado, K Fraguada (AAFAF). (1.4)
Outside - PR	20	Tabor, Ryan	10/2/2019	0.5	\$451.25	\$ 225.63	Participate in debrief session with M. Thacker (ACG) to review feedback from 10/2/19 Medicaid functional meetings and discuss next steps for the ASES / Medicaid Assessment project. (0.5)
Outside - PR	20	Tabor, Ryan	10/2/2019	1	\$451.25	\$ 451.25	Participate in meeting with V. Estrin (ACG) to discuss alternative consulting approaches and staffing model to accommodate budget request

							from R. Maldonado and K Fraguada (AAFAF). (1)
Outside - PR	20	Tabor, Ryan	10/3/2019	1.5	\$451.25	\$ 676.88	Develop staffing model visual to demonstrate new team approach to accommodate budget request from R. Maldonado, K Fraguada (AAFAF). (1.5)
Outside - PR	20	Tabor, Ryan	10/3/2019	0.8	\$451.25	\$ 361.00	Provided senior level oversight and quality control review of DOH Hospital Revenue Cycle Management and Supply Chain Workstream progress and provided guidance related to upcoming priorities and action steps. (0.8)
Outside - PR	20	Tabor, Ryan	10/3/2019	1	\$451.25	\$ 451.25	Provide senior level oversight and guidance related to the Department of Education project initiation. (1)
Outside - PR	20	Tabor, Ryan	10/4/2019	0.6	\$451.25	\$ 270.75	Identify DOH Implementation Plan work streams from Fiscal Plan for discussion with M. Cabeza (DOH) the week of 10/7/19. (0.6)
Outside - PR	20	Tabor, Ryan	10/4/2019	0.4	\$451.25	\$ 180.50	Participate on status update and planning call with D. Jandura, S. Brickner and J. Schulte (ACG) with updates on DOH Supply Chain and GSA work streams. (0.4)
Outside - PR	20	Tabor, Ryan	10/4/2019	0.5	\$451.25	\$ 225.63	Participate on a telephone call with J. Schulte (ACG) to finalize activities for the week of 10/7/19. (0.5)
PR	20	Tabor, Ryan	10/7/2019	1.1	\$451.25	\$ 496.38	Review key activities and outcomes from week of 9/30/19 related to UDH Revenue Cycle Management work stream to prepare work plan for upcoming DOH meetings and deliverables. (1.1)
PR	20	Tabor, Ryan	10/8/2019	0.3	\$451.25	\$ 135.38	Coordinate DOH Hospitals budget and account allocation meeting with C. Gonzalez, D. Jandura, and S. Brickner (ACG) to confirm data requirements for discussion with Hacienda. (0.3)
PR	20	Tabor, Ryan	10/8/2019	0.2	\$451.25	\$ 90.25	Coordinate logistics with C. Berrios (DOH) for 10/9/19 kick-off meeting with ASES. (0.2)
PR	20	Tabor, Ryan	10/8/2019	0.5	\$451.25	\$ 225.63	Develop outline for Medicaid office benchmarking across TN, NY, WV, and NM, in support of the ASES / Medicaid Assessment work stream. (0.5)
PR	20	Tabor, Ryan	10/8/2019	0.6	\$451.25	\$ 270.75	Participate in a meeting with S. Brickner, J. Edwards and J. Schulte (ACG) to review workplan and priorities for 10/8-10/10/19 scheduled DOH work stream meetings. (0.6)
PR	20	Tabor, Ryan	10/8/2019	0.5	\$451.25	\$ 225.63	Participate in a meeting with S. Brickner, J. Edwards, D. Jandura and J. Schulte (ACG) to discuss outcomes and actions resulting from the 10/8/19 working meeting with J. Matta and R. Nieves (ASEM). (0.5)
PR	20	Tabor, Ryan	10/8/2019	2	\$451.25	\$ 902.50	Participate in meeting with R. Maldonado (AAFAF) and J. Boo (ACG) to discuss status of Implementation work streams across all assigned agencies. (2)
PR	20	Tabor, Ryan	10/8/2019	0.6	\$451.25	\$ 270.75	Prepare materials for ASES kick-off meeting with ASES scheduled for 10/9/19. (0.6)
PR	20	Tabor, Ryan	10/8/2019	0.5	\$451.25	\$ 225.63	Prepare process flow materials for UDH billing process review meeting with C. Fuentes (UDH) scheduled for 10/9/19. (0.5)
PR	20	Tabor, Ryan	10/8/2019	0.9	\$451.25	\$ 406.13	Prepare questions and insights for meeting with R. Maldonado (AAFAF) to review work stream progress and discuss specific implementation guidance related to DOH, DOE, and DNER. (0.9)
PR	20	Tabor, Ryan	10/8/2019	0.9	\$451.25	\$ 406.13	Review GPO model materials for quality control in support of the 10/8/19 working meeting with J. Matta and R. Nieves (ASEM). (0.9)

PR	20	Tabor, Ryan	10/9/2019	1.1	\$451.25	\$ 496.38	Develop plan for Medicaid office benchmarking across TN, NY, WV, and NM, in support of the ASES / Medicaid Assessment work stream. (1.1)
PR	20	Tabor, Ryan	10/9/2019	0.9	\$451.25	\$ 406.13	Develop standing agenda and template for ASES / Medicaid Assessment discovery sessions. (0.9)
PR	20	Tabor, Ryan	10/9/2019	0.1	\$451.25	\$ 45.13	Provide senior level guidance to D. Jandura and S. Brickner (ACG) regarding introductory meeting and desired discussion topics regarding to DOH and GSA. (0.1)
PR	20	Tabor, Ryan	10/9/2019	0.2	\$451.25	\$ 90.25	Participate in a meeting with M.Thacker (ACG) to discuss outcomes, insights, and action items resulting from the 10/9/19 ASES kick-off meeting. (0.2)
PR	20	Tabor, Ryan	10/9/2019	1.1	\$451.25	\$ 496.38	Participate in a meeting with M.Thacker (ACG) to review materials, and discuss talking points and strategy for ASES kick-off meeting with Y. Garcia (ASES) scheduled for 10/9/19. (1.1)
PR	20	Tabor, Ryan	10/9/2019	0.2	\$451.25	\$ 90.25	Participate in a meeting with R. Soler (DOH) to discuss outcomes from 10/9/19 ASES kick-off meeting and request for ASES presentation materials. (0.2)
PR	20	Tabor, Ryan	10/9/2019	1	\$451.25	\$ 451.25	Participate in a meeting with Y. Garcia (ASES), R. Soler, C. Berrios (DOH), and M.Thacker (ACG) to kick-off the discovery sessions with ASES for the ASES / Medicaid Assessment project. (0.7)
PR	20	Tabor, Ryan	10/10/2019	2.6	\$451.25	\$1,173.25	Conduct research and analysis to develop relevant comparison of Puerto Rico's managed care system and Medicaid office to like States. (2.6)
PR	20	Tabor, Ryan	10/10/2019	1.1	\$451.25	\$ 496.38	Participate in a meeting with D. Jandura, S. Brickner, J. Edwards, and J. Schulte (ACG) to review DOH workplan and accomplishments for 10/8-10/10/19 and discuss adjustments to DOH priorities. (1.1)
PR	20	Tabor, Ryan	10/10/2019	0.4	\$451.25	\$ 180.50	Participate in a meeting with J. Battle (ACG) to discuss Fiscal Plan Implementation work stream insights in preparation for a meeting scheduled for 10/11/19 with B. Fernandez (AAFAF). (0.4)
PR	20	Tabor, Ryan	10/10/2019	0.7	\$451.25	\$ 315.88	Participate in a meeting with M.Thacker (ACG) to discuss outcomes, insights, and action items resulting from the 10/9-10/10/19 ASES discovery meetings. (0.7)
PR	20	Tabor, Ryan	10/10/2019	1.5	\$451.25	\$ 676.88	Participate in a meeting with R. Maldonado and L. Guillen (AAFAF) to discuss an overview of the DOH Implementation plan and specific work being performed and planned by ACG for the DOH. (1.5)
PR	20	Tabor, Ryan	10/10/2019	0.6	\$451.25	\$ 270.75	Prepare questions and insights for meeting with DOH Hospital Leadership scheduled for 10/10/19 to review work stream progress and discuss specific implementation guidance related to DOH Hospital work streams. (0.6)
PR	20	Tabor, Ryan	10/10/2019	1	\$451.25	\$ 451.25	Prepare questions, insights, and materials for meeting with R. Maldonado and L. Guillen (AAFAF) scheduled for 10/10/19 to discuss an overview of the DOH Implementation plan and specific work being performed and planned by ACG for the DOH. (1)
PR	20	Tabor, Ryan	10/11/2019	0.4	\$451.25	\$ 180.50	Participate in a meeting with V.Estrin (ACG) to discuss outcomes from ASES discovery meetings held 10/9-10/10/19 and approach to selecting States for Medicaid office comparison. (0.4)

PR	20	Tabor, Ryan	10/11/2019	0.6	\$451.25	\$ 270.75	Participate on a telephone call with K. Cowherd and J. Boo (ACG) to discuss strategy, approach, and resource options regarding the request from R. Maldonado (AAFAF) for Ankura to engage with Families and Children. (0.6)
PR	20	Tabor, Ryan	10/11/2019	0.6	\$451.25	\$ 270.75	Prepare email with guidance to ACG work stream leaders regarding required Monthly DOH Implementation Plan Package updates. (0.6)
PR	20	Tabor, Ryan	10/11/2019	0.5	\$451.25	\$ 225.63	Review Monthly DOH Fiscal Plan Implementation Package for September 2019 and identify relevant update areas for ACG work stream leaders. (0.5)
Outside - PR	20	Tabor, Ryan	10/14/2019	0.9	\$451.25	\$ 406.13	Participate in PR Status Update Planning meeting with D. Jandura, V. Estrin, J. Boo, S. Stacey and F. Battle (ACG) to develop new AAFAF monthly reporting format and content. (0.9)
Outside - PR	20	Tabor, Ryan	10/14/2019	0.6	\$451.25	\$ 270.75	Participate on call with M. Thacker (ACG) to discuss weekly priorities and plan for 10/16 presentation to FOMB. (0.6)
Outside - PR	20	Tabor, Ryan	10/14/2019	0.4	\$451.25	\$ 180.50	Prepare Implementation project invoice for August 2019. (0.4)
Outside - PR	20	Tabor, Ryan	10/14/2019	2.5	\$451.25	\$1,128.13	Prepare initial monthly reporting template to demonstrate progress to R. Maldonado, K Fraguada (AAFAF) on all Ankura Implementation work streams. (2.5)
Outside - PR	20	Tabor, Ryan	10/14/2019	0.8	\$451.25	\$ 361.00	Review key activities and outcomes from week of 10/07/19 related to UDH Revenue Cycle Management work stream to prepare work plan for upcoming DOH meetings and deliverables. (0.8)
Outside - PR	20	Tabor, Ryan	10/14/2019	1.4	\$451.25	\$ 631.75	Revise DOH Monthly Implementation Plan Package for September 2019 with new work streams for Hospital Revenue Cycle Management, ASSES / Medicaid Assessment, and Hospital Supply Chain. (1.4)
Outside - PR	20	Tabor, Ryan	10/15/2019	2.5	\$451.25	\$1,128.13	Conduct research and analysis to develop relevant comparison of Puerto Rico's managed care system and Medicaid office to like States. (2.5)
Outside - PR	20	Tabor, Ryan	10/15/2019	0.8	\$451.25	\$ 361.00	Provide senior level oversight and quality control review of Ankura monthly reporting package submission for R. Maldonado, K Fraguada (AAFAF). (0.8)
Outside - PR	20	Tabor, Ryan	10/15/2019	0.7	\$451.25	\$ 315.88	Revise ASSES / Medicaid State comparison attributes based on input from M. Thacker (ACG). (0.7)
Outside - PR	20	Tabor, Ryan	10/17/2019	1.1	\$451.25	\$ 496.38	Participate in AAFAF status meeting with K. Fraguada (AAFAF), R. Maldonado (AAFAF), representatives from AAFAF (various), J. Boo (ACG), J. Schulte (ACG) and S. Stacy (ACG) to review engagement work streams, report status, and evaluate macro trends and risks. (1.1)
Outside - PR	20	Tabor, Ryan	10/18/2019	0.4	\$451.25	\$ 180.50	Coordinate meetings for week of 10/21/19 with L. Guillen (AAFAF) to kick-off ASSMCA implementation support. (0.4)
Outside - PR	20	Tabor, Ryan	10/18/2019	0.6	\$451.25	\$ 270.75	Participate on DOH team call with J. Schulte and M. Thacker (ACG) to discuss action items in preparation for week of 10/21/19. (0.6)
PR	20	Tabor, Ryan	10/21/2019	2.5	\$451.25	\$1,128.13	Review ASSMCA Implementation Plan Reports, Budget, and Fiscal Plan and develop thesis for meeting with L. Guillen (AAFAF), I. Muniz and R. Figueroa (ASSMCA) scheduled for 10/22/19. (2.5)

PR	20	Tabor, Ryan	10/21/2019	0.7	\$451.25	\$ 315.88	Review key activities and outcomes from week of 10/14/19 related to UDH Revenue Cycle Management work stream to prepare work plan for upcoming DOH meetings and deliverables. (0.7)
PR	20	Tabor, Ryan	10/22/2019	1.9	\$451.25	\$ 857.38	Conduct budget research to identify location of funds the Fiscal Board set aside to support costs for ASSMCA CMS hospital certification. (1.9)
PR	20	Tabor, Ryan	10/22/2019	1.7	\$451.25	\$ 767.13	Participate in meeting with L. Guillen (AAFAF), I. Muniz and R. Figueroa (ASSMCA) to discuss key implementation priorities for ASSMCA. (1.7)
PR	20	Tabor, Ryan	10/22/2019	0.5	\$451.25	\$ 225.63	Prepare email to L. Guillen and R. Maldonado (AAFAF), I. Muniz and R. Figueroa (ASSMCA) with an accounting for where they could locate the funds the Fiscal Board set aside to support costs for ASSMCA CMS hospital certification. (0.5)
PR	20	Tabor, Ryan	10/22/2019	1	\$451.25	\$ 451.25	Prepare questions to support ASSMCA thesis for meeting with L. Guillen (AAFAF), I. Muniz and R. Figueroa (ASSMCA) scheduled for 10/22/19. (1)
PR	20	Tabor, Ryan	10/24/2019	2.2	\$451.25	\$ 992.75	Conduct research and analysis to develop relevant comparison of Puerto Rico's managed care system and Medicaid office to like States. (2.2)
PR	20	Tabor, Ryan	10/24/2019	0.7	\$451.25	\$ 315.88	Prepare email to L. Guillen and R. Maldonado (AAFAF), I. Muniz and R. Figueroa (ASSMCA) with an account of key information and actions noted during the ASSMCA kick-off meeting held on 10/22/19. (0.7)
Outside - PR	20	Tabor, Ryan	10/28/2019	0.4	\$451.25	\$ 180.50	Participate in check-in meeting with D. George (ACG), D. Jandura (ACG) and J. Garner (ACG) about progress on DOH ASES work stream. (0.4)
Outside - PR	20	Tabor, Ryan	10/28/2019	1.1	\$451.25	\$ 496.38	Participate in Medicaid State comparison data analysis overview for DOH ASES work stream with M. Thacker (ACG), D. Jandura (ACG), D. George (ACG) and J. Garner (ACG). (1.1)
Outside - PR	20	Tabor, Ryan	10/28/2019	0.2	\$451.25	\$ 90.25	Participate on a telephone call with J. Boo (ACG) to discuss August 2019 invoice preparation. (0.2)
Outside - PR	20	Tabor, Ryan	10/28/2019	0.4	\$451.25	\$ 180.50	Participate on a telephone call with J. Schulte (ACG) to review progress on OR Optimization work stream and develop strategy for go-forward activities and focus areas. (0.4)
Outside - PR	20	Tabor, Ryan	10/29/2019	0.9	\$451.25	\$ 406.13	Provide senior level oversight and quality control review of ASES / Medicaid Assessment benchmarking comparison deliverable. (0.9)
Outside - PR	20	Tabor, Ryan	10/30/2019	0.2	\$451.25	\$ 90.25	Participate in meeting with D. Jandura (ACG) and S. Brickner (ACG) to review plans for AAFAF, agencies, GSA and Centro Medico for the week of 11/4/19. (0.2)
Outside - PR	20	Tabor, Ryan	10/30/2019	0.5	\$451.25	\$ 225.63	Provide senior level oversight and quality control review of ASES / Medicaid Assessment benchmarking comparison deliverable. (0.5)
PR	20	Thacker, Michael	10/1/2019	1.3	\$380.00	\$ 494.00	Develop plan for 10/2/19 meeting with Medicaid Regional and Local Offices to understand organization, key processes, and workflow. (1.3)
PR	20	Thacker, Michael	10/1/2019	1.3	\$380.00	\$ 494.00	Develop strategy for 10/3 meeting with C. Berrios (DOH) and Medicaid Quality Control to understand organization, key processes, and workflow. (1.3)
PR	20	Thacker, Michael	10/2/2019	0.5	\$380.00	\$ 190.00	Participate in debrief session with R. Tabor (ACG) to review feedback from 10/2/19 Medicaid functional meetings and discuss next steps for the ASES / Medicaid Assessment project. (0.5)

PR	20	Thacker, Michael	10/3/2019	1.2	\$380.00	\$ 456.00	Document outcomes from 10/03/19 meeting with C. Berrios (DOH) and Medicaid Quality Control Office. (1.2)
PR	20	Thacker, Michael	10/3/2019	2	\$380.00	\$ 760.00	Lead working session with C. Berrios (DOH) and Medicaid Quality Control Office. (2)
PR	20	Thacker, Michael	10/3/2019	2	\$380.00	\$ 760.00	Lead working session with Medicaid MMIS Department. (2)
PR	20	Thacker, Michael	10/3/2019	1.2	\$380.00	\$ 456.00	Prepare for 10/9/19 meeting with ASES to kick-off ASES / Medicaid Assessment project. (1.2)
PR	20	Thacker, Michael	10/3/2019	1	\$380.00	\$ 380.00	Prepare for meeting on 10/2 with C. Berrios (DOH) and Medicaid MMIS Department. (1)
PR	20	Thacker, Michael	10/4/2019	2.5	\$380.00	\$ 950.00	Develop process flow for 10/02/19 meeting with C. Berrios (DOH) and the Medicaid Regional and Local Offices. (2.5)
PR	20	Thacker, Michael	10/4/2019	2.1	\$380.00	\$ 798.00	Review key activities and outcomes from week of 9/30/19 related to Revenue Cycle Management and ASES Diagnostics and Evaluation Plan work streams to prepare for upcoming agency meetings and deliverables. (2.1)
Outside - PR	20	Thacker, Michael	10/7/2019	3.1	\$380.00	\$1,178.00	Develop Visio process flow for Medicaid Quality Control Department to document functional workflow. (3.1)
Outside - PR	20	Thacker, Michael	10/7/2019	2.9	\$380.00	\$1,102.00	Develop Visio process flow for Medicaid Regional and Local Offices to document functional workflow. (2.9)
Outside - PR	20	Thacker, Michael	10/7/2019	1.5	\$380.00	\$ 570.00	Develop initial weekly status report format for ASES / Medicaid Assessment work stream. (1.5)
Outside - PR	20	Thacker, Michael	10/7/2019	0.7	\$380.00	\$ 266.00	Participate in meeting with C. Berrios (DOH) to discuss revisions to ASES / Medicaid Assessment process flows and status reports. (0.7)
Outside - PR	20	Thacker, Michael	10/7/2019	0.6	\$380.00	\$ 228.00	Revise ASES / Medicaid Assessment progress report for week ending 10/4/19. (0.6)
PR	20	Thacker, Michael	10/8/2019	2.1	\$380.00	\$ 798.00	Prepare for kick-off meeting with ASES on 10/9 with C. Berrios, R. Soler (DOH), Y. Garcia (ASES) on the ASES / Medicaid Assessment. (2.1)
PR	20	Thacker, Michael	10/8/2019	0.9	\$380.00	\$ 342.00	Prepare for working session with C. Rodriguez (ASES) on the ASES Finance and Administration to understand organizational structure, key processes, and functional workflow. (0.9)
PR	20	Thacker, Michael	10/8/2019	1.1	\$380.00	\$ 418.00	Revise Visio process flow of Medicaid Quality Department to document functional workflow. (1.1)
PR	20	Thacker, Michael	10/8/2019	1.3	\$380.00	\$ 494.00	Revise Visio process flow of Medicaid Regional and Local Offices to document functional workflow. (1.3)
PR	20	Thacker, Michael	10/9/2019	0.6	\$380.00	\$ 228.00	Participate in meeting with C. Berrios (DOH) to discuss outcomes of ASES / Medicaid Assessment kick-off meeting held on 10/9/19. (0.6)
PR	20	Thacker, Michael	10/9/2019	1	\$380.00	\$ 380.00	Participate in a meeting with Y. Garcia (ASES), R. Soler, C. Berrios (DOH), and R. Tabor (ACG) to kick-off the discovery sessions with ASES for the ASES / Medicaid Assessment project. (0.7)
PR	20	Thacker, Michael	10/9/2019	2.9	\$380.00	\$1,102.00	Lead working session with C. Rodriguez (ASES) on ASES Finance and Administration functions, org structure, and processes. (2.9)
PR	20	Thacker, Michael	10/9/2019	0.2	\$380.00	\$ 76.00	Participate in a meeting with R. Tabor (ACG) to discuss outcomes, insights, and action items resulting from the 10/9/19 ASES kick-off meeting. (0.2)
PR	20	Thacker, Michael	10/9/2019	1.1	\$380.00	\$ 418.00	Participate in a meeting with R. Tabor (ACG) to review materials, and discuss talking points and strategy for ASES kick-off meeting with Y. Garcia (ASES) scheduled for 10/9/19. (1.1)

PR	20	Thacker, Michael	10/9/2019	1	\$380.00	\$ 380.00	Prepare for working session on 10/10/19 with M. Soto (ASES) on ASES Planning and Statistics to understand organizational structure, key processes, and functional workflow. (1)
PR	20	Thacker, Michael	10/9/2019	0.7	\$380.00	\$ 266.00	Prepare for working session with M. Hadad (ASES) on the ASES Legal Affairs to understand organizational structure, key processes, and functional workflow. (0.7)
PR	20	Thacker, Michael	10/9/2019	1.1	\$380.00	\$ 418.00	Review key take-aways and document notes and action items from 10/9/19 ASES Finance and Administration working session. (1.1)
PR	20	Thacker, Michael	10/9/2019	0.8	\$380.00	\$ 304.00	Review key take-aways and document notes and action items from 10/9/19 ASES / Medicaid Assessment kick-off meeting. (0.8)
PR	20	Thacker, Michael	10/10/2019	0.6	\$380.00	\$ 228.00	Participate in a meeting with C. Berrios to discuss outcomes of ASES Legal Affairs working session. (0.6)
PR	20	Thacker, Michael	10/10/2019	1.2	\$380.00	\$ 456.00	Lead working session with M. Hadad (ASES) and C. Berrios (DOH) on ASES Legal Affairs to understand organizational structure, key processes, and functional workflow. (1.2)
PR	20	Thacker, Michael	10/10/2019	3.3	\$380.00	\$1,254.00	Lead working session with M. Soto (ASES) on ASES Planning and Statistics department organizational structure, key processes, and functions. (3.3)
PR	20	Thacker, Michael	10/10/2019	0.7	\$380.00	\$ 266.00	Participate in a meeting with R. Tabor (ACG) to discuss outcomes, insights, and action items resulting from the 10/9-10/10/19 ASES discovery meetings. (0.7)
PR	20	Thacker, Michael	10/10/2019	0.6	\$380.00	\$ 228.00	Review key take-aways and document notes and action items from 10/10/19 ASES Legal Affairs meeting. (0.6)
PR	20	Thacker, Michael	10/10/2019	1.1	\$380.00	\$ 418.00	Review key take-aways and document notes and action items from 10/10/19 ASES Planning and Statistics working session. (1.1)
PR	20	Thacker, Michael	10/11/2019	2.2	\$380.00	\$ 836.00	Develop Visio process flow for ASES Finance and Administration to document functional workflow. (2.2)
PR	20	Thacker, Michael	10/11/2019	1.1	\$380.00	\$ 418.00	Plan presentation to be developed for the Health Secretary's visit to DC on 10/22/19. (1.1)
PR	20	Thacker, Michael	10/11/2019	2.1	\$380.00	\$ 798.00	Review key activities and outcomes from week of 10/7/19 related to Revenue Cycle Management and ASES Diagnostics and Evaluation Plan work streams to prepare for upcoming agency meetings and deliverables. (2.1)
PR	20	Thacker, Michael	10/11/2019	1.5	\$380.00	\$ 570.00	Revise Visio process flow for Medicaid Quality Control based on feedback from L. Torres (Medicaid). (1.5)
Outside - PR	20	Thacker, Michael	10/14/2019	2.1	\$380.00	\$ 798.00	Develop new ASES / Medicaid timeline of activities and progress to date. (2.1)
Outside - PR	20	Thacker, Michael	10/14/2019	2.3	\$380.00	\$ 874.00	Participate in meeting with C. Berrios (DOH) to develop plan and update materials for 10/16/19 meeting with FOMB. (2.3)
Outside - PR	20	Thacker, Michael	10/14/2019	0.6	\$380.00	\$ 228.00	Participate on call with R. Tabor (ACG) to discuss weekly priorities and plan for 10/16 presentation to FOMB. (0.6)
Outside - PR	20	Thacker, Michael	10/14/2019	3.5	\$380.00	\$1,330.00	Update materials to be presented to the FOMB on 10/16/19. (3.5)
PR	20	Thacker, Michael	10/15/2019	0.9	\$380.00	\$ 342.00	Develop new schedule of meetings and corresponding PowerPoint presentation for ASES / Medicaid Assessment. (0.9)
PR	20	Thacker, Michael	10/15/2019	2.4	\$380.00	\$ 912.00	Develop Visio process flow documentation for ASES Legal Affairs Area to document functional workflow. (2.4)
PR	20	Thacker, Michael	10/15/2019	1.7	\$380.00	\$ 646.00	Develop Visio process flow for ASES Planning and Statistics Area to document functional workflow. (1.7)

PR	20	Thacker, Michael	10/15/2019	1.4	\$380.00	\$ 532.00	Update ASES / Medicaid work stream status update materials for week ending 10/18/19. (1.4)
PR	20	Thacker, Michael	10/15/2019	1.3	\$380.00	\$ 494.00	Update materials for the 10/16/19 presentation to the FOMB. (1.3)
PR	20	Thacker, Michael	10/16/2019	1.5	\$380.00	\$ 570.00	Participate in meeting with C. Berrios (DOH) and W. Dobek and L. Cruz (Medicaid) to debrief on meeting with FOMB on ASES / Medicaid. (1.5)
PR	20	Thacker, Michael	10/16/2019	1.6	\$380.00	\$ 608.00	Prepare for presentation with the FOMB on the ASES / Medicaid assessment. (1.6)
PR	20	Thacker, Michael	10/16/2019	1	\$380.00	\$ 380.00	Present ASES / Medicaid plan to the FOMB with the Secretary of Health and M. Cabeza (DOH). (1)
PR	20	Thacker, Michael	10/16/2019	1	\$380.00	\$ 380.00	Review FOMB presentation on ASES Medicaid Assessment with M. Cabeza and C. Berrios (DOH). (1)
PR	20	Thacker, Michael	10/16/2019	1.1	\$380.00	\$ 418.00	Review take aways from meeting with the FOMB on ASES / Medicaid assessment and identify next steps. (1.1)
PR	20	Thacker, Michael	10/16/2019	1.5	\$380.00	\$ 570.00	Revise presentation for 10/16/19 meeting with the FOMB with C. Berrios (DOH). (1.5)
PR	20	Thacker, Michael	10/17/2019	2.3	\$380.00	\$ 874.00	Develop talking points deliverable for the Secretary of Health's visit to Washington DC on the ASES / Medicaid Assessment. (2.3)
PR	20	Thacker, Michael	10/17/2019	0.5	\$380.00	\$ 190.00	Document and review ASES HR working session with C. Rosales (ASES) and C. Berrios (DOH). (0.5)
PR	20	Thacker, Michael	10/17/2019	0.7	\$380.00	\$ 266.00	Document notes from working session with ASES Compliance. (0.7)
PR	20	Thacker, Michael	10/17/2019	1.4	\$380.00	\$ 532.00	Facilitate ASES HR working session with C. Rosales (ASES) and C. Berrios (DOH) to document current functions. (1.4)
PR	20	Thacker, Michael	10/17/2019	0.5	\$380.00	\$ 190.00	Facilitate working session on ASES Compliance with B. Lousell and K. Rivas (ASES) and C. Berrios (DOH) to document high level functions. (0.5)
PR	20	Thacker, Michael	10/17/2019	2	\$380.00	\$ 760.00	Facilitate working session on ASES Compliance with B. Lousell and K. Rivas (ASES) and C. Berrios (DOH) to document high level functions. (2)
PR	20	Thacker, Michael	10/17/2019	0.7	\$380.00	\$ 266.00	Prepare for working session with ASES Compliance to understand organizational structure, key processes, and functions. (0.7)
PR	20	Thacker, Michael	10/17/2019	0.5	\$380.00	\$ 190.00	Prepare for working session with ASES Customer Service to understand organizational structure, key processes, and functions. (0.5)
PR	20	Thacker, Michael	10/17/2019	1.5	\$380.00	\$ 570.00	Facilitate working session with ASES Customer Service with C. Guzman and I. Santiago (ASES) and C. Berrios (DOH). (1.5)
PR	20	Thacker, Michael	10/17/2019	0.8	\$380.00	\$ 304.00	Prepare for working session with ASES HR to understand organizational structure, key processes, and functions. (0.8)
PR	20	Thacker, Michael	10/17/2019	0.6	\$380.00	\$ 228.00	Review notes from working session with ASES Customer Service with C. Guzman and I. Santiago (ASES) and C. Berrios (DOH). (0.6)
PR	20	Thacker, Michael	10/18/2019	0.7	\$380.00	\$ 266.00	Develop Visio process flow for ASES Legal Affairs area to document functional workflow. (0.7)
PR	20	Thacker, Michael	10/18/2019	1.1	\$380.00	\$ 418.00	Develop week ending 10/18/19 status report for the ASES / Medicaid Assessment project and send to C. Berrios (DOH) for review. (1.1)
PR	20	Thacker, Michael	10/18/2019	0.6	\$380.00	\$ 228.00	Participate on Ankura team call with R. Tabor and J. Schulte (ACG) to review weekly progress and plans for week of 10/21/19. (0.6)

PR	20	Thacker, Michael	10/18/2019	2.1	\$380.00	\$ 798.00	Review key activities and outcomes from week of 10/14/19 related to Revenue Cycle Management and ASES Diagnostics and Evaluation Plan work streams to prepare for upcoming agency meetings and deliverables. (2.1)
PR	20	Thacker, Michael	10/18/2019	1.7	\$380.00	\$ 646.00	Revise Visio process flow for Medicaid Quality Control to document functional workflow. (1.7)
PR	20	Thacker, Michael	10/21/2019	2	\$380.00	\$ 760.00	Develop Visio documentation for ASES Finance and Management office to document functional workflow. (2)
PR	20	Thacker, Michael	10/21/2019	2	\$380.00	\$ 760.00	Revise Visio process flow for ASES Legal Affairs to document functional workflow. (2)
PR	20	Thacker, Michael	10/21/2019	2	\$380.00	\$ 760.00	Revise Visio process flow for ASES Planning and Statistics to document functional workflow. (2)
PR	20	Thacker, Michael	10/21/2019	1.5	\$380.00	\$ 570.00	Revise Visio process flow for Medicaid Quality Control to document functional workflow. (1.5)
PR	20	Thacker, Michael	10/22/2019	2	\$380.00	\$ 760.00	Develop Visio documentation for ASES Compliance office to document functional workflow. (2)
PR	20	Thacker, Michael	10/22/2019	3	\$380.00	\$1,140.00	Develop Visio documentation for ASES Customer Service office to document functional workflow. (3)
PR	20	Thacker, Michael	10/22/2019	2	\$380.00	\$ 760.00	Develop Visio documentation for ASES HR office to document functional workflow. (2)
PR	20	Thacker, Michael	10/22/2019	1.5	\$380.00	\$ 570.00	Revise Visio process flow for ASES Finance and Management Office to document functional workflow. (1.5)
PR	20	Thacker, Michael	10/23/2019	1	\$380.00	\$ 380.00	Document and review Medicaid Fraud Waste and Abuse working session with C. Berrios (DOH). (1)
PR	20	Thacker, Michael	10/23/2019	1	\$380.00	\$ 380.00	Document and review Medicaid Program Integrity working session with C. Berrios (DOH). (1)
PR	20	Thacker, Michael	10/23/2019	2	\$380.00	\$ 760.00	Facilitate ASES HR working session with C. Berrios (DOH) and Fraud, Waste and Abuse to document current functions. (2)
PR	20	Thacker, Michael	10/23/2019	2	\$380.00	\$ 760.00	Facilitate ASES working session with C. Berrios (DOH) and Program Integrity to document current functions. (2)
PR	20	Thacker, Michael	10/23/2019	1	\$380.00	\$ 380.00	Prepare for working session with Medicaid Fraud Waste and Abuse to understand organizational structure, key processes, and functions. (1)
PR	20	Thacker, Michael	10/23/2019	1	\$380.00	\$ 380.00	Prepare for working session with Medicaid Program Integrity to understand organizational structure, key processes, and functions. (1)
PR	20	Thacker, Michael	10/24/2019	2.1	\$380.00	\$ 798.00	Develop Visio documentation for Medicaid Fraud Waste and Abuse office to document functional workflow. (2.1)
PR	20	Thacker, Michael	10/24/2019	1	\$380.00	\$ 380.00	Document and review ASES Information Systems working session with C. Berrios (DOH). (1)
PR	20	Thacker, Michael	10/24/2019	3.4	\$380.00	\$1,292.00	Facilitate ASES Information Systems working session with C. Berrios (DOH) and Information Systems to document current functions. (3.4)
PR	20	Thacker, Michael	10/24/2019	1	\$380.00	\$ 380.00	Prepare for working session with ASES Information Systems Office to understand organizational structure, key processes, and functions. (1)
PR	20	Thacker, Michael	10/24/2019	2.1	\$380.00	\$ 798.00	Review key activities and outcomes from week of 10/21/19 related to Revenue Cycle Management and ASES Diagnostics and Evaluation Plan work streams to prepare for upcoming agency meetings and deliverables. (2.1)
Outside - PR	20	Thacker, Michael	10/27/2019	1	\$380.00	\$ 380.00	Develop week ending 10/25/19 status report for the ASES / Medicaid work stream. (1)

Outside - PR	20	Thacker, Michael	10/28/2019	2	\$380.00	\$ 760.00	Develop Visio process flow for ASES Information Systems to document functional workflow. (2)
Outside - PR	20	Thacker, Michael	10/28/2019	1.1	\$380.00	\$ 418.00	Participate in Medicaid State comparison data analysis overview for DOH ASES work stream with D. Jandura (ACG), R. Tabor (ACG), D. George (ACG) and J. Garner (ACG). (1.1)
Outside - PR	20	Thacker, Michael	10/28/2019	0.4	\$380.00	\$ 152.00	Participate on call with C. Berrios (DOH) to discuss plan for the week and meetings with Medicaid offices. (0.4)
Outside - PR	20	Thacker, Michael	10/28/2019	1.8	\$380.00	\$ 684.00	Prepare materials for the ASES / Medicaid Assessment benchmarking analysis. (1.8)
Outside - PR	20	Thacker, Michael	10/28/2019	1.7	\$380.00	\$ 646.00	Revise the Visio process flow for Medicaid Fraud, Waste, and Abuse to document functional workflow. (1.7)
PR	20	Thacker, Michael	10/29/2019	2.2	\$380.00	\$ 836.00	Develop Visio process flow for ASES Program Integrity to document functional workflow. (2.2)
PR	20	Thacker, Michael	10/29/2019	2.2	\$380.00	\$ 836.00	Develop Excel file with details on ASES functions for use in ASES / Medicaid benchmarking analysis. (2.2)
PR	20	Thacker, Michael	10/29/2019	1.2	\$380.00	\$ 456.00	Prepare for working session with Medicaid Administration to understand organizational structure, key processes, and functions. (1.2)
PR	20	Thacker, Michael	10/29/2019	1.2	\$380.00	\$ 456.00	Prepare for working session with Medicaid Operations to understand organizational structure, key processes, and functions. (1.2)
PR	20	Thacker, Michael	10/30/2019	1	\$380.00	\$ 380.00	Document and review Medicaid Administration working session with C. Berrios (DOH). (1)
PR	20	Thacker, Michael	10/30/2019	1	\$380.00	\$ 380.00	Document and review Medicaid Fiscal Division working session with C. Berrios (DOH). (1)
PR	20	Thacker, Michael	10/30/2019	1	\$380.00	\$ 380.00	Document and review Medicaid Operations working session with C. Berrios (DOH). (1)
PR	20	Thacker, Michael	10/30/2019	2	\$380.00	\$ 760.00	Facilitate Medicaid Administration working session with C. Berrios (DOH) and Administration Division to document current functions. (2)
PR	20	Thacker, Michael	10/30/2019	2	\$380.00	\$ 760.00	Facilitate Medicaid Fiscal Division working session with C. Berrios (DOH) and Fiscal Division to document current functions. (2)
PR	20	Thacker, Michael	10/30/2019	1.3	\$380.00	\$ 494.00	Facilitate Medicaid Operations working session with C. Berrios (DOH) and Operations Division to document current functions. (1.3)
PR	20	Thacker, Michael	10/30/2019	1	\$380.00	\$ 380.00	Prepare agenda and questions for working session with Medicaid Fiscal Division to understand organization, key process areas, and workflow. (1)
Outside - PR	20	Thacker, Michael	10/31/2019	2.5	\$380.00	\$ 950.00	Develop Visio process flow for Medicaid Administration to document functional workflow. (2.5)
Outside - PR	20	Thacker, Michael	10/31/2019	2	\$380.00	\$ 760.00	Develop Visio process flow for Medicaid Fiscal Division to document functional workflow. (2)
Outside - PR	20	Thacker, Michael	10/31/2019	2	\$380.00	\$ 760.00	Develop Visio process flow for Medicaid Operations to document functional workflow. (2)
Outside - PR	20	Thacker, Michael	10/31/2019	0.3	\$380.00	\$ 114.00	Participate on call with C. Berrios (DOH) to plan activities for the week of 11/4/19 with ASES and Medicaid. (0.3)
Outside - PR	20	Thacker, Michael	10/31/2019	1.3	\$380.00	\$ 494.00	Update agendas and develop updated schedule for meetings the week of 11/4/19 with ASES and Medicaid. (1.3)
Outside - PR	20	Zughni, Farrah	10/1/2019	1.9	\$308.75	\$ 586.63	Prepare initial agenda and presentation for 1) direct purchase goods meeting, 2) invoice supply meeting, and 3) purchasing approval meeting. (1.9)
Outside - PR	20	Zughni, Farrah	10/2/2019	0.3	\$308.75	\$ 92.63	Prepare for working session meeting with DOH Supply Chain work stream with D. Jandura (ACG) to reduce labor and costs needed to approve ASEM Purchase Orders. (0.3)

Outside - PR	20	Zughni, Farrah	10/2/2019	1.7	\$308.75	\$ 524.88	Prepare initial agenda and presentation for ASEM GPO meeting and supply chain meeting. (1.7)
Outside - PR	20	Zughni, Farrah	10/3/2019	2.2	\$308.75	\$ 679.25	Finalize supply chain model diagrams covering current state, phases of change, through new model. (2.2)
Outside - PR	20	Zughni, Farrah	10/3/2019	0.7	\$308.75	\$ 216.13	Participate in meeting with D. Jandura (ACG) and S. Brickner (ACG) to review and revise supply chain model and 2 meeting agendas for Centro Medico design the week of 10/7/19. (0.7)
Outside - PR	20	Zughni, Farrah	10/4/2019	1.1	\$308.75	\$ 339.63	Revise Centro Medico purchasing agenda and presentation. (1.1)
Outside - PR	20	Zughni, Farrah	10/23/2019	3.8	\$308.75	\$1,173.25	Create initial draft and design of OCFO presentation, first round of editing and changes for F. Batlle (ACG). (3.8)

Total Hourly Fees	1,458.30	\$528,097.75
Subcontractor 1 ⁽¹⁾		\$18,840.00
Total Fees		\$546,937.75

Expenses Detail

Expense Type	Professional	Date	Expense	Expense Description	Reference
Meals - PR	Beil, Rebecca	10/1/2019	\$ 70.00	Per diem meal expenses in Puerto Rico	
Transportation - PR	Beil, Rebecca	10/1/2019	\$ 29.12	Per diem transportation expense in Puerto Rico	
Meals - PR	Beil, Rebecca	10/2/2019	\$ 70.00	Per diem meal expenses in Puerto Rico	
Transportation - PR	Beil, Rebecca	10/2/2019	\$ 29.12	Per diem transportation expense in Puerto Rico	
Lodging - PR	Beil, Rebecca	10/3/2019	\$ 709.32	Lodging in San Juan, PR from 9/30/19 to 10/3/19 (3 nights)	1
Meals - PR	Beil, Rebecca	10/3/2019	\$ 42.00	Travel day per diem meal expenses in Puerto Rico	
Transportation - PR	Beil, Rebecca	10/3/2019	\$ 29.12	Per diem transportation expense in Puerto Rico	
Transportation - US	Beil, Rebecca	10/3/2019	\$ 48.00	Parking at airport from 9/30/19 to 10/3/19	2
Airfare	Beil, Rebecca	10/21/2019	\$ 442.90	Roundtrip airfare from Nashville, TN to San Juan, PR 10/21/19 to 10/25/19	3
Meals - PR	Beil, Rebecca	10/21/2019	\$ 42.00	Travel day per diem meal expenses in Puerto Rico	
Meals - US	Beil, Rebecca	10/21/2019	\$ 12.02	Travel meal, lunch	4
Transportation - PR	Beil, Rebecca	10/21/2019	\$ 29.12	Per diem transportation expense in Puerto Rico	
Meals - PR	Beil, Rebecca	10/22/2019	\$ 70.00	Per diem meal expenses in Puerto Rico	
Transportation - PR	Beil, Rebecca	10/22/2019	\$ 29.12	Per diem transportation expense in Puerto Rico	
Meals - PR	Beil, Rebecca	10/23/2019	\$ 70.00	Per diem meal expenses in Puerto Rico	
Transportation - PR	Beil, Rebecca	10/23/2019	\$ 29.12	Per diem transportation expense in Puerto Rico	
Lodging - PR	Beil, Rebecca	10/24/2019	\$ 813.15	Lodging in San Juan, PR from 10/21/19 to 10/24/19 (3 nights)	5
Meals - PR	Beil, Rebecca	10/24/2019	\$ 42.00	Travel day per diem meal expenses in Puerto Rico	
Transportation - PR	Beil, Rebecca	10/24/2019	\$ 29.12	Per diem transportation expense in Puerto Rico	
Transportation - US	Beil, Rebecca	10/24/2019	\$ 48.00	Parking at airport from 10/21/19 to 10/24/19	6
Airfare	Beil, Rebecca	10/29/2019	\$ 486.90	Roundtrip airfare from Nashville, TN to San Juan, PR 10/29/19 to 11/1/19	7
Meals - PR	Beil, Rebecca	10/29/2019	\$ 42.00	Travel day per diem meal expenses in Puerto Rico	
Meals - US	Beil, Rebecca	10/29/2019	\$ 11.84	Travel meal, breakfast	8
Transportation - PR	Beil, Rebecca	10/29/2019	\$ 29.12	Per diem transportation expense in Puerto Rico	
Transportation - US	Beil, Rebecca	10/29/2019	\$ 27.92	Travel from home to airport on 10/29/19	9
Meals - PR	Beil, Rebecca	10/30/2019	\$ 70.00	Per diem meal expenses in Puerto Rico	
Meals - PR	Beil, Rebecca	10/30/2019	\$ 70.00	Per diem meal expenses in Puerto Rico	
Meals - PR	Beil, Rebecca	10/30/2019	\$ 70.00	Per diem meal expenses in Puerto Rico	
Transportation - PR	Beil, Rebecca	10/30/2019	\$ 29.12	Per diem transportation expense in Puerto Rico	
Transportation - PR	Beil, Rebecca	10/30/2019	\$ 29.12	Per diem transportation expense in Puerto Rico	
Transportation - PR	Beil, Rebecca	10/30/2019	\$ 29.12	Per diem transportation expense in Puerto Rico	
Airfare	Boo, Jason	10/7/2019	\$ 469.40	Roundtrip airfare from Chicago, IL to San Juan, PR 10/07/19 to 10/10/19	10
Meals - PR	Boo, Jason	10/7/2019	\$ 42.00	Travel day per diem meal expenses in Puerto Rico	
Transportation - PR	Boo, Jason	10/7/2019	\$ 29.12	Per diem transportation expense in Puerto Rico	
Transportation - US	Boo, Jason	10/7/2019	\$ 75.76	Travel from home to airport on 10/7/19	11
Meals - PR	Boo, Jason	10/8/2019	\$ 70.00	Per diem meal expenses in Puerto Rico	
Transportation - PR	Boo, Jason	10/8/2019	\$ 29.12	Per diem transportation expense in Puerto Rico	
Meals - PR	Boo, Jason	10/9/2019	\$ 70.00	Per diem meal expenses in Puerto Rico	
Transportation - PR	Boo, Jason	10/9/2019	\$ 29.12	Per diem transportation expense in Puerto Rico	
Lodging - PR	Boo, Jason	10/10/2019	\$ 813.15	Lodging in San Juan, PR from 10/7/19 to 10/10/19 (3 nights)	12
Meals - PR	Boo, Jason	10/10/2019	\$ 42.00	Travel day per diem meal expenses in Puerto Rico	
Meals - US	Boo, Jason	10/10/2019	\$ 17.14	Travel meal, dinner	13
Transportation - PR	Boo, Jason	10/10/2019	\$ 29.12	Per diem transportation expense in Puerto Rico	
Transportation - US	Boo, Jason	10/10/2019	\$ 84.88	Travel from airport to home on 10/10/19	14
Airfare	Boo, Jason	10/14/2019	\$ 545.40	Roundtrip airfare from Chicago, IL to San Juan, PR 10/14/19 to 10/17/19	15
Meals - PR	Boo, Jason	10/14/2019	\$ 42.00	Travel day per diem meal expenses in Puerto Rico	
Transportation - PR	Boo, Jason	10/14/2019	\$ 29.12	Per diem transportation expense in Puerto Rico	
Transportation - US	Boo, Jason	10/14/2019	\$ 73.56	Travel from home to airport on 10/14/19	16
Meals - PR	Boo, Jason	10/15/2019	\$ 70.00	Per diem meal expenses in Puerto Rico	
Transportation - PR	Boo, Jason	10/15/2019	\$ 29.12	Per diem transportation expense in Puerto Rico	
Meals - PR	Boo, Jason	10/16/2019	\$ 70.00	Per diem meal expenses in Puerto Rico	
Transportation - PR	Boo, Jason	10/16/2019	\$ 29.12	Per diem transportation expense in Puerto Rico	
Lodging - PR	Boo, Jason	10/17/2019	\$ 813.15	Lodging in San Juan, PR from 10/14/19 to 10/17/19 (3 nights)	17
Meals - PR	Boo, Jason	10/17/2019	\$ 42.00	Travel day per diem meal expenses in Puerto Rico	
Meals - US	Boo, Jason	10/17/2019	\$ 18.66	Travel meal, dinner	18

Transportation - PR	Boo, Jason	10/17/2019	\$ 29.12	Per diem transportation expense in Puerto Rico	
Transportation - US	Boo, Jason	10/17/2019	\$ 81.60	Travel from airport to home on 10/10/19	19
Airfare	Brickner, Stephen	10/6/2019	\$ 358.20	One-way airfare from Columbus OH to San Juan, PR on 10/6/19	20
Meals - PR	Brickner, Stephen	10/6/2019	\$ 42.00	Travel day per diem meal expenses in Puerto Rico	
Meals - US	Brickner, Stephen	10/6/2019	\$ 25.19	Travel meal, lunch	21
Transportation - PR	Brickner, Stephen	10/6/2019	\$ 29.12	Per diem transportation expense in Puerto Rico	
Meals - PR	Brickner, Stephen	10/7/2019	\$ 6.35		
Meals - PR	Brickner, Stephen	10/7/2019	\$ 70.00	Per diem meal expenses in Puerto Rico	
Transportation - PR	Brickner, Stephen	10/7/2019	\$ 29.12	Per diem transportation expense in Puerto Rico	
Meals - PR	Brickner, Stephen	10/8/2019	\$ 70.00	Per diem meal expenses in Puerto Rico	
Transportation - PR	Brickner, Stephen	10/8/2019	\$ 29.12	Per diem transportation expense in Puerto Rico	
Meals - PR	Brickner, Stephen	10/9/2019	\$ 70.00	Per diem meal expenses in Puerto Rico	
Transportation - PR	Brickner, Stephen	10/9/2019	\$ 29.12	Per diem transportation expense in Puerto Rico	
Airfare	Brickner, Stephen	10/10/2019	\$ 391.20	One-way airfare from San Juan, PR to Nashville, TN on 10/10/19	22
Lodging - PR	Brickner, Stephen	10/10/2019	\$1,042.60	Lodging in San Juan, PR from 10/6/19 to 10/10/19 (4 nights)	23
Meals - PR	Brickner, Stephen	10/10/2019	\$ 42.00	Travel day per diem meal expenses in Puerto Rico	
Transportation - PR	Brickner, Stephen	10/10/2019	\$ 29.12	Per diem transportation expense in Puerto Rico	
Transportation - US	Brickner, Stephen	10/10/2019	\$ 85.00	Parking at airport from 10/6/19 to 10/10/19	24
Airfare	Edwards, Jessica	10/7/2019	\$ 212.50	Roundtrip airfare from Nashville, TN to San Juan, PR 10/7/19 to 10/10/19	25
Meals - PR	Edwards, Jessica	10/7/2019	\$ 42.00	Travel day per diem meal expenses in Puerto Rico	
Meals - US	Edwards, Jessica	10/7/2019	\$ 13.63	Travel meal, snack	26
Meals - US	Edwards, Jessica	10/7/2019	\$ 16.15	Travel meal, dinner	27
Transportation - PR	Edwards, Jessica	10/7/2019	\$ 29.12	Per diem transportation expense in Puerto Rico	
Transportation - US	Edwards, Jessica	10/7/2019	\$ 12.20	Travel from home to airport on 10/7/19	28
Meals - PR	Edwards, Jessica	10/8/2019	\$ 70.00	Per diem meal expenses in Puerto Rico	
Transportation - PR	Edwards, Jessica	10/8/2019	\$ 29.12	Per diem transportation expense in Puerto Rico	
Meals - PR	Edwards, Jessica	10/9/2019	\$ 70.00	Per diem meal expenses in Puerto Rico	
Transportation - PR	Edwards, Jessica	10/9/2019	\$ 29.12	Per diem transportation expense in Puerto Rico	
Lodging - PR	Edwards, Jessica	10/10/2019	\$ 813.15	Lodging in San Juan, PR from 10/7/19 to 10/10/19 (3 nights)	29
Meals - PR	Edwards, Jessica	10/10/2019	\$ 42.00	Travel day per diem meal expenses in Puerto Rico	
Transportation - PR	Edwards, Jessica	10/10/2019	\$ 29.12	Per diem transportation expense in Puerto Rico	
Transportation - US	Edwards, Jessica	10/10/2019	\$ 19.26	Travel from airport to home on 10/10/19	30
Airfare	Edwards, Jessica	10/21/2019	\$ 981.90	Roundtrip airfare from Nashville, TN to San Juan, PR 10/21/19 to 10/24/19	31
Meals - PR	Edwards, Jessica	10/21/2019	\$ 42.00	Travel day per diem meal expenses in Puerto Rico	
Meals - US	Edwards, Jessica	10/21/2019	\$ 16.11	Travel meal, lunch	32
Meals - US	Edwards, Jessica	10/21/2019	\$ 12.99	Travel meal, snack	33
Transportation - PR	Edwards, Jessica	10/21/2019	\$ 29.12	Per diem transportation expense in Puerto Rico	
Transportation - US	Edwards, Jessica	10/21/2019	\$ 10.91	Travel from home to airport on 10/21/19	34
Meals - PR	Edwards, Jessica	10/22/2019	\$ 70.00	Per diem meal expenses in Puerto Rico	
Transportation - PR	Edwards, Jessica	10/22/2019	\$ 29.12	Per diem transportation expense in Puerto Rico	
Meals - PR	Edwards, Jessica	10/23/2019	\$ 70.00	Per diem meal expenses in Puerto Rico	
Transportation - PR	Edwards, Jessica	10/23/2019	\$ 29.12	Per diem transportation expense in Puerto Rico	
Lodging - PR	Edwards, Jessica	10/24/2019	\$ 813.15	Lodging in San Juan, PR from 10/21/19 to 10/24/19 (3 nights)	35
Meals - PR	Edwards, Jessica	10/24/2019	\$ 42.00	Travel day per diem meal expenses in Puerto Rico	
Transportation - PR	Edwards, Jessica	10/24/2019	\$ 29.12	Per diem transportation expense in Puerto Rico	
Transportation - US	Edwards, Jessica	10/24/2019	\$ 31.06	Travel from airport to home on 10/24/19	36
Meals - PR	Fullana, Jaime	10/22/2019	\$ 42.00	Travel day per diem meal expenses in Puerto Rico	
Transportation - PR	Fullana, Jaime	10/22/2019	\$ 29.12	Per diem transportation expense in Puerto Rico	
Meals - PR	Fullana, Jaime	10/23/2019	\$ 70.00	Per diem meal expenses in Puerto Rico	
Transportation - PR	Fullana, Jaime	10/23/2019	\$ 29.12	Per diem transportation expense in Puerto Rico	
Meals - PR	Fullana, Jaime	10/24/2019	\$ 42.00	Travel day per diem meal expenses in Puerto Rico	
Transportation - PR	Fullana, Jaime	10/24/2019	\$ 29.12	Per diem transportation expense in Puerto Rico	
Transportation - US	Fullana, Jaime	10/24/2019	\$ 9.33	Travel from airport to home on 10/24/19	37
Airfare	Fullana, Jaime	10/28/2019	\$ 335.70	One-way airfare from Boston, MA to San Juan, PR on 10/28/19	38
Meals - PR	Fullana, Jaime	10/28/2019	\$ 42.00	Travel day per diem meal expenses in Puerto Rico	
Transportation - PR	Fullana, Jaime	10/28/2019	\$ 29.12	Per diem transportation expense in Puerto Rico	
Meals - PR	Fullana, Jaime	10/29/2019	\$ 70.00	Per diem meal expenses in Puerto Rico	
Transportation - PR	Fullana, Jaime	10/29/2019	\$ 29.12	Per diem transportation expense in Puerto Rico	
Meals - PR	Fullana, Jaime	10/30/2019	\$ 70.00	Per diem meal expenses in Puerto Rico	
Transportation - PR	Fullana, Jaime	10/30/2019	\$ 29.12	Per diem transportation expense in Puerto Rico	

Meals - PR	Fullana, Jaime	10/31/2019	\$ 42.00	Travel day per diem meal expenses in Puerto Rico	
Transportation - PR	Fullana, Jaime	10/31/2019	\$ 29.12	Per diem transportation expense in Puerto Rico	
Transportation - US	Fullana, Jaime	10/31/2019	\$ 22.70	Travel from airport to home on 10/31/19	39
Airfare	Gould, Laura	10/22/2019	\$ 746.40	Roundtrip airfare from Nashville, TN to San Juan, PR 10/22/19 to 10/24/19	40
Meals - PR	Gould, Laura	10/22/2019	\$ 42.00	Travel day per diem meal expenses in Puerto Rico	
Meals - US	Gould, Laura	10/22/2019	\$ 9.33	Travel meal, snack	41
Meals - US	Gould, Laura	10/22/2019	\$ 3.25	Travel meal, snack	42
Meals - US	Gould, Laura	10/22/2019	\$ 18.76	Travel meal, breakfast	43
Transportation - PR	Gould, Laura	10/22/2019	\$ 29.12	Per diem transportation expense in Puerto Rico	
Transportation - US	Gould, Laura	10/22/2019	\$ 17.93	Travel from home to airport on 10/22/19	44
Meals - PR	Gould, Laura	10/23/2019	\$ 70.00	Per diem meal expenses in Puerto Rico	
Transportation - PR	Gould, Laura	10/23/2019	\$ 29.12	Per diem transportation expense in Puerto Rico	
Lodging - PR	Gould, Laura	10/24/2019	\$ 542.10	Lodging in San Juan, PR from 10/22/19 to 10/24/19 (2 nights)	45
Meals - PR	Gould, Laura	10/24/2019	\$ 42.00	Travel day per diem meal expenses in Puerto Rico	
Meals - US	Gould, Laura	10/24/2019	\$ 42.84	Travel meal, dinner	46
Transportation - PR	Gould, Laura	10/24/2019	\$ 29.12	Per diem transportation expense in Puerto Rico	
Transportation - US	Gould, Laura	10/24/2019	\$ 21.60	Travel from airport to home on 10/24/19	47
Airfare	Gould, Laura	10/28/2019	\$ 420.40	Roundtrip airfare from Nashville, TN to San Juan, PR 10/28/19 to 10/31/19	48
Meals - PR	Gould, Laura	10/28/2019	\$ 42.00	Travel day per diem meal expenses in Puerto Rico	
Meals - US	Gould, Laura	10/28/2019	\$ 7.09	Travel meal, snack	49
Meals - US	Gould, Laura	10/28/2019	\$ 3.81	Travel meal, snack	50
Meals - US	Gould, Laura	10/28/2019	\$ 70.39	Travel meal, dinner	51
Transportation - PR	Gould, Laura	10/28/2019	\$ 29.12	Per diem transportation expense in Puerto Rico	
Transportation - US	Gould, Laura	10/28/2019	\$ 13.13	Travel from home to airport on 10/28/19	52
Meals - PR	Gould, Laura	10/29/2019	\$ 70.00	Per diem meal expenses in Puerto Rico	
Transportation - PR	Gould, Laura	10/29/2019	\$ 29.12	Per diem transportation expense in Puerto Rico	
Meals - PR	Gould, Laura	10/30/2019	\$ 70.00	Per diem meal expenses in Puerto Rico	
Transportation - PR	Gould, Laura	10/30/2019	\$ 29.12	Per diem transportation expense in Puerto Rico	
Lodging - PR	Gould, Laura	10/31/2019	\$ 813.15	Lodging in San Juan, PR from 10/28/19 to 10/31/19 (3 nights)	53
Meals - PR	Gould, Laura	10/31/2019	\$ 42.00	Travel day per diem meal expenses in Puerto Rico	
Meals - US	Gould, Laura	10/31/2019	\$ 3.09	Travel meal, snack	54
Meals - US	Gould, Laura	10/31/2019	\$ 49.34	Travel meal, dinner	55
Transportation - PR	Gould, Laura	10/31/2019	\$ 29.12	Per diem transportation expense in Puerto Rico	
Transportation - US	Gould, Laura	10/31/2019	\$ 35.86	Travel from airport to home on 10/31/19	56
Airfare	Jandura, Daniel	10/7/2019	\$ 519.40	Roundtrip airfare from Nashville, TN to San Juan, PR 10/7/19 to 10/10/19	57
Lodging - PR	Jandura, Daniel	10/7/2019	\$ 271.05	Lodging in San Juan, PR for 10/7/19 (1 night)	58
Meals - PR	Jandura, Daniel	10/7/2019	\$ 42.00	Travel day per diem meal expenses in Puerto Rico	
Meals - US	Jandura, Daniel	10/7/2019	\$ 11.02	Travel meal, lunch	59
Transportation - PR	Jandura, Daniel	10/7/2019	\$ 29.12	Per diem transportation expense in Puerto Rico	
Lodging - PR	Jandura, Daniel	10/8/2019	\$ 271.05	Lodging in San Juan, PR for 10/8/19 (1 night)	60
Meals - PR	Jandura, Daniel	10/8/2019	\$ 70.00	Per diem meal expenses in Puerto Rico	
Transportation - PR	Jandura, Daniel	10/8/2019	\$ 29.12	Per diem transportation expense in Puerto Rico	
Lodging - PR	Jandura, Daniel	10/9/2019	\$ 271.05	Lodging in San Juan, PR for 10/9/19 (1 night)	61
Meals - PR	Jandura, Daniel	10/9/2019	\$ 70.00	Per diem meal expenses in Puerto Rico	
Transportation - PR	Jandura, Daniel	10/9/2019	\$ 29.12	Per diem transportation expense in Puerto Rico	
Meals - PR	Jandura, Daniel	10/10/2019	\$ 42.00	Travel day per diem meal expenses in Puerto Rico	
Meals - US	Jandura, Daniel	10/10/2019	\$ 70.75	Travel meal, lunch	62
Transportation - PR	Jandura, Daniel	10/10/2019	\$ 29.12	Per diem transportation expense in Puerto Rico	
Transportation - US	Jandura, Daniel	10/10/2019	\$ 72.71	Parking at airport from 10/7/19 to 10/10/19	63
Airfare	Jandura, Daniel	10/21/2019	\$ 710.40	Roundtrip airfare from Nashville, TN to San Juan, PR from 10/21/19 to 10/24/19	64
Lodging - PR	Jandura, Daniel	10/21/2019	\$ 271.05	Lodging in San Juan, PR for 10/21/19 (1 night)	65
Meals - PR	Jandura, Daniel	10/21/2019	\$ 42.00	Travel day per diem meal expenses in Puerto Rico	
Meals - US	Jandura, Daniel	10/21/2019	\$ 16.70	Travel meal, lunch	66
Meals - US	Jandura, Daniel	10/21/2019	\$ 12.01	Travel meal, dinner	67
Transportation - PR	Jandura, Daniel	10/21/2019	\$ 29.12	Per diem transportation expense in Puerto Rico	
Lodging - PR	Jandura, Daniel	10/22/2019	\$ 271.05	Lodging in San Juan, PR for 10/22/19 (1 night)	68
Meals - PR	Jandura, Daniel	10/22/2019	\$ 70.00	Per diem meal expenses in Puerto Rico	
Transportation - PR	Jandura, Daniel	10/22/2019	\$ 29.12	Per diem transportation expense in Puerto Rico	
Lodging - PR	Jandura, Daniel	10/23/2019	\$ 271.05	Lodging in San Juan, PR for 10/23/19 (1 night)	69
Meals - PR	Jandura, Daniel	10/23/2019	\$ 70.00	Per diem meal expenses in Puerto Rico	
Transportation - PR	Jandura, Daniel	10/23/2019	\$ 29.12	Per diem transportation expense in Puerto Rico	
Meals - PR	Jandura, Daniel	10/24/2019	\$ 42.00	Travel day per diem meal expenses in Puerto Rico	

Meals - US	Jandura, Daniel	10/24/2019	\$ 15.93	Travel meal, lunch	70
Transportation - PR	Jandura, Daniel	10/24/2019	\$ 29.12	Per diem transportation expense in Puerto Rico	
Transportation - US	Jandura, Daniel	10/24/2019	\$ 55.01	Parking at airport from 10/21/19 to 10/24/19	71
Airfare	Schulte, Justin	10/7/2019	\$ 717.40	Roundtrip airfare from Nashville, TN to San Juan, PR 10/7/19 to 10/10/19	72
Meals - PR	Schulte, Justin	10/7/2019	\$ 42.00	Travel day per diem meal expenses in Puerto Rico	
Meals - US	Schulte, Justin	10/7/2019	\$ 10.89	Travel meal, lunch	73
Transportation - PR	Schulte, Justin	10/7/2019	\$ 29.12	Per diem transportation expense in Puerto Rico	
Transportation - US	Schulte, Justin	10/7/2019	\$ 13.26	Travel from home to airport on 10/7/19	74
Meals - PR	Schulte, Justin	10/8/2019	\$ 70.00	Per diem meal expenses in Puerto Rico	
Transportation - PR	Schulte, Justin	10/8/2019	\$ 29.12	Per diem transportation expense in Puerto Rico	
Meals - PR	Schulte, Justin	10/9/2019	\$ 70.00	Per diem meal expenses in Puerto Rico	
Transportation - PR	Schulte, Justin	10/9/2019	\$ 29.12	Per diem transportation expense in Puerto Rico	
Lodging - PR	Schulte, Justin	10/10/2019	\$ 781.95	Lodging in San Juan, PR from 10/7/19 to 10/10/19 (3 nights)	75
Meals - PR	Schulte, Justin	10/10/2019	\$ 42.00	Travel day per diem meal expenses in Puerto Rico	
Transportation - PR	Schulte, Justin	10/10/2019	\$ 29.12	Per diem transportation expense in Puerto Rico	
Transportation - US	Schulte, Justin	10/10/2019	\$ 32.52	Travel from airport to home on 10/10/19	76
Airfare	Schulte, Justin	10/21/2019	\$ 906.40	Roundtrip airfare from Nashville, TN to San Juan, PR 10/21/19 to 10/24/19	77
Meals - PR	Schulte, Justin	10/21/2019	\$ 42.00	Travel day per diem meal expenses in Puerto Rico	
Meals - US	Schulte, Justin	10/21/2019	\$ 3.12	Travel meal, snack	78
Meals - US	Schulte, Justin	10/21/2019	\$ 10.88	Travel meal, snack	79
Transportation - PR	Schulte, Justin	10/21/2019	\$ 29.12	Per diem transportation expense in Puerto Rico	
Transportation - US	Schulte, Justin	10/21/2019	\$ 19.93	Travel from home to airport on 10/21/19	80
Meals - PR	Schulte, Justin	10/22/2019	\$ 70.00	Per diem meal expenses in Puerto Rico	
Transportation - PR	Schulte, Justin	10/22/2019	\$ 29.12	Per diem transportation expense in Puerto Rico	
Meals - PR	Schulte, Justin	10/23/2019	\$ 70.00	Per diem meal expenses in Puerto Rico	
Transportation - PR	Schulte, Justin	10/23/2019	\$ 29.12	Per diem transportation expense in Puerto Rico	
Lodging - PR	Schulte, Justin	10/24/2019	\$ 813.15	Lodging in San Juan, PR from 10/21/19 to 10/24/19 (3 nights)	81
Meals - PR	Schulte, Justin	10/24/2019	\$ 42.00	Travel day per diem meal expenses in Puerto Rico	
Transportation - PR	Schulte, Justin	10/24/2019	\$ 29.12	Per diem transportation expense in Puerto Rico	
Transportation - US	Schulte, Justin	10/24/2019	\$ 29.09	Travel from airport to home on 10/24/19	82
Airfare	Stacy, Sean	10/7/2019	\$ 840.40	Roundtrip airfare from Nashville, TN to San Juan, PR 10/7/19 to 10/11/19	83
Meals - PR	Stacy, Sean	10/7/2019	\$ 42.00	Travel day per diem meal expenses in Puerto Rico	
Meals - US	Stacy, Sean	10/7/2019	\$ 3.00	Travel meal, breakfast	84
Meals - US	Stacy, Sean	10/7/2019	\$ 7.05	Travel meal, breakfast	85
Transportation - PR	Stacy, Sean	10/7/2019	\$ 29.12	Per diem transportation expense in Puerto Rico	
Meals - PR	Stacy, Sean	10/8/2019	\$ 70.00	Per diem meal expenses in Puerto Rico	
Transportation - PR	Stacy, Sean	10/8/2019	\$ 29.12	Per diem transportation expense in Puerto Rico	
Meals - PR	Stacy, Sean	10/9/2019	\$ 70.00	Per diem meal expenses in Puerto Rico	
Transportation - PR	Stacy, Sean	10/9/2019	\$ 29.12	Per diem transportation expense in Puerto Rico	
Meals - PR	Stacy, Sean	10/10/2019	\$ 70.00	Per diem meal expenses in Puerto Rico	
Transportation - PR	Stacy, Sean	10/10/2019	\$ 29.12	Per diem transportation expense in Puerto Rico	
Lodging - PR	Stacy, Sean	10/11/2019	\$1,084.20	Lodging in San Juan, PR from 10/7/19 to 10/11/19 (4 nights)	86
Meals - PR	Stacy, Sean	10/11/2019	\$ 42.00	Travel day per diem meal expenses in Puerto Rico	
Meals - US	Stacy, Sean	10/11/2019	\$ 7.49	Travel meal, lunch	87
Transportation - PR	Stacy, Sean	10/11/2019	\$ 29.12	Per diem transportation expense in Puerto Rico	
Airfare	Stacy, Sean	10/14/2019	\$ 611.40	Roundtrip airfare from Nashville, TN to San Juan, PR 10/14/19 to 10/17/19	88
Meals - PR	Stacy, Sean	10/14/2019	\$ 42.00	Travel day per diem meal expenses in Puerto Rico	
Meals - US	Stacy, Sean	10/14/2019	\$ 5.09	Travel meal, breakfast	89
Meals - US	Stacy, Sean	10/14/2019	\$ 7.05	Travel meal, breakfast	90
Transportation - PR	Stacy, Sean	10/14/2019	\$ 29.12	Per diem transportation expense in Puerto Rico	
Meals - PR	Stacy, Sean	10/15/2019	\$ 70.00	Per diem meal expenses in Puerto Rico	
Transportation - PR	Stacy, Sean	10/15/2019	\$ 29.12	Per diem transportation expense in Puerto Rico	
Meals - PR	Stacy, Sean	10/16/2019	\$ 70.00	Per diem meal expenses in Puerto Rico	
Transportation - PR	Stacy, Sean	10/16/2019	\$ 29.12	Per diem transportation expense in Puerto Rico	
Lodging - PR	Stacy, Sean	10/17/2019	\$ 813.15	Lodging in San Juan, PR from 10/14/19 to 10/17/19 (3 nights)	91
Meals - PR	Stacy, Sean	10/17/2019	\$ 42.00	Travel day per diem meal expenses in Puerto Rico	
Meals - US	Stacy, Sean	10/17/2019	\$ 7.05	Travel meal, dinner	92
Transportation - PR	Stacy, Sean	10/17/2019	\$ 29.12	Per diem transportation expense in Puerto Rico	
Transportation - US	Stacy, Sean	10/17/2019	\$ 44.00	Travel from airport to home on 10/17/19	93

Airfare	Stacy, Sean	10/21/2019	\$ 448.40	Roundtrip airfare from Nashville, TN to San Juan, PR 10/21/19 to 10/24/19	94
Meals - PR	Stacy, Sean	10/21/2019	\$ 42.00	Travel day per diem meal expenses in Puerto Rico	
Meals - US	Stacy, Sean	10/21/2019	\$ 3.00	Travel meal, snack	95
Meals - US	Stacy, Sean	10/21/2019	\$ 7.05	Travel meal, lunch	96
Transportation - PR	Stacy, Sean	10/21/2019	\$ 29.12	Per diem transportation expense in Puerto Rico	
Meals - PR	Stacy, Sean	10/22/2019	\$ 70.00	Per diem meal expenses in Puerto Rico	
Transportation - PR	Stacy, Sean	10/22/2019	\$ 29.12	Per diem transportation expense in Puerto Rico	
Meals - PR	Stacy, Sean	10/23/2019	\$ 42.00	Travel day per diem meal expenses in Puerto Rico	
Transportation - PR	Stacy, Sean	10/23/2019	\$ 29.12	Per diem transportation expense in Puerto Rico	
Lodging - PR	Stacy, Sean	10/24/2019	\$ 813.15	Lodging in San Juan, PR from 10/21/19 to 10/24/19 (3 nights)	97
Transportation - US	Stacy, Sean	10/24/2019	\$ 26.95	Travel from airport to home on 10/24/19	98
Airfare	Stacy, Sean	10/28/2019	\$ 473.40	Roundtrip airfare from Nashville, TN to San Juan, PR 10/28/19 to 11/1/19	99
Meals - PR	Stacy, Sean	10/28/2019	\$ 42.00	Travel day per diem meal expenses in Puerto Rico	
Meals - US	Stacy, Sean	10/28/2019	\$ 3.00	Travel meal, snack	100
Meals - US	Stacy, Sean	10/28/2019	\$ 7.05	Travel meal, lunch	101
Transportation - PR	Stacy, Sean	10/28/2019	\$ 29.12	Per diem transportation expense in Puerto Rico	
Meals - PR	Stacy, Sean	10/29/2019	\$ 70.00	Per diem meal expenses in Puerto Rico	
Transportation - PR	Stacy, Sean	10/29/2019	\$ 29.12	Per diem transportation expense in Puerto Rico	
Meals - PR	Stacy, Sean	10/30/2019	\$ 70.00	Per diem meal expenses in Puerto Rico	
Transportation - PR	Stacy, Sean	10/30/2019	\$ 29.12	Per diem transportation expense in Puerto Rico	
Meals - PR	Stacy, Sean	10/31/2019	\$ 70.00	Per diem meal expenses in Puerto Rico	
Transportation - PR	Stacy, Sean	10/31/2019	\$ 29.12	Per diem transportation expense in Puerto Rico	
Airfare	Tabor, Ryan	10/7/2019	\$ 827.40	Roundtrip airfare from Nashville, TN to San Juan, PR 10/7/19 to 10/11/19	102
Meals - PR	Tabor, Ryan	10/7/2019	\$ 42.00	Travel day per diem meal expenses in Puerto Rico	
Meals - US	Tabor, Ryan	10/7/2019	\$ 14.09	Travel meal, lunch	103
Meals - US	Tabor, Ryan	10/7/2019	\$ 20.62	Travel meal, dinner	104
Transportation - PR	Tabor, Ryan	10/7/2019	\$ 29.12	Per diem transportation expense in Puerto Rico	
Transportation - US	Tabor, Ryan	10/7/2019	\$ 13.96	Travel from Ankura Office to airport on 10/7/19	105
Meals - PR	Tabor, Ryan	10/8/2019	\$ 70.00	Per diem meal expenses in Puerto Rico	
Transportation - PR	Tabor, Ryan	10/8/2019	\$ 29.12	Per diem transportation expense in Puerto Rico	
Meals - PR	Tabor, Ryan	10/9/2019	\$ 70.00	Per diem meal expenses in Puerto Rico	
Transportation - PR	Tabor, Ryan	10/9/2019	\$ 29.12	Per diem transportation expense in Puerto Rico	
Meals - PR	Tabor, Ryan	10/10/2019	\$ 70.00	Per diem meal expenses in Puerto Rico	
Transportation - PR	Tabor, Ryan	10/10/2019	\$ 29.12	Per diem transportation expense in Puerto Rico	
Lodging - PR	Tabor, Ryan	10/11/2019	\$1,084.20	Lodging in San Juan, PR from 10/7/19 to 10/11/19 (4 nights)	106
Meals - PR	Tabor, Ryan	10/11/2019	\$ 42.00	Travel day per diem meal expenses in Puerto Rico	
Meals - US	Tabor, Ryan	10/11/2019	\$ 3.99	Travel meal, snack	107
Meals - US	Tabor, Ryan	10/11/2019	\$ 47.71	Travel meal, lunch	108
Transportation - PR	Tabor, Ryan	10/11/2019	\$ 29.12	Per diem transportation expense in Puerto Rico	
Transportation - US	Tabor, Ryan	10/11/2019	\$ 22.06	Travel from airport to Ankura Office on 10/11/19	109
Airfare	Tabor, Ryan	10/21/2019	\$ 731.40	Roundtrip airfare from Nashville, TN to San Juan, PR 10/21/19 to 10/24/19	110
Meals - PR	Tabor, Ryan	10/21/2019	\$ 42.00	Travel day per diem meal expenses in Puerto Rico	
Transportation - PR	Tabor, Ryan	10/21/2019	\$ 29.12	Per diem transportation expense in Puerto Rico	
Meals - PR	Tabor, Ryan	10/22/2019	\$ 70.00	Per diem meal expenses in Puerto Rico	
Transportation - PR	Tabor, Ryan	10/22/2019	\$ 29.12	Per diem transportation expense in Puerto Rico	
Meals - PR	Tabor, Ryan	10/23/2019	\$ 70.00	Per diem meal expenses in Puerto Rico	
Transportation - PR	Tabor, Ryan	10/23/2019	\$ 29.12	Per diem transportation expense in Puerto Rico	
Lodging - PR	Tabor, Ryan	10/24/2019	\$ 813.15	Lodging in San Juan, PR from 10/21/19 to 10/24/2019 (3 nights)	111
Meals - PR	Tabor, Ryan	10/24/2019	\$ 42.00	Travel day per diem meal expenses in Puerto Rico	
Meals - US	Tabor, Ryan	10/24/2019	\$ 14.81	Travel meal, lunch	112
Transportation - PR	Tabor, Ryan	10/24/2019	\$ 29.12	Per diem transportation expense in Puerto Rico	
Airfare	Thacker, Michael	10/1/2019	\$ 654.40	Roundtrip airfare from Indianapolis, IN to San Juan, PR 10/1/19 to 10/4/19	113
Meals - PR	Thacker, Michael	10/1/2019	\$ 42.00	Travel day per diem meal expenses in Puerto Rico	
Meals - US	Thacker, Michael	10/1/2019	\$ 5.45	Travel meal, breakfast	114
Meals - US	Thacker, Michael	10/1/2019	\$ 6.32	Travel meal, breakfast	115
Meals - US	Thacker, Michael	10/1/2019	\$ 9.06	Travel meal, lunch	116
Transportation - PR	Thacker, Michael	10/1/2019	\$ 29.12	Per diem transportation expense in Puerto Rico	
Meals - PR	Thacker, Michael	10/2/2019	\$ 70.00	Per diem meal expenses in Puerto Rico	
Transportation - PR	Thacker, Michael	10/2/2019	\$ 29.12	Per diem transportation expense in Puerto Rico	
Meals - PR	Thacker, Michael	10/3/2019	\$ 70.00	Per diem meal expenses in Puerto Rico	

Transportation - PR	Thacker, Michael	10/3/2019	\$ 29.12	Per diem transportation expense in Puerto Rico	
Lodging - PR	Thacker, Michael	10/4/2019	\$ 813.15	Lodging in San Juan, PR from 10/1/19 to 10/4/19 (3 nights)	117
Meals - PR	Thacker, Michael	10/4/2019	\$ 42.00	Travel day per diem meal expenses in Puerto Rico	
Meals - US	Thacker, Michael	10/4/2019	\$ 20.60	Travel meal, lunch	118
Transportation - PR	Thacker, Michael	10/4/2019	\$ 29.12	Per diem transportation expense in Puerto Rico	
Transportation - US	Thacker, Michael	10/4/2019	\$ 52.00	Parking at airport from 10/1/19 to 10/4/19	119
Airfare	Thacker, Michael	10/8/2019	\$ 430.40	Roundtrip airfare from Indianapolis, IN to San Juan, PR 10/8/19 to 10/11/19	120
Meals - PR	Thacker, Michael	10/8/2019	\$ 42.00	Travel day per diem meal expenses in Puerto Rico	
Meals - US	Thacker, Michael	10/8/2019	\$ 5.45	Travel meal, lunch	121
Meals - US	Thacker, Michael	10/8/2019	\$ 11.54	Travel meal, lunch	122
Meals - US	Thacker, Michael	10/8/2019	\$ 14.15	Travel meal, dinner	123
Transportation - PR	Thacker, Michael	10/8/2019	\$ 29.12	Per diem transportation expense in Puerto Rico	
Meals - PR	Thacker, Michael	10/9/2019	\$ 70.00	Per diem meal expenses in Puerto Rico	
Transportation - PR	Thacker, Michael	10/9/2019	\$ 29.12	Per diem transportation expense in Puerto Rico	
Meals - PR	Thacker, Michael	10/10/2019	\$ 70.00	Per diem meal expenses in Puerto Rico	
Transportation - PR	Thacker, Michael	10/10/2019	\$ 29.12	Per diem transportation expense in Puerto Rico	
Lodging - PR	Thacker, Michael	10/11/2019	\$ 813.15	Lodging in San Juan, PR from 10/8/19 to 10/11/19 (3 nights)	124
Meals - PR	Thacker, Michael	10/11/2019	\$ 42.00	Travel day per diem meal expenses in Puerto Rico	
Transportation - PR	Thacker, Michael	10/11/2019	\$ 29.12	Per diem transportation expense in Puerto Rico	
Transportation - US	Thacker, Michael	10/11/2019	\$ 80.00	Parking at airport from 10/8/19 to 10/11/19	125
Airfare	Thacker, Michael	10/15/2019	\$ 519.20	One-way airfare from Indianapolis, IN to San Juan, PR 10/15/19	126
Meals - PR	Thacker, Michael	10/15/2019	\$ 42.00	Travel day per diem meal expenses in Puerto Rico	
Meals - US	Thacker, Michael	10/15/2019	\$ 10.70	Travel meal, dinner	127
Meals - US	Thacker, Michael	10/15/2019	\$ 11.22	Travel meal, lunch	128
Transportation - PR	Thacker, Michael	10/15/2019	\$ 29.12	Per diem transportation expense in Puerto Rico	
Transportation - US	Thacker, Michael	10/15/2019	\$ 50.88	Travel from home to airport on 10/15/19	129
Meals - PR	Thacker, Michael	10/16/2019	\$ 70.00	Per diem meal expenses in Puerto Rico	
Transportation - PR	Thacker, Michael	10/16/2019	\$ 29.12	Per diem transportation expense in Puerto Rico	
Meals - PR	Thacker, Michael	10/17/2019	\$ 70.00	Per diem meal expenses in Puerto Rico	
Transportation - PR	Thacker, Michael	10/17/2019	\$ 29.12	Per diem transportation expense in Puerto Rico	
Lodging - PR	Thacker, Michael	10/18/2019	\$ 709.32	Lodging in San Juan, PR from 10/15/19 to 10/18/19 (3 nights)	130
Meals - PR	Thacker, Michael	10/18/2019	\$ 70.00	Per diem meal expenses in Puerto Rico	
Transportation - PR	Thacker, Michael	10/18/2019	\$ 29.12	Per diem transportation expense in Puerto Rico	
Lodging - PR	Thacker, Michael	10/21/2019	\$ 709.22	Lodging in San Juan, PR from 10/18/19 - 10/21/19 (3 nights)	131
Meals - PR	Thacker, Michael	10/21/2019	\$ 70.00	Per diem meal expenses in Puerto Rico	
Transportation - PR	Thacker, Michael	10/21/2019	\$ 29.12	Per diem transportation expense in Puerto Rico	
Meals - PR	Thacker, Michael	10/22/2019	\$ 70.00	Per diem meal expenses in Puerto Rico	
Transportation - PR	Thacker, Michael	10/22/2019	\$ 29.12	Per diem transportation expense in Puerto Rico	
Meals - PR	Thacker, Michael	10/23/2019	\$ 70.00	Per diem meal expenses in Puerto Rico	
Transportation - PR	Thacker, Michael	10/23/2019	\$ 29.12	Per diem transportation expense in Puerto Rico	
Airfare	Thacker, Michael	10/24/2019	\$ 208.20	One-way airfare from San Juan, PR to Nashville, TN 10/24/19	132
Lodging - PR	Thacker, Michael	10/24/2019	\$ 813.15	Lodging in San Juan, PR from 10/21/19 to 10/24/19 (3 nights)	133
Meals - PR	Thacker, Michael	10/24/2019	\$ 42.00	Travel day per diem meal expenses in Puerto Rico	
Transportation - PR	Thacker, Michael	10/24/2019	\$ 29.12	Per diem transportation expense in Puerto Rico	
Airfare	Thacker, Michael	10/29/2019	\$ 404.40	Roundtrip airfare from Indianapolis, IN to San Juan, PR from 10/29/19 to 10/30/19	134
Meals - PR	Thacker, Michael	10/29/2019	\$ 42.00	Travel day per diem meal expenses in Puerto Rico	
Meals - US	Thacker, Michael	10/29/2019	\$ 9.64	Travel meal, lunch	135
Meals - US	Thacker, Michael	10/29/2019	\$ 5.45	Travel meal, snack	136
Transportation - PR	Thacker, Michael	10/29/2019	\$ 29.12	Per diem transportation expense in Puerto Rico	
Lodging - PR	Thacker, Michael	10/30/2019	\$ 313.04	Lodging in San Juan, PR from 10/29/19 to 10/30/19 (1 night)	137
Meals - PR	Thacker, Michael	10/30/2019	\$ 42.00	Travel day per diem meal expenses in Puerto Rico	
Meals - US	Thacker, Michael	10/30/2019	\$ 9.47	Travel meal, dinner	138
Transportation - PR	Thacker, Michael	10/30/2019	\$ 29.12	Per diem transportation expense in Puerto Rico	
Transportation - US	Thacker, Michael	10/30/2019	\$ 26.00	Parking at airport from 10/29/19 to 10/30/19	139
Airfare	Yoshimura, Arren	10/21/2019	\$ 493.40	Roundtrip airfare from Chicago, IL to San Juan, PR to Nashville, TN 10/21/19 to 10/24/19	140
Meals - PR	Yoshimura, Arren	10/21/2019	\$ 42.00	Travel day per diem meal expenses in Puerto Rico	
Transportation - PR	Yoshimura, Arren	10/21/2019	\$ 29.12	Per diem transportation expense in Puerto Rico	

Transportation - US	Yoshimura, Arren	10/21/2019	\$ 79.57	Travel from home to airport on 10/21/19	141
Meals - PR	Yoshimura, Arren	10/22/2019	\$ 70.00	Per diem meal expenses in Puerto Rico	
Transportation - PR	Yoshimura, Arren	10/22/2019	\$ 29.12	Per diem transportation expense in Puerto Rico	
Meals - PR	Yoshimura, Arren	10/23/2019	\$ 70.00	Per diem meal expenses in Puerto Rico	
Transportation - PR	Yoshimura, Arren	10/23/2019	\$ 29.12	Per diem transportation expense in Puerto Rico	
Lodging - PR	Yoshimura, Arren	10/24/2019	\$ 813.15	Lodging in San Juan, PR from 10/21/19 to 10/24/19 (3 nights)	142
Meals - PR	Yoshimura, Arren	10/24/2019	\$ 42.00	Travel day per diem meal expenses in Puerto Rico	
Transportation - PR	Yoshimura, Arren	10/24/2019	\$ 29.12	Per diem transportation expense in Puerto Rico	
Airfare	Yoshimura, Arren	10/28/2019	\$ 479.40	Round trip airfare from Chicago, IL to San Juan, PR 10/28/19 to 10/31/19	143
Meals - PR	Yoshimura, Arren	10/28/2019	\$ 42.00	Travel day per diem meal expenses in Puerto Rico	
Transportation - PR	Yoshimura, Arren	10/28/2019	\$ 29.12	Per diem transportation expense in Puerto Rico	
Transportation - US	Yoshimura, Arren	10/28/2019	\$ 82.78	Travel from home to airport on 10/28/19	144
Meals - PR	Yoshimura, Arren	10/29/2019	\$ 70.00	Per diem meal expenses in Puerto Rico	
Transportation - PR	Yoshimura, Arren	10/29/2019	\$ 29.12	Per diem transportation expense in Puerto Rico	
Meals - PR	Yoshimura, Arren	10/30/2019	\$ 70.00	Per diem meal expenses in Puerto Rico	
Transportation - PR	Yoshimura, Arren	10/30/2019	\$ 29.12	Per diem transportation expense in Puerto Rico	
Lodging - PR	Yoshimura, Arren	10/31/2019	\$ 813.15	Lodging in San Juan, PR from 10/28/19 to 10/31/19 (3 nights)	145
Meals - PR	Yoshimura, Arren	10/31/2019	\$ 42.00	Travel day per diem meal expenses in Puerto Rico	
Transportation - PR	Yoshimura, Arren	10/31/2019	\$ 29.12	Per diem transportation expense in Puerto Rico	
Transportation - US	Yoshimura, Arren	10/31/2019	\$ 37.78	Travel from airport to home on 10/31/19	146

Total Expenses

\$48,125.94

¹Some expenses may not have been included in this monthly fee statement due to delays caused by accounting or processing. Ankura reserves the right to seek payment of such expenses in subsequent fee statements.

* Non-economy airfare written down by 50%.



Invoice Remittance

December 13, 2019

Omar Marrero
Executive Director
Puerto Rico Fiscal Agency and Financial Advisory Authority
Roberto Sanchez Vilella Government Center
De Diego Avenue, Stop 22
Santurce, Puerto Rico 00940

RE: TWENTY-NINTH (B) MONTHLY FEE STATEMENT OF ANKURA CONSULTING GROUP, LLC OCTOBER 1, 2019 TO OCTOBER 31, 2019

Dear Mr. Marrero,

Pursuant to the First Amended Order Setting Procedures for Interim Compensation and Reimbursement of Expenses of Professionals (docket #1715), please find enclosed the twenty-ninth (b) monthly fee statement of Ankura Consulting Group, LLC. The fee statement covers the period of October 1, 2019 through October 31, 2019.

Pursuant to the professional services agreement, **Contract number 2020-000040** between Puerto Rico Fiscal Agency and Financial Advisory Authority and Ankura Consulting Group, LLC effective August 1, 2019, we certify under penalty of nullity that no public servant of the Puerto Rico Fiscal Agency and Financial Advisory Authority, will derive or obtain any benefit or profit of any kind from the contractual relationship which is the basis of this invoice. If such benefit or profit exists, the required waiver has been obtained prior to entering into the Agreement. The only consideration to be received in exchange for the delivery of goods or for services provided is the agreed-upon price that has been negotiated with an authorized representative of the Puerto Rico Fiscal Agency and Financial Advisory Authority. The total amount shown on this invoice is true and correct. The services have been rendered, and no payment has been received.

If you have any questions do not hesitate to contact me directly.

Sincerely,

Fernando Batlle
Senior Managing Director
Enclosure



Invoice Remittance

Re: DC Retirement Plan Execution

Professional Services from October 1, 2019 to October 31, 2019

Professional Services	\$158,656.38
Expenses	\$10,652.70
Total Amount Due	\$169,309.08

Please Remit Payment to:
Ankura Consulting Group, LLC
P.O. Box 74007043
Chicago, IL 60674-7043

Wire Payment to:
Bank of America
222 Broadway
New York, NY 10038
ABA Routing #: 026009593
ACH Routing #: 054001204
Account #: 226005697768
Bank Contact: Carolyn Banks
Bank Contact Phone #: (214) 965-3925

For additional assistance, please contact our Billing Department:
ankurainvoice@ankura.com



Invoice Summary

Re: DC Retirement Plan Execution

Professional Services from October 1, 2019 to October 31, 2019

Professional	Title	Rate	Hours	Total
Ahsan, Faraz	Senior Associate	\$308.75	41.00	\$12,658.75
Alvarez, Javier	Managing Director	\$451.25	3.00	\$1,353.75
Battle, Fernando	Senior Managing Director	\$875.00	0.20	\$175.00
Ferry, Jason	Associate	\$285.00	118.30	\$33,715.50
Kennedy, Patrick	Associate	\$285.00	65.50	\$18,667.50
Khoury, Mya	Associate	\$285.00	3.00	\$855.00
Padilla, Victor	Managing Director	\$451.25	42.90	\$19,358.63
Radis, Cameron	Director	\$332.50	74.30	\$24,704.75
Rivera, Alexandra	Senior Associate	\$308.75	81.80	\$25,255.75
Yoshimura, Arren	Director	\$332.50	65.90	\$21,911.75
Total			495.90	\$158,656.38



Invoice Summary

Expense Category	Billed Amount
Airfare/Railway	\$2,446.58
Lodging - PR	\$5,337.80
Lodging - US	\$0.00
Meals - PR	\$1,470.00
Meals - US	\$37.20
Transportation - PR	\$728.00
Transportation - US	\$633.12
Other	\$0.00
Total	\$10,652.70

Invoice Activity

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Revised Comment
Outside - PR	10	Ahsan, Faraz	10/1/2019	1	\$ 308.75	\$ 308.75	Participate in call with representatives of Ankura to discuss status of population testing for municipalities and corporations.
Outside - PR	10	Ahsan, Faraz	10/2/2019	0.5	\$ 308.75	\$ 154.38	Participate in call with A. Rivera and P. Kennedy (Ankura) to discuss ERS population testing.
Outside - PR	10	Ahsan, Faraz	10/2/2019	3.3	\$ 308.75	\$ 1,018.88	Develop scripts and log various population testing results for ERS Ley 106 plan participants.
Outside - PR	10	Ahsan, Faraz	10/3/2019	1	\$ 308.75	\$ 308.75	Review results and tests conducted with V. Padilla, C. Radis and A. Rivera (Ankura).
Outside - PR	10	Ahsan, Faraz	10/3/2019	3.4	\$ 308.75	\$ 1,049.75	Complete initial population testing results and summary deliverable.
Outside - PR	10	Ahsan, Faraz	10/4/2019	1.3	\$ 308.75	\$ 401.38	Revise ERS population testing summary based on feedback from previous meeting.
PR	10	Ahsan, Faraz	10/7/2019	0.7	\$ 308.75	\$ 216.13	Review format of various SABI reports to develop automated process to import SABI data.
PR	10	Ahsan, Faraz	10/7/2019	1.5	\$ 308.75	\$ 463.13	Participate in meeting with representatives from Ankura and C. Tirado (Retiro) to establish front end access to the retirement system, schedule meetings for the week, and discuss reconciliation efforts to date.
PR	10	Ahsan, Faraz	10/8/2019	1.3	\$ 308.75	\$ 401.38	Participate in meeting with M. Guzman and E. Rodriguez (RETIRO) and representatives of Ankura to review inconclusive balances and population testing results for Corporations and Municipalities.
PR	10	Ahsan, Faraz	10/8/2019	1.4	\$ 308.75	\$ 432.25	Participate in meeting with H. Rivera (Retiro), A. Moyas (ERS) and representatives of Ankura to discuss Alight balance file creation process.
PR	10	Ahsan, Faraz	10/8/2019	1.5	\$ 308.75	\$ 463.13	Participate in meeting with N. Rivera (ERS) and representatives of Ankura to review inconclusive balances and population testing results for Central Government.
PR	10	Ahsan, Faraz	10/8/2019	1.7	\$ 308.75	\$ 524.88	Review content and information from previous two meetings to prepare questions for upcoming meeting with RETIRO ERS IT Personnel.
PR	10	Ahsan, Faraz	10/8/2019	2.2	\$ 308.75	\$ 679.25	Develop programmatic scripts to import By Agency SABI front end reports pulled from system.
PR	10	Ahsan, Faraz	10/9/2019	0.4	\$ 308.75	\$ 123.50	Review content from previous meeting and compare to information received during ERS IT meeting.
PR	10	Ahsan, Faraz	10/9/2019	1	\$ 308.75	\$ 308.75	Participate in meeting with representatives of ERS to review data flow timing through both RHUM and Web Remesa systems.
PR	10	Ahsan, Faraz	10/9/2019	1.6	\$ 308.75	\$ 494.00	Prepare report of participants with contributions or balances in SABI that do not exist in ERS balances file sent to Alight.
PR	10	Ahsan, Faraz	10/9/2019	2	\$ 308.75	\$ 617.50	Continue to develop programmatic scripts to import Individual Participant SABI front end reports pulled from system.
PR	10	Ahsan, Faraz	10/9/2019	2.1	\$ 308.75	\$ 648.38	Develop programmatic scripts to import Individual Participant SABI front end reports pulled from system.

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Revised Comment
PR	10	Ahsan, Faraz	10/10/2019	1.4	\$ 308.75	\$ 432.25	Revise Central Government RHUM analysis methodology after information from previous meetings with Central Government personnel.
PR	10	Ahsan, Faraz	10/10/2019	2.3	\$ 308.75	\$ 710.13	Load and stage all By Agency and By Participant SABI report data into database for analysis.
PR	10	Ahsan, Faraz	10/10/2019	3.6	\$ 308.75	\$ 1,111.50	Analyze data pulled for Central Government inconclusive balance groups to determine changes with updated data.
PR	10	Ahsan, Faraz	10/11/2019	1.3	\$ 308.75	\$ 401.38	Perform quality control review on revised Central Government analysis methodology to confirm increased match rate to balances sent to Alight.
Outside - PR	10	Ahsan, Faraz	10/15/2019	0.4	\$ 308.75	\$ 123.50	Perform quality control review of Central Government analysis deliverable with updated RHUM balance information.
Outside - PR	10	Ahsan, Faraz	10/17/2019	0.4	\$ 308.75	\$ 123.50	Participate in call with representatives of Ankura to review outstanding action items for remaining deliverables, analyses updates, and plan next steps.
Outside - PR	10	Ahsan, Faraz	10/18/2019	1.3	\$ 308.75	\$ 401.38	Perform quality control review on Agency 148 analysis, confirm findings and sent results to team.
Outside - PR	10	Ahsan, Faraz	10/23/2019	0.9	\$ 308.75	\$ 277.88	Review TRS and Central Government reconciliation SQL scripts and associated deliverables.
Outside - PR	10	Ahsan, Faraz	10/23/2019	1.5	\$ 308.75	\$ 463.13	Review Corporation and Municipality reconciliation SQL scripts and associated deliverable.
Outside - PR	10	Alvarez, Javier	10/2/2019	0.5	\$ 451.25	\$ 225.63	Participate in telephone meeting with representatives of Ankura balance validation team to discuss meetings and workstreams for the week of 10/7/19.
Outside - PR	10	Alvarez, Javier	10/3/2019	1	\$ 451.25	\$ 451.25	Review of work product statistics for Central Government, and Corp and Munis.
Outside - PR	10	Alvarez, Javier	10/4/2019	1.5	\$ 451.25	\$ 676.88	Participate in telephone meeting with representatives of Ankura and C. Tirado (Retiro) to discuss the Employee Retirement System workbooks, meetings and workstreams for the week of 10/7/19, and confirm access to front end systems.
PR	10	Battle, Fernando	10/22/2019	0.2	\$ 875.00	\$ 175.00	Participate in telephone call with A. Yoshimura (Ankura) to discuss Act 106 workstream and status of key milestones including contract signing.
Outside - PR	10	Ferry, Jason	10/1/2019	0.3	\$ 285.00	\$ 85.50	Review TRS population testing file for feedback.
Outside - PR	10	Ferry, Jason	10/1/2019	0.7	\$ 285.00	\$ 199.50	Prepare TRS population testing file for call with representatives of Ankura.
Outside - PR	10	Ferry, Jason	10/1/2019	0.8	\$ 285.00	\$ 228.00	Revise TRS population testing file and running additional testing, primary focus on participants in test 2 missing from reconciliation file.
Outside - PR	10	Ferry, Jason	10/1/2019	0.8	\$ 285.00	\$ 228.00	Perform additional Test 2 - testing RHUM contribution percentages to compare to information from TRS.
Outside - PR	10	Ferry, Jason	10/1/2019	0.8	\$ 285.00	\$ 228.00	Perform additional Test 5 - cases where SABI participants with fewer than 10K in contributions receive a less than 100% disbursement.
Outside - PR	10	Ferry, Jason	10/1/2019	1	\$ 285.00	\$ 285.00	Participate in call with C. Radis and V. Padilla (Ankura) to discuss status of TRS population testing effort.
Outside - PR	10	Ferry, Jason	10/1/2019	1.3	\$ 285.00	\$ 370.50	Perform additional Test 1 - testing cases where participants receive contributions after their retirement date.

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Revised Comment
Outside - PR	10	Ferry, Jason	10/1/2019	1.6	\$ 285.00	\$ 456.00	Revise TRS population testing file, running additional testing based on feedback, primary focus on agencies and plan types in tests 6 and 7.
Outside - PR	10	Ferry, Jason	10/1/2019	1.8	\$ 285.00	\$ 513.00	Prepare TRS reconciliation memo - focusing on RHUM to SABI transformation methodology.
Outside - PR	10	Ferry, Jason	10/2/2019	0.5	\$ 285.00	\$ 142.50	Summarize initial results of additional testing for feedback from team.
Outside - PR	10	Ferry, Jason	10/2/2019	0.5	\$ 285.00	\$ 142.50	Review feedback from team regarding TRS population file further investigation.
Outside - PR	10	Ferry, Jason	10/2/2019	0.5	\$ 285.00	\$ 142.50	Summarize and organize plan for additional investigation into TRS population file.
Outside - PR	10	Ferry, Jason	10/2/2019	0.8	\$ 285.00	\$ 228.00	Perform quality control and review of preliminary run through additional testing.
Outside - PR	10	Ferry, Jason	10/3/2019	1	\$ 285.00	\$ 285.00	Organize list of questions for TRS, reviewing and double-checking full analysis to search for any additional questions.
Outside - PR	10	Ferry, Jason	10/3/2019	1.1	\$ 285.00	\$ 313.50	Investigate additional questions from TRS Population Testing, focusing on agencies appearing in 05/31/2019 reconciliation file but not in SABI for the same participants.
Outside - PR	10	Ferry, Jason	10/3/2019	1.3	\$ 285.00	\$ 370.50	Investigate additional questions from TRS Population Testing, focusing on cases where a participant has contributions via multiple agencies on the same day.
Outside - PR	10	Ferry, Jason	10/3/2019	1.4	\$ 285.00	\$ 399.00	Investigate additional questions from TRS Population Testing, focusing on cases where a participant has higher cancellations than contributions.
Outside - PR	10	Ferry, Jason	10/3/2019	2.3	\$ 285.00	\$ 655.50	Develop workbook summarizing additional investigation into TRS population file questions.
Outside - PR	10	Ferry, Jason	10/4/2019	1.2	\$ 285.00	\$ 342.00	Develop workbook summarizing additional investigation into TRS population file questions.
Outside - PR	10	Ferry, Jason	10/4/2019	1.2	\$ 285.00	\$ 342.00	Perform additional Test 5 - testing cases where SABI participants with greater than 10K in contributions and more than 5 years of service receive a disbursement.
Outside - PR	10	Ferry, Jason	10/4/2019	1.4	\$ 285.00	\$ 399.00	Continue to perform additional Test 5 - testing cases where SABI participants with greater than 10K in contributions and more than 5 years of service receive a disbursement.
Outside - PR	10	Ferry, Jason	10/4/2019	1.9	\$ 285.00	\$ 541.50	Prepare TRS reconciliation memo - focusing on RHUM and SABI transformation methodology.
Outside - PR	10	Ferry, Jason	10/7/2019	0.2	\$ 285.00	\$ 57.00	Participate in call with C. Radis (Ankura) to discuss population testing workbook deliverable, focusing on additional test 2.
Outside - PR	10	Ferry, Jason	10/7/2019	0.4	\$ 285.00	\$ 114.00	Perform final quality check and format population testing workbook before new draft submission.
Outside - PR	10	Ferry, Jason	10/7/2019	0.9	\$ 285.00	\$ 256.50	Develop workbook summary for additional test 2, classified as test 12.
Outside - PR	10	Ferry, Jason	10/7/2019	0.9	\$ 285.00	\$ 256.50	Perform additional Test 1 - testing cases where participants receive contributions after their retirement date.
Outside - PR	10	Ferry, Jason	10/7/2019	1	\$ 285.00	\$ 285.00	Continue to perform additional Test 2 - testing both RHUM and SABI contribution percentages to compare to information provided by TRS.
Outside - PR	10	Ferry, Jason	10/7/2019	1	\$ 285.00	\$ 285.00	Develop workbook summary for additional test 5, classified as test 13.

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Revised Comment
Outside - PR	10	Ferry, Jason	10/7/2019	1	\$ 285.00	\$ 285.00	Develop workbook summary for additional test 5, classified as tests 11a and 11b.
Outside - PR	10	Ferry, Jason	10/7/2019	1.5	\$ 285.00	\$ 427.50	Perform additional Test 5 - testing cases where SABI participants with greater than 10K in contributions and more than 5 years of service receive a disbursement.
Outside - PR	10	Ferry, Jason	10/7/2019	1.9	\$ 285.00	\$ 541.50	Perform additional Test 2 - testing both RHUM and SABI contribution percentages to compare to information provided by TRS.
Outside - PR	10	Ferry, Jason	10/8/2019	0.2	\$ 285.00	\$ 57.00	Review population test 11a, testing if the individuals with contributions prior to separation date appear in reconciliation file.
Outside - PR	10	Ferry, Jason	10/8/2019	0.3	\$ 285.00	\$ 85.50	Review population test 2, comparing TIPO_PLAN of results to TIPO_PLAN in RHUM.
Outside - PR	10	Ferry, Jason	10/8/2019	0.4	\$ 285.00	\$ 114.00	Review population test 2 - Checking to see if any of these cases appear in TRS exceptions report.
Outside - PR	10	Ferry, Jason	10/8/2019	0.5	\$ 285.00	\$ 142.50	Prepare new ERS dataset for SQL, running process to join files together and loading into SQL.
Outside - PR	10	Ferry, Jason	10/8/2019	0.5	\$ 285.00	\$ 142.50	Prepare new ERS dataset for SQL, staging and validating table for analysis.
Outside - PR	10	Ferry, Jason	10/8/2019	0.5	\$ 285.00	\$ 142.50	Participate in meeting with representatives of Ankura to prepare and discuss strategy for meetings with ERS and TRS.
Outside - PR	10	Ferry, Jason	10/8/2019	0.5	\$ 285.00	\$ 142.50	Participate in meeting with representatives of Ankura to debrief ERS Accounting and IT meetings, review progress, the plan for the rest of the week, clarified questions to team, and confirmed access to SABI front end systems.
Outside - PR	10	Ferry, Jason	10/8/2019	0.5	\$ 285.00	\$ 142.50	Prepare new ERS dataset for SQL, creating process to join files together.
Outside - PR	10	Ferry, Jason	10/8/2019	0.6	\$ 285.00	\$ 171.00	Review population test 5, investigating cases in which participants were rehired but had not fully cashed out previously.
Outside - PR	10	Ferry, Jason	10/8/2019	0.6	\$ 285.00	\$ 171.00	Prepare new ERS dataset for SQL, logging and extracting data files.
Outside - PR	10	Ferry, Jason	10/8/2019	0.7	\$ 285.00	\$ 199.50	Investigate 232 inconclusive TRS balances further to see how many of them tie when using the proper 2014-2019 date range.
Outside - PR	10	Ferry, Jason	10/8/2019	0.7	\$ 285.00	\$ 199.50	Revise workbook summary for test 12, altering logic used in flag for range.
Outside - PR	10	Ferry, Jason	10/8/2019	0.9	\$ 285.00	\$ 256.50	Finalize staging and validation of new ERS dataset.
Outside - PR	10	Ferry, Jason	10/8/2019	0.9	\$ 285.00	\$ 256.50	Investigate 232 inconclusive TRS balances to see how many of them tie when using the proper 2014-2019 date range.
Outside - PR	10	Ferry, Jason	10/8/2019	1	\$ 285.00	\$ 285.00	Participate in meeting with representatives of TRS and representatives of Ankura to discuss and investigate the 232 inconclusive participant balance cases.
Outside - PR	10	Ferry, Jason	10/8/2019	1.3	\$ 285.00	\$ 370.50	Review population test 5, controlling for cases in which participants were rehired but had not fully cashed out previously.
Outside - PR	10	Ferry, Jason	10/9/2019	0.4	\$ 285.00	\$ 114.00	Participate in call with C. Radis (Ankura) to discuss testing for TRS reconciliation population.
Outside - PR	10	Ferry, Jason	10/9/2019	0.9	\$ 285.00	\$ 256.50	Develop workbook summary of TRS reconciliation matching based on these criteria.
Outside - PR	10	Ferry, Jason	10/9/2019	1.1	\$ 285.00	\$ 313.50	Revise and include population test 11a and population test 2 to workbook.

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Revised Comment
Outside - PR	10	Ferry, Jason	10/9/2019	1.1	\$ 285.00	\$ 313.50	Summarize findings on population tests 3 and 5b in updated testing workbook and email summary.
Outside - PR	10	Ferry, Jason	10/9/2019	1.2	\$ 285.00	\$ 342.00	Perform testing of TRS reconciliation matches based on different criteria, including filtering disbursements table and limiting date range.
Outside - PR	10	Ferry, Jason	10/9/2019	1.3	\$ 285.00	\$ 370.50	Perform population test 5b, testing if any individuals are incorrectly labeled as being on the DC plan that should appear on the DB plan.
Outside - PR	10	Ferry, Jason	10/9/2019	1.5	\$ 285.00	\$ 427.50	Perform population test 3, testing if any mismatched plan typed between RHUM and SABI are individuals who were rehired but did not cash out previously.
Outside - PR	10	Ferry, Jason	10/10/2019	3.9	\$ 285.00	\$ 1,111.50	Prepare population testing workbook for client - remove unnecessary tests, QC on existing tests, and removing unnecessary columns and lines from tests to allow data to most succinctly tell story.
Outside - PR	10	Ferry, Jason	10/11/2019	0.3	\$ 285.00	\$ 85.50	Finalize population testing workbook.
Outside - PR	10	Ferry, Jason	10/11/2019	1.4	\$ 285.00	\$ 399.00	Log, load, stage, and validate newly received disbursements data for analysis.
Outside - PR	10	Ferry, Jason	10/11/2019	1.5	\$ 285.00	\$ 427.50	Perform test newly received disbursements data to see if it helps us resolve any additional inconclusive balances.
Outside - PR	10	Ferry, Jason	10/14/2019	0.5	\$ 285.00	\$ 142.50	Participate in meeting with representatives of Ankura to review Peoplesoft disbursement file received from C. Tirado (Retiro) with information regarding the 232 participants with inconclusive balances.
Outside - PR	10	Ferry, Jason	10/14/2019	0.8	\$ 285.00	\$ 228.00	Review and update script for TRS reconciliation using specified date range.
Outside - PR	10	Ferry, Jason	10/14/2019	0.8	\$ 285.00	\$ 228.00	Prepare current reconciliation file and disbursements data for call with representatives of Ankura.
Outside - PR	10	Ferry, Jason	10/14/2019	1	\$ 285.00	\$ 285.00	Perform additional population testing - exploring if any participants in reconciliation file should be listed on a different plan type based on the law as explained to us.
Outside - PR	10	Ferry, Jason	10/14/2019	1	\$ 285.00	\$ 285.00	Participate in meeting with representatives of Ankura to discuss revised reconciliation statistics for ERS Corp/Muni after SABI front-end data extractions.
Outside - PR	10	Ferry, Jason	10/14/2019	1.5	\$ 285.00	\$ 427.50	Create updated reconciliation file to reflect additional disbursements data received.
Outside - PR	10	Ferry, Jason	10/14/2019	1.5	\$ 285.00	\$ 427.50	Perform further testing new disbursements file to see if it helps reconcile inconclusive balances.
Outside - PR	10	Ferry, Jason	10/15/2019	0.3	\$ 285.00	\$ 85.50	Perform additional population testing - exploring if any participants in reconciliation file should be listed on a different plan type based on the law as explained to us.
Outside - PR	10	Ferry, Jason	10/15/2019	0.6	\$ 285.00	\$ 171.00	Review example case where disbursement is being double counted.
Outside - PR	10	Ferry, Jason	10/15/2019	0.8	\$ 285.00	\$ 228.00	Perform additional population testing - exploring if any participants in reconciliation file should be listed on a different plan type based on the law as explained to us.
Outside - PR	10	Ferry, Jason	10/15/2019	1	\$ 285.00	\$ 285.00	Create excel workbook summary of updated TRS reconciliation.
Outside - PR	10	Ferry, Jason	10/15/2019	1.1	\$ 285.00	\$ 313.50	Log, load, stage, and validate updated received disbursements data for analysis.

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Revised Comment
Outside - PR	10	Ferry, Jason	10/15/2019	1.2	\$ 285.00	\$ 342.00	Perform additional population testing - exploring if any participants in reconciliation file should be listed on a different plan type based on the law as explained to us.
Outside - PR	10	Ferry, Jason	10/15/2019	1.9	\$ 285.00	\$ 541.50	Create updated TRS reconciliation summary, exploring several different matching scenarios.
Outside - PR	10	Ferry, Jason	10/16/2019	0.4	\$ 285.00	\$ 114.00	Outline plan for remainder of TRS reconciliation memo.
Outside - PR	10	Ferry, Jason	10/16/2019	0.5	\$ 285.00	\$ 142.50	Update and summarize results in TRS reconciliation workbook.
Outside - PR	10	Ferry, Jason	10/16/2019	0.6	\$ 285.00	\$ 171.00	Alter TRS reconciliation script to generate output using correct columns from Peoplesoft disbursements file.
Outside - PR	10	Ferry, Jason	10/16/2019	1.5	\$ 285.00	\$ 427.50	Continue to summarize methodology used in TRS reconciliation for transparency in submitted reconciliation workbook.
Outside - PR	10	Ferry, Jason	10/16/2019	2.2	\$ 285.00	\$ 627.00	Summarize methodology used in TRS reconciliation for transparency in submitted reconciliation workbook.
Outside - PR	10	Ferry, Jason	10/16/2019	2.2	\$ 285.00	\$ 627.00	Prepare TRS reconciliation memo - focusing on RHUM and SABI transformation methodology.
Outside - PR	10	Ferry, Jason	10/17/2019	0.4	\$ 285.00	\$ 114.00	Participate in call with representatives of Ankura to review outstanding action items for remaining deliverables, analyses updates, and plan next steps.
Outside - PR	10	Ferry, Jason	10/17/2019	1.1	\$ 285.00	\$ 313.50	Create TRS reconciliation memo - focusing on population testing methodology.
Outside - PR	10	Ferry, Jason	10/17/2019	2.1	\$ 285.00	\$ 598.50	Create TRS reconciliation memo - focusing on RHUM and SABI transformation methodology.
Outside - PR	10	Ferry, Jason	10/17/2019	4	\$ 285.00	\$ 1,140.00	Develop TRS reconciliation memo - focusing on population testing methodology.
Outside - PR	10	Ferry, Jason	10/18/2019	1.5	\$ 285.00	\$ 427.50	Create TRS reconciliation memo - focusing on additional methodology (Ley 160 interpretation, SABI balance calculation, Ankura balance calculation).
Outside - PR	10	Ferry, Jason	10/18/2019	1.7	\$ 285.00	\$ 484.50	Create TRS reconciliation memo - focusing on population testing methodology.
Outside - PR	10	Ferry, Jason	10/18/2019	1.9	\$ 285.00	\$ 541.50	Restructure TRS reconciliation memo methodology section.
Outside - PR	10	Ferry, Jason	10/21/2019	0.4	\$ 285.00	\$ 114.00	Develop TRS reconciliation memo - focusing on outstanding questions for TRS.
Outside - PR	10	Ferry, Jason	10/21/2019	0.6	\$ 285.00	\$ 171.00	Update TRS reconciliation workbook summary, including additional summary statistics such as percent of matching and inconclusive balances.
Outside - PR	10	Ferry, Jason	10/21/2019	1.6	\$ 285.00	\$ 456.00	Update TRS population testing workbook to reflect changes to test 5b, ensuring Ley 160 classification methodology matches that which is used in reconciliation workbook.
Outside - PR	10	Ferry, Jason	10/21/2019	1.7	\$ 285.00	\$ 484.50	Create TRS reconciliation memo - focusing on population testing methodology.
Outside - PR	10	Ferry, Jason	10/21/2019	3.9	\$ 285.00	\$ 1,111.50	Continue to create TRS reconciliation memo - focusing on population testing methodology.
Outside - PR	10	Ferry, Jason	10/22/2019	0.6	\$ 285.00	\$ 171.00	Participate in call with representatives of Ankura to discuss updated statistics of inconclusive balances on both TRS and ERS workstreams, and quality check progress.
Outside - PR	10	Ferry, Jason	10/22/2019	1.8	\$ 285.00	\$ 513.00	Create TRS reconciliation memo - focusing on participant balance reconciliation section and preliminary QC.

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Revised Comment
Outside - PR	10	Ferry, Jason	10/22/2019	1.8	\$ 285.00	\$ 513.00	Update TRS reconciliation workbook and script to reflect team revisions, primarily inconclusive balances from Scenarios 2 and 3. Ensuring data quality across updated internal and client workbooks.
Outside - PR	10	Ferry, Jason	10/22/2019	2.2	\$ 285.00	\$ 627.00	Create TRS reconciliation memo - focus on extensive QC and formatting.
Outside - PR	10	Ferry, Jason	10/23/2019	1.3	\$ 285.00	\$ 370.50	Create TRS reconciliation memo - final QC and review before sending over to team for feedback.
Outside - PR	10	Ferry, Jason	10/23/2019	1.9	\$ 285.00	\$ 541.50	Create TRS reconciliation memo - completing content sections, focusing on TRS balance reconciliation and population testing sections.
Outside - PR	10	Ferry, Jason	10/23/2019	2.5	\$ 285.00	\$ 712.50	Create TRS reconciliation memo - reformatting into preferable memorandum format (e.g. prose instead of list format).
Outside - PR	10	Ferry, Jason	10/25/2019	1.2	\$ 285.00	\$ 342.00	Organize Ankura AAFAF table database, archiving superseded SQL tables.
Outside - PR	10	Ferry, Jason	10/29/2019	0.3	\$ 285.00	\$ 85.50	Perform quality control review on phase 10 labor codes for September fee estimate
Outside - PR	10	Ferry, Jason	10/29/2019	1.5	\$ 285.00	\$ 427.50	Continue to revise phase 10 labor codes for September fee estimate
Outside - PR	10	Ferry, Jason	10/29/2019	3.2	\$ 285.00	\$ 912.00	Revise phase 10 labor codes for September fee estimate
Outside - PR	10	Kennedy, Patrick	10/1/2019	0.8	\$ 285.00	\$ 228.00	Review of Central Government population to determine tests to include in ERS report.
Outside - PR	10	Kennedy, Patrick	10/1/2019	1	\$ 285.00	\$ 285.00	Participate in call with representatives of Ankura to discuss status of population testing for municipalities and corporations.
Outside - PR	10	Kennedy, Patrick	10/2/2019	0.5	\$ 285.00	\$ 142.50	Participate in call with A. Rivera and F. Ahsan (Ankura) to discuss ERS population testing.
Outside - PR	10	Kennedy, Patrick	10/2/2019	1.6	\$ 285.00	\$ 456.00	Perform quality control and expand each of the results of the previous tests into a testing report finding initially 52, 35, and 54 agencies respectively.
Outside - PR	10	Kennedy, Patrick	10/2/2019	2.9	\$ 285.00	\$ 826.50	Develop queries to determine which agencies are in the RHUM files and are not included in the T_Balance_Ley106, T_HistNomAjus, and Aight tables, by starting with the unique RHUM population and filtering down based on additional tables.
Outside - PR	10	Kennedy, Patrick	10/3/2019	0.4	\$ 285.00	\$ 114.00	Revised report with updated results.
Outside - PR	10	Kennedy, Patrick	10/3/2019	0.7	\$ 285.00	\$ 199.50	Perform quality control of the previous result to find no participants and finalize descriptions and results ahead of ERS population testing call.
Outside - PR	10	Kennedy, Patrick	10/3/2019	0.8	\$ 285.00	\$ 228.00	Create query to identify any Central Government participants with Judge or University of Puerto Rico deduction codes that are excluded from the Aight file.
Outside - PR	10	Kennedy, Patrick	10/3/2019	1	\$ 285.00	\$ 285.00	Participate in call with representatives of Ankura to discuss ERS population testing.
Outside - PR	10	Kennedy, Patrick	10/3/2019	1.1	\$ 285.00	\$ 313.50	Revise queries to use the T_Agencias table to identify Agency code by Hacienda code to get a more accurate result set and filter on appropriate dates and Cod_Sistema as instructed from team call.
Outside - PR	10	Kennedy, Patrick	10/3/2019	1.4	\$ 285.00	\$ 399.00	Develop query to determine the population of Central Government participants who have deduction codes identified as Judges or University of Puerto Rico participants,

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Revised Comment
							starting with only the CG population and joining the RHUM data.
Outside - PR	10	Kennedy, Patrick	10/3/2019	1.9	\$ 285.00	\$ 541.50	Determine 2 participants of the 13 results where there may be an issue and build into report after analyzing source RHUM, HistNomAjus, and PeopleSoft entries.
Outside - PR	10	Kennedy, Patrick	10/7/2019	0.4	\$ 285.00	\$ 114.00	Update the Population Testing workbook to reflect requested changes.
Outside - PR	10	Kennedy, Patrick	10/7/2019	0.5	\$ 285.00	\$ 142.50	Perform quality control and provide results to F. Ahsan (Ankura) for further analysis.
Outside - PR	10	Kennedy, Patrick	10/7/2019	0.8	\$ 285.00	\$ 228.00	Load datasets from the Central Government Population Testing workbook tabs 2-4 and 13-14 for the purpose of getting additional metadata.
Outside - PR	10	Kennedy, Patrick	10/7/2019	1.1	\$ 285.00	\$ 313.50	Merge T_HISTNOMAJUS, PeopleSoft, Alight, and T_BALANCE_LEY106 datasets to bring in Agency Names, Close Dates, Calculated Balance, and Estatus where applicable.
Outside - PR	10	Kennedy, Patrick	10/8/2019	0.2	\$ 285.00	\$ 57.00	Provide team with updated deliverable and RHUM cancellations queries on the network.
Outside - PR	10	Kennedy, Patrick	10/8/2019	0.3	\$ 285.00	\$ 85.50	Review 5 agencies from population testing to ensure that they are associated with two codes and verify one was terminated at some point.
Outside - PR	10	Kennedy, Patrick	10/8/2019	0.4	\$ 285.00	\$ 114.00	Update Population testing workbook and compile RHUM results into excel and send file to A. Rivera for further analysis.
Outside - PR	10	Kennedy, Patrick	10/8/2019	0.5	\$ 285.00	\$ 142.50	Participate in meeting with representatives of Ankura to prepare and discuss strategy for meetings with ERS and TRS.
Outside - PR	10	Kennedy, Patrick	10/8/2019	0.5	\$ 285.00	\$ 142.50	Discern RHUM metadata for 13 participants who had Deduction Codes that identified them as Judges or University of Puerto Rico participants.
Outside - PR	10	Kennedy, Patrick	10/8/2019	0.8	\$ 285.00	\$ 228.00	Update the Central Government participant reconciliation workbook to include ERS agency codes in the full population and no match tabs, concatenating agency codes where there were multiple.
Outside - PR	10	Kennedy, Patrick	10/8/2019	1.5	\$ 285.00	\$ 427.50	Participate in meeting with N. Rivera (ERS) and representatives of Ankura to review inconclusive balances and population testing results for Central Government.
Outside - PR	10	Kennedy, Patrick	10/9/2019	0.5	\$ 285.00	\$ 142.50	Adjust analysis of 14,375 participants to show examples where the participant has a non-zero Alight balance.
Outside - PR	10	Kennedy, Patrick	10/9/2019	1	\$ 285.00	\$ 285.00	Compile file containing analysis and examples relating to 14,735 participants where we are able to match our calculated balance (T_HISTNOMAJUS - PeopleSoft reimbursements) to the Alight file balance, but unable to match the summed RHUM balance to the Alight file balance.
Outside - PR	10	Kennedy, Patrick	10/9/2019	1.1	\$ 285.00	\$ 313.50	Provide representatives of Ankura with examples of where there were RHUM cancellation amounts that match what can be seen in T_HISTNOMAJUS.
Outside - PR	10	Kennedy, Patrick	10/10/2019	0.6	\$ 285.00	\$ 171.00	Update the Central Government participant reconciliation to include a flag for records where the difference in calculated balance and the Alight balance equals the summed cancellation amount in the RHUM data, finding 1,749 to be flagged as Y.

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Revised Comment
Outside - PR	10	Kennedy, Patrick	10/14/2019	0.3	\$ 285.00	\$ 85.50	Prepare for meetings with representatives of Ankura.
Outside - PR	10	Kennedy, Patrick	10/14/2019	0.5	\$ 285.00	\$ 142.50	Participate in meeting with representatives of Ankura to review Peoplesoft disbursement file received from C. Tirado (Retiro) with information regarding the 232 participants with inconclusive balances.
Outside - PR	10	Kennedy, Patrick	10/15/2019	0.4	\$ 285.00	\$ 114.00	Perform quality control on workbook and send to F. Ahsan (Ankura) for further quality control and reporting.
Outside - PR	10	Kennedy, Patrick	10/15/2019	0.6	\$ 285.00	\$ 171.00	Reflect all new updates in the Central Government Analysis workbook.
Outside - PR	10	Kennedy, Patrick	10/15/2019	1.9	\$ 285.00	\$ 541.50	Update the ERS Central Government script to include the new Calculated RHUM balance, a recent summary tab, a new pivot table containing the new bucket, and refresh tabs to reflect the correct populations.
Outside - PR	10	Kennedy, Patrick	10/16/2019	0.4	\$ 285.00	\$ 114.00	Create an updated Central Government Balance Reconciliation table.
Outside - PR	10	Kennedy, Patrick	10/16/2019	0.4	\$ 285.00	\$ 114.00	Perform quality control and send file to F. Ahsan (Ankura) for further analysis.
Outside - PR	10	Kennedy, Patrick	10/16/2019	0.5	\$ 285.00	\$ 142.50	Review proposed changes and notes by C. Radis (Ankura) to the Central Government Analysis script.
Outside - PR	10	Kennedy, Patrick	10/16/2019	0.5	\$ 285.00	\$ 142.50	Update workbook to reflect new F244dynamic 139 and 41 populations.
Outside - PR	10	Kennedy, Patrick	10/17/2019	0.4	\$ 285.00	\$ 114.00	Participate in call with representatives of Ankura to review outstanding action items for remaining deliverables, analyses updates, and plan next steps.
Outside - PR	10	Kennedy, Patrick	10/18/2019	0.2	\$ 285.00	\$ 57.00	Communicate findings and send analysis script to F. Ahsan (Ankura) for further analysis.
Outside - PR	10	Kennedy, Patrick	10/18/2019	0.5	\$ 285.00	\$ 142.50	Analyze individual T_HISTNOMAJUS records to find that this issue appears to only be present in the one case that V. Padilla (Ankura) identified.
Outside - PR	10	Kennedy, Patrick	10/18/2019	0.8	\$ 285.00	\$ 228.00	Perform quality control on individual participants identified as Agency 148 to see if they have the same unusually high amount issue as Agency 149 from Corps and Munis.
Outside - PR	10	Kennedy, Patrick	10/21/2019	0.6	\$ 285.00	\$ 171.00	Begin to prepare expense schedule for August fee estimate
Outside - PR	10	Kennedy, Patrick	10/21/2019	1.6	\$ 285.00	\$ 456.00	Begin to revise phase 10 labor codes for August fee estimate
Outside - PR	10	Kennedy, Patrick	10/22/2019	0.6	\$ 285.00	\$ 171.00	Participate in call with representatives of Ankura to discuss updated statistics of inconclusive balances on both TRS and ERS workstreams, and quality check progress.
Outside - PR	10	Kennedy, Patrick	10/22/2019	1.3	\$ 285.00	\$ 370.50	Update Central Government Script and Workbook to reflect the two SABI records in question being moved to a reconciled bucket.
Outside - PR	10	Kennedy, Patrick	10/22/2019	1.4	\$ 285.00	\$ 399.00	Continue to prepare expense schedule for August fee estimate
Outside - PR	10	Kennedy, Patrick	10/22/2019	1.8	\$ 285.00	\$ 513.00	Continue to revise phase 10 labor codes for August fee estimate
Outside - PR	10	Kennedy, Patrick	10/23/2019	0.5	\$ 285.00	\$ 142.50	Perform quality control review on expense schedule for August fee estimate
Outside - PR	10	Kennedy, Patrick	10/23/2019	3.1	\$ 285.00	\$ 883.50	Perform quality control review on phase 10 labor codes for August fee estimate
Outside - PR	10	Kennedy, Patrick	10/24/2019	2.8	\$ 285.00	\$ 798.00	Finalize expense schedule for August fee estimate
Outside - PR	10	Kennedy, Patrick	10/24/2019	2.8	\$ 285.00	\$ 798.00	Finalize phase 10 labor codes for August fee estimate

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Revised Comment
Outside - PR	10	Kennedy, Patrick	10/25/2019	0.5	\$ 285.00	\$ 142.50	Organize by archiving Central Government ERS tables where there is a more updated version in the given analysis and stage schemas.
Outside - PR	10	Kennedy, Patrick	10/25/2019	2.5	\$ 285.00	\$ 712.50	Begin to revise phase 10 labor codes for September fee estimate
Outside - PR	10	Kennedy, Patrick	10/25/2019	2.6	\$ 285.00	\$ 741.00	Begin to prepare expense schedule for September fee estimate
Outside - PR	10	Kennedy, Patrick	10/28/2019	0.5	\$ 285.00	\$ 142.50	Continue to prepare expense schedule for September fee estimate
Outside - PR	10	Kennedy, Patrick	10/28/2019	0.6	\$ 285.00	\$ 171.00	Continue to revise phase 10 labor codes for September fee estimate
Outside - PR	10	Kennedy, Patrick	10/28/2019	1.5	\$ 285.00	\$ 427.50	Perform quality control review on expense schedule for September fee estimate
Outside - PR	10	Kennedy, Patrick	10/29/2019	0.9	\$ 285.00	\$ 256.50	Continue to revise expense schedule for September fee estimate
Outside - PR	10	Kennedy, Patrick	10/29/2019	2.2	\$ 285.00	\$ 627.00	Revise expense schedule for September fee estimate
Outside - PR	10	Kennedy, Patrick	10/30/2019	1	\$ 285.00	\$ 285.00	Continue to revise phase 10 labor codes for September fee estimate
Outside - PR	10	Kennedy, Patrick	10/31/2019	1.1	\$ 285.00	\$ 313.50	Update Central Government script and workbook to reflect changes discussed with F. Ahsan (Ankura).
Outside - PR	10	Kennedy, Patrick	10/31/2019	1.4	\$ 285.00	\$ 399.00	Finalize expense schedule for September fee estimate
Outside - PR	10	Kennedy, Patrick	10/31/2019	2.5	\$ 285.00	\$ 712.50	Finalize phase 10 labor codes for September fee estimate
Outside - PR	10	Khoury, Mya	10/8/2019	3	\$ 285.00	\$ 855.00	Convert PDFs of TRS front-end SABI reports into structured data files.
Outside - PR	10	Padilla, Victor	10/1/2019	1	\$ 451.25	\$ 451.25	Prepare for TRS and ERS population testing meetings.
Outside - PR	10	Padilla, Victor	10/1/2019	1	\$ 451.25	\$ 451.25	Participate in call with C. Radis and J. Ferry (Ankura) to discuss status of TRS population testing effort.
Outside - PR	10	Padilla, Victor	10/1/2019	1	\$ 451.25	\$ 451.25	Participate in call with representatives of Ankura to discuss status of population testing for municipalities and corporations.
Outside - PR	10	Padilla, Victor	10/2/2019	0.5	\$ 451.25	\$ 225.63	Participate in telephone meeting with representatives of Ankura balance validation team to discuss meetings and workstreams for the week of 10/7/19.
Outside - PR	10	Padilla, Victor	10/2/2019	0.6	\$ 451.25	\$ 270.75	Review proposed activities for the TRS workstream for the next week trip to Puerto Rico.
Outside - PR	10	Padilla, Victor	10/2/2019	1.1	\$ 451.25	\$ 496.38	Create summary and files for reintroducing the topic of estimated timelines and milestones for the next two weeks (Phase II and III work) to representatives of Ankura.
Outside - PR	10	Padilla, Victor	10/3/2019	1	\$ 451.25	\$ 451.25	Participate in call with representatives of Ankura to discuss ERS population testing.
Outside - PR	10	Padilla, Victor	10/4/2019	0.4	\$ 451.25	\$ 180.50	Review proposed activities for the ERS workstream for the next week trip to Puerto Rico.
Outside - PR	10	Padilla, Victor	10/4/2019	0.7	\$ 451.25	\$ 315.88	Prepare and provide preliminary responses to budget impact, estimated timelines and milestones for the next two weeks (Phase II and III work).
Outside - PR	10	Padilla, Victor	10/4/2019	1.5	\$ 451.25	\$ 676.88	Participate in telephone meeting with representatives of Ankura and C. Tirado (Retiro) to discuss the Employee Retirement System workbooks, meetings and workstreams for the week of 10/7/19, and confirm access to front end systems.

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Revised Comment
PR	10	Padilla, Victor	10/7/2019	1.1	\$ 451.25	\$ 496.38	Correspond with various emails from representatives of Ankura regarding the coordination of meetings and activities for the trip to San Juan and create a slide with revised plan that included drivers of budget overruns.
PR	10	Padilla, Victor	10/8/2019	0.5	\$ 451.25	\$ 225.63	Participate in meeting with representatives of Ankura to debrief ERS Accounting and IT meetings, review progress, the plan for the rest of the week, clarified questions to team, and confirmed access to SABI front end systems.
PR	10	Padilla, Victor	10/8/2019	1	\$ 451.25	\$ 451.25	Participate in meeting with representatives of TRS and representatives of Ankura to discuss and investigate the 232 inconclusive participant balance cases.
PR	10	Padilla, Victor	10/8/2019	1.4	\$ 451.25	\$ 631.75	Participate in meeting with H. Rivera (Retiro), A. Moyas (ERS) and representatives of Ankura to discuss Alight balance file creation process.
PR	10	Padilla, Victor	10/8/2019	1.5	\$ 451.25	\$ 676.88	Participate in meeting with I. De Jesus and H. Rivera (Retiro) and representatives of Ankura to establish and test access to the front end interface of the TRS database, discuss the population tests for the TRS participants, and review who should be part of plan 160 and who should not.
PR	10	Padilla, Victor	10/8/2019	2.7	\$ 451.25	\$ 1,218.38	Review results of population testing of TRS. Review examples of front end reports in SABI for TRS and ERS, and compared values in the front end reports to values in the copy of the backend database.
PR	10	Padilla, Victor	10/9/2019	2	\$ 451.25	\$ 902.50	Participate in meeting with representatives of Retiro and representatives of Ankura to discuss process to create the input files required to create the Alight files, and outstanding questions with ERS Central Government and Corp/Muni inconclusive balances reports.
PR	10	Padilla, Victor	10/9/2019	2.1	\$ 451.25	\$ 947.63	In-depth review of Oracle script provided by IT Retiro personnel required to create Alight files.
PR	10	Padilla, Victor	10/9/2019	2.6	\$ 451.25	\$ 1,173.25	Review of various front-end reports extracted from SABI TRS frontend application, analysis of samples of participants' reports extracted by the team, analysis of differences of tipo_trans and concepto_trans codes in the database and the differences of the nature of such transactions.
PR	10	Padilla, Victor	10/10/2019	0.3	\$ 451.25	\$ 135.38	Participate in conversation with C. Tirado (TRS) to go over the status of supporting documentation of the 232 TRS participant balances with inconclusive status.
PR	10	Padilla, Victor	10/10/2019	1.1	\$ 451.25	\$ 496.38	Analyze the Law 160 and Court ruling to determine the required contribution percentages of plan participants.
PR	10	Padilla, Victor	10/10/2019	1.6	\$ 451.25	\$ 722.00	Perform preliminary review of the status of the result of the TRS population testing results.
PR	10	Padilla, Victor	10/10/2019	3.3	\$ 451.25	\$ 1,489.13	Perform preliminary analysis of revised reconciliation metrics and consistent use of formulas.
PR	10	Padilla, Victor	10/11/2019	1.3	\$ 451.25	\$ 586.63	Correspond with representatives of Ankura to request meetings to discuss the revised reconciliation results, status of analysis of budget, and status of TRS supporting

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Revised Comment
							documentation of 232 inconclusive participants.
Outside - PR	10	Padilla, Victor	10/14/2019	0.5	\$ 451.25	\$ 225.63	Participate in meeting with representatives of Ankura to review Peoplesoft disbursement file received from C. Tirado (Retiro) with information regarding the 232 participants with inconclusive balances.
Outside - PR	10	Padilla, Victor	10/14/2019	1	\$ 451.25	\$ 451.25	Participate in meeting with representatives of Ankura to discuss revised reconciliation statistics for ERS Corp/Muni after SAB I front-end data extractions.
Outside - PR	10	Padilla, Victor	10/17/2019	2.1	\$ 451.25	\$ 947.63	Perform quality control of Central Government and Corps and Municipalities revised excel files with recon stats.
Outside - PR	10	Padilla, Victor	10/18/2019	2.2	\$ 451.25	\$ 992.75	Perform QC of Central Government and Corps and Municipalities revised excel files with recon stats.
Outside - PR	10	Padilla, Victor	10/21/2019	3.1	\$ 451.25	\$ 1,398.88	Perform quality control review of updated Excel files with the revised reconciliation stats.
Outside - PR	10	Padilla, Victor	10/22/2019	0.4	\$ 451.25	\$ 180.50	Participate in call with A. Rivera (Ankura) to discuss examples of inconclusive balances.
Outside - PR	10	Padilla, Victor	10/22/2019	2.3	\$ 451.25	\$ 1,037.88	Perform quality control review of updated Excel files with the revised reconciliation stats.
Outside - PR	10	Radis, Cameron	10/1/2019	1	\$ 332.50	\$ 332.50	Participate in call with V. Padilla and J. Ferry (Ankura) to discuss status of TRS population testing effort.
Outside - PR	10	Radis, Cameron	10/1/2019	1	\$ 332.50	\$ 332.50	Participate in call with representatives of Ankura to discuss status of population testing for municipalities and corporations.
Outside - PR	10	Radis, Cameron	10/1/2019	1.6	\$ 332.50	\$ 532.00	Perform quality control review of ERS Central Government and Corporations and Municipalities population testing deliverable.
Outside - PR	10	Radis, Cameron	10/1/2019	1.6	\$ 332.50	\$ 532.00	Perform quality control review of TRS population testing deliverable and list of outstanding questions.
Outside - PR	10	Radis, Cameron	10/2/2019	0.5	\$ 332.50	\$ 166.25	Participate in telephone meeting with representatives of Ankura balance validation team to discuss meetings and workstreams for the week of 10/7/19.
Outside - PR	10	Radis, Cameron	10/2/2019	0.6	\$ 332.50	\$ 199.50	Perform review of estimated timeline, updated dates and deliverables.
Outside - PR	10	Radis, Cameron	10/2/2019	1.8	\$ 332.50	\$ 598.50	Perform quality control review of additional tests relating to TRS law 160 and impacts to TRS population.
PR	10	Radis, Cameron	10/7/2019	0.2	\$ 332.50	\$ 66.50	Participate in call with J. Ferry (Ankura) to discuss population testing workbook deliverable, focusing on additional test 2.
PR	10	Radis, Cameron	10/7/2019	0.9	\$ 332.50	\$ 299.25	Perform test checking participant balances in front end SAB I for ERS Corps/Munis and Central government.
PR	10	Radis, Cameron	10/7/2019	1.5	\$ 332.50	\$ 498.75	Participate in meeting with representatives from Ankura and C. Tirado (Retiro) to establish front end access to the retirement system, schedule meetings for the week, and discuss reconciliation efforts to date.
PR	10	Radis, Cameron	10/7/2019	1.6	\$ 332.50	\$ 532.00	Perform quality control review of additional tests for TRS population testing workbook deliverable.
PR	10	Radis, Cameron	10/8/2019	1	\$ 332.50	\$ 332.50	Participate in meeting with representatives of TRS and representatives of Ankura to discuss and investigate the 232 inconclusive participant balance cases.

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Revised Comment
PR	10	Radis, Cameron	10/8/2019	1.4	\$ 332.50	\$ 465.50	Participate in meeting with H. Rivera (Retiro), A. Moyas (ERS) and representatives of Ankura to discuss Aight balance file creation process.
PR	10	Radis, Cameron	10/8/2019	1.4	\$ 332.50	\$ 465.50	Perform quality control review of additional tests for TRS population testing workbook deliverable.
PR	10	Radis, Cameron	10/8/2019	1.5	\$ 332.50	\$ 498.75	Participate in meeting with I. De Jesus and H. Rivera (Retiro) and representatives of Ankura to establish and test access to the front end interface of the TRS database, discuss the population tests for the TRS participants, and review who should be part of plan 160 and who should not.
PR	10	Radis, Cameron	10/8/2019	2.1	\$ 332.50	\$ 698.25	Analyze TRS participant balances from SABI front-end and incorporate front-end results into inconclusive balances analysis and population testing exercise.
PR	10	Radis, Cameron	10/9/2019	1	\$ 332.50	\$ 332.50	Convert Oracle database view for Aight balance creation process to SQL Server view.
PR	10	Radis, Cameron	10/9/2019	1.3	\$ 332.50	\$ 432.25	Perform quality control review of Central government cancellation example workbooks to provide to ERS for review.
PR	10	Radis, Cameron	10/9/2019	1.8	\$ 332.50	\$ 598.50	Review SQL script created by ERS IT to create Aight balances file each month.
PR	10	Radis, Cameron	10/9/2019	1.9	\$ 332.50	\$ 631.75	Extract TRS front-end contribution, adjustment, and reimbursement reports for balances in question from inconclusive balances analysis and population testing exercise.
PR	10	Radis, Cameron	10/9/2019	2	\$ 332.50	\$ 665.00	Participate in meeting with representatives of Retiro and representatives of Ankura to discuss process to create the input files required to create the Aight files, and outstanding questions with ERS Central Government and Corp/Muni inconclusive balances reports.
PR	10	Radis, Cameron	10/9/2019	2	\$ 332.50	\$ 665.00	Perform quality control review of TRS inconclusive balances workbook version limiting date range to 8/1/2014.
PR	10	Radis, Cameron	10/10/2019	1.1	\$ 332.50	\$ 365.75	Prepare documentation noting significant project delays and associated costs and hours.
PR	10	Radis, Cameron	10/10/2019	1.2	\$ 332.50	\$ 399.00	Participate in meeting with representatives of Ankura to discuss outcomes of meetings at ERS and processes ERS takes to create Aight file.
PR	10	Radis, Cameron	10/10/2019	1.8	\$ 332.50	\$ 598.50	Prepare workbook for N. Rivera (ERS) containing examples of participants that have cancellations and flow differently from RHUM through SABI than anticipated.
PR	10	Radis, Cameron	10/10/2019	1.9	\$ 332.50	\$ 631.75	Finalize population tests and workbook for TRS population testing deliverable.
PR	10	Radis, Cameron	10/10/2019	2	\$ 332.50	\$ 665.00	Perform quality control review of ERS Central Government inconclusive balances report including edits made to Raw RHUM files.
PR	10	Radis, Cameron	10/11/2019	1.3	\$ 332.50	\$ 432.25	Analyze supplemental reimbursement file provided by C. Tirado Soto for reimbursements made to participants of the 232 inconclusive balances for TRS.
Outside - PR	10	Radis, Cameron	10/14/2019	0.5	\$ 332.50	\$ 166.25	Participate in meeting with representatives of Ankura to review Peoplesoft disbursement file received from C. Tirado (Retiro) with information regarding the 232 participants with inconclusive balances.

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Revised Comment
Outside - PR	10	Radis, Cameron	10/14/2019	1	\$ 332.50	\$ 332.50	Participate in meeting with representatives of Ankura to discuss revised reconciliation statistics for ERS Corp/Muni after SABI front-end data extractions.
Outside - PR	10	Radis, Cameron	10/14/2019	2.1	\$ 332.50	\$ 698.25	Update TRS Inconclusive balances reconciliation report including additional Peoplesoft Reimbursement data received from C. Tirado (Retiro).
Outside - PR	10	Radis, Cameron	10/15/2019	1.1	\$ 332.50	\$ 365.75	Develop plan and layout for representing various disbursement data (SABI vs. Peoplesoft) as well as various date range filters for showing inconclusive balance populations.
Outside - PR	10	Radis, Cameron	10/15/2019	1.5	\$ 332.50	\$ 498.75	Perform quality control review of updated ERS Central Government inconclusive balances statistics and SQL Scripts.
Outside - PR	10	Radis, Cameron	10/15/2019	2.8	\$ 332.50	\$ 931.00	Update TRS Inconclusive balances reconciliation report including additional Peoplesoft Reimbursement data received from C. Tirado (Retiro).
Outside - PR	10	Radis, Cameron	10/15/2019	3.1	\$ 332.50	\$ 1,030.75	Review new Peoplesoft Reimbursement file received from C. Tirado (Retiro) and compare to original file received.
Outside - PR	10	Radis, Cameron	10/16/2019	2.1	\$ 332.50	\$ 698.25	Perform quality control review of updated TRS inconclusive balances statistics and SQL scripts.
Outside - PR	10	Radis, Cameron	10/16/2019	2.4	\$ 332.50	\$ 798.00	Perform quality control review of updated ERS Central Government inconclusive balances statistics and SQL Scripts.
Outside - PR	10	Radis, Cameron	10/17/2019	0.4	\$ 332.50	\$ 133.00	Participate in call with representatives of Ankura to review outstanding action items for remaining deliverables, analyses updates, and plan next steps.
Outside - PR	10	Radis, Cameron	10/17/2019	0.9	\$ 332.50	\$ 299.25	Review of ERS Central Government agency (148) with potentially abnormal contributions.
Outside - PR	10	Radis, Cameron	10/17/2019	1.8	\$ 332.50	\$ 598.50	Perform quality control review of additional front-end SABI contribution information extracted for ERS Central Government participants.
Outside - PR	10	Radis, Cameron	10/21/2019	1.8	\$ 332.50	\$ 598.50	Perform quality control review of updates made to the Central Government inconclusive balances script and workbook.
Outside - PR	10	Radis, Cameron	10/22/2019	0.6	\$ 332.50	\$ 199.50	Participate in call with representatives of Ankura to discuss updated statistics of inconclusive balances on both TRS and ERS workstreams, and quality check progress.
Outside - PR	10	Radis, Cameron	10/22/2019	0.9	\$ 332.50	\$ 299.25	Perform quality control review of updates made to TRS inconclusive balances script and workbook.
Outside - PR	10	Radis, Cameron	10/22/2019	1.5	\$ 332.50	\$ 498.75	Participate in call with representatives of Ankura to walk through updated SQL script for municipality and corporation reconciliation.
Outside - PR	10	Radis, Cameron	10/22/2019	1.8	\$ 332.50	\$ 598.50	Perform quality control review of TRS reconciliation and methodology memo.
Outside - PR	10	Radis, Cameron	10/22/2019	1.9	\$ 332.50	\$ 631.75	Perform quality control review of updates made to Corporation and Municipality inconclusive balances script and workbook.
Outside - PR	10	Radis, Cameron	10/23/2019	1.5	\$ 332.50	\$ 498.75	Perform quality control review of updates made to Corporation and Municipality inconclusive balances script and workbook.
Outside - PR	10	Radis, Cameron	10/23/2019	2.3	\$ 332.50	\$ 764.75	Review Central Government cancellation details received from N. Rondon for example participants where RHUM balances don't match SABI balances.

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Revised Comment
Outside - PR	10	Radis, Cameron	10/24/2019	0.4	\$ 332.50	\$ 133.00	Participate in call with A. Rivera (Ankura) to discuss quality check of municipality and corporation queries.
Outside - PR	10	Radis, Cameron	10/28/2019	1.1	\$ 332.50	\$ 365.75	Perform quality control review of Corporation and Municipality inconclusive balances script.
Outside - PR	10	Radis, Cameron	10/29/2019	0.2	\$ 332.50	\$ 66.50	Participate in call with A. Rivera (Ankura) to discuss quality check of municipality and corporation queries.
Outside - PR	10	Radis, Cameron	10/30/2019	1.6	\$ 332.50	\$ 532.00	Perform review on SABI front end screenshots provided by N. Rivera (ERS Central Government).
Outside - PR	10	Rivera, Alexandra	10/1/2019	1	\$ 308.75	\$ 308.75	Participate in call with representatives of Ankura to discuss status of population testing for municipalities and corporations.
Outside - PR	10	Rivera, Alexandra	10/2/2019	0.1	\$ 308.75	\$ 30.88	Participate in call with P. Kennedy (Ankura) to discuss central government deduction codes.
Outside - PR	10	Rivera, Alexandra	10/2/2019	0.3	\$ 308.75	\$ 92.63	Update workbook for ERS population testing.
Outside - PR	10	Rivera, Alexandra	10/2/2019	0.5	\$ 308.75	\$ 154.38	Participate in call with F. Ahsan and P. Kennedy (Ankura) to discuss ERS population testing.
Outside - PR	10	Rivera, Alexandra	10/2/2019	0.5	\$ 308.75	\$ 154.38	Participate in telephone meeting with representatives of Ankura balance validation team to discuss meetings and workstreams for the week of 10/7/19.
Outside - PR	10	Rivera, Alexandra	10/2/2019	0.6	\$ 308.75	\$ 185.25	Investigate participants with multiple reimbursements for same agency code.
Outside - PR	10	Rivera, Alexandra	10/2/2019	1.3	\$ 308.75	\$ 401.38	Continue to perform population testing for ERS.
Outside - PR	10	Rivera, Alexandra	10/2/2019	1.7	\$ 308.75	\$ 524.88	Perform population testing for ERS - participants with contributions in same month for different agencies.
Outside - PR	10	Rivera, Alexandra	10/2/2019	1.8	\$ 308.75	\$ 555.75	Design tests for ERS population testing.
Outside - PR	10	Rivera, Alexandra	10/3/2019	0.4	\$ 308.75	\$ 123.50	Investigate participants without contributions prior to July 2017.
Outside - PR	10	Rivera, Alexandra	10/3/2019	0.6	\$ 308.75	\$ 185.25	Begin to organize activities for week of 10/7.
Outside - PR	10	Rivera, Alexandra	10/3/2019	1	\$ 308.75	\$ 308.75	Participate in call with representatives of Ankura to discuss ERS population testing.
Outside - PR	10	Rivera, Alexandra	10/3/2019	1.2	\$ 308.75	\$ 370.50	Investigate payroll periods for agencies that consolidated.
Outside - PR	10	Rivera, Alexandra	10/3/2019	1.3	\$ 308.75	\$ 401.38	Update workbook with results of ERS population testing.
Outside - PR	10	Rivera, Alexandra	10/3/2019	1.7	\$ 308.75	\$ 524.88	Perform population testing for ERS - investigate inclusion of contributions prior to July 2017.
Outside - PR	10	Rivera, Alexandra	10/4/2019	0.3	\$ 308.75	\$ 92.63	Update queries to categorize municipality and corporation reconciliation.
Outside - PR	10	Rivera, Alexandra	10/4/2019	2.1	\$ 308.75	\$ 648.38	Prepare workbook for checking SABI front end balances.
Outside - PR	10	Rivera, Alexandra	10/4/2019	2.3	\$ 308.75	\$ 710.13	Prepare categorization and prioritization of SABI front end activities week of 10/7/19.
PR	10	Rivera, Alexandra	10/7/2019	1.4	\$ 308.75	\$ 432.25	Extract front end SABI data for agencies missing one month of contributions.
PR	10	Rivera, Alexandra	10/7/2019	1.5	\$ 308.75	\$ 463.13	Participate in meeting with representatives from Ankura and C. Tirado (Retiro) to establish front end access to the retirement system, schedule meetings for the week, and discuss reconciliation efforts to date.
PR	10	Rivera, Alexandra	10/7/2019	2.4	\$ 308.75	\$ 741.00	Review and update ERS reconciliations and ERS population testing results in preparation for meetings with ERS.

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Revised Comment
PR	10	Rivera, Alexandra	10/8/2019	0.5	\$ 308.75	\$ 154.38	Participate in meeting with representatives of Ankura to debrief ERS Accounting and IT meetings, review progress, the plan for the rest of the week, clarified questions to team, and confirmed access to SABI front end systems.
PR	10	Rivera, Alexandra	10/8/2019	0.5	\$ 308.75	\$ 154.38	Participate in meeting with representatives of Ankura to prepare and discuss strategy for meetings with ERS and TRS.
PR	10	Rivera, Alexandra	10/8/2019	0.5	\$ 308.75	\$ 154.38	Review central government reconciliation in preparation for meeting with ERS.
PR	10	Rivera, Alexandra	10/8/2019	1.3	\$ 308.75	\$ 401.38	Extract data from SABI front end for inconclusive balances for municipalities and corporations by agency.
PR	10	Rivera, Alexandra	10/8/2019	1.3	\$ 308.75	\$ 401.38	Participate in meeting with M. Guzman and E. Rodriguez (RETIRO) and representatives of Ankura to review inconclusive balances and population testing results for Corporations and Municipalities.
PR	10	Rivera, Alexandra	10/8/2019	1.4	\$ 308.75	\$ 432.25	Participate in meeting with H. Rivera (Retiro), A. Moyas (ERS) and representatives of Ankura to discuss Alight balance file creation process.
PR	10	Rivera, Alexandra	10/8/2019	1.5	\$ 308.75	\$ 463.13	Participate in meeting with N. Rivera (ERS) and representatives of Ankura to review inconclusive balances and population testing results for Central Government.
PR	10	Rivera, Alexandra	10/8/2019	2	\$ 308.75	\$ 617.50	Review results from meeting with ERS and investigate participants in SABI front end in preparation for meeting with A. Moya (ERS).
PR	10	Rivera, Alexandra	10/8/2019	4.2	\$ 308.75	\$ 1,296.75	Extract data from SABI front end for inconclusive balances for municipalities and corporations by participant.
PR	10	Rivera, Alexandra	10/9/2019	0.4	\$ 308.75	\$ 123.50	Extract sample balances from SABI front end for Central Government where calculated balance does not match to Alight balance.
PR	10	Rivera, Alexandra	10/9/2019	0.4	\$ 308.75	\$ 123.50	Extract sample balances from SABI front end for Municipalities & Corporations where SABI payroll date was after Alight payroll date but balances equaled.
PR	10	Rivera, Alexandra	10/9/2019	0.5	\$ 308.75	\$ 154.38	Analyze inconclusive Central government balances in SABI front end.
PR	10	Rivera, Alexandra	10/9/2019	0.5	\$ 308.75	\$ 154.38	Extract sample balances from SABI front end for Central Government where RHUM Balance matches, while Calculated Balance does not and a cancellation appears to have been made.
PR	10	Rivera, Alexandra	10/9/2019	0.5	\$ 308.75	\$ 154.38	Participate in meeting with representatives of Ankura to discuss strategy for sampling participants balances.
PR	10	Rivera, Alexandra	10/9/2019	0.7	\$ 308.75	\$ 216.13	Extract sample balances from SABI front end for Central Government where RHUM balance matches, while Calculated Balance does not and no cancellation appears to have been made.
PR	10	Rivera, Alexandra	10/9/2019	0.7	\$ 308.75	\$ 216.13	Extract sample balances from SABI front end for Municipalities & Corporations where no data existed in HISTNOMAJUS SABI table.
PR	10	Rivera, Alexandra	10/9/2019	1.3	\$ 308.75	\$ 401.38	Extract sample balances from SABI front end for Municipalities & Corporations where dates match but the balance difference is equal to 1 month of contribution.
PR	10	Rivera, Alexandra	10/9/2019	1.4	\$ 308.75	\$ 432.25	Participate in meeting with representatives of ERS Accounting to discuss generation of Alight file.

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Revised Comment
PR	10	Rivera, Alexandra	10/9/2019	1.6	\$ 308.75	\$ 494.00	Extract sample balances from SABI front end for Municipalities & Corporations where SABI payroll date did not match to Alight payroll date.
PR	10	Rivera, Alexandra	10/10/2019	0.9	\$ 308.75	\$ 277.88	Analyze central government participants where RHUM balances do not equal SABI/Alight balances.
PR	10	Rivera, Alexandra	10/10/2019	0.9	\$ 308.75	\$ 277.88	Investigate RHUM data for Central Government participants with deduction codes related to Judges or UPR.
PR	10	Rivera, Alexandra	10/10/2019	1.1	\$ 308.75	\$ 339.63	Update corporation and municipality reconciliation to include PeopleSoft discounts and net payments for reimbursements.
PR	10	Rivera, Alexandra	10/10/2019	1.2	\$ 308.75	\$ 370.50	Analyze corporation and municipality participants that remain inconclusive after SABI front end updates.
PR	10	Rivera, Alexandra	10/10/2019	1.2	\$ 308.75	\$ 370.50	Update corporation and municipality reconciliation with new results and analyze new reconciliation results.
PR	10	Rivera, Alexandra	10/10/2019	1.3	\$ 308.75	\$ 401.38	Develop corporation and municipality reconciliation queries by participant to include new SABI front end data.
PR	10	Rivera, Alexandra	10/10/2019	2.1	\$ 308.75	\$ 648.38	Update queries for municipalities and corporations reconciliation to include new SABI front end data and update reconciliation.
Outside - PR	10	Rivera, Alexandra	10/14/2019	0.5	\$ 308.75	\$ 154.38	Analyze corporation and municipality participants with reimbursements and positive Ley 106 balances.
Outside - PR	10	Rivera, Alexandra	10/14/2019	0.5	\$ 308.75	\$ 154.38	Update corporation and municipality reconciliation with updated categorization counts.
Outside - PR	10	Rivera, Alexandra	10/14/2019	1	\$ 308.75	\$ 308.75	Participate in meeting with representatives of Ankura to discuss revised reconciliation statistics for ERS Corp/Muni after SABI front-end data extractions.
Outside - PR	10	Rivera, Alexandra	10/14/2019	1.1	\$ 308.75	\$ 339.63	Begin to update SQL query for reconciliation to combine prior results and SABI front end results.
Outside - PR	10	Rivera, Alexandra	10/16/2019	0.4	\$ 308.75	\$ 123.50	Develop new SQL query categorizations of corporation and municipality participants.
Outside - PR	10	Rivera, Alexandra	10/16/2019	1	\$ 308.75	\$ 308.75	Create new corporation & municipality reconciliation file with updated results.
Outside - PR	10	Rivera, Alexandra	10/16/2019	1.1	\$ 308.75	\$ 339.63	Update reconciliation file with new summary and detail tabs.
Outside - PR	10	Rivera, Alexandra	10/17/2019	0.1	\$ 308.75	\$ 30.88	Add in population testing results to municipality & corporation file.
Outside - PR	10	Rivera, Alexandra	10/17/2019	1.1	\$ 308.75	\$ 339.63	Continue to update municipality & corporation reconciliation file.
Outside - PR	10	Rivera, Alexandra	10/17/2019	1.4	\$ 308.75	\$ 432.25	Perform quality check procedures over updated reconciliation.
Outside - PR	10	Rivera, Alexandra	10/17/2019	1.7	\$ 308.75	\$ 524.88	Investigate participants with negative SABI balances; update reconciliation file with results.
Outside - PR	10	Rivera, Alexandra	10/17/2019	3	\$ 308.75	\$ 926.25	Perform additional quality checks and update reconciliation file.
Outside - PR	10	Rivera, Alexandra	10/18/2019	0.2	\$ 308.75	\$ 61.75	Analyze SQL queries for sample of inconclusive balances.
Outside - PR	10	Rivera, Alexandra	10/18/2019	0.2	\$ 308.75	\$ 61.75	Review and respond to comments on updated corporation and municipality workbook.
Outside - PR	10	Rivera, Alexandra	10/18/2019	0.7	\$ 308.75	\$ 216.13	Research agency 148 high contribution issue.
Outside - PR	10	Rivera, Alexandra	10/21/2019	0.3	\$ 308.75	\$ 92.63	Update transaction codes in query for original municipality and corporation reconciliation.

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Revised Comment
Outside - PR	10	Rivera, Alexandra	10/21/2019	1	\$ 308.75	\$ 308.75	Create new categorizations for participants with different SABI dates from Alight payroll dates; analyze resulting population.
Outside - PR	10	Rivera, Alexandra	10/21/2019	1.8	\$ 308.75	\$ 555.75	Develop new reconciliation version with prior SABI contribution amounts and dates, and new SABI front end contribution amounts and dates.
Outside - PR	10	Rivera, Alexandra	10/21/2019	2	\$ 308.75	\$ 617.50	Develop new reconciliation workbook for municipality and corporation.
Outside - PR	10	Rivera, Alexandra	10/22/2019	0.1	\$ 308.75	\$ 30.88	Review current statistics for municipality and corporation reconciliation.
Outside - PR	10	Rivera, Alexandra	10/22/2019	0.4	\$ 308.75	\$ 123.50	Create draft client version of municipality & corporation reconcile file.
Outside - PR	10	Rivera, Alexandra	10/22/2019	0.4	\$ 308.75	\$ 123.50	Participate in call with V. Padilla (Ankura) to discuss examples of inconclusive balances.
Outside - PR	10	Rivera, Alexandra	10/22/2019	0.6	\$ 308.75	\$ 185.25	Participate in call with representatives of Ankura to discuss updated statistics of inconclusive balances on both TRS and ERS workstreams, and quality check progress.
Outside - PR	10	Rivera, Alexandra	10/22/2019	1.1	\$ 308.75	\$ 339.63	Analyze impact of transaction codes from HISTNOMAJUS SABI table on reconciliation balances.
Outside - PR	10	Rivera, Alexandra	10/22/2019	1.5	\$ 308.75	\$ 463.13	Participate in call with representatives of Ankura to walk through updated SQL script for municipality and corporation reconciliation.
Outside - PR	10	Rivera, Alexandra	10/22/2019	1.7	\$ 308.75	\$ 524.88	Update and edit municipality and corporation reconciliation file based on team discussion comments.
Outside - PR	10	Rivera, Alexandra	10/23/2019	0.3	\$ 308.75	\$ 92.63	Create reference table for Agency 149 participants with high contribution issue; update related SQL queries with new references.
Outside - PR	10	Rivera, Alexandra	10/24/2019	0.1	\$ 308.75	\$ 30.88	Update prior versions of SQL queries for municipality and corporation reconciliation.
Outside - PR	10	Rivera, Alexandra	10/24/2019	0.4	\$ 308.75	\$ 123.50	Investigate missing participants from Central Government in Alight file from July 19, 2019.
Outside - PR	10	Rivera, Alexandra	10/24/2019	0.4	\$ 308.75	\$ 123.50	Participate in call with C. Radis (Ankura) to discuss quality check of municipality and corporation queries.
Outside - PR	10	Rivera, Alexandra	10/24/2019	1.6	\$ 308.75	\$ 494.00	Analyze participants with different reconciliation statuses based on different HISTNOMAJUS queries; analyze effect of categorization with different HISTNOMAJUS dates based on transaction codes.
Outside - PR	10	Rivera, Alexandra	10/29/2019	0.2	\$ 308.75	\$ 61.75	Participate in call with C. Radis (Ankura) to discuss quality check of municipality and corporation queries.
Outside - PR	10	Yoshimura, Arren	10/1/2019	0.2	\$ 332.50	\$ 66.50	Participate in call with representatives of Ankura and provide update.
Outside - PR	10	Yoshimura, Arren	10/1/2019	0.3	\$ 332.50	\$ 99.75	Correspond with C. Tirado and H. Rivera (Retiro) to coordinate meetings and establish system access for the Ankura reconciliation team.
Outside - PR	10	Yoshimura, Arren	10/1/2019	0.3	\$ 332.50	\$ 99.75	Correspond with I. Colon and R. Cabrera (Banco Popular) and C. Tirado (Retiro) regarding loan documentation to guide new language for Cooperative garnishments.
Outside - PR	10	Yoshimura, Arren	10/1/2019	0.4	\$ 332.50	\$ 133.00	Participate in phone meeting with A. Rodriguez (Retiro) to discuss Banco Popular and BNY document submissions to OGP.
Outside - PR	10	Yoshimura, Arren	10/1/2019	0.6	\$ 332.50	\$ 199.50	Review of garnishment flow diagram and discussion workbook sent by D. Hutton (Alight).

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Revised Comment
Outside - PR	10	Yoshimura, Arren	10/1/2019	0.7	\$ 332.50	\$ 232.75	Review and redline mandatory clauses for Bank of New York Mellon contract for A. Rodriguez (Retiro).
Outside - PR	10	Yoshimura, Arren	10/1/2019	2.1	\$ 332.50	\$ 698.25	Participate in meeting with representatives from Alight and representatives from Banco Popular to discuss paying instruction sand operational processes around payments to participants and tax withholdings.
Outside - PR	10	Yoshimura, Arren	10/1/2019	2.2	\$ 332.50	\$ 731.50	Participate in meeting with representatives from Alight and C. Tirado and H. Rivera (Retiro) to discuss the integration of the Teacher's Retirement System data into the Employee's Retirement System and how to handle participants that have data and/or money in both.
Outside - PR	10	Yoshimura, Arren	10/1/2019	2.4	\$ 332.50	\$ 798.00	Participate in meeting with representatives from Alight and C. Tirado and H. Rivera (Retiro) to discuss reconciliation, disbursement payments, demographic update processes, and other data topics.
Outside - PR	10	Yoshimura, Arren	10/2/2019	0.2	\$ 332.50	\$ 66.50	Participate in call with C. Tirado (Retiro) to discuss workbooks of inconclusive balances, reschedule previous meetings, and prepare for meetings the week of 10/7/19.
Outside - PR	10	Yoshimura, Arren	10/2/2019	0.5	\$ 332.50	\$ 166.25	Participate in telephone meeting with representatives of Ankura balance validation team to discuss meetings and workstreams for the week of 10/7/19.
Outside - PR	10	Yoshimura, Arren	10/2/2019	0.6	\$ 332.50	\$ 199.50	Correspond with A. Rodriguez (Retiro), C. Pacheco and T. Kennedy (Bank of New York Mellon), and I. Colon (Banco Popular) to discuss and revise the mandatory clauses necessary to complete the custody agreement.
Outside - PR	10	Yoshimura, Arren	10/2/2019	1.4	\$ 332.50	\$ 465.50	Participate in meeting with representatives from Alight, representatives from Retiro, and L. Collazo (Retirement Board) to discuss timelines and key dependencies, timing of disbursements and how it will be impacted by garnishments, payment process at live date and impact on Alight protection program, timing of new loans for Plan 106, and process for funding the sweep account.
Outside - PR	10	Yoshimura, Arren	10/2/2019	1.9	\$ 332.50	\$ 631.75	Participate in meeting with representatives from Alight and representatives from Retiro to discuss accounting inventory and reporting procedures, interest allocation methodology/timing/process, Hacienda data request status, change order process, plan 106 amendments, and police amendment transition status.
Outside - PR	10	Yoshimura, Arren	10/2/2019	2.3	\$ 332.50	\$ 764.75	Participate in meeting with representatives from Alight and representatives from Retiro to discuss garnishments, how to handle qualified domestic relations orders, distribution timing given market valuation changes, daily valuation and daily trade cut offs, and forms necessary to initiate distributions for the beneficiaries of deceased individuals.
Outside - PR	10	Yoshimura, Arren	10/3/2019	0.4	\$ 332.50	\$ 133.00	Correspond with A. Sax-Bolder and M. Pocha (OMM) and I. Colon (Banco Popular) regarding legal opinions necessary from Banco Popular document execution.

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Revised Comment
Outside - PR	10	Yoshimura, Arren	10/3/2019	0.8	\$ 332.50	\$ 266.00	Participate in telephone meeting with A. Rodriguez (Retiro) to discuss OGP submission for the Banco Popular contracts, Hacienda MOU, adjustments to the Alight and Banco Popular contracts to include mandatory clauses, and updates on research into the supreme court ruling brought against the Teacher's Retirement System.
Outside - PR	10	Yoshimura, Arren	10/3/2019	0.9	\$ 332.50	\$ 299.25	Review of PROMESA opinion and AAFAF certification sent by A. Sax-Bolder (OMM).
Outside - PR	10	Yoshimura, Arren	10/4/2019	0.4	\$ 332.50	\$ 133.00	Correspond with representatives from Ankura and C. Tirado (Retiro) regarding travel plans, meetings, and tasks for the week of 10/7/19.
Outside - PR	10	Yoshimura, Arren	10/4/2019	0.5	\$ 332.50	\$ 166.25	Update weekly status report.
Outside - PR	10	Yoshimura, Arren	10/4/2019	0.7	\$ 332.50	\$ 232.75	Participate in telephone meeting with B. Fernandez and M. Alvarez (AAFAF) to discuss updates on reconciliation efforts, pending implementation items, and status of contracts.
Outside - PR	10	Yoshimura, Arren	10/4/2019	1.5	\$ 332.50	\$ 498.75	Review tasks and accomplishments for the week and plan meetings and tasks for the following week.
Outside - PR	10	Yoshimura, Arren	10/4/2019	1.5	\$ 332.50	\$ 498.75	Participate in telephone meeting with representatives of Ankura and C. Tirado (Retiro) to discuss the Employee Retirement System workbooks, meetings and workstreams for the week of 10/7/19, and confirm access to front end systems.
PR	10	Yoshimura, Arren	10/7/2019	0.5	\$ 332.50	\$ 166.25	Schedule meetings between representatives of Ankura and representatives from Retiro to work through the list of inconclusive cases.
PR	10	Yoshimura, Arren	10/7/2019	0.6	\$ 332.50	\$ 199.50	Correspond with A. Cuesta (PMA), S. Uhlund (OMM), and L. Collazo (the Retirement Board) regarding legal opinions necessary for Banco Popular document execution.
PR	10	Yoshimura, Arren	10/7/2019	0.7	\$ 332.50	\$ 232.75	Participate in meeting with B. Fernandez and Z. Martinez (AAFAF) to discuss pending contracts at OGP, legal opinions necessary for Banco Popular contract execution, and date changes for the Alight contract.
PR	10	Yoshimura, Arren	10/7/2019	1.5	\$ 332.50	\$ 498.75	Participate in meeting with representatives from Ankura and C. Tirado (Retiro) to establish front end access to the retirement system, schedule meetings for the week, and discuss reconciliation efforts to date.
PR	10	Yoshimura, Arren	10/8/2019	0.4	\$ 332.50	\$ 133.00	Review technology status report sent by E. Kaufmann (Alight) ahead of the Alight call.
PR	10	Yoshimura, Arren	10/8/2019	0.5	\$ 332.50	\$ 166.25	Participate in call with A. Rodriguez (Retiro) to discuss mandatory clauses that need to be added to the Alight and Banco Popular contracts, Banco Popular re-submission to OGP, and status of Bank of New York Mellon contract.
PR	10	Yoshimura, Arren	10/8/2019	0.8	\$ 332.50	\$ 266.00	Participate in telephone meeting with Z. Martinez (AAFAF) and A. Cuesta and M. Del Valle (PMA) to discuss legal opinions needed for execution of Banco Popular contracts, Bank of New York Mellon on the negotiation of the Custody Agreement, and other pending legal items.
PR	10	Yoshimura, Arren	10/8/2019	1	\$ 332.50	\$ 332.50	Participate in meeting with representatives of TRS and representatives of Ankura to discuss and investigate the 232 inconclusive participant balance cases.

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Revised Comment
PR	10	Yoshimura, Arren	10/8/2019	1.5	\$ 332.50	\$ 498.75	Participate in meeting with I. De Jesus and H. Rivera (Retiro) and representatives of Ankura to establish and test access to the front end interface of the TRS database, discuss the population tests for the TRS participants, and review who should be part of plan 160 and who should not.
PR	10	Yoshimura, Arren	10/8/2019	1.5	\$ 332.50	\$ 498.75	Participate in telephone meeting with representatives from Alight and C. Tirado and H. Rivera (Retiro) to discuss open technology items around demographic data, reconciliation, and payment processing.
PR	10	Yoshimura, Arren	10/9/2019	0.3	\$ 332.50	\$ 99.75	Update high level implementation plan with new requirements sent by L. Vientos (Banco Popular).
PR	10	Yoshimura, Arren	10/9/2019	0.5	\$ 332.50	\$ 166.25	Review of Alight open items log sent by E. Kaufmann (Alight).
PR	10	Yoshimura, Arren	10/9/2019	0.6	\$ 332.50	\$ 199.50	Review of PMA certificate for the Retirement Board sent by A.Cuesta (PMA) necessary for legal opinions offered by PMA.
PR	10	Yoshimura, Arren	10/9/2019	0.7	\$ 332.50	\$ 232.75	Participate in call and correspond with L. Vientos (Banco Popular) to discuss operational documents needed for Banco Popular to take over trustee and paying agent services.
PR	10	Yoshimura, Arren	10/9/2019	0.8	\$ 332.50	\$ 266.00	Review of updated garnishment workbook sent by D. Hutton (Alight).
PR	10	Yoshimura, Arren	10/10/2019	0.2	\$ 332.50	\$ 66.50	Participate in call with M. Marichal (Oneill Borges) to discuss the Alight contract dates and potential review from the FOMB.
PR	10	Yoshimura, Arren	10/10/2019	0.3	\$ 332.50	\$ 99.75	Correspond with C. Tirado (Retiro) to coordinate upcoming calls and meetings with representatives of Ankura, and to discuss progress made on the 232 TRS inconclusive cases.
PR	10	Yoshimura, Arren	10/10/2019	0.4	\$ 332.50	\$ 133.00	Participate in telephone meeting with representatives from Alight to discuss pending communication items, contract status, and Hacienda MOU status.
PR	10	Yoshimura, Arren	10/10/2019	0.5	\$ 332.50	\$ 166.25	Participate in telephone meeting with R. Cabrera (Banco Popular) and representatives from Alight to discuss operational process/systems development and testing.
PR	10	Yoshimura, Arren	10/11/2019	0.3	\$ 332.50	\$ 99.75	Participate in call with A. Rodriguez (Retiro) to discuss progress on contract and legal items.
PR	10	Yoshimura, Arren	10/11/2019	0.3	\$ 332.50	\$ 99.75	Participate in meeting with Z. Martinez (AAFAF) to discuss legal opinions and contract items.
PR	10	Yoshimura, Arren	10/11/2019	0.5	\$ 332.50	\$ 166.25	Update weekly status report.
PR	10	Yoshimura, Arren	10/11/2019	0.9	\$ 332.50	\$ 299.25	Participate in meeting with B. Fernandez and M. Yassin (AAFAF) to discuss pending contract items.
PR	10	Yoshimura, Arren	10/11/2019	0.9	\$ 332.50	\$ 299.25	Discuss investment policy and fund lineup with representatives of AAFAF.
PR	10	Yoshimura, Arren	10/11/2019	1.5	\$ 332.50	\$ 498.75	Review tasks and accomplishments for the week and plan meetings and tasks for the following week.
Outside - PR	10	Yoshimura, Arren	10/14/2019	0.3	\$ 332.50	\$ 99.75	Participate in call with K. May (Alight) to discuss Alight contract approval by OGP and steps necessary to finalize and sign the agreement.
Outside - PR	10	Yoshimura, Arren	10/14/2019	0.6	\$ 332.50	\$ 199.50	Review templates for operational documents sent by L. Vientos (Banco Popular).
Outside - PR	10	Yoshimura, Arren	10/15/2019	0.3	\$ 332.50	\$ 99.75	Participate in call with Z. Martinez (AAFAF) to discuss Alight contract approval.

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Revised Comment
Outside - PR	10	Yoshimura, Arren	10/15/2019	0.3	\$ 332.50	\$ 99.75	Participate in call with M. Marichal (O'Neill Borges) and Z. Martinez (AAFAF) to discuss language proposal to give Alight contract date flexibility for live date and enrollment window given the uncertainty of the other contracts.
Outside - PR	10	Yoshimura, Arren	10/15/2019	0.6	\$ 332.50	\$ 199.50	Participate in call with A. Rodriguez (Retiro) to discuss alight contract, BNY negotiation, and BPPR mandatory clause additions.
Outside - PR	10	Yoshimura, Arren	10/15/2019	0.6	\$ 332.50	\$ 199.50	Participate in call with L. Collazo (the Retirement Board) to discuss pending items, hacienda MOU, Alight contract, and Banco Popular legal opinions.
Outside - PR	10	Yoshimura, Arren	10/15/2019	1.2	\$ 332.50	\$ 399.00	Create retirement planning update presentation for AAFAF.
Outside - PR	10	Yoshimura, Arren	10/16/2019	0.2	\$ 332.50	\$ 66.50	Correspond with L. Vientos (Banco Popular) regarding the investment direction letter necessary to execute the operational aspects of Banco Popular's services.
Outside - PR	10	Yoshimura, Arren	10/16/2019	0.3	\$ 332.50	\$ 99.75	Participate in debrief call with A. Rodrigues (Retiro) after discussions with Bank of New York Mellon regarding the Custody Agreement.
Outside - PR	10	Yoshimura, Arren	10/16/2019	0.3	\$ 332.50	\$ 99.75	Compile pending implementation items and status for B. Fernandez (AAFAF).
Outside - PR	10	Yoshimura, Arren	10/16/2019	0.4	\$ 332.50	\$ 133.00	Update high level project plan.
Outside - PR	10	Yoshimura, Arren	10/16/2019	0.8	\$ 332.50	\$ 266.00	Participate in call with representatives from Bank of New York Mellon and A. Rodriguez (Retiro) to discuss mandatory government clauses to be added to custody agreement.
Outside - PR	10	Yoshimura, Arren	10/17/2019	1.6	\$ 332.50	\$ 532.00	Review of redlined Alight contract sent by A. Rodrigues (Retiro).
Outside - PR	10	Yoshimura, Arren	10/18/2019	0.4	\$ 332.50	\$ 133.00	Review notes from Alight technology update meeting sent by E.Kaufman (Alight).
Outside - PR	10	Yoshimura, Arren	10/18/2019	0.5	\$ 332.50	\$ 166.25	Update weekly status report (.5)
Outside - PR	10	Yoshimura, Arren	10/18/2019	1.1	\$ 332.50	\$ 365.75	Review redline responses to Alight contract sent by Z. Ballard (Alight).
Outside - PR	10	Yoshimura, Arren	10/18/2019	1.2	\$ 332.50	\$ 399.00	Review tasks and accomplishments for the week and plan meetings and tasks for the following week.
PR	10	Yoshimura, Arren	10/21/2019	0.4	\$ 332.50	\$ 133.00	Correspond with L. Collazo (the Retirement Board), M. Del Valle (PMA) and S. Uhlund (OMM) regarding opinions necessary for Banco Popular agreement execution.
PR	10	Yoshimura, Arren	10/21/2019	0.9	\$ 332.50	\$ 299.25	Review garnishments documents sent by I. Colon (Banco Popular) to prepare for garnishment opinion meeting.
PR	10	Yoshimura, Arren	10/22/2019	0.2	\$ 332.50	\$ 66.50	Participate in telephone call with F. Batlle (Ankura) to discuss Act 106 workstream and status of key milestones including contract signing.
PR	10	Yoshimura, Arren	10/22/2019	0.4	\$ 332.50	\$ 133.00	Participate in meeting with Z. Martinez (AAFAF) to discuss legal opinions for Banco Popular document execution, status of Banco Popular contracts, and mandatory clauses that need to be added to the Alight contract (.4)
PR	10	Yoshimura, Arren	10/22/2019	1.5	\$ 332.50	\$ 498.75	Participate in telephone meeting with representatives from Alight and H. Rivera (Retiro) to discuss open technology items.
PR	10	Yoshimura, Arren	10/23/2019	0.2	\$ 332.50	\$ 66.50	Correspond with T. Kennedy (Bank of New York Mellon) regarding the status of the Custody Agreement.

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Revised Comment
PR	10	Yoshimura, Arren	10/23/2019	0.3	\$ 332.50	\$ 99.75	Correspond with N. Villavicencio (Hacienda) regarding MOU requesting demographic data.
PR	10	Yoshimura, Arren	10/23/2019	0.6	\$ 332.50	\$ 199.50	Correspond with L. Collazo (The Retirement Board), A. Rodriguez (Retiro), M. Del Valle (PMA), and I. Colon (Banco Popular) to coordinate an in person meeting regarding the garnishment legal opinion and to clarify the scope of discussion.
PR	10	Yoshimura, Arren	10/23/2019	0.8	\$ 332.50	\$ 266.00	Participate in meeting with A. Rodriguez (Retiro) to discuss the status of the Alight contract review, Banco Popular document review, Bank of New York Mellon contract status.
PR	10	Yoshimura, Arren	10/23/2019	0.8	\$ 332.50	\$ 266.00	Participate in meeting with L. Collazo (the Retirement Board) to discuss the Retirement Board Legal opinions needed for the Banco Popular document execution, the law suit brought against the Teacher's Retirement system concerning pension eligibility, and the certification needed by PMA for their legal opinion.
PR	10	Yoshimura, Arren	10/23/2019	0.9	\$ 332.50	\$ 299.25	Prepare Banco Popular operational documents for Retirement Board signatures.
PR	10	Yoshimura, Arren	10/23/2019	0.9	\$ 332.50	\$ 299.25	Participate in meeting with representatives from Banco Popular, C. Tirado and A. Rodriguez (Retiro), and L. Collazo (the Retirement Board) to discuss the addition of a legal opinion concerning garnishments of debts owed to different entities from participant distributions (partial).
Outside - PR	10	Yoshimura, Arren	10/26/2019	0.5	\$ 332.50	\$ 166.25	Update weekly status report.
Outside - PR	10	Yoshimura, Arren	10/26/2019	1.2	\$ 332.50	\$ 399.00	Review tasks and accomplishments for the week and plan meetings and tasks for the following week.
PR	10	Yoshimura, Arren	10/28/2019	0.4	\$ 332.50	\$ 133.00	Review notes from weekly technology meeting sent by E. Kaufman (Alight).
PR	10	Yoshimura, Arren	10/28/2019	0.5	\$ 332.50	\$ 166.25	Correspond and participate in call with C. Pacheco (Bank of New York Mellon) to discuss mandatory clauses for the Custody Agreement.
PR	10	Yoshimura, Arren	10/28/2019	0.5	\$ 332.50	\$ 166.25	Participate in meetings with Z. Martinez and B. Fernandez (AAFAF) to discuss pending contract items, OMB review of Banco Popular documents, and pending items for legal opinions (.5)
PR	10	Yoshimura, Arren	10/28/2019	0.6	\$ 332.50	\$ 199.50	Correspond and participate in calls with M. Del Valle (PMA), and S. Uhland and A. Sax-Bolder(OMM) regarding legal opinions necessary to execute Banco Popular documents.
PR	10	Yoshimura, Arren	10/29/2019	0.2	\$ 332.50	\$ 66.50	Correspond with A. Rossy (Hacienda) regarding demographic data from the SURI system.
PR	10	Yoshimura, Arren	10/29/2019	0.3	\$ 332.50	\$ 99.75	Review of questions posed by B. Klopp and K. Arnone (Retirement Investment Advisory Committee).
PR	10	Yoshimura, Arren	10/29/2019	0.5	\$ 332.50	\$ 166.25	Discuss Investment Committee meeting topics and discussions with M. Alvarez (AAFAF).
PR	10	Yoshimura, Arren	10/29/2019	0.5	\$ 332.50	\$ 166.25	Participate in telephone meeting with M. Del Valle (PMA) and Z. Martinez (AAFAF) to discuss legal opinions required by Banco Popular.

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Revised Comment
PR	10	Yoshimura, Arren	10/29/2019	1.6	\$ 332.50	\$ 532.00	Participate in telephone meeting with representatives from Alight, and C. Tirado and H.Rivera (Retiro) to discuss Alight contract status, technology issues, and reconciliation status.

Total Hourly Fees	495.90	\$158,656.38
Total Fees		\$158,656.38

Expenses Detail

Expense Type	Professional	Date	Expense	Description	Reference Page #
Airfare/Railway	Ahsan, Faraz	10/4/2019	\$ 894.38	Roundtrip airfare from Washington, DC to San Juan, PR 10/4/19 to 10/11/19	1
Lodging - PR	Ahsan, Faraz	10/7/2019	\$ 1,042.60	Lodging in San Juan, PR from 10/7/19 to 10/11/19 (4 nights)	2
Meals - PR	Ahsan, Faraz	10/7/2019	\$ 42.00	Travel day per diem meal expenses in Puerto Rico	
Transportation - PR	Ahsan, Faraz	10/7/2019	\$ 29.12	Per diem transportation expense in Puerto Rico	
Transportation - US	Ahsan, Faraz	10/7/2019	\$ 104.16	Travel from home to airport on 10/7/19	3
Meals - PR	Ahsan, Faraz	10/8/2019	\$ 70.00	Per diem meal expenses in Puerto Rico	
Transportation - PR	Ahsan, Faraz	10/8/2019	\$ 29.12	Per diem transportation expense in Puerto Rico	
Meals - PR	Ahsan, Faraz	10/9/2019	\$ 70.00	Per diem meal expenses in Puerto Rico	
Transportation - PR	Ahsan, Faraz	10/9/2019	\$ 29.12	Per diem transportation expense in Puerto Rico	
Meals - PR	Ahsan, Faraz	10/10/2019	\$ 70.00	Per diem meal expenses in Puerto Rico	
Transportation - PR	Ahsan, Faraz	10/10/2019	\$ 29.12	Per diem transportation expense in Puerto Rico	
Meals - PR	Ahsan, Faraz	10/11/2019	\$ 42.00	Travel day per diem meal expenses in Puerto Rico	
Meals - US	Ahsan, Faraz	10/11/2019	\$ 23.46	Travel meal, dinner	4
Transportation - PR	Ahsan, Faraz	10/11/2019	\$ 29.12	Per diem transportation expense in Puerto Rico	
Transportation - US	Ahsan, Faraz	10/11/2019	\$ 65.09	Travel from airport to home on 10/11/19	5
Airfare/Railway	Padilla, Victor	10/7/2019	\$ 605.40	Roundtrip airfare from Dallas, TX to San Juan, PR from 10/7/19 to 10/11/19	6
Meals - PR	Padilla, Victor	10/7/2019	\$ 42.00	Travel day per diem meal expenses in Puerto Rico	
Meals - US	Padilla, Victor	10/7/2019	\$ 4.55	Travel meal, snack	7
Transportation - PR	Padilla, Victor	10/7/2019	\$ 29.12	Per diem transportation expense in Puerto Rico	
Transportation - US	Padilla, Victor	10/7/2019	\$ 14.56	Mileage from home to airport on 10/7/19	8
Meals - PR	Padilla, Victor	10/8/2019	\$ 70.00	Per diem meal expenses in Puerto Rico	
Transportation - PR	Padilla, Victor	10/8/2019	\$ 29.12	Per diem transportation expense in Puerto Rico	
Meals - PR	Padilla, Victor	10/9/2019	\$ 70.00	Per diem meal expenses in Puerto Rico	
Transportation - PR	Padilla, Victor	10/9/2019	\$ 29.12	Per diem transportation expense in Puerto Rico	
Meals - PR	Padilla, Victor	10/10/2019	\$ 70.00	Per diem meal expenses in Puerto Rico	
Transportation - PR	Padilla, Victor	10/10/2019	\$ 29.12	Per diem transportation expense in Puerto Rico	
Lodging - PR	Padilla, Victor	10/11/2019	\$ 1,084.20	Lodging in San Juan, PR from 10/7/19 to 10/11/19 (4 nights)	9
Meals - PR	Padilla, Victor	10/11/2019	\$ 42.00	Travel day per diem meal expenses in Puerto Rico	
Transportation - PR	Padilla, Victor	10/11/2019	\$ 29.12	Per diem transportation expense in Puerto Rico	
Transportation - US	Padilla, Victor	10/11/2019	\$ 14.56	Mileage from airport to home on 10/11/19	10
Airfare/Railway	Radis, Cameron	10/7/2019	\$ 469.40	Roundtrip airfare from Chicago, IL to San Juan, PR 10/7/19 to 10/11/19	11
Meals - PR	Radis, Cameron	10/7/2019	\$ 42.00	Travel day per diem meal expenses in Puerto Rico	
Transportation - PR	Radis, Cameron	10/7/2019	\$ 29.12	Per diem transportation expense in Puerto Rico	
Transportation - US	Radis, Cameron	10/7/2019	\$ 84.00	Travel from home to airport on 10/7/19	12
Meals - PR	Radis, Cameron	10/8/2019	\$ 70.00	Per diem meal expenses in Puerto Rico	
Transportation - PR	Radis, Cameron	10/8/2019	\$ 29.12	Per diem transportation expense in Puerto Rico	
Meals - PR	Radis, Cameron	10/9/2019	\$ 70.00	Per diem meal expenses in Puerto Rico	
Transportation - PR	Radis, Cameron	10/9/2019	\$ 29.12	Per diem transportation expense in Puerto Rico	
Meals - PR	Radis, Cameron	10/10/2019	\$ 70.00	Per diem meal expenses in Puerto Rico	

Transportation - PR	Radis, Cameron	10/10/2019	\$ 29.12	Per diem transportation expense in Puerto Rico	
Lodging - PR	Radis, Cameron	10/11/2019	\$ 1,084.20	Lodging in San Juan, PR from 10/7/19 to 10/11/19 (4 nights)	13
Meals - PR	Radis, Cameron	10/11/2019	\$ 42.00	Travel day per diem meal expenses in Puerto Rico	
Transportation - PR	Radis, Cameron	10/11/2019	\$ 29.12	Per diem transportation expense in Puerto Rico	
Transportation - US	Radis, Cameron	10/11/2019	\$ 84.00	Travel from airport to home on 10/11/19	14
Airfare/Railway	Rivera, Alexandra	10/7/2019	\$ 228.70	One way airfare from New York, NY to San Juan, PR on 10/7/19	15
Meals - PR	Rivera, Alexandra	10/7/2019	\$ 42.00	Travel day per diem meal expenses in Puerto Rico	
Meals - US	Rivera, Alexandra	10/7/2019	\$ 9.19	Travel meal, snack	16
Transportation - PR	Rivera, Alexandra	10/7/2019	\$ 29.12	Per diem transportation expense in Puerto Rico	
Transportation - US	Rivera, Alexandra	10/7/2019	\$ 67.35	Travel from home to airport on 10/7/19	17
Meals - PR	Rivera, Alexandra	10/8/2019	\$ 70.00	Per diem meal expenses in Puerto Rico	
Transportation - PR	Rivera, Alexandra	10/8/2019	\$ 29.12	Per diem transportation expense in Puerto Rico	
Meals - PR	Rivera, Alexandra	10/9/2019	\$ 70.00	Per diem meal expenses in Puerto Rico	
Transportation - PR	Rivera, Alexandra	10/9/2019	\$ 29.12	Per diem transportation expense in Puerto Rico	
Meals - PR	Rivera, Alexandra	10/10/2019	\$ 70.00	Per diem meal expenses in Puerto Rico	
Transportation - PR	Rivera, Alexandra	10/10/2019	\$ 29.12	Per diem transportation expense in Puerto Rico	
Airfare/Railway	Rivera, Alexandra	10/11/2019	\$ 248.70	One way airfare from San Juan, PR to New York, NY on 10/11/19	18
Lodging - PR	Rivera, Alexandra	10/11/2019	\$ 1,084.20	Lodging in San Juan, PR from 10/7/19 to 10/11/19 (4 nights)	19
Meals - PR	Rivera, Alexandra	10/11/2019	\$ 42.00	Travel day per diem meal expenses in Puerto Rico	
Transportation - PR	Rivera, Alexandra	10/11/2019	\$ 29.12	Per diem transportation expense in Puerto Rico	
Transportation - US	Rivera, Alexandra	10/11/2019	\$ 83.94	Travel from airport to home on 10/11/19	20
Meals - PR	Yoshimura, Arren	10/7/2019	\$ 42.00	Travel day per diem meal expenses in Puerto Rico	
Transportation - PR	Yoshimura, Arren	10/7/2019	\$ 29.12	Per diem transportation expense in Puerto Rico	
Transportation - US	Yoshimura, Arren	10/7/2019	\$ 81.37	Travel from home to airport 10/7/19	21
Meals - PR	Yoshimura, Arren	10/8/2019	\$ 70.00	Per diem meal expenses in Puerto Rico	
Transportation - PR	Yoshimura, Arren	10/8/2019	\$ 29.12	Per diem transportation expense in Puerto Rico	
Meals - PR	Yoshimura, Arren	10/9/2019	\$ 70.00	Per diem meal expenses in Puerto Rico	
Transportation - PR	Yoshimura, Arren	10/9/2019	\$ 29.12	Per diem transportation expense in Puerto Rico	
Meals - PR	Yoshimura, Arren	10/10/2019	\$ 70.00	Per diem meal expenses in Puerto Rico	
Transportation - PR	Yoshimura, Arren	10/10/2019	\$ 29.12	Per diem transportation expense in Puerto Rico	
Lodging - PR	Yoshimura, Arren	10/11/2019	\$ 1,042.60	Lodging in San Juan, PR from 10/7/19 to 10/11/19 (4 nights)	22
Meals - PR	Yoshimura, Arren	10/11/2019	\$ 42.00	Travel day per diem meal expenses in Puerto Rico	
Transportation - PR	Yoshimura, Arren	10/11/2019	\$ 29.12	Per diem transportation expense in Puerto Rico	
Transportation - US	Yoshimura, Arren	10/11/2019	\$ 34.09	Travel from airport to home 10/11/19	23

Total Expenses

\$10,652.70

¹Some expenses may not have been included in this monthly fee statement due to delays caused by accounting or processing. Ankura reserves the right to seek payment of such expenses in subsequent fee statements.

* Non-economy airfare written down by 50%.

EXHIBIT F

MONTHLY FEE STATEMENTS OF ANKURA CONSULTING GROUP, LLC FOR
COMPENSATION FOR SERVICES AND REIMBURSEMENT OF EXPENSES
INCURRED AS FINANCIAL ADVISOR TO THE DEBTOR, FOR THE PERIOD
NOVEMBER 1, 2019 TO NOVEMBER 30, 2019



March 17, 2020

Omar Marrero
Executive Director
Puerto Rico Fiscal Agency and Financial Advisory Authority
Roberto Sanchez Vilella Government Center
De Diego Avenue, Stop 22
Santurce, Puerto Rico 00940

**RE: THIRTIETH MONTHLY FEE STATEMENT OF ANKURA CONSULTING GROUP, LLC
NOVEMBER 1, 2019 TO NOVEMBER 30, 2019**

Dear Mr. Marrero,

Pursuant to the First Amended Order Setting Procedures for Interim Compensation and Reimbursement of Expenses of Professionals (docket #1715), please find enclosed the twenty-ninth monthly fee statement of Ankura Consulting Group, LLC. The fee statement covers the period of November 1, 2019 through November 30, 2019.

Pursuant to the professional services agreement, **Contract number 2020-000040** between Puerto Rico Fiscal Agency and Financial Advisory Authority and Ankura Consulting Group, LLC effective August 1, 2019, we certify under penalty of nullity that no public servant of the Puerto Rico Fiscal Agency and Financial Advisory Authority, will derive or obtain any benefit or profit of any kind from the contractual relationship which is the basis of this invoice. If such benefit or profit exists, the required waiver has been obtained prior to entering into the Agreement. The only consideration to be received in exchange for the delivery of goods or for services provided is the agreed-upon price that has been negotiated with an authorized representative of the Puerto Rico Fiscal Agency and Financial Advisory Authority. The total amount shown on this invoice is true and correct. The services have been rendered, and no payment has been received.

If you have any questions do not hesitate to contact me directly.

Sincerely,

A handwritten signature in black ink, appearing to read "Fernando Batlle". The signature is stylized with a large, sweeping "F" and a cursive "Batlle".

Fernando Batlle
Senior Managing Director
Enclosure

UNITED STATES DISTRICT COURT
DISTRICT OF PUERTO RICO

In re:) PROMESA
) Title III
THE FINANCIAL OVERSIGHT AND)
MANAGEMENT BOARD FOR PUERTO RICO)
)
as representative of) Case No. 17 BK 3283-LTS
)
THE COMMONWEALTH OF PUERTO)
RICO, *et. al*)
)
Debtor.¹)
_____)

**COVER SHEET TO THIRTIETH MONTHLY FEE STATEMENT OF ANKURA
CONSULTING GROUP, LLC FOR COMPENSATION FOR SERVICES
RENDERED AND REIMBURSEMENT OF EXPENSES AS FINANCIAL
ADVISORS TO THE COMMONWEALTH OF PUERTO RICO, CONTRACT
NUMBER 2020-000040 FOR THE PERIOD NOVEMBER 1, 2019 THROUGH
NOVEMBER 30, 2019**

Name of Applicant: Ankura Consulting Group, LLC ("Ankura")

Authorized to Provide
Professional Services to: Debtor

Period for which compensation
and reimbursement is sought: November 1, 2019 through November 30, 2019

Amount of compensation sought
as actual, reasonable and necessary: \$266,245.23

Amount of expense reimbursement
sought as actual, reasonable and
necessary: \$11,452.36

This is a: X monthly _____ interim _____ final application.

This is Ankura's thirtieth monthly fee statement in this case.

¹ The last four (4) digits of The Commonwealth's federal tax identification number is 3481.

1. This is the thirtieth monthly fee statement (the “Fee Statement”) of Ankura Consulting Group, LLC (“Ankura”) served pursuant to the *First Amended Order Setting Procedures for Interim Compensation and Reimbursement of Expenses of Professionals* [Docket No. 1715] (the “Interim Compensation Order”). Ankura seeks: (a) payment of compensation in the amount of \$239,620.70 (90% of \$266,245.23 of total fees on account of reasonable and necessary professional services rendered to the Debtor by Ankura) and (b) reimbursement of actual and necessary costs and expenses in the amount of \$11,452.36 incurred by Ankura during the period of November 1, 2019 through November 30, 2019 (the “Fee Period”). In accordance with the PSA (“Professional Services Agreement”), travel time was excluded from the billable fees included herein. Actual expenses incurred during the fee period were \$21,081.26 and Ankura has written off \$9,628.90 from this out-of-pocket expenses reimbursement request that it believes should not be reimbursed by the Debtor.
2. Pursuant to this Fee Statement, Ankura has attached the following exhibits:
 - a. Exhibit A – Summary schedule showing professional fees by task code;
 - b. Exhibit B – Summary schedule showing the professionals who performed services, the number of hours spent, the respective professional’s billing rate, and the total fees for such services; and
 - c. Exhibit C – Complete accounting of professional fees including itemized time records in chronological order for which an award of compensation is sought. The itemized records include: i) the date each service was rendered; ii) the professional(s) who performed the service; iii) a description of the services

rendered; and iv) the time spent performing the service in increments of tenths of an hour; and

d. Exhibit D – Summary by expense category and complete accounting of actual and necessary expenses incurred by professionals in chronological order for which reimbursement is sought. The itemized records include: i) the date each expense was incurred; ii) the professional(s) who incurred the expense; iii) a description of the expense incurred; and iv) the amount of each expense for which reimbursement is sought.

NOTICE

3. Pursuant to the Interim Compensation Order, Ankura has provided notice of this

Fee Statement to:

- a. attorneys for the Oversight Board, Proskauer Rose, LLP, Eleven Times Square, New York, NY 10036, Attn: Martin J. Bienenstock, Esq. and Ehud Barak, Esq., and Proskauer Rose, LLP, 70 West Madison Street, Chicago, IL 60602, Attn: Paul V. Possinger, Esq.;
- b. attorneys for the Oversight Board, O'Neill & Borges, LLC, 250 Muñoz Rivera Ave., Suite 800, San Juan, PR 00918, Attn: Hermann D. Bauer, Esq.;
- c. attorneys for the Puerto Rico Fiscal Agency and Financial Advisory Authority, O'Melveny & Myers, LLP, Times Square Tower, 7 Times Square, New York, NY 10036, Attn: John J. Rapisardi, Esq., Suzanne Uhland, Esq., and Diana M. Perez, Esq.;
- d. the Office of the United States Trustee for the District of Puerto Rico, Edificio Ochoa, 500 Tanca Street, Suite 301, San Juan, PR 00901 (re: *In re: Commonwealth of Puerto Rico*);
- e. attorneys for the Official Committee of Unsecured Creditors, Paul Hastings, LLP, 200 Park Ave., New York, NY 10166, Attn: Luc. A Despins, Esq.;
- f. attorneys for the Official Committee of Unsecured Creditors, Casillas, Santiago & Torres, LLC, El Caribe Office Building, 53 Palmeras Street,

Ste. 1601, San Juan, PR 00901, Attn: Juan J. Casillas Ayala, Esq. and Alberto J.E. Aenses Negron, Esq.;

- g. attorneys for the Official Committee of Retired Employees, Jenner & Block, LLP, 919 Third Ave., New York, NY 10022, Attn: Robert Gordon, Esq. and Richard Levin, Esq., and Jenner & Block, LLP, 353 N. Clark Street, Chicago, IL 60654, Attn: Catherine Steege, Esq. and Melissa Root, Esq.;
- h. attorneys for the Official Committee of Retired Employees, Bennazar, García & Milián, C.S.P., Edificio Union Plaza, PH-A, 416 Ave. Ponce de León, Hato Rey, PR 00918, Attn: A.J. Bennazar-Zequeira, Esq.; and,
- i. the fee examiner, as retained with Court approval, Godfey & Kahn, S.C., One East Main Street, Suite 500, Madison, WI 53703-3300, Attn: Brady C. Williamson.

EXHIBIT A

SUMMARY OF PROFESSIONAL FEES BY TASK CODE

Code	Time Category	Total Hours	Total Fees
Non-Title III Matters			
2	Cash and Liquidity Analysis	1.2	\$ 1,020.30
3	Fiscal Plan Related Matters	6.7	\$ 4,975.43
21	General Case Management	6.9	\$ 4,731.13
23	Meetings with Other Parties	0.1	\$ 85.03
25	Preparation of Fee Statements and Applications	24.0	\$ 9,709.95
50	General Meetings with FOMB, UCC and/or Advisors	2.5	\$ 1,093.45
55	PRASA Restructuring - Non-Title III	0.8	\$ 547.20
56	PRIDCO Debt Restructuring	144.7	\$ 77,543.28
200	COFINA Restructuring	4.0	\$ 2,218.25
209	PRIFA Debt Restructuring	3.2	\$ 2,644.33
210	PORTS Debt Restructuring	83.2	\$ 52,775.35
211	GDB Restructuring	5.8	\$ 3,661.30
213	UPR Debt Restructuring	15.8	\$ 10,040.08
216	Non Title 3 Financial & Strategic Analysis	66.8	\$ 35,200.18
Total - Hourly Fees		365.7	\$ 206,245.23
Municipal Advisory Fee			\$ 60,000.00
Total - Fees		365.7	\$ 266,245.23

EXHIBIT B

SUMMARY OF HOURS AND FEES BY PROFESSIONAL

Professional	Position	Billing Rate	Total Hours	Total Fees
Battle, Fernando	Senior Managing Director	\$ 916.75	26.9	\$ 24,660.58
Morrison, Jonathan	Managing Director	\$ 850.25	73.2	\$ 62,238.30
Barrett, Dennis	Managing Director	\$ 850.25	12.8	\$ 10,883.20
Battle, Juan Carlos	Senior Managing Director	\$ 684.00	46.6	\$ 31,874.40
Feldman, Robert	Director	\$ 525.00	1.8	\$ 945.00
Llompert, Sofia	Director	\$ 365.75	96.4	\$ 35,258.30
Levantis, James	Senior Associate	\$ 446.50	25.6	\$ 11,430.40
Alvarez, Charles	Senior Associate	\$ 418.00	4.7	\$ 1,964.60
Leake, Paul	Associate	\$ 370.50	43.3	\$ 16,042.65
Verdeja, Julio	Associate	\$ 318.25	34.4	\$ 10,947.80
Total - Hourly Fees			365.7	\$ 206,245.23
Municipal Advisory Fee				\$ 60,000.00
Total - Fees			365.7	\$ 266,245.23

EXHIBIT C

COMPLETE ACCOUNTING OF PROFESSIONAL FEES
INCLUDING ITEMIZED TIME RECORDS IN CHRONOLOGICAL ORDER

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
Outside PR	23	Barrett, Dennis	11/1/2019	0.1	\$ 850.25	\$ 85.03	Participate on bi-weekly creditor advisor update call.
PR	56	Battle, Juan Carlos	11/1/2019	0.3	\$ 684.00	\$ 205.20	Participate in meeting with B. Fernandez (AAFAF) to provide progress updates on PRIDCO RSA and operational implementation.
PR	56	Llompert, Sofia	11/1/2019	1.3	\$ 365.75	\$ 475.48	Review and revise PRIDCO fiscal plan analysis to compare PRIICO revenue extension.
PR	56	Llompert, Sofia	11/1/2019	0.9	\$ 365.75	\$ 329.18	Review and revise VTP proposal analysis to incorporate updates to payout scenarios.
PR	56	Llompert, Sofia	11/1/2019	0.6	\$ 365.75	\$ 219.45	Review and revise DDEC VTP proposal submitted by representatives of PRIDCO to determine compliance with program guidelines.
PR	56	Llompert, Sofia	11/1/2019	0.6	\$ 365.75	\$ 219.45	Review and revise VTP proposal samples received from R. Maldonado (AAFAF) in preparation for evaluation of DDEC VTP proposal submission.
PR	56	Llompert, Sofia	11/1/2019	0.4	\$ 365.75	\$ 146.30	Prepare summary of PRIDCO fiscal plan issues in response to analysis prepared by representatives of Ernst & Young.
PR	56	Llompert, Sofia	11/1/2019	0.4	\$ 365.75	\$ 146.30	Prepare draft correspondence for PRIDCO RFQ respondents requested by J. Battle (ACG).
Outside PR	200	Alvarez, Charles	11/1/2019	0.4	\$ 418.00	\$ 167.20	Correspond with A. Scurto (BL) regarding revisions to the SUT table presented in the COFINA investor relations website, as requested by M. Yassin (AAFAF).
Outside PR	216	Barrett, Dennis	11/1/2019	0.5	\$ 850.25	\$ 425.13	Participate on call with representatives of AAFAF regarding the correct amount of accrued interest to include in the FY17 audited financials.
Outside PR	216	Battle, Fernando	11/1/2019	0.5	\$ 916.75	\$ 458.38	Participate in meeting with I. Santos (OMB) to discuss Paygo analysis as potential source of funds to pay Christmas bonus, fiscal plan and budget schedule.
Outside PR	216	Battle, Fernando	11/1/2019	0.5	\$ 916.75	\$ 458.38	Participate in meeting with I. Santos (OMB) to discuss Paygo analysis related to budget versus actual and ability to reprogram in order to pay Christmas bonus.
PR	216	Battle, Juan Carlos	11/1/2019	0.3	\$ 684.00	\$ 205.20	Participate on call with S. Uhland (OMM), M. Kremer (OMM) and B. Fernandez (AAFAF) to discuss Tourism Development Fund obligations and restructuring alternatives.
Outside PR	56	Barrett, Dennis	11/4/2019	0.2	\$ 850.25	\$ 170.05	Participate on call with J. Morrison (ACG) to discuss PRIDCO business plan and bridge to Commonwealth certified fiscal plan.
PR	56	Battle, Juan Carlos	11/4/2019	0.5	\$ 684.00	\$ 342.00	Participate in meeting with B. Fernandez (AAFAF) to discuss status of PRIDCO RSA.
PR	56	Llompert, Sofia	11/4/2019	0.5	\$ 365.75	\$ 182.88	Participate on call with J. Morrison (ACG) to discuss PRIDCO fiscal plan projections.
PR	56	Llompert, Sofia	11/4/2019	1.8	\$ 365.75	\$ 658.35	Review and revise PRIDCO fiscal plan model to calculate Non-Trusteed revenue roll-forward for 30-year projection period.
PR	56	Llompert, Sofia	11/4/2019	1.7	\$ 365.75	\$ 621.78	Review and revise PRIDCO fiscal plan model to reflect 30-year projection period.
PR	56	Llompert, Sofia	11/4/2019	0.9	\$ 365.75	\$ 329.18	Review and revise PRIDCO fiscal plan comparison prepared by representatives of Ernst & Young to incorporate revised 30-year financial projections.
PR	56	Llompert, Sofia	11/4/2019	0.4	\$ 365.75	\$ 146.30	Correspond with representatives of Ernst & Young regarding PRIDCO fiscal plan comparison.
PR	56	Llompert, Sofia	11/4/2019	0.3	\$ 365.75	\$ 109.73	Review and revise PRIDCO asset manager RFP to reflect revised process timeline.
PR	56	Llompert, Sofia	11/4/2019	0.3	\$ 365.75	\$ 109.73	Prepare draft correspondence for RFP process that will be sent by representatives of AAFAF as requested by J. Battle (ACG).
Outside PR	56	Morrison, Jonathan	11/4/2019	0.2	\$ 850.25	\$ 170.05	Participate on call with D. Barrett (ACG) to discuss PRIDCO business plan and bridge to Commonwealth certified fiscal plan.
Outside PR	56	Morrison, Jonathan	11/4/2019	0.5	\$ 850.25	\$ 425.13	Participate on call with S. Llompert (ACG) to discuss PRIDCO fiscal plan projections.
Outside PR	56	Morrison, Jonathan	11/4/2019	1.8	\$ 850.25	\$ 1,530.45	Analyze materials developed by representatives of Ernst & Young regarding PRIDCO fiscal plan.
Outside PR	56	Morrison, Jonathan	11/4/2019	1.5	\$ 850.25	\$ 1,275.38	Review and provide comments to the PRIDCO Asset Manager RFP document.
Outside PR	56	Morrison, Jonathan	11/4/2019	0.6	\$ 850.25	\$ 510.15	Review sample RFPs for language related to communication and non-collusion to add to PRIDCO Asset Manager RFP.
Outside PR	56	Morrison, Jonathan	11/4/2019	0.4	\$ 850.25	\$ 340.10	Participate in discussion with R. Tennenbaum (GTAM) regarding PRIDCO RFP and update on FOMB process with regard to PRIDCO restructuring.
PR	56	Verdeja, Julio	11/4/2019	0.9	\$ 318.25	\$ 286.43	Revise PRIDCO Asset Manager RFP document to incorporate comments provided by J. Morrison (ACG).
Outside PR	210	Battle, Fernando	11/4/2019	0.2	\$ 916.75	\$ 183.35	Participate in discussion with J. Morrison (ACG) regarding PRIFA-Ports closing process in preparation for call with bondholders.
PR	210	Battle, Juan Carlos	11/4/2019	0.8	\$ 684.00	\$ 547.20	Revise PRIFA-Ports transaction recommendation memorandum prepared for the AAFAF Board of Directors.
PR	210	Battle, Juan Carlos	11/4/2019	0.3	\$ 684.00	\$ 205.20	Participate in meeting with B. Fernandez (AAFAF) to discuss status and closing logistics for PRIFA-Ports RSA.
PR	210	Llompert, Sofia	11/4/2019	0.4	\$ 365.75	\$ 146.30	Participate on call with N. Kempner (Taconic), J. Acheatel (Monarch) and J. Morrison (ACG) to discuss PRIFA-Ports transaction closing checklist.
PR	210	Llompert, Sofia	11/4/2019	0.8	\$ 365.75	\$ 292.60	Review and revise Puerto Nuevo tenant leases and rent invoices requested by R. Bonnin (MMB) for appraisal purposes.
PR	210	Llompert, Sofia	11/4/2019	0.7	\$ 365.75	\$ 256.03	Review and revise Ports maritime tariff setting guidelines as requested by R. Bonnin (MMB) for appraisal purposes.
PR	210	Llompert, Sofia	11/4/2019	0.4	\$ 365.75	\$ 146.30	Participate in meeting with R. Bonnin (MMB) and A. Perez (AAFAF) to discuss Puerto Nuevo appraisal missing information.
PR	210	Llompert, Sofia	11/4/2019	0.3	\$ 365.75	\$ 109.73	Prepare discussion materials for meeting with R. Bonnin (MMB) and A. Perez (AAFAF) regarding status of Puerto Nuevo appraisal.
Outside PR	210	Morrison, Jonathan	11/4/2019	0.4	\$ 850.25	\$ 340.10	Participate on call with N. Kempner (Taconic), J. Acheatel (Monarch) and S. Llompert (ACG) to discuss PRIFA-Ports transaction closing checklist.
Outside PR	210	Morrison, Jonathan	11/4/2019	0.2	\$ 850.25	\$ 170.05	Participate in discussion with F. Battle (ACG) regarding PRIFA-Ports closing process in preparation for call with bondholders.
Outside PR	210	Morrison, Jonathan	11/4/2019	0.5	\$ 850.25	\$ 425.13	Review PRIFA-Ports closing checklist in preparation for call with bondholders regarding the PRIFA-Ports settlement.
Outside PR	210	Morrison, Jonathan	11/4/2019	0.2	\$ 850.25	\$ 170.05	Correspond with representatives of Ankura regarding key points in discussion with PRIFA-Ports bondholders and settlement closing.
PR	56	Battle, Juan Carlos	11/5/2019	0.3	\$ 684.00	\$ 205.20	Participate on call with J. Morrison (ACG) to discuss changes to PRIDCO Asset Manager RFP.
PR	56	Battle, Juan Carlos	11/5/2019	0.9	\$ 684.00	\$ 615.60	Revise PRIDCO Asset Manager RFP to incorporate comments from Ad Hoc Group counsel.
PR	56	Battle, Juan Carlos	11/5/2019	0.8	\$ 684.00	\$ 547.20	Continue revising PRIDCO Asset Manager RFP to incorporate comments from Ad Hoc Group counsel.
PR	56	Battle, Juan Carlos	11/5/2019	0.8	\$ 684.00	\$ 547.20	Review documentation provided by PRIDCO in connection with request for legal opinion on trustee properties.

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
PR	56	Battle, Juan Carlos	11/5/2019	0.6	\$ 684.00	\$ 410.40	Review and revise PRIDCO Asset Manager RFP in preparation for publication.
PR	56	Battle, Juan Carlos	11/5/2019	0.2	\$ 684.00	\$ 136.80	Participate in meeting with B. Fernandez (AAFAF) to discuss PRIDCO Asset Manager RFP process and publication.
PR	56	Llompert, Sofia	11/5/2019	1.0	\$ 365.75	\$ 365.75	Participate in discussion with J. Morrison (ACG) and J. Verdeja (ACG) regarding PRIDCO diligence list for RFP process and VTP program status.
PR	56	Llompert, Sofia	11/5/2019	1.7	\$ 365.75	\$ 621.78	Review and revise VTP proposal to incorporate revised DDEC reorganization assumptions received from representatives of DDEC.
PR	56	Llompert, Sofia	11/5/2019	0.8	\$ 365.75	\$ 292.60	Review and revise VTP proposal to incorporate revised incentive payout assumptions.
PR	56	Llompert, Sofia	11/5/2019	0.7	\$ 365.75	\$ 256.03	Review and revise DDEC reorganization proposal in preparation for call with A. Roig (V2A).
PR	56	Llompert, Sofia	11/5/2019	0.6	\$ 365.75	\$ 219.45	Review and revise PRIDCO RFP to incorporate final changes in preparation for filing.
PR	56	Llompert, Sofia	11/5/2019	0.4	\$ 365.75	\$ 146.30	Correspond with R. Maldonado (AAFAF) regarding status of DDEC VTP proposal.
PR	56	Llompert, Sofia	11/5/2019	0.3	\$ 365.75	\$ 109.73	Participate on call with A. Roig (V2A) to discuss DDEC reorganization and VTP proposal.
Outside PR	56	Morrison, Jonathan	11/5/2019	0.3	\$ 850.25	\$ 255.08	Participate on call with J. Battle (ACG) to discuss changes to PRIDCO Asset Manager RFP.
Outside PR	56	Morrison, Jonathan	11/5/2019	1.0	\$ 850.25	\$ 850.25	Participate in discussion with S. Llompert (ACG) and J. Verdeja (ACG) regarding PRIDCO diligence list for RFP process and VTP program status.
Outside PR	56	Morrison, Jonathan	11/5/2019	1.0	\$ 850.25	\$ 850.25	Review data room materials for use with PRIDCO Asset Manager proponents.
Outside PR	56	Morrison, Jonathan	11/5/2019	0.9	\$ 850.25	\$ 765.23	Review and revise the PRIDCO Asset Manager RFP document to incorporate comments received from bondholders.
Outside PR	56	Morrison, Jonathan	11/5/2019	0.8	\$ 850.25	\$ 680.20	Review and provide comments on correspondence to proponents selected for PRIDCO RFP process.
Outside PR	56	Morrison, Jonathan	11/5/2019	0.5	\$ 850.25	\$ 425.13	Review key dates in PRIDCO restructuring and alignment with RFP and VTP process.
Outside PR	56	Morrison, Jonathan	11/5/2019	0.2	\$ 850.25	\$ 170.05	Correspond with representatives of GoldenTree regarding PRIDCO Asset Manager RFP process.
PR	56	Verdeja, Julio	11/5/2019	1.0	\$ 318.25	\$ 318.25	Participate in discussion with S. Llompert (ACG) and J. Morrison (ACG) regarding PRIDCO diligence list for RFP process and VTP program status.
Outside PR	200	Battle, Fernando	11/5/2019	0.1	\$ 916.75	\$ 91.68	Participate on call with R. Romeu (Devtech) to discuss COFINA rating agency presentation.
Outside PR	209	Barrett, Dennis	11/5/2019	0.3	\$ 850.25	\$ 255.08	Correspond with S. Uhlund (OMM) and M. Kremer (OMM) regarding language for the PRIFA Fir Tree stipulation.
PR	210	Battle, Juan Carlos	11/5/2019	1.0	\$ 684.00	\$ 684.00	Participate in meeting with M. Marchany (P3A) and M. Figueroa (DLA) to discuss Cruise Ship P3 impact on Ports operations for PRIFA-Ports restructuring purposes.
Outside PR	210	Morrison, Jonathan	11/5/2019	0.6	\$ 850.25	\$ 510.15	Review PRIFA cash position in response to questions received from PRIFA-Ports bondholders.
Outside PR	216	Barrett, Dennis	11/5/2019	0.2	\$ 850.25	\$ 170.05	Correspond with C. Tirado (ERS) regarding status of information request for Judges analysis.
PR	56	Battle, Juan Carlos	11/6/2019	1.5	\$ 684.00	\$ 1,026.00	Review documentation provided by PRIDCO in connection with request for legal opinion on trustee properties.
PR	56	Battle, Juan Carlos	11/6/2019	0.3	\$ 684.00	\$ 205.20	Participate in meeting with B. Fernandez (AAFAF) to discuss status of PRIDCO RSA implementation.
PR	56	Llompert, Sofia	11/6/2019	0.5	\$ 365.75	\$ 182.88	Participate on call with J. Morrison (ACG) and representatives of Ernst & Young to discuss PRIDCO fiscal plan model.
PR	56	Llompert, Sofia	11/6/2019	0.4	\$ 365.75	\$ 146.30	Participate on call with J. Morrison (ACG), J. Verdeja (ACG) and representatives of PRIDCO, AAFAF and Vision 2 Action to discuss PRIDCO restructuring work plan.
PR	56	Llompert, Sofia	11/6/2019	0.4	\$ 365.75	\$ 146.30	Participate on call with J. Morrison (ACG) to discuss PRIDCO fiscal plan model projection period extension through FY2049.
PR	56	Llompert, Sofia	11/6/2019	1.8	\$ 365.75	\$ 658.35	Review and revise DDEC VTP proposal to reflect updated effective date calculations.
PR	56	Llompert, Sofia	11/6/2019	1.6	\$ 365.75	\$ 585.20	Review and revise DDEC VTP proposal to reflect updated budget savings calculations.
PR	56	Llompert, Sofia	11/6/2019	1.1	\$ 365.75	\$ 402.33	Review and revise PRIDCO fiscal plan model to reflect comments received from representatives of Ernst & Young.
PR	56	Llompert, Sofia	11/6/2019	0.9	\$ 365.75	\$ 329.18	Participate in meeting with representatives of PRIDCO, AAFAF and Conway Mackenzie to discuss PRIDCO component unit liquidity report (partial).
PR	56	Llompert, Sofia	11/6/2019	0.7	\$ 365.75	\$ 256.03	Review and revise PRIDCO work plan in preparation for PRIDCO working group call on 11/06/19.
PR	56	Llompert, Sofia	11/6/2019	0.4	\$ 365.75	\$ 146.30	Review and revise PRIDCO fiscal plan model in preparation for call with representatives of Ernst & Young.
PR	56	Llompert, Sofia	11/6/2019	0.2	\$ 365.75	\$ 73.15	Review and revise PRIDCO Trustee Property report in the RFP data room for purposes of diligence request.
Outside PR	56	Morrison, Jonathan	11/6/2019	0.5	\$ 850.25	\$ 425.13	Participate on call with S. Llompert (ACG) and representatives of Ernst & Young to discuss PRIDCO fiscal plan model.
Outside PR	56	Morrison, Jonathan	11/6/2019	0.4	\$ 850.25	\$ 340.10	Participate on call with S. Llompert (ACG), J. Verdeja (ACG) and representatives of PRIDCO, AAFAF and Vision 2 Action to discuss PRIDCO restructuring work plan.
Outside PR	56	Morrison, Jonathan	11/6/2019	0.4	\$ 850.25	\$ 340.10	Participate on call with S. Llompert (ACG) to discuss PRIDCO fiscal plan model projection period extension through FY2049.
Outside PR	56	Morrison, Jonathan	11/6/2019	2.5	\$ 850.25	\$ 2,125.63	Analyze materials developed by representatives of Ernst & Young regarding certified fiscal plan measures related to PRIDCO and DDEC.
Outside PR	56	Morrison, Jonathan	11/6/2019	1.0	\$ 850.25	\$ 850.25	Review and provide comments on PRIDCO support agreement received from representatives of O'Melveny & Myers.
Outside PR	56	Morrison, Jonathan	11/6/2019	0.3	\$ 850.25	\$ 255.08	Correspond with S. Llompert (ACG) regarding PRIDCO open items and to do list.
Outside PR	56	Morrison, Jonathan	11/6/2019	0.3	\$ 850.25	\$ 255.08	Correspond with representatives of Ernst & Young regarding PRIDCO fiscal plan and FOMB approval of RSA.
PR	56	Verdeja, Julio	11/6/2019	0.4	\$ 318.25	\$ 127.30	Participate on call with S. Llompert (ACG), J. Morrison (ACG) and representatives of PRIDCO, AAFAF and Vision 2 Action to discuss PRIDCO restructuring work plan.
PR	56	Verdeja, Julio	11/6/2019	2.6	\$ 318.25	\$ 827.45	Revise the PRIDCO property due diligence tracker to incorporate the latest recordation information received from PRIDCO.

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
PR	56	Verdeja, Julio	11/6/2019	1.1	\$ 318.25	\$ 350.08	Review PRIDCO Accounts Payable aging report to determine the top vendor contracts for restructuring diligence purposes.
Outside PR	210	Battle, Fernando	11/6/2019	0.7	\$ 916.75	\$ 641.73	Participate on call with representatives of O'Melveny & Myers, Pietrantonio Mendez & Alvarez and Nixon Peabody to discuss PRIFA-Ports closing logistics.
Outside PR	210	Battle, Fernando	11/6/2019	0.1	\$ 916.75	\$ 91.68	Participate on call with N. Kempner (Monarch) to discuss PRIFA-Ports closing logistics.
PR	210	Battle, Juan Carlos	11/6/2019	0.8	\$ 684.00	\$ 547.20	Participate on call with representatives of O'Melveny & Myers, Nixon Peabody, Pietrantonio Mendez & Alvarez and Ankura to discuss closing logistics and documentation for PRIFA-Ports settlement.
PR	210	Battle, Juan Carlos	11/6/2019	0.6	\$ 684.00	\$ 410.40	Participate in meeting with B. Fernandez (AAFAF) to discuss status and closing logistics for PRIFA-Ports RSA.
PR	210	Llompert, Sofia	11/6/2019	0.8	\$ 365.75	\$ 292.60	Participate on call with representatives of O'Melveny & Myers, Nixon Peabody, Pietrantonio Mendez & Alvarez and Ankura to discuss closing logistics and documentation for PRIFA-Ports settlement.
Outside PR	210	Morrison, Jonathan	11/6/2019	0.8	\$ 850.25	\$ 680.20	Participate on call with representatives of O'Melveny & Myers, Nixon Peabody, Pietrantonio Mendez & Alvarez and Ankura to discuss closing logistics and documentation for PRIFA-Ports settlement.
PR	211	Battle, Juan Carlos	11/6/2019	0.2	\$ 684.00	\$ 136.80	Participate in meeting with B. Fernandez (AAFAF) to discuss status of GDB-DRA obligations and restructuring alternatives.
Outside PR	216	Alvarez, Charles	11/6/2019	3.6	\$ 418.00	\$ 1,504.80	Revise Act 154 presentation to reflect the May 2019 certified fiscal plan as requested by AAFAF.
Outside PR	216	Leake, Paul	11/6/2019	0.3	\$ 370.50	\$ 111.15	Correspond with C. Alvarez (ACG) regarding Act 154 presentation materials.
PR	55	Battle, Juan Carlos	11/7/2019	0.8	\$ 684.00	\$ 547.20	Participate in meeting with J. Rodriguez (BAML) to discuss PRASA refinancing proposal.
PR	56	Llompert, Sofia	11/7/2019	2.1	\$ 365.75	\$ 768.08	Review and revise PRIDCO fiscal plan model to reflect updated PRICO 30-year roll-forward.
PR	56	Llompert, Sofia	11/7/2019	1.9	\$ 365.75	\$ 694.93	Review and revise PRIDCO fiscal plan model to reflect updated 30-year rental income growth assumptions.
PR	56	Llompert, Sofia	11/7/2019	1.8	\$ 365.75	\$ 658.35	Review and revise PRIDCO fiscal plan model to reflect updated 30-year rental income roll-forward.
Outside PR	56	Morrison, Jonathan	11/7/2019	2.0	\$ 850.25	\$ 1,700.50	Review and analyze PRIDCO fiscal plan comparison to Commonwealth fiscal plan developed by representatives of Ernst & Young.
Outside PR	56	Morrison, Jonathan	11/7/2019	0.3	\$ 850.25	\$ 255.08	Participate on call with M. Kremer (OMM) to review comments to PRIDCO support agreement.
PR	56	Verdeja, Julio	11/7/2019	2.7	\$ 318.25	\$ 859.28	Revise the PRIDCO property due diligence tracker to incorporate the latest property registration information received from PRIDCO.
PR	56	Verdeja, Julio	11/7/2019	1.8	\$ 318.25	\$ 572.85	Revise the PRIDCO property due diligence tracker to incorporate the latest physical addresses received from PRIDCO.
Outside PR	210	Battle, Fernando	11/7/2019	0.9	\$ 916.75	\$ 825.08	Participate on call with J. Battle (ACG), J. Morrison (ACG) and representatives of O'Melveny & Myers, Nixon Peabody, Morrison & Foerster, Taconic and Monarch to discuss closing logistics for PRIFA-Ports settlement.
Outside PR	210	Battle, Fernando	11/7/2019	0.1	\$ 916.75	\$ 91.68	Participate on call with S. Uhland (OMM) to discuss PRIFA-Ports open items.
PR	210	Battle, Juan Carlos	11/7/2019	0.9	\$ 684.00	\$ 615.60	Participate on call with F. Battle (ACG), J. Morrison (ACG) and representatives of O'Melveny & Myers, Nixon Peabody, Morrison & Foerster, Taconic and Monarch to discuss closing logistics for PRIFA-Ports settlement.
PR	210	Battle, Juan Carlos	11/7/2019	0.3	\$ 684.00	\$ 205.20	Participate in meeting with B. Fernandez (AAFAF) to discuss status and closing logistics for PRIFA-Ports RSA.
Outside PR	210	Morrison, Jonathan	11/7/2019	0.9	\$ 850.25	\$ 765.23	Participate on call with F. Battle (ACG), J. Battle (ACG) and representatives of O'Melveny & Myers, Nixon Peabody, Morrison & Foerster, Taconic and Monarch to discuss closing logistics for PRIFA-Ports settlement.
Outside PR	210	Morrison, Jonathan	11/7/2019	1.6	\$ 850.25	\$ 1,360.40	Review Ports operating model and prepare for meeting with representatives of Ports regarding PRIFA-Ports restructuring.
PR	211	Battle, Juan Carlos	11/7/2019	0.4	\$ 684.00	\$ 273.60	Participate in meeting with A. Guerra (AAFAF) to discuss World Plaza building sale.
PR	216	Battle, Juan Carlos	11/7/2019	1.7	\$ 684.00	\$ 1,162.80	Participate on call with F. Vinas (Ramirez & Co) and P. Block (Ramirez & Co) to discuss refunding proposal in connection with Children's Trust bonds.
Outside PR	216	Leake, Paul	11/7/2019	0.6	\$ 370.50	\$ 222.30	Diligence the actuarial valuation report of ERS, TRS and JRS to find the total pension liability for inclusion in the pre and post-restructured claims summary requested by C. Yamin (AAFAF).
Outside PR	3	Battle, Fernando	11/8/2019	0.8	\$ 916.75	\$ 733.40	Participate on call with F. Pares (Hacienda) and A. Cruz (Hacienda) to discuss revenue forecast for FY20 and new fiscal plan revision as part of Commonwealth plan confirmation.
Outside PR	3	Levantis, James	11/8/2019	0.4	\$ 446.50	\$ 178.60	Correspond with D. Barrett (ACG) and R. Feldman (ACG) to provide detail behind and summaries of the various fiscal plan surplus scenarios.
PR	56	Llompert, Sofia	11/8/2019	0.4	\$ 365.75	\$ 146.30	Participate on call with J. Morrison (ACG) to discuss PRIDCO fiscal plan model 30-year projections.
PR	56	Llompert, Sofia	11/8/2019	0.4	\$ 365.75	\$ 146.30	Participate on call with S. Tajuddin (EY), R. Tan (EY) and J. Morrison (ACG) to discuss PRIDCO fiscal plan 30-year financial model.
PR	56	Llompert, Sofia	11/8/2019	1.3	\$ 365.75	\$ 475.48	Review and revise PRIDCO fiscal plan model to reflect comments received from J. Morrison (ACG).
PR	56	Llompert, Sofia	11/8/2019	0.3	\$ 365.75	\$ 109.73	Review PRIDCO restructuring diligence next steps in preparation for call with representatives of Ernst & Young.
PR	56	Llompert, Sofia	11/8/2019	0.3	\$ 365.75	\$ 109.73	Correspond with representatives of Ernst & Young regarding revised PRIDCO fiscal plan model.
PR	56	Llompert, Sofia	11/8/2019	0.3	\$ 365.75	\$ 109.73	Review and revise PRIDCO fiscal plan 30-year model in preparation for meeting with representatives of Ernst & Young.
PR	56	Llompert, Sofia	11/8/2019	0.2	\$ 365.75	\$ 73.15	Review PRIDCO fiscal plan next steps in preparation for call with representatives of Ernst & Young.
Outside PR	56	Morrison, Jonathan	11/8/2019	0.4	\$ 850.25	\$ 340.10	Participate on call with S. Llompert (ACG) to discuss PRIDCO fiscal plan model 30-year projections.
Outside PR	56	Morrison, Jonathan	11/8/2019	0.4	\$ 850.25	\$ 340.10	Participate on call with S. Tajuddin (EY), R. Tan (EY) and S. Llompert (ACG) to discuss PRIDCO fiscal plan 30-year financial model.
Outside PR	56	Morrison, Jonathan	11/8/2019	2.0	\$ 850.25	\$ 1,700.50	Review and analyze PRIDCO fiscal plan comparison to Commonwealth fiscal plan as adjusted by S. Llompert (ACG).
Outside PR	56	Morrison, Jonathan	11/8/2019	0.4	\$ 850.25	\$ 340.10	Correspond with S. Llompert (ACG) and J. Verdeja (ACG) regarding PRIDCO diligence items and next steps.
Outside PR	56	Morrison, Jonathan	11/8/2019	0.3	\$ 850.25	\$ 255.08	Correspond with representatives of Ankura and O'Melveny & Myers regarding PRIDCO fiscal plan status.

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
PR	56	Verdeja, Julio	11/8/2019	1.9	\$ 318.25	\$ 604.68	Prepare PRIDCO vendor contracts for upload to shared data room for PRIDCO RFP proponents.
PR	56	Verdeja, Julio	11/8/2019	1.5	\$ 318.25	\$ 477.38	Revise the PRIDCO property due diligence tracker to incorporate the latest recordation information received from PRIDCO.
PR	56	Verdeja, Julio	11/8/2019	1.4	\$ 318.25	\$ 445.55	Prepare PRIDCO lease samples for upload to shared data room for PRIDCO RFP proponents.
Outside PR	210	Battle, Fernando	11/8/2019	0.6	\$ 916.75	\$ 550.05	Participate on call with J. Battle (AAFAF) to discuss PRIFA-Ports closing including alternative strategies to maximize sale of COFINA bonds.
Outside PR	210	Battle, Fernando	11/8/2019	0.3	\$ 916.75	\$ 275.03	Participate on call with O. Marrero (AAFAF) to discuss PRIFA-Ports transaction status.
Outside PR	210	Battle, Fernando	11/8/2019	0.2	\$ 916.75	\$ 183.35	Participate on call with representatives of Pietrantonio Mendez & Alvarez to discuss alternative settlement structures to PRIFA-Ports.
PR	210	Battle, Juan Carlos	11/8/2019	0.6	\$ 684.00	\$ 410.40	Participate on call with F. Battle (AAFAF) to discuss PRIFA-Ports closing including alternative strategies to maximize sale of COFINA bonds.
PR	210	Llompert, Sofia	11/8/2019	1.1	\$ 365.75	\$ 402.33	Participate in meeting with L. De Jesus (Ports) and J. Verdeja (ACG) to discuss Ports financial projections open items.
PR	210	Llompert, Sofia	11/8/2019	0.3	\$ 365.75	\$ 109.73	Participate in meeting with T. Corredor (Ports) and J. Verdeja (ACG) to discuss FY20 capital expenditure plan budget.
PR	210	Llompert, Sofia	11/8/2019	0.8	\$ 365.75	\$ 292.60	Review and revise Ports financial information in preparation for meeting with representatives of Ports to discuss open items in financial projections.
PR	210	Llompert, Sofia	11/8/2019	0.7	\$ 365.75	\$ 256.03	Prepare Ports P3 issues list based on conversations with representatives of Ports as requested by J. Battle (ACG).
PR	210	Verdeja, Julio	11/8/2019	1.1	\$ 318.25	\$ 350.08	Participate in meeting with L. De Jesus (Ports) and S. Llompert (ACG) to discuss Ports financial projections open items.
PR	210	Verdeja, Julio	11/8/2019	0.3	\$ 318.25	\$ 95.48	Participate in meeting with T. Corredor (Ports) and S. Llompert (ACG) to discuss FY20 capital expenditure plan budget.
Outside PR	213	Battle, Fernando	11/8/2019	0.3	\$ 916.75	\$ 275.03	Participate on call with M. Gonzalez (AAFAF) to discuss UPR forbearance extension.
Outside PR	216	Barrett, Dennis	11/8/2019	0.4	\$ 850.25	\$ 340.10	Participate on call with F. Battle (ACG) to discuss Act 154 presentation.
Outside PR	216	Battle, Fernando	11/8/2019	0.4	\$ 916.75	\$ 366.70	Participate on call with P. Leake (ACG) to discuss Act 154 presentation as requested by representatives of AAFAF as part of efforts to deal with Act 154 creditability and impact on economy of Puerto Rico.
Outside PR	216	Battle, Fernando	11/8/2019	0.5	\$ 916.75	\$ 458.38	Participate on call with P. Leake (ACG), J. Levantis (ACG) and representatives of DLA Piper to discuss the preparation of the Act 154 presentation.
Outside PR	216	Battle, Fernando	11/8/2019	0.4	\$ 916.75	\$ 366.70	Participate on call with D. Barrett (ACG) to discuss Act 154 presentation.
PR	216	Battle, Juan Carlos	11/8/2019	1.2	\$ 684.00	\$ 820.80	Revise refinancing proposal received from F. Vinas (Ramirez & Co) in connection with Children's Trust bonds.
Outside PR	216	Leake, Paul	11/8/2019	0.4	\$ 370.50	\$ 148.20	Participate on call with F. Battle (ACG) to discuss Act 154 presentation as requested by representatives of AAFAF as part of efforts to deal with Act 154 creditability and impact on economy of Puerto Rico.
Outside PR	216	Leake, Paul	11/8/2019	0.5	\$ 370.50	\$ 185.25	Participate on call with F. Battle (ACG), J. Levantis (ACG) and representatives of DLA Piper to discuss the preparation of the Act 154 presentation.
Outside PR	216	Leake, Paul	11/8/2019	1.0	\$ 370.50	\$ 370.50	Diligence the fiscal plan risk presentation prepared by the FOMB for inclusion of information in the Act 154 presentation.
Outside PR	216	Levantis, James	11/8/2019	0.5	\$ 446.50	\$ 223.25	Participate on call with P. Leake (ACG), F. Battle (ACG) and representatives of DLA Piper to discuss the preparation of the Act 154 presentation.
PR	56	Verdeja, Julio	11/9/2019	1.4	\$ 318.25	\$ 445.55	Revise the PRIDCO property due diligence tracker to incorporate the latest recordation information received from PRIDCO.
Outside PR	3	Barrett, Dennis	11/10/2019	0.4	\$ 850.25	\$ 340.10	Review and provide comments on fiscal plan risks scenarios prepared by P. Leake (ACG).
Outside PR	216	Barrett, Dennis	11/10/2019	0.2	\$ 850.25	\$ 170.05	Review and edit summary bullet points on TSA cash balance growth over time as requested by J. Zujkowski (OMM).
Outside PR	216	Battle, Fernando	11/10/2019	0.2	\$ 916.75	\$ 183.35	Participate on call with P. Leake (ACG) to discuss assumptions to be used in Act 154 analysis requested by AAFAF to be presented to US Treasury.
Outside PR	216	Battle, Fernando	11/10/2019	1.2	\$ 916.75	\$ 1,100.10	Prepare analysis requested by AAFAF related to Act 157-2014 to be presented to FOMB.
Outside PR	216	Leake, Paul	11/10/2019	0.2	\$ 370.50	\$ 74.10	Participate on call with F. Battle (ACG) to discuss assumptions to be used in Act 154 analysis requested by AAFAF to be presented to US Treasury.
Outside PR	216	Leake, Paul	11/10/2019	1.3	\$ 370.50	\$ 481.65	Prepare scenario on the impact of a 50% reduction to disaster relief funding and a 25bps reduction to structural reforms on certified fiscal plan cash flows and prepare a cash balance roll forward for inclusion in the Act 154 presentation.
Outside PR	216	Leake, Paul	11/10/2019	1.1	\$ 370.50	\$ 407.55	Prepare scenario on the impact of a 50% reduction to the implementation of right-sizing measures on certified fiscal plan cash flows and prepare a cash balance roll forward for inclusion in the Act 154 presentation.
Outside PR	216	Leake, Paul	11/10/2019	1.0	\$ 370.50	\$ 370.50	Prepare scenario on the impact of a 50% reduction to Act 154 on certified fiscal plan cash flows and prepare a cash balance roll forward for inclusion in the Act 154 presentation.
Outside PR	216	Leake, Paul	11/10/2019	0.5	\$ 370.50	\$ 185.25	Diligence HUD stance on the delays to the rollout of disaster relief funding to Puerto Rico for inclusion of information in the Act 154 presentation.
Outside PR	216	Leake, Paul	11/10/2019	0.3	\$ 370.50	\$ 111.15	Correspond with D. Barrett (ACG) regarding preparing of potential scenarios to include in the Act 154 analysis requested by F. Battle (ACG).
Outside PR	216	Leake, Paul	11/10/2019	0.3	\$ 370.50	\$ 111.15	Correspond with J. Levantis (ACG) on previously run certified fiscal plan scenarios for potential inclusion of information in the Act 154 presentation.
PR	3	Battle, Fernando	11/11/2019	0.8	\$ 916.75	\$ 733.40	Research and prepare correspondence for AAFAF related to Medicaid federal funding allocation of funds as requested by representatives of AAFAF.
PR	25	Llompert, Sofia	11/11/2019	1.0	\$ 365.75	\$ 365.75	Review and revise PRIDCO, PRIFA and Ports time detail for August 2019 fee statement.
PR	25	Verdeja, Julio	11/11/2019	1.1	\$ 318.25	\$ 350.08	Review and revise time entries for PRIFA-Ports as part of August fee statement preparation.
PR	25	Verdeja, Julio	11/11/2019	0.5	\$ 318.25	\$ 159.13	Review and revise time entries for PRIDCO as part of August fee statement preparation.
PR	25	Verdeja, Julio	11/11/2019	0.4	\$ 318.25	\$ 127.30	Review and revise time entries for PRIFA as part of August fee statement preparation.

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
PR	56	Llompert, Sofia	11/11/2019	0.3	\$ 365.75	\$ 109.73	Participate on call with J. Morrison (ACG) to discuss PRIDCO asset manager diligence and data room.
Outside PR	56	Morrison, Jonathan	11/11/2019	0.3	\$ 850.25	\$ 255.08	Participate on call with S. Llompert (ACG) to discuss PRIDCO asset manager diligence and data room.
Outside PR	56	Morrison, Jonathan	11/11/2019	0.5	\$ 850.25	\$ 425.13	Review PRIDCO diligence items for use with Asset Manager proponents.
Outside PR	56	Morrison, Jonathan	11/11/2019	0.2	\$ 850.25	\$ 170.05	Participate in discussion with R. Tennenbaum (GTAM) regarding PRIDCO RFP and update on FOMB process with regard to PRIDCO restructuring.
Outside PR	56	Morrison, Jonathan	11/11/2019	0.2	\$ 850.25	\$ 170.05	Participate in discussion with representatives of Pietrantoni Mendez & Alvarez regarding PRIDCO diligence items for Asset Manager proponents.
Outside PR	210	Morrison, Jonathan	11/11/2019	3.5	\$ 850.25	\$ 2,975.88	Review Ports operating model in preparation for meeting with representatives of Ports management.
PR	211	Battle, Juan Carlos	11/11/2019	1.3	\$ 684.00	\$ 889.20	Prepare memorandum for AAFAF Board of Directors in connection with sale of PRIFA World Plaza building.
Outside PR	216	Barrett, Dennis	11/11/2019	0.2	\$ 850.25	\$ 170.05	Correspond with C. Tirado (ERS) regarding additional information needed to complete JRS freeze on judges analysis.
PR	216	Battle, Fernando	11/11/2019	1.2	\$ 916.75	\$ 1,100.10	Review and provide comments to Act 154 presentation to be discussed with US Treasury at the request of AAFAF.
Outside PR	216	Leake, Paul	11/11/2019	1.8	\$ 370.50	\$ 666.90	Revise the cash balance summaries under various fiscal plan scenarios included in the Act 154 presentation for updated interest rate calculations based on feedback provided by R. Feldman (ACG).
Outside PR	216	Leake, Paul	11/11/2019	1.7	\$ 370.50	\$ 629.85	Refine language in the Act 154 presentation for comments provided by J. Levantis (ACG).
Outside PR	216	Leake, Paul	11/11/2019	1.4	\$ 370.50	\$ 518.70	Revise the Act 154 presentation to include summaries on fiscal plan downside risks and include cash balance summaries under various fiscal plan scenarios.
Outside PR	216	Leake, Paul	11/11/2019	0.5	\$ 370.50	\$ 185.25	Prepare and send the Act 154 presentation to F. Battle (ACG) for review.
Outside PR	216	Levantis, James	11/11/2019	1.0	\$ 446.50	\$ 446.50	Review and provide comments to P. Leake (ACG) on the Act 154 presentation.
Outside PR	216	Levantis, James	11/11/2019	0.7	\$ 446.50	\$ 312.55	Prepare fiscal plan scenario of reduction of 50% disaster relief funding and reduction of energy structural reform impact for inclusion in the Act 154 presentation.
Outside PR	216	Levantis, James	11/11/2019	0.6	\$ 446.50	\$ 267.90	Revise fiscal plan scenario of reduction of 50% Act 154 and NRW revenues for inclusion in the Act 154 presentation.
PR	21	Battle, Juan Carlos	11/12/2019	0.4	\$ 684.00	\$ 273.60	Participate in discussion with J. Morrison (ACG) regarding AAFAF driven non-Title III and other engagement matters.
Outside PR	21	Morrison, Jonathan	11/12/2019	0.4	\$ 850.25	\$ 340.10	Participate in discussion with J. Battle (ACG) regarding AAFAF driven non-Title III matters and other engagement matters.
PR	25	Llompert, Sofia	11/12/2019	1.1	\$ 365.75	\$ 402.33	Review and revise PRIDCO, PRIFA and Ports time detail for August 2019 fee statement.
PR	56	Battle, Juan Carlos	11/12/2019	0.4	\$ 684.00	\$ 273.60	Participate on call with J. Morrison (ACG), J. Verdeja (ACG) and S. Llompert (ACG) to discuss general update on PRIDCO RSA.
PR	56	Llompert, Sofia	11/12/2019	0.4	\$ 365.75	\$ 146.30	Participate on call with J. Battle (ACG), J. Verdeja (ACG) and J. Morrison (ACG) to discuss general update on PRIDCO RSA.
PR	56	Llompert, Sofia	11/12/2019	0.4	\$ 365.75	\$ 146.30	Review and revise DDEC VTP proposal model in preparation for sharing with representatives of Vision 2 Action.
PR	56	Llompert, Sofia	11/12/2019	0.3	\$ 365.75	\$ 109.73	Review and revise PRIDCO property diligence tracker reflecting the latest recordation information received.
PR	56	Llompert, Sofia	11/12/2019	0.3	\$ 365.75	\$ 109.73	Review and revise PRIDCO asset manager data room upload documents prior to granting access to the proponents.
PR	56	Llompert, Sofia	11/12/2019	0.3	\$ 365.75	\$ 109.73	Review and revise PRIDCO asset manager data room upload documents in prior to granting access to the proponents.
PR	56	Llompert, Sofia	11/12/2019	0.2	\$ 365.75	\$ 73.15	Correspond with J. Morrison (ACG) regarding PRIDCO asset manager data room document upload.
Outside PR	56	Morrison, Jonathan	11/12/2019	0.4	\$ 850.25	\$ 340.10	Participate on call with J. Battle (ACG), J. Verdeja (ACG) and S. Llompert (ACG) to discuss general update on PRIDCO RSA.
Outside PR	56	Morrison, Jonathan	11/12/2019	0.8	\$ 850.25	\$ 680.20	Review PRIDCO diligence items for use with Asset Manager proponents.
PR	56	Verdeja, Julio	11/12/2019	0.4	\$ 318.25	\$ 127.30	Participate on call with J. Battle (ACG), J. Morrison (ACG) and S. Llompert (ACG) to discuss general update on PRIDCO RSA.
PR	56	Verdeja, Julio	11/12/2019	1.4	\$ 318.25	\$ 445.55	Revise documents in the PRIDCO RFP proponents data room to incorporate appropriate disclaimers.
PR	56	Verdeja, Julio	11/12/2019	0.6	\$ 318.25	\$ 190.95	Review tenant leases in the PRIDCO RFP proponents data room to ensure they are related to Trusted properties.
PR	210	Battle, Juan Carlos	11/12/2019	0.3	\$ 684.00	\$ 205.20	Correspond with F. Battle (ACG) to discuss strategy for sale of PRIFA-COFINA bonds.
PR	210	Llompert, Sofia	11/12/2019	0.5	\$ 365.75	\$ 182.88	Review and revise Ports financial model incorporating updated projection assumptions.
PR	211	Battle, Juan Carlos	11/12/2019	1.3	\$ 684.00	\$ 889.20	Participate in meeting with B. Fernandez (AAFAF), M. Gonzalez (AAFAF), J. Bayne (AAFAF) and J. Verdeja (ACG) to discuss update on all GDB retained loans.
PR	211	Verdeja, Julio	11/12/2019	1.3	\$ 318.25	\$ 413.73	Participate in meeting with B. Fernandez (AAFAF), M. Gonzalez (AAFAF), J. Bayne (AAFAF) and J. Battle (ACG) to discuss update on all GDB retained loans.
PR	213	Battle, Juan Carlos	11/12/2019	0.3	\$ 684.00	\$ 205.20	Participate on call with M. Kremer (OMM), J. Morrison (ACG), M. Gonzalez (AAFAF) and B. Fernandez (AAFAF) to discuss UPR forbearance extension.
Outside PR	213	Morrison, Jonathan	11/12/2019	0.3	\$ 850.25	\$ 255.08	Participate on call with M. Kremer (OMM), J. Battle (ACG), M. Gonzalez (AAFAF) and B. Fernandez (AAFAF) to discuss UPR forbearance extension.
Outside PR	213	Morrison, Jonathan	11/12/2019	1.1	\$ 850.25	\$ 935.28	Review UPR fiscal plan and revised FOMB certified plan relative for restructuring purposes.
PR	213	Verdeja, Julio	11/12/2019	0.2	\$ 318.25	\$ 63.65	Review UPR debt restructuring materials in preparation for forbearance extension discussions.
PR	216	Battle, Fernando	11/12/2019	1.9	\$ 916.75	\$ 1,741.83	Participate on call with representatives of Ankura, DLA Piper and PRFAA to discuss Act 154 presentation to be made to US Treasury as requested by representatives of AAFAF.
Outside PR	216	Leake, Paul	11/12/2019	1.9	\$ 370.50	\$ 703.95	Participate on call with representatives of Ankura, DLA Piper and PRFAA to discuss Act 154 presentation to be made to US Treasury as requested by representatives of AAFAF.

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
Outside PR	216	Leake, Paul	11/12/2019	1.5	\$ 370.50	\$ 555.75	Revise the Act 154 presentation for comments provided by F. Batlle (ACG) regarding changes to language and updating fiscal plan scenarios.
Outside PR	216	Leake, Paul	11/12/2019	1.0	\$ 370.50	\$ 370.50	Review and perform quality check on Act 154 presentation prior to sending to F. Batlle (ACG).
Outside PR	216	Leake, Paul	11/12/2019	0.7	\$ 370.50	\$ 259.35	Revise the Act 154 presentation for comments on language provided by F. Batlle (ACG).
Outside PR	216	Leake, Paul	11/12/2019	0.7	\$ 370.50	\$ 259.35	Prepare summaries on FY20 actual general fund revenues versus FY20 projected general fund revenues versus FY29 general fund revenues for inclusion in the Act 154 presentation as requested by F. Batlle (ACG).
Outside PR	216	Leake, Paul	11/12/2019	0.6	\$ 370.50	\$ 222.30	Revise the Act 154 presentation to ensure all summaries are updated for latest certified fiscal plan for comments provided by F. Batlle (ACG).
Outside PR	216	Leake, Paul	11/12/2019	0.6	\$ 370.50	\$ 222.30	Finalize and send the Act 154 presentation to F. Batlle (ACG) for review.
Outside PR	216	Leake, Paul	11/12/2019	0.3	\$ 370.50	\$ 111.15	Prepare a cash balance roll forward summary on the fiscal plan scenario showing a 50% reduction to Act 154 revenues, disaster relief funding and rightsizing measures, and a 25bps reduction to structural reforms for inclusion in the Act 154 presentation.
Outside PR	216	Leake, Paul	11/12/2019	0.2	\$ 370.50	\$ 74.10	Correspond with F. Batlle (ACG) regarding his comments on the Act 154 presentation.
Outside PR	216	Leake, Paul	11/12/2019	0.2	\$ 370.50	\$ 74.10	Revise the Act 154 presentation to include summary of the impact of various fiscal plan scenarios on the Commonwealth as requested by F. Batlle (ACG).
Outside PR	216	Leake, Paul	11/12/2019	0.2	\$ 370.50	\$ 74.10	Correspond with J. Levantis (ACG) regarding the preparation of a fiscal plan scenario showing a 50% reduction to Act 154 revenues, disaster relief funding and rightsizing measures, and a 25bps reduction to structural reforms for inclusion in the Act 154 presentation.
Outside PR	216	Levantis, James	11/12/2019	1.0	\$ 446.50	\$ 446.50	Perform quality check on Act 154 presentation prior to sending to F. Batlle (ACG).
Outside PR	216	Levantis, James	11/12/2019	0.7	\$ 446.50	\$ 312.55	Prepare scenario of fiscal plan cash flows to reflect a reduction of 50% disaster relief funding, 50% reduction of Act 154 revenues, 50% reduction in rightsizing savings, and 25 basis points reduction in structural reforms for inclusion in the Act 154 presentation.
Outside PR	216	Levantis, James	11/12/2019	0.5	\$ 446.50	\$ 223.25	Review and provide comments to P. Leake (ACG) on the Act revised 154 presentation.
Outside PR	216	Levantis, James	11/12/2019	0.4	\$ 446.50	\$ 178.60	Provide language to P. Leake (ACG) on fiscal plan scenarios run to be included in the Act 154 presentation.
Outside PR	2	Barrett, Dennis	11/13/2019	1.0	\$ 850.25	\$ 850.25	Participate on call with representatives of E&Y, Proskauer, and Conway Mackenzie to review the latest analysis of Federal Funds in the TSA.
Outside PR	25	Leake, Paul	11/13/2019	1.3	\$ 370.50	\$ 481.65	Review and revise time meeting reconciliations from 8/1/19 - 8/15/19 in the August non-Title III fee statement.
Outside PR	25	Leake, Paul	11/13/2019	1.0	\$ 370.50	\$ 370.50	Review and revise time detail from 8/1/19 - 8/15/19 in the August non-Title III fee statement.
Outside PR	25	Leake, Paul	11/13/2019	0.3	\$ 370.50	\$ 111.15	Consolidate and review revised time detail provided by S. Llompart (ACG) and J. Verdeja (ACG) into the August fee statement.
Outside PR	25	Levantis, James	11/13/2019	1.4	\$ 446.50	\$ 625.10	Review and revise time detail from 8/16/19 - 8/31/19 in the August non-Title III fee statement.
Outside PR	25	Levantis, James	11/13/2019	1.4	\$ 446.50	\$ 625.10	Review and revise time meeting reconciliations from 8/16/19 - 8/31/19 in the August non-Title III fee statement.
Outside PR	50	Levantis, James	11/13/2019	1.0	\$ 446.50	\$ 446.50	Research recent events to be included in the bi-weekly creditor update presentation for the week ending 11/15/19.
Outside PR	50	Levantis, James	11/13/2019	0.5	\$ 446.50	\$ 223.25	Prepare and send the bi-weekly creditor update presentation for the week ending 11/15/19 for the review of J. Batlle (ACG).
PR	56	Batlle, Juan Carlos	11/13/2019	0.3	\$ 684.00	\$ 205.20	Participate on call with S. Llompart (ACG) and J. Morrison (ACG) to discuss PRIDCO VTP proposal changes.
PR	56	Llompart, Sofia	11/13/2019	0.5	\$ 365.75	\$ 182.88	Participate on call with J. Morrison (ACG) to discuss DDEC VTP proposal analysis.
PR	56	Llompart, Sofia	11/13/2019	0.3	\$ 365.75	\$ 109.73	Participate on call with J. Batlle (ACG) and J. Morrison (ACG) to discuss PRIDCO VTP proposal changes.
PR	56	Llompart, Sofia	11/13/2019	1.9	\$ 365.75	\$ 694.93	Review and revise DDEC VTP proposal analysis to incorporate updated timing calculations.
PR	56	Llompart, Sofia	11/13/2019	1.3	\$ 365.75	\$ 475.48	Review and revise DDEC VTP proposal analysis to incorporate updated PRIDCO savings assumptions.
PR	56	Llompart, Sofia	11/13/2019	0.7	\$ 365.75	\$ 256.03	Review and revise PRIDCO asset manager data proponent room documents in preparation for sharing with proponents.
PR	56	Llompart, Sofia	11/13/2019	0.6	\$ 365.75	\$ 219.45	Review and revise PRIDCO asset manager proponent data room documents for purposes of diligence request.
PR	56	Llompart, Sofia	11/13/2019	0.3	\$ 365.75	\$ 109.73	Correspond with B. Fernandez (ACG) regarding PRIDCO asset manager proponent data room.
Outside PR	56	Morrison, Jonathan	11/13/2019	0.5	\$ 850.25	\$ 425.13	Participate on call with S. Llompart (ACG) to discuss DDEC VTP proposal analysis.
Outside PR	56	Morrison, Jonathan	11/13/2019	0.3	\$ 850.25	\$ 255.08	Participate on call with S. Llompart (ACG) and J. Batlle (ACG) to discuss PRIDCO VTP proposal changes.
Outside PR	56	Morrison, Jonathan	11/13/2019	0.7	\$ 850.25	\$ 595.18	Review and analyze draft PRIDCO VTP to reflect comments received by representatives of AAFAF.
Outside PR	200	Batlle, Fernando	11/13/2019	0.2	\$ 916.75	\$ 183.35	Participate on call with J. Rodriguez (BAML) to discuss COFINA Kroll presentation and meeting in San Juan.
Outside PR	200	Levantis, James	11/13/2019	0.3	\$ 446.50	\$ 133.95	Revise summary of COFINA restructured bonds current trading price and yield for comments provided by R. Feldman (ACG).
PR	210	Batlle, Juan Carlos	11/13/2019	0.4	\$ 684.00	\$ 273.60	Participate on call with representatives of AAFAF, Citi and Ankura to discuss sale of COFINA bonds related to PRIFA-Ports settlement.
PR	210	Batlle, Juan Carlos	11/13/2019	0.2	\$ 684.00	\$ 136.80	Participate on call with J. Morrison (ACG) to discuss memorandum for AAFAF Board of Directors in connection with sale of COFINA.
PR	210	Llompart, Sofia	11/13/2019	0.4	\$ 365.75	\$ 146.30	Participate on call with representatives of AAFAF, Citi and Ankura to discuss sale of COFINA bonds related to PRIFA-Ports settlement.
Outside PR	210	Morrison, Jonathan	11/13/2019	0.4	\$ 850.25	\$ 340.10	Participate on call with representatives of AAFAF, Citi and Ankura to discuss sale of COFINA bonds related to PRIFA-Ports settlement.
Outside PR	210	Morrison, Jonathan	11/13/2019	0.2	\$ 850.25	\$ 170.05	Participate on call with J. Batlle (ACG) to discuss memorandum for AAFAF Board of Directors in connection with sale of COFINA.
Outside PR	210	Morrison, Jonathan	11/13/2019	1.3	\$ 850.25	\$ 1,105.33	Develop initial memorandum to AAFAF board regarding sale of COFINA bonds as requested by representatives of AAFAF.
PR	211	Batlle, Juan Carlos	11/13/2019	0.4	\$ 684.00	\$ 273.60	Participate in meeting with C. Yamin (AAFAF) to discuss World Plaza sale process.

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
PR	213	Verdeja, Julio	11/13/2019	0.7	\$ 318.25	\$ 222.78	Review UPR restructuring briefing prepared by J. Morrison (ACG) for representatives of AAFAF for restructuring purposes.
Outside PR	216	Barrett, Dennis	11/13/2019	0.2	\$ 850.25	\$ 170.05	Participate in discussion with R. Feldman (ACG) regarding research task and vehicle miles traveled tax allocations.
Outside PR	216	Barrett, Dennis	11/13/2019	0.7	\$ 850.25	\$ 595.18	Participate on call with C. Tirado (ERS) regarding data needed to finish analysis of impact of JRS freeze on each of the judges.
Outside PR	216	Barrett, Dennis	11/13/2019	0.3	\$ 850.25	\$ 255.08	Participate on call with J. Boo (ACG) regarding FOMB reapportionment process.
Outside PR	216	Feldman, Robert	11/13/2019	0.2	\$ 525.00	\$ 105.00	Participate in discussion with D. Barrett (ACG) regarding research task and vehicle miles traveled tax allocations.
Outside PR	3	Battle, Fernando	11/14/2019	0.7	\$ 916.75	\$ 641.73	Participate in meeting with O. Marrero (AAFAF), R. Rodriguez (Health), J. Carlo (Milliman) to discuss Medicaid bill being considered in Congress and financial impact in general fund revenues due to different FMAP levels.
Outside PR	3	Battle, Fernando	11/14/2019	0.1	\$ 916.75	\$ 91.68	Participate on call with R. Rodriguez (Health Secretary) to discuss Medicaid funding bill impact on general fund.
Outside PR	25	Leake, Paul	11/14/2019	1.5	\$ 370.50	\$ 555.75	Consolidate and finalize the August fee statement for D. Barrett (ACG) to review.
Outside PR	50	Leake, Paul	11/14/2019	0.3	\$ 370.50	\$ 111.15	Prepare and upload the bi-weekly creditor presentation for the week ending 11/15/19 to the data room.
Outside PR	50	Levantis, James	11/14/2019	0.4	\$ 446.50	\$ 178.60	Revise the bi-weekly creditor update presentation to included the updated PREPA cash flows provided by G. Germeroth (Filsinger).
Outside PR	50	Levantis, James	11/14/2019	0.3	\$ 446.50	\$ 133.95	Prepare and circulate the bi-weekly creditor update presentation for the review of representatives of AAFAF, Ankura, O'Melveny & Myers and Filsinger Energy Partners.
PR	56	Battle, Juan Carlos	11/14/2019	0.2	\$ 684.00	\$ 136.80	Participate in meeting with B. Fernandez (AAFAF) to provide progress update on PRIDCO RSA implementation.
PR	56	Llompert, Sofia	11/14/2019	0.2	\$ 365.75	\$ 73.15	Participate on call with J. Morrison (ACG) regarding PRIDCO VTP adjustments as requested by representatives of AAFAF.
PR	56	Llompert, Sofia	11/14/2019	1.4	\$ 365.75	\$ 512.05	Review and revise PRIDCO FY20 budget file for purposes of VTP proposal impact calculation.
PR	56	Llompert, Sofia	11/14/2019	1.1	\$ 365.75	\$ 402.33	Review and revise DDEC VTP proposal analysis to incorporate updated savings calculations.
PR	56	Llompert, Sofia	11/14/2019	0.4	\$ 365.75	\$ 146.30	Correspond with representatives of Vision 2 Action regarding revised DDEC VTP proposal.
Outside PR	56	Morrison, Jonathan	11/14/2019	0.2	\$ 850.25	\$ 170.05	Participate on call with S. Llompert (ACG) regarding PRIDCO VTP adjustments as requested by representatives of AAFAF.
Outside PR	56	Morrison, Jonathan	11/14/2019	0.7	\$ 850.25	\$ 595.18	Review and revise preliminary PRIDCO VTP to incorporate comments received from representatives of AAFAF.
Outside PR	200	Levantis, James	11/14/2019	0.9	\$ 446.50	\$ 401.85	Diligence the COFINA restructured bonds trading and current yield for post tax exchange impact.
Outside PR	200	Levantis, James	11/14/2019	0.3	\$ 446.50	\$ 133.95	Revise the COFINA restructured bonds trading and current yield for post tax exchange impact as requested by R. Feldman (ACG).
Outside PR	210	Battle, Fernando	11/14/2019	0.2	\$ 916.75	\$ 183.35	Participate on call with N. Kempner (Taconic) to discuss timeline and milestones in PRIFA-Ports closing process.
PR	210	Battle, Juan Carlos	11/14/2019	0.9	\$ 684.00	\$ 615.60	Revise memorandum for AAFAF Board of Directors in connection with selection of dealer for sale of COFINA bonds.
PR	210	Battle, Juan Carlos	11/14/2019	0.3	\$ 684.00	\$ 205.20	Participate in meeting with B. Fernandez (AAFAF) to provide progress update on PRIFA-Ports closing logistics and status.
Outside PR	210	Morrison, Jonathan	11/14/2019	1.4	\$ 850.25	\$ 1,190.35	Revise memorandum to AAFAF Board regarding sale of COFINA bonds to incorporate information on Barclays.
Outside PR	210	Morrison, Jonathan	11/14/2019	0.7	\$ 850.25	\$ 595.18	Review and revise memorandum to AAFAF Board regarding sale of COFINA bonds as requested by representatives of AAFAF.
Outside PR	216	Battle, Fernando	11/14/2019	1.0	\$ 916.75	\$ 916.75	Participate in meeting with representatives of DLA Piper, AAFAF, PRAFA to discuss Act 154 strategy in preparation for meeting with G. Grippo (UST).
Outside PR	216	Leake, Paul	11/14/2019	0.3	\$ 370.50	\$ 111.15	Revise the Act 154 presentation for comments provided by F. Battle (ACG).
Outside PR	21	Battle, Fernando	11/15/2019	0.4	\$ 916.75	\$ 366.70	Participate on call with V. Estrin and R. Tabor (ACG) to discuss implementation workstreams and adjustments required as requested by representatives of AAFAF.
PR	56	Llompert, Sofia	11/15/2019	1.1	\$ 365.75	\$ 402.33	Participate in meeting with R. Maldonado (AAFAF) to discuss DDEC VTP proposal missing information and next steps.
PR	56	Llompert, Sofia	11/15/2019	0.8	\$ 365.75	\$ 292.60	Prepare PRIDCO data room permissions to grant access to PRIDCO RFP proponents.
PR	56	Llompert, Sofia	11/15/2019	0.2	\$ 365.75	\$ 73.15	Coordinate meeting with R. Maldonado (AAFAF) to discuss DDEC VTP proposal.
Outside PR	56	Morrison, Jonathan	11/15/2019	0.2	\$ 850.25	\$ 170.05	Correspond with representatives of O'Melveny & Myers and Ankura working group regarding status of PRIDCO approval process with FOMB.
PR	210	Battle, Juan Carlos	11/15/2019	0.6	\$ 684.00	\$ 410.40	Participate in meeting with S. Llompert (ACG) to discuss Ports financial projections in preparation for meeting with representatives of AAFAF.
PR	210	Battle, Juan Carlos	11/15/2019	1.8	\$ 684.00	\$ 1,231.20	Participate in meeting with J. Bayne (AAFAF), M. Marchany (P3A), J. Morrison (ACG) and S. Llompert (ACG) to discuss Ports financial model.
PR	210	Battle, Juan Carlos	11/15/2019	1.0	\$ 684.00	\$ 684.00	Review Ports financial model in preparation for meeting with M. Marchany (P3A) and J. Bayne (AAFAF).
PR	210	Battle, Juan Carlos	11/15/2019	0.7	\$ 684.00	\$ 478.80	Review and revise recommendation memorandum for AAFAF Board of Directors regarding sale of COFINA bonds.
PR	210	Llompert, Sofia	11/15/2019	0.6	\$ 365.75	\$ 219.45	Participate in meeting with J. Battle (ACG) to discuss Ports financial projections in preparation for meeting with representatives of AAFAF.
PR	210	Llompert, Sofia	11/15/2019	1.8	\$ 365.75	\$ 658.35	Participate in meeting with J. Bayne (AAFAF), M. Marchany (P3A), J. Morrison (ACG) and J. Battle (ACG) to discuss Ports financial model.
PR	210	Llompert, Sofia	11/15/2019	0.9	\$ 365.75	\$ 329.18	Review and revise Ports financial model in preparation for meeting with representatives of AAFAF.
Outside PR	210	Morrison, Jonathan	11/15/2019	1.8	\$ 850.25	\$ 1,530.45	Participate in meeting with J. Bayne (AAFAF), M. Marchany (P3A), S. Llompert (ACG) and J. Battle (ACG) to discuss Ports financial model.
Outside PR	210	Morrison, Jonathan	11/15/2019	1.3	\$ 850.25	\$ 1,105.33	Review Ports financial model in preparation for call with J. Bayne (AAFAF) and representatives of the P3 Authority to discuss financial impact of the Cruise Ship P3 process.
Outside PR	210	Morrison, Jonathan	11/15/2019	0.7	\$ 850.25	\$ 595.18	Review and revise memorandum to AAFAF Board regarding sale of COFINA bonds to incorporate comments received from J. Battle (ACG).

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
Outside PR	216	Feldman, Robert	11/15/2019	0.3	\$ 525.00	\$ 157.50	Modify fiscal plan scenario slide for comments provided by F. Batlle (ACG).
Outside PR	3	Barrett, Dennis	11/16/2019	1.1	\$ 850.25	\$ 935.28	Prepare analysis estimating additional professional fees under a Commonwealth plan of adjustment litigation scenario.
Outside PR	21	Barrett, Dennis	11/16/2019	1.0	\$ 850.25	\$ 850.25	Participate on call with representatives of Ankura regarding open workstreams.
Outside PR	21	Batlle, Fernando	11/16/2019	1.0	\$ 916.75	\$ 916.75	Participate on call with representatives of Ankura regarding open workstreams.
Outside PR	21	Feldman, Robert	11/16/2019	1.0	\$ 525.00	\$ 525.00	Participate on call with representatives of Ankura regarding open workstreams.
Outside PR	21	Leake, Paul	11/16/2019	1.0	\$ 370.50	\$ 370.50	Participate on call with representatives of Ankura regarding open workstreams.
Outside PR	21	Levantis, James	11/16/2019	1.0	\$ 446.50	\$ 446.50	Participate on call with representatives of Ankura regarding open workstreams.
Outside PR	200	Levantis, James	11/16/2019	0.4	\$ 446.50	\$ 178.60	Update the COFINA SUT collection graph for additional collections received to date as requested by M. Yassin (AAFAF).
PR	210	Batlle, Juan Carlos	11/16/2019	1.8	\$ 684.00	\$ 1,231.20	Review and revise recommendation memorandum for AAFAF Board of Directors regarding sale of COFINA bonds.
Outside PR	3	Feldman, Robert	11/17/2019	0.3	\$ 525.00	\$ 157.50	Prepare summary of impact of updating for fiscal year 2019 actual results in the commonwealth fiscal plan at request of D. Barrett (ACG).
PR	210	Batlle, Fernando	11/17/2019	1.1	\$ 916.75	\$ 1,008.43	Review and revise memorandum to AAFAF Board of Directors recommending approach for sale of COFINA bonds as part of PRIFA-Ports transaction as requested by representatives of AAFAF.
Outside PR	216	Barrett, Dennis	11/17/2019	1.9	\$ 850.25	\$ 1,615.48	Continue working on analysis detailing impact of Pension Reform on each of the judges in JRS.
Outside PR	3	Levantis, James	11/18/2019	1.2	\$ 446.50	\$ 535.80	Prepare summary of rightsizing savings related to personnel reduction and school closures for the Department of Education as potential uses for additional Medicaid funding.
PR	56	Batlle, Juan Carlos	11/18/2019	0.3	\$ 684.00	\$ 205.20	Participate on call with B. Fernandez (AAFAF) to provide update on PRIDCO RSA progress.
PR	56	Llompert, Sofia	11/18/2019	0.2	\$ 365.75	\$ 73.15	Participate in discussion with J. Morrison (ACG) regarding PRIDCO sources of cash flow related to questions received from representatives of Ernst & Young.
PR	56	Llompert, Sofia	11/18/2019	0.3	\$ 365.75	\$ 109.73	Review and revise DDEC VTP proposal to incorporate feedback received from R. Maldonado (AAFAF).
PR	56	Llompert, Sofia	11/18/2019	0.3	\$ 365.75	\$ 109.73	Review PRIDCO asset manager data room proponent access as requested by B. Fernandez (AAFAF).
PR	56	Llompert, Sofia	11/18/2019	0.2	\$ 365.75	\$ 73.15	Review and revise PRIDCO cash flow report in response to question from representatives of Ernst & Young regarding federal funds.
PR	56	Llompert, Sofia	11/18/2019	0.2	\$ 365.75	\$ 73.15	Review budget reapportionment form provided by R. Maldonado (AAFAF) in preparation for distribution to representatives of Vision 2 Action.
Outside PR	56	Morrison, Jonathan	11/18/2019	0.2	\$ 850.25	\$ 170.05	Participate in discussion with S. Llompert (ACG) regarding PRIDCO sources of cash flow related to questions received from representatives of Ernst & Young.
Outside PR	56	Morrison, Jonathan	11/18/2019	1.0	\$ 850.25	\$ 850.25	Review and analyze PRIDCO historical financial statements regarding sources of cash flow related to questions received from representative of Ernst & Young.
PR	210	Batlle, Juan Carlos	11/18/2019	0.3	\$ 684.00	\$ 205.20	Participate on call with M. Rapaport (NP), V. Wong (NP), S. Uhlund (OMM), S. Pak (OMM), M. Kremer (OMM), A. Billoch (PMA), M. Rodriguez (PMA) and S. Llompert (ACG) to discuss closing logistics and documentation for PRIFA-Ports settlement.
PR	210	Batlle, Juan Carlos	11/18/2019	0.2	\$ 684.00	\$ 136.80	Participate on call with J. Morrison (ACG) regarding memorandum for AAFAF Board related to sale of COFINA bonds held by PRIFA.
PR	210	Batlle, Juan Carlos	11/18/2019	1.4	\$ 684.00	\$ 957.60	Participate in meeting with F. Fontanes (P3A), M. Marchany (P3A) and S. Llompert (ACG) to discuss financial impact of cruise ship P3 transaction at Ports.
PR	210	Batlle, Juan Carlos	11/18/2019	0.8	\$ 684.00	\$ 547.20	Review and revise memorandum prepared for AAFAF Board of Directors regarding the selection of a bank to purchase COFINA bonds.
PR	210	Batlle, Juan Carlos	11/18/2019	0.6	\$ 684.00	\$ 410.40	Review and revise recommendation memorandum for AAFAF Board of Directors in connection with sale of COFINA bonds.
PR	210	Batlle, Juan Carlos	11/18/2019	0.4	\$ 684.00	\$ 273.60	Correspond with R. Valentine (Macquarie) regarding Ports Cruise Ship P3 assumptions needed for incorporation in Ports financial model.
PR	210	Batlle, Juan Carlos	11/18/2019	0.2	\$ 684.00	\$ 136.80	Participate on call with L. Alfaro (Barclays) to discuss sale of COFINA bonds for PRIFA-Ports restructuring purposes.
PR	210	Llompert, Sofia	11/18/2019	0.3	\$ 365.75	\$ 109.73	Participate on call with M. Rapaport (NP), V. Wong (NP), S. Uhlund (OMM), S. Pak (OMM), M. Kremer (OMM), A. Billoch (PMA), M. Rodriguez (PMA) and J. Batlle (ACG) to discuss closing logistics and documentation for PRIFA-Ports settlement.
PR	210	Llompert, Sofia	11/18/2019	1.2	\$ 365.75	\$ 438.90	Participate in meeting with F. Fontanes (P3A), M. Marchany (P3A) and J. Batlle (ACG) to discuss financial impact of cruise ship P3 transaction at Ports (partial).
PR	210	Llompert, Sofia	11/18/2019	1.1	\$ 365.75	\$ 402.33	Review and revise Ports financial model to incorporate feedback received from representatives of AAFAF.
PR	210	Llompert, Sofia	11/18/2019	0.8	\$ 365.75	\$ 292.60	Prepare presentation of Ports financial projections in preparation for meeting with representatives of the P3 Authority.
PR	210	Llompert, Sofia	11/18/2019	0.7	\$ 365.75	\$ 256.03	Review and revise Ports financial model to incorporate feedback received from representatives of the P3 Authority.
PR	210	Llompert, Sofia	11/18/2019	0.4	\$ 365.75	\$ 146.30	Review and revise presentation of Ports financial projections to incorporate feedback received from J. Batlle (ACG).
PR	210	Llompert, Sofia	11/18/2019	0.3	\$ 365.75	\$ 109.73	Prepare summary of Ports financial assumptions to be shared with representatives of Macquarie.
Outside PR	210	Morrison, Jonathan	11/18/2019	0.2	\$ 850.25	\$ 170.05	Participate on call with J. Batlle (ACG) regarding memorandum for AAFAF Board related to sale of COFINA bonds held by PRIFA.
Outside PR	210	Morrison, Jonathan	11/18/2019	0.8	\$ 850.25	\$ 680.20	Review and revise memorandum to AAFAF Board regarding sale of COFINA bonds held by PRIFA to incorporate comments received from F. Batlle (ACG).
PR	213	Batlle, Juan Carlos	11/18/2019	0.3	\$ 684.00	\$ 205.20	Participate on call with S. Llompert (ACG) and J. Morrison (ACG) to discuss UPR debt sustainability analysis for purposes of debt restructuring.

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
PR	213	Battle, Juan Carlos	11/18/2019	1.3	\$ 684.00	\$ 889.20	Revise and provide comments to presentation regarding recommended strategy for UPR debt restructuring.
PR	213	Llompert, Sofia	11/18/2019	0.3	\$ 365.75	\$ 109.73	Participate on call with J. Morrison (ACG) to discuss UPR debt sustainability analysis in preparation for meeting with representatives of AAFAF.
PR	213	Llompert, Sofia	11/18/2019	0.3	\$ 365.75	\$ 109.73	Participate on call with J. Battle (ACG) and J. Morrison (ACG) to discuss UPR debt sustainability analysis for purposes of debt restructuring.
Outside PR	213	Morrison, Jonathan	11/18/2019	0.3	\$ 850.25	\$ 255.08	Participate on call with S. Llompert (ACG) to discuss UPR debt sustainability analysis in preparation for meeting with representatives of AAFAF.
Outside PR	213	Morrison, Jonathan	11/18/2019	0.3	\$ 850.25	\$ 255.08	Participate on call with J. Battle (ACG) and S. Llompert (ACG) to discuss UPR debt sustainability analysis for purposes of debt restructuring.
Outside PR	213	Morrison, Jonathan	11/18/2019	0.4	\$ 850.25	\$ 340.10	Develop briefing materials for representatives of AAFAF related to UPR amendment and restructuring alternatives.
Outside PR	216	Leake, Paul	11/18/2019	0.6	\$ 370.50	\$ 222.30	Diligence the Commonwealth rightsizing model to understand essential services that are projected to be cut, but could be maintained with additional Medicaid funding.
Outside PR	216	Leake, Paul	11/18/2019	0.5	\$ 370.50	\$ 185.25	Prepare summary of essential services that could be maintained if additional Medicaid funding is received for inclusion in the impact of Medicaid funding presentation requested by O. Marrero (AAFAF).
Outside PR	216	Leake, Paul	11/18/2019	0.3	\$ 370.50	\$ 111.15	Revise the Act 154 presentation for comments provided by F. Battle (ACG).
Outside PR	216	Levantis, James	11/18/2019	0.8	\$ 446.50	\$ 357.20	Map headcount by agency data from OMB for central government agencies based on payroll report published by AAFAF to include in personnel spend to headcount analysis requested F. Battle (ACG).
Outside PR	216	Levantis, James	11/18/2019	0.4	\$ 446.50	\$ 178.60	Prepare analysis of personnel spend to headcount for central government agencies requested F. Battle (ACG).
Outside PR	216	Levantis, James	11/18/2019	0.3	\$ 446.50	\$ 133.95	Diligence FY17 - FY20 budget reports from OMB to include central government personnel spend in the personnel spend to headcount analysis requested F. Battle (ACG).
PR	56	Battle, Fernando	11/19/2019	0.2	\$ 916.75	\$ 183.35	Participate on call with J. Battle (ACG) to discuss PRIDCO restructuring and status of FOMB approval.
PR	56	Battle, Juan Carlos	11/19/2019	0.3	\$ 684.00	\$ 205.20	Participate on call with J. Morrison (ACG) and S. Llompert (ACG) to discuss PRIDCO restructuring approval from the FOMB.
PR	56	Battle, Juan Carlos	11/19/2019	0.2	\$ 684.00	\$ 136.80	Participate on call with F. Battle (ACG) to discuss PRIDCO restructuring and status of FOMB approval.
PR	56	Battle, Juan Carlos	11/19/2019	0.5	\$ 684.00	\$ 342.00	Revise memorandum regarding Trustee properties and micro-grid projects prepared by representatives of Pietrantonio Mendez & Alvarez.
PR	56	Llompert, Sofia	11/19/2019	0.3	\$ 365.75	\$ 109.73	Participate on call with J. Morrison (ACG) and J. Battle (ACG) to discuss PRIDCO restructuring approval from the FOMB.
PR	56	Llompert, Sofia	11/19/2019	0.9	\$ 365.75	\$ 329.18	Review and revise PRIDCO cash flow report in response to question from representatives of Ernst & Young regarding federal funds.
PR	56	Llompert, Sofia	11/19/2019	0.4	\$ 365.75	\$ 146.30	Review and revise DDEC VTP proposal to incorporate feedback received from R. Maldonado (AAFAF).
PR	56	Llompert, Sofia	11/19/2019	0.3	\$ 365.75	\$ 109.73	Correspond with A. Roig (V2A) regarding DDEC VTP proposal pending review.
Outside PR	56	Morrison, Jonathan	11/19/2019	0.3	\$ 850.25	\$ 255.08	Participate on call with S. Llompert (ACG) and J. Battle (ACG) to discuss PRIDCO restructuring approval from the FOMB.
Outside PR	56	Morrison, Jonathan	11/19/2019	0.4	\$ 850.25	\$ 340.10	Analyze FEDE funding flows through PRIDCO in response to questions from representative of Ernst & Young regarding the same.
Outside PR	56	Morrison, Jonathan	11/19/2019	0.1	\$ 850.25	\$ 85.03	Correspond with representatives of Ernst & Young regarding FEDE funding flows through PRIDCO.
PR	210	Battle, Juan Carlos	11/19/2019	0.3	\$ 684.00	\$ 205.20	Participate on call with J. Morrison (ACG), S. Llompert (ACG), and representatives of Morrison Foerster, O'Melveny & Myers, Pietrantonio Mendez & Alvarez, Reed Smith and Nixon Peabody to discuss closing logistics for PRIFA-Ports bonds settlement.
PR	210	Battle, Juan Carlos	11/19/2019	1.5	\$ 684.00	\$ 1,026.00	Revise memorandum for AAFAF Board of Directors regarding selection of Barclays for purchase of COFINA bonds.
PR	210	Llompert, Sofia	11/19/2019	0.3	\$ 365.75	\$ 109.73	Participate on call with J. Battle (ACG), J. Morrison (ACG) and representatives of Morrison Foerster, O'Melveny & Myers, Pietrantonio Mendez & Alvarez, Reed Smith and Nixon Peabody to discuss closing logistics for PRIFA-Ports bonds settlement.
Outside PR	210	Morrison, Jonathan	11/19/2019	0.3	\$ 850.25	\$ 255.08	Participate on call with J. Battle (ACG), S. Llompert (ACG) and representatives of Morrison Foerster, O'Melveny & Myers, Pietrantonio Mendez & Alvarez, Reed Smith and Nixon Peabody to discuss closing logistics for PRIFA-Ports bonds settlement.
Outside PR	210	Morrison, Jonathan	11/19/2019	0.8	\$ 850.25	\$ 680.20	Review and revise memorandum to AAFAF Board regarding sale of COFINA bonds held by PRIFA to incorporate comments received from representatives of O'Melveny & Myers and Pietrantonio Mendez & Alvarez.
Outside PR	210	Morrison, Jonathan	11/19/2019	0.2	\$ 850.25	\$ 170.05	Participate in discussion with M. Kremer (OMM) regarding cash requirements in PRIFA-Ports bond closing.
PR	213	Llompert, Sofia	11/19/2019	0.8	\$ 365.75	\$ 292.60	Participate on call with J. Morrison (ACG) to discuss UPR debt restructuring scenarios for purposes of restructuring presentation.
PR	213	Llompert, Sofia	11/19/2019	1.3	\$ 365.75	\$ 475.48	Review and revise UPR fiscal plan comparison to incorporate debt service analysis for purposes of restructuring presentation for representatives of AAFAF.
PR	213	Llompert, Sofia	11/19/2019	0.7	\$ 365.75	\$ 256.03	Review and revise UPR restructuring summary presentation prepared for representatives of AAFAF.
PR	213	Llompert, Sofia	11/19/2019	0.4	\$ 365.75	\$ 146.30	Review and revise UPR certified fiscal plan in preparation for meeting with representatives of AAFAF to discuss UPR debt restructuring.
Outside PR	213	Morrison, Jonathan	11/19/2019	0.8	\$ 850.25	\$ 680.20	Participate on call with S. Llompert (ACG) to discuss UPR debt restructuring scenarios for purposes of restructuring presentation.
Outside PR	213	Morrison, Jonathan	11/19/2019	1.3	\$ 850.25	\$ 1,105.33	Analyze UPR fiscal plan received from representatives of Bluhaus relative to FOMB plan dated June 2019.
Outside PR	213	Morrison, Jonathan	11/19/2019	0.9	\$ 850.25	\$ 765.23	Develop briefing materials for representatives of AAFAF related to UPR amendment and restructuring alternatives.
Outside PR	213	Morrison, Jonathan	11/19/2019	0.5	\$ 850.25	\$ 425.13	Analyze funding amounts required for 11th UPR amendment.
Outside PR	213	Morrison, Jonathan	11/19/2019	0.4	\$ 850.25	\$ 340.10	Review UPR bond reserve account and payments required for extension of amendment.
Outside PR	216	Barrett, Dennis	11/19/2019	0.4	\$ 850.25	\$ 340.10	Participate in discussion with J. Levantis (ACG) and P. Leake (ACG) regarding comments on the impact of Medicaid funding presentation requested by O. Marrero (AAFAF).
Outside PR	216	Barrett, Dennis	11/19/2019	0.7	\$ 850.25	\$ 595.18	Review and provide comments on Medicaid analysis prepared by P. Leake (ACG).
Outside PR	216	Leake, Paul	11/19/2019	0.4	\$ 370.50	\$ 148.20	Participate in discussion with D. Barrett (ACG) and J. Levantis (ACG) regarding comments on the impact of Medicaid funding presentation requested by O. Marrero (AAFAF).

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
Outside PR	216	Leake, Paul	11/19/2019	1.8	\$ 370.50	\$ 666.90	Continue to prepare summary of essential services that could be maintained if additional Medicaid funding is received for inclusion in the impact of Medicaid funding presentation requested by O. Marrero (AAFAF).
Outside PR	216	Leake, Paul	11/19/2019	0.9	\$ 370.50	\$ 333.45	Revise the impact of Medicaid funding presentation requested by O. Marrero (AAFAF) for comments provided by D. Barrett (ACG).
Outside PR	216	Leake, Paul	11/19/2019	0.5	\$ 370.50	\$ 185.25	Consolidate and prepare impact of Medicaid funding presentation requested by O. Marrero (AAFAF) for D. Barrett (ACG) to review.
Outside PR	216	Levantis, James	11/19/2019	0.4	\$ 446.50	\$ 178.60	Participate in discussion with D. Barrett (ACG) and P. Leake (ACG) regarding comments on the impact of Medicaid funding presentation requested by O. Marrero (AAFAF).
Outside PR	216	Levantis, James	11/19/2019	1.7	\$ 446.50	\$ 759.05	Prepare summary of rightsizing savings related to personnel reductions for the Department of Public Safety as potential uses for addition Medicaid funding.
Outside PR	216	Levantis, James	11/19/2019	0.5	\$ 446.50	\$ 223.25	Review and provide comments on the impact of Medicaid funding presentation prepared by P. Leake (ACG).
Outside PR	2	Barrett, Dennis	11/20/2019	0.2	\$ 850.25	\$ 170.05	Prepare summary of year to date liquidity plan outperformance requested by M. Yassin (AAFAF).
Outside PR	25	Alvarez, Charles	11/20/2019	0.5	\$ 418.00	\$ 209.00	Finalize Exhibit D for the August fee statement.
Outside PR	25	Alvarez, Charles	11/20/2019	0.2	\$ 418.00	\$ 83.60	Prepare expense exhibits to be included in the August 2019 monthly fee statement.
Outside PR	25	Leake, Paul	11/20/2019	0.9	\$ 370.50	\$ 333.45	Review and revise time meeting reconciliations from 10/1/19 - 10/16/19 in the October non-Title III fee statement.
Outside PR	25	Leake, Paul	11/20/2019	0.2	\$ 370.50	\$ 74.10	Prepare and send the October fee statement to S. Llompert (ACG) and J. Verdeja (ACG) for review.
Outside PR	25	Levantis, James	11/20/2019	1.3	\$ 446.50	\$ 580.45	Review and revise time detail entries from 10/17/19 - 10/31/19 in the non-Title III October fee statement.
PR	56	Llompert, Sofia	11/20/2019	0.3	\$ 365.75	\$ 109.73	Participate on call with J. Morrison (ACG) and representatives of AAFAF, PRIDCO and Vision 2 Action to discuss PRIDCO restructuring work plan.
PR	56	Llompert, Sofia	11/20/2019	1.1	\$ 365.75	\$ 402.33	Review and revise DDEC VTP proposal presentation to incorporate updated financial information.
PR	56	Llompert, Sofia	11/20/2019	0.7	\$ 365.75	\$ 256.03	Provide data room access to new RFP proponent users as requested by B. Fernandez (AAFAF).
PR	56	Llompert, Sofia	11/20/2019	0.4	\$ 365.75	\$ 146.30	Review and revise PRIDCO work plan in preparation for PRIDCO working group call on 11/20/19.
PR	56	Llompert, Sofia	11/20/2019	0.3	\$ 365.75	\$ 109.73	Correspond with A. Roig (V2A) regarding VTP proposal budget increase request form.
Outside PR	56	Morrison, Jonathan	11/20/2019	0.3	\$ 850.25	\$ 255.08	Participate on call with S. Llompert (ACG) and representatives of AAFAF, PRIDCO and Vision 2 Action to discuss PRIDCO restructuring work plan.
PR	210	Llompert, Sofia	11/20/2019	1.6	\$ 365.75	\$ 585.20	Review and revise Ports cruise ship P3 proposal in preparation for meeting with representatives of Macquarie.
PR	210	Llompert, Sofia	11/20/2019	0.6	\$ 365.75	\$ 219.45	Review and revise Ports financial model in preparation for meeting with representatives of Macquarie.
Outside PR	210	Morrison, Jonathan	11/20/2019	0.5	\$ 850.25	\$ 425.13	Review and analyze cruise ship P3 Authority proposal and potential implications to future cash flow of the Ports Authority.
PR	213	Llompert, Sofia	11/20/2019	0.3	\$ 365.75	\$ 109.73	Review and revise UPR debt restructuring presentation to incorporate feedback received from J. Battle (ACG).
PR	213	Llompert, Sofia	11/20/2019	0.3	\$ 365.75	\$ 109.73	Review and revise UPR certified fiscal plan in preparation for meeting with representatives of AAFAF to discuss UPR debt restructuring.
PR	216	Battle, Fernando	11/20/2019	0.7	\$ 916.75	\$ 641.73	Review and edit local cost share Medicaid analysis requested by AAFAF as part of Government effort to optimize Medicaid funding request to Congress.
Outside PR	216	Leake, Paul	11/20/2019	0.6	\$ 370.50	\$ 222.30	Revise the impact of Medicaid funding presentation requested by O. Marrero (AAFAF) for comments provided by J. Storpian (AAFAF).
Outside PR	25	Leake, Paul	11/21/2019	1.0	\$ 370.50	\$ 370.50	Review and revise time detail from 10/1/19 - 10/16/19 in the October non-Title III fee statement.
Outside PR	25	Levantis, James	11/21/2019	0.6	\$ 446.50	\$ 267.90	Aggregate revised time detail to include in the October non-Title III fee statement.
Outside PR	25	Levantis, James	11/21/2019	0.3	\$ 446.50	\$ 133.95	Review and revise meeting reconciliations from 10/17/19 - 10/31/19 in the non-Title III October fee statement.
PR	25	Llompert, Sofia	11/21/2019	1.0	\$ 365.75	\$ 365.75	Review and revise PRIDCO, PRIFA and Ports time detail for October 2019 fee statement.
Outside PR	56	Morrison, Jonathan	11/21/2019	0.2	\$ 850.25	\$ 170.05	Participate in discussion with R. Tennenbaum (GTAM) regarding PRIDCO restructuring process and open issues.
Outside PR	200	Barrett, Dennis	11/21/2019	0.2	\$ 850.25	\$ 170.05	Participate on call with M. Yassin (AAFAF) regarding COFINA debt service savings as a result of COFINA plan of adjustment.
Outside PR	200	Barrett, Dennis	11/21/2019	0.2	\$ 850.25	\$ 170.05	Calculate COFINA debt service savings as a result of COFINA plan of adjustment as requested by M. Yassin (AAFAF).
Outside PR	200	Levantis, James	11/21/2019	0.5	\$ 446.50	\$ 223.25	Update COFINA SUT collections chart for collections to date as of 11/21/19 as requested by M. Yassin (AAFAF).
Outside PR	200	Levantis, James	11/21/2019	0.2	\$ 446.50	\$ 89.30	Correspond with A. Scurto (BondLink) for upload of press release document and COFINA SUT collections to the COFINA investor relations site.
PR	210	Battle, Juan Carlos	11/21/2019	0.5	\$ 684.00	\$ 342.00	Participate on call with T. Dobney (Macquarie), M. Marchany (P3A), J. Morrison (ACG) and S. Llompert (ACG) to discuss Ports cruise ship P3 financial impact (partial).
PR	210	Llompert, Sofia	11/21/2019	0.9	\$ 365.75	\$ 329.18	Participate on call with T. Dobney (Macquarie), M. Marchany (P3A), J. Morrison (ACG) and J. Battle (ACG) to discuss Ports cruise ship P3 financial impact.
PR	210	Llompert, Sofia	11/21/2019	0.4	\$ 365.75	\$ 146.30	Participate on call with J. Morrison (ACG) to discuss Ports financial model changes based on feedback received from T. Dobney (Macquarie).
PR	210	Llompert, Sofia	11/21/2019	0.8	\$ 365.75	\$ 292.60	Review and revise Ports cruise ship P3 proposal in preparation for meeting with representatives of Macquarie.
PR	210	Llompert, Sofia	11/21/2019	0.3	\$ 365.75	\$ 109.73	Review cruise ship financial model provided by representatives of the P3 Authority for purposes of the Ports financial model.
Outside PR	210	Morrison, Jonathan	11/21/2019	0.9	\$ 850.25	\$ 765.23	Participate on call with T. Dobney (Macquarie), M. Marchany (P3A), S. Llompert (ACG) and J. Battle (ACG) to discuss Ports cruise ship P3 financial impact.
Outside PR	210	Morrison, Jonathan	11/21/2019	0.4	\$ 850.25	\$ 340.10	Participate on call with S. Llompert (ACG) to discuss Ports financial model changes based on feedback received from T. Dobney (Macquarie).
Outside PR	210	Morrison, Jonathan	11/21/2019	2.1	\$ 850.25	\$ 1,785.53	Review Ports financial model with regard to potential initiatives to improve cash flows.
Outside PR	3	Barrett, Dennis	11/22/2019	0.5	\$ 850.25	\$ 425.13	Participate on call with M. Gonzalez (AAFAF) regarding Uniform Healthcare in the certified fiscal plan.

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
Outside PR	3	Battle, Fernando	11/22/2019	0.1	\$ 916.75	\$ 91.68	Correspond with D. Barrett (ACG) regarding analysis on health care savings included in the fiscal plan as requested by representatives of AAFAF.
Outside PR	21	Battle, Fernando	11/22/2019	0.5	\$ 916.75	\$ 458.38	Participate on call with K. Cowherd and R. Tabor (ACG) to discuss implementation work streams status and staffing levels.
Outside PR	25	Leake, Paul	11/22/2019	0.4	\$ 370.50	\$ 148.20	Revise the non-Title III August fee statement from 8/1/19 - 8/16/19 for comments provided by D. Barrett (ACG).
Outside PR	25	Leake, Paul	11/22/2019	0.4	\$ 370.50	\$ 148.20	Revise the October fee statement for comments provided by J. Battle (ACG).
Outside PR	25	Levantis, James	11/22/2019	0.4	\$ 446.50	\$ 178.60	Revise the non-Title III August fee statement from 8/17/19 - 8/31/19 for comments provided by D. Barrett (ACG).
PR	25	Llompert, Sofia	11/22/2019	1.0	\$ 365.75	\$ 365.75	Review and revise PRIDCO, PRIFA and Ports time detail for October 2019 fee statement.
Outside PR	56	Battle, Fernando	11/22/2019	0.2	\$ 916.75	\$ 183.35	Participate on call with J. Gavin (Cit) to discuss PRIDCO restructuring recoveries and implementation risks related to rightsizing savings needed to execute the transaction.
Outside PR	56	Battle, Fernando	11/22/2019	0.2	\$ 916.75	\$ 183.35	Participate on call with M. Rodriguez (PMA) to discuss lien analysis related to PRIDCO restructuring and impact on recovery levels.
PR	56	Battle, Juan Carlos	11/22/2019	0.2	\$ 684.00	\$ 136.80	Participate on call with S. Llompert (ACG) and J. Morrison (ACG) to discuss PRIDO RSA status and presentation for AAFAF on FOMB developments.
PR	56	Battle, Juan Carlos	11/22/2019	0.8	\$ 684.00	\$ 547.20	Participate in meeting with C. Yamin (AAFAF), C. Saavedra (AAFAF) and J. Bayne (AAFAF) to discuss FOMB position with regards to PRIDCO RSA.
PR	56	Llompert, Sofia	11/22/2019	0.2	\$ 365.75	\$ 73.15	Participate on call with J. Battle (ACG) and J. Morrison (ACG) to discuss PRIDO RSA status and presentation for AAFAF on FOMB developments.
PR	56	Llompert, Sofia	11/22/2019	0.4	\$ 365.75	\$ 146.30	Review VTP executive order sample provided by R. Maldonado (AAFAF) for purposes of DDEC VTP proposal.
Outside PR	56	Morrison, Jonathan	11/22/2019	0.2	\$ 850.25	\$ 170.05	Participate on call with J. Battle (ACG) and S. Llompert (ACG) to discuss PRIDO RSA status and presentation for AAFAF on FOMB developments.
Outside PR	56	Morrison, Jonathan	11/22/2019	2.3	\$ 850.25	\$ 1,955.58	Develop briefing materials for representatives of AAFAF related to PRIDCO restructuring and progress to date.
PR	213	Battle, Juan Carlos	11/22/2019	0.5	\$ 684.00	\$ 342.00	Participate on call with B. Fernandez (AAFAF), M. Gonzalez (AAFAF), J. Morrison (ACG) and S. Llompert (ACG) to discuss forbearance agreement with UPR bondholders and preliminary restructuring strategies.
PR	213	Llompert, Sofia	11/22/2019	0.5	\$ 365.75	\$ 182.88	Participate on call with B. Fernandez (AAFAF), M. Gonzalez (AAFAF), J. Morrison (ACG) and J. Battle (ACG) to discuss forbearance agreement with UPR bondholders and preliminary restructuring strategies.
PR	213	Llompert, Sofia	11/22/2019	0.3	\$ 365.75	\$ 109.73	Correspond with B. Fernandez (AAFAF) regarding UPR restructuring presentation.
Outside PR	213	Morrison, Jonathan	11/22/2019	0.5	\$ 850.25	\$ 425.13	Participate on call with B. Fernandez (AAFAF), M. Gonzalez (AAFAF), J. Battle (ACG) and S. Llompert (ACG) to discuss forbearance agreement with UPR bondholders and preliminary restructuring strategies.
Outside PR	25	Battle, Fernando	11/23/2019	0.5	\$ 916.75	\$ 458.38	Review and edit August fee statement.
Outside PR	56	Battle, Fernando	11/23/2019	0.8	\$ 916.75	\$ 733.40	Participate on call with representatives of O'Melveny & Myers, Pietrantonio Mendez & Alvarez, AAFAF and Ankura to discuss strategy to obtain FOMB approval of PRIDCO restructuring transaction.
Outside PR	56	Battle, Fernando	11/23/2019	0.2	\$ 916.75	\$ 183.35	Participate on call with J. Battle (ACG) to discuss PRIDCO restructuring.
Outside PR	56	Battle, Fernando	11/23/2019	1.0	\$ 916.75	\$ 916.75	Review PRIDCO materials prepared by representatives of O'Melveny & Myers and J. Morrison (ACG) related to PRIDCO liens and the fiscal plan.
PR	56	Battle, Juan Carlos	11/23/2019	0.8	\$ 684.00	\$ 547.20	Participate on call with representatives of O'Melveny & Myers, Pietrantonio Mendez & Alvarez, AAFAF and Ankura to discuss strategy to obtain FOMB approval of PRIDCO restructuring transaction.
PR	56	Battle, Juan Carlos	11/23/2019	0.2	\$ 684.00	\$ 136.80	Participate on call with F. Battle (ACG) to discuss PRIDCO restructuring.
PR	56	Battle, Juan Carlos	11/23/2019	1.0	\$ 684.00	\$ 684.00	Revise PRIDCO RSA presentation to incorporate changes requested by representatives of AAFAF.
PR	56	Battle, Juan Carlos	11/23/2019	0.7	\$ 684.00	\$ 478.80	Review and revise PRIDCO RSA presentation as requested by representatives of AAFAF.
PR	56	Battle, Juan Carlos	11/23/2019	0.3	\$ 684.00	\$ 205.20	Review lien analysis in preparation for conference call with PRIDCO working group.
PR	56	Battle, Juan Carlos	11/23/2019	0.2	\$ 684.00	\$ 136.80	Review materials prepared by O'Melveny & Myers in preparation for conference call with representatives of O'Melveny & Myers, AAFAF, Pietrantonio Mendez & Alvarez and Ankura to discuss FOMB's position with regards to PRIDCO RSA.
PR	56	Llompert, Sofia	11/23/2019	0.8	\$ 365.75	\$ 292.60	Participate on call with representatives of O'Melveny & Myers, Pietrantonio Mendez & Alvarez, AAFAF and Ankura to discuss strategy to obtain FOMB approval of PRIDCO restructuring transaction.
PR	56	Llompert, Sofia	11/23/2019	0.7	\$ 365.75	\$ 256.03	Review and revise PRIDCO restructuring presentation to incorporate work plan status update information.
Outside PR	56	Morrison, Jonathan	11/23/2019	0.8	\$ 850.25	\$ 680.20	Participate on call with representatives of O'Melveny & Myers, Pietrantonio Mendez & Alvarez, AAFAF and Ankura to discuss strategy to obtain FOMB approval of PRIDCO restructuring transaction.
Outside PR	56	Morrison, Jonathan	11/23/2019	0.8	\$ 850.25	\$ 680.20	Review PRIDCO accrued interest and treatment within RSA for restructuring purposes.
PR	56	Llompert, Sofia	11/24/2019	1.4	\$ 365.75	\$ 512.05	Review and revise DDEC VTP proposal model to incorporate updated incentive payout parameters.
PR	56	Llompert, Sofia	11/24/2019	1.3	\$ 365.75	\$ 475.48	Review and revise DDEC VTP proposal presentation to incorporate updated program information.
Outside PR	25	Leake, Paul	11/25/2019	0.7	\$ 370.50	\$ 259.35	Revise the non-Title III September fee statement from 9/11/19 - 9/30/19 for comments provided by F. Battle (ACG).
Outside PR	25	Levantis, James	11/25/2019	0.3	\$ 446.50	\$ 133.95	Finalize and prepare August non-Title III fee statement for submission to AAFAF.
Outside PR	25	Levantis, James	11/25/2019	0.2	\$ 446.50	\$ 89.30	Revise the non-Title III September fee statement from 9/1/19 - 9/10/19 for comments provided by F. Battle (ACG).
Outside PR	56	Battle, Fernando	11/25/2019	1.4	\$ 916.75	\$ 1,283.45	Review PRIDCO restructuring presentation in preparation to address concerns raised by FOMB as part of Section 207 approval process.
PR	56	Llompert, Sofia	11/25/2019	0.4	\$ 365.75	\$ 146.30	Participate in meeting with J. Verdeja (ACG) to discuss PRIDCO restructuring open items.
PR	56	Llompert, Sofia	11/25/2019	0.2	\$ 365.75	\$ 73.15	Participate on call with J. Morrison (ACG) regarding PRIDCO VTP proposal for AAFAF.
PR	56	Llompert, Sofia	11/25/2019	1.5	\$ 365.75	\$ 548.63	Review and revise DDEC VTP proposal presentation to incorporate updated program information.
PR	56	Llompert, Sofia	11/25/2019	1.4	\$ 365.75	\$ 512.05	Prepare DDEC VTP proposal issues list in preparation for distribution to representatives of AAFAF.

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
Outside PR	56	Morrison, Jonathan	11/25/2019	0.2	\$ 850.25	\$ 170.05	Participate on call with S. Llompart (ACG) regarding PRIDCO VTP proposal for AAFAF.
Outside PR	56	Morrison, Jonathan	11/25/2019	2.0	\$ 850.25	\$ 1,700.50	Analyze questions received from PRIDCO Asset Manager RFP proponents and develop responses regarding the same.
Outside PR	56	Morrison, Jonathan	11/25/2019	0.6	\$ 850.25	\$ 510.15	Review PRIDCO VTP proposal for representatives of AAFAF.
Outside PR	56	Morrison, Jonathan	11/25/2019	0.2	\$ 850.25	\$ 170.05	Correspond with J. Batlle (ACG) and F. Batlle (ACG) regarding discussion materials for representatives of AAFAF related to PRIDCO operational restructuring progress to date.
Outside PR	56	Morrison, Jonathan	11/25/2019	0.2	\$ 850.25	\$ 170.05	Participate in discussion with M. Kremer (OMM) regarding PRIDCO memorandum for AAFAF related to revenue bond liens and available cash flow.
PR	56	Verdeja, Julio	11/25/2019	0.4	\$ 318.25	\$ 127.30	Participate in meeting with S. Llompart (ACG) to discuss PRIDCO restructuring open items.
PR	56	Verdeja, Julio	11/25/2019	2.0	\$ 318.25	\$ 636.50	Prepare PRIDCO property recordation data for upload to shared data room.
PR	56	Verdeja, Julio	11/25/2019	0.9	\$ 318.25	\$ 286.43	Prepare report for PRIDCO Asset Manager data room to determine which proponents have not accessed the information as requested by B. Fernandez (AAFAF).
PR	56	Verdeja, Julio	11/25/2019	0.4	\$ 318.25	\$ 127.30	Correspond with B. Fernandez (AAFAF) and A. Rodriguez (PRIDCO) regarding Asset Manager RFP proponents' access to the data room.
Outside PR	200	Batlle, Fernando	11/25/2019	0.3	\$ 916.75	\$ 275.03	Participate on call with E. Arias (PMA) and V. Wong (Nixon) to discuss potential disclosure related to Kroll ratings process.
Outside PR	209	Barrett, Dennis	11/25/2019	0.5	\$ 850.25	\$ 425.13	Participate on call with representatives of Ankura, O'Melveny & Myers, PJT and Proskauer to strategize on PRIFA Bans.
Outside PR	209	Batlle, Fernando	11/25/2019	0.2	\$ 916.75	\$ 183.35	Participate on call with S. Uhland (OMM), M. Kremer (OMM), A. Billoch (PMA), M. Rodriguez (PMA), V. Wong (NP), M. Rapaport (NP), J. Batlle (ACG) and J. Morrison (ACG) to discuss PRIFA Mepsi term sheet, non-disclosure agreement and offer to Ad Hoc Group.
Outside PR	209	Batlle, Fernando	11/25/2019	0.5	\$ 916.75	\$ 458.38	Participate on call with representatives of Ankura, O'Melveny & Myers, PJT and Proskauer to strategize on PRIFA Bans.
Outside PR	209	Batlle, Fernando	11/25/2019	0.2	\$ 916.75	\$ 183.35	Participate on call with S. Uhland (OMM), M. Kremer (OMM), A. Billoch (PMA), M. Rodriguez (PMA), V. Wong (NP), M. Rapaport (NP), J. Batlle (ACG) and J. Morrison (ACG) to discuss status of PRIFA Bans negotiations with PRIFA Bans creditors.
Outside PR	209	Batlle, Fernando	11/25/2019	0.2	\$ 916.75	\$ 183.35	Respond to correspondence related to PRIFA BAN negotiation with Fir Tree related to stipulation changes.
PR	209	Batlle, Juan Carlos	11/25/2019	0.2	\$ 684.00	\$ 136.80	Participate on call with S. Uhland (OMM), M. Kremer (OMM), A. Billoch (PMA), M. Rodriguez (PMA), V. Wong (NP), M. Rapaport (NP), F. Batlle (ACG) and J. Morrison (ACG) to discuss PRIFA Mepsi term sheet, non-disclosure agreement and offer to Ad Hoc Group.
PR	209	Batlle, Juan Carlos	11/25/2019	0.2	\$ 684.00	\$ 136.80	Participate on call with S. Uhland (OMM), M. Kremer (OMM), A. Billoch (PMA), M. Rodriguez (PMA), V. Wong (NP), M. Rapaport (NP), F. Batlle (ACG) and J. Morrison (ACG) to discuss status of PRIFA Bans negotiations with PRIFA Bans creditors.
PR	209	Batlle, Juan Carlos	11/25/2019	0.5	\$ 684.00	\$ 342.00	Participate in meeting with M. Yassin (AAFAF) to discuss PRIFA (MEPSI) offer.
Outside PR	209	Morrison, Jonathan	11/25/2019	0.2	\$ 850.25	\$ 170.05	Participate on call with S. Uhland (OMM), M. Kremer (OMM), A. Billoch (PMA), M. Rodriguez (PMA), V. Wong (NP), M. Rapaport (NP), F. Batlle (ACG) and J. Batlle (ACG) to discuss PRIFA Mepsi term sheet, non-disclosure agreement and offer to Ad Hoc Group.
Outside PR	209	Morrison, Jonathan	11/25/2019	0.2	\$ 850.25	\$ 170.05	Participate on call with S. Uhland (OMM), M. Kremer (OMM), A. Billoch (PMA), M. Rodriguez (PMA), V. Wong (NP), M. Rapaport (NP), F. Batlle (ACG) and J. Batlle (ACG) to discuss status of PRIFA Bans negotiations with PRIFA Bans creditors.
Outside PR	210	Batlle, Fernando	11/25/2019	0.7	\$ 916.75	\$ 641.73	Participate on call with S. Uhland (OMM), M. Kremer (OMM), A. Billoch (PMA), M. Rodriguez (PMA), V. Wong (NP), M. Rapaport (NP), J. Batlle (ACG) and J. Morrison (ACG) to discuss closing logistics and open issues for PRIFA-Ports RSA settlement.
Outside PR	210	Batlle, Fernando	11/25/2019	0.2	\$ 916.75	\$ 183.35	Participate on call with M. Rapaport (NP) and V. Wong (NP) to discuss tax opinion requirements for PRIFA-Ports closing purposes.
PR	210	Batlle, Juan Carlos	11/25/2019	0.7	\$ 684.00	\$ 478.80	Participate on call with S. Uhland (OMM), M. Kremer (OMM), A. Billoch (PMA), M. Rodriguez (PMA), V. Wong (NP), M. Rapaport (NP), F. Batlle (ACG) and J. Morrison (ACG) to discuss closing logistics and open issues for PRIFA-Ports RSA settlement.
PR	210	Batlle, Juan Carlos	11/25/2019	1.0	\$ 684.00	\$ 684.00	Review outstanding issues for PRIFA-Ports RSA settlement in preparation for meeting with C. Yamin (AAFAF) and M. Yassin (AAFAF) to discuss open matters.
PR	210	Batlle, Juan Carlos	11/25/2019	0.7	\$ 684.00	\$ 478.80	Participate in meeting with J. Bayne (AAFAF) and N. Perez (P3A) to discuss potential Ports VTP programs.
PR	210	Batlle, Juan Carlos	11/25/2019	0.2	\$ 684.00	\$ 136.80	Review memorandum prepared by representatives of O'Melveny & Myers regarding payment of PRIFA-Ports Trustee fees.
PR	210	Llompart, Sofia	11/25/2019	1.1	\$ 365.75	\$ 402.33	Review and revise Ports financial model for purposes of comparison with cruise ship P3 proponent financial projections.
Outside PR	210	Morrison, Jonathan	11/25/2019	0.7	\$ 850.25	\$ 595.18	Participate on call with S. Uhland (OMM), M. Kremer (OMM), A. Billoch (PMA), M. Rodriguez (PMA), V. Wong (NP), M. Rapaport (NP), F. Batlle (ACG) and J. Batlle (ACG) to discuss closing logistics and open issues for PRIFA-Ports RSA settlement.
Outside PR	210	Morrison, Jonathan	11/25/2019	1.3	\$ 850.25	\$ 1,105.33	Analyze tax implications in PRIFA-Ports transaction and correspond with representatives of Nixon Peabody regarding the same.
PR	210	Verdeja, Julio	11/25/2019	0.6	\$ 318.25	\$ 190.95	Review preliminary Ports Cruise Ship P3 presentation prepared by J. Morrison (ACG) in preparation for meeting with representatives of Ports.
PR	213	Batlle, Juan Carlos	11/25/2019	0.1	\$ 684.00	\$ 68.40	Participate on call with S. Uhland (OMM), M. Kremer (OMM), A. Billoch (PMA), M. Rodriguez (PMA), V. Wong (NP), M. Rapaport (NP), and J. Morrison (ACG) to discuss forbearance extension logistics for UPR bonds.
Outside PR	213	Morrison, Jonathan	11/25/2019	0.1	\$ 850.25	\$ 85.03	Participate on call with S. Uhland (OMM), M. Kremer (OMM), A. Billoch (PMA), M. Rodriguez (PMA), V. Wong (NP), M. Rapaport (NP), and J. Batlle (ACG) to discuss forbearance extension logistics for UPR bonds.
Outside PR	216	Batlle, Fernando	11/25/2019	0.3	\$ 916.75	\$ 275.03	Participate on call with P. Leake (ACG) and representatives of DLA Piper to discuss Act 154 presentation to US Treasury as part of adjustment period for elimination of creditability at federal level.
Outside PR	216	Leake, Paul	11/25/2019	0.3	\$ 370.50	\$ 111.15	Participate on call with F. Batlle (ACG) and representatives of DLA Piper to discuss Act 154 presentation to US Treasury as part of adjustment period for elimination of creditability at federal level.
Outside PR	3	Leake, Paul	11/26/2019	0.3	\$ 370.50	\$ 111.15	Diligence the FOMB website and the data room for the April 2018 certified fiscal plan model at the request of R. Feldman (ACG).
Outside PR	25	Barrett, Dennis	11/26/2019	0.2	\$ 850.25	\$ 170.05	Review and prepare comments on October expenses detail.
Outside PR	25	Leake, Paul	11/26/2019	0.8	\$ 370.50	\$ 296.40	Finalize and prepare September Title III fee statement for submission to AAFAF.
Outside PR	25	Leake, Paul	11/26/2019	0.4	\$ 370.50	\$ 148.20	Finalize and prepare September non-Title III fee statement for submission to AAFAF.
Outside PR	25	Leake, Paul	11/26/2019	0.3	\$ 370.50	\$ 111.15	Revise and prepare August fee statements for submission to AAFAF to include the subcontractors fees.
Outside PR	25	Leake, Paul	11/26/2019	0.2	\$ 370.50	\$ 74.10	Revise the non-Title III October fee statement from 10/1/19 - 10/16/1 for comments provided by D. Barrett (ACG).
Outside PR	25	Levantis, James	11/26/2019	0.4	\$ 446.50	\$ 178.60	Aggregate and consolidate revised time detail for the October fee statement.
Outside PR	25	Levantis, James	11/26/2019	0.2	\$ 446.50	\$ 89.30	Revise the non-Title III October fee statement from 10/17/19 - 10/31/19 for comments provided by D. Barrett (ACG).
Outside PR	25	Levantis, James	11/26/2019	0.2	\$ 446.50	\$ 89.30	Review and revise Exhibit D for inclusion in the October fee statement.

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
PR	56	Llompert, Sofia	11/26/2019	1.2	\$ 365.75	\$ 438.90	Review and revise PRIDCO data room information in response to initial questions received from the asset manager RFP proponents.
PR	56	Llompert, Sofia	11/26/2019	0.8	\$ 365.75	\$ 292.60	Prepare summary of the data room access report to determine RFP proponents that have not yet accessed the data room.
Outside PR	56	Morrison, Jonathan	11/26/2019	2.1	\$ 850.25	\$ 1,785.53	Develop responses to questions received from PRIDCO Asset Manager RFP proponents.
PR	56	Verdeja, Julio	11/26/2019	1.5	\$ 318.25	\$ 477.38	Develop response for question submitted by PRIDCO Asset Manager proponent in relation to the property portfolio.
Outside PR	210	Battle, Fernando	11/26/2019	0.4	\$ 916.75	\$ 366.70	Participate on call with representatives of Citi, Barclays and Nixon Peabody to discuss COFINA bonds sale process for PRIFA-Ports settlement purposes.
Outside PR	210	Battle, Fernando	11/26/2019	0.3	\$ 916.75	\$ 275.03	Review PREPA and PRASA tax certificates regarding use of proceeds from PRIFA-Ports bond issue in relation to COFINA bonds held by PRIFA for PRIFA-Ports settlement purposes.
PR	210	Battle, Juan Carlos	11/26/2019	0.3	\$ 684.00	\$ 205.20	Participate on call with D. Brownstein (Citi), V. Wong (NP), J. Morrison (ACG), L. Alfaro (Barclays) and R. Taylor (Barclays) to discuss sale of PRIFA-COFINA bonds.
PR	210	Battle, Juan Carlos	11/26/2019	0.2	\$ 684.00	\$ 136.80	Participate on call with A. Billoch (PMA) and M. Rodriguez (PMA) to discuss PRIFA-Ports letter of creditor reimbursements to GDB.
PR	210	Llompert, Sofia	11/26/2019	0.7	\$ 365.75	\$ 256.03	Review and revise cruise ship P3 desirability and convenience study for purposes of Ports financial model assumptions.
PR	210	Llompert, Sofia	11/26/2019	0.3	\$ 365.75	\$ 109.73	Correspond with M. Rosa (Ports) regarding Ports employee roster for purposes of VTP analysis.
PR	210	Llompert, Sofia	11/26/2019	0.2	\$ 365.75	\$ 73.15	Correspond with R. Maldonado (AAFAF) regarding development of potential Ports VTP program.
Outside PR	210	Morrison, Jonathan	11/26/2019	0.3	\$ 850.25	\$ 255.08	Participate on call with D. Brownstein (Citi), V. Wong (NP), J. Battle (ACG), L. Alfaro (Barclays) and R. Taylor (Barclays) to discuss sale of PRIFA-COFINA bonds.
PR	210	Verdeja, Julio	11/26/2019	1.6	\$ 318.25	\$ 509.20	Prepare analysis comparing Cruise Ship P3 financial model prepared by representatives of Macquarie to the Ports financial model projections.
Outside PR	211	Barrett, Dennis	11/26/2019	0.3	\$ 850.25	\$ 255.08	Participate on call with F. Battle (ACG) and J. Morrison (ACG) to discuss strategy related to DRA related credits and communication with Houlihan Lokey.
Outside PR	211	Battle, Fernando	11/26/2019	0.3	\$ 916.75	\$ 275.03	Participate on call with D. Barrett (ACG) and J. Morrison (ACG) to discuss strategy related to DRA related credits and communication with Houlihan Lokey.
Outside PR	211	Morrison, Jonathan	11/26/2019	0.3	\$ 850.25	\$ 255.08	Participate on call with F. Battle (ACG) and D. Barrett (ACG) to discuss strategy related to DRA related credits and communication with Houlihan Lokey.
Outside PR	216	Barrett, Dennis	11/26/2019	0.3	\$ 850.25	\$ 255.08	Participate on call with P. Leake (ACG) regarding revisions to the Act 154 presentation for comments provided by representatives of DLA Piper.
Outside PR	216	Barrett, Dennis	11/26/2019	0.1	\$ 850.25	\$ 85.03	Participate on call with P. Leake (ACG) regarding the mechanics of the pension trust fund included in the Commonwealth plan of adjustment for inclusion on information in the Act 154 presentation.
Outside PR	216	Battle, Fernando	11/26/2019	0.5	\$ 916.75	\$ 458.38	Review Act 154 materials in preparation for meeting with companies to discuss phaseout of creditability.
Outside PR	216	Battle, Fernando	11/26/2019	0.2	\$ 916.75	\$ 183.35	Correspond with J. Battle (ACG) regarding P3 transactions and presentation needed for meeting with FOMB to obtain approval of transactions.
Outside PR	216	Leake, Paul	11/26/2019	0.3	\$ 370.50	\$ 111.15	Participate on call with D. Barrett (ACG) regarding revisions to the Act 154 presentation for comments provided by representatives of DLA Piper.
Outside PR	216	Leake, Paul	11/26/2019	0.1	\$ 370.50	\$ 37.05	Participate on call with D. Barrett (ACG) regarding the mechanics of the pension trust fund included in the Commonwealth plan of adjustment for inclusion on information in the Act 154 presentation.
Outside PR	21	Battle, Fernando	11/27/2019	0.2	\$ 916.75	\$ 183.35	Participate on call with R. Tabor and J. Boo (ACG) to discuss transition of workstreams related to implementation of fiscal plan initiatives as requested by representatives of AAFAF.
Outside PR	25	Levantis, James	11/27/2019	0.2	\$ 446.50	\$ 89.30	Finalize and prepare October non-Title III fee statement for submission to AAFAF.
Outside PR	25	Levantis, James	11/27/2019	0.2	\$ 446.50	\$ 89.30	Finalize and prepare August non-Title III expense receipts file for submission to AAFAF.
PR	56	Llompert, Sofia	11/27/2019	0.3	\$ 365.75	\$ 109.73	Participate on call with R. Rivera (PRIDCO), B. Fernandez (AAFAF), J. Morrison (ACG) and J. Verdeja (ACG) to discuss PRIDCO restructuring work plan.
PR	56	Llompert, Sofia	11/27/2019	0.6	\$ 365.75	\$ 219.45	Review and revise additional asset manager RFP questions received from proponents in preparation to responses.
PR	56	Llompert, Sofia	11/27/2019	0.4	\$ 365.75	\$ 146.30	Review and revise PRIDCO work plan in preparation for PRIDCO working group call on 11/27/19.
Outside PR	56	Morrison, Jonathan	11/27/2019	0.3	\$ 850.25	\$ 255.08	Participate on call with R. Rivera (PRIDCO), B. Fernandez (AAFAF), S. Llompert (ACG) and J. Verdeja (ACG) to discuss PRIDCO restructuring work plan.
Outside PR	56	Morrison, Jonathan	11/27/2019	2.1	\$ 850.25	\$ 1,785.53	Develop responses to questions received from PRIDCO Asset Manager RFP proponents.
PR	56	Verdeja, Julio	11/27/2019	0.3	\$ 318.25	\$ 95.48	Participate on call with R. Rivera (PRIDCO), B. Fernandez (AAFAF), J. Morrison (ACG) and S. Llompert (ACG) to discuss PRIDCO restructuring work plan.
PR	210	Llompert, Sofia	11/27/2019	0.7	\$ 365.75	\$ 256.03	Participate in meeting with J. Verdeja (ACG) to discuss Ports financial model for purposes of cruise ship P3 transaction analysis.
PR	210	Llompert, Sofia	11/27/2019	0.8	\$ 365.75	\$ 292.60	Review and revise Ports employee roster information provided by M. Rosa (Ports) for purposes of VTP analysis.
PR	210	Verdeja, Julio	11/27/2019	0.7	\$ 318.25	\$ 222.78	Participate in meeting with S. Llompert (ACG) to discuss Ports financial model for purposes of cruise ship P3 transaction analysis.
PR	210	Verdeja, Julio	11/27/2019	1.3	\$ 318.25	\$ 413.73	Revise Cruise Ship P3 projections comparison based on feedback from S. Llompert (ACG).
Outside PR	216	Barrett, Dennis	11/27/2019	0.5	\$ 850.25	\$ 425.13	Participate in discussion with P. Leake (ACG) regarding the preparation of downside fiscal plan scenarios for inclusion in the Act 154 presentation.
Outside PR	216	Leake, Paul	11/27/2019	0.5	\$ 370.50	\$ 185.25	Participate in discussion with D. Barrett (ACG) regarding the preparation of downside fiscal plan scenarios for inclusion in the Act 154 presentation.
Outside PR	216	Leake, Paul	11/27/2019	1.4	\$ 370.50	\$ 518.70	Revise the Act 154 presentation for updated cash balance summaries under various fiscal plan scenarios to reflect the pension fund mechanics included in the Commonwealth plan of adjustment.
Outside PR	216	Leake, Paul	11/27/2019	1.3	\$ 370.50	\$ 481.65	Revise and prepare the Act 154 presentation as requested by representatives of DLA Piper.
Outside PR	216	Leake, Paul	11/27/2019	0.6	\$ 370.50	\$ 222.30	Revise the Act 154 presentation to include scenario of a 50% reduction to disaster relief funding and Act 154 revenues as requested by D. Barrett (ACG).

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
Outside PR	216	Leake, Paul	11/27/2019	0.5	\$ 370.50	\$ 185.25	Prepare summary of the Act 154 presentation regarding scenarios requested by representatives of DLA Piper for F. Battle (ACG) to review.
Outside PR	216	Leake, Paul	11/27/2019	0.3	\$ 370.50	\$ 111.15	Revise the Act 154 presentation for comments provided by J. Levantis (ACG).
Outside PR	216	Leake, Paul	11/27/2019	0.3	\$ 370.50	\$ 111.15	Correspond with F. Battle (ACG) regarding the summary of the Act 154 scenarios requested by representatives of DLA Piper.
Outside PR	216	Levantis, James	11/27/2019	1.2	\$ 446.50	\$ 535.80	Review and provide comments on the Act 154 presentation prepared by P. Leake (ACG).
Outside PR	216	Levantis, James	11/27/2019	0.4	\$ 446.50	\$ 178.60	Prepare fiscal plan scenario showing surplus for 50% reduction to disaster relief funding and Act 154 revenues for inclusion in the Act 154 presentation.
Total - Hourly Fees				365.7		\$ 206,245.23	
Municipal Advisory Fee						\$ 60,000.00	
Total - Fees				365.7		\$ 266,245.23	

EXHIBIT D

EXPENSE SUMMARY BY EXPENSE CATEGORY AND
COMPLETE ACCOUNTING OF EXPENSES
INCLUDING ITEMIZED RECORDS BY PROFESSIONAL
IN CHRONOLOGICAL ORDER

Expense Category	Billed Amount
Airfare/Railway	\$ 4,021.72
Lodging	5,226.30
Meals	873.96
Other	\$ -
Transportation	1,330.38
TOTAL	\$ 11,452.36

¹Some expenses may not have been included in this monthly fee statement due to delays caused by accounting or processing. Ankura reserves the right to seek payment of such expenses in subsequent fee statements.

Expense Type	Professional	Date	Expense	Expense Description	Reference
Transportation - US	Fernando Batlle	11/4/2019	\$ 12.99	Travel taxi from office (485 Lexington) to hotel.	
Transportation - US	Fernando Batlle	11/4/2019	\$ 21.74	Travel taxi from home to train station (BOS).	
Transportation - US	Fernando Batlle	11/4/2019	\$ 22.56	Travel taxi from train station (NY) to office (485 Lexington).	
Meals - US	Fernando Batlle	11/4/2019	\$ 50.00	Travel meal, dinner.	18
Airfare/Railway	Fernando Batlle	11/4/2019	\$ 221.00	Railfare from Boston, MA to New York, NY (11/4/19).	19
Transportation - US	Robert Feldman	11/4/2019	\$ 32.52	Travel taxi from home to airport (MDW).	5
Transportation - US	Robert Feldman	11/4/2019	\$ 53.13	Travel taxi from airport (LGA) to office (485 Lexington).	6
Meals - US	Fernando Batlle	11/5/2019	\$ 8.95	Travel meal, lunch.	
Meals - US	Fernando Batlle	11/5/2019	\$ 50.00	Travel meal, dinner.	20
Meals - US	Robert Feldman	11/5/2019	\$ 17.71	Travel meal, dinner.	
Transportation - US	Robert Feldman	11/5/2019	\$ 17.75	Travel taxi from office (485 Lexington) to hotel.	
Transportation - US	Fernando Batlle	11/6/2019	\$ 16.56	Travel taxi from office (485 Lexington) to meeting.	
Meals - US	Fernando Batlle	11/6/2019	\$ 20.00	Travel meal, lunch.	
Meals - US	Fernando Batlle	11/7/2019	\$ 20.00	Travel meal, lunch.	
Transportation - US	Fernando Batlle	11/7/2019	\$ 25.52	Travel taxi from train station (BOS) to home.	21
Airfare/Railway	Fernando Batlle	11/7/2019	\$ 226.00	Railfare from New York, NY to Boston, MA (11/7/19).	22
Lodging - US	Fernando Batlle	11/7/2019	\$ 900.00	Lodging in New York, NY for 3 nights (11/4/19 - 11/7/19).	23
Meals - US	Robert Feldman	11/7/2019	\$ 18.29	Travel meal, Dinner.	
Transportation - US	Robert Feldman	11/7/2019	\$ 22.40	Travel taxi from office (485 Lexington) to hotel.	
Transportation - US	Robert Feldman	11/7/2019	\$ 27.78	Travel taxi from airport (MDW) to home.	7
Transportation - US	Robert Feldman	11/7/2019	\$ 76.90	Travel taxi from office (485 Lexington) to airport (LGA).	8
Meals - US	Robert Feldman	11/7/2019	\$ 20.00	Travel meal, lunch.	
Airfare/Railway	Robert Feldman	11/7/2019	\$ 785.96	Roundtrip airfare from Chicago, IL to New York, NY (11/4/19 - 11/7/19).	9
Lodging - US	Robert Feldman	11/7/2019	\$ 900.00	Lodging in New York, NY for 3 nights (11/4/19 - 11/7/19).	10
Transportation - US	Fernando Batlle	11/11/2019	\$ 45.53	Travel taxi from home to airport (BOS).	24
Airfare/Railway	Fernando Batlle	11/11/2019	\$ 305.00	One-way airfare from Boston, MA to San Juan, PR (11/11/19).	25
Transportation - PR	Fernando Batlle	11/11/2019	\$ 29.26	Per Diem transportation expenses in Puerto Rico.	
Meals - PR	Fernando Batlle	11/11/2019	\$ 42.00	Per Diem meal expenses in Puerto Rico.	
Transportation - US	Fernando Batlle	11/12/2019	\$ 34.00	Travel taxi from airport (DCA) to hotel.	26
Lodging - PR	Fernando Batlle	11/12/2019	\$ 271.05	Lodging in San Juan, PR for 1 night (11/11/19 - 11/12/19).	27
Airfare/Railway	Fernando Batlle	11/12/2019	\$ 333.70	One-way airfare from San Juan, PR to Washington, DC (11/12/19).	28
Transportation - PR	Fernando Batlle	11/12/2019	\$ 29.26	Per Diem transportation expenses in Puerto Rico.	
Meals - PR	Fernando Batlle	11/12/2019	\$ 42.00	Per Diem meal expenses in Puerto Rico.	
Transportation - US	Fernando Batlle	11/13/2019	\$ 7.83	Travel taxi from office (2000 K St.) to meeting.	
Meals - US	Fernando Batlle	11/13/2019	\$ 10.00	Travel meal, breakfast.	
Transportation - US	Fernando Batlle	11/13/2019	\$ 11.52	Travel taxi from meeting to hotel.	
Transportation - US	Fernando Batlle	11/13/2019	\$ 13.97	Travel taxi from hotel to meeting.	
Meals - US	Fernando Batlle	11/13/2019	\$ 50.00	Travel meal, dinner.	29
Transportation - US	Fernando Batlle	11/14/2019	\$ 8.70	Travel taxi from hotel to meeting.	
Meals - US	Fernando Batlle	11/14/2019	\$ 10.00	Travel meal, breakfast.	
Transportation - US	Fernando Batlle	11/14/2019	\$ 18.15	Travel taxi from meeting to airport (DCA).	
Meals - US	Fernando Batlle	11/14/2019	\$ 20.00	Travel meal, lunch.	
Transportation - US	Fernando Batlle	11/14/2019	\$ 89.11	Travel taxi from airport (BOS) to home.	30
Airfare/Railway	Fernando Batlle	11/14/2019	\$ 533.30	One-way airfare from Washington, DC to Boston, MA (11/14/19).	31
Lodging - US	Fernando Batlle	11/14/2019	\$ 600.00	Lodging in Washington, DC for 2 nights (11/12/19 - 11/14/19).	32
Transportation - US	Fernando Batlle	11/17/2019	\$ 36.07	Travel taxi from home to airport (BOS).	33
Airfare/Railway	Fernando Batlle	11/17/2019	\$ 223.70	One-way airfare from Boston, MA to San Juan, PR (11/17/19).	34
Transportation - PR	Fernando Batlle	11/17/2019	\$ 29.26	Per Diem transportation expenses in Puerto Rico.	
Meals - PR	Fernando Batlle	11/17/2019	\$ 42.00	Per Diem meal expenses in Puerto Rico.	
Transportation - PR	Fernando Batlle	11/18/2019	\$ 29.26	Per Diem transportation expenses in Puerto Rico.	
Meals - PR	Fernando Batlle	11/18/2019	\$ 70.00	Per Diem meal expenses in Puerto Rico.	
Meals - US	Robert Feldman	11/18/2019	\$ 13.04	Travel meal, lunch.	
Transportation - US	Robert Feldman	11/18/2019	\$ 47.42	Travel taxi from airport (LGA) to office (485 Lexington).	11
Transportation - US	Robert Feldman	11/18/2019	\$ 49.48	Travel taxi from home to airport (MDW).	12
Meals - US	Robert Feldman	11/18/2019	\$ 50.00	Travel meal, dinner.	13
Transportation - PR	Fernando Batlle	11/19/2019	\$ 29.26	Per Diem transportation expenses in Puerto Rico.	
Meals - PR	Fernando Batlle	11/19/2019	\$ 70.00	Per Diem meal expenses in Puerto Rico.	
Transportation - US	Fernando Batlle	11/20/2019	\$ 72.01	Travel taxi from airport (JFK) to hotel.	35
Airfare/Railway	Fernando Batlle	11/20/2019	\$ 213.70	One-way airfare from San Juan, PR to New York, NY (11/20/19).	36
Lodging - PR	Fernando Batlle	11/20/2019	\$ 813.15	Lodging in San Juan, PR for 3 nights (11/17/19 - 11/20/19).	37
Transportation - PR	Fernando Batlle	11/20/2019	\$ 29.26	Per Diem transportation expenses in Puerto Rico.	
Meals - PR	Fernando Batlle	11/20/2019	\$ 42.00	Per Diem meal expenses in Puerto Rico.	
Meals - US	Robert Feldman	11/20/2019	\$ 20.69	Travel meal, dinner.	
Meals - US	Fernando Batlle	11/21/2019	\$ 15.35	Travel meal, lunch.	
Transportation - US	Fernando Batlle	11/21/2019	\$ 20.16	Travel taxi from office (485 Lexington) to train station (NY).	
Transportation - US	Fernando Batlle	11/21/2019	\$ 45.84	Travel taxi from train station (BOS) to home.	38
Airfare/Railway	Fernando Batlle	11/21/2019	\$ 226.00	Railfare from New York, NY to Boston, MA (11/21/19).	39
Lodging - US	Fernando Batlle	11/21/2019	\$ 300.00	Lodging in New York, NY for 1 nights (11/20/19 - 11/21/19).	40
Meals - US	Robert Feldman	11/21/2019	\$ 17.93	Travel meal, dinner.	
Transportation - US	Robert Feldman	11/21/2019	\$ 30.41	Travel taxi from airport (MDW) to home.	14
Transportation - US	Robert Feldman	11/21/2019	\$ 53.99	Travel taxi from office (485 Lexington) to airport (JFK).	15
Airfare/Railway	Robert Feldman	11/21/2019	\$ 535.96	Roundtrip airfare from Chicago, IL to New York, NY (11/18/19 - 11/21/19).	16
Lodging - US	Robert Feldman	11/21/2019	\$ 900.00	Lodging in New York, NY for 3 nights (11/18/19 - 11/21/19).	17
Transportation - US	John Frehse	11/25/2019	\$ 70.10	Travel taxi from home to airport (EWR).	1
Transportation - PR	John Frehse	11/25/2019	\$ 29.26	Per Diem transportation expenses in Puerto Rico.	
Meals - PR	John Frehse	11/25/2019	\$ 42.00	Per Diem meal expenses in Puerto Rico.	
Transportation - PR	John Frehse	11/26/2019	\$ 29.26	Per Diem transportation expenses in Puerto Rico.	
Meals - PR	John Frehse	11/26/2019	\$ 70.00	Per Diem meal expenses in Puerto Rico.	
Transportation - US	John Frehse	11/27/2019	\$ 82.90	Travel taxi from airport (EWR) to home.	2
Airfare/Railway	John Frehse	11/27/2019	\$ 417.40	Roundtrip airfare from Newark, NJ to San Juan, PR (11/25/19 - 11/27/19).	4

Expense Type	Professional	Date	Expense	Expense Description	Reference
Lodging - PR	John Frehse	11/27/2019	\$ 542.10	Lodging in San Juan, PR for 2 nights (11/25/19 - 11/27/19).	3
Transportation - PR	John Frehse	11/27/2019	\$ 29.26	Per Diem transportation expenses in Puerto Rico.	
Meals - PR	John Frehse	11/27/2019	\$ 42.00	Per Diem meal expenses in Puerto Rico.	
Total			\$ 11,452.36		

¹Some expenses may not have been included in this monthly fee statement due to delays caused by accounting or processing. Ankura reserves the right to seek payment of such expenses in



March 17, 2020

Omar Marrero
Executive Director
Puerto Rico Fiscal Agency and Financial Advisory Authority
Roberto Sanchez Vilella Government Center
De Diego Avenue, Stop 22
Santurce, Puerto Rico 00940

**RE: THIRTIETH MONTHLY FEE STATEMENT OF ANKURA CONSULTING GROUP, LLC
NOVEMBER 1, 2019 TO NOVEMBER 30, 2019**

Dear Mr. Marrero,

Pursuant to the First Amended Order Setting Procedures for Interim Compensation and Reimbursement of Expenses of Professionals (docket #1715), please find enclosed the thirtieth monthly fee statement of Ankura Consulting Group, LLC. The fee statement covers the period of November 1, 2019 through November 30, 2019.

Pursuant to the professional services agreement, **Contract number 2020-000027** between Puerto Rico Fiscal Agency and Financial Advisory Authority, Puerto Rico Treasury Department and Ankura Consulting Group, LLC effective August 1, 2019, we certify under penalty of nullity that no public servant of the Puerto Rico Fiscal Agency and Financial Advisory Authority, will derive or obtain any benefit or profit of any kind from the contractual relationship which is the basis of this invoice. If such benefit or profit exists, the required waiver has been obtained prior to entering into the Agreement. The only consideration to be received in exchange for the delivery of goods or for services provided is the agreed-upon price that has been negotiated with an authorized representative of the Puerto Rico Fiscal Agency and Financial Advisory Authority. The total amount shown on this invoice is true and correct. The services have been rendered, and no payment has been received.

If you have any questions do not hesitate to contact me directly.

Sincerely,

A handwritten signature in black ink, appearing to read "Fernando Batlle". The signature is stylized with a large, looped "F" and a cursive "Batlle".

Fernando Batlle
Senior Managing Director
Enclosure

UNITED STATES DISTRICT COURT
DISTRICT OF PUERTO RICO

In re:) PROMESA
) Title III
THE FINANCIAL OVERSIGHT AND)
MANAGEMENT BOARD FOR PUERTO RICO)
)
as representative of) Case No. 17 BK 3283-LTS
)
THE COMMONWEALTH OF PUERTO)
RICO, *et. al*)
)
Debtor.¹)
_____)

**COVER SHEET TO THIRTIETH MONTHLY FEE STATEMENT OF ANKURA
CONSULTING GROUP, LLC FOR COMPENSATION FOR SERVICES
RENDERED AND REIMBURSEMENT OF EXPENSES AS FINANCIAL
ADVISORS TO THE COMMONWEALTH OF PUERTO RICO, CONTRACT
NUMBER 2020-000027 FOR THE PERIOD NOVEMBER 1, 2019 THROUGH
NOVEMBER 30, 2019**

Name of Applicant: Ankura Consulting Group, LLC ("Ankura")

Authorized to Provide
Professional Services to: Debtor

Period for which compensation
and reimbursement is sought: November 1, 2019 through November 31, 2019

Amount of compensation sought
as actual, reasonable and necessary: \$358,578.68

This is a: X monthly _____ interim _____ final application.

This is Ankura's thirtieth monthly fee statement in this case.

¹ The last four (4) digits of The Commonwealth's federal tax identification number is 3481.

1. This is the thirtieth monthly fee statement (the “Fee Statement”) of Ankura Consulting Group, LLC (“Ankura”) served pursuant to the *First Amended Order Setting Procedures for Interim Compensation and Reimbursement of Expenses of Professionals* [Docket No. 1715] (the “Interim Compensation Order”). Ankura seeks payment of compensation in the amount of \$322,720.81 (90% of \$358,578.68 of fees on account of reasonable and necessary professional services rendered to the Debtor by Ankura) during the period of November 1, 2019 through November 31, 2019 (the “Fee Period”). In accordance with the PSA (“Professional Services Agreement”), travel time was excluded from the billable fees included herein.
2. Pursuant to this Fee Statement, Ankura has attached the following exhibits:
 - a. Exhibit A – Summary schedule showing professional fees by task code;
 - b. Exhibit B – Summary schedule showing the professionals who performed services, the number of hours spent, the respective professional’s billing rate, and the total fees for such services; and
 - c. Exhibit C – Complete accounting of professional fees including itemized time records in chronological order for which an award of compensation is sought. The itemized records include: i) the date each service was rendered; ii) the professional(s) who performed the service; iii) a description of the services rendered; and iv) the time spent performing the service in increments of tenths of an hour.

NOTICE

3. Pursuant to the Interim Compensation Order, Ankura has provided notice of this Fee Statement to:

- a. attorneys for the Oversight Board, Proskauer Rose, LLP, Eleven Times Square, New York, NY 10036, Attn: Martin J. Bienenstock, Esq. and Ehud Barak, Esq., and Proskauer Rose, LLP, 70 West Madison Street, Chicago, IL 60602, Attn: Paul V. Possinger, Esq.;
- b. attorneys for the Oversight Board, O'Neill & Borges, LLC, 250 Muñoz Rivera Ave., Suite 800, San Juan, PR 00918, Attn: Hermann D. Bauer, Esq.;
- c. attorneys for the Puerto Rico Fiscal Agency and Financial Advisory Authority, O'Melveny & Myers, LLP, Times Square Tower, 7 Times Square, New York, NY 10036, Attn: John J. Rapisardi, Esq., Suzanne Uhland, Esq., and Diana M. Perez, Esq.;
- d. the Office of the United States Trustee for the District of Puerto Rico, Edificio Ochoa, 500 Tanca Street, Suite 301, San Juan, PR 00901 (re: *In re: Commonwealth of Puerto Rico*);
- e. attorneys for the Official Committee of Unsecured Creditors, Paul Hastings, LLP, 200 Park Ave., New York, NY 10166, Attn: Luc. A Despins, Esq.;
- f. attorneys for the Official Committee of Unsecured Creditors, Casillas, Santiago & Torres, LLC, El Caribe Office Building, 53 Palmeras Street, Ste. 1601, San Juan, PR 00901, Attn: Juan J. Casillas Ayala, Esq. and Alberto J.E. Aenses Negron, Esq.;
- g. attorneys for the Official Committee of Retired Employees, Jenner & Block, LLP, 919 Third Ave., New York, NY 10022, Attn: Robert Gordon, Esq. and Richard Levin, Esq., and Jenner & Block, LLP, 353 N. Clark Street, Chicago, IL 60654, Attn: Catherine Steege, Esq. and Melissa Root, Esq.;
- h. attorneys for the Official Committee of Retired Employees, Bennazar, García & Milián, C.S.P., Edificio Union Plaza, PH-A, 416 Ave. Ponce de León, Hato Rey, PR 00918, Attn: A.J. Bennazar-Zequiera, Esq.; and,
- i. the fee examiner, as retained with Court approval, Godfey & Kahn, S.C., One East Main Street, Suite 500, Madison, WI 53703-3300, Attn: Brady C. Williamson.

EXHIBIT A

SUMMARY OF PROFESSIONAL FEES BY TASK CODE

Code	Time Category	Total Hours	Total Fees
Title III Matters			
20	Potential Avoidance Actions, Litigation & Information Requests	9.8	\$ 8,518.65
25	Preparation of Fee Statements and Applications	30.9	\$ 15,304.03
54	General Matters - Debt Restructuring	20.0	\$ 11,448.80
57	PREPA Debt Restructuring	80.3	\$ 63,265.25
201	GO Debt Restructuring	191.2	\$ 139,293.58
202	PBA Debt Restructuring	14.5	\$ 7,825.78
207	ERS Debt Restructuring	0.3	\$ 275.03
208	HTA Debt Restructuring	167.2	\$ 93,145.95
218	PREPA Labor Strategy and CBA Analysis	24.5	\$ 19,501.63
TOTAL		538.7	\$ 358,578.68

EXHIBIT B

SUMMARY OF HOURS AND FEES BY PROFESSIONAL

Professional	Position	Billing Rate	Total Hours	Total Fees
Battle, Fernando	Senior Managing Director	\$ 916.75	145.1	\$ 133,020.43
Frehse, John	Senior Managing Director	\$ 916.75	17.2	\$ 15,768.10
Barrett, Dennis	Managing Director	\$ 850.25	97.4	\$ 82,814.35
Battle, Juan Carlos	Senior Managing Director	\$ 684.00	7.0	\$ 4,788.00
Feldman, Robert	Director	\$ 525.00	111.8	\$ 58,695.00
Ruvane, Joseph	Senior Associate	\$ 325.00	5.0	\$ 1,625.00
Llompert, Sofia	Director	\$ 365.75	7.1	\$ 2,596.83
Levantis, James	Senior Associate	\$ 446.50	63.3	\$ 28,263.45
Alvarez, Charles	Senior Associate	\$ 418.00	0.7	\$ 292.60
Leake, Paul	Associate	\$ 370.50	75.6	\$ 28,009.80
Verdeja, Julio	Associate	\$ 318.25	8.5	\$ 2,705.13
Total			538.7	\$ 358,578.68

EXHIBIT C

COMPLETE ACCOUNTING OF PROFESSIONAL FEES
INCLUDING ITEMIZED TIME RECORDS IN CHRONOLOGICAL ORDER

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
Outside PR	20	Battle, Fernando	11/1/2019	0.3	\$ 916.75	\$ 275.03	Participate on call with representatives of O'Melveny & Myers as part of preparation for PREPA settlement charge deposition.
Outside PR	57	Battle, Fernando	11/1/2019	1.0	\$ 916.75	\$ 916.75	Participate in meeting with F. Fontanes (P3A) to discuss PREPA rate analysis and impact on transformation process.
Outside PR	57	Battle, Fernando	11/1/2019	0.9	\$ 916.75	\$ 825.08	Participate on call with G. Gil (ACG) to review RSA presentation to be discussed with legislative leaders as requested by representatives of AAFAP.
Outside PR	57	Battle, Fernando	11/1/2019	0.3	\$ 916.75	\$ 275.03	Participate on call with D. Brownstein (Citi) to discuss PREPA rate analysis as part of RSA defense.
Outside PR	57	Battle, Fernando	11/1/2019	0.2	\$ 916.75	\$ 183.35	Participate on call with M. DiConza (OMM) to discuss PREPA current events.
Outside PR	57	Battle, Fernando	11/1/2019	0.1	\$ 916.75	\$ 91.68	Participate on call with N. Mitchell (OMM) to discuss alternatives to be included in PREPA RSA presentation requested by AAFAP.
Outside PR	208	Barrett, Dennis	11/1/2019	0.8	\$ 850.25	\$ 680.20	Participate on call with R. Feldman (ACG), P. Leake (ACG) and representatives of Bluhaus to discuss the build-up to the toll operator cost assumptions used in the HTA fiscal plan.
Outside PR	208	Barrett, Dennis	11/1/2019	0.6	\$ 850.25	\$ 510.15	Participate on call with R. Feldman (ACG) and P. Leake (ACG) to discuss the build-up to toll operator cost assumptions used in the HTA fiscal plan.
Outside PR	208	Barrett, Dennis	11/1/2019	0.3	\$ 850.25	\$ 255.08	Participate on call with P. Leake (ACG) and R. Feldman (ACG) to discuss source data to be used in the HTA toll road model prior to call with representatives of Bluhaus.
Outside PR	208	Barrett, Dennis	11/1/2019	0.1	\$ 850.25	\$ 85.03	Participate on call with R. Feldman (ACG) to discuss HTA toll road valuation assumptions.
Outside PR	208	Barrett, Dennis	11/1/2019	0.5	\$ 850.25	\$ 425.13	Participate on call with G. Loran (AAFAF) regarding HTA diligence request and understanding of unpaid tolls to Metropistas.
Outside PR	208	Battle, Fernando	11/1/2019	0.2	\$ 916.75	\$ 183.35	Correspond with D. Barrett (ACG) regarding Metropistas payments and potential netting problem as part of HTA due diligence related to HTA debt restructuring.
Outside PR	208	Battle, Fernando	11/1/2019	0.1	\$ 916.75	\$ 91.68	Participate on call with G. Loran (AAFAF) to discuss Metropistas payments and potential netting problem as part of HTA due diligence related to HTA debt restructuring.
Outside PR	208	Feldman, Robert	11/1/2019	0.8	\$ 525.00	\$ 420.00	Participate on call with D. Barrett (ACG), P. Leake (ACG) and representatives of Bluhaus to discuss the build-up to the toll operator cost assumptions used in the HTA fiscal plan.
Outside PR	208	Feldman, Robert	11/1/2019	0.6	\$ 525.00	\$ 315.00	Participate on call with D. Barrett (ACG) and P. Leake (ACG) to discuss the build-up to toll operator cost assumptions used in the HTA fiscal plan.
Outside PR	208	Feldman, Robert	11/1/2019	0.5	\$ 525.00	\$ 262.50	Participate on call with J. Levantis (ACG) to discuss the toll optimization measures included in the HTA fiscal plan.
Outside PR	208	Feldman, Robert	11/1/2019	0.4	\$ 525.00	\$ 210.00	Participate on call with J. Levantis (ACG) to discuss fiscal measures included in the HTA toll road model.
Outside PR	208	Feldman, Robert	11/1/2019	0.4	\$ 525.00	\$ 210.00	Participate on call with P. Leake (ACG) to discuss split of salaries between toll roads and non-toll roads and discuss the valuation summary in the HTA toll road model.
Outside PR	208	Feldman, Robert	11/1/2019	0.3	\$ 525.00	\$ 157.50	Participate on call with P. Leake (ACG) and D. Barrett (ACG) to discuss source data to be used in the HTA toll road model prior to call with representatives of Bluhaus.
Outside PR	208	Feldman, Robert	11/1/2019	0.3	\$ 525.00	\$ 157.50	Participate on call with J. Levantis (ACG) to discuss mapping of toll optimization measures in the HTA model.
Outside PR	208	Feldman, Robert	11/1/2019	0.2	\$ 525.00	\$ 105.00	Participate on call with P. Leake (ACG) to discuss modeling of HTA toll road valuation and recoveries.
Outside PR	208	Feldman, Robert	11/1/2019	0.1	\$ 525.00	\$ 52.50	Participate on call with D. Barrett (ACG) to discuss HTA toll road valuation assumptions.
Outside PR	208	Feldman, Robert	11/1/2019	1.9	\$ 525.00	\$ 997.50	Prepare bridge of toll fines inclusive of fiscal measures to certified fiscal plan as part of HTA toll road model as requested by M. Yassin (AAFAF).
Outside PR	208	Feldman, Robert	11/1/2019	1.8	\$ 525.00	\$ 945.00	Prepare toll optimization measure standalone summary output as part of HTA Toll Road model as requested by M. Yassin (AAFAF).
Outside PR	208	Feldman, Robert	11/1/2019	1.2	\$ 525.00	\$ 630.00	Prepare the HTA toll road model and list of definitions in preparation for distribution to M. Yassin (AAFAF).
Outside PR	208	Feldman, Robert	11/1/2019	0.8	\$ 525.00	\$ 420.00	Prepare scenario analysis on the valuation summary included in the HTA toll road model requested by M. Yassin (AAFAF) to understand major drivers of value.
Outside PR	208	Feldman, Robert	11/1/2019	0.7	\$ 525.00	\$ 367.50	Review and provide comments to P. Leake (ACG) on the valuation summary as part of HTA Toll Road model as requested by M. Yassin (AAFAF).
Outside PR	208	Feldman, Robert	11/1/2019	0.4	\$ 525.00	\$ 210.00	Revise valuation summary to break out roads into respective collateral packages as part of HTA Toll Road model as requested by M. Yassin (AAFAF).
Outside PR	208	Feldman, Robert	11/1/2019	0.3	\$ 525.00	\$ 157.50	Participate on call with representatives of Alvarez & Marsal regarding fines fiscal measure as part of HTA Toll Road model requested by M. Yassin (AAFAF).
Outside PR	208	Feldman, Robert	11/1/2019	0.3	\$ 525.00	\$ 157.50	Participate on call with representatives of Alvarez & Marsal regarding status of Humacao north and south roads as part of HTA Toll Road model requested by M. Yassin (AAFAF).
Outside PR	208	Feldman, Robert	11/1/2019	0.2	\$ 525.00	\$ 105.00	Participate on call with representatives of McKinsey regarding toll fines as part of HTA Toll Road model requested by M. Yassin (AAFAF).
Outside PR	208	Leake, Paul	11/1/2019	0.8	\$ 370.50	\$ 296.40	Participate on call with R. Feldman (ACG), D. Barrett (ACG) and representatives of Bluhaus to discuss the build-up to the toll operator cost assumptions used in the HTA fiscal plan.
Outside PR	208	Leake, Paul	11/1/2019	0.6	\$ 370.50	\$ 222.30	Participate on call with R. Feldman (ACG) and D. Barrett (ACG) to discuss the build-up to toll operator cost assumptions used in the HTA fiscal plan.
Outside PR	208	Leake, Paul	11/1/2019	0.4	\$ 370.50	\$ 148.20	Participate on call with R. Feldman (ACG) to discuss split of salaries between toll roads and non-toll roads and discuss the valuation summary in the HTA toll road model.
Outside PR	208	Leake, Paul	11/1/2019	0.3	\$ 370.50	\$ 111.15	Participate on call with D. Barrett (ACG) and R. Feldman (ACG) to discuss source data to be used in the HTA toll road model prior to call with representatives of Bluhaus.
Outside PR	208	Leake, Paul	11/1/2019	0.2	\$ 370.50	\$ 74.10	Participate on call with R. Feldman (ACG) to discuss modeling of HTA toll road valuation and recoveries.
Outside PR	208	Leake, Paul	11/1/2019	1.6	\$ 370.50	\$ 592.80	Prepare valuation framework to show illustrative recoveries for 1968 and 1998 bondholders under various scenarios to include in the HTA toll road model requested by M. Yassin (AAFAF).
Outside PR	208	Leake, Paul	11/1/2019	1.6	\$ 370.50	\$ 592.80	Diligence uniform healthcare measure included in the HTA fiscal plan to understand the methodology used and determine if changes are needed prior to inclusion in the HTA toll road model.
Outside PR	208	Leake, Paul	11/1/2019	0.9	\$ 370.50	\$ 333.45	Diligence Paygo measure included in the HTA fiscal plan to understand the methodology used to determine if changes are needed prior to discussion with D. Barrett (ACG).
Outside PR	208	Leake, Paul	11/1/2019	0.5	\$ 370.50	\$ 185.25	Revise the valuation framework to show illustrative recoveries for 1968 and 1998 bondholders under various scenarios to include in the HTA toll road model for comments provided by J. Levantis (ACG) and R. Feldman (ACG).
Outside PR	208	Leake, Paul	11/1/2019	0.4	\$ 370.50	\$ 148.20	Review and incorporate information from the salary and related benefit toll road allocation summary prepared by L. Blanco (BH) into the HTA toll road model.
Outside PR	208	Leake, Paul	11/1/2019	0.4	\$ 370.50	\$ 148.20	Correspond with R. Feldman (ACG) to discuss the preparation of summaries for additional measures to include in the HTA toll road model.
Outside PR	208	Leake, Paul	11/1/2019	0.4	\$ 370.50	\$ 148.20	Prepare and send valuation framework to show illustrative recoveries for 1968 and 1998 bondholders under various scenarios to D. Barrett (ACG) for his review.
Outside PR	208	Leake, Paul	11/1/2019	0.3	\$ 370.50	\$ 111.15	Participate on call with L. Blanco (BH) to discuss salary and related benefits allocation to toll roads to include in the HTA toll road model.
Outside PR	208	Leake, Paul	11/1/2019	0.3	\$ 370.50	\$ 111.15	Review the salary and related benefit toll road allocation summary prepared by L. Blanco (BH) and prepare questions for follow-up call.
Outside PR	208	Leake, Paul	11/1/2019	0.3	\$ 370.50	\$ 111.15	Participate on follow up call with L. Blanco (BH) to discuss questions on the salary and related benefits toll road allocation summary to include in the HTA toll road model.
Outside PR	208	Leake, Paul	11/1/2019	0.3	\$ 370.50	\$ 111.15	Correspond with J. Levantis (ACG) to discuss the preparation of fiscal measure backup summaries to include in the HTA toll road model.
Outside PR	208	Leake, Paul	11/1/2019	0.3	\$ 370.50	\$ 111.15	Correspond with R. Feldman (ACG) and J. Levantis (ACG) regarding the uniform healthcare measure included in the HTA fiscal plan and the breakout of the uniform healthcare impact on construction and operating costs.
Outside PR	208	Levantis, James	11/1/2019	0.5	\$ 446.50	\$ 223.25	Participate on call with R. Feldman (ACG) to discuss toll optimization measures included in the HTA fiscal plan.
Outside PR	208	Levantis, James	11/1/2019	0.4	\$ 446.50	\$ 178.60	Participate on call with R. Feldman (ACG) to discuss fiscal measures included in the HTA toll road model.
Outside PR	208	Levantis, James	11/1/2019	0.3	\$ 446.50	\$ 133.95	Participate on call with R. Feldman (ACG) to discuss mapping of toll optimization measures in the HTA model.
Outside PR	208	Levantis, James	11/1/2019	3.2	\$ 446.50	\$ 1,428.80	Prepare build of the toll optimization measures included in the HTA fiscal plan to include in the HTA toll road model.
Outside PR	208	Levantis, James	11/1/2019	1.9	\$ 446.50	\$ 848.35	Diligence inputs of the toll optimization measures included in the HTA certified fiscal plan for inclusion in the HTA toll road model.
Outside PR	208	Levantis, James	11/1/2019	1.8	\$ 446.50	\$ 803.70	Revise the fiscal measures forecast included in HTA toll road model for comments provided by R. Feldman (ACG).
Outside PR	208	Levantis, James	11/1/2019	1.5	\$ 446.50	\$ 669.75	Perform quality check of the HTA toll road model prepared by R. Feldman (ACG) prior to sending out to FOMB advisors.
Outside PR	208	Levantis, James	11/1/2019	0.4	\$ 446.50	\$ 178.60	Diligence measures in the HTA certified fiscal plan in preparation for call with R. Feldman (ACG).
Outside PR	218	Ruvane, Joseph	11/1/2019	1.3	\$ 916.75	\$ 1,191.78	Participate in meeting with J. Frehse (ACG) and J. Ruvane (ACG) to discuss preliminary labor findings.
Outside PR	218	Frehse, John	11/1/2019	1.3	\$ 916.75	\$ 1,191.78	Participate in meeting with F. Battle (ACG) and J. Ruvane (ACG) to discuss preliminary labor findings.
Outside PR	218	Frehse, John	11/1/2019	2.3	\$ 916.75	\$ 2,108.53	Revise analysis on labor strategy practices and policies as well as employee compensation comparison as requested by F. Fermin (P3).
Outside PR	218	Ruvane, Joseph	11/1/2019	1.3	\$ 325.00	\$ 422.50	Participate in meeting with J. Frehse (ACG) and F. Battle (ACG) to discuss preliminary labor findings.
Outside PR	218	Ruvane, Joseph	11/1/2019	2.1	\$ 325.00	\$ 682.50	Analyze payroll data, true labor cost, and other labor findings.
Outside PR	57	Battle, Fernando	11/2/2019	4.0	\$ 916.75	\$ 3,667.00	Review materials as part of preparation of PREPA RSA presentation.
Outside PR	57	Battle, Fernando	11/2/2019	1.5	\$ 916.75	\$ 1,375.13	Prepare presentation related to defense of PREPA RSA to be presented to legislative leaders at the request of representatives of AAFAP.
Outside PR	57	Battle, Fernando	11/2/2019	0.4	\$ 916.75	\$ 366.70	Participate on call with M. DiConza (OMM) to discuss implications to Government of PREPA RSA termination.
PR	57	Verdeja, Julio	11/2/2019	1.6	\$ 318.25	\$ 509.20	Prepare summary of creditor claims at PREPA as requested by F. Battle (ACG).

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
PR	57	Verdeja, Julio	11/2/2019	1.5	\$ 318.25	\$ 477.38	Prepare comparison of transition charges between the current and previous administration's PREPA RSA given no restructuring scenario.
PR	57	Verdeja, Julio	11/2/2019	1.4	\$ 318.25	\$ 445.55	Prepare summary comparing PREPA RSA transition charges under the current and previous Government administrations as requested by F. Batlle (ACG).
Outside PR	207	Battle, Fernando	11/2/2019	0.3	\$ 916.75	\$ 275.03	Participate on call with M. Yassin (AAFAF) to discuss impact of ERS administrative order on Paygo and fiscal plan projections.
Outside PR	208	Barrett, Dennis	11/2/2019	0.2	\$ 850.25	\$ 170.05	Participate on call with R. Feldman (ACG) to discuss HTA toll fine fiscal measure relative to fiscal plan.
Outside PR	208	Feldman, Robert	11/2/2019	0.2	\$ 525.00	\$ 105.00	Participate on call with D. Barrett (ACG) to discuss HTA toll fine fiscal measure relative to fiscal plan.
Outside PR	208	Feldman, Robert	11/2/2019	0.9	\$ 525.00	\$ 472.50	Perform modeling of forecasted revenue collections for Humacao toll roads as part of HTA Toll Road model.
Outside PR	208	Feldman, Robert	11/2/2019	0.5	\$ 525.00	\$ 262.50	Review and summarize historical data for Humacao toll roads to understand collection trends as part of HTA Toll Road model.
Outside PR	57	Battle, Fernando	11/3/2019	5.5	\$ 916.75	\$ 5,042.13	Prepare PREPA RSA presentation to be used as part of PREPA RSA defense as requested by representatives of AAFAF.
Outside PR	57	Battle, Fernando	11/3/2019	3.5	\$ 916.75	\$ 3,208.63	Prepare PREPA RSA presentation to be used in presentations to Legislature and stakeholders in Washington, DC.
Outside PR	57	Battle, Fernando	11/3/2019	1.5	\$ 916.75	\$ 1,375.13	Review materials for inclusion of information in the PREPA RSA presentation to Legislature and stakeholders in Washington, DC as requested by representatives of AAFAF.
Outside PR	57	Battle, Fernando	11/4/2019	1.0	\$ 916.75	\$ 916.75	Participate on call with representatives of FOMB, McKinsey and Ankura to discuss revisions to PREPA rate forecast.
Outside PR	57	Battle, Fernando	11/4/2019	3.0	\$ 916.75	\$ 2,750.25	Prepare presentation related to PREPA RSA impact on Rates to be made to Legislature.
Outside PR	57	Battle, Fernando	11/4/2019	2.0	\$ 916.75	\$ 1,833.50	Participate in meeting with representatives of Citi, Proskauer and O'Melveny & Myers to discuss PREPA RSA status and the upcoming hearing.
Outside PR	57	Battle, Fernando	11/4/2019	0.2	\$ 916.75	\$ 183.35	Participate on call with O. Marrero (AAFAF) to discuss PREPA RSA status.
Outside PR	57	Levantis, James	11/4/2019	0.2	\$ 446.50	\$ 89.30	Participate on call with J. Verdeja (ACG) to discuss PREPA RSA briefing presentation.
Outside PR	57	Levantis, James	11/4/2019	1.0	\$ 446.50	\$ 446.50	Participate on call with representatives of FOMB, McKinsey and Ankura to discuss revisions to PREPA rate forecast.
Outside PR	57	Levantis, James	11/4/2019	2.7	\$ 446.50	\$ 1,205.55	Revise the PREPA RSA overview presentation based on comments provided by F. Batlle (ACG).
Outside PR	57	Levantis, James	11/4/2019	1.4	\$ 446.50	\$ 625.10	Revise historical and forecasted revenue requirement charts provided by L. Porter (ACG) to include in the PREPA RSA overview presentation.
Outside PR	57	Levantis, James	11/4/2019	0.6	\$ 446.50	\$ 267.90	Review the PREPA RSA overview presentation based on comments provided by M. DiConza (OMM).
Outside PR	57	Levantis, James	11/4/2019	0.6	\$ 446.50	\$ 267.90	Review the current version of the PREPA RSA overview presentation in preparation for call with the working group.
Outside PR	57	Levantis, James	11/4/2019	0.4	\$ 446.50	\$ 178.60	Revise the PREPA RSA overview presentation based on comments received from the working group.
Outside PR	57	Levantis, James	11/4/2019	0.3	\$ 446.50	\$ 133.95	Revise the PREPA RSA overview presentation based on comments provided by L. Porter (ACG).
Outside PR	57	Levantis, James	11/4/2019	0.2	\$ 446.50	\$ 89.30	Correspond with J. Verdeja (ACG) regarding current version of the PREPA RSA overview presentation.
PR	57	Verdeja, Julio	11/4/2019	0.2	\$ 318.25	\$ 63.65	Participate on call with J. Levantis (ACG) to discuss PREPA RSA briefing presentation.
PR	57	Verdeja, Julio	11/4/2019	2.0	\$ 318.25	\$ 636.50	Review and revise PREPA RSA overview presentation for purposes of the PREPA RSA briefing presentation.
PR	57	Verdeja, Julio	11/4/2019	1.8	\$ 318.25	\$ 572.85	Revise PREPA RSA briefing presentation to incorporate comments from F. Batlle (ACG).
Outside PR	201	Barrett, Dennis	11/4/2019	2.0	\$ 850.25	\$ 1,700.50	Participate in meeting with representatives of Ankura, O'Melveny & Myers, PJT Partners, Citi, FOMB, AAFAF, Nixon Peabody, Brown Rudnick and Pietrantonio Mendez & Alvarez to prepare for upcoming mediation sessions.
Outside PR	201	Barrett, Dennis	11/4/2019	0.7	\$ 850.25	\$ 595.18	Review FOMB discussion materials in advance of preparation meeting with government/FOMB parties.
Outside PR	201	Battle, Fernando	11/4/2019	2.0	\$ 916.75	\$ 1,833.50	Participate in meeting with representatives of Ankura, O'Melveny & Myers, PJT Partners, Citi, FOMB, AAFAF, Nixon Peabody, Brown Rudnick and Pietrantonio Mendez & Alvarez to prepare for upcoming mediation sessions.
Outside PR	201	Battle, Fernando	11/4/2019	1.6	\$ 916.75	\$ 1,466.80	Participate in meeting in preparation for meeting with FOMB advisors to discuss General Obligation negotiating strategy.
Outside PR	201	Battle, Fernando	11/4/2019	1.0	\$ 916.75	\$ 916.75	Review materials as part of preparation for mediation session related to General Obligation negotiations with investor group.
Outside PR	201	Feldman, Robert	11/4/2019	2.0	\$ 525.00	\$ 1,050.00	Participate in meeting with representatives of Ankura, O'Melveny & Myers, PJT Partners, Citi, FOMB, AAFAF, Nixon Peabody, Brown Rudnick and Pietrantonio Mendez & Alvarez to prepare for upcoming mediation sessions.
Outside PR	208	Barrett, Dennis	11/4/2019	0.1	\$ 850.25	\$ 85.03	Participate in discussion with R. Feldman (ACG) regarding HTA model open items.
Outside PR	208	Barrett, Dennis	11/4/2019	0.1	\$ 850.25	\$ 85.03	Participate in discussion with R. Feldman (ACG) regarding capital expenditure plan forecasts in toll road model.
Outside PR	208	Barrett, Dennis	11/4/2019	3.1	\$ 850.25	\$ 2,635.78	Review and quality check current version of the HTA toll road model.
Outside PR	208	Barrett, Dennis	11/4/2019	0.6	\$ 850.25	\$ 510.15	Review most recent transaction reports provided by HTA and analyze trends.
Outside PR	208	Barrett, Dennis	11/4/2019	0.4	\$ 850.25	\$ 340.10	Correspond with G. Loran (AAFAF) and M. Rodriguez (PMA) regarding the netting of unpaid tolls under the Metropistas concession.
Outside PR	208	Barrett, Dennis	11/4/2019	0.3	\$ 850.25	\$ 255.08	Review revised analysis of the capital expenditure plan required to bring the four HTA toll roads to a state of good repair.
Outside PR	208	Battle, Fernando	11/4/2019	0.1	\$ 916.75	\$ 91.68	Participate on call with M. Yassin (AAFAF) to discuss Oppenheimer blowout of HTA illustrative proposal.
Outside PR	208	Feldman, Robert	11/4/2019	0.5	\$ 525.00	\$ 262.50	Participate in discussion with P. Leake (ACG) to walk through updates to the HTA model and prepare file prior to sending to representatives of Alvarez and Marsal.
Outside PR	208	Feldman, Robert	11/4/2019	0.2	\$ 525.00	\$ 105.00	Participate in discussion with P. Leake (ACG) regarding operating expense support summaries to include in the HTA toll road model.
Outside PR	208	Feldman, Robert	11/4/2019	0.2	\$ 525.00	\$ 105.00	Participate in discussion with J. Levantis (ACG) and P. Leake (ACG) regarding fiscal measures included in the HTA toll road model.
Outside PR	208	Feldman, Robert	11/4/2019	0.1	\$ 525.00	\$ 52.50	Participate in discussion with D. Barrett (ACG) regarding HTA model open items.
Outside PR	208	Feldman, Robert	11/4/2019	0.1	\$ 525.00	\$ 52.50	Participate in discussion with D. Barrett (ACG) regarding capital expenditure plan forecasts in toll road model.
Outside PR	208	Feldman, Robert	11/4/2019	1.4	\$ 525.00	\$ 735.00	Prepare detail bridge from HTA toll road model to HTA fiscal plan from FY20-FY24 to identify and separate variances related to the toll road portion and non-toll road portion.
Outside PR	208	Feldman, Robert	11/4/2019	1.2	\$ 525.00	\$ 630.00	Prepare price per lane mile analysis as part of HTA toll road model at the request of F. Batlle (ACG).
Outside PR	208	Feldman, Robert	11/4/2019	1.2	\$ 525.00	\$ 630.00	Prepare summary level bridge from HTA toll road model to HTA fiscal plan from FY20-FY24.
Outside PR	208	Feldman, Robert	11/4/2019	0.5	\$ 525.00	\$ 262.50	Perform modeling of Humacao toll roads revenue from v-tolls as part of HTA toll road model.
Outside PR	208	Feldman, Robert	11/4/2019	0.5	\$ 525.00	\$ 262.50	Perform modeling of maintenance capital expenditures, by toll road, as part of HTA toll road model.
Outside PR	208	Feldman, Robert	11/4/2019	0.2	\$ 525.00	\$ 105.00	Revise methodology page to identify data source, relevant tabs, and core assumptions for v-toll out of period as part of HTA toll road model.
Outside PR	208	Feldman, Robert	11/4/2019	0.2	\$ 525.00	\$ 105.00	Review and incorporate operating expense detail as provided by P. Leake (ACG) into HTA toll road model.
Outside PR	208	Leake, Paul	11/4/2019	0.5	\$ 370.50	\$ 185.25	Participate in discussion with R. Feldman (ACG) to walk through updates to the HTA model and prepare file prior to sending to representatives of Alvarez and Marsal.
Outside PR	208	Leake, Paul	11/4/2019	0.2	\$ 370.50	\$ 74.10	Participate in discussion with R. Feldman (ACG) regarding operating expense support summaries to include in the HTA toll road model.
Outside PR	208	Leake, Paul	11/4/2019	0.2	\$ 370.50	\$ 74.10	Participate in discussion with R. Feldman (ACG) and J. Levantis (ACG) regarding fiscal measures included in the HTA toll road model.
Outside PR	208	Leake, Paul	11/4/2019	2.3	\$ 370.50	\$ 852.15	Prepare summary backup schedule of the uniform healthcare measure to include in the HTA toll road model.
Outside PR	208	Leake, Paul	11/4/2019	1.8	\$ 370.50	\$ 666.90	Prepare summary backup schedule of the Paygo measure to include in the HTA toll road model.
Outside PR	208	Leake, Paul	11/4/2019	1.5	\$ 370.50	\$ 555.75	Revise supporting schedules of fiscal measures included in the HTA toll road model for comments provided by R. Feldman (ACG).
Outside PR	208	Leake, Paul	11/4/2019	0.6	\$ 370.50	\$ 222.30	Prepare summary backup schedule of the pension measure to include in the HTA toll road model.
Outside PR	208	Leake, Paul	11/4/2019	0.4	\$ 370.50	\$ 148.20	Prepare methodology used in the fiscal plan and the HTA toll road model for salaries and related benefits and Paygo as requested by R. Feldman (ACG).
Outside PR	208	Leake, Paul	11/4/2019	0.4	\$ 370.50	\$ 148.20	Prepare summary backup schedule of the elimination of the Christmas bonus measure to include in the HTA toll road model.
Outside PR	208	Leake, Paul	11/4/2019	0.4	\$ 370.50	\$ 148.20	Prepare summary backup schedule of the congestion management measure to include in the HTA toll road model.
Outside PR	208	Leake, Paul	11/4/2019	0.3	\$ 370.50	\$ 111.15	Prepare summary backup schedule of the Board structure measure to include in the HTA toll road model.
Outside PR	208	Levantis, James	11/4/2019	0.2	\$ 446.50	\$ 89.30	Participate in discussion with R. Feldman (ACG) and P. Leake (ACG) regarding fiscal measures included in the HTA toll road model.
Outside PR	208	Levantis, James	11/4/2019	0.4	\$ 446.50	\$ 178.60	Participate on call with L. Blanco (BH) regarding rightsizing measures support provided for inclusion in the HTA toll road model.
Outside PR	57	Battle, Fernando	11/5/2019	0.4	\$ 916.75	\$ 366.70	Correspond with G. Gil (ACG) regarding PREPA rate forecast assumptions.
Outside PR	57	Battle, Fernando	11/5/2019	0.4	\$ 916.75	\$ 366.70	Participate on call with V. Feliciano (ABC) to review PREPA RSA analysis requested by AAFAF.
Outside PR	57	Battle, Fernando	11/5/2019	0.3	\$ 916.75	\$ 275.03	Participate on call with K. McIntock (Politank) to discuss approach to legislative process related to PREPA RSA.
Outside PR	57	Battle, Fernando	11/5/2019	0.3	\$ 916.75	\$ 275.03	Participate on call with O. Marrero (AAFAF) and F. Fontanes (P3A) to discuss PREPA RSA and interplay with transformation process.
Outside PR	201	Barrett, Dennis	11/5/2019	2.0	\$ 850.25	\$ 1,700.50	Participate in post initial General Obligation creditor mediation meeting with representatives of FOMB, PJT Partners, Citi, Government, O'Melveny & Myers and Ankura to discuss General Obligation deal, HTA items and PREPA.
Outside PR	201	Barrett, Dennis	11/5/2019	0.5	\$ 850.25	\$ 425.13	Participate in initial General Obligation creditor mediation meeting with General Obligation creditors and representatives of FOMB, PJT Partners, Citi, Government, O'Melveny & Myers and Ankura.
Outside PR	201	Barrett, Dennis	11/5/2019	0.8	\$ 850.25	\$ 680.20	Participate in pre-General Obligation creditor mediation meeting with representatives of FOMB, PJT Partners, Citi, Government, O'Melveny & Myers and Ankura.
Outside PR	201	Barrett, Dennis	11/5/2019	0.7	\$ 850.25	\$ 595.18	Review presentation prepared by LCDC regarding the State General Obligation Debt and Pledged Revenues analysis.

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
Outside PR	201	Battle, Fernando	11/5/2019	2.0	\$ 916.75	\$ 1,833.50	Participate in post initial General Obligation creditor mediation meeting with representatives of FOMB, PJT Partners, Citi, Government, O'Melveny & Myers and Ankura to discuss General Obligation deal, HTA items and PREPA.
Outside PR	201	Battle, Fernando	11/5/2019	0.5	\$ 916.75	\$ 458.38	Participate in initial General Obligation creditor mediation meeting with General Obligation creditors and representatives of FOMB, PJT Partners, Citi, Government, O'Melveny & Myers and Ankura.
Outside PR	201	Battle, Fernando	11/5/2019	0.8	\$ 916.75	\$ 733.40	Participate in pre-General Obligation creditor mediation meeting with representatives of FOMB, PJT Partners, Citi, Government, O'Melveny & Myers and Ankura.
Outside PR	201	Battle, Fernando	11/5/2019	2.0	\$ 916.75	\$ 1,833.50	Participate in afternoon meeting of mediation session with representatives of creditor groups, FOMB, AAFAP as part of General Obligation negotiations.
Outside PR	201	Battle, Fernando	11/5/2019	2.0	\$ 916.75	\$ 1,833.50	Participate in morning meeting of mediation session with representatives of creditor groups, FOMB, AAFAP as part of General Obligation negotiations.
Outside PR	201	Feldman, Robert	11/5/2019	2.0	\$ 525.00	\$ 1,050.00	Participate in post initial General Obligation creditor mediation meeting with representatives of FOMB, PJT Partners, Citi, Government, O'Melveny & Myers and Ankura to discuss General Obligation deal, HTA items and PREPA.
Outside PR	201	Feldman, Robert	11/5/2019	0.5	\$ 525.00	\$ 262.50	Participate in initial General Obligation creditor mediation meeting with General Obligation creditors and representatives of FOMB, PJT Partners, Citi, Government, O'Melveny & Myers and Ankura.
Outside PR	201	Feldman, Robert	11/5/2019	0.8	\$ 525.00	\$ 420.00	Participate in pre-General Obligation creditor mediation meeting with representatives of FOMB, PJT Partners, Citi, Government, O'Melveny & Myers and Ankura.
Outside PR	208	Alvarez, Charles	11/5/2019	0.3	\$ 418.00	\$ 125.40	Correspond with D. Barrett (ACG) regarding HTA documents included in the creditor data room.
Outside PR	208	Barrett, Dennis	11/5/2019	1.8	\$ 850.25	\$ 1,530.45	Participate in discussion with P. Leake (ACG), R. Feldman (ACG), J. Levantis (ACG) and representatives of Alvarez and Marsal and AAFAP to walkthrough the HTA model.
Outside PR	208	Barrett, Dennis	11/5/2019	1.7	\$ 850.25	\$ 1,445.43	Review HTA certified fiscal plan model and HTA government model for additional detail to include in the HTA toll road analysis.
Outside PR	208	Barrett, Dennis	11/5/2019	0.6	\$ 850.25	\$ 510.15	Review and edit HTA toll road model methodology page.
Outside PR	208	Battle, Fernando	11/5/2019	0.5	\$ 916.75	\$ 458.38	Participate on call with G. Loran (AAFAF) to discuss HTA restructuring due diligence.
Outside PR	208	Feldman, Robert	11/5/2019	1.8	\$ 525.00	\$ 945.00	Participate in discussion with P. Leake (ACG), D. Barrett (ACG), J. Levantis (ACG) and representatives of Alvarez and Marsal and AAFAP to walkthrough the HTA model.
Outside PR	208	Feldman, Robert	11/5/2019	1.9	\$ 525.00	\$ 997.50	Review and revise v-toll revenue modeling as part of HTA toll road model at request of M. Yassin (AAFAF).
Outside PR	208	Feldman, Robert	11/5/2019	1.8	\$ 525.00	\$ 945.00	Prepare pricing roll forward analysis by toll plaza as part of HTA toll road model at request of M. Yassin (AAFAF).
Outside PR	208	Feldman, Robert	11/5/2019	1.4	\$ 525.00	\$ 735.00	Perform HTA salaries analysis comparing budget to actual to forecast salaries and wages as part of HTA toll road model at request of M. Yassin (AAFAF).
Outside PR	208	Feldman, Robert	11/5/2019	1.3	\$ 525.00	\$ 682.50	Prepare financial bridge and variance commentary for salaries and Paygo from HTA toll road model to HTA fiscal plan as part of HTA toll road model at request of M. Yassin (AAFAF).
Outside PR	208	Feldman, Robert	11/5/2019	1.2	\$ 525.00	\$ 630.00	Review and revise fine revenue modeling to reflect revised collection timing and collection rate assumptions as part of HTA toll road model at request of M. Yassin (AAFAF).
Outside PR	208	Feldman, Robert	11/5/2019	0.9	\$ 525.00	\$ 472.50	Prepare fiscal measures variance analysis from HTA toll road model to HTA fiscal plan to understand impact of revenue changes as part of HTA toll road model at request of M. Yassin (AAFAF).
Outside PR	208	Feldman, Robert	11/5/2019	0.7	\$ 525.00	\$ 367.50	Prepare variance analysis showing impact of inflation rates as part of HTA toll road model at request of M. Yassin (AAFAF).
Outside PR	208	Feldman, Robert	11/5/2019	0.3	\$ 525.00	\$ 157.50	Correspond with J. Boo (ACG) regarding salaries analysis as part of HTA toll road model.
Outside PR	208	Feldman, Robert	11/5/2019	0.3	\$ 525.00	\$ 157.50	Participate in discussion with representatives of McKinsey to discuss revenue data sources as part of HTA toll road model.
Outside PR	208	Feldman, Robert	11/5/2019	0.2	\$ 525.00	\$ 105.00	Correspond with D. Barrett (ACG) regarding inflation rate usage related to FOMB price hikes.
Outside PR	208	Leake, Paul	11/5/2019	1.8	\$ 370.50	\$ 666.90	Participate in discussion with R. Feldman (ACG), D. Barrett (ACG), J. Levantis (ACG) and representatives of Alvarez and Marsal and AAFAP to walkthrough the HTA model.
Outside PR	208	Leake, Paul	11/5/2019	2.8	\$ 370.50	\$ 1,037.40	Revise the HTA toll road model and related valuation framework to include the ability to examine a 40-year schedule.
Outside PR	208	Leake, Paul	11/5/2019	1.7	\$ 370.50	\$ 629.85	Revise the salaries and related benefits support backup summary and related footnotes to include in the HTA toll road model for conversation with R. Feldman (ACG).
Outside PR	208	Leake, Paul	11/5/2019	1.4	\$ 370.50	\$ 518.70	Review and revise the HTA toll road model to update model assumptions to ensure checks tie.
Outside PR	208	Leake, Paul	11/5/2019	0.8	\$ 370.50	\$ 296.40	Revise the other operating support detail summary and prepare assumption notes to include in the HTA toll road model for conversation with R. Feldman (ACG).
Outside PR	208	Leake, Paul	11/5/2019	0.7	\$ 370.50	\$ 259.35	Review and update expense long term growth rate assumptions used in the HTA toll road model for conversation from D. Barrett (ACG).
Outside PR	208	Leake, Paul	11/5/2019	0.6	\$ 370.50	\$ 222.30	Diligence toll road rate increases included in the HTA fiscal plan and the Metropistas transaction for inclusion of information in the HTA toll road model.
Outside PR	208	Leake, Paul	11/5/2019	0.6	\$ 370.50	\$ 222.30	Review and perform quality check on the toll road model prior to sending to D. Barrett (ACG) at the request of R. Feldman (ACG).
Outside PR	208	Leake, Paul	11/5/2019	0.5	\$ 370.50	\$ 185.25	Prepare variance summary on the impact of using US CPI and Puerto Rico inflation as basis for toll rate increases on model cash flows and valuation framework for R. Feldman (ACG).
Outside PR	208	Leake, Paul	11/5/2019	0.4	\$ 370.50	\$ 148.20	Review the HTA toll road rate hikes included in the HTA toll road model and correspond with R. Feldman (ACG) about potential changes to model structure regarding modeling the toll road rate hikes.
Outside PR	208	Leake, Paul	11/5/2019	0.3	\$ 370.50	\$ 111.15	Prepare and send the 40-year HTA toll road model to R. Feldman (ACG) for his review.
Outside PR	208	Leake, Paul	11/5/2019	0.3	\$ 370.50	\$ 111.15	Correspond with R. Feldman (ACG) regarding open items and next steps in the HTA toll road model.
Outside PR	208	Levantis, James	11/5/2019	1.8	\$ 446.50	\$ 803.70	Participate in discussion with P. Leake (ACG), R. Feldman (ACG), D. Barrett (ACG) and representatives of Alvarez and Marsal and AAFAP to walkthrough the HTA model.
Outside PR	208	Levantis, James	11/5/2019	1.3	\$ 446.50	\$ 580.45	Revise VTP build included in the HTA toll road model to be included in the rightsizing measure forecast.
Outside PR	208	Levantis, James	11/5/2019	0.6	\$ 446.50	\$ 267.90	Prepare language on capital expenditure plan forecast methodology in the HTA toll road model as requested by R. Feldman (ACG).
Outside PR	208	Levantis, James	11/5/2019	1.0	\$ 446.50	\$ 446.50	Diligence the rightsizing measure in the HTA fiscal plan to understand mapping of measure to each toll road in the HTA toll road model.
Outside PR	208	Levantis, James	11/5/2019	0.9	\$ 446.50	\$ 401.85	Update measures bridge to fiscal plan included in the HTA toll road model to reflect changes and include language regarding bridging items.
Outside PR	208	Levantis, James	11/5/2019	0.8	\$ 446.50	\$ 357.20	Prepare language on toll optimization measures forecast methodology in the HTA toll road model as requested by R. Feldman (ACG).
Outside PR	208	Levantis, James	11/5/2019	0.7	\$ 446.50	\$ 312.55	Prepare language on rightsizing savings measure forecast methodology in the HTA toll road model as requested by R. Feldman (ACG).
Outside PR	208	Levantis, James	11/5/2019	0.7	\$ 446.50	\$ 312.55	Review and update language in the measures build included in the HTA toll road model.
Outside PR	208	Levantis, James	11/5/2019	0.4	\$ 446.50	\$ 178.60	Prepare language on expense measures forecast methodology in the HTA toll road model as requested by R. Feldman (ACG).
Outside PR	208	Levantis, James	11/5/2019	0.3	\$ 446.50	\$ 133.95	Review mapping of the rightsizing measure included in the HTA toll road model to update toll road mapping in the fiscal plan.
Outside PR	57	Leake, Paul	11/6/2019	0.5	\$ 370.50	\$ 185.25	Prepare the PREPA weekly reporting packages for the week of 11/6/19 for Intralinks.
Outside PR	201	Barrett, Dennis	11/6/2019	0.8	\$ 850.25	\$ 680.20	Participate in meeting with D. Brownstein (Citi), E. Arias (PMA), F. Battle (ACG) and M. Yassin (AAFAF) to discuss General Obligation counteroffer alternatives.
Outside PR	201	Battle, Fernando	11/6/2019	0.8	\$ 916.75	\$ 733.40	Participate in meeting with D. Brownstein (Citi), E. Arias (PMA), D. Barrett (ACG) and M. Yassin (AAFAF) to discuss General Obligation counteroffer alternatives.
Outside PR	201	Battle, Fernando	11/6/2019	1.5	\$ 916.75	\$ 1,375.13	Participate in meeting with representatives of Citi, PJT Partners, General Obligation investor group and Miller Buckfire to discuss market access for General Obligation instruments as part of security design conversations.
Outside PR	201	Battle, Fernando	11/6/2019	0.8	\$ 916.75	\$ 733.40	Participate in meeting with H. Negroni (Fundamental Advisors) to discuss General Obligation security design as part of negotiations with General Obligation creditor group in mediation process.
Outside PR	201	Battle, Fernando	11/6/2019	0.8	\$ 916.75	\$ 733.40	Participate in meeting with representatives of UCC, Proskauer, AAFAP, O'Melveny & Myers and Paul Hastings to discuss unsecured claims and Commonwealth plan of adjustment.
Outside PR	201	Battle, Fernando	11/6/2019	0.6	\$ 916.75	\$ 550.05	Participate in meeting with representatives of Citi to debrief on meeting with General Obligation Investor group related to General Obligation market access issues.
Outside PR	201	Battle, Fernando	11/6/2019	0.3	\$ 916.75	\$ 275.03	Participate in meeting with B. Meyers (Ducera) to discuss General Obligation counteroffer terms.
Outside PR	208	Barrett, Dennis	11/6/2019	1.5	\$ 850.25	\$ 1,275.38	Participate in meeting with P. Leake (ACG), R. Feldman (ACG), and J. Levantis (ACG) to walk through the HTA model prior to submission to creditors.
Outside PR	208	Barrett, Dennis	11/6/2019	0.1	\$ 850.25	\$ 85.03	Participate in discussion with P. Leake (ACG), R. Feldman (ACG), J. Levantis (ACG), M. Rodriguez (PMA) and representatives of O'Melveny & Myers and AAFAP to discuss payments to Metropistas.
Outside PR	208	Barrett, Dennis	11/6/2019	0.8	\$ 850.25	\$ 680.20	Participate in meeting with F. Battle (ACG) to discuss HTA model assumptions.
Outside PR	208	Barrett, Dennis	11/6/2019	0.8	\$ 850.25	\$ 680.20	Participate in meeting with representatives of Ankura, O'Melveny & Myers, Proskauer, Citi, and PJT to discuss HTA presentation before meeting with monolines.
Outside PR	208	Barrett, Dennis	11/6/2019	0.5	\$ 850.25	\$ 425.13	Participate in discussion with R. Feldman (ACG) regarding preparing bridge from HTA fiscal plan to HTA toll road model at the request of M. Yassin (AAFAF).
Outside PR	208	Barrett, Dennis	11/6/2019	2.7	\$ 850.25	\$ 2,295.68	Review and perform quality check HTA toll road model prior to distributing to creditors.
Outside PR	208	Barrett, Dennis	11/6/2019	1.1	\$ 850.25	\$ 935.28	Analyze HTA toll road model outputs as compared to Moody's state toll road metrics.
Outside PR	208	Barrett, Dennis	11/6/2019	1.0	\$ 850.25	\$ 850.25	Participate in meeting with B. Gleason (Phoenix) to walk the mediation team advisors through the toll road analysis in advance of mediation.
Outside PR	208	Barrett, Dennis	11/6/2019	0.9	\$ 850.25	\$ 765.23	Participate on call with representatives of AAFAP, Proskauer, Citi and PJT Partners regarding the HTA toll road analysis and upcoming HTA mediation.

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
Outside PR	208	Barrett, Dennis	11/6/2019	0.4	\$ 850.25	\$ 340.10	Correspond with representatives of AAFAP, O'Melveny & Myers and Ankura regarding disclaimer language when distributing HTA toll road model.
Outside PR	208	Barrett, Dennis	11/6/2019	0.4	\$ 850.25	\$ 340.10	Participate on call with G. Loran (AAFAF) to provide an update on the status of the HTA toll road analysis.
Outside PR	208	Battle, Fernando	11/6/2019	0.8	\$ 916.75	\$ 733.40	Participate in meeting with D. Barrett (ACG) to discuss HTA model assumptions.
Outside PR	208	Battle, Fernando	11/6/2019	0.8	\$ 916.75	\$ 733.40	Participate in meeting with representatives of Ankura, O'Melveny & Myers, Proskauer, Citi, and PJT to discuss HTA presentation before meeting with monolines.
Outside PR	208	Feldman, Robert	11/6/2019	1.5	\$ 525.00	\$ 787.50	Participate in meeting with P. Leake (ACG), D. Barrett (ACG), and J. Levantis (ACG) to walk through the HTA model prior to submission to creditors.
Outside PR	208	Feldman, Robert	11/6/2019	0.1	\$ 525.00	\$ 52.50	Participate in discussion with P. Leake (ACG), D. Barrett (ACG), J. Levantis (ACG), and M. Rodriguez (PMA) and representatives of O'Melveny & Myers and AAFAP to discuss payments to Metropistas.
Outside PR	208	Feldman, Robert	11/6/2019	0.5	\$ 525.00	\$ 262.50	Participate in discussion with D. Barrett (ACG) regarding preparing bridge from HTA fiscal plan to HTA toll road model at the request of M. Yassin (AAFAF).
Outside PR	208	Feldman, Robert	11/6/2019	2.8	\$ 525.00	\$ 1,470.00	Prepare revenue bridge across all revenue components from HTA toll road model to certified fiscal plan at request of M. Yassin (AAFAF).
Outside PR	208	Feldman, Robert	11/6/2019	2.1	\$ 525.00	\$ 1,102.50	Review and perform quality check on revenue modeling as part of HTA revenue bridge requested by M. Yassin (AAFAF).
Outside PR	208	Feldman, Robert	11/6/2019	1.4	\$ 525.00	\$ 735.00	Review and perform quality check fiscal measures bridge as part of HTA toll road model at request of M. Yassin (AAFAF).
Outside PR	208	Feldman, Robert	11/6/2019	1.1	\$ 525.00	\$ 577.50	Prepare assumption commentary and stress test key assumption to understand impact on valuation as part of HTA toll road model at request of M. Yassin (AAFAF).
Outside PR	208	Feldman, Robert	11/6/2019	0.9	\$ 525.00	\$ 472.50	Review and modify modeling of various revenue and expense measures as part of HTA toll road model at request of M. Yassin (AAFAF).
Outside PR	208	Feldman, Robert	11/6/2019	0.8	\$ 525.00	\$ 420.00	Revise valuation analysis for incremental flexibility and inclusion of 1968 bond resolution excess value calculation as part of HTA toll road model at request of M. Yassin (AAFAF).
Outside PR	208	Feldman, Robert	11/6/2019	0.8	\$ 525.00	\$ 420.00	Perform modeling around v-toll and fines to reflect working capital timing adjustments as part of HTA toll road model at request of M. Yassin (AAFAF).
Outside PR	208	Feldman, Robert	11/6/2019	0.4	\$ 525.00	\$ 210.00	Participate in discussion with X. Azcue (McKinsey) to discuss v-tolls modeling as part of HTA toll road model at request of M. Yassin (AAFAF).
Outside PR	208	Leake, Paul	11/6/2019	1.5	\$ 370.50	\$ 555.75	Participate in meeting with R. Feldman (ACG), D. Barrett (ACG), and J. Levantis (ACG) to walk through the HTA model prior to submission to creditors.
Outside PR	208	Leake, Paul	11/6/2019	0.1	\$ 370.50	\$ 37.05	Participate in discussion with R. Feldman (ACG), D. Barrett (ACG), J. Levantis (ACG), M. Rodriguez (PMA) and representatives of O'Melveny & Myers and AAFAP to discuss payments to Metropistas.
Outside PR	208	Leake, Paul	11/6/2019	1.1	\$ 370.50	\$ 407.55	Review and perform quality check on the toll road model prior to sending to creditor groups.
Outside PR	208	Leake, Paul	11/6/2019	0.9	\$ 370.50	\$ 333.45	Review model and prepare list of outstanding items, questions and assumptions to talk through with D. Barrett (ACG) prior to meeting regarding the HTA toll road model.
Outside PR	208	Leake, Paul	11/6/2019	0.9	\$ 370.50	\$ 333.45	Review and revise the HTA toll road model for comments provided by J. Branius (ACG).
Outside PR	208	Leake, Paul	11/6/2019	0.8	\$ 370.50	\$ 296.40	Revise the salaries and related benefits allocation detail for revised assumptions to include in the HTA toll road model.
Outside PR	208	Leake, Paul	11/6/2019	0.7	\$ 370.50	\$ 259.35	Diligence the different data sources regarding number of transactions used for the toll administration expense and revenue projections prior to meeting with R. Feldman (ACG).
Outside PR	208	Leake, Paul	11/6/2019	0.6	\$ 370.50	\$ 222.30	Prepare revised other operating expense backup summary at the request of R. Feldman (ACG) for inclusion in the HTA toll road model.
Outside PR	208	Leake, Paul	11/6/2019	0.4	\$ 370.50	\$ 148.20	Diligence the backup salary and related benefits expense data provided by G. Loran (AAFAF) to understand the variances between the FY20 salary and related expenses backup and the HTA certified fiscal plan FY20 projections.
Outside PR	208	Leake, Paul	11/6/2019	0.4	\$ 370.50	\$ 148.20	Review and revise the v-tolls out of month collection rates for the first 2 years as requested by R. Feldman (ACG).
Outside PR	208	Leake, Paul	11/6/2019	0.4	\$ 370.50	\$ 148.20	Review the Moody's toll road report and compare to the HTA toll road model at the request of F. Battle (ACG).
Outside PR	208	Leake, Paul	11/6/2019	0.3	\$ 370.50	\$ 111.15	Correspond with D. Barrett (ACG) regarding allocation of salaries attributable to toll roads included in the HTA toll road model and the variance to the HTA certified fiscal plan FY20 projection.
Outside PR	208	Levantis, James	11/6/2019	1.5	\$ 446.50	\$ 669.75	Participate in meeting with P. Leake (ACG), R. Feldman (ACG), and D. Barrett (ACG) to walk through the HTA model prior to submission to creditors.
Outside PR	208	Levantis, James	11/6/2019	1.8	\$ 446.50	\$ 803.70	Revise measures bridge to include language of impact of each toll optimization measure on each revenue and expense line item.
Outside PR	208	Levantis, James	11/6/2019	1.0	\$ 446.50	\$ 446.50	Review and perform quality check of HTA toll road model prior to sending out to FOMB advisors and creditors.
Outside PR	218	Ruvane, Joseph	11/6/2019	1.2	\$ 325.00	\$ 390.00	Update labor analysis deliverables presentation based on call with J. Frehse (ACG) and F. Battle (ACG).
Outside PR	54	Barrett, Dennis	11/7/2019	0.3	\$ 850.25	\$ 255.08	Participate on call with P. Leake (ACG) regarding accrued pension liabilities for inclusion in the pre and post-restructured claims summary requested by C. Yamin (AAFAF).
Outside PR	54	Battle, Fernando	11/7/2019	1.1	\$ 916.75	\$ 1,008.43	Review and prepare response to debt sustainability analysis prepared by Espacios Abiertos as requested by K. Fraguada (AAFAF).
Outside PR	54	Leake, Paul	11/7/2019	0.3	\$ 370.50	\$ 111.15	Participate on call with D. Barrett (ACG) regarding accrued pension liabilities for inclusion in the pre and post-restructured claims summary requested by C. Yamin (AAFAF).
Outside PR	54	Leake, Paul	11/7/2019	0.9	\$ 370.50	\$ 333.45	Revise the pre and post-restructure claims summary for various claims as requested by C. Yamin (AAFAF) based on feedback provided by R. Feldman (ACG).
Outside PR	54	Leake, Paul	11/7/2019	0.6	\$ 370.50	\$ 222.30	Prepare pre and post-restructure claims summary for various claims as requested by C. Yamin (AAFAF).
Outside PR	54	Leake, Paul	11/7/2019	0.4	\$ 370.50	\$ 148.20	Correspond with R. Feldman (ACG) regarding the preparation of pre and post-restructured debt outstanding for various credits as requested by C. Yamin (AAFAF).
Outside PR	54	Leake, Paul	11/7/2019	0.3	\$ 370.50	\$ 111.15	Prepare and send the pre and post-restructure claims summary for various claims as requested by C. Yamin (AAFAF) to F. Battle (ACG).
Outside PR	54	Leake, Paul	11/7/2019	0.1	\$ 370.50	\$ 37.05	Correspond with F. Battle (ACG) regarding the effective cut to pension liability used in the pre and post-restructured claims summary requested by C. Yamin (AAFAF).
Outside PR	54	Levantis, James	11/7/2019	0.5	\$ 446.50	\$ 223.25	Prepare and send the Puerto Rico credits trading update to representatives of Ankura, AAFAP and O'Melveny & Myers.
Outside PR	54	Levantis, James	11/7/2019	0.4	\$ 446.50	\$ 178.60	Prepare schedule of general unsecured claims build as requested by W. Everts (PJT).
Outside PR	57	Battle, Fernando	11/7/2019	0.4	\$ 916.75	\$ 366.70	Participate on call with J. San Miguel (ACG), L. Porter (ACG) and G. Gil (ACG) regarding cost of renewable included in PREPA certified fiscal plan rate forecast.
Outside PR	57	Battle, Fernando	11/7/2019	0.2	\$ 916.75	\$ 183.35	Participate on call with D. Salinas (Quinn) to discuss status of PREPA RSA.
Outside PR	201	Battle, Fernando	11/7/2019	1.7	\$ 916.75	\$ 1,558.48	Participate in meeting with representatives of O'Melveny & Myers, Pietrantonio Mendez & Alvarez, Nixon and AAFAP to discuss General Obligation negotiation strategy.
Outside PR	201	Battle, Fernando	11/7/2019	0.8	\$ 916.75	\$ 733.40	Participate in meeting with M. Yassin (AAFAF), C. Saavedra (AAFAF) and J. Rapisardi (OMM) to discuss general strategy related to General Obligation debt restructuring.
Outside PR	201	Battle, Fernando	11/7/2019	0.4	\$ 916.75	\$ 366.70	Participate on call with M. Yassin (AAFAF) to discuss General Obligation counteroffer to be represented to General Obligation investor group as part of mediation process.
Outside PR	201	Battle, Fernando	11/7/2019	0.1	\$ 916.75	\$ 91.68	Participate on call with H. Negroni (Fundamental Advisors) to discuss General Obligation security design as part of negotiations with General Obligation group in mediation process.
Outside PR	201	Feldman, Robert	11/7/2019	0.6	\$ 525.00	\$ 315.00	Prepare plan of adjustment recovery graph analysis at request of F. Battle (ACG).
Outside PR	201	Feldman, Robert	11/7/2019	0.4	\$ 525.00	\$ 210.00	Correspond with P. Leake (ACG) regarding plan of adjustment recovery graph analysis at request of F. Battle (ACG).
Outside PR	208	Barrett, Dennis	11/7/2019	2.0	\$ 850.25	\$ 1,700.50	Participate in meeting with representatives of Ankura, Proskauer, PJT Partners, Pietrantonio Mendez & Alvarez, National, Assured, FOMB, Citi and O'Melveny & Myers to walk through the HTA model.
Outside PR	208	Barrett, Dennis	11/7/2019	0.5	\$ 850.25	\$ 425.13	Participate in meeting with F. Battle (ACG) related to HTA restructuring in preparation for meeting with FOMB advisors.
Outside PR	208	Barrett, Dennis	11/7/2019	2.1	\$ 850.25	\$ 1,785.53	Continue review of HTA toll road model and HTA certified fiscal plan in preparation for HTA mediation session.
Outside PR	208	Battle, Fernando	11/7/2019	2.0	\$ 916.75	\$ 1,833.50	Participate in meeting with representatives of Ankura, Proskauer, PJT Partners, Pietrantonio Mendez & Alvarez, National, Assured, FOMB, Citi and O'Melveny & Myers to walk through the HTA model.
Outside PR	208	Battle, Fernando	11/7/2019	0.5	\$ 916.75	\$ 458.38	Participate in meeting with D. Barrett (ACG) related to HTA restructuring in preparation for meeting with FOMB advisors.
Outside PR	208	Battle, Fernando	11/7/2019	0.6	\$ 916.75	\$ 550.05	Participate on call with M. Sonkin (National) to discuss HTA restructuring alternatives.
Outside PR	208	Feldman, Robert	11/7/2019	2.0	\$ 525.00	\$ 1,050.00	Participate in meeting with representatives of Ankura, Proskauer, PJT Partners, Pietrantonio Mendez & Alvarez, National, Assured, FOMB, Citi and O'Melveny & Myers to walk through the HTA model.
Outside PR	208	Feldman, Robert	11/7/2019	0.6	\$ 525.00	\$ 315.00	Review and revise HTA holdings analysis at request of S. Uhlund (OMM).
Outside PR	208	Feldman, Robert	11/7/2019	0.5	\$ 525.00	\$ 262.50	Prepare talking points in preparation for walk through of HTA model with creditors.
Outside PR	208	Leake, Paul	11/7/2019	2.0	\$ 370.50	\$ 741.00	Participate in meeting with representatives of Ankura, Proskauer, PJT Partners, Pietrantonio Mendez & Alvarez, National, Assured, FOMB, Citi and O'Melveny & Myers to walk through the HTA model.
Outside PR	208	Levantis, James	11/7/2019	2.0	\$ 446.50	\$ 893.00	Participate in meeting with representatives of Ankura, Proskauer, PJT Partners, Pietrantonio Mendez & Alvarez, National, Assured, FOMB, Citi and O'Melveny & Myers to walk through the HTA model.
Outside PR	208	Levantis, James	11/7/2019	0.3	\$ 446.50	\$ 133.95	Prepare schedule of monoline holdings of HTA68 and HTA98 bonds as requested by S. Uhlund (OMM).
Outside PR	218	Ruvane, Joseph	11/7/2019	0.4	\$ 325.00	\$ 130.00	Update labor analysis deliverables presentation based on call with J. Frehse (ACG).
Outside PR	54	Barrett, Dennis	11/8/2019	0.1	\$ 850.25	\$ 85.03	Participate in discussion with R. Feldman (ACG) regarding general fund lien analysis.
Outside PR	54	Feldman, Robert	11/8/2019	0.1	\$ 525.00	\$ 52.50	Participate in discussion with D. Barrett (ACG) regarding general fund lien analysis.

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
Outside PR	201	Barrett, Dennis	11/8/2019	0.5	\$ 850.25	\$ 425.13	Participate on call with F. Battle and R. Feldman (ACG) to discuss General Obligation negotiation strategy related to security design.
Outside PR	201	Barrett, Dennis	11/8/2019	1.3	\$ 850.25	\$ 1,105.33	Review LCDC counter proposal and compare to prior proposals and FOMB proposal.
Outside PR	201	Barrett, Dennis	11/8/2019	0.6	\$ 850.25	\$ 510.15	Revise General Obligation statutory lien coverage analysis and send to M. Yassin (AAFAF) as requested.
Outside PR	201	Barrett, Dennis	11/8/2019	0.3	\$ 850.25	\$ 255.08	Correspond with R. Feldman (ACG) regarding statutory lien analysis.
Outside PR	201	Barrett, Dennis	11/8/2019	0.2	\$ 850.25	\$ 170.05	Review Moody's local government statutory lien report on Kentucky.
Outside PR	201	Battle, Fernando	11/8/2019	0.5	\$ 916.75	\$ 458.38	Participate on call with D. Barrett (ACG) and R. Feldman (ACG) to discuss General Obligation negotiation strategy related to security design.
Outside PR	201	Battle, Fernando	11/8/2019	0.4	\$ 916.75	\$ 366.70	Participate on call with A. Sklar (Monarch) to discuss rationale for General Obligation counteroffer and security design as part of mediation process.
Outside PR	201	Battle, Fernando	11/8/2019	0.4	\$ 916.75	\$ 366.70	Participate on call with M. Yassin (AAFAF) to discuss strategy related to General Obligation negotiations with General Obligation investor group as part of mediation process.
Outside PR	201	Battle, Fernando	11/8/2019	0.3	\$ 916.75	\$ 275.03	Participate on call with J. Rapisardi (OMM) to discuss strategy related to General Obligation negotiations with General Obligation investor group as part of mediation process.
Outside PR	201	Feldman, Robert	11/8/2019	0.2	\$ 525.00	\$ 105.00	Participate in discussion with J. Levantis (ACG) regarding fiscal plan scenarios to be run as part of statutory lien analysis.
Outside PR	201	Feldman, Robert	11/8/2019	0.5	\$ 525.00	\$ 262.50	Participate on call with D. Barrett (ACG) and F. Battle (ACG) to discuss General Obligation negotiation strategy related to security design.
Outside PR	201	Feldman, Robert	11/8/2019	1.6	\$ 525.00	\$ 840.00	Prepare statutory lien summary as part of statutory lien analysis at request of M. Yassin (AAFAF).
Outside PR	201	Feldman, Robert	11/8/2019	1.5	\$ 525.00	\$ 787.50	Modify statutory lien summary to show various fiscal plan downside scenarios as part of statutory lien analysis at request of M. Yassin (AAFAF).
Outside PR	201	Feldman, Robert	11/8/2019	1.2	\$ 525.00	\$ 630.00	Modify statutory lien summary to include alternative scenarios under differing coverage ratio assumptions as part of statutory lien analysis at request of M. Yassin (AAFAF).
Outside PR	201	Feldman, Robert	11/8/2019	0.9	\$ 525.00	\$ 472.50	Prepare summary matrix by fiscal plan scenario and by coverage ratio scenario as part of statutory lien analysis at request of M. Yassin (AAFAF).
Outside PR	201	Leake, Paul	11/8/2019	1.5	\$ 370.50	\$ 555.75	Diligence the Moody's report for new legislation passed in Kentucky on the establishment of liens on General Obligation debt at the request of D. Barrett (ACG).
Outside PR	201	Leake, Paul	11/8/2019	0.2	\$ 370.50	\$ 74.10	Correspond with J. Levantis (ACG) regarding disaster relief scenarios to include in the statutory lien analysis.
Outside PR	201	Levantis, James	11/8/2019	0.2	\$ 446.50	\$ 89.30	Participate in discussion with R. Feldman (ACG) regarding fiscal plan scenarios to be run as part of statutory lien analysis.
Outside PR	201	Levantis, James	11/8/2019	0.6	\$ 446.50	\$ 267.90	Prepare fiscal plan cash flow scenario of 50% reduction of disaster relief funding to be included in the statutory lien analysis.
Outside PR	201	Levantis, James	11/8/2019	0.4	\$ 446.50	\$ 178.60	Prepare fiscal plan cash flow scenario of 25 basis point reduction of structural reforms impact to be included in the statutory lien analysis.
Outside PR	201	Levantis, James	11/8/2019	0.3	\$ 446.50	\$ 133.95	Correspond with D. Barrett (ACG) regarding the fiscal plan scenarios to be included in the statutory lien analysis.
Outside PR	201	Levantis, James	11/8/2019	0.3	\$ 446.50	\$ 133.95	Prepare fiscal plan cash flow scenario of 25% reduction of FEMA PA funding to be included in the statutory lien analysis.
Outside PR	201	Levantis, James	11/8/2019	0.3	\$ 446.50	\$ 133.95	Prepare fiscal plan cash flow scenario of 10 basis point reduction of structural reforms impact to be included in the statutory lien analysis.
Outside PR	202	Barrett, Dennis	11/8/2019	0.1	\$ 850.25	\$ 85.03	Participate on call with J. Battle (ACG) to discuss PBA creditor matrix and creditor list.
Outside PR	202	Barrett, Dennis	11/8/2019	0.7	\$ 850.25	\$ 595.18	Review information provided by PBA and status of required filing regarding PBA petition.
PR	202	Battle, Juan Carlos	11/8/2019	0.1	\$ 684.00	\$ 68.40	Participate on call with D. Barrett (ACG) to discuss PBA creditor matrix and creditor list.
Outside PR	202	Levantis, James	11/8/2019	1.5	\$ 446.50	\$ 669.75	Diligence PBA debt service schedule provided by PBA compared to the Commonwealth claims model.
Outside PR	208	Barrett, Dennis	11/8/2019	0.8	\$ 850.25	\$ 680.20	Participate in meeting with P. Leake (ACG), R. Feldman (ACG), and representatives of Alvarez & Marsal to further discuss the HTA toll road model.
Outside PR	208	Feldman, Robert	11/8/2019	0.8	\$ 525.00	\$ 420.00	Participate in meeting with P. Leake (ACG), D. Barrett (ACG) and representatives of Alvarez & Marsal to further discuss the HTA toll road model.
Outside PR	208	Feldman, Robert	11/8/2019	0.5	\$ 525.00	\$ 262.50	Prepare General Obligation holder summary as part of HTA holder analysis at request of S. Uhland (OMM).
Outside PR	208	Feldman, Robert	11/8/2019	0.5	\$ 525.00	\$ 262.50	Review and update HTA toll road model updates performed by P. Leake (ACG) as part of HTA toll road model at request of M. Yassin (AAFAF).
Outside PR	208	Leake, Paul	11/8/2019	0.8	\$ 370.50	\$ 296.40	Participate in meeting with R. Feldman (ACG), D. Barrett (ACG) and representatives of Alvarez & Marsal to further discuss the HTA toll road model.
Outside PR	208	Leake, Paul	11/8/2019	1.4	\$ 370.50	\$ 518.70	Revise the HTA toll road model based on feedback from call with representatives of HTA.
Outside PR	208	Leake, Paul	11/8/2019	0.4	\$ 370.50	\$ 148.20	Prepare and send the revised HTA toll road model and a summary of changes to D. Barrett (ACG) and R. Feldman (ACG).
Outside PR	54	Barrett, Dennis	11/9/2019	0.5	\$ 850.25	\$ 425.13	Participate in discussion with R. Feldman (ACG) regarding results of preliminary secured versus unsecured and deemed issuance date analysis.
Outside PR	54	Barrett, Dennis	11/9/2019	0.1	\$ 850.25	\$ 85.03	Participate in discussion with R. Feldman (ACG) regarding analysis on secured versus unsecured for new debt recovery.
Outside PR	54	Feldman, Robert	11/9/2019	0.5	\$ 525.00	\$ 262.50	Participate in discussion with D. Barrett (ACG) regarding results of preliminary secured versus unsecured and deemed issuance date analysis.
Outside PR	54	Feldman, Robert	11/9/2019	0.1	\$ 525.00	\$ 52.50	Participate in discussion with D. Barrett (ACG) regarding analysis on secured versus unsecured for new debt recovery.
Outside PR	201	Barrett, Dennis	11/9/2019	0.4	\$ 850.25	\$ 340.10	Participate in discussion with R. Feldman (ACG) and P. Leake (ACG) to walk through the General Obligation counter proposal summary requested by M. Yassin (AAFAF).
Outside PR	201	Barrett, Dennis	11/9/2019	0.5	\$ 850.25	\$ 425.13	Participate on call with representatives of Miller Buckfire, Ankura, PJT and Citi to review terms of General Obligation counterproposal presented by investor group.
Outside PR	201	Barrett, Dennis	11/9/2019	0.5	\$ 850.25	\$ 425.13	Participate on call with representatives of O'Melveny & Myers, Nixon Peabody, Pietrantonio Mendez & Alvarez, AAFAF and Ankura to discuss General Obligation counterproposal and develop strategy for response.
Outside PR	201	Barrett, Dennis	11/9/2019	0.2	\$ 850.25	\$ 170.05	Participate on call with representatives of Ankura to discuss methodology to score General Obligation counterproposal.
Outside PR	201	Barrett, Dennis	11/9/2019	0.1	\$ 850.25	\$ 85.03	Participate in discussion with R. Feldman (ACG) regarding status of General Obligation counter offer presentation.
Outside PR	201	Battle, Fernando	11/9/2019	0.5	\$ 916.75	\$ 458.38	Participate on call with representatives of Miller Buckfire, Ankura, PJT and Citi to review terms of General Obligation counterproposal presented by investor group.
Outside PR	201	Battle, Fernando	11/9/2019	0.5	\$ 916.75	\$ 458.38	Participate on call with representatives of O'Melveny & Myers, Nixon Peabody, Pietrantonio Mendez & Alvarez, AAFAF and Ankura to discuss General Obligation counterproposal and develop strategy for response.
Outside PR	201	Battle, Fernando	11/9/2019	0.2	\$ 916.75	\$ 183.35	Participate on call with representatives of Ankura to discuss methodology to score General Obligation counterproposal.
Outside PR	201	Battle, Fernando	11/9/2019	0.8	\$ 916.75	\$ 733.40	Review and analyze General Obligation counterproposal presented by investor group and compare to prior offer as part of negotiation/mediation process.
Outside PR	201	Battle, Fernando	11/9/2019	0.5	\$ 916.75	\$ 458.38	Participate on call with M. Yassin (AAFAF) to discuss strategy for response to General Obligation counterproposal submitted by investor group as part of mediation process.
Outside PR	201	Battle, Fernando	11/9/2019	0.5	\$ 916.75	\$ 458.38	Participate on call with D. Brownstein (Citi) to discuss potential reactions to General Obligation counterproposal received from investor group.
Outside PR	201	Battle, Fernando	11/9/2019	0.5	\$ 916.75	\$ 458.38	Participate on call with T. Green (Citi) to discuss terms of General Obligation counterproposal and compare with other municipal bankruptcies.
Outside PR	201	Battle, Fernando	11/9/2019	0.4	\$ 916.75	\$ 366.70	Review legal considerations presentation prepared by representatives of Quinn Emmanuel as part of General Obligation counter proposal presented by investor group as part of mediation process.
Outside PR	201	Battle, Fernando	11/9/2019	0.4	\$ 916.75	\$ 366.70	Participate on call with M. Yassin (AAFAF) to discuss terms of General Obligation counterproposal submitted by investor group as part of mediation process.
Outside PR	201	Battle, Fernando	11/9/2019	0.4	\$ 916.75	\$ 366.70	Review and provide comments to summary of comparison of General Obligation counterproposal presented by investor group to prior offers.
Outside PR	201	Battle, Fernando	11/9/2019	0.4	\$ 916.75	\$ 366.70	Participate on call with D. Brownstein (Citi) to discuss alternative approaches to Commonwealth plan of adjustment in light of General Obligation counterproposal.
Outside PR	201	Feldman, Robert	11/9/2019	0.4	\$ 525.00	\$ 210.00	Participate in discussion with P. Leake (ACG) and D. Barrett (ACG) to walk through the General Obligation counter proposal summary requested by M. Yassin (AAFAF).
Outside PR	201	Feldman, Robert	11/9/2019	0.5	\$ 525.00	\$ 262.50	Participate on call with representatives of O'Melveny & Myers, Nixon Peabody, Pietrantonio Mendez & Alvarez, AAFAF and Ankura to discuss General Obligation counterproposal and develop strategy for response.
Outside PR	201	Feldman, Robert	11/9/2019	0.2	\$ 525.00	\$ 105.00	Participate on call with representatives of Ankura to discuss methodology to score General Obligation counterproposal.
Outside PR	201	Feldman, Robert	11/9/2019	0.6	\$ 525.00	\$ 315.00	Participate on call with P. Leake (ACG) to discuss the General Obligation counter proposal and the summary presentation requested by M. Yassin (AAFAF).
Outside PR	201	Feldman, Robert	11/9/2019	0.4	\$ 525.00	\$ 210.00	Participate on call with P. Leake (ACG) to walk through the General Obligation counter proposal analysis prepared by P. Leake (ACG) to understand the mechanics and implications of the General Obligation creditor proposal.
Outside PR	201	Feldman, Robert	11/9/2019	0.1	\$ 525.00	\$ 52.50	Participate in discussion with D. Barrett (ACG) regarding status of General Obligation counter offer presentation.
Outside PR	201	Feldman, Robert	11/9/2019	1.2	\$ 525.00	\$ 630.00	Prepare matrix comparing latest government and FOMB proposal to 11/8 General Obligation counter proposal.
Outside PR	201	Feldman, Robert	11/9/2019	1.0	\$ 525.00	\$ 525.00	Perform financial modeling of 11/8 General Obligation counter proposal to understand revised economics proposed by creditors.

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
Outside PR	201	Leake, Paul	11/9/2019	0.4	\$ 370.50	\$ 148.20	Participate in discussion with R. Feldman (ACG) and D. Barrett (ACG) to walk through the General Obligation counter proposal summary requested by M. Yassin (AAFAF).
Outside PR	201	Leake, Paul	11/9/2019	0.2	\$ 370.50	\$ 74.10	Participate on call with representatives of Ankura to discuss methodology to score General Obligation counterproposal.
Outside PR	201	Leake, Paul	11/9/2019	0.6	\$ 370.50	\$ 222.30	Participate on call with R. Feldman (ACG) to discuss the General Obligation counter proposal and the summary presentation requested by M. Yassin (AAFAF).
Outside PR	201	Leake, Paul	11/9/2019	0.4	\$ 370.50	\$ 148.20	Participate on call with R. Feldman (ACG) to walk through the General Obligation counter proposal analysis prepared by P. Leake (ACG) to understand the mechanics and implications of the General Obligation creditor proposal.
Outside PR	201	Leake, Paul	11/9/2019	1.4	\$ 370.50	\$ 518.70	Revise the General Obligation counter proposal summary for comments provided by F. Batlle (ACG).
Outside PR	201	Leake, Paul	11/9/2019	1.1	\$ 370.50	\$ 407.55	Prepare analysis for the mechanics of the General Obligation counter proposal to understand the implied savings of a lower coupon on secured bonds and the impact of the earlier dated date.
Outside PR	201	Leake, Paul	11/9/2019	1.0	\$ 370.50	\$ 370.50	Review and revise the General Obligation counter proposal summary prepared by R. Feldman (ACG) prior to distributing to F. Batlle (ACG) and D. Barrett (ACG).
Outside PR	201	Leake, Paul	11/9/2019	0.9	\$ 370.50	\$ 333.45	Review the General Obligation counter proposal to understand the offer and include information in General Obligation counter proposal summary requested by F. Batlle (ACG).
Outside PR	201	Leake, Paul	11/9/2019	0.6	\$ 370.50	\$ 222.30	Refine the General Obligation counter proposal model for updated assumptions for conversation with R. Feldman (ACG) and D. Barrett (ACG).
Outside PR	201	Leake, Paul	11/9/2019	0.4	\$ 370.50	\$ 148.20	Diligence the Commonwealth plan of adjustment to understand annual General Obligation debt service amounts by principal and interest.
Outside PR	54	Barrett, Dennis	11/10/2019	0.2	\$ 850.25	\$ 170.05	Review Puerto Rico Restructuring status report prepared by representatives of O'Melveny & Myers.
Outside PR	57	Batlle, Fernando	11/10/2019	1.5	\$ 916.75	\$ 1,375.13	Review FTI report on advantages of third party operator for PREPA T&D system and prepare outline for presentation as part of meetings with key stakeholders.
Outside PR	201	Barrett, Dennis	11/10/2019	0.5	\$ 850.25	\$ 425.13	Participate in discussion with O'Melveny & Myers, AAFAF, Pietrantonio Mendez & Alvarez, and Ankura, including R. Feldman (ACG) and F. Batlle (ACG), to debrief on Counter Proposal and discuss strategy moving forward.
Outside PR	201	Barrett, Dennis	11/10/2019	0.3	\$ 850.25	\$ 255.08	Participate in discussion with P. Leake (ACG), R. Feldman (ACG) and F. Batlle (ACG) regarding assumptions to be used in sensitivity analysis related to additional bonds test coverage.
Outside PR	201	Barrett, Dennis	11/10/2019	0.4	\$ 850.25	\$ 340.10	Participate in discussion with P. Leake (ACG) and R. Feldman (ACG) regarding the creation of cash roll forward analysis under various fiscal plan scenarios.
Outside PR	201	Barrett, Dennis	11/10/2019	0.3	\$ 850.25	\$ 255.08	Review and provide comments on coverage analysis for general fund revenue streams prepared by R. Feldman (ACG).
Outside PR	201	Barrett, Dennis	11/10/2019	0.3	\$ 850.25	\$ 255.08	Review revised coverage analysis for general fund revenue streams prepared by R. Feldman (ACG) before sharing with F. Batlle (ACG).
Outside PR	201	Batlle, Fernando	11/10/2019	0.5	\$ 916.75	\$ 458.38	Participate in discussion with O'Melveny & Myers, AAFAF, Pietrantonio Mendez & Alvarez, and Ankura, including R. Feldman (ACG) and D. Barrett (ACG), to debrief on Counter Proposal and discuss strategy moving forward.
Outside PR	201	Batlle, Fernando	11/10/2019	0.3	\$ 916.75	\$ 275.03	Participate in discussion with P. Leake (ACG), R. Feldman (ACG) and D. Barrett (ACG) regarding assumptions to be used in sensitivity analysis related to additional bonds test coverage.
Outside PR	201	Batlle, Fernando	11/10/2019	0.9	\$ 916.75	\$ 825.08	Participate on call with representatives of AAFAF, O'Melveny & Myers, Pietrantonio Mendez & Alvarez and Nixon Peabody to discuss conference call with Judge Houser and review options available for exit currency and eventual market access.
Outside PR	201	Batlle, Fernando	11/10/2019	0.5	\$ 916.75	\$ 458.38	Participate on call with M. Yassin (AAFAF) to review call with Judge Houser and discuss next steps.
Outside PR	201	Batlle, Fernando	11/10/2019	0.4	\$ 916.75	\$ 366.70	Participate on call with D. Brownstein (Citi) to discuss status of Response of Board to General Obligation counterproposal.
Outside PR	201	Batlle, Fernando	11/10/2019	0.3	\$ 916.75	\$ 275.03	Participate on call with representatives of O'Melveny & Myers, Pietrantonio Mendez & Alvarez and Nixon Peabody to discuss options available for exit currency and eventual market access.
Outside PR	201	Feldman, Robert	11/10/2019	0.5	\$ 525.00	\$ 262.50	Participate in discussion with O'Melveny & Myers, AAFAF, Pietrantonio Mendez & Alvarez, and Ankura, including D. Barrett (ACG) and F. Batlle (ACG), to debrief on Counter Proposal and discuss strategy moving forward.
Outside PR	201	Feldman, Robert	11/10/2019	0.3	\$ 525.00	\$ 157.50	Participate on call with P. Leake (ACG) to discuss the creation of cash roll forward analysis under various fiscal plan scenarios as it relates to the ability of the Commonwealth to fund debt service.
Outside PR	201	Feldman, Robert	11/10/2019	0.3	\$ 525.00	\$ 157.50	Participate in discussion with P. Leake (ACG), D. Barrett (ACG) and F. Batlle (ACG) regarding assumptions to be used in sensitivity analysis related to additional bonds test coverage.
Outside PR	201	Feldman, Robert	11/10/2019	0.4	\$ 525.00	\$ 210.00	Participate in discussion with P. Leake (ACG) and D. Barrett (ACG) regarding the creation of cash roll forward analysis under various fiscal plan scenarios.
Outside PR	201	Feldman, Robert	11/10/2019	0.5	\$ 525.00	\$ 262.50	Participate on call with P. Leake (ACG) to walk through and perform quality check on the cash roll forward analysis under various fiscal plan scenarios.
Outside PR	201	Feldman, Robert	11/10/2019	1.6	\$ 525.00	\$ 840.00	Prepare coverage ratio summary slides for three coverage ratio scenarios as part of coverage ratio analysis as requested by M. Yassin (AAFAF).
Outside PR	201	Feldman, Robert	11/10/2019	1.3	\$ 525.00	\$ 682.50	Prepare cash roll forward analysis to understand go-forward cash balance under various fiscal plan scenarios as requested by M. Yassin (AAFAF).
Outside PR	201	Feldman, Robert	11/10/2019	0.6	\$ 525.00	\$ 315.00	Prepare summary matrix for cash roll forward analysis under various fiscal plan scenarios as requested by M. Yassin (AAFAF).
Outside PR	201	Feldman, Robert	11/10/2019	0.6	\$ 525.00	\$ 315.00	Prepare TSA cash balance summary bullet points identifying trends in TSA cash balance over the past year at request of J. Zujkowski (OMM).
Outside PR	201	Feldman, Robert	11/10/2019	0.2	\$ 525.00	\$ 105.00	Correspond with D. Barrett (ACG) regarding creation of summary level coverage ratio analysis.
Outside PR	201	Leake, Paul	11/10/2019	0.3	\$ 370.50	\$ 111.15	Participate on call with R. Feldman (ACG) to discuss the creation of cash roll forward analysis under various fiscal plan scenarios as it relates to the ability of the Commonwealth to fund debt service.
Outside PR	201	Leake, Paul	11/10/2019	0.3	\$ 370.50	\$ 111.15	Participate in discussion with D. Barrett (ACG), R. Feldman (ACG) and F. Batlle (ACG) regarding assumptions to be used in sensitivity analysis related to additional bonds test coverage.
Outside PR	201	Leake, Paul	11/10/2019	0.4	\$ 370.50	\$ 148.20	Participate in discussion with R. Feldman (ACG) and D. Barrett (ACG) regarding the creation of cash roll forward analysis under various fiscal plan scenarios.
Outside PR	201	Leake, Paul	11/10/2019	0.5	\$ 370.50	\$ 185.25	Participate on call with R. Feldman (ACG) to walk through and perform quality check on the cash roll forward analysis under various fiscal plan scenarios.
Outside PR	201	Leake, Paul	11/10/2019	0.5	\$ 370.50	\$ 185.25	Review the cash roll forward analysis under various fiscal plan scenarios prepared by R. Feldman (ACG).
Outside PR	201	Leake, Paul	11/10/2019	0.4	\$ 370.50	\$ 148.20	Prepare layout of the summary page to be included in the coverage analysis presentation.
Outside PR	201	Leake, Paul	11/10/2019	0.9	\$ 370.50	\$ 333.45	Revise the coverage analysis presentation prepared by R. Feldman (ACG) for comments provided by D. Barrett (ACG).
Outside PR	54	Barrett, Dennis	11/11/2019	0.2	\$ 850.25	\$ 170.05	Correspond with J. Levantis (ACG) regarding PFC bonds trading history included on the trading update.
Outside PR	54	Barrett, Dennis	11/11/2019	0.1	\$ 850.25	\$ 85.03	Review Puerto Rico credits trading update prepared by J. Levantis (ACG).
Outside PR	54	Levantis, James	11/11/2019	0.4	\$ 446.50	\$ 178.60	Prepare and send the Puerto Rico credits trading update to representatives of Ankura, AAFAF and O'Melveny & Myers.
Outside PR	54	Levantis, James	11/11/2019	0.2	\$ 446.50	\$ 89.30	Correspond with D. Barrett (ACG) regarding PFC bonds trading history included on the trading update.
PR	57	Batlle, Fernando	11/11/2019	1.7	\$ 916.75	\$ 1,558.48	Participate in meeting with representatives of PREPA, AAFAF, FOMB and Citi to discuss rate forecast assumptions and reconciliation with IRP and fiscal plan.
PR	57	Batlle, Fernando	11/11/2019	1.0	\$ 916.75	\$ 916.75	Review LEI Report as requested by representatives of O'Melveny & Myers.
PR	57	Batlle, Fernando	11/11/2019	0.8	\$ 916.75	\$ 733.40	Participate on call with G. Gil (ACG), L. Porter (ACG) and J. San Miguel (ACG) to discuss rate forecast assumptions and debrief on meeting with FOMB.
Outside PR	201	Barrett, Dennis	11/11/2019	0.1	\$ 850.25	\$ 85.03	Participate on call with R. Feldman (ACG) and P. Leake (ACG) to walk through additional scenarios to include in the lien analysis requested by M. Yassin (AAFAF).
Outside PR	201	Barrett, Dennis	11/11/2019	0.4	\$ 850.25	\$ 340.10	Review and provide comments on fiscal plan cash roll scenario analysis requested by M. Yassin (AAFAF).
Outside PR	201	Barrett, Dennis	11/11/2019	2.2	\$ 850.25	\$ 1,870.55	Strategize about strategic alternatives if a deal with the General Obligation Creditor group falls through.
Outside PR	201	Barrett, Dennis	11/11/2019	0.8	\$ 850.25	\$ 680.20	Review and provide comments on Plan of Adjustment Negotiations: Strategic Considerations presentation prepared by representatives of O'Melveny & Myers.
Outside PR	201	Barrett, Dennis	11/11/2019	0.3	\$ 850.25	\$ 255.08	Review and analyze analysis prepared by representatives of Miller Buckfire regarding the impact of Title III on the Commonwealth's cost of capital.
PR	201	Batlle, Fernando	11/11/2019	0.5	\$ 916.75	\$ 458.38	Participate in meeting with N. Jaresko (FOMB) and representatives of AAFAF to discuss status of evaluation of General Obligation counteroffer from investor group as part of mediation process.
PR	201	Batlle, Fernando	11/11/2019	0.3	\$ 916.75	\$ 275.03	Participate on call with J. Rapisardi (OMM) to discuss alternatives to current plan of adjustment that will be discussed in upcoming FOMB meeting.
Outside PR	201	Feldman, Robert	11/11/2019	0.5	\$ 525.00	\$ 262.50	Participate on call with P. Leake (ACG) and J. Levantis (ACG) to discuss additional scenarios to include in the lien analysis requested by M. Yassin (AAFAF).
Outside PR	201	Feldman, Robert	11/11/2019	0.1	\$ 525.00	\$ 52.50	Participate on call with P. Leake (ACG) and D. Barrett (ACG) to walk through additional scenarios to include in the lien analysis requested by M. Yassin (AAFAF).
Outside PR	201	Feldman, Robert	11/11/2019	0.8	\$ 525.00	\$ 420.00	Modify coverage ratio analysis to breakout surplus before and after debt service at request of M. Yassin (AAFAF).
Outside PR	201	Feldman, Robert	11/11/2019	0.8	\$ 525.00	\$ 420.00	Modify coverage ratio analysis for additional fiscal plan scenarios at request of M. Yassin (AAFAF).
Outside PR	201	Feldman, Robert	11/11/2019	0.7	\$ 525.00	\$ 367.50	Modify summary matrix for additional scenarios created and incremental output metrics as part of coverage ratio analysis at request of M. Yassin (AAFAF).
Outside PR	201	Leake, Paul	11/11/2019	0.5	\$ 370.50	\$ 185.25	Participate on call with R. Feldman (ACG) and J. Levantis (ACG) to discuss additional scenarios to include in the lien analysis requested by M. Yassin (AAFAF).

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
Outside PR	201	Leake, Paul	11/11/2019	0.4	\$ 370.50	\$ 148.20	Participate on call with J. Levantis (ACG) to discuss scenarios to prepare for statutory lien analysis.
Outside PR	201	Leake, Paul	11/11/2019	0.1	\$ 370.50	\$ 37.05	Participate on call with R. Feldman (ACG) and D. Barrett (ACG) to walk through additional scenarios to include in the lien analysis requested by M. Yassin (AAFAF).
Outside PR	201	Leake, Paul	11/11/2019	0.7	\$ 370.50	\$ 259.35	Prepare and consolidate additional fiscal plan scenarios for inclusion in the lien analysis requested by M. Yassin (AAFAF).
Outside PR	201	Leake, Paul	11/11/2019	0.5	\$ 370.50	\$ 185.25	Review and perform quality check on the lien analysis as requested by R. Feldman (ACG).
Outside PR	201	Leake, Paul	11/11/2019	0.4	\$ 370.50	\$ 148.20	Revise the 25% reduction to FEMA public assistance scenario included in the lien analysis based on feedback provided by D. Barrett (ACG).
Outside PR	201	Levantis, James	11/11/2019	0.5	\$ 446.50	\$ 223.25	Participate on call with P. Leake (ACG) and R. Feldman (ACG) to discuss through additional scenarios to include in the lien analysis requested by M. Yassin (ACG).
Outside PR	201	Levantis, James	11/11/2019	0.4	\$ 446.50	\$ 178.60	Participate on call with P. Leake (ACG) to discuss scenarios to prepare for statutory lien analysis.
Outside PR	201	Levantis, James	11/11/2019	0.6	\$ 446.50	\$ 267.90	Prepare scenario of fiscal plan cash flows to reflect a reduction of 50% disaster relief funding and 10 basis point reduction of structural reforms impact for inclusion in the statutory lien analysis requested by M. Yassin (AAFAF).
Outside PR	201	Levantis, James	11/11/2019	0.4	\$ 446.50	\$ 178.60	Prepare scenario of fiscal plan cash flows to reflect a reduction of 50% disaster relief funding and 25 basis point reduction of structural reforms impact for inclusion in the statutory lien analysis requested by M. Yassin (AAFAF).
Outside PR	201	Levantis, James	11/11/2019	0.2	\$ 446.50	\$ 89.30	Review statutory lien analysis prior to sending to F. Batlle (ACG) for review as requested by R. Feldman (ACG).
Outside PR	20	Barrett, Dennis	11/12/2019	1.1	\$ 850.25	\$ 935.28	Diligence payments made by Commonwealth agencies to Quest Diagnostics to respond to questions from the Special Claims Committee of the FOMB regarding avoidance actions.
Outside PR	20	Barrett, Dennis	11/12/2019	0.3	\$ 850.25	\$ 255.08	Correspond with A. Sax-Boulder (OMM) regarding questions posed by the Special Claims Committee of the FOMB regarding avoidance actions.
PR	20	Battle, Fernando	11/12/2019	2.2	\$ 916.75	\$ 2,016.85	Review PREPA deposition transcript to ensure accuracy as requested by A. Pavel (OMM).
Outside PR	25	Leake, Paul	11/12/2019	1.0	\$ 370.50	\$ 370.50	Review and revise time meeting reconciliations from 8/1/19 - 8/15/19 in the August Title III fee statement.
Outside PR	25	Levantis, James	11/12/2019	1.4	\$ 446.50	\$ 625.10	Review and revise time meeting reconciliations from 8/16/19 - 8/31/19 in the August Title III fee statement.
Outside PR	54	Feldman, Robert	11/12/2019	1.2	\$ 525.00	\$ 630.00	Revise coverage ratio scenario analysis to incorporate scenario adjustment changes and include additional commentary requested by F. Batlle (ACG).
PR	57	Battle, Fernando	11/12/2019	0.4	\$ 916.75	\$ 366.70	Participate on call with M. DiConza (OMM) and representatives of AAFAF to discuss CUSIP exchange and RSA milestones.
Outside PR	201	Barrett, Dennis	11/12/2019	0.7	\$ 850.25	\$ 595.18	Participate on call with representatives of Ankura to discuss fiscal plan risks scenarios and impact on debt restructuring.
Outside PR	201	Barrett, Dennis	11/12/2019	0.2	\$ 850.25	\$ 170.05	Participate in follow-up discussion with S. Uhlund (OMM) and R. Feldman (ACG) regarding plan of adjustment scenarios.
Outside PR	201	Barrett, Dennis	11/12/2019	0.4	\$ 850.25	\$ 340.10	Participate in follow-up discussion with representatives of AAFAF, Pietrantonio Mendez & Alvarez, O'Melveny & Myers and Ankura regarding Commonwealth plan of adjustment alternatives.
Outside PR	201	Barrett, Dennis	11/12/2019	1.2	\$ 850.25	\$ 1,020.30	Participate on call with representatives of O'Melveny & Myers, Ankura, Pietrantonio Mendez & Alvarez, Nixon and AAFAF to discuss alternative restructuring scenarios as part of mediation process.
Outside PR	201	Barrett, Dennis	11/12/2019	0.3	\$ 850.25	\$ 255.08	Correspond with F. Batlle (ACG) regarding questions on the Commonwealth Strategic Considerations presentation.
PR	201	Battle, Fernando	11/12/2019	0.7	\$ 916.75	\$ 641.73	Participate on call with representatives of Ankura to discuss fiscal plan risks scenarios and impact on debt restructuring.
PR	201	Battle, Fernando	11/12/2019	0.4	\$ 916.75	\$ 366.70	Participate in follow-up discussion with representatives of AAFAF, Pietrantonio Mendez & Alvarez, O'Melveny & Myers and Ankura regarding Commonwealth plan of adjustment alternatives.
PR	201	Battle, Fernando	11/12/2019	1.2	\$ 916.75	\$ 1,100.10	Participate on call with representatives of O'Melveny & Myers, Ankura, Pietrantonio Mendez & Alvarez, Nixon and AAFAF to discuss alternative restructuring scenarios as part of mediation process.
PR	201	Battle, Fernando	11/12/2019	1.5	\$ 916.75	\$ 1,375.13	Review materials related to statutory lien precedents including offering statements and investment banking presentations as part of security design negotiations.
PR	201	Battle, Fernando	11/12/2019	0.8	\$ 916.75	\$ 733.40	Participate in meeting with M. Yassin (AAFAF) and C. Saavedra (AAFAF) to discuss risks of providing statutory lien as part of security design being discussed in mediation process.
PR	201	Battle, Fernando	11/12/2019	0.5	\$ 916.75	\$ 458.38	Participate on call with D. Brownstein (Citi) and representatives of AAFAF to discuss next steps related to mediation process and alternative restructuring alternatives.
Outside PR	201	Feldman, Robert	11/12/2019	0.7	\$ 525.00	\$ 367.50	Participate on call with representatives of Ankura to discuss fiscal plan risks scenarios and impact on debt restructuring.
Outside PR	201	Feldman, Robert	11/12/2019	0.2	\$ 525.00	\$ 105.00	Participate in follow-up discussion with S. Uhlund (OMM) and D. Barrett (ACG) regarding plan of adjustment scenarios.
Outside PR	201	Feldman, Robert	11/12/2019	0.4	\$ 525.00	\$ 210.00	Participate in follow-up discussion with representatives of AAFAF, Pietrantonio Mendez & Alvarez, O'Melveny & Myers and Ankura regarding Commonwealth plan of adjustment alternatives.
Outside PR	201	Feldman, Robert	11/12/2019	1.2	\$ 525.00	\$ 630.00	Participate on call with representatives of O'Melveny & Myers, Ankura, Pietrantonio Mendez & Alvarez, Nixon and AAFAF to discuss alternative restructuring scenarios as part of mediation process.
Outside PR	201	Feldman, Robert	11/12/2019	0.2	\$ 525.00	\$ 105.00	Participate on call with J. Levantis (ACG) to discuss General Obligation and COFINA debt service schedules to be included in the statutory lien analysis.
Outside PR	201	Feldman, Robert	11/12/2019	0.6	\$ 525.00	\$ 315.00	Perform modeling of Commonwealth plan of adjustment alternate scenario inclusive of partial lien at request of S. Uhlund (OMM).
Outside PR	201	Leake, Paul	11/12/2019	0.7	\$ 370.50	\$ 259.35	Participate on call with representatives of Ankura to discuss fiscal plan risks scenarios and impact on debt restructuring.
Outside PR	201	Levantis, James	11/12/2019	0.7	\$ 446.50	\$ 312.55	Participate on call with representatives of Ankura to discuss fiscal plan risks scenarios and impact on debt restructuring.
Outside PR	201	Levantis, James	11/12/2019	0.2	\$ 446.50	\$ 89.30	Participate on call with R. Feldman (ACG) to discuss General Obligation and COFINA debt service schedules to be included in the statutory lien analysis.
Outside PR	201	Levantis, James	11/12/2019	0.4	\$ 446.50	\$ 178.60	Prepare fiscal plan scenarios with 50% reduction to disaster relief funding, 50% reduction to rightsizing measures, and 25bps reduction to structural reforms to be included in the statutory lien analysis as requested by F. Batlle (ACG).
Outside PR	201	Levantis, James	11/12/2019	0.3	\$ 446.50	\$ 133.95	Prepare General Obligation amortization forecast post-plan of adjustment for inclusion in the statutory lien analysis.
Outside PR	201	Levantis, James	11/12/2019	0.3	\$ 446.50	\$ 133.95	Prepare General Obligation and COFINA debt service schedule as a percent of total Commonwealth debt service post-plan of adjustment for inclusion in the statutory lien analysis.
Outside PR	202	Barrett, Dennis	11/12/2019	0.1	\$ 850.25	\$ 85.03	Participate in follow-up discussion with R. Feldman (ACG) regarding alternate PBA structure.
Outside PR	202	Feldman, Robert	11/12/2019	0.1	\$ 525.00	\$ 52.50	Participate in follow-up discussion with D. Barrett (ACG) regarding alternate PBA structure.
Outside PR	202	Feldman, Robert	11/12/2019	0.9	\$ 525.00	\$ 472.50	Perform modeling of PBA bond alternative structures at request of S. Uhlund (OMM).
Outside PR	208	Barrett, Dennis	11/12/2019	0.4	\$ 850.25	\$ 340.10	Participate on call with R. Feldman (ACG) and representatives of Alvarez & Marsal to discuss the capital expenditure plan.
Outside PR	208	Barrett, Dennis	11/12/2019	0.2	\$ 850.25	\$ 170.05	Participate on call with R. Feldman (ACG) to discuss HTA toll road model.
Outside PR	208	Feldman, Robert	11/12/2019	0.4	\$ 525.00	\$ 210.00	Participate on call with D. Barrett (ACG) and representatives of Alvarez & Marsal to discuss the capital expenditure plan.
Outside PR	208	Feldman, Robert	11/12/2019	0.2	\$ 525.00	\$ 105.00	Participate on call with D. Barrett (ACG) to discuss HTA toll road model.
Outside PR	208	Levantis, James	11/12/2019	0.4	\$ 446.50	\$ 178.60	Correspond with R. Feldman (ACG) and D. Barrett (ACG) regarding the safety capital expenditure plan need from the capital expenditure plan one-pager provided by CMA advisors.
Outside PR	20	Barrett, Dennis	11/13/2019	0.5	\$ 850.25	\$ 425.13	Participate on call with A. Sax-Boulder (OMM) regarding outstanding avoidance actions requests.
Outside PR	20	Battle, Fernando	11/13/2019	0.3	\$ 916.75	\$ 275.03	Participate on call with E. McKeen and M. DiConza (OMM) to discuss LEI report and privilege issues related to defense of RSA.
Outside PR	25	Leake, Paul	11/13/2019	1.8	\$ 370.50	\$ 666.90	Review and revise time detail from 8/1/19 - 8/15/19 in the August Title III fee statement.
Outside PR	25	Levantis, James	11/13/2019	1.3	\$ 446.50	\$ 580.45	Review and revise time detail from 8/16/19 - 8/31/19 in the August Title III fee statement.
PR	54	Battle, Juan Carlos	11/13/2019	0.8	\$ 684.00	\$ 547.20	Participate on call with A. Billoch (PMA), S. Uhlund (OMM) and M. Kremer (OMM) to discuss restructuring of remaining Tourism Development Fund obligations.
Outside PR	54	Levantis, James	11/13/2019	0.4	\$ 446.50	\$ 178.60	Prepare and send the Puerto Rico credits trading update to representatives of Ankura, AAFAF and O'Melveny & Myers.
Outside PR	57	Battle, Fernando	11/13/2019	1.5	\$ 916.75	\$ 1,375.13	Participate in meeting with D. Salinas (Quinn), R. Tennenbaum (Golden Tree), O. Marrero and E. Diaz (AAFAF) to discuss strategies and status of PREPA RSA and milestones related to legislation and court approval timing.
Outside PR	57	Battle, Fernando	11/13/2019	1.5	\$ 916.75	\$ 1,375.13	Review and prepare presentation to Legislative bodies related to approval of RSA legislation requested by AAFAF.
Outside PR	57	Battle, Fernando	11/13/2019	0.5	\$ 916.75	\$ 458.38	Participate on call with M. DiConza (OMM) to discuss RSA presentation and legislation required as part of RSA approval.
Outside PR	57	Battle, Fernando	11/13/2019	0.2	\$ 916.75	\$ 183.35	Participate on call with V. Feliciano (ABC) to discuss status of Cao report analysis requested by AAFAF as part of RSA defense.
Outside PR	57	Leake, Paul	11/13/2019	0.5	\$ 370.50	\$ 185.25	Prepare the PREPA weekly reporting packages for the week of 11/13/19 for Intralinks.
Outside PR	201	Barrett, Dennis	11/13/2019	1.5	\$ 850.25	\$ 1,275.38	Participate in meeting with representatives of Ankura, O'Melveny & Myers, Proskauer, Citi, PJT, Lazard and the monolines regarding the monoline proposal.
Outside PR	201	Battle, Fernando	11/13/2019	1.5	\$ 916.75	\$ 1,375.13	Participate in meeting with representatives of Ankura, O'Melveny & Myers, Proskauer, Citi, PJT, Lazard and the monolines regarding the monoline proposal.
Outside PR	201	Battle, Fernando	11/13/2019	1.5	\$ 916.75	\$ 1,375.13	Review materials related to General Obligation negotiations.

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
Outside PR	201	Battle, Fernando	11/13/2019	0.2	\$ 916.75	\$ 183.35	Participate on call with M. Yassin (AAFAF) to discuss alternative structures to Commonwealth plan of adjustment as part of mediation process.
Outside PR	201	Feldman, Robert	11/13/2019	0.5	\$ 525.00	\$ 262.50	Participate on call with P. Leake (ACG) to discuss Commonwealth debt service schedules under different levels of securitization for restructured General Obligation bonds as requested by M. Yassin (AAFAF).
Outside PR	201	Feldman, Robert	11/13/2019	2.3	\$ 525.00	\$ 1,207.50	Prepare debt service analysis and summary matrix under illustrative 100% secured lien at request of M. Yassin (AAFAF).
Outside PR	201	Leake, Paul	11/13/2019	0.5	\$ 370.50	\$ 185.25	Participate on call with R. Feldman (ACG) to discuss Commonwealth debt service schedules under different levels of securitization for restructured General Obligation bonds as requested by M. Yassin (AAFAF).
Outside PR	201	Leake, Paul	11/13/2019	0.2	\$ 370.50	\$ 74.10	Correspond with J. Levantis (ACG) regarding COFINA weighted average yield for inclusion of information in the lien analysis requested by M. Yassin (AAFAF).
Outside PR	201	Levantis, James	11/13/2019	0.6	\$ 446.50	\$ 267.90	Prepare summary of COFINA restructured bonds current trading price and yield as requested by R. Feldman (ACG) to be included in the statutory lien analysis.
Outside PR	201	Levantis, James	11/13/2019	0.3	\$ 446.50	\$ 133.95	Prepare recent trading history for post-restructured COFINA bonds for inclusion in the statutory lien analysis.
PR	202	Llompert, Sofia	11/13/2019	0.4	\$ 365.75	\$ 146.30	Prepare summary list of PBA creditor matrix requested by J. Battle (ACG) for purposes of PBA Title III filing.
Outside PR	208	Barrett, Dennis	11/13/2019	0.4	\$ 850.25	\$ 340.10	Participate in discussion with representatives of HTA, AAFAF and Ankura regarding HTA capital expenditures. Review analysis prepared by representatives of HTA detailing the 10 year capital expenditure need for the toll roads in Puerto Rico and compare to previous forecast provided by HTA and the capital expenditures included in the unsolicited proposal for a P3.
Outside PR	208	Barrett, Dennis	11/13/2019	1.6	\$ 850.25	\$ 1,360.40	Review revised HTA toll road model with revised allocation methodology and compare to prior iteration of the forecast.
Outside PR	208	Barrett, Dennis	11/13/2019	1.3	\$ 850.25	\$ 1,105.33	Review the unsolicited proposal for a P3 on PR-52 prior to discussing with M. Yassin (AAFAF).
Outside PR	208	Barrett, Dennis	11/13/2019	0.6	\$ 850.25	\$ 510.15	Draft email to G. Loran (AAFAF) regarding findings of analysis comparing latest HTA capital expenditure forecast to previous forecast provided by HTA and the capital expenditures included in the unsolicited proposal for a P3.
Outside PR	208	Barrett, Dennis	11/13/2019	0.4	\$ 850.25	\$ 340.10	Review professional fee build included in the HTA fiscal plan to refine HTA forecast.
Outside PR	208	Barrett, Dennis	11/13/2019	0.2	\$ 850.25	\$ 170.05	Participate on call with M. Yassin (AAFAF) regarding the unsolicited proposal for a P3 on PR-52.
Outside PR	208	Feldman, Robert	11/13/2019	0.4	\$ 525.00	\$ 210.00	Participate in discussion with representatives of HTA, AAFAF and Ankura regarding HTA capital expenditures.
Outside PR	208	Feldman, Robert	11/13/2019	1.2	\$ 525.00	\$ 630.00	Prepare vehicle miles traveled tax allocation analysis showing alternative toll road allocation option as part of HTA toll road model as requested by M. Yassin (AAFAF).
Outside PR	208	Feldman, Robert	11/13/2019	0.5	\$ 525.00	\$ 262.50	Model alternative scenario with varying levels of capital expenditures to understand impact to valuation as part of HTA toll road model as requested by M. Yassin (AAFAF).
Outside PR	208	Levantis, James	11/13/2019	0.3	\$ 446.50	\$ 133.95	Prepare and send HTA claims by cusip model as requested by D. Barrett (ACG).
Outside PR	218	Frehe, John	11/13/2019	3.2	\$ 916.75	\$ 2,933.60	Prepare collective bargaining agreement summaries and strategy for smooth transition to proponents.
PR	54	Battle, Juan Carlos	11/14/2019	0.5	\$ 684.00	\$ 342.00	Participate in meeting with B. Fernandez (AAFAF) to discuss strategy to restructure Tourism Development Fund obligations.
Outside PR	57	Battle, Fernando	11/14/2019	1.2	\$ 916.75	\$ 1,100.10	Review PREPA rate forecast assumptions and components as part of presentation to be made to Legislature.
Outside PR	57	Battle, Fernando	11/14/2019	0.5	\$ 916.75	\$ 458.38	Participate on call with G. Gil (ACG) to discuss rate forecast assumptions to be presented to FOMB.
Outside PR	201	Barrett, Dennis	11/14/2019	1.1	\$ 850.25	\$ 935.28	Participate on call with representatives of AAFAF, O'Melveny & Myers and Ankura regarding next steps on plan of adjustment.
Outside PR	201	Barrett, Dennis	11/14/2019	0.2	\$ 850.25	\$ 170.05	Participate on call with R. Feldman (ACG) regarding the general obligation bond security design.
Outside PR	201	Barrett, Dennis	11/14/2019	0.3	\$ 850.25	\$ 255.08	Review and provide comments on COFINA ABT capacity one pager as it relates to plan of adjustment alternative strategies being considered.
Outside PR	201	Barrett, Dennis	11/14/2019	0.2	\$ 850.25	\$ 170.05	Correspond with R. Feldman (ACG) regarding the COFINA additional bonds test capacity as it relates to plan of adjustment alternative strategies being considered.
Outside PR	201	Battle, Fernando	11/14/2019	1.1	\$ 916.75	\$ 1,008.43	Participate on call with representatives of AAFAF, O'Melveny & Myers and Ankura regarding next steps on plan of adjustment.
Outside PR	201	Feldman, Robert	11/14/2019	1.1	\$ 525.00	\$ 577.50	Participate on call with representatives of AAFAF, O'Melveny & Myers and Ankura regarding next steps on plan of adjustment.
Outside PR	201	Feldman, Robert	11/14/2019	0.4	\$ 525.00	\$ 210.00	Participate on call with J. Levantis (ACG) regarding the COFINA restructured bonds as it relates to plan of adjustment alternative strategies being considered.
Outside PR	201	Feldman, Robert	11/14/2019	0.2	\$ 525.00	\$ 105.00	Participate on call with D. Barrett (ACG) regarding the general obligation bond security design.
Outside PR	201	Feldman, Robert	11/14/2019	1.1	\$ 525.00	\$ 577.50	Model base case scenario for sales and use tax capacity analysis at request of M. Yassin (AAFAF).
Outside PR	201	Feldman, Robert	11/14/2019	0.8	\$ 525.00	\$ 420.00	Prepare plan of adjustment debt roll forward by facility to understand yield curve and tie out interest and amortization schedules over time.
Outside PR	201	Feldman, Robert	11/14/2019	1.9	\$ 525.00	\$ 997.50	Revise debt service analysis and summary matrix under illustrative 100% secured lien to include two additional scenarios at request of M. Yassin (AAFAF).
Outside PR	201	Leake, Paul	11/14/2019	0.4	\$ 370.50	\$ 148.20	Correspond with R. Feldman (ACG) regarding the build up to the restructured general obligation principal debt per the Commonwealth plan of adjustment.
Outside PR	201	Levantis, James	11/14/2019	0.4	\$ 446.50	\$ 178.60	Participate on call with R. Feldman (ACG) regarding the COFINA restructured bonds as it relates to plan of adjustment alternative strategies being considered.
Outside PR	202	Barrett, Dennis	11/14/2019	0.4	\$ 850.25	\$ 340.10	Review and provide comments on PBA creditor matrix prepared by S. Llompert (ACG).
Outside PR	202	Barrett, Dennis	11/14/2019	0.3	\$ 850.25	\$ 255.08	Correspond with S. Llompert (ACG) regarding revised PBA creditor matrix.
Outside PR	202	Feldman, Robert	11/14/2019	0.2	\$ 525.00	\$ 105.00	Prepare summary of PBA claims at request of D. Barrett (ACG).
Outside PR	202	Levantis, James	11/14/2019	0.4	\$ 446.50	\$ 178.60	Correspond with D. Barrett (ACG) and J. Battle (ACG) regarding the PBA trustee information.
Outside PR	202	Levantis, James	11/14/2019	0.3	\$ 446.50	\$ 133.95	Correspond with A. Perez (AAFAF) regarding PBA trustee contact information.
PR	202	Llompert, Sofia	11/14/2019	1.8	\$ 365.75	\$ 658.35	Review and revise PBA creditor matrix to incorporate feedback received from D. Barrett (ACG).
PR	202	Llompert, Sofia	11/14/2019	1.2	\$ 365.75	\$ 438.90	Review and revise PBA creditor matrix to incorporate updated information in PBA Title III filing.
PR	202	Llompert, Sofia	11/14/2019	0.3	\$ 365.75	\$ 109.73	Correspond with D. Barrett (ACG) regarding revised PBA creditor matrix.
Outside PR	208	Barrett, Dennis	11/14/2019	0.2	\$ 850.25	\$ 170.05	Participate on call with R. Feldman (ACG) regarding the HTA toll road scenario matrix analysis at request of M. Yassin (AAFAF).
Outside PR	208	Barrett, Dennis	11/14/2019	2.3	\$ 850.25	\$ 1,955.58	Diligence HTA contracts to refine HTA expense forecast.
Outside PR	208	Barrett, Dennis	11/14/2019	0.4	\$ 850.25	\$ 340.10	Review and provide comments on HTA toll road scenario analysis prepared by R. Feldman (ACG) and requested by M. Yassin (AAFAF).
Outside PR	208	Feldman, Robert	11/14/2019	0.2	\$ 525.00	\$ 105.00	Participate on call with D. Barrett (ACG) regarding the HTA toll road scenario matrix analysis at request of M. Yassin (AAFAF).
Outside PR	208	Feldman, Robert	11/14/2019	0.9	\$ 525.00	\$ 472.50	Prepare HTA toll road scenario valuation matrix to understand value under varying measure and growth related assumptions at request of M. Yassin (AAFAF).
Outside PR	20	Barrett, Dennis	11/15/2019	0.2	\$ 850.25	\$ 170.05	Correspond with M. DiConza (OMM) regarding the proposed litigation schedule.
PR	54	Battle, Juan Carlos	11/15/2019	0.4	\$ 684.00	\$ 273.60	Participate in meeting with A. Perez (AAFAF) to discuss Tourism Development Fund obligations and information request to develop restructuring strategy.
Outside PR	54	Feldman, Robert	11/15/2019	0.7	\$ 525.00	\$ 367.50	Prepare summary comparison of key metrics included in monoline proposal to filed plan of adjustment.
Outside PR	54	Leake, Paul	11/15/2019	0.1	\$ 370.50	\$ 37.05	Provide data room access to representatives of the FOMB.
Outside PR	57	Battle, Fernando	11/15/2019	0.5	\$ 916.75	\$ 458.38	Review and edit PREPA legislative presentation to be made to Caucus.
Outside PR	57	Leake, Paul	11/15/2019	0.3	\$ 370.50	\$ 111.15	Prepare the PREPA monthly reporting packages for the month of 11/15/19 for Intralinks.
Outside PR	201	Barrett, Dennis	11/15/2019	0.4	\$ 850.25	\$ 340.10	Participate on call with R. Feldman (ACG) to discuss SUT additional bonds test analysis as it relates to plan of adjustment alternatives.
Outside PR	201	Barrett, Dennis	11/15/2019	0.6	\$ 850.25	\$ 510.15	Participate on call with representatives of AAFAF, Pietrantoni Mendez & Alvarez, O'Melveny & Myers and Ankura regarding update on General Obligation negotiation status and statutory lien.
Outside PR	201	Barrett, Dennis	11/15/2019	1.4	\$ 850.25	\$ 1,190.35	Participate on call with Citi, PJT, Proskauer, Pietrantoni Mendez & Alvarez, O'Melveny & Myers and Ankura to discuss security design options as part of negotiations with General Obligation group in mediation process.
Outside PR	201	Barrett, Dennis	11/15/2019	0.3	\$ 850.25	\$ 255.08	Review and provide comments on SUT capacity analysis requested by M. Yassin (AAFAF).
Outside PR	201	Barrett, Dennis	11/15/2019	1.3	\$ 850.25	\$ 1,105.33	Prepare slides for the Plan of Adjustment considerations presentations requested by representatives of AAFAF.
Outside PR	201	Battle, Fernando	11/15/2019	0.6	\$ 916.75	\$ 550.05	Participate on call with representatives of AAFAF, Pietrantoni Mendez & Alvarez, O'Melveny & Myers and Ankura regarding update on General Obligation negotiation status and statutory lien.
Outside PR	201	Battle, Fernando	11/15/2019	1.4	\$ 916.75	\$ 1,283.45	Participate on call with Citi, PJT, Proskauer, Pietrantoni Mendez & Alvarez, O'Melveny & Myers and Ankura to discuss security design options as part of negotiations with General Obligation group in mediation process.
Outside PR	201	Battle, Fernando	11/15/2019	1.5	\$ 916.75	\$ 1,375.13	Review and provide comments to presentation related to strategic alternatives to counteroffer General Obligation investor group as part of mediation process.
Outside PR	201	Battle, Fernando	11/15/2019	1.0	\$ 916.75	\$ 916.75	Participate on call with M. Yassin (AAFAF), C. Saavedra (AAFAF) and C. Yamin (AAFAF) to discuss risks and benefits of collateralization alternatives as part of security design for General Obligation negotiation as part of mediation process.
Outside PR	201	Battle, Fernando	11/15/2019	0.8	\$ 916.75	\$ 733.40	Participate on call with T. Green (Citi) and J. Gavin (Citi) to discuss security design and market access as part of potential counteroffer to General Obligation investor group.
Outside PR	201	Battle, Fernando	11/15/2019	0.4	\$ 916.75	\$ 366.70	Participate on call with E. Arias (PMA) and M. Rodriguez (PMA) to discuss alternative General Obligation structures as part of potential settlement with General Obligation investor group in mediation process.
Outside PR	201	Battle, Fernando	11/15/2019	0.4	\$ 916.75	\$ 366.70	Participate on call with D. Brownstein (Citi) to discuss General Obligation security design alternatives as part of potential counteroffer to General Obligation investor group.
Outside PR	201	Battle, Fernando	11/15/2019	0.3	\$ 916.75	\$ 275.03	Participate on call with representatives of O'Melveny & Myers, Pietrantoni Mendez & Alvarez, Nixon Peabody, and AAFAF to discuss security design alternatives discussed with FOMB advisors as part of mediation process.
Outside PR	201	Battle, Fernando	11/15/2019	0.1	\$ 916.75	\$ 91.68	Participate on call with E. Arias (PMA) to discuss issues related to double barreled bonds as part of security design for General Obligation counteroffer.

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
Outside PR	201	Feldman, Robert	11/15/2019	0.4	\$ 525.00	\$ 210.00	Participate on call with D. Barrett (ACG) to discuss SUT additional bonds test analysis as it relates to plan of adjustment alternatives.
Outside PR	201	Feldman, Robert	11/15/2019	0.6	\$ 525.00	\$ 315.00	Participate on call with representatives of AAFAP, Pietrantonio Mendez & Alvarez, O'Melveny & Myers and Ankura regarding update on General Obligation negotiation status and statutory lien.
Outside PR	201	Feldman, Robert	11/15/2019	1.4	\$ 525.00	\$ 735.00	Participate on call with Citi, PJT, Proskauer, Pietrantonio Mendez & Alvarez, O'Melveny & Myers and Ankura to discuss security design options as part of negotiations with General Obligation group in mediation process.
Outside PR	201	Feldman, Robert	11/15/2019	1.9	\$ 525.00	\$ 997.50	Prepare summary of incremental scenarios as part of sales and use tax capacity analysis at request of M. Yassin (AAFAF).
PR	202	Battle, Juan Carlos	11/15/2019	1.2	\$ 684.00	\$ 820.80	Revise Title III schedules for PBA and discuss status with G. Loran (AAFAF).
PR	202	Battle, Juan Carlos	11/15/2019	0.6	\$ 684.00	\$ 410.40	Participate on call with G. Loran (AAFAF) and representatives of PBA to discuss Title III schedules.
Outside PR	218	Battle, Fernando	11/15/2019	0.4	\$ 916.75	\$ 366.70	Correspond with J. Frehe (ACG) regarding the PREPA Approach to Labor Strategy presentation findings in preparation for presentation to F. Fontanes (P3 Authority).
Outside PR	54	Feldman, Robert	11/16/2019	0.3	\$ 525.00	\$ 157.50	Prepare summary of clawback amounts at request of M. Kremer (OMM).
Outside PR	54	Levantis, James	11/16/2019	0.4	\$ 446.50	\$ 178.60	Revise the municipality bankruptcy summary as requested by D. Barrett (ACG).
Outside PR	201	Barrett, Dennis	11/16/2019	1.1	\$ 850.25	\$ 935.28	Participate on call with representatives of PJT, Citi, AAFAP and Ankura to discuss security design and market acceptance as part of negotiations in mediation process.
Outside PR	201	Barrett, Dennis	11/16/2019	1.0	\$ 850.25	\$ 850.25	Participate on call with representatives of Ankura, AAFAP, O'Melveny & Myers, Pietrantonio Mendez & Alvarez and Nixon Peabody regarding General Obligation bond security design and plan of adjustment negotiations.
Outside PR	201	Barrett, Dennis	11/16/2019	0.4	\$ 850.25	\$ 340.10	Participate on call with AAFAP, O'Melveny & Myers, Pietrantonio Mendez & Alvarez, and Ankura regarding Commonwealth plan of adjustment negotiations.
Outside PR	201	Barrett, Dennis	11/16/2019	0.8	\$ 850.25	\$ 680.20	Prepare additional slide for the Commonwealth plan of adjustment considerations presentation highlighting potential revenue streams to provide as collateral for the new bonds issued under the plan of adjustment.
Outside PR	201	Barrett, Dennis	11/16/2019	0.6	\$ 850.25	\$ 510.15	Review and provide comments on the Commonwealth plan of adjustment considerations presentation.
Outside PR	201	Barrett, Dennis	11/16/2019	0.3	\$ 850.25	\$ 255.08	Update slide highlighting potential revenue streams to provide as collateral for the new bonds issued under the plan of adjustment for comments provided by F. Battle (ACG).
Outside PR	201	Battle, Fernando	11/16/2019	1.1	\$ 916.75	\$ 1,008.43	Participate on call with representatives of PJT, Citi, AAFAP and Ankura to discuss security design and market acceptance as part of negotiations in mediation process.
Outside PR	201	Battle, Fernando	11/16/2019	1.0	\$ 916.75	\$ 916.75	Participate on call with representatives of Ankura, AAFAP, O'Melveny & Myers, Pietrantonio Mendez & Alvarez and Nixon Peabody regarding General Obligation bond security design and plan of adjustment negotiations.
Outside PR	201	Battle, Fernando	11/16/2019	0.4	\$ 916.75	\$ 366.70	Participate on call with AAFAP, O'Melveny & Myers, Pietrantonio Mendez & Alvarez, and Ankura regarding Commonwealth plan of adjustment negotiations.
Outside PR	201	Battle, Fernando	11/16/2019	0.4	\$ 916.75	\$ 366.70	Review and provide comments to revenue streams slides to be included as part of strategic considerations presentation.
Outside PR	201	Battle, Fernando	11/16/2019	0.3	\$ 916.75	\$ 275.03	Participate on call with J. Gavin (Citi) to discuss General Obligation structuring alternatives related to negotiations as part of mediation process.
Outside PR	201	Battle, Fernando	11/16/2019	0.3	\$ 916.75	\$ 275.03	Participate on call with J. Rapisardi (OMM) to discuss strategic considerations related to plan of adjustment negotiations.
Outside PR	201	Battle, Fernando	11/16/2019	0.2	\$ 916.75	\$ 183.35	Participate on call with N. Mitchell (OMM) to discuss General Obligation structuring alternatives related to negotiations with General Obligation investor group.
Outside PR	201	Battle, Fernando	11/16/2019	0.2	\$ 916.75	\$ 183.35	Participate on call with D. Brownstein (Citi) to discuss market conditions related to COFINA and impact on structuring General Obligation security as part of mediation process.
Outside PR	201	Battle, Fernando	11/16/2019	0.2	\$ 916.75	\$ 183.35	Participate on call with D. Brownstein (Citi) to discuss Oppenheimer blowout date options.
Outside PR	201	Feldman, Robert	11/16/2019	1.1	\$ 525.00	\$ 577.50	Participate on call with representatives of PJT, Citi, AAFAP and Ankura to discuss security design and market acceptance as part of negotiations in mediation process.
Outside PR	201	Feldman, Robert	11/16/2019	0.4	\$ 525.00	\$ 210.00	Participate on call with AAFAP, O'Melveny & Myers, Pietrantonio Mendez & Alvarez, and Ankura regarding Commonwealth plan of adjustment negotiations.
Outside PR	201	Feldman, Robert	11/16/2019	0.2	\$ 525.00	\$ 105.00	Prepare cumulative amortization schedule included in the plan of adjustment at request of F. Battle (ACG).
Outside PR	208	Feldman, Robert	11/16/2019	0.4	\$ 525.00	\$ 210.00	Prepare red line commentary to HTA toll road model preliminary findings memorandum at request of A&M.
Outside PR	54	Feldman, Robert	11/17/2019	0.2	\$ 525.00	\$ 105.00	Review and provide comments on updated creditor holder matrix prepared by J. Levantis (ACG).
Outside PR	54	Levantis, James	11/17/2019	0.5	\$ 446.50	\$ 223.25	Update the crossholder summary for Rule 2019 filing as requested by F. Battle (ACG).
Outside PR	54	Levantis, James	11/17/2019	0.2	\$ 446.50	\$ 89.30	Correspond with C. Alvarez (ACG) regarding the crossholder summary.
PR	57	Battle, Fernando	11/17/2019	2.0	\$ 916.75	\$ 1,833.50	Prepare RSA presentation requested by AAFAP to be made to Legislature as part of required legislation for RSA.
Outside PR	201	Barrett, Dennis	11/17/2019	3.0	\$ 850.25	\$ 2,550.75	Participate on call with representatives of AAFAP, Pietrantonio Mendez & Alvarez, O'Melveny & Myers and Ankura regarding presentation to O. Marrero (AAFAF) on General Obligation next steps.
PR	201	Battle, Fernando	11/17/2019	3.0	\$ 916.75	\$ 2,750.25	Participate on call with representatives of AAFAP, Pietrantonio Mendez & Alvarez, O'Melveny & Myers and Ankura regarding presentation to O. Marrero (AAFAF) on General Obligation next steps.
PR	201	Battle, Fernando	11/17/2019	1.8	\$ 916.75	\$ 1,650.15	Review and provide comments to revised version of strategic considerations presentation requested by AAFAP as part of General Obligation negotiations and mediation process.
PR	201	Battle, Fernando	11/17/2019	0.5	\$ 916.75	\$ 458.38	Review and make changes to comparison of Monoline offer to Plan of adjustment and counteroffer from General Obligation investor group as part of mediation process.
Outside PR	201	Feldman, Robert	11/17/2019	3.0	\$ 525.00	\$ 1,575.00	Participate on call with representatives of AAFAP, Pietrantonio Mendez & Alvarez, O'Melveny & Myers and Ankura regarding presentation to O. Marrero (AAFAF) on General Obligation next steps.
Outside PR	201	Feldman, Robert	11/17/2019	1.3	\$ 525.00	\$ 682.50	Modify and add incremental detail to summary comparison of key metrics included in monoline proposal to filed plan of adjustment.
Outside PR	201	Feldman, Robert	11/17/2019	0.9	\$ 525.00	\$ 472.50	Prepare total consideration bridge as part of summary comparison of key metrics included in monoline proposal to filed plan of adjustment.
Outside PR	208	Barrett, Dennis	11/17/2019	0.1	\$ 850.25	\$ 85.03	Participate on call with R. Feldman (ACG) regarding HTA monoline summary.
Outside PR	208	Feldman, Robert	11/17/2019	0.1	\$ 525.00	\$ 52.50	Participate on call with D. Barrett (ACG) regarding HTA monoline summary.
Outside PR	208	Feldman, Robert	11/17/2019	0.7	\$ 525.00	\$ 367.50	Prepare draft list of follow up capital expenditure questions for HTA based on discussions with representatives of Alvarez & Marsal.
Outside PR	208	Feldman, Robert	11/17/2019	0.5	\$ 525.00	\$ 262.50	Participate on call with B. Wilner (A&M) regarding capital expenditures questions for HTA toll road model.
Outside PR	208	Levantis, James	11/17/2019	0.3	\$ 446.50	\$ 133.95	Correspond with R. Feldman (ACG) regarding recent trading prices of HTA bonds.
Outside PR	20	Barrett, Dennis	11/18/2019	2.1	\$ 850.25	\$ 1,785.53	Review and analyze mediation statements regarding the Commonwealth's and creditor's views on various litigation topics.
Outside PR	20	Barrett, Dennis	11/18/2019	1.3	\$ 850.25	\$ 1,105.33	Review and analyze overview of key litigation presentation prepared by representatives of O'Melveny & Myers.
Outside PR	54	Barrett, Dennis	11/18/2019	0.4	\$ 850.25	\$ 340.10	Participate on call with AAFAP, Pietrantonio Mendez & Alvarez, O'Melveny & Myers and Ankura regarding discussion with Governor and next steps in General Obligation mediation process.
PR	54	Battle, Fernando	11/18/2019	0.4	\$ 916.75	\$ 366.70	Participate on call with AAFAP, Pietrantonio Mendez & Alvarez, O'Melveny & Myers and Ankura regarding discussion with Governor and next steps in General Obligation mediation process.
Outside PR	54	Feldman, Robert	11/18/2019	0.4	\$ 525.00	\$ 210.00	Participate on call with AAFAP, Pietrantonio Mendez & Alvarez, O'Melveny & Myers and Ankura regarding discussion with Governor and next steps in General Obligation mediation process.
PR	57	Battle, Fernando	11/18/2019	0.6	\$ 916.75	\$ 550.05	Participate on call with L. Porter (ACG) to discuss demand protection term sheet as part of preparation of presentation to Legislative leaders explaining PREPA RSA.
PR	57	Battle, Fernando	11/18/2019	0.6	\$ 916.75	\$ 550.05	Participate on call with G. Gil (ACG) to discuss PREPA RSA rate forecast assumptions.
PR	57	Battle, Fernando	11/18/2019	0.5	\$ 916.75	\$ 458.38	Review demand protection term sheet as part of preparation of PREPA RSA information for Legislative leaders.
PR	201	Battle, Fernando	11/18/2019	2.0	\$ 916.75	\$ 1,833.50	Prepare communication strategy related to approach to negotiation with General Obligation investors.
PR	201	Battle, Fernando	11/18/2019	0.8	\$ 916.75	\$ 733.40	Participate on call with representatives of O'Melveny & Myers and Pietrantonio Mendez & Alvarez to discuss strategy related to General Obligation negotiations.
PR	201	Battle, Fernando	11/18/2019	0.6	\$ 916.75	\$ 550.05	Participate on call with D. Brownstein (Citi) to discuss General Obligation security design as part of General Obligation negotiations.
PR	201	Battle, Fernando	11/18/2019	0.4	\$ 916.75	\$ 366.70	Participate on call with M. Yassin (AAFAF) to discuss status of General Obligation negotiations.
PR	201	Battle, Fernando	11/18/2019	0.2	\$ 916.75	\$ 183.35	Participate on call with J. Rapisardi (OMM) to discuss General Obligation negotiation status.
Outside PR	202	Barrett, Dennis	11/18/2019	0.2	\$ 850.25	\$ 170.05	Correspond with representatives of Pietrantonio Mendez & Alvarez, Proskauer, O'Melveny & Myers and Ankura regarding the PBA creditor matrix and creditor list.
Outside PR	208	Barrett, Dennis	11/18/2019	0.3	\$ 850.25	\$ 255.08	Review and edit list of questions for HTA regarding their Capex build to understand underlying assumptions.
PR	208	Battle, Juan Carlos	11/18/2019	2.1	\$ 684.00	\$ 1,436.40	Revise and provide comments to notes to HTA financial statement drafts.
Outside PR	208	Feldman, Robert	11/18/2019	0.4	\$ 525.00	\$ 210.00	Revise HTA capital expenditures diligence questions.
Outside PR	54	Feldman, Robert	11/19/2019	1.2	\$ 525.00	\$ 630.00	Aggregate financial management oversight board and general obligation proposals over time at request of M. Kremer (OMM).
Outside PR	54	Levantis, James	11/19/2019	0.5	\$ 446.50	\$ 223.25	Prepare and send the Puerto Rico credits trading update to representatives of Ankura, AAFAP and O'Melveny & Myers.
Outside PR	57	Barrett, Dennis	11/19/2019	2.2	\$ 850.25	\$ 1,870.55	Prepare slides summarizing the Cao report and Cordero report for inclusion in the PREPA RSA presentation.
Outside PR	57	Barrett, Dennis	11/19/2019	0.7	\$ 850.25	\$ 595.18	Review analysis of Cordero economic impact of PREPA RSA to prepare additional slides for PREPA RSA presentation.
Outside PR	57	Barrett, Dennis	11/19/2019	0.6	\$ 850.25	\$ 510.15	Review PREPA RSA presentation and provide comments to simplify.
PR	57	Battle, Fernando	11/19/2019	1.6	\$ 916.75	\$ 1,466.80	Prepare RSA presentation requested by AAFAP to be presented to Legislature.
Outside PR	57	Leake, Paul	11/19/2019	0.4	\$ 370.50	\$ 148.20	Revise PREPA RSA briefing presentation for comments provided by D. Barrett (ACG).
Outside PR	57	Levantis, James	11/19/2019	0.3	\$ 446.50	\$ 133.95	Review and revise PREPA RSA briefing presentation prepared by P. Leake (ACG).
Outside PR	201	Barrett, Dennis	11/19/2019	0.9	\$ 850.25	\$ 765.23	Participate on call with F. Battle (ACG) to discuss General Obligation negotiation status.
Outside PR	201	Barrett, Dennis	11/19/2019	0.3	\$ 850.25	\$ 255.08	Participate on call with W. Everts (PJT) regarding the Governments position on providing a lien.
PR	201	Battle, Fernando	11/19/2019	0.9	\$ 916.75	\$ 825.08	Participate on call with D. Barrett (ACG) to discuss General Obligation negotiation status.

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
PR	201	Battle, Fernando	11/19/2019	2.0	\$ 916.75	\$ 1,833.50	Review materials related to RSA as part of preparing presentation to be made to stakeholders as part of RSA approval.
PR	201	Battle, Fernando	11/19/2019	1.1	\$ 916.75	\$ 1,008.43	Participate on call with J. Gavin and T. Green (Citi) to discuss status of negotiation with General Obligation investor group as part of mediation process.
PR	201	Battle, Fernando	11/19/2019	0.7	\$ 916.75	\$ 641.73	Participate on call with M. Yassin (AAFAF) and J. Rapisardi (OMM) to discuss strategy for meeting with Judge Houser related to negotiation with General Obligation investor group as part of mediation process.
PR	201	Battle, Fernando	11/19/2019	0.3	\$ 916.75	\$ 275.03	Participate on call with D. Brownstein (Citi) to discuss General Obligation negotiation status.
Outside PR	218	Frehe, John	11/19/2019	1.4	\$ 916.75	\$ 1,283.45	Participate in meeting to present results of historical labor utilization and union strategies analysis for PREPA with representatives of Pietrantonio Mendez & Alvarez and M. Thys (PREPA).
Outside PR	20	Barrett, Dennis	11/20/2019	0.5	\$ 850.25	\$ 425.13	Participate on call with A. Sax-Boulder (OMM) regarding outstanding avoidance actions requests.
Outside PR	25	Leake, Paul	11/20/2019	1.8	\$ 370.50	\$ 666.90	Review and revise time meeting reconciliations from 10/1/19 - 10/16/19 in the October Title III fee statement.
Outside PR	25	Levantis, James	11/20/2019	0.9	\$ 446.50	\$ 401.85	Review and revise time detail entries from 10/17/19 - 10/31/19 in the Title III October fee statement.
Outside PR	54	Levantis, James	11/20/2019	0.6	\$ 446.50	\$ 267.90	Prepare and send the Puerto Rico credits trading update to representatives of Ankura, AAFAF and O'Melveny & Myers.
PR	57	Battle, Fernando	11/20/2019	2.0	\$ 916.75	\$ 1,833.50	Review and provide comments to economic impact of RSA forecast analysis prepared by V. Feliciano (ABC Consulting) requested by representatives of AAFAF.
Outside PR	57	Leake, Paul	11/20/2019	0.4	\$ 370.50	\$ 148.20	Prepare the PREPA weekly reporting packages for the week of 11/20/19 for Intralinks.
Outside PR	201	Barrett, Dennis	11/20/2019	1.5	\$ 850.25	\$ 1,275.38	Participate in meeting with representatives of AAFAF, PJT Partners, Citi, O'Melveny & Myers and Ankura to discuss next steps in General Obligation mediation.
PR	201	Battle, Fernando	11/20/2019	1.5	\$ 916.75	\$ 1,375.13	Participate in meeting with representatives of AAFAF, PJT Partners, Citi, O'Melveny & Myers and Ankura to discuss next steps in General Obligation mediation.
Outside PR	201	Feldman, Robert	11/20/2019	1.5	\$ 525.00	\$ 787.50	Participate in meeting with representatives of AAFAF, PJT Partners, Citi, O'Melveny & Myers and Ankura to discuss next steps in General Obligation mediation.
PR	202	Llompert, Sofia	11/20/2019	0.4	\$ 365.75	\$ 146.30	Participate in meeting with A. Escudero (AAFAF) to transcribe PBA filing documents provided by G. Loran (AAFAF).
Outside PR	218	Frehe, John	11/20/2019	1.3	\$ 916.75	\$ 1,191.78	Prepare summary of findings including benchmarks in the presentation and review with project team.
Outside PR	25	Barrett, Dennis	11/21/2019	1.5	\$ 850.25	\$ 1,275.38	Review and revise August fee statement time detail.
Outside PR	25	Barrett, Dennis	11/21/2019	0.5	\$ 850.25	\$ 425.13	Continue reviewing and editing August fee statement time detail.
Outside PR	25	Leake, Paul	11/21/2019	1.0	\$ 370.50	\$ 370.50	Review and revise time detail from 10/1/19 - 10/16/19 in the October Title III fee statement.
Outside PR	25	Levantis, James	11/21/2019	0.8	\$ 446.50	\$ 357.20	Review and revise meeting reconciliations from 10/17/19 - 10/31/19 in the Title III October fee statement.
Outside PR	25	Levantis, James	11/21/2019	0.7	\$ 446.50	\$ 312.55	Aggregate revised time detail to include in the October Title III fee statement.
PR	54	Battle, Juan Carlos	11/21/2019	0.6	\$ 684.00	\$ 410.40	Participate in meeting with B. Fernandez (AAFAF) to discuss status of general Non-Title III debt restructuring matters.
PR	54	Battle, Juan Carlos	11/21/2019	0.4	\$ 684.00	\$ 273.60	Participate on call with K. Arnone (Jefferies), A. Lee (Jefferies), J. Perez-Riera (Jefferies) and B. Fernandez (AAFAF) to discuss possible meeting between investor group and O. Marrero (AAFAF).
Outside PR	57	Battle, Fernando	11/21/2019	1.0	\$ 916.75	\$ 916.75	Review PREPA generation cost scenarios as part of rate forecast analysis.
Outside PR	57	Battle, Fernando	11/21/2019	0.1	\$ 916.75	\$ 91.68	Participate on call with G. Gil (ACG) to discuss presentation related to PREPA RSA.
Outside PR	201	Barrett, Dennis	11/21/2019	2.0	\$ 850.25	\$ 1,700.50	Participate in meeting with representatives of mediation panel, PJT, Citi, Proskauer, O'Melveny & Myers and Ankura to discuss status of negotiations with General Obligation bondholder group and propose next steps related to possible counteroffer and blowout dates.
Outside PR	201	Barrett, Dennis	11/21/2019	0.2	\$ 850.25	\$ 170.05	Participate on call with M. Yassin (AAFAF), J. Rapisardi (OMM) and F. Battle (ACG) to discuss new blowout dates and meeting schedule proposed by Judge Houser.
Outside PR	201	Barrett, Dennis	11/21/2019	0.4	\$ 850.25	\$ 340.10	Participate on call with representatives of PJT, Citi, Proskauer, O'Melveny & Myers and Ankura to discuss proposed next steps related to possible counteroffer in preparation for meeting with mediation panel.
Outside PR	201	Battle, Fernando	11/21/2019	2.0	\$ 916.75	\$ 1,833.50	Participate in meeting with representatives of mediation panel, PJT, Citi, Proskauer, O'Melveny & Myers and Ankura to discuss status of negotiations with General Obligation bondholder group and propose next steps related to possible counteroffer and blowout dates.
Outside PR	201	Battle, Fernando	11/21/2019	0.2	\$ 916.75	\$ 183.35	Participate on call with M. Yassin (AAFAF), J. Rapisardi (OMM) and D. Barrett (ACG) to discuss new blowout dates and meeting schedule proposed by Judge Houser.
Outside PR	201	Battle, Fernando	11/21/2019	0.4	\$ 916.75	\$ 366.70	Participate on call with representatives of PJT, Citi, Proskauer, O'Melveny & Myers and Ankura to discuss proposed next steps related to possible counteroffer in preparation for meeting with mediation panel.
Outside PR	201	Battle, Fernando	11/21/2019	1.0	\$ 916.75	\$ 916.75	Review mediation presentation prepared by representatives of PJT Partners to share with Mediation panel.
Outside PR	201	Battle, Fernando	11/21/2019	0.4	\$ 916.75	\$ 366.70	Participate on call with D. Brownstein (Citi) and T. Green (Citi) to discuss strategy to develop alternative approach to security design related to possible General Obligation counteroffer.
Outside PR	201	Battle, Fernando	11/21/2019	0.4	\$ 916.75	\$ 366.70	Participate on call with M. Yassin (AAFAF) to discuss next steps related to possible counteroffer and blowout dates to be discussed with mediation panel.
Outside PR	201	Battle, Fernando	11/21/2019	0.2	\$ 916.75	\$ 183.35	Participate on call with J. Gavin (Citi) to discuss dealer strategy as part of alternative approach to security design related to possible General Obligation counteroffer.
Outside PR	25	Battle, Fernando	11/22/2019	0.5	\$ 916.75	\$ 458.38	Review and provide comments to September fee statement.
Outside PR	25	Leake, Paul	11/22/2019	1.3	\$ 370.50	\$ 481.65	Revise the Title III August fee statement from 8/1/19 - 8/16/19 for comments provided by D. Barrett (ACG).
Outside PR	25	Leake, Paul	11/22/2019	1.3	\$ 370.50	\$ 481.65	Continue to review and revise time detail from 10/1/19 - 10/16/19 in the October Title III fee statement.
Outside PR	25	Levantis, James	11/22/2019	1.7	\$ 446.50	\$ 759.05	Revise the Title III August fee statement from 8/17/19 - 8/31/19 for comments provided by D. Barrett (ACG).
Outside PR	25	Levantis, James	11/22/2019	1.5	\$ 446.50	\$ 669.75	Continue revising October Title III time detail from 10/17/19 - 10/31/19.
Outside PR	57	Battle, Fernando	11/22/2019	2.0	\$ 916.75	\$ 1,833.50	Review first draft of PREPA RSA legislation.
Outside PR	57	Battle, Fernando	11/22/2019	0.8	\$ 916.75	\$ 733.40	Participate on call with N. Mitchell (OMM) and M. DiConza (OMM) to discuss PREPA RSA legislation, timing of hearing and strategic alternatives available to the Government.
Outside PR	57	Battle, Fernando	11/22/2019	0.5	\$ 916.75	\$ 458.38	Participate on call with representatives of Proskauer, Citi and O'Melveny & Myers to discuss impacts of lower demand curve on recoveries and overall transaction perspective as part of litigation preparation.
Outside PR	57	Battle, Fernando	11/22/2019	0.5	\$ 916.75	\$ 458.38	Participate on call with G. Gil (ACG) and J. San Miguel (ACG) to discuss presentation related to RSA to be presented to Legislature.
Outside PR	57	Battle, Fernando	11/22/2019	0.5	\$ 916.75	\$ 458.38	Continue reviewing first draft of PREPA RSA legislation.
Outside PR	57	Battle, Fernando	11/22/2019	0.3	\$ 916.75	\$ 275.03	Participate on call with L. Porter (ACG) to discuss load forecast and impact on recoveries on PREPAS RSA.
Outside PR	201	Battle, Fernando	11/22/2019	0.4	\$ 916.75	\$ 366.70	Participate on call with B. Meyers (Ducera) to discuss status of General Obligation negotiations and next steps related to Government parties submitting a counteroffer.
Outside PR	202	Barrett, Dennis	11/22/2019	0.3	\$ 850.25	\$ 255.08	Participate on call with representatives of Ankura, O'Melveny & Myers and Marini regarding the PBA creditor matrix and list.
PR	202	Battle, Juan Carlos	11/22/2019	0.3	\$ 684.00	\$ 205.20	Participate on call with representatives of Ankura, O'Melveny & Myers and Marini regarding the PBA creditor matrix and list.
PR	202	Llompert, Sofia	11/22/2019	0.3	\$ 365.75	\$ 109.73	Participate on call with representatives of Ankura, O'Melveny & Myers and Marini regarding the PBA creditor matrix and list.
Outside PR	218	Frehe, John	11/22/2019	1.4	\$ 916.75	\$ 1,283.45	Develop summary of findings including benchmarks in the presentation and review with project team.
Outside PR	25	Barrett, Dennis	11/23/2019	1.0	\$ 850.25	\$ 850.25	Review and revise October fee statement time detail.
Outside PR	25	Barrett, Dennis	11/23/2019	1.0	\$ 850.25	\$ 850.25	Continue reviewing and editing October fee statement time detail.
Outside PR	25	Battle, Fernando	11/23/2019	0.5	\$ 916.75	\$ 458.38	Review and provide comments to September fee statement.
Outside PR	57	Barrett, Dennis	11/23/2019	0.4	\$ 850.25	\$ 340.10	Participate on call with F. Battle (ACG) to discuss PREPA RSA and impact of lower load forecast on timing and level of recoveries.
Outside PR	57	Battle, Fernando	11/23/2019	0.4	\$ 916.75	\$ 366.70	Participate on call with D. Barrett (ACG) to discuss PREPA RSA and impact of lower load forecast on timing and level of recoveries.
Outside PR	57	Battle, Fernando	11/23/2019	0.9	\$ 916.75	\$ 825.08	Review CNE report analyzing PREPA RSA and prepare summary as part of preparation for defense of agreement.
Outside PR	201	Battle, Fernando	11/23/2019	0.2	\$ 916.75	\$ 183.35	Participate on call with N. Mitchell (OMM) to discuss FOMB position on lien.
Outside PR	25	Battle, Fernando	11/24/2019	0.5	\$ 916.75	\$ 458.38	Review and edit October fee statement.
Outside PR	57	Battle, Fernando	11/24/2019	2.5	\$ 916.75	\$ 2,291.88	Prepare materials related to RSA in preparation of defending reasonableness of agreement to various stakeholders.
Outside PR	57	Battle, Fernando	11/24/2019	0.5	\$ 916.75	\$ 458.38	Participate on call with G. Gil (ACG) to discuss savings initiatives assumptions incremental to certified fiscal plan forecast as part of presentation related to RSA.
Outside PR	57	Battle, Fernando	11/24/2019	0.3	\$ 916.75	\$ 275.03	Participate on call with M. DiConza (OMM) to discuss Feliciano report and LEI report related to PREPA RSA.
Outside PR	57	Battle, Fernando	11/24/2019	0.1	\$ 916.75	\$ 91.68	Participate on call with V. Feliciano (ABC) to discuss assumptions of report on RSA requested by AAFAF.
Outside PR	57	Battle, Fernando	11/24/2019	0.1	\$ 916.75	\$ 91.68	Participate on call with L. Porter (ACG) to discuss how to illustrate savings initiatives incremental to certified fiscal plan forecast as part of presentation related to RSA.
Outside PR	20	Barrett, Dennis	11/25/2019	1.0	\$ 850.25	\$ 850.25	Participate on call with representatives of O'Melveny & Myers regarding the Martinez Deposition.
Outside PR	25	Leake, Paul	11/25/2019	1.4	\$ 370.50	\$ 518.70	Revise the Title III September fee statement from 9/11/19 - 9/30/19 for comments provided by F. Battle (ACG).
Outside PR	25	Levantis, James	11/25/2019	1.3	\$ 446.50	\$ 580.45	Revise the September Title III fee statement for new code, PREPA labor strategy and collective bargaining agreement analysis.
Outside PR	25	Levantis, James	11/25/2019	1.1	\$ 446.50	\$ 491.15	Revise the Title III September fee statement from 9/1/19 - 9/10/19 for comments provided by F. Battle (ACG).
Outside PR	25	Levantis, James	11/25/2019	0.9	\$ 446.50	\$ 401.85	Revise the Title III August fee statement for comments provided by F. Battle (ACG).
Outside PR	25	Levantis, James	11/25/2019	0.8	\$ 446.50	\$ 357.20	Finalize and prepare August Title III fee statement for submission to AAFAF.
Outside PR	57	Battle, Fernando	11/25/2019	0.5	\$ 916.75	\$ 458.38	Review and edit editorial piece to be published by newspaper on benefits of PREPA RSA at the request of AAFAF.

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
Outside PR	57	Battle, Fernando	11/25/2019	0.3	\$ 916.75	\$ 275.03	Participate on call with D. Salinas (Quinn) to discuss status of PREPA RSA process including legislative meetings and approach to key private sector stakeholders.
Outside PR	57	Levantis, James	11/25/2019	0.5	\$ 446.50	\$ 223.25	Prepare build of PREPA claims outstanding for bond debt by CUSIP and private loans as requested by D. Barrett (ACG).
Outside PR	201	Battle, Fernando	11/25/2019	0.3	\$ 916.75	\$ 275.03	Review draft General Obligation/PBA scheduling order.
Outside PR	218	Battle, Fernando	11/25/2019	0.1	\$ 916.75	\$ 91.68	Correspond with J. Frehse (ACG) regarding CBA work rule analysis.
Outside PR	218	Battle, Fernando	11/25/2019	0.5	\$ 916.75	\$ 458.38	Participate on call with J. Gavin (Citi) to discuss status of proponent bids and CBA negotiations.
PR	218	Frehse, John	11/25/2019	3.1	\$ 916.75	\$ 2,841.93	Review contracts for additional information and revision of executive summary and details based on feedback and audience in meetings on Monday and Tuesday from representatives of Pietrantonio Mendez & Alvarez, Mark Thys (PREPA), and F. Fermin (P3).
PR	218	Frehse, John	11/25/2019	1.1	\$ 916.75	\$ 1,008.43	Participate in meeting with A. Perez (AAFAF) to discuss collective bargaining agreement analysis.
PR	218	Frehse, John	11/25/2019	0.9	\$ 916.75	\$ 825.08	Participate in meeting with M. Thys (PREPA) to review findings of collective bargaining agreement analysis and strategy moving forward including who should be involved and what content would be the most valuable.
Outside PR	25	Leake, Paul	11/26/2019	1.1	\$ 370.50	\$ 407.55	Revise the Title III October fee statement from 10/1/19 - 10/16/19 for comments provided by D. Barrett (ACG).
Outside PR	25	Levantis, James	11/26/2019	1.6	\$ 446.50	\$ 714.40	Revise the Title III October fee statement from 10/17/19 - 10/31/19 for comments provided by D. Barrett (ACG).
Outside PR	25	Levantis, James	11/26/2019	0.3	\$ 446.50	\$ 133.95	Revise the October Title III fee statement for new code, PREPA labor strategy and collective bargaining agreement analysis.
Outside PR	54	Alvarez, Charles	11/26/2019	0.4	\$ 418.00	\$ 167.20	Correspond with D. Barrett (ACG) regarding moratorium documents included in creditor data room.
Outside PR	54	Barrett, Dennis	11/26/2019	0.4	\$ 850.25	\$ 340.10	Correspond with C. Alvarez (ACG) regarding moratorium documents within the creditor data room.
PR	54	Llompert, Sofia	11/26/2019	1.2	\$ 365.75	\$ 438.90	Grant Commonwealth data room access to representatives of Orrick requested by M. Kremer (OMM).
Outside PR	57	Battle, Fernando	11/26/2019	0.5	\$ 916.75	\$ 458.38	Participate on call with O. Marrero (AAFAF) to discuss strategy related to legislative actions needed to approve PREPA RSA.
Outside PR	57	Battle, Fernando	11/26/2019	0.1	\$ 916.75	\$ 91.68	Participate on call with V. Feliciano (ABC) to discuss report related to PREPA RSA.
Outside PR	201	Barrett, Dennis	11/26/2019	0.3	\$ 850.25	\$ 255.08	Participate on call with R. Feldman (ACG) to discuss illustrative pledge analysis showing capacity of clawback revenues and COFINA subordinated bonds.
Outside PR	201	Feldman, Robert	11/26/2019	0.3	\$ 525.00	\$ 157.50	Participate on call with D. Barrett (ACG) to discuss illustrative pledge analysis showing capacity of clawback revenues and COFINA subordinated bonds.
Outside PR	201	Feldman, Robert	11/26/2019	1.4	\$ 525.00	\$ 735.00	Prepare analysis showing capacity of Clawback revenues and COFINA subordinated bonds as part of illustrative pledge analysis at request of D. Barrett (ACG).
Outside PR	201	Leake, Paul	11/26/2019	0.3	\$ 370.50	\$ 111.15	Correspond with R. Feldman (ACG) regarding illustrative pledge analysis showing capacity of clawback revenues and COFINA subordinated bonds.
Outside PR	201	Leake, Paul	11/26/2019	0.6	\$ 370.50	\$ 222.30	Diligence the Commonwealth plan of adjustment to understand the mechanics of the pension trust fund for inclusion of information in the Act 154 presentation.
Outside PR	202	Barrett, Dennis	11/26/2019	0.5	\$ 850.25	\$ 425.13	Participate on call with H. Rivera (PBA), C. Velaz (MPM), J. Spina (OMM) and S. Llompert (ACG) to discuss PBA Title III filing creditor matrix missing information.
PR	202	Llompert, Sofia	11/26/2019	0.5	\$ 365.75	\$ 182.88	Participate on call with H. Rivera (PBA), C. Velaz (MPM), J. Spina (OMM) and D. Barrett (ACG) to discuss PBA Title III filing creditor matrix missing information.
PR	202	Llompert, Sofia	11/26/2019	0.6	\$ 365.75	\$ 219.45	Review Title III filing documents provided by D. Barrett (ACG) in preparation for call with H. Rivera (PBA).
Outside PR	25	Levantis, James	11/27/2019	0.4	\$ 446.50	\$ 178.60	Finalize and prepare October Title III fee statement for submission to AAFAF.
Outside PR	54	Battle, Fernando	11/27/2019	0.4	\$ 916.75	\$ 366.70	Participate on call with O. Marrero (AAFAF) to discuss status of several matters related to PREPA, PRIDCO and General Obligation debt restructuring.
Outside PR	201	Barrett, Dennis	11/27/2019	0.4	\$ 850.25	\$ 340.10	Participate on call with representatives of Ankura, O'Melveny & Myers, PJT and Citi to discuss alternative structures related to security design and possible market acceptance as part of General Obligation negotiations in mediation process.
Outside PR	201	Barrett, Dennis	11/27/2019	0.6	\$ 850.25	\$ 510.15	Participate on call with representatives of Pietrantonio Mendez & Alvarez regarding clawback revenues language in the Puerto Rico Constitution.
Outside PR	201	Battle, Fernando	11/27/2019	0.4	\$ 916.75	\$ 366.70	Participate on call with representatives of Ankura, O'Melveny & Myers, PJT and Citi to discuss alternative structures related to security design and possible market acceptance as part of General Obligation negotiations in mediation process.
Outside PR	201	Battle, Fernando	11/27/2019	0.8	\$ 916.75	\$ 733.40	Participate on call with D. Brownstein (Citi) to discuss possible alternative structures to security design related to General Obligation negotiations as part of mediation process.
Outside PR	201	Battle, Fernando	11/27/2019	0.4	\$ 916.75	\$ 366.70	Participate on call with M. Yassin (AAFAF) to discuss possible alternative structures to security design related to General Obligation negotiations as part of mediation process.
Outside PR	201	Battle, Fernando	11/27/2019	0.1	\$ 916.75	\$ 91.68	Participate on call with B. Meyers (Ducera) to discuss tax credit meeting deferral.
Outside PR	202	Barrett, Dennis	11/27/2019	0.4	\$ 850.25	\$ 340.10	Participate on call with H. Rivera (PBA), C. Velaz (MPM), J. Spina (OMM) and S. Llompert (ACG) to discuss PBA Title III filing creditor matrix information.
PR	202	Llompert, Sofia	11/27/2019	0.4	\$ 365.75	\$ 146.30	Participate on call with H. Rivera (PBA), C. Velaz (MPM), J. Spina (OMM) and D. Barrett (ACG) to discuss PBA Title III filing creditor matrix information.
PR	218	Frehse, John	11/27/2019	1.2	\$ 916.75	\$ 1,100.10	Review of proponent strategy and finalization of presentations based on feedback from representatives of Pietrantonio Mendez & Alvarez.
Subtotal - Fees				538.7		\$ 358,578.68	



Invoice Remittance

December 18, 2019

Omar Marrero
Executive Director
Puerto Rico Fiscal Agency and Financial Advisory Authority
Roberto Sanchez Vilella Government Center
De Diego Avenue, Stop 22
Santurce, Puerto Rico 00940

RE: TWENTY-NINTH (A) MONTHLY FEE STATEMENT OF ANKURA CONSULTING GROUP, LLC NOVEMBER 1, 2019 TO NOVEMBER 30, 2019

Dear Mr. Marrero,

Pursuant to the First Amended Order Setting Procedures for Interim Compensation and Reimbursement of Expenses of Professionals (docket #1715), please find enclosed the twenty-ninth (a) monthly fee statement of Ankura Consulting Group, LLC. The fee statement covers the period of November 1, 2019 through November 30, 2019.

Pursuant to the professional services agreement, **Contract number 2020-000040** between Puerto Rico Fiscal Agency and Financial Advisory Authority and Ankura Consulting Group, LLC effective August 1, 2019, we certify under penalty of nullity that no public servant of the Puerto Rico Fiscal Agency and Financial Advisory Authority, will derive or obtain any benefit or profit of any kind from the contractual relationship which is the basis of this invoice. If such benefit or profit exists, the required waiver has been obtained prior to entering into the Agreement. The only consideration to be received in exchange for the delivery of goods or for services provided is the agreed-upon price that has been negotiated with an authorized representative of the Puerto Rico Fiscal Agency and Financial Advisory Authority. The total amount shown on this invoice is true and correct. The services have been rendered, and no payment has been received.

If you have any questions do not hesitate to contact me directly.

Sincerely,

Fernando Batlle
Senior Managing Director
Enclosure



Invoice Remittance

Re: AAFAF Implementation Project

Professional Services from November 1, 2019 to November 30, 2019

Professional Services	\$542,234.77
Expenses	\$50,503.55
Total Amount Due	\$592,738.32

Please Remit Payment to:
Ankura Consulting Group, LLC
P.O. Box 74007043
Chicago, IL 60674-7043

Wire Payment to:
Bank of America
222 Broadway
New York, NY 10038
ABA Routing #: 026009593
ACH Routing #: 054001204
Account #: 226005697768
Bank Contact: Carolyn Banks
Bank Contact Phone #: (214) 965-3925

For additional assistance, please contact our Billing Department:
ankurainvoice@ankura.com



Invoice Summary

Re: AAFAF Implementation Project

Professional Services from November 1, 2019 to November 30, 2019

Professional	Title	Rate	Hours	Total
Beil, Rebecca	Senior Director	\$380.00	129.2	\$49,096.00
Boo, Jason	Managing Director	\$451.25	35.8	\$16,154.77
Brickner, Stephen	Senior Director	\$380.00	48.6	\$18,468.00
Cowherd, Kevin	Senior Managing Director	\$522.50	2	\$1,045.00
Cunningham, Matthew	Director	\$332.50	75.2	\$25,004.00
Edwards, Jessica	Senior Associate	\$308.75	108.1	\$33,375.88
Estrin, Vicki	Senior Managing Director	\$522.50	6.5	\$3,396.25
Ferry, Jason	Associate	\$285.00	4.8	\$1,368.00
Fullana, Jaime	Senior Associate	\$300.00	65.7	\$19,710.00
Garner, Jacob	Director	\$332.50	8	\$2,660.00
George, Donna	Senior Director	\$380.00	101.7	\$38,646.00
Gould, Laura	Director	\$332.50	91.3	\$30,357.25
Jandura, Daniel	Senior Director	\$380.00	78.4	\$29,792.00
Kennedy, Patrick	Associate	\$285.00	15.9	\$4,531.50
LaChance, Victoria	Director	\$332.50	20.5	\$6,816.25
McAfee, Maggie	Director	\$195.00	108.5	\$21,157.50
Radis, Cameron	Director	\$332.50	1.3	\$432.25
Rivera, Allie	Senior Associate	\$308.75	1	\$308.75
Schulte, Justin	Director	\$332.50	129.2	\$42,959.00
Sprouse, Abby	Senior Director	\$380.00	5.3	\$2,014.00
Stacy, Sean	Senior Director	\$380.00	122.6	\$46,588.00
Tabor, Ryan	Managing Director	\$451.25	89.7	\$40,477.13
Thacker, Michael	Senior Director	\$380.00	162	\$61,560.00
Yoshimura, Arren	Director	\$332.50	139.3	\$46,317.25
Total Hourly Fees				1550.60
Total Fees				\$542,234.77



Invoice Summary

Expense Category	Billed Amount
Airfare/Railway	\$16,287.44
Lodging - PR	\$22,585.20
Lodging - US	\$0.00
Meals - PR	\$6,118.00
Meals - US	\$756.66
Other	\$0.00
Transportation - PR	\$3,174.08
Transportation - US	\$1,582.17
Other	\$0.00
TOTAL	\$50,503.55

Invoice Activity

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
PR	10	Beil, Rebecca	11/1/2019	0.6	\$380.00	\$228.00	Prepare Ankura PRDE Implementation status report for week ending 25 Oct (.6)
PR	10	Beil, Rebecca	11/1/2019	0.8	\$380.00	\$304.00	Participate in meeting with J.Boo (ACG) and S.Stacy (ACG) to discuss PRDE engagement and resource planning for upcoming meetings and project work (.8).
PR	10	Beil, Rebecca	11/1/2019	1.6	\$380.00	\$608.00	Participate in meeting with C. Gonzalez (ACG), J.Zúñiga (PRDE), O.Guzmán (PRDE) to finalize Closed School Report and request meetings to be scheduled next week (1.6)
PR	10	Beil, Rebecca	11/1/2019	1.6	\$380.00	\$608.00	Develop Implementation plan for review in PRDE meetings next week (1.6)
PR	10	Beil, Rebecca	11/3/2019	1	\$380.00	\$380.00	Review key takeaways from 10/31 Implementation Plan workshop with PRDE(1).
PR	10	Beil, Rebecca	11/4/2019	1.2	\$380.00	\$456.00	Participate in meeting with C.Gonzalez (ACG), R.Riveria (EDN), J.Zúñiga (EDN), and members of PRDE leadership to coordinate documentation for the upcoming public hearing (1.2)
PR	10	Beil, Rebecca	11/4/2019	1.6	\$380.00	\$608.00	Analyze implementation plan content relevant to upcoming public hearing (1.6).
PR	10	Beil, Rebecca	11/4/2019	1.8	\$380.00	\$684.00	Analyze implementation plans and incorporate changes from recent meetings (1.8)
PR	10	Beil, Rebecca	11/4/2019	1.9	\$380.00	\$722.00	Prepare for implementation meetings with each PRDE department (1.9)
PR	10	Beil, Rebecca	11/4/2019	2	\$380.00	\$760.00	Review implementation notes from previous meetings (2)
PR	10	Beil, Rebecca	11/5/2019	0.7	\$380.00	\$266.00	Participate in meeting with J.Boo (ACG) and C.Gonzalez (ACG) to review progress and confirm next steps of PRDE implementation planning (.7)
PR	10	Beil, Rebecca	11/5/2019	1.6	\$380.00	\$608.00	Prepare requests for meeting times with PRDE department directors (1.6)
PR	10	Beil, Rebecca	11/5/2019	1.6	\$380.00	\$608.00	Review preliminary public hearing presentation content (1.6).
PR	10	Beil, Rebecca	11/5/2019	1.9	\$380.00	\$722.00	Update implementation plan to incorporate content from public hearing preparation meeting (1.9)
PR	10	Beil, Rebecca	11/5/2019	2.1	\$380.00	\$798.00	Analyze notes from public hearing preparation meeting for relevance to implementation plan (2.1)
PR	10	Beil, Rebecca	11/5/2019	3.1	\$380.00	\$1,178.00	Participate in meeting with C.Gonzalez (ACG), members of EDN, F.Martinez (PRDE), E.Ramos (PRDE), E.Díaz (PRDE), M.Lizardi (PRDE), and N.Rolón (PRDE) to create documentation for the upcoming public hearing (3.1)
PR	10	Beil, Rebecca	11/6/2019	0.5	\$380.00	\$190.00	Prepare for Planning Implementation Plan review meeting (.5)
PR	10	Beil, Rebecca	11/6/2019	0.6	\$380.00	\$228.00	Plan HR data request for additional data (.6)
PR	10	Beil, Rebecca	11/6/2019	0.8	\$380.00	\$304.00	Perform quality control review of HR data (.8)
PR	10	Beil, Rebecca	11/6/2019	0.8	\$380.00	\$304.00	Prepare data requests for HR and Finance (.8)
PR	10	Beil, Rebecca	11/6/2019	0.9	\$380.00	\$342.00	Analyze stakeholder alignment across implementation plans (.9).
PR	10	Beil, Rebecca	11/6/2019	1.4	\$380.00	\$532.00	Review implementation plan for monthly FOMB report inputs (1.4)
PR	10	Beil, Rebecca	11/6/2019	1.7	\$380.00	\$646.00	Participate in meeting with C.Gonzalez (ACG) and members of Planning to overview project work for FOMB monthly report (1.7)
PR	10	Beil, Rebecca	11/6/2019	3.8	\$380.00	\$1,444.00	Participate in meeting with C.Gonzalez (ACG), members of EDN, F.Martinez (PRDE), N.Jiménez (PRDE), J.Cabán (PRDE), R.DelValle (PRDE), A.González (PRDE), N.Portatatin (PRDE), and K.Cotto (PRDE) to create documentation for the upcoming public hearing (3.8)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
PR	10	Beil, Rebecca	11/7/2019	0.6	\$380.00	\$228.00	Participate in meeting with C.Gonzalez (ACG), members of EDN, and members of AAFAF for Public Hearing presentation coordination (.6)
PR	10	Beil, Rebecca	11/7/2019	0.6	\$380.00	\$228.00	Participate on phone call with L.Gould (ACG) to discuss requirements due next week (0.6)
PR	10	Beil, Rebecca	11/7/2019	0.8	\$380.00	\$304.00	Participate in meeting with L.Gould (ACG), C.Gonzalez (ACG), J.Boo (ACG), and members of Conway to review differences between department's and Hacienda's data in monthly FOMB reports (.8)
PR	10	Beil, Rebecca	11/7/2019	0.8	\$380.00	\$304.00	Review headcount data to determine year over year changes across the department (.8)
PR	10	Beil, Rebecca	11/7/2019	1.4	\$380.00	\$532.00	Perform quality control review of closed school savings report (1.4).
PR	10	Beil, Rebecca	11/7/2019	2	\$380.00	\$760.00	Review budget to actual reports by source to understand how to incorporate the information into reporting (2)
PR	10	Beil, Rebecca	11/7/2019	2.1	\$380.00	\$798.00	Analyze budget to actual amounts to derive FY20 run rates (2.1)
PR	10	Beil, Rebecca	11/7/2019	2.1	\$380.00	\$798.00	Develop FY20 savings run rate for inclusion in PRDE monthly reporting (2.1).
PR	10	Beil, Rebecca	11/7/2019	2.8	\$380.00	\$1,064.00	Prepare closed school savings report (2.8)
Outside - PR	10	Beil, Rebecca	11/8/2019	0.4	\$380.00	\$152.00	Plan HR Implementation Plan review meeting (.4).
Outside - PR	10	Beil, Rebecca	11/8/2019	1.2	\$380.00	\$456.00	Finalize school closure presentation material (1.2)
Outside - PR	10	Beil, Rebecca	11/8/2019	1.9	\$380.00	\$722.00	Review school closure presentation material (1.9)
Outside - PR	10	Beil, Rebecca	11/8/2019	2	\$380.00	\$760.00	Revise school closure presentation material (2)
Outside - PR	10	Beil, Rebecca	11/9/2019	1.3	\$380.00	\$494.00	Prepare Ankura Implementation and Consolidation status report for week ending 11/8 (1.3).
Outside - PR	10	Beil, Rebecca	11/11/2019	0.6	\$380.00	\$228.00	Review PRDE presentation and background materials for FOMB public hearing (.6).
Outside - PR	10	Beil, Rebecca	11/11/2019	1.2	\$380.00	\$456.00	Participate on phone call with L.Gould (ACG) to discuss FOMB school closure report, monthly reporting data needs, next steps for implementation plan and 11/13 public hearing (1.2)
Outside - PR	10	Beil, Rebecca	11/11/2019	1.5	\$380.00	\$570.00	Participate on phone call with C.Gonzalez (ACG) to discuss implementation reporting in the monthly FOMB report (1.5)
Outside - PR	10	Beil, Rebecca	11/11/2019	2	\$380.00	\$760.00	Analyze PRDE budget to actual data and calculations (2)
Outside - PR	10	Beil, Rebecca	11/11/2019	2	\$380.00	\$760.00	Review PRDE budget to actual source data (2)
Outside - PR	10	Beil, Rebecca	11/12/2019	0.5	\$380.00	\$190.00	Perform quality review of close school data analysis (.5)
Outside - PR	10	Beil, Rebecca	11/12/2019	2	\$380.00	\$760.00	Analyze PRDE budget to actual data and calculations (2)
Outside - PR	10	Beil, Rebecca	11/12/2019	2	\$380.00	\$760.00	Analyze school closing data to estimate savings (2)
Outside - PR	10	Beil, Rebecca	11/12/2019	2	\$380.00	\$760.00	Prepare closed school data response (2)
Outside - PR	10	Beil, Rebecca	11/12/2019	2	\$380.00	\$760.00	Review PRDE budget to actual source data (2).
PR	10	Beil, Rebecca	11/13/2019	1.3	\$380.00	\$494.00	Finalize budget to actual reporting for FOMB monthly report (1.3).
PR	10	Beil, Rebecca	11/13/2019	2	\$380.00	\$760.00	Analyze PRDE budget to actual data and calculations (2)
PR	10	Beil, Rebecca	11/13/2019	2	\$380.00	\$760.00	Develop FOMB monthly report (2).
PR	10	Beil, Rebecca	11/13/2019	2	\$380.00	\$760.00	Review PRDE budget to actual source data (2)
PR	10	Beil, Rebecca	11/14/2019	0.8	\$380.00	\$304.00	Participate on call with L.Gould (ACG), C. Gonzalez (ACG), J. Zuniga (EDN) to discuss school closure expense data (.8)
PR	10	Beil, Rebecca	11/14/2019	0.8	\$380.00	\$304.00	Finalize letter for FOMB closed school report (.8)
PR	10	Beil, Rebecca	11/14/2019	1.2	\$380.00	\$456.00	Participate in a meeting with C.Gonzalez (ACG) and representatives from PRDE to review ongoing departmental initiatives (1.2)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
PR	10	Beil, Rebecca	11/14/2019	1.4	\$380.00	\$532.00	Participate in meeting with C.Gonzalez (ACG) and E.Perez (PRDE) to review HR implementation initiatives (1.4)
PR	10	Beil, Rebecca	11/14/2019	1.8	\$380.00	\$684.00	Review headcount data included in the FOMB monthly report (1.8)
PR	10	Beil, Rebecca	11/14/2019	2	\$380.00	\$760.00	Analyze projects for input into FOMB monthly report (2)
PR	10	Beil, Rebecca	11/14/2019	2	\$380.00	\$760.00	Participate in conversation with R.Maldonado (AAFAF) and O.Guzman (PRDE) to determine recategorization of PRDE front office personnel (2).
PR	10	Beil, Rebecca	11/14/2019	3	\$380.00	\$1,140.00	Participate in conversation with C.Gonzalez (ACG), R.Maldonado (AAFAF), and O.Guzman (PRDE) to finalize FOMB Closed School report (3)
PR	10	Beil, Rebecca	11/15/2019	0.5	\$380.00	\$190.00	Participate on status call with L.Gould (ACG), and C. Gonzalez (ACG) to discuss PRDE projects (0.5)
PR	10	Beil, Rebecca	11/15/2019	1	\$380.00	\$380.00	Review next steps with PRDE to coordinate future meetings (1)
PR	10	Beil, Rebecca	11/15/2019	1.6	\$380.00	\$608.00	Prepare Ankura Implementation and Consolidation status reports (1.6)
PR	10	Beil, Rebecca	11/15/2019	2	\$380.00	\$760.00	Finalize FOMB monthly report (2).
PR	10	Beil, Rebecca	11/15/2019	2	\$380.00	\$760.00	Analyze headcount data and reporting to determine approach and next steps in response to FOMB (2).
PR	10	Beil, Rebecca	11/15/2019	3	\$380.00	\$1,140.00	Participate in working session with C.Gonzalez (ACG) and O.Guzman (PRDE) to finalize FOMB monthly report (3)
Outside - PR	10	Beil, Rebecca	11/19/2019	1.3	\$380.00	\$494.00	Prepare summary of challenges, direction, and next steps for PRDE (1.3).
Outside - PR	10	Beil, Rebecca	11/19/2019	1.6	\$380.00	\$608.00	Review Gaming's agenda and supporting materials from 14 November meeting (1.6)
Outside - PR	10	Beil, Rebecca	11/19/2019	2	\$380.00	\$760.00	Analyze October budget to actual report and update FY20 savings (2)
Outside - PR	10	Beil, Rebecca	11/19/2019	2	\$380.00	\$760.00	Review PRITS' scope refinement business case (2)
Outside - PR	10	Beil, Rebecca	11/22/2019	1	\$380.00	\$380.00	Participate on status call with L.Gould (ACG) to discuss the meetings and deliverables for the past and upcoming week (1.0)
Outside - PR	10	Beil, Rebecca	11/22/2019	1.5	\$380.00	\$570.00	Prepare PRDE section of the weekly Ankura status reports (1.5)
Outside - PR	10	Beil, Rebecca	11/22/2019	2	\$380.00	\$760.00	Begin to plan for transitioning Fiscal Plan management to PRDE (2).
Outside - PR	10	Beil, Rebecca	11/25/2019	0.5	\$380.00	\$190.00	Participate in telephone call with S.Stacy (ACG) to review DNER, PRITS, and Gaming status and next steps (.5)
Outside - PR	10	Beil, Rebecca	11/25/2019	1.1	\$380.00	\$418.00	Participate on call with J. Boo (ACG), C. Gonzalez (ACG), J. Fullana (ACG), L. Gould (ACG), M. Cunningham (ACG), S.Stacy (ACG), and A. Yoshimura (ACG) to develop AAFAF engagement transition plan (1.1)
Outside - PR	10	Beil, Rebecca	11/25/2019	1.2	\$380.00	\$456.00	Analyze commonalities and differences between DNER Consolidation Workplan versions (2).
Outside - PR	10	Beil, Rebecca	11/25/2019	1.2	\$380.00	\$456.00	Prepare PRDE transition document (1.2)
Outside - PR	10	Beil, Rebecca	11/25/2019	2	\$380.00	\$760.00	Review DNER Consolidation Workplans (2)
Outside - PR	10	Beil, Rebecca	11/25/2019	2	\$380.00	\$760.00	Review DNER FY20 Implementation Plan (2)
Outside - PR	10	Beil, Rebecca	11/26/2019	1	\$380.00	\$380.00	Participate in telephone meeting with S. Stacy (ACG) and A.Yoshimura (ACG) to discuss organizational structure, work plan, financial model, and key meetings for the week of 12/2 (1)
Outside - PR	10	Beil, Rebecca	11/26/2019	1	\$380.00	\$380.00	Participate on call with C. Gonzalez (ACG) and L.Gould (ACG) to develop AAFAF engagement transition plan for PRDE (1)
Outside - PR	10	Beil, Rebecca	11/26/2019	2	\$380.00	\$760.00	Analyze near-term deliverables from DNER Consolidation workplan (2)
Outside - PR	10	Beil, Rebecca	11/26/2019	2	\$380.00	\$760.00	Analyze near-term deliverables from DNER Implementation workplan (2).

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside - PR	10	Beil, Rebecca	11/26/2019	2	\$380.00	\$760.00	Plan for PRDE transition (2)
Outside - PR	10	Boo, Jason	11/1/2019	0.3	\$451.25	\$135.38	Participate on call with S. Stacy (ACG) to evaluate DNER fiscal plan savings reporting (.3)
Outside - PR	10	Boo, Jason	11/1/2019	0.8	\$451.25	\$361.00	Participate in meeting with R.Beil (ACG) and S.Stacy (ACG) to discuss PRDE engagement and resource planning for upcoming meetings and project work (.8)
PR	10	Boo, Jason	11/5/2019	0.4	\$451.25	\$180.50	Prepare for meeting with Executive Office (.4)
PR	10	Boo, Jason	11/5/2019	0.7	\$451.25	\$315.88	Participate in meeting with J.Boo (ACG) and C.Gonzalez (ACG) to review progress and confirm next steps of PRDE implementation planning (.7)
PR	10	Boo, Jason	11/5/2019	0.9	\$451.25	\$406.13	Review Executive Office FY19 budget to prepare for agency workshop (0.9)
PR	10	Boo, Jason	11/5/2019	1.1	\$451.25	\$496.38	Review Executive Office FY20 budget to prepare for agency workshop (1.1)
PR	10	Boo, Jason	11/5/2019	1.2	\$451.25	\$541.50	Participate in meeting with M. Quevedo (Executive Office), representatives from Executive Office, R. Maldonado (AAFAF), and S. Stacy (ACG) to discuss development of Fiscal Implementation plan and reporting for Executive Office (1.2)
PR	10	Boo, Jason	11/6/2019	0.5	\$451.25	\$225.63	Participate in meeting with S.Stacy (ACG) and R. Tabor (ACG) to discuss AAFAF Implementation Plan development and reporting (.5)
PR	10	Boo, Jason	11/6/2019	1.2	\$451.25	\$541.50	Prepare for Executive Office cost-savings workshop (1.2)
PR	10	Boo, Jason	11/6/2019	2.1	\$451.25	\$947.63	Review PRDE presentation for FOMB meeting (2.1)
PR	10	Boo, Jason	11/7/2019	0.8	\$451.25	\$361.00	Participate in meeting with L.Gould (ACG), C.Gonzalez (ACG), J.Boo (ACG), and members of Conway to review differences between department's and Hacienda's data in monthly FOMB reports (.8)
PR	10	Boo, Jason	11/7/2019	1.1	\$451.25	\$496.38	Review monthly payroll report provided by CM (1.1)
PR	10	Boo, Jason	11/7/2019	2.2	\$451.25	\$992.75	Review variances identified between CM payroll report and Implementation monthly reports submitted by agencies (2.2)
Outside - PR	10	Boo, Jason	11/8/2019	0.3	\$451.25	\$135.38	Participate on call with J. Fullana (ACG), Jason Boo (ACG) to discuss Fortaleza Office of the Governor Budget data to prepare for Fiscal Plan Implementation development meeting (.3)
PR	10	Boo, Jason	11/12/2019	0.4	\$451.25	\$180.50	Prepare for DNER Consolidation Status meeting (.4)
PR	10	Boo, Jason	11/12/2019	0.6	\$451.25	\$270.75	Review cost-savings calculations for FY18-19 school closures (.6)
PR	10	Boo, Jason	11/12/2019	0.7	\$451.25	\$315.88	Participate in meeting (via conference call) with S. Stacy (ACG), J. Fullana (ACG), S. Acosta (DNER), E. Delannoy (NTT) to review DNER Consolidation Status and discuss development of savings implementation plan and reporting template - Arrived Late (.7)
PR	10	Boo, Jason	11/12/2019	0.9	\$451.25	\$406.13	Review draft of Fortaleza monthly implementation report (.9)
PR	10	Boo, Jason	11/12/2019	1.1	\$451.25	\$496.38	Participate in meeting with A. Yoshimura (ACG), J. Fullana (ACG), and M. Cunningham (ACG) to prepare for Fortaleza monthly reporting workshop (1.1)
PR	10	Boo, Jason	11/12/2019	1.3	\$451.25	\$586.63	Participate in meeting with S. Stacy (ACG), J. Fullana (ACG), S. Acosta (DNER), E. Delannoy (NTT) to review DNER Consolidation Status and discuss development of savings implementation plan and reporting template (1.3)
PR	10	Boo, Jason	11/12/2019	1.3	\$451.25	\$586.63	Review draft of PRDE presentation for FOMB meeting (1.3)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
PR	10	Boo, Jason	11/12/2019	1.6	\$451.25	\$722.00	Participate in working session with A. Yoshimura, J. Fullana, and M. Cunningham (ACG) to prepare a draft of the implementation plan monthly savings report for Fortaleza to submit to AAFAF/FOMB (1.6)
PR	10	Boo, Jason	11/12/2019	2.2	\$451.25	\$992.75	Participate in meeting with representatives from Fortaleza, J. Fullana, M. Cunningham, and A. Yoshimura (ACG) to review current cost-savings initiatives and quantify current and future savings targets (2.2)
PR	10	Boo, Jason	11/13/2019	0.8	\$451.25	\$361.00	Review Gaming Commission organization structure and resource requirements to prepare for status meeting (.8)
PR	10	Boo, Jason	11/13/2019	1.2	\$451.25	\$541.50	Prepare for PRDE and FOMB meeting (1.2)
PR	10	Boo, Jason	11/13/2019	1.8	\$451.25	\$812.25	Review PRITS budget request presentation (1.8)
PR	10	Boo, Jason	11/13/2019	3.3	\$451.25	\$1,489.13	Participate in meeting with representatives from PRDE and representatives from FOMB to review school reform and cost-savings targets (3.3)
Outside - PR	10	Boo, Jason	11/14/2019	0.8	\$451.25	\$361.00	Participate on a telephone call with R. Tabor (ACG) to finalize Implementation project invoices for August and September 2019.
Outside - PR	10	Boo, Jason	11/19/2019	0.5	\$451.25	\$225.63	Participate on call with R. Tabor (ACG) and S. Stacy (ACG) to quality control November AAFAF Ankura Engagement Overview presentation (.5)
Outside - PR	10	Boo, Jason	11/19/2019	1.4	\$451.25	\$631.75	Revise November AAFAF Ankura Engagement Overview presentation (1.9)
Outside - PR	10	Boo, Jason	11/20/2019	1.2	\$451.25	\$541.50	Participate in AAFAF status meeting with K. Fraguada (AAFAF), R. Maldonado (AAFAF), representatives from AAFAF (various), S. Stacy (ACG), and R. Tabor (ACG) to review engagement workstreams, report status, and evaluate macro trends and risks (1.2)
Outside - PR	10	Boo, Jason	11/25/2019	1.1	\$451.25	\$496.38	Participate on call with J. Boo (ACG), C. Gonzalez (ACG), J. Fullana (ACG), L. Gould (ACG), M. Cunningham (ACG), R. Beil (ACG) and S. Stacy (ACG) to develop AAFAF engagement transition plan (1.1)
Outside - PR	20	Brickner, Stephen	11/1/2019	0.7	\$380.00	\$266.00	Participate in a meeting with R. Tabor, J. Schulte, D. Jandura, J. Edwards, and M. Thacker (ACG) to review DOH work plan and accomplishments for 10/28-10/31/19 and discuss DOH work stream priorities for week of 11/4. (0.7)
Outside - PR	20	Brickner, Stephen	11/1/2019	0.5	\$380.00	\$190.00	Prepare GSA talking points and agency strategy related to DOH Supply Chain procurement work stream with D. Jandura (ACG). (0.5)
Outside - PR	20	Brickner, Stephen	11/1/2019	0.2	\$380.00	\$76.00	Research Meditech system modules for their application to Centro Medico purchasing systems. (0.2)
PR	20	Brickner, Stephen	11/4/2019	0.5	\$380.00	\$190.00	Conduct research to identify contacts for Department of Natural Resources to begin discussions on integration with centralized purchasing legislation and GSA. (0.5)
PR	20	Brickner, Stephen	11/4/2019	0.5	\$380.00	\$190.00	Researching resources to identify available Meditech materials modules and appropriate setup to optimize supply chain at Centro Medico. (0.5)
PR	20	Brickner, Stephen	11/5/2019	0.8	\$380.00	\$304.00	Develop presentation content regarding reducing Hospital supply expense. (0.8)
PR	20	Brickner, Stephen	11/5/2019	1.1	\$380.00	\$418.00	Develop summary of centralized purchasing at Department of Health, Department of Education and Department of Natural Resources for L. Guillen (AAFAF). (1.1)
PR	20	Brickner, Stephen	11/5/2019	0.6	\$380.00	\$228.00	Participate in a meeting with D. Jandura (ACG) to plan next steps with AAFAF, Department of Education, and Department of Natural Resources around centralized purchasing legislation and opportunities. (0.6)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
PR	20	Brickner, Stephen	11/5/2019	1.1	\$380.00	\$418.00	Participate in meeting with L. Guillen (AAFAF), P. Barreras (ASEM) and D. Jandura (ACG) for status update of Supply Chain DOH work stream covering Contacting and Operations opportunities for Centro Medico. (1.1)
PR	20	Brickner, Stephen	11/5/2019	0.7	\$380.00	\$266.00	Prepare email drafts for Oncology Hospital and Cardiovascular Hospital to determine equipment spend against budgeted amount for L. Guillen (AAFAF). (0.7)
PR	20	Brickner, Stephen	11/5/2019	1.1	\$380.00	\$418.00	Prepare implementation project invoice for October 2019. (1.1)
PR	20	Brickner, Stephen	11/6/2019	0.4	\$380.00	\$152.00	Develop content for general services contracting materials for meeting with L. Guillen (AAFAF). (0.4)
PR	20	Brickner, Stephen	11/6/2019	0.4	\$380.00	\$152.00	Develop facilitation plan for HOPU supply chain design session. (0.4)
PR	20	Brickner, Stephen	11/6/2019	1	\$380.00	\$380.00	Participate in meeting with D. Jandura (ACG) and C. Matta (ASEM) to review supply chain material shortages. (1.0)
PR	20	Brickner, Stephen	11/6/2019	0.2	\$380.00	\$76.00	Participate in meeting with D. Jandura (ACG) and R. Tabor (ACG) to discuss supply chain plans for DOE, DOH, DNER, and DOF agencies. (0.2)
PR	20	Brickner, Stephen	11/6/2019	1.9	\$380.00	\$722.00	Participate in meeting with M. Ruiz, J Rivera, K. Vega, N. Carmona, M. Belinda, P. Rivera (HOPU), D. Jandura and J. Edwards (ACG) in process improvement effort addressing warehouse replenishments to the Imaging department to improve performance and reduce costs for DOH Supply Chain work stream. (1.9)
PR	20	Brickner, Stephen	11/6/2019	0.6	\$380.00	\$228.00	Prepare and send update on DOH Supply Chain and Procurement progress to L. Guillen (AAFAF) to update her on supply chain efforts within Centro Medico. (0.6)
PR	20	Brickner, Stephen	11/7/2019	0.4	\$380.00	\$152.00	Prepare and send email correspondence to L. Guillen (AAFAF) with information and materials to support 11/12 meeting on health care supply chain status. (0.4)
Outside - PR	20	Brickner, Stephen	11/8/2019	0.5	\$380.00	\$190.00	Participate in a meeting with D. Jandura, J. Schulte, V. Estrin, and M. Thacker (ACG) to review DOH work plan and accomplishments for 11/04/19-11/08/19 and discuss DOH work stream priorities for week of 11/11/19. (0.5)
Outside - PR	20	Brickner, Stephen	11/8/2019	0.5	\$380.00	\$190.00	Prepare and send email correspondence to L. Guillen (AAFAF) with healthcare supply chain update presentation, request contacts at Oncology Hospital, and request support for equipment spend update at Cardiovascular Hospital. (0.5)
Outside - PR	20	Brickner, Stephen	11/9/2019	1.2	\$380.00	\$456.00	Prepare implementation project invoice for October 2019. (1.2)
PR	20	Brickner, Stephen	11/11/2019	0.4	\$380.00	\$152.00	Locate and share healthcare purchasing types in support of HOPU purchasing documentation efforts. (0.4)
PR	20	Brickner, Stephen	11/11/2019	0.3	\$380.00	\$114.00	Participate in a meeting with D. Jandura (ACG) to plan DOH Supply Chain work stream activities for Puerto Rico for the week of 11/11/19. (0.3)
PR	20	Brickner, Stephen	11/12/2019	0.5	\$380.00	\$190.00	Define and communicate potential RFP negotiating terms for healthcare revenue cycle improvements. (0.5)
PR	20	Brickner, Stephen	11/12/2019	0.4	\$380.00	\$152.00	Review purchasing processing types with J. Edwards (ACG) and S. Brickner (ACG) for Pediatric hospital. (0.4)
PR	20	Brickner, Stephen	11/12/2019	0.6	\$380.00	\$228.00	Review status of oncology equipment spend update, setup meeting with Department of Natural Resources, latest report from Department of Education on purchasing improvements. (0.6)
PR	20	Brickner, Stephen	11/12/2019	1	\$380.00	\$380.00	Write up FMEA results from purchasing workshop at Pediatric hospital. (1.0)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
PR	20	Brickner, Stephen	11/13/2019	1.1	\$380.00	\$418.00	Develop documentation to support recommendation for DOH supply chain improvement opportunities regarding contracting and operations. (1.1)
PR	10	Brickner, Stephen	11/13/2019	0.5	\$380.00	\$190.00	Participate in a meeting with R. Tabor (ACG) to review AAFAF initiated requests related to Department of Corrections, Department of Health, and Department of Agriculture GSA / procurement needs. (0.5)
PR	20	Brickner, Stephen	11/13/2019	1.8	\$380.00	\$684.00	Participate in meeting regarding supply chain overview and contracting improvement ideas with L. Guillen (AAFAF), I. Carmona (AAFAF), and R. Maldonado (AAFAF). (1.8)
PR	20	Brickner, Stephen	11/13/2019	1.2	\$380.00	\$456.00	Prepare implementation project invoice for October 2019. (1.2)
PR	20	Brickner, Stephen	11/13/2019	1	\$380.00	\$380.00	Review and update health care supply chain materials using input from 11/13 discussion with L. Guillen (AAFAF) on supply chain improvement opportunities. (1.0)
PR	20	Brickner, Stephen	11/13/2019	0.5	\$380.00	\$190.00	Review supply chain and agency project staffing with J. Edwards (ACG) and S. Brickner (ACG) for December and January. (0.5)
PR	20	Brickner, Stephen	11/14/2019	0.6	\$380.00	\$228.00	Prepare implementation project invoice for October 2019. (0.6)
Outside - PR	20	Brickner, Stephen	11/18/2019	1.5	\$380.00	\$570.00	Participate in meeting with updates from previous week and work plan development for current week with D. Jandura (ACG), J. Schulte (ACG) and J. Edwards (ACG) for DOH Supply Chain work stream. (1.5)
Outside - PR	20	Brickner, Stephen	11/19/2019	0.7	\$380.00	\$266.00	Participate in meeting with D. Jandura (ACG), R. Tabor (ACG), M. Thacker (ACG), J. Schulte (ACG) and V. Estrin (ACG) to plan for AAFAF budget/scope impacts to DOH OR Optimization and Hospital supply chain management work streams and transition in December. (0.7)
Outside - PR	20	Brickner, Stephen	11/19/2019	1.1	\$380.00	\$418.00	Participate in working session to prepare for ASEM/UDH RCM RFP Evaluation meeting this week with R. Tabor (ACG), J. Schulte (ACG), J. Edwards (ACG) and D. Jandura (ACG) to support DOH Revenue Cycle work stream. (1.1)
Outside - PR	20	Brickner, Stephen	11/19/2019	0.6	\$380.00	\$228.00	Review Meditech materials management modules to identify improvement opportunities at ASEM, UDH and HOPU hospitals. (0.6)
Outside - PR	20	Brickner, Stephen	11/19/2019	0.5	\$380.00	\$190.00	Work with J. Edwards (ACG) and S. Brickner(ACG) to create hospital supply chain core process diagram to accompany supply chain recommendations. (0.5)
Outside - PR	20	Brickner, Stephen	11/20/2019	0.7	\$380.00	\$266.00	Complete hours documentation for healthcare supply chain work in Puerto Rico. (0.7)
Outside - PR	20	Brickner, Stephen	11/20/2019	1.5	\$380.00	\$570.00	Participate in a meeting with K. Fraguada (AAFAF) and representatives of AAFAF and representatives of ACG to discuss monthly ACG Implementation Portfolio Review, progress, macros trends, risks, and next steps. (1.5)
Outside - PR	20	Brickner, Stephen	11/20/2019	1	\$380.00	\$380.00	Review Meditech materials module documentation for application to Centro Medico supply chain. (1.0)
Outside - PR	20	Brickner, Stephen	11/21/2019	1.7	\$380.00	\$646.00	Develop and expand healthcare supply chain operational improvements for Centro Medico for upcoming AAFAF meeting. (1.7)
Outside - PR	20	Brickner, Stephen	11/21/2019	1.2	\$380.00	\$456.00	Participate in session with R. Tabor, D. Jandura, J. Schulte, J. Edwards (ACG) to review Phase II RCM RFP documentation and deliverable with J. Matta and B. Gonzalez, R. Nieves, C. Matta, and P. Barreras (ASEM). (1.2)
Outside - PR	20	Brickner, Stephen	11/21/2019	0.3	\$380.00	\$114.00	Review Operations final summary for DOH Supply Chain work stream with D. Jandura (ACG) with

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
							observations and associated cash savings opportunities. (0.3)
Outside - PR	20	Brickner, Stephen	11/22/2019	0.5	\$380.00	\$190.00	Participate in meeting reviewing current progress and next items for DOH Supply Chain and OR Optimization work stream with R. Tabor (ACG), J. Edwards (ACG), J. Schulte (ACG) and D. Jandura (ACG). (0.5)
Outside - PR	20	Brickner, Stephen	11/22/2019	0.8	\$380.00	\$304.00	Prepare and send email to L. Guillen (AAFAF) and I. Carmona (AAFAF) to coordinate multiple meetings with AAFAF and agencies on healthcare supply chain for week of 12/2/19. (0.8)
Outside - PR	20	Brickner, Stephen	11/22/2019	0.9	\$380.00	\$342.00	Prepare implementation project invoice for October 2019. (0.9)
Outside - PR	20	Brickner, Stephen	11/25/2019	2	\$380.00	\$760.00	Create operations improvement presentation materials for Centro Medico supply chain and revise Clinical Supply Expense Manager job description. (2.0)
Outside - PR	20	Brickner, Stephen	11/25/2019	1	\$380.00	\$380.00	Participate in meeting to review deliverables for next week with J. Edwards (ACG), D. Jandura (ACG) and J. Schulte (ACG) supporting DOH Supply Chain work stream. (1.0)
Outside - PR	20	Brickner, Stephen	11/26/2019	1.1	\$380.00	\$418.00	Develop Inventory Tax Waiver presentation for next week's meetings with AAFAF with D. Jandura (ACG) and V. LaChance (ACG) to reflect reduced costs for DOH Supply Chain work stream. (1.1)
Outside - PR	20	Brickner, Stephen	11/26/2019	0.7	\$380.00	\$266.00	Revise inventory tax presentation with information related to potential healthcare supply waiver. (0.7)
Outside - PR	20	Brickner, Stephen	11/26/2019	2	\$380.00	\$760.00	Revise presentation materials regarding healthcare supply chain with operations improvement summary for Centro Medico. (2.0)
Outside - PR	20	Brickner, Stephen	11/27/2019	0.5	\$380.00	\$190.00	Complete power point slides for upcoming healthcare contracting meeting with ASG/GSA. (.5)
Outside - PR	20	Brickner, Stephen	11/27/2019	0.4	\$380.00	\$152.00	Conduct quality control review of Inventory Tax Waiver Proposal Summary for DOH Supply Chain meetings next week to reduce units costs for health care supplies on island. (0.4)
Outside - PR	20	Brickner, Stephen	11/27/2019	0.5	\$380.00	\$190.00	Create clinical improvement acceleration spreadsheet for upcoming supply chain operational improvements at Centro Medico meeting with AAFAF. (.5)
Outside - PR	20	Brickner, Stephen	11/27/2019	0.3	\$380.00	\$114.00	Revise Clinical Supply Expense Manager job description for upcoming meeting with AAFAF on Centro Medico operational improvements. (0.3)
Outside - PR	20	Brickner, Stephen	11/27/2019	2.3	\$380.00	\$874.00	Revise supply chain operations improvement summary presentation for meeting with AAFAF planned for the week of 12/02/19. (2.3)
Outside - PR	20	Cowherd, Kevin	11/21/2019	1	\$522.50	\$522.50	Develop revised plan for the allocation of ACG resources to agencies prioritized by AAFAF. (1.0)
Outside - PR	20	Cowherd, Kevin	11/22/2019	1	\$522.50	\$522.50	Participate on a telephone call with F. Battle (ACG) and R. Tabor (ACG) to finalize the reallocation of ACG project resources to agencies prioritized by AAFAF and define how to ramp down support of agencies including the Department of Education, Department of Health, and Department of Family. (1.0).
Outside - PR	10	Cunningham, Matthew	11/7/2019	2.2	\$332.50	\$731.50	Review of 2018 fiscal plan
Outside - PR	10	Cunningham, Matthew	11/8/2019	1.2	\$332.50	\$399.00	Participate in meeting with S. Stacy (ACG) to develop PRITS business case and funding presentation for OGP
Outside - PR	10	Cunningham, Matthew	11/9/2019	2.1	\$332.50	\$698.25	Review of PRITS implementation plan
PR	10	Cunningham, Matthew	11/11/2019	2.2	\$332.50	\$731.50	Review 2018 Fiscal Plan for PRITS business case presentation

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
PR	10	Cunningham, Matthew	11/12/2019	0.6	\$332.50	\$199.50	Meet with A. Yoshimura (ACG) to review Puerto Rico Innovation and Technology Services agency financial model to prepare for 11/13 meeting (.6)
PR	10	Cunningham, Matthew	11/12/2019	0.7	\$332.50	\$232.75	Participate in meeting (via conference call) with S. Stacy (ACG) and A. Yoshimura (ACG) to develop PRITS business case 11/13 meeting agenda and analyze FY20 implementation initiatives (0.7)
PR	10	Cunningham, Matthew	11/12/2019	1.1	\$332.50	\$365.75	Participate in meeting with A. Yoshimura (ACG), J. Fullana (ACG), and M. Cunningham (ACG) to prepare for Fortaleza monthly reporting workshop (1.1)
PR	10	Cunningham, Matthew	11/12/2019	1.2	\$332.50	\$399.00	Prepare draft implementation plan for office of the governor
PR	10	Cunningham, Matthew	11/12/2019	1.3	\$332.50	\$432.25	Review budget for office of the governor meeting to create implementation plan and monthly report
PR	10	Cunningham, Matthew	11/12/2019	2.2	\$332.50	\$731.50	Participate in meeting with representatives from Fortaleza, A. Yoshimura (ACG), J. Fullana (ACG), and M. Cunningham (ACG) to document cost savings initiatives within the agency and create the agency's monthly cost-savings report (2.2)
PR	10	Cunningham, Matthew	11/12/2019	2.2	\$332.50	\$731.50	Update PRITS business case presentation with additional info from market research on cybersecurity and IT strategy
PR	10	Cunningham, Matthew	11/13/2019	1.5	\$332.50	\$498.75	Update PRITS business case presentation with additional info from market research on cybersecurity and IT strategy
PR	10	Cunningham, Matthew	11/13/2019	1.7	\$332.50	\$565.25	Participate in meeting with M. Galindo (AAFAF), D. Pelegrina and G. Ripoll (Puerto Rico Innovation and Technology Services), and J. Fullana and A. Yoshimura (ACG) to discuss priority projects/initiatives, FY20 deliverables, and FOMB presentation (1.7)
PR	10	Cunningham, Matthew	11/13/2019	1.8	\$332.50	\$598.50	Review presentation for PRITS outlining future state of agency
Outside - PR	10	Cunningham, Matthew	11/14/2019	1.3	\$332.50	\$432.25	Create detailed Cloud computing section for PRITS business case presentation
Outside - PR	10	Cunningham, Matthew	11/14/2019	1.5	\$332.50	\$498.75	Create detailed Data & Analytics section for PRITS business case presentation
Outside - PR	10	Cunningham, Matthew	11/14/2019	1.5	\$332.50	\$498.75	Create detailed Digital Services section for PRITS business case presentation
Outside - PR	10	Cunningham, Matthew	11/14/2019	1.5	\$332.50	\$498.75	Create detailed FY20 budget section for PRITS business case presentation, with breakdowns for each strategic imperative
Outside - PR	10	Cunningham, Matthew	11/14/2019	1.5	\$332.50	\$498.75	Create detailed Program Management section for PRITS business case presentation
Outside - PR	10	Cunningham, Matthew	11/14/2019	1.9	\$332.50	\$631.75	Create background and purpose section for PRITS business case presentation
Outside - PR	10	Cunningham, Matthew	11/14/2019	2.1	\$332.50	\$698.25	Create legislated scope breakdown section for PRITS business case presentation
Outside - PR	10	Cunningham, Matthew	11/14/2019	2.1	\$332.50	\$698.25	Create summary of key business imperatives section for PRITS business case deck
Outside - PR	10	Cunningham, Matthew	11/15/2019	1.1	\$332.50	\$365.75	Review comments from G. Ripoll (Puerto Rico Innovation and Technology Services) and update cover and background sections for PRITS business case presentation
Outside - PR	10	Cunningham, Matthew	11/15/2019	1.1	\$332.50	\$365.75	Review final comments from G. Ripoll (Puerto Rico Innovation and Technology Services) to ensure all feedback is incorporated in PRITS business case presentation
Outside - PR	10	Cunningham, Matthew	11/15/2019	2.1	\$332.50	\$698.25	Review comments from G. Ripoll (Puerto Rico Innovation and Technology Services) and update FY20 budget section for PRITS business case presentation
Outside - PR	10	Cunningham, Matthew	11/15/2019	2.1	\$332.50	\$698.25	Review final business case presentation to be presented during PRITS-FOMB afternoon meeting Monday 11/18 to ensure readiness

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside - PR	10	Cunningham, Matthew	11/15/2019	2.2	\$332.50	\$731.50	Review comments from G. Ripoll (Puerto Rico Innovation and Technology Services) and update detailed imperative section for PRITS business case presentation
PR	10	Cunningham, Matthew	11/19/2019	0.6	\$332.50	\$199.50	Review and update decisions, risks, and escalations for PRITS agency focus presentation to AAFAF.
PR	10	Cunningham, Matthew	11/19/2019	1.1	\$332.50	\$365.75	Review proposed future state organizational design documentation for Gaming agency to identify gaps between current resources and future positions.
PR	10	Cunningham, Matthew	11/19/2019	1.2	\$332.50	\$399.00	Document and distribute meeting agenda for PRITS weekly status update meeting on Wednesday 11/20.
PR	10	Cunningham, Matthew	11/19/2019	1.4	\$332.50	\$465.50	Reconcile PRITS implementation plan to agency focus presentation to determine any gaps between both documents
PR	10	Cunningham, Matthew	11/19/2019	1.6	\$332.50	\$532.00	Update key upcoming milestones for PRITS agency focus presentation to AAFAF. Update dates and completion status for each milestone according to current progress.
PR	10	Cunningham, Matthew	11/19/2019	2.1	\$332.50	\$698.25	Review current Gaming agency organizational design documentation, including hierarchy diagrams, headcount worksheets and estimates.
PR	10	Cunningham, Matthew	11/19/2019	2.1	\$332.50	\$698.25	Update key accomplishments for this period and key actions for next reporting period for PRITS agency focus presentation to AAFAF
PR	10	Cunningham, Matthew	11/20/2019	0.6	\$332.50	\$199.50	Review outcomes and next steps from weekly PRITS status update
PR	10	Cunningham, Matthew	11/20/2019	1.2	\$332.50	\$399.00	Participate in meeting with G. Ripoll and D. Pelegrina (Puerto Rico Innovation and Technology Services), and J. Fallana (ACG) to discuss priority outcome of PRITS-FOMB presentation and next steps based on the feedback received (1.2)
PR	10	Cunningham, Matthew	11/20/2019	1.4	\$332.50	\$465.50	Document meeting minutes and action items from weekly PRITS status call and distribute to meeting attendees
PR	10	Cunningham, Matthew	11/20/2019	1.9	\$332.50	\$631.75	Review key initiatives section from PRITS business case presentation and make adjustments to begin aligning each initiative to government agencies that benefit from associated cost reductions, revenue generation, or efficiency increases.
PR	10	Cunningham, Matthew	11/20/2019	2.1	\$332.50	\$698.25	Create mock facilitation approach for organization design to be used during organization design discussions with PR Gaming commission
PR	10	Cunningham, Matthew	11/20/2019	2.2	\$332.50	\$731.50	Review budget section from PRITS business case presentation and make adjustments based on outcomes of meeting with FOMB and new direction discussed in status update meeting
PR	10	Cunningham, Matthew	11/21/2019	1.1	\$332.50	\$365.75	Review Gaming agency HR worksheet to confirm total headcount and open positions
PR	10	Cunningham, Matthew	11/21/2019	1.9	\$332.50	\$631.75	Review current PRITS implementation project plan to ensure alignment based on new scope and budget decisions following meeting with FOMB.
PR	10	Cunningham, Matthew	11/21/2019	2.1	\$332.50	\$698.25	Analyze gaps between current Gaming organizational design and proposed future organizational design, including current headcount and future headcount
PR	10	Cunningham, Matthew	11/21/2019	2.2	\$332.50	\$731.50	Update proposed future Gaming organizational design hierarchy to include position mapping from current state organizational design
Outside - PR	10	Cunningham, Matthew	11/22/2019	2.2	\$332.50	\$731.50	Update PRITS implementation project plan with revised initiative milestones and target completion dates

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside - PR	10	Cunningham, Matthew	11/25/2019	1.1	\$332.50	\$365.75	Participate on call with J. Boo (ACG), C. Gonzalez (ACG), J. Fullana (ACG), L. Gould (ACG), M. Cunningham (ACG), R. Beil (ACG) and S. Stacy (ACG) to develop AAFAF engagement transition plan (1.1)
Outside - PR	10	Cunningham, Matthew	11/25/2019	1.1	\$332.50	\$365.75	Meet to discuss transition of PR project resources and action items to be transitioned for agency management
Outside - PR	20	Edwards, Jessica	11/1/2019	1	\$308.75	\$308.75	Develop materials in preparation for Department of Family facilitation scheduled for week of 11/04/19. (1.0)
Outside - PR	20	Edwards, Jessica	11/1/2019	0.5	\$308.75	\$154.38	Participate in a meeting with J. Schulte (ACG) to plan and discuss Department of Family facilitated sessions during week of 11/4. (0.5)
Outside - PR	20	Edwards, Jessica	11/1/2019	0.7	\$308.75	\$216.13	Participate in a meeting with R. Tabor, J. Schulte, D. Jandura, S. Brickner, and M. Thacker (ACG) to review DOH work plan and accomplishments for 10/28-10/31/19 and discuss DOH work stream priorities for week of 11/4. (0.7)
Outside - PR	20	Edwards, Jessica	11/1/2019	1	\$308.75	\$308.75	Prepare implementation project invoice for September 2019. (1.0)
Outside - PR	20	Edwards, Jessica	11/1/2019	1	\$308.75	\$308.75	Prepare implementation project invoice for September 2019. (1.0)
PR	10	Edwards, Jessica	11/4/2019	0.2	\$308.75	\$61.75	Prepare and send email correspondence to M. Rivera and J. Salgado (ASEM) to plan meetings for week of 11/04/19 regarding ASEM OR data. (0.2)
PR	10	Edwards, Jessica	11/4/2019	1	\$308.75	\$308.75	Prepare implementation project invoice for September 2019. (1.0)
PR	10	Edwards, Jessica	11/4/2019	1	\$308.75	\$308.75	Prepare materials and agenda items for Department of Family Facilitated Sessions scheduled for week of 11/04/19. (1.0)
PR	10	Edwards, Jessica	11/5/2019	3	\$308.75	\$926.25	Facilitate session with R. Tabor and J. Schulte (ACG) and I. Carmona (AAFAF) and Department of Family leadership to workshop agency cost savings initiatives and introduce the new monthly implementation plan template. (3.0)
PR	10	Edwards, Jessica	11/5/2019	0.5	\$308.75	\$154.38	Participate in a meeting with R. Tabor and J. Schulte (ACG) to prepare for DOH facilitated session for implementation planning with the Department of Family. (0.5)
PR	10	Edwards, Jessica	11/5/2019	1	\$308.75	\$308.75	Participate in discussion of facilitation techniques with R. Tabor (ACG) in preparation for the Department of Families facilitation session scheduled for 11/06/19. (1.0)
PR	10	Edwards, Jessica	11/5/2019	3	\$308.75	\$926.25	Participate in working session with R. Tabor and J. Schulte (ACG) to debrief on Department of Family facilitation session on 11/05/19 and prepare materials and templates for session on 11/06/19. (3.0)
PR	20	Edwards, Jessica	11/6/2019	0.5	\$308.75	\$154.38	Develop outline of follow-up actions items from 11/6/19 HOPU process improvement session. (0.5)
PR	10	Edwards, Jessica	11/6/2019	3	\$308.75	\$926.25	Facilitate session with R. Tabor and J. Schulte (ACG) and I. Carmona (AAFAF) and Department of Family leadership to workshop agency cost savings initiatives and introduce the new monthly implementation plan template. (3.0)
PR	10	Edwards, Jessica	11/6/2019	0.5	\$308.75	\$154.38	Participate in a meeting with J. Schulte and R. Tabor (ACG) to discuss outcomes of the 11/06/19 facilitated session for implementation planning with the Department of Family. (0.5)
PR	10	Edwards, Jessica	11/6/2019	0.1	\$308.75	\$30.88	Participate in a meeting with R. Tabor and J. Schulte (ACG) to prepare for facilitated session for implementation planning with the Department of Family. Time reflects my total participation. (0.1)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
PR	20	Edwards, Jessica	11/6/2019	1.9	\$308.75	\$586.63	Participate in meeting with M. Ruiz, J Rivera, K. Vega, N. Carmona, M. Belinda, P. Rivera (HOPU), D. Jandura and S. Brickner (ACG) in process improvement effort addressing warehouse replenishments to the Imaging department to improve performance and reduce costs for DOH Supply Chain work stream. (1.9)
PR	20	Edwards, Jessica	11/6/2019	0.5	\$308.75	\$154.38	Prepare for 11/6/19 facilitated session with HOPU leadership and Imaging Department to review purchasing and inventory process. (0.5)
PR	10	Edwards, Jessica	11/6/2019	0.3	\$308.75	\$92.63	Prepare questions and insights for Department of Family facilitated session. (0.3)
PR	10	Edwards, Jessica	11/7/2019	3	\$308.75	\$926.25	Facilitate session with R. Tabor (ACG) and I. Carmona (AAFAF) and Department of Family leadership to workshop agency cost savings initiatives and introduce the new monthly implementation plan template. (3.0)
PR	10	Edwards, Jessica	11/7/2019	0.4	\$308.75	\$123.50	Meet with I. Carmona (AAFAF) in preparation for Department of Family facilitated session on 11/07/19. (0.4)
PR	10	Edwards, Jessica	11/7/2019	0.1	\$308.75	\$30.88	Participate in a meeting with R. Tabor (ACG) and I. Carmona (AAFAF) to prepare for 11/07/19 facilitated session for implementation planning with the Department of Family. (0.1)
PR	20	Edwards, Jessica	11/7/2019	1	\$308.75	\$308.75	Participate in a meeting with R. Tabor (ACG) and L. Guillen (AAFAF) to discuss funding options and next steps for ASSMCA and the ASSES / Medicaid assessment. (1.0)
PR	10	Edwards, Jessica	11/7/2019	0.5	\$308.75	\$154.38	Participate in a meeting with R. Tabor (ACG) to discuss outcomes of 11/07/19 facilitated session and prepare communication for 11/08/19 facilitated session for implementation planning with the Department of Family. (0.5)
PR	10	Edwards, Jessica	11/7/2019	0.2	\$308.75	\$61.75	Prepare and send email correspondence to I. Carmona (AAFAF) in preparation of Department of Family facilitated session on 11/07/19. (0.2)
PR	10	Edwards, Jessica	11/7/2019	0.5	\$308.75	\$154.38	Prepare and send email correspondence to representatives of the Department of Family in preparation of working session scheduled for 11/08/19. (0.5)
PR	20	Edwards, Jessica	11/7/2019	1.5	\$308.75	\$463.13	Review notes from HOPU facilitated session on 11/06/19 and develop supporting process map. (1.5)
PR	20	Edwards, Jessica	11/7/2019	1.3	\$308.75	\$401.38	Conduct review of ASEM RCM RFP for service level agreement language or expectations from vendor. (1.3)
PR	10	Edwards, Jessica	11/8/2019	1.2	\$308.75	\$370.50	Facilitate session with R. Tabor (ACG) and I. Carmona (AAFAF) and Department of Family leadership to workshop agency cost savings initiatives and introduce the new monthly implementation plan template. (1.2)
PR	10	Edwards, Jessica	11/8/2019	0.5	\$308.75	\$154.38	Participate in a meeting with R. Tabor (ACG) to prepare for 11/08/19 facilitated session for implementation planning with the Department of Family. (0.5)
PR	10	Edwards, Jessica	11/8/2019	0.5	\$308.75	\$154.38	Participate in a meeting with R. Tabor (ACG) to discuss outcomes of 11/08/19 facilitated session and prepare follow-up communication with attendees for implementation planning with the Department of Family. (0.5)
PR	20	Edwards, Jessica	11/8/2019	1.5	\$308.75	\$463.13	Review HOPU notes from facilitation session on 11/06/19 and create process maps to support functional workflow. (1.5)
Outside - PR	20	Edwards, Jessica	11/10/2019	2.5	\$308.75	\$771.88	Review notes from HOPU facilitation session with leadership and Imaging Department on 11/06/19 and develop functional workflow process maps. (2.5)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside - PR	20	Edwards, Jessica	11/11/2019	0.7	\$308.75	\$216.13	Participate in a meeting with R. Tabor (ACG) to develop follow-up communication to Department of Family agency leadership. (0.7)
Outside - PR	20	Edwards, Jessica	11/11/2019	0.3	\$308.75	\$92.63	Prepare and send email correspondence to M. Rivera and J. Salgado (ASEM) to schedule meeting for week of 11/11/19 regarding OR Optimization data collection. (0.3)
Outside - PR	20	Edwards, Jessica	11/11/2019	4	\$308.75	\$1,235.00	Review key activities and outcomes, from the week of 11/4/19 week related to UDH/HOPU Revenue Cycle Management work stream and Department of Family work stream, to prepare for agency meetings and deliverables planned for the week of 11/11/19. (4.0)
Outside - PR	20	Edwards, Jessica	11/11/2019	1.8	\$308.75	\$555.75	Review RFP Revenue Cycle ASEM - UDH Analysis providing cost savings and cash enhancement by outsourcing Revenue Cycle activities in DOH Revenue Cycle work stream with R. Tabor, and J. Schulte (ACG). (1.8)
PR	20	Edwards, Jessica	11/12/2019	1.3	\$308.75	\$401.38	Develop facilitation materials in support of HOPU Supply Chain and Inventory work session planned for 11/13/19. (0.8)
PR	10	Edwards, Jessica	11/12/2019	0.2	\$308.75	\$61.75	Review Department of Family Monthly Implementation Report submission for consistency with initiatives developed during Department of Family work sessions held the week of 11/4/19. (0.2)
PR	20	Edwards, Jessica	11/13/2019	4	\$308.75	\$1,235.00	Conduct analysis of ASEM RCM RFP evaluation summary and develop feedback document for B. Fernandez (AAFAF). (4.0)
PR	20	Edwards, Jessica	11/13/2019	0.5	\$308.75	\$154.38	Create work plan for ASEM RCM RFP evaluation review using notes from D. Jandura (ACG) meeting with B. Fernandez (AAFAF). (0.5)
PR	20	Edwards, Jessica	11/13/2019	1	\$308.75	\$308.75	Meet with S. Brickner (ACG) to discuss next steps in ASEM RCM RFP, GSA progress and medical supply procurement. (1.0)
PR	20	Edwards, Jessica	11/13/2019	0.8	\$308.75	\$247.00	Participate in a discussion with R. Tabor (ACG) to review Department of Family work plan and develop next steps. (0.8)
PR	20	Edwards, Jessica	11/13/2019	1.9	\$308.75	\$586.63	Participate in working session for HOPU Replenishment for Warehouse to Imaging Department including a review of Current State Process Maps and development of improved Future State process with D. Jandura (ACG). (1.9)
PR	20	Edwards, Jessica	11/13/2019	0.5	\$308.75	\$154.38	Prepare for HOPU Replenishment for Warehouse to Imaging Department working session including agenda and Current State Process Map review with D. Jandura (ACG). (0.5)
PR	20	Edwards, Jessica	11/13/2019	1.8	\$308.75	\$555.75	Review RFP Revenue Cycle ASEM - UDH Analysis providing cost savings and cash enhancement by outsourcing Revenue Cycle activities in DOH Revenue Cycle work stream with R. Tabor, D. Jandura, and J. Schulte (ACG). (1.8)
PR	10	Edwards, Jessica	11/14/2019	0.2	\$308.75	\$61.75	Develop action plan items from feedback received from I. Carmona (AAFAF) regarding next steps on Department of Family Implementation Planning and consolidation. (0.2)
PR	20	Edwards, Jessica	11/14/2019	1	\$308.75	\$308.75	Draft and translate ASSMCA request for funding relocation. (1.0)
Outside - PR	10	Edwards, Jessica	11/15/2019	0.5	\$308.75	\$154.38	Participate in a meeting with R. Tabor and J. Schulte (ACG) to discuss DOH RCM work streams for 11/11-11/15/19 and review DOH work stream priorities for week of 11/18. (0.5)
Outside - PR	10	Edwards, Jessica	11/15/2019	0.6	\$308.75	\$185.25	Participate in a meeting with R. Tabor, J. Schulte, and D. Jandura (ACG) to review DOH work streams and accomplishments for 11/11-11/15/19 and discuss next steps for ASEM/UDH RFP deliverables. (0.6)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside - PR	10	Edwards, Jessica	11/15/2019	0.3	\$308.75	\$92.63	Participate in meeting with R. Tabor (ACG) regarding Department of Family communication plan and next steps. (0.3)
Outside - PR	20	Edwards, Jessica	11/15/2019	0.3	\$308.75	\$92.63	Prepare and send email correspondence to R. Nieves (ASEM) and OR leadership to plan meeting session for week of 12/02. (0.3)
Outside - PR	20	Edwards, Jessica	11/15/2019	1.3	\$308.75	\$401.38	Prepare implementation project invoice for October 2019. (1.3)
Outside - PR	20	Edwards, Jessica	11/15/2019	0.7	\$308.75	\$216.13	Provide updates to ACG Engagement Summary for AAFAF report as of 11/20/19. (0.7)
Outside - PR	20	Edwards, Jessica	11/15/2019	2	\$308.75	\$617.50	Review week of 11/11/19 activities and plan next steps. (2.0)
Outside - PR	10	Edwards, Jessica	11/18/2019	0.8	\$308.75	\$247.00	Develop and prepare updates for Department of Family work stream in preparation for the AAFAF monthly meeting on 11/20/19. (0.8)
Outside - PR	20	Edwards, Jessica	11/18/2019	1.5	\$308.75	\$463.13	Participate in meeting with updates from previous week and work plan development for current week with S. Brickner (ACG), J. Schulte (ACG) and D. Jandura (ACG) for DOH Supply Chain work stream. (1.5)
Outside - PR	20	Edwards, Jessica	11/18/2019	0.6	\$308.75	\$185.25	Participate in work session to build RFP Revenue Cycle contract language framework specific to upcoming vendor selection with J. Schulte (ACG) and D. Jandura (ACG). (0.6)
Outside - PR	20	Edwards, Jessica	11/18/2019	1	\$308.75	\$308.75	Research Puerto Rico GDP and Health Care Spend in preparation for tax carve out proposal. (1.0)
Outside - PR	20	Edwards, Jessica	11/18/2019	2.5	\$308.75	\$771.88	Review key activities and outcomes from week of 11/11/19 related to DOH work streams to prepare for week of 11/18/19 agency meetings and deliverables. (1.3)
Outside - PR	20	Edwards, Jessica	11/19/2019	1	\$308.75	\$308.75	Develop presentation materials with hospital supply chain core process diagram to accompany supply chain recommendations. (1.0)
Outside - PR	20	Edwards, Jessica	11/19/2019	1.1	\$308.75	\$339.63	Participate in working session to prepare for ASEM/UDH RCM RFP Evaluation meeting this week with R. Tabor (ACG), J. Schulte (ACG), D. Jandura (ACG) and S. Brickner (ACG) to support DOH Revenue Cycle work stream. (1.1)
Outside - PR	20	Edwards, Jessica	11/19/2019	0.5	\$308.75	\$154.38	Participate on a telephone call with R. Tabor (ACG) and J. Schulte (ACG) to review Department of Family implementation plan progress and develop key next steps. (0.5)
Outside - PR	10	Edwards, Jessica	11/19/2019	2	\$308.75	\$617.50	Review and revise sub agency Implementation Reports for the Department of Family. (2.0)
Outside - PR	20	Edwards, Jessica	11/19/2019	0.9	\$308.75	\$277.88	Review ASEM RFP in preparation for AAFAF/ASEM meetings planned for 11/25/19 and 11/26/19. (1.0)
Outside - PR	20	Edwards, Jessica	11/19/2019	0.5	\$308.75	\$154.38	Work with D. Jandura (ACG) and S. Brickner (ACG) to create hospital supply chain core process diagram to accompany supply chain recommendations. (0.5)
Outside - PR	20	Edwards, Jessica	11/20/2019	0.7	\$308.75	\$216.13	Develop warehouse replenishment Future State design for HOPU Imaging Department with D. Jandura (ACG) supporting the DOH Supply Chain work stream. (0.7)
Outside - PR	20	Edwards, Jessica	11/20/2019	1.5	\$308.75	\$463.13	Participate in a meeting with K. Fraguada (AAFAF) and representatives of AAFAF and representatives of ACG to discuss monthly ACG Implementation Portfolio Review, progress, macros trends, risks, and next steps. (1.5)
Outside - PR	20	Edwards, Jessica	11/20/2019	0.2	\$308.75	\$61.75	Participate in meeting with V. Estrin (ACG) regarding next steps with AAFAF budget/scope changes and impact to next steps for Department of Health work streams. (0.2)
Outside - PR	20	Edwards, Jessica	11/20/2019	2	\$308.75	\$617.50	Participate in review and update of ASEM Revenue Cycle Vendor Selection Phase II next

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
							steps and criteria documentation and deliverable with J. Schulte (ACG). (2.0)
Outside - PR	20	Edwards, Jessica	11/20/2019	2	\$308.75	\$617.50	Prepare future state process for HOPU supply team and leadership in preparation for meetings the week of 12/02/19. (2.0)
Outside - PR	20	Edwards, Jessica	11/20/2019	2	\$308.75	\$617.50	Review ASEM RCM RFP Phase II Recommendation Proposal. (2.0)
Outside - PR	20	Edwards, Jessica	11/21/2019	4	\$308.75	\$1,235.00	Create ASEM Revenue Cycle Vendor Selection Phase II evaluation criteria attributes and framework for second stage of ASEM RFP 2019-002 submission process. (4)
Outside - PR	20	Edwards, Jessica	11/21/2019	0.5	\$308.75	\$154.38	Develop summary of ASEM RFP Phase II recommendations to share with R. Tabor in preparation for 11/21/19 meeting with B. Gonzalez (AAFAF). (0.5)
Outside - PR	20	Edwards, Jessica	11/21/2019	0.3	\$308.75	\$92.63	Participate in ASEM RCM RFP meeting debrief with R. Tabor, D. Jandura, and J. Schulte (ACG) to review outcomes, next steps, and deliverable expectations. (0.3)
Outside - PR	20	Edwards, Jessica	11/21/2019	1.2	\$308.75	\$370.50	Participate in session with R. Tabor, D. Jandura, S. Brickner, J. Schulte (ACG) to review Phase II RCM RFP documentation and deliverable with J. Matta and B. Gonzalez, R. Nieves, C. Matta, and P. Barreras (ASEM). (1.2)
Outside - PR	20	Edwards, Jessica	11/21/2019	2.8	\$308.75	\$864.50	Participate in working session with J. Schulte (ACG) to review and update ASEM Revenue Cycle Vendor Selection Phase II evaluation criteria deliverable. (2.8)
Outside - PR	20	Edwards, Jessica	11/21/2019	0.5	\$308.75	\$154.38	Review initial ASEM RCM RFP in preparation of Phase II criteria recommendations. (0.5)
Outside - PR	20	Edwards, Jessica	11/22/2019	0.5	\$308.75	\$154.38	Participate in meeting reviewing current progress and next items for DOH Supply Chain and OR Optimization work stream with R. Tabor (ACG), D. Jandura (ACG), J. Schulte (ACG) and S. Brickner (ACG). (0.5)
Outside - PR	20	Edwards, Jessica	11/22/2019	0.1	\$308.75	\$30.88	Review email correspondence between R. Tabor (ACG) and J. Matta (ASEM) regarding ASEM RCM RFP Phase II and develop outline of deliverable revisions. (0.1)
Outside - PR	20	Edwards, Jessica	11/22/2019	4	\$308.75	\$1,235.00	Revise future state HOPU supply chain process flows and prepare for work session with HOPU the week of 12/02/19. (4.0)
Outside - PR	20	Edwards, Jessica	11/25/2019	1	\$308.75	\$308.75	Participate in a meeting with J. Rumel and J. Schulte (ACG) regarding excel tool kit for AAFAF project planning. (1.0)
Outside - PR	20	Edwards, Jessica	11/25/2019	1	\$308.75	\$308.75	Participate in meeting to review deliverables for next week with S. Brickner (ACG), D. Jandura (ACG) and J. Schulte (ACG) supporting DOH OR Optimization work stream. (1.0)
Outside - PR	20	Edwards, Jessica	11/25/2019	2	\$308.75	\$617.50	Review of week 11/18/19 in preparation for planning of week 11/25/19. (2.0)
Outside - PR	20	Edwards, Jessica	11/25/2019	2	\$308.75	\$617.50	Revise HOPU facilitation and presentation materials in preparation for supply chain inventory work session scheduled for the week of 12/02/19. (2.0)
Outside - PR	20	Edwards, Jessica	11/26/2019	2	\$308.75	\$617.50	Develop template materials, supply lists for HOPU Supply Chain Project. (2.0)
Outside - PR	20	Edwards, Jessica	11/26/2019	0.3	\$308.75	\$92.63	Participate in a meeting with R. Tabor and J. Schulte (ACG) to discuss OR Optimization planning and meeting coordination. (0.3)
Outside - PR	20	Edwards, Jessica	11/26/2019	1	\$308.75	\$308.75	Prepare and send email correspondence to R. Nieves (ASEM) regarding meeting plan and next steps for the week of 12/02/19. (1.0)
Outside - PR	20	Edwards, Jessica	11/27/2019	1.5	\$308.75	\$463.13	Develop and review materials for HOPU Imaging Department Inventory project. (1.5)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside - PR	20	Edwards, Jessica	11/27/2019	1.5	\$308.75	\$463.13	Develop presentation materials to support Supply Chain leadership meeting with ASEM planned for the week of 12/02/19. (1.5)
Outside - PR	20	Estrin, Vicki	11/1/2019	0.5	\$522.50	\$261.25	Review and update Medicaid benchmark information for DOH. (0.5)
Outside - PR	20	Estrin, Vicki	11/6/2019	0.9	\$522.50	\$470.25	Participate in meeting with J. Boo (ACG) and R. Tabor (ACG) to discuss work stream progress and next steps to prepare for meetings week of 11/11/19. (0.9)
Outside - PR	20	Estrin, Vicki	11/6/2019	0.4	\$522.50	\$209.00	Provide senior level review of work stream progress across agencies. (0.4)
Outside - PR	20	Estrin, Vicki	11/8/2019	2.1	\$522.50	\$1,097.25	Participate in meeting with V. Estrin (ACG), D. George (ACG), and A. Sprouse (ACG) to review state Medicaid research results for seven states to understand options and considerations applicable to ASes and Department of Health. (2.1)
Outside - PR	20	Estrin, Vicki	11/10/2019	0.4	\$522.50	\$209.00	Participate in meeting with R. Tabor (ACG) to review the status and next steps regarding ASSMCA and CMS accreditation. (0.4)
Outside - PR	20	Estrin, Vicki	11/14/2019	0.2	\$522.50	\$104.50	Research Medicaid state structures to contribute to the Medicaid Benchmark report. (0.2)
Outside - PR	20	Estrin, Vicki	11/19/2019	0.7	\$522.50	\$365.75	Participate in meeting with D. Jandura (ACG), R. Tabor (ACG), M. Thacker (ACG), J. Schulte (ACG) and S. Brickner (ACG) to plan for AAFAF budget/scope impacts to DOH OR Optimization and Hospital supply chain management work streams and transition in December. (0.7)
Outside - PR	20	Estrin, Vicki	11/19/2019	0.4	\$522.50	\$209.00	Review and update Medicare Benchmark report to be presented to DOH on 22 November. (0.4)
Outside - PR	20	Estrin, Vicki	11/26/2019	0.9	\$522.50	\$470.25	Participate on telephone call with representatives from AAFAF, FOMB, and DOH to discuss status of ASes / Medicaid work stream. Time reflects my total participation time. (0.9)
Outside - PR	10	Ferry, Jason	11/4/2019	2.5	\$285.00	\$712.50	Perform quality control review of phase 10 labor codes for August fee estimate
Outside - PR	10	Ferry, Jason	11/5/2019	2.3	\$285.00	\$655.50	Finalize August fee estimate
PR	10	Fullana, Jaime	11/5/2019	0.4	\$300.00	\$120.00	Prepare for DNER meeting for Consolidation Status update and Implementation Plan submission (0.4)
PR	10	Fullana, Jaime	11/5/2019	0.6	\$300.00	\$180.00	Document summary of key takeaways and next steps from agency consolidation update with DNER (0.6)
PR	10	Fullana, Jaime	11/5/2019	1.4	\$300.00	\$420.00	Participate in meeting with E. Delannoy (NTT), J. Octavianni (DNER) and S. Stacy (ACG) to review DNER consolidation status and discuss November Fiscal Plan Implementation Savings report (1.4)
PR	10	Fullana, Jaime	11/5/2019	2	\$300.00	\$600.00	Create SWA Implementation Plan Draft to be presented to DNER team in meeting (2)
PR	10	Fullana, Jaime	11/5/2019	2.3	\$300.00	\$690.00	Revise DNER Implementation Plan with new initiatives identified by agency team (2.3)
PR	10	Fullana, Jaime	11/6/2019	1	\$300.00	\$300.00	Analyze Law 122 for discussion in meeting with AIDH (1)
PR	10	Fullana, Jaime	11/6/2019	1.5	\$300.00	\$450.00	Update DNER Implementation Plan Headcount for DNER team approval (1.5)
PR	10	Fullana, Jaime	11/6/2019	2	\$300.00	\$600.00	Collect, gather and organize updated headcount data for DNER Implementation Plan (2)
PR	10	Fullana, Jaime	11/6/2019	2	\$300.00	\$600.00	Revise DNER Implementation Plan report to incorporate updated headcount data (2)
PR	10	Fullana, Jaime	11/7/2019	2.7	\$300.00	\$810.00	Participate in PRITS business case development meeting with G. Ripoll (PRITS), J. Morales (PRITS), D. Soegaard (PRITS), A. Yoshimura (ACG) and S. Stacy (ACG) to prioritize agency scope and initiatives for FY20 and develop financial analysis for AAFAF review (2.7)
Outside - PR	10	Fullana, Jaime	11/8/2019	0.3	\$300.00	\$90.00	Participate on call with S. Stacy (ACG) and Jason Boo (ACG) to discuss Fortaleza Office of the

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
							Governor Budget data to prepare for Fiscal Plan Implementation development meeting (.3)
Outside - PR	10	Fullana, Jaime	11/8/2019	0.6	\$300.00	\$180.00	Communicate deliverables and next to do steps to S. Acosta (DNER), J. Octavianni (DNER) and J. Duprey (DNER) (0.6)
Outside - PR	10	Fullana, Jaime	11/8/2019	1.3	\$300.00	\$390.00	Update draft table for Budget Comparison for Office of Governor after discussing with team to discuss in meeting (1.3)
Outside - PR	10	Fullana, Jaime	11/8/2019	2.5	\$300.00	\$750.00	Create draft budget comparison table for the Office of Governor to discuss in meeting (2.5)
PR	10	Fullana, Jaime	11/11/2019	0.7	\$300.00	\$210.00	Prepare for meeting with Office of the Governor on Implementation Planning (0.7)
PR	10	Fullana, Jaime	11/12/2019	0.6	\$300.00	\$180.00	Prepare for introductory meeting and Implementation Planning meeting with Office of the Governor (0.6)
PR	10	Fullana, Jaime	11/12/2019	0.6	\$300.00	\$180.00	Prepare for meeting on Implementation Report and Consolidation Status with DNER (0.6)
PR	10	Fullana, Jaime	11/12/2019	0.6	\$300.00	\$180.00	Discuss with A. Yoshimura (ACG) and M. Cunningham (ACG) topics that will need to be presented by PRITS for FOMB meeting (0.6)
PR	10	Fullana, Jaime	11/12/2019	0.7	\$300.00	\$210.00	Participate in meeting (via conference call) with A. Yoshimura (ACG), S. Stacy (ACG), and M. Cunningham (ACG) to develop PRITS business case 11/13 meeting agenda and analyze FY20 implementation initiatives (.7)
PR	10	Fullana, Jaime	11/12/2019	0.7	\$300.00	\$210.00	Participate in meeting (via conference call) with J. Boo (ACG), S. Stacy (ACG), S. Acosta (DNER), E. Delannoy (NTT) to review DNER Consolidation Status and discuss development of savings implementation plan and reporting template - Arrived Late (.7)
PR	10	Fullana, Jaime	11/12/2019	1.1	\$300.00	\$330.00	Participate in meeting with A. Yoshimura (ACG), J. Boo (ACG), and M. Cunningham (ACG) to prepare for Fortaleza monthly reporting workshop (1.1)
PR	10	Fullana, Jaime	11/12/2019	1.3	\$300.00	\$390.00	Participate in meeting with S. Stacy (ACG), J. Boo (ACG), S. Acosta (DNER), E. Delannoy (NTT) to review DNER Consolidation Status and discuss development of savings implementation plan and reporting template (1.3)
PR	10	Fullana, Jaime	11/12/2019	1.6	\$300.00	\$480.00	Participate in working session with J. Boo, A. Yoshimura, and M. Cunningham (ACG) to prepare a draft of the implementation plan monthly savings report for Fortaleza to submit to AAFAF/FOMB (1.6)
PR	10	Fullana, Jaime	11/12/2019	2.2	\$300.00	\$660.00	Participate in meeting with representatives from Fortaleza, A. Yoshimura (ACG), J. Boo (ACG), and M. Cunningham (ACG) to document cost savings initiatives within the agency and create the agency's monthly cost-savings report (2.2)
PR	10	Fullana, Jaime	11/12/2019	2.2	\$300.00	\$660.00	Participate in meeting with representatives from Fortaleza, A. Yoshimura (ACG), J. Boo (ACG), and M. Cunningham (ACG) to document cost savings initiatives within the agency and create the agency's monthly cost-savings report (2.2)
PR	10	Fullana, Jaime	11/13/2019	0.7	\$300.00	\$210.00	Prepare for meeting with PRITS on priority projects, initiatives, FY20 deliverables and FOMB presentation (0.7)
PR	10	Fullana, Jaime	11/13/2019	1.1	\$300.00	\$330.00	Participate in call with L. Olazabal (FOMB) to discuss topics for PRITS meeting with FOMB (1.1)
PR	10	Fullana, Jaime	11/13/2019	1.1	\$300.00	\$330.00	Participate in correspondence with S. Acosta (DNER) on pending deliverables on monthly savings report to be sent out to AAFAF (1.1)
PR	10	Fullana, Jaime	11/13/2019	1.7	\$300.00	\$510.00	Participate in meeting with M. Galindo (AAFAF), D. Pelegrina and G. Ripoll (Puerto Rico Innovation and Technology Services), and A. Yoshimura and M. Cunningham (ACG) to discuss priority

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
							projects/initiatives, FY20 deliverables, and FOMB presentation (1.7)
PR	10	Fullana, Jaime	11/14/2019	1.3	\$300.00	\$390.00	Participate in meeting with J. Rivera and N. Hiraldo (AIDH) and A. Yoshimura (ACG) to discuss the revenue streams and historic financial data for the horse racing agency (1.3)
PR	10	Fullana, Jaime	11/14/2019	1.8	\$300.00	\$540.00	Participate in meeting with representatives from the Gaming Commission and A. Yoshimura (ACG) to discuss upcoming meeting with OGP, workstream owners, Sports betting next steps, shared service organizational structure (1.8)
Outside - PR	10	Fullana, Jaime	11/15/2019	1.5	\$300.00	\$450.00	Create PRITS Telecommunications, Innovation and Budget Summary slides for PRITS Presentation with the FOMB on project initiatives and implementation planning (1.5)
Outside - PR	10	Fullana, Jaime	11/15/2019	2	\$300.00	\$600.00	Create PRITS Mission & Vision, Background, Legislated Scope Breakdown, Environmental Forces, FY20 Strategic Imperatives, Integrates Service Architecture, and Organizational Structure slides for PRITS Presentation with the FOMB on project initiatives and implementation planning (2)
Outside - PR	10	Fullana, Jaime	11/15/2019	2	\$300.00	\$600.00	Create PRITS MOU Inventory, Program Management, Cloud, Data & Analytics, Digital Services, and Cybersecurity slides for PRITS Presentation with the FOMB on project initiatives and implementation planning (2)
PR	10	Fullana, Jaime	11/19/2019	0.8	\$300.00	\$240.00	Update Gaming Commission Human Resources spreadsheet for creation of new Organizational Chart (0.8)
PR	10	Fullana, Jaime	11/19/2019	1.1	\$300.00	\$330.00	Communicate with S. Acosta for status on deliverables that are currently pending (1.1)
PR	10	Fullana, Jaime	11/19/2019	1.3	\$300.00	\$390.00	Prepare agenda for PRITS meeting on implementation plan and initiatives for FY20 and FY21 (1.3)
PR	10	Fullana, Jaime	11/19/2019	1.5	\$300.00	\$450.00	Research on AIDH costs and fees to update breakdown model of income generator (1.5)
PR	10	Fullana, Jaime	11/19/2019	2	\$300.00	\$600.00	Create new tasks/milestones for DNER Implementation Plan to be discussed with DNER (2)
PR	10	Fullana, Jaime	11/19/2019	2	\$300.00	\$600.00	Finalize DNER Implementation Plan with headcount data and milestones (2)
PR	10	Fullana, Jaime	11/20/2019	0.6	\$300.00	\$180.00	Prepare for PRITS meeting on FOMB outcome and next steps to follow up (0.6)
PR	10	Fullana, Jaime	11/20/2019	0.6	\$300.00	\$180.00	Review key takeaways and next steps from PRITS meeting (.6)
PR	10	Fullana, Jaime	11/20/2019	0.9	\$300.00	\$270.00	Document action items, owners, timelines, and scope from PRITS update meeting (.9)
PR	10	Fullana, Jaime	11/20/2019	1.2	\$300.00	\$360.00	Participate in meeting with G. Ripoll and D. Pelegrina (Puerto Rico Innovation and Technology Services), and M. Cunningham (ACG) to discuss priority outcome of PRITS-FOMB presentation and next steps based on the feedback received (1.2)
PR	10	Fullana, Jaime	11/20/2019	1.5	\$300.00	\$450.00	Collect, gather and organize new Headcount data for EQB to update Implementation Plan report to be sent over to DNER for approval (1.5)
PR	10	Fullana, Jaime	11/20/2019	1.5	\$300.00	\$450.00	Create new draft version for EQB Implementation Plan report to be sent out to DNER for approval (1.5)
PR	10	Fullana, Jaime	11/21/2019	0.6	\$300.00	\$180.00	Participate in meeting with J. Rivera (Gaming), A Yoshimura (ACG), S. Stacy (ACG) to review Gaming General Services implementation plan and finance model inputs (.6)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
PR	10	Fullana, Jaime	11/21/2019	0.6	\$300.00	\$180.00	Participate in meeting with Z. Torres (Gaming), A. Yoshimura (ACG), and S. Stacy (ACG) to review Gaming Legal implementation workplan (.6)
PR	10	Fullana, Jaime	11/21/2019	1.2	\$300.00	\$360.00	Participate in Gaming project coordination meeting with J. Maymo(Gaming), J. Irizarry (Gaming), Z. Torres (Gaming), I. Ortiz (Gaming), and S. Stacy (ACG) (1.2)
Outside - PR	10	Fullana, Jaime	11/25/2019	1.1	\$300.00	\$330.00	Participate on call with J. Boo (ACG), C. Gonzalez (ACG), J. Fullana (ACG), L. Gould (ACG), M. Cunningham (ACG), R. Beil (ACG) and S. Stacy (ACG) to develop AAFAF engagement transition plan (1.1)
Outside - PR	10	Fullana, Jaime	11/25/2019	1.1	\$300.00	\$330.00	Participate on call with J. Boo (ACG), C. Gonzalez (ACG), S. Stacy (ACG), L. Gould (ACG), M. Cunningham (ACG), R. Beil (ACG) and A. Yoshimura (ACG) to develop AAFAF engagement transition plan (1.1)
Outside - PR	20	Garner, Jacob	11/1/2019	1	\$332.50	\$332.50	Analyze the New Mexico DOH responsibilities for Clinical Affairs to use for benchmarking with PR for the DOH ASES work stream. (1.0)
Outside - PR	20	Garner, Jacob	11/1/2019	1.8	\$332.50	\$598.50	Identify sources of information to determine the percentage of residents in a state are enrolled in Medicaid programs for various states for the DOH ASES work stream. (1.8)
Outside - PR	20	Garner, Jacob	11/1/2019	2	\$332.50	\$665.00	Participate in a working session with D. George and D. Jandura (ACG) to review information collected to date, identify gaps, and to create an outline for the final deliverable for the DOH ASES work stream. (2.0)
Outside - PR	20	Garner, Jacob	11/1/2019	0.5	\$332.50	\$166.25	Participate in meeting with M. Thacker (ACG), D. George (ACG) to review feedback from earlier meeting and plan next steps for DOH ASES work stream. (0.5)
Outside - PR	20	Garner, Jacob	11/1/2019	1	\$332.50	\$332.50	Participate in working session with D. George (ACG) to hand off work completed to date for NY and NM in conjunction with the DOH ASES work stream. (1.0)
Outside - PR	20	Garner, Jacob	11/1/2019	1.7	\$332.50	\$565.25	Research the state of Mississippi to determine Medicaid related facts that will support it being used as a benchmark for PR for purposes of the DOH ASES work stream. (1.7)
Outside - PR	20	George, Donna	11/1/2019	1.7	\$380.00	\$646.00	Identify sources of information to understand administrative costs / headcount for Medicaid services in various states in conjunction with the DOH ASES work stream. (1.7)
Outside - PR	20	George, Donna	11/1/2019	2	\$380.00	\$760.00	Identify sources of information to understand percentage of overall state budget attributed to Medicaid in various states in conjunction with the DOH ASES work stream. (2.0)
Outside - PR	20	George, Donna	11/1/2019	2	\$380.00	\$760.00	Participate in a working session with J. Garner and D. Jandura (ACG) to review information collected to date, identify gaps, and to create an outline for the final deliverable for the DOH ASES work stream. (2.0)
Outside - PR	20	George, Donna	11/1/2019	0.5	\$380.00	\$190.00	Participate in meeting with M. Thacker (ACG), J. Garner (ACG) to review feedback from earlier meeting and plan next steps. (0.5)
Outside - PR	20	George, Donna	11/1/2019	1	\$380.00	\$380.00	Participate in working session with J. Garner (ACG) to hand off work completed to date for NY and NM in conjunction with the DOH ASES work stream. (1.0)
Outside - PR	20	George, Donna	11/1/2019	1.6	\$380.00	\$608.00	Participate on telephone call with M. Cabeza and C. Berrios (DOH) and M. Thacker and R. Tabor (ACG) to review preliminary ASES / Medicaid assessment findings, confirm benchmark states, and discuss timing and next steps for assessment. (1.6)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside - PR	20	George, Donna	11/4/2019	1.6	\$380.00	\$608.00	Draft outline for final presentation for state benchmark assessment for DOH ASES work stream. (1.6)
Outside - PR	20	George, Donna	11/4/2019	1.7	\$380.00	\$646.00	Gather ancillary Medicaid information tied to comparative states for inclusion in final report for DOH ASES benchmark comparison deliverable. (1.7)
Outside - PR	20	George, Donna	11/4/2019	2	\$380.00	\$760.00	Research and document information related to Hawaii regarding organization of Medicaid office for state benchmark assessment for DOH ASES work stream. (2.0)
Outside - PR	20	George, Donna	11/4/2019	2	\$380.00	\$760.00	Research and document information related to Mississippi regarding organization of Medicaid office for state benchmark assessment for DOH ASES work stream. (2.0)
Outside - PR	20	George, Donna	11/4/2019	0.7	\$380.00	\$266.00	Research into functions and origin of ASES organization, for inclusion in final deliverable for benchmark assessment for DOH ASES work stream. (0.7)
Outside - PR	20	George, Donna	11/5/2019	2	\$380.00	\$760.00	Document service matrix as input for state benchmark assessment for DOH ASES work stream. (2.0)
Outside - PR	20	George, Donna	11/5/2019	1.9	\$380.00	\$722.00	Identify sources of information for various states for new ASES services. (1.9)
Outside - PR	20	George, Donna	11/5/2019	0.7	\$380.00	\$266.00	Participate on a telephone call with R. Merino (ACG) to review methodology and draft for state benchmark comparison for DOH ASES work stream. (0.7)
Outside - PR	20	George, Donna	11/5/2019	1.2	\$380.00	\$456.00	Review of ASES functional services updates received from M. Thacker (ACG) on 11/4/19. (1.2)
Outside - PR	20	George, Donna	11/5/2019	1.1	\$380.00	\$418.00	Update DOH benchmark assessment presentation based on feedback from R. Merino. (1.1)
Outside - PR	20	George, Donna	11/5/2019	1.1	\$380.00	\$418.00	Update presentation with source information for trends for DOH ASES work stream. (1.1).
Outside - PR	20	George, Donna	11/6/2019	1	\$380.00	\$380.00	Align ASES functions with updated info received from M. Thacker (ACG). (1.0)
Outside - PR	20	George, Donna	11/6/2019	1.3	\$380.00	\$494.00	Conduct analysis to identify trends with Eligibility service in comparative states for ASES / Medicaid Assessment benchmarking analysis. (1.3)
Outside - PR	20	George, Donna	11/6/2019	2	\$380.00	\$760.00	Consolidate state-specific ASES service information into a unified view in conjunction with DOH ASES work stream. (2.0)
Outside - PR	20	George, Donna	11/6/2019	1.2	\$380.00	\$456.00	Document Eligibility trends as part of DOH ASES work stream deliverable. (1.2)
Outside - PR	20	George, Donna	11/6/2019	0.7	\$380.00	\$266.00	Identify "Single State Agency" for each of the comparative states for the DOH ASES work stream. (.7)
Outside - PR	20	George, Donna	11/6/2019	1.8	\$380.00	\$684.00	Plan for presentation of consolidated view of ASES function matrix. (1.8)
Outside - PR	20	George, Donna	11/7/2019	1.4	\$380.00	\$532.00	Conduct research and analysis related to the Medicaid office restructuring in Delaware as part of DOH ASES / Medicaid Assessment benchmarking analysis. (1.4)
Outside - PR	20	George, Donna	11/7/2019	2	\$380.00	\$760.00	Conduct research into trends with Medicaid in comparative states regarding coverage in support of the ASES / Medicaid Assessment benchmarking analysis. (2.0)
Outside - PR	20	George, Donna	11/7/2019	1.9	\$380.00	\$722.00	Conduct research into trends with Medicaid in comparative states regarding funding sources in support of the ASES / Medicaid Assessment benchmarking analysis. (1.9)
Outside - PR	20	George, Donna	11/7/2019	0.7	\$380.00	\$266.00	Develop ASES / Medicaid Assessment benchmarking analysis presentation slide showing all-in-one view of states / services / departments. (0.7)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside - PR	20	George, Donna	11/7/2019	0.5	\$380.00	\$190.00	Participate in a meeting with V. LaChance (ACG) to develop framework for presentation of key slides in the DOH ASES / Medicaid benchmark deliverable. (0.5)
Outside - PR	20	George, Donna	11/7/2019	0.5	\$380.00	\$190.00	Participate in meeting with A. Sprouse (ACG) to discuss research items related to DOH ASES / Medicaid state benchmark assessment. (0.5)
Outside - PR	20	George, Donna	11/8/2019	1.9	\$380.00	\$722.00	Conduct analysis to research and document sources for all information in Medicaid / ASES Assessment benchmark analysis report. (1.9)
Outside - PR	20	George, Donna	11/8/2019	0.7	\$380.00	\$266.00	Construct high level information for state Medicaid service structure for DOH ASES work stream. (0.7)
Outside - PR	20	George, Donna	11/8/2019	1.6	\$380.00	\$608.00	Develop state specific Medicaid organization charts for Tennessee, Mississippi, Delaware as comparative models for ASES / Medicaid Assessment benchmarking analysis. (1.6)
Outside - PR	20	George, Donna	11/8/2019	2.1	\$380.00	\$798.00	Participate in meeting with V. Estrin (ACG), and A. Sprouse (ACG) to review state Medicaid research results for seven states to understand options and considerations applicable to ASES and Department of Health. (2.1)
Outside - PR	20	George, Donna	11/11/2019	1	\$380.00	\$380.00	Capture Medicaid Stats at a Glance for all states for DOH ASES work stream. (1.0)
Outside - PR	20	George, Donna	11/11/2019	1.6	\$380.00	\$608.00	Research and document detail of how Tennessee works with other agencies to deliver Medicaid services. (1.6)
Outside - PR	20	George, Donna	11/11/2019	1.9	\$380.00	\$722.00	Research and document detail of Mississippi Medicaid organization for DOH ASES work stream. (1.9)
Outside - PR	20	George, Donna	11/11/2019	1.5	\$380.00	\$570.00	Research and document detail of West Virginia Medicaid organization for DOH ASES work stream. (1.5)
Outside - PR	20	George, Donna	11/12/2019	2	\$380.00	\$760.00	Begin investigation into reasons for ASES creation in 1993 for DOH ASES benchmark assessment work stream. (2.0)
Outside - PR	20	George, Donna	11/12/2019	1.7	\$380.00	\$646.00	Develop source documentation for information cited in ASES / Medicaid state benchmark assessment. (1.7)
Outside - PR	20	George, Donna	11/12/2019	1.4	\$380.00	\$532.00	Document Medicaid office organization for Delaware for DOH ASES work stream. (1.4)
Outside - PR	20	George, Donna	11/12/2019	1.8	\$380.00	\$684.00	Document Medicaid office organization for Hawaii for DOH ASES work stream. (1.8)
Outside - PR	20	George, Donna	11/12/2019	1.1	\$380.00	\$418.00	Participate in a meeting with R. Tabor (ACG) to review state benchmark assessment report for DOH ASES work stream. (1.1)
Outside - PR	20	George, Donna	11/13/2019	1.6	\$380.00	\$608.00	Review documentation provided by R. Tabor (ACG): Power Point presentation titled Introductory Phase (ASES Diagnostics and Evaluation Plan) and incorporate info as needed into DOH ASES / Medicaid Assessment benchmark analysis. (1.6)
Outside - PR	20	George, Donna	11/13/2019	1.8	\$380.00	\$684.00	Review documentation provided by R. Tabor (correspondence between Alex M. Azar and Charles Grassley) and incorporate into DOH ASES benchmark assessment as needed. (1.8)
Outside - PR	20	George, Donna	11/13/2019	1.7	\$380.00	\$646.00	Review Mandated Report - Medicaid in Puerto Rico for information to include in the DOH ASES benchmark assessment. (1.7)
Outside - PR	20	George, Donna	11/13/2019	2	\$380.00	\$760.00	Review original Puerto Rico Health Insurance Administration Act and incorporate information into the DOH ASES benchmark assessment presentation. (2.0)
Outside - PR	20	George, Donna	11/14/2019	1.5	\$380.00	\$570.00	Create slide showing general demographic comparison between Puerto Rico and states in the study. (1.5)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside - PR	20	George, Donna	11/14/2019	1.8	\$380.00	\$684.00	Develop presentation slide showing typical state organization of Medicaid office and overlay ASES and DOH functions. (1.8)
Outside - PR	20	George, Donna	11/14/2019	1.8	\$380.00	\$684.00	Document sources for Tennessee, West Virginia, and Mississippi information in DOH ASES benchmark assessment presentation. (1.8)
Outside - PR	20	George, Donna	11/14/2019	1.9	\$380.00	\$722.00	Incorporate feedback to ASES / Medicaid Assessment benchmarking analysis provided by R. Tabor (ACG) during meeting on 11/12/19. (1.9)
Outside - PR	20	George, Donna	11/14/2019	1	\$380.00	\$380.00	Perform quality control review of ASES / Medicaid Assessment benchmarking presentation for clarification, formatting, and general flow. (1.0)
Outside - PR	10	George, Donna	11/15/2019	0.5	\$380.00	\$190.00	Update high level document showing # of employees in various departments in PA gaming commission (0.5).
Outside - PR	10	George, Donna	11/15/2019	0.7	\$380.00	\$266.00	Cross referencing Public Safety Department employees with Gaming Commission info on LinkedIn to try to narrow down Gaming Commission employees specifically (.7)
Outside - PR	10	George, Donna	11/15/2019	1.6	\$380.00	\$608.00	Create Excel document holding PA gaming commission employees, salaries, departments (1.6)
Outside - PR	10	George, Donna	11/15/2019	1.8	\$380.00	\$684.00	Research into the organization of the Missouri Gaming Commission (1.8)
Outside - PR	10	George, Donna	11/15/2019	1.9	\$380.00	\$722.00	Analyze available resources for gaming commission organization (1.9)
Outside - PR	10	George, Donna	11/15/2019	2	\$380.00	\$760.00	Research into gaming commission organization in PA for Puerto Rico work (2.0)
Outside - PR	20	George, Donna	11/15/2019	2	\$380.00	\$760.00	Review recent draft legislation to move ASES under Department of Health and compare changes to current version. (2.0)
Outside - PR	20	George, Donna	11/18/2019	1.5	\$380.00	\$570.00	Prepare ASES / Medicaid Assessment benchmark analysis presentation for internal quality control review. (1.5)
Outside - PR	20	George, Donna	11/22/2019	2	\$380.00	\$760.00	Conduct research and analysis to document which government agency the Medicaid office reports into for all 50 states. (2.0)
Outside - PR	20	George, Donna	11/22/2019	1	\$380.00	\$380.00	Participate in meeting with M. Thacker (ACG), M. Cabeza (DOH), and C. Berrios (DOH) to review benchmark assessment presentation. (1.0)
Outside - PR	20	George, Donna	11/22/2019	2	\$380.00	\$760.00	Revise ASES / Medicaid Assessment benchmark analysis report to incorporate comments received from R. Merino (ACG) and C. Berrios (DOH) and redistribute to internal ACG group. (2.0)
Outside - PR	20	George, Donna	11/25/2019	1.9	\$380.00	\$722.00	Conduct research and analysis to determine the reporting structure of Medicaid in all 50 states for DOH ASES / Medicaid Assessment benchmarking analysis work stream. (1.9)
Outside - PR	20	George, Donna	11/25/2019	2	\$380.00	\$760.00	Document findings of research and analysis to determine the reporting structure of Medicaid in all 50 states for DOH ASES / Medicaid Assessment benchmarking analysis work stream. (2.0)
Outside - PR	20	George, Donna	11/25/2019	1.1	\$380.00	\$418.00	Revise ASES / Medicaid Assessment benchmark analysis report with research requested by Secretary of Health on all 50 states. (1.1)
Outside - PR	20	George, Donna	11/26/2019	0.5	\$380.00	\$190.00	Develop meeting notes to capture outcomes and key follow-up activities from the 11/26/19 FOMB meeting regarding the ASES / Medicaid Assessment. (0.5)
Outside - PR	20	George, Donna	11/26/2019	2	\$380.00	\$760.00	Document methodology used for benchmark assessment report for DOH ASES work stream. (2.0)
Outside - PR	20	George, Donna	11/26/2019	1	\$380.00	\$380.00	Participate on telephone call with representatives from AAFAF, FOMB, and DOH to discuss status of

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
							ASES / Medicaid work stream. Time reflects my total participation time. (1.0)
Outside - PR	20	George, Donna	11/26/2019	1	\$380.00	\$380.00	Prepare materials and insights for 11/26/19 presentation of ASES / Medicaid Assessment status to the FOMB. (1.0)
Outside - PR	10	Gould, Laura	11/4/2019	1.7	\$332.50	\$565.25	Prepare November monthly report with available information (1.7).
Outside - PR	10	Gould, Laura	11/4/2019	2.4	\$332.50	\$798.00	Review Planning data for PRDE monthly report requirements (2.4)
Outside - PR	10	Gould, Laura	11/4/2019	2.6	\$332.50	\$864.50	Review HR data for PRDE monthly report requirements (2.6)
Outside - PR	10	Gould, Laura	11/5/2019	2.3	\$332.50	\$764.75	Review headcount data for PRDE monthly report requirements (2.3).
Outside - PR	10	Gould, Laura	11/6/2019	0.6	\$332.50	\$199.50	Review closed school data to confirm locations used for other purposes (0.6).
Outside - PR	10	Gould, Laura	11/6/2019	1.2	\$332.50	\$399.00	Review headcount data from planning and HR to define differences (1.2)
Outside - PR	10	Gould, Laura	11/6/2019	1.4	\$332.50	\$465.50	Review monthly implementation report headcount section (1.4)
Outside - PR	10	Gould, Laura	11/6/2019	1.8	\$332.50	\$598.50	Analyze HR data provided by PRDE to determine applicability to monthly headcount reporting requirements (1.8)
Outside - PR	10	Gould, Laura	11/6/2019	2	\$332.50	\$665.00	Analyze HR data for monthly reports (2.0)
Outside - PR	10	Gould, Laura	11/7/2019	0.5	\$332.50	\$166.25	Participate on call regarding monthly headcount reports with Conway Mackenzie team (0.5)
Outside - PR	10	Gould, Laura	11/7/2019	0.6	\$332.50	\$199.50	Participate on phone call with R. Beil (ACG) to discuss requirements due next week (0.6).
Outside - PR	10	Gould, Laura	11/7/2019	0.6	\$332.50	\$199.50	Review organization of documentation for PRDE (0.6)
Outside - PR	10	Gould, Laura	11/7/2019	2	\$332.50	\$665.00	Prepare materials upon request for PRDE discussions taking place (2.0)
Outside - PR	10	Gould, Laura	11/7/2019	2.8	\$332.50	\$931.00	Compile FOMB Closed School expenses report (2.8)
Outside - PR	10	Gould, Laura	11/11/2019	1	\$332.50	\$332.50	Participate on phone call with C. Gonzalez (ACG) regarding school closure expense data (1.0)
Outside - PR	10	Gould, Laura	11/11/2019	1	\$332.50	\$332.50	Perform quality control review of school closure data (1.0)
Outside - PR	10	Gould, Laura	11/11/2019	1.2	\$332.50	\$399.00	Participate on phone call with R. Beil (ACG) to discuss FOMB school closure report, monthly reporting data needs, next steps for implementation plan and 11/13 public hearing (1.2).
Outside - PR	10	Gould, Laura	11/11/2019	1.8	\$332.50	\$598.50	Review key activities for coming week (1.8)
Outside - PR	10	Gould, Laura	11/11/2019	2.8	\$332.50	\$931.00	Compile additional school closure data per FOMB request (2.8)
Outside - PR	10	Gould, Laura	11/12/2019	0.5	\$332.50	\$166.25	Analyze school closure expense data (0.5)
Outside - PR	10	Gould, Laura	11/12/2019	1	\$332.50	\$332.50	Review GAP Analysis of data received and submitted by FOMB on monthly reports (1.0)
Outside - PR	10	Gould, Laura	11/12/2019	1.8	\$332.50	\$598.50	Prepare GAP analysis data against data provided to FOMB to date (1.8)
Outside - PR	10	Gould, Laura	11/12/2019	2	\$332.50	\$665.00	Prepare GAP analysis data provided by Conway Mackenzie and FOMB (2.0)
Outside - PR	10	Gould, Laura	11/12/2019	2.6	\$332.50	\$864.50	Prepare GAP Analysis for data received and submitted by FOMB and Conway Mackenzie reports (2.6);
Outside - PR	10	Gould, Laura	11/13/2019	1.1	\$332.50	\$365.75	Prepare GAP Analysis between data submitted to FOMB and Conway Mackenzie headcount reports (1.1).
Outside - PR	10	Gould, Laura	11/13/2019	1.2	\$332.50	\$399.00	Review Audiencia Publica Presentacion y Materiales for PRDE hearing (1.2)
Outside - PR	10	Gould, Laura	11/13/2019	2.5	\$332.50	\$831.25	Analyze data received and submitted by FOMB against Conway Mackenzie headcount reports (2.5)
Outside - PR	10	Gould, Laura	11/13/2019	3.3	\$332.50	\$1,097.25	Participate in meeting with representatives from PRDE and representatives from FOMB to review school reform and cost-savings targets (3.3)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside - PR	10	Gould, Laura	11/14/2019	0.5	\$332.50	\$166.25	Prepare letter for closed school data submission for FOMB (0.5).
Outside - PR	10	Gould, Laura	11/14/2019	0.8	\$332.50	\$266.00	Participate on call with R. Beil (ACG), C. Gonzalez (ACG), J. Zuniga (EDN) to discuss school closure expense data (0.8)
Outside - PR	10	Gould, Laura	11/14/2019	1.2	\$332.50	\$399.00	Analyze GAP Analysis for data received and submitted by FOMB and Conway Mackenzie reports (1.2);
Outside - PR	10	Gould, Laura	11/14/2019	1.9	\$332.50	\$631.75	Analyze GAP analysis data provided by Conway Mackenzie against information submitted by AAFAF to FOMB (1.9)
Outside - PR	10	Gould, Laura	11/14/2019	2	\$332.50	\$665.00	Analyze GAP analysis data provided by Conway Mackenzie. (2.0)
Outside - PR	10	Gould, Laura	11/14/2019	2	\$332.50	\$665.00	Prepare GAP Analysis for data received and submitted by FOMB and Conway Mackenzie reports (2.0)
Outside - PR	10	Gould, Laura	11/15/2019	0.4	\$332.50	\$133.00	Schedule meeting with PRDE HR (0.4).
Outside - PR	10	Gould, Laura	11/15/2019	0.5	\$332.50	\$166.25	Participate on status call with R. Beil (ACG) and C. Gonzalez (ACG) to discuss PRDE projects (0.5)
Outside - PR	10	Gould, Laura	11/15/2019	0.5	\$332.50	\$166.25	Review closed school documents for submission (0.5)
Outside - PR	10	Gould, Laura	11/15/2019	0.5	\$332.50	\$166.25	Review monthly report documents for submission (0.5)
Outside - PR	10	Gould, Laura	11/15/2019	0.8	\$332.50	\$266.00	Prepare status report for monthly submission (0.8)
Outside - PR	10	Gould, Laura	11/15/2019	1.2	\$332.50	\$399.00	Review HR data provided to FOMB to determine requests for Wednesday meeting (1.2).
Outside - PR	10	Gould, Laura	11/15/2019	2.4	\$332.50	\$798.00	Review headcount data for GAP Analysis (2.4)
Outside - PR	10	Gould, Laura	11/15/2019	2.9	\$332.50	\$964.25	Review key activities to discuss with PRDE team in this week's meetings - school closure data, implementation planning, acquiring HR data for monthly report needs. (2.9)
PR	10	Gould, Laura	11/20/2019	0.2	\$332.50	\$66.50	Review data provided by HR (1.2).
PR	10	Gould, Laura	11/20/2019	0.8	\$332.50	\$266.00	Prepare for meeting with PRDE HR department (0.8)
PR	10	Gould, Laura	11/20/2019	0.8	\$332.50	\$266.00	Prepare notes and follow up from PRDE admin ratios meeting to share with team (0.8)
PR	10	Gould, Laura	11/20/2019	1	\$332.50	\$332.50	Participate in AAFAF Implementation Update meeting (1.0)
PR	10	Gould, Laura	11/20/2019	1	\$332.50	\$332.50	Participate in meeting with R. Maldonado to discuss PRDE admin ratios (1.0)
PR	10	Gould, Laura	11/20/2019	1	\$332.50	\$332.50	Plan transition of PRDE project (1.0)
PR	10	Gould, Laura	11/20/2019	1.5	\$332.50	\$498.75	Prepare for meetings with AAFAF team and PRDE HR department (1.5)
PR	10	Gould, Laura	11/20/2019	2.5	\$332.50	\$831.25	Participate in meeting with C. Gonzalez (ACG), B. Bonilla Sanchez (PRDE), N. Jimenez Osorio (PRDE) to discuss headcount reporting needs (2.5)
Outside - PR	10	Gould, Laura	11/22/2019	0.4	\$332.50	\$133.00	Prepare list of meetings to be scheduled week of 12/2 for PRDE (0.4)
Outside - PR	10	Gould, Laura	11/22/2019	1	\$332.50	\$332.50	Participate on status call with R. Beil (ACG) to discuss the meetings and deliverables for the past and upcoming week (1.0)
Outside - PR	10	Gould, Laura	11/22/2019	1	\$332.50	\$332.50	Participate on status call with R. Beil to discuss the meetings and deliverables for the past and upcoming week (1.0)
Outside - PR	10	Gould, Laura	11/22/2019	1.7	\$332.50	\$565.25	Analyze FOMB report and prepare questions for Rebeca for follow up with FOMB (1.7)
Outside - PR	10	Gould, Laura	11/22/2019	2.3	\$332.50	\$764.75	Review Excel worksheet with HR data compiled for reporting (2.3).
Outside - PR	10	Gould, Laura	11/22/2019	2.8	\$332.50	\$931.00	Prepare scope of needs to discuss with IT on the information needed for monthly reports that can be accessed via IT's HR database. (2.8)
Outside - PR	10	Gould, Laura	11/25/2019	0.2	\$332.50	\$66.50	Prepare communication for R. Maldonado (AAFAF) for new monthly reporting format (0.2)
Outside - PR	10	Gould, Laura	11/25/2019	0.8	\$332.50	\$266.00	Review next steps on FOMB request (0.8).

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside - PR	10	Gould, Laura	11/25/2019	1.1	\$332.50	\$365.75	Participate on call with J. Boo (ACG), C. Gonzalez (ACG), J. Fullana (ACG), L. Gould (ACG), M. Cunningham (ACG), R. Beil (ACG) and S. Stacy (ACG) to develop AAFAF engagement transition plan (1.1)
Outside - PR	10	Gould, Laura	11/25/2019	1.1	\$332.50	\$365.75	Participate on call with J. Boo (ACG), C. Gonzalez (ACG), J. Fullana (ACG), L. Gould (ACG), M. Cunningham (ACG), R. Beil (ACG) and A. Yoshimura (ACG) to develop AAFAF engagement transition plan (1.1)
Outside - PR	10	Gould, Laura	11/25/2019	1.9	\$332.50	\$631.75	Review data request from FOMB to determine headcount and salary needs to report back (1.9)
Outside - PR	10	Gould, Laura	11/26/2019	0.7	\$332.50	\$232.75	Review PRDE engagement transition matrix (0.7)
Outside - PR	10	Gould, Laura	11/26/2019	0.8	\$332.50	\$266.00	Review correspondence from R. Maldonado regarding follow up call with FOMB (0.8).
Outside - PR	10	Gould, Laura	11/26/2019	1	\$332.50	\$332.50	Participate on call with C. Gonzalez (ACG), and R. Beil (ACG) to develop AAFAF engagement transition plan for PRDE (1.0)
Outside - PR	10	Gould, Laura	11/26/2019	1	\$332.50	\$332.50	Prepare list of open items for PRDE in preparation for call with Ankura team (1.0)
Outside - PR	10	Gould, Laura	11/27/2019	0.8	\$332.50	\$266.00	Review agenda and make notes for FOMB meeting with PRDE slated for December 11 (0.8).
Outside - PR	20	Jandura, Daniel	11/1/2019	0.7	\$380.00	\$266.00	Participate in a meeting with R. Tabor, J. Schulte, S. Brickner, J. Edwards, and M. Thacker (ACG) to review DOH work plan and accomplishments for 10/28-10/31/19 and discuss DOH work stream priorities for week of 11/4. (0.7)
Outside - PR	20	Jandura, Daniel	11/1/2019	1	\$380.00	\$380.00	Participate in a working session with D. George and J. Garner (ACG) to review information collected to date, identify gaps, and to create an outline for the final deliverable for the DOH ASES work stream. Time reflects my total participation. (1.0)
Outside - PR	20	Jandura, Daniel	11/1/2019	1.7	\$380.00	\$646.00	Prepare for upcoming deliverables with DOH Supply Chain work stream in preparation for trip to Puerto Rico including AAFAF - ASEM update and ASEM Vendor Consolidation data collection. (1.7)
Outside - PR	20	Jandura, Daniel	11/1/2019	0.5	\$380.00	\$190.00	Prepare GSA talking points and agency strategy related to DOH Supply Chain procurement work stream with S. Brickner (ACG). (0.5)
Outside - PR	20	Jandura, Daniel	11/1/2019	0.6	\$380.00	\$228.00	Update Weekly Fiscal Plan Implementation Status report for DOH Supply Chain work stream. (0.6)
PR	20	Jandura, Daniel	11/4/2019	1.5	\$380.00	\$570.00	Analyze HOPU Imaging purchased goods data set in advance of Warehouse Replenishment process improvement sessions with DOH Supply Chain work stream. (1.5)
PR	20	Jandura, Daniel	11/4/2019	0.8	\$380.00	\$304.00	Prepare for upcoming deliverables during week of 11/4/19 related to DOH Supply Chain work stream. (0.8)
PR	20	Jandura, Daniel	11/5/2019	0.6	\$380.00	\$228.00	Analyze HOPU spend data provided by M Ruiz (HOPU to identify unit pack qualities for consumption values. (0.6)
PR	20	Jandura, Daniel	11/5/2019	1.9	\$380.00	\$722.00	Develop plan for HOPU Purchasing-Warehouse-Imaging Process Improvement session and data analysis for DOH Supply Chain work stream. (1.9)
PR	20	Jandura, Daniel	11/5/2019	0.6	\$380.00	\$228.00	Participate in a meeting with S. Brickner (ACG) to plan next steps with AAFAF, Department of Education, and Department of Natural Resources around centralized purchasing legislation and opportunities. (0.6)
PR	20	Jandura, Daniel	11/5/2019	1.1	\$380.00	\$418.00	Participate in meeting with L. Guillen (AAFAF), P. Barreras (ASEM) and S. Brickner (ACG) for status update of Supply Chain DOH work stream covering Contacting and Operations opportunities for Centro Medico. (1.1)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
PR	20	Jandura, Daniel	11/5/2019	0.8	\$380.00	\$304.00	Prepare agenda and content for ASEM - AAFAF meeting regarding DOH Supply Chain work stream. (0.8)
PR	20	Jandura, Daniel	11/6/2019	1.7	\$380.00	\$646.00	Analyze ASEM vendor shortage file documentation for data to support current inventory positions that cause increased costs for DOH Supply Chain work stream. (1.8)
PR	20	Jandura, Daniel	11/6/2019	0.9	\$380.00	\$342.00	Participate in meeting with C. Matta (ASEM) and S. Brickner (ACG) to review supply chain material shortages. (1.0)
PR	20	Jandura, Daniel	11/6/2019	1.9	\$380.00	\$722.00	Participate in meeting with M. Ruiz, J Rivera, K. Vega, N. Carmona, M. Belinda, P. Rivera (HOPU), S. Brickner and J. Edwards (ACG) in process improvement effort addressing warehouse replenishments to the Imaging department to improve performance and reduce costs for DOH Supply Chain work stream. (1.9)
PR	20	Jandura, Daniel	11/6/2019	0.2	\$380.00	\$76.00	Participate in meeting with S. Brickner (ACG) and R. Tabor (ACG) to discuss supply chain plans for DOE, DOH, DNER, and DOF agencies. (0.2)
PR	20	Jandura, Daniel	11/7/2019	0.7	\$380.00	\$266.00	Review Centralized Purchasing and Operations improvement proposal for DOH Supply Chain work stream AAFAF contacts. (0.7)
PR	20	Jandura, Daniel	11/7/2019	1.2	\$380.00	\$456.00	Review key activities and outcomes from current week related to DOH Supply Chain work stream to prepare for upcoming meetings and deliverables. (1.2)
PR	20	Jandura, Daniel	11/7/2019	1.8	\$380.00	\$684.00	Review Revenue Cycle Vendor RFP Evaluation and Summary Proposal documents for ASEM and UDH for cost reduction and cash enhancement related to DOH Revenue Cycle work stream. (1.8)
Outside - PR	20	Jandura, Daniel	11/8/2019	1.9	\$380.00	\$722.00	Create RFP Revenue Cycle analysis deliverable for AAFAF with insights, questions and concerns for DOH Revenue Cycle work stream. (1.9)
Outside - PR	20	Jandura, Daniel	11/8/2019	1.8	\$380.00	\$684.00	Review Vendor Submissions for Revenue Cycle RFP process for DOH Revenue Cycle work stream to understand key considerations. (1.8)
Outside - PR	20	Jandura, Daniel	11/8/2019	1.2	\$380.00	\$456.00	Update FOMB reporting format for quarterly review related to DOH Supply Chain and Revenue Cycle RFP work streams. (1.2)
Outside - PR	20	Jandura, Daniel	11/8/2019	1.2	\$380.00	\$456.00	Update weekly Fiscal Implementation plan summary or key accomplishments and projected activities for the upcoming week for the DOH Supply Chain work stream. (1.2)
PR	20	Jandura, Daniel	11/11/2019	1.9	\$380.00	\$722.00	Analyze vendor submission for RFP Revenue Cycle services for ASEM and UDH for DOH Revenue Cycle work stream. (1.9)
PR	20	Jandura, Daniel	11/11/2019	0.3	\$380.00	\$114.00	Participate in a meeting with S. Brickner (ACG) to plan DOH Supply Chain work stream activities for Puerto Rico for the week of 11/11/19. (0.3)
PR	20	Jandura, Daniel	11/11/2019	1.1	\$380.00	\$418.00	Review key activities and outcomes from past week related to DOH Supply Chain work stream work stream to prepare for upcoming agency meetings and deliverables. (1.1)
PR	20	Jandura, Daniel	11/12/2019	0.4	\$380.00	\$152.00	Analyze ASEM, UDH and HOPU data for key vendor spend related to DOH Supply Chain work stream. (0.4)
PR	20	Jandura, Daniel	11/12/2019	1.8	\$380.00	\$684.00	Prepare RFP Revenue Cycle Summary Report for AAFAF for DOH Revenue Cycle work stream. (1.8)
PR	20	Jandura, Daniel	11/12/2019	0.8	\$380.00	\$304.00	Review current Procurement activities in Department of Education agency related to Supply Chain spend. (0.8)
PR	20	Jandura, Daniel	11/12/2019	0.7	\$380.00	\$266.00	Review Supply Chain Sourcing/Procurement and Operations high level summary presentation with recommendations for presentation to AAFAF related to DOH Supply Chain work stream. (0.7)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
PR	20	Jandura, Daniel	11/13/2019	0.9	\$380.00	\$342.00	Participate in meeting with B. Gonzalez (AAFAF) to review RFP Process for ASEM/UDH Revenue Cycle outsourcing proposal related to the DOH Revenue Cycle work stream. (0.9)
PR	20	Jandura, Daniel	11/13/2019	1.9	\$380.00	\$722.00	Participate in working session for HOPU Replenishment for Warehouse to Imaging Department including a review of Current State Process Maps and development of improved Future State process with J. Edwards (ACG). (1.9)
PR	20	Jandura, Daniel	11/13/2019	0.5	\$380.00	\$190.00	Prepare for HOPU Replenishment for Warehouse to Imaging Department working session including agenda and Current State Process Map review with J. Edwards (ACG). (0.5)
PR	20	Jandura, Daniel	11/13/2019	0.5	\$380.00	\$190.00	Prepare meeting summary for meeting with B. Gonzalez (AAFAF) to review RFP Process for ASEM-UDH Revenue Cycle outsourcing proposal related to the DOH Revenue Cycle work stream. (0.5)
PR	20	Jandura, Daniel	11/13/2019	0.7	\$380.00	\$266.00	Review key activities and outcomes from current week related to DOH Supply Chain work stream work stream to prepare for upcoming agency meetings and deliverables. (0.7)
PR	20	Jandura, Daniel	11/13/2019	1.8	\$380.00	\$684.00	Review RFP Revenue Cycle ASEM - UDH Analysis providing cost savings and cash enhancement by outsourcing Revenue Cycle activities in DOH Revenue Cycle work stream with R. Tabor, J. Schulte, and J. Edwards (ACG). (1.8)
PR	20	Jandura, Daniel	11/14/2019	1.2	\$380.00	\$456.00	Review key activities and outcomes from current week related to DOH Supply Chain work stream work stream to prepare for upcoming agency meetings and deliverables. (1.2)
Outside - PR	20	Jandura, Daniel	11/15/2019	1	\$380.00	\$380.00	Participate on DOH team call with R. Tabor, M. Thacker, J. Edwards, and J. Schulte (ACG) to discuss action items related to ASEM OR Optimization work stream and ASEM Procurement work stream and priorities for week of 11/18/19. Time reflects my total participation. (1.0)
Outside - PR	20	Jandura, Daniel	11/15/2019	1.5	\$380.00	\$570.00	Prepare updates presentations for DOH Supply Chain work streams for Weekly Implementation Plan and Quarterly DOH Implementation Plan Reporting Package. (1.5)
Outside - PR	20	Jandura, Daniel	11/18/2019	1.3	\$380.00	\$494.00	Develop Inventory Tax Carve out proposal for DOH Supply Chain work stream to support lower prices and improved supplies availability. (1.3)
Outside - PR	20	Jandura, Daniel	11/18/2019	1.5	\$380.00	\$570.00	Participate in meeting with updates from previous week and work plan development for current week with S. Brickner (ACG), J. Schulte (ACG) and J. Edwards (ACG) for DOH Supply Chain work stream. (1.5)
Outside - PR	20	Jandura, Daniel	11/18/2019	0.2	\$380.00	\$76.00	Participate in session with R. Tabor (ACG) on overall project scope changes and Rev Cycle RFP meeting in PR this week to support the DOH Revenue Cycle work stream. (0.2)
Outside - PR	20	Jandura, Daniel	11/18/2019	0.6	\$380.00	\$228.00	Participate in work session to build RFP Revenue Cycle contract language framework specific to upcoming vendor selection with J. Schulte (ACG) and J. Edwards (ACG). (0.6)
Outside - PR	20	Jandura, Daniel	11/18/2019	1.3	\$380.00	\$494.00	Review key activities and outcomes from previous week related to DOH Supply Chain work stream to prepare for upcoming agency meetings and deliverables. (1.3)
Outside - PR	20	Jandura, Daniel	11/19/2019	1.2	\$380.00	\$456.00	Develop Inventory Tax Carve out proposal and presentation for DOH Supply Chain work stream to support lower prices and improved supplies availability. (1.2)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside - PR	20	Jandura, Daniel	11/19/2019	0.7	\$380.00	\$266.00	Participate in meeting with S. Brickner (ACG), R. Tabor (ACG), M. Thacker (ACG), J. Schulte (ACG) and V. Estrin (ACG) to plan for AAFAF budget/scope impacts to DOH OR Optimization and Hospital supply chain management work streams and transition in December. (0.7)
Outside - PR	20	Jandura, Daniel	11/19/2019	1.1	\$380.00	\$418.00	Participate in working session to prepare for ASEM/UDH RCM RFP Evaluation meeting this week with R. Tabor (ACG), J. Schulte (ACG), J. Edwards (ACG) and S. Brickner (ACG) to support DOH Revenue Cycle work stream. (1.1)
Outside - PR	20	Jandura, Daniel	11/19/2019	1.2	\$380.00	\$456.00	Review key activities and outcomes from previous week related to DOH Supply Chain work stream to prepare for upcoming agency meetings and deliverables. (1.2)
Outside - PR	20	Jandura, Daniel	11/20/2019	0.7	\$380.00	\$266.00	Develop Puerto Rico Inventory Tax Carve Out Presentation for DOH Supply Chain work stream with V. LaChance (ACG). (0.5)
Outside - PR	20	Jandura, Daniel	11/20/2019	1.6	\$380.00	\$608.00	Develop summary Operations opportunities with estimated cost reductions and cash acceleration for DOH Supply Chain work stream. (1.6)
Outside - PR	20	Jandura, Daniel	11/20/2019	0.7	\$380.00	\$266.00	Develop warehouse replenishment Future State design for HOPU Imaging Department with J. Edwards (ACG) supporting the DOH Supply Chain work stream. (0.7)
Outside - PR	20	Jandura, Daniel	11/20/2019	1.5	\$380.00	\$570.00	Participate in a meeting with K. Fraguada (AAFAF) and representatives of AAFAF and representatives of ACG to discuss monthly ACG Implementation Portfolio Review, progress, macros trends, risks, and next steps. (1.5)
Outside - PR	20	Jandura, Daniel	11/20/2019	0.8	\$380.00	\$304.00	Review key activities and outcomes from previous week related to DOH Supply Chain work stream to prepare for upcoming agency meetings and deliverables. (0.8)
Outside - PR	20	Jandura, Daniel	11/21/2019	0.6	\$380.00	\$228.00	Develop summary Operations opportunities with estimated cost reductions and cash acceleration for DOH Supply Chain work stream. (0.6)
Outside - PR	20	Jandura, Daniel	11/21/2019	0.3	\$380.00	\$114.00	Participate in ASEM RCM RFP meeting debrief with R. Tabor, J. Schulte, and J. Edwards (ACG) to review outcomes, next steps, and deliverable expectations. (0.3)
Outside - PR	20	Jandura, Daniel	11/21/2019	1.2	\$380.00	\$456.00	Participate in session with R. Tabor, J. Schulte, S. Brickner, J. Edwards (ACG) to review Phase II RCM RFP documentation and deliverable with J. Matta and B. Gonzalez, R. Nieves, C. Matta, and P. Barreras (ASEM). (1.2)
Outside - PR	20	Jandura, Daniel	11/21/2019	1.5	\$380.00	\$570.00	Review key activities and outcomes from week of 11/11/19 related to DOH Supply Chain work stream to prepare for upcoming agency meetings and deliverables. (1.5)
Outside - PR	20	Jandura, Daniel	11/21/2019	1.3	\$380.00	\$494.00	Review key activities and outcomes from week of 11/18/19 related to DOH Supply Chain work stream work stream to prepare for upcoming agency meetings and deliverables. (1.3)
Outside - PR	20	Jandura, Daniel	11/21/2019	0.3	\$380.00	\$114.00	Review Operations final summary for DOH Supply Chain work stream with S. Brickner (ACG) with observations and associated cash savings opportunities. (0.3)
Outside - PR	20	Jandura, Daniel	11/22/2019	0.8	\$380.00	\$304.00	Analyze HOPU inventory data from Imaging Replenishment pilot project supporting DOH Supply Chain work stream. (0.8)
Outside - PR	20	Jandura, Daniel	11/22/2019	0.5	\$380.00	\$190.00	Participate in meeting reviewing current progress and next items for DOH Supply Chain and OR Optimization work stream with R. Tabor (ACG), J. Edwards (ACG), J. Schulte (ACG) and S. Brickner (ACG). (0.5)
Outside - PR	20	Jandura, Daniel	11/22/2019	1.4	\$380.00	\$532.00	Review key activities and outcomes from current week related to DOH Supply Chain work stream

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
							work stream to prepare for upcoming agency meetings and deliverables. (1.4)
Outside - PR	20	Jandura, Daniel	11/25/2019	1	\$380.00	\$380.00	Participate in meeting to review deliverables for next week with S. Brickner (ACG), J. Edwards (ACG) and J. Schulte (ACG) supporting DOH Supply Chain work stream. (1.0)
Outside - PR	20	Jandura, Daniel	11/25/2019	1.2	\$380.00	\$456.00	Review key activities and outcomes from current week related to DOH Supply Chain work stream to prepare for upcoming agency meetings and deliverables. (1.2)
Outside - PR	20	Jandura, Daniel	11/25/2019	0.5	\$380.00	\$190.00	Revise Clinical Supply Chain Manager job description for Centro Medico facilities to support ongoing cost reduction for DOH Supply Chain work stream. (0.5)
Outside - PR	20	Jandura, Daniel	11/25/2019	0.7	\$380.00	\$266.00	Revise interview notes from P. Barreras (ASEM) supporting implementation plan for DOH Supply Chain work stream. (0.7)
Outside - PR	20	Jandura, Daniel	11/25/2019	0.7	\$380.00	\$266.00	Update weekly DOH Supply Chain work stream status Fiscal Implementation report. (0.7)
Outside - PR	20	Jandura, Daniel	11/26/2019	1.3	\$380.00	\$494.00	Design HOPU Imaging Replenishment inventory storage options for DOH Supply Chain work stream. (1.3)
Outside - PR	20	Jandura, Daniel	11/26/2019	1.4	\$380.00	\$532.00	Develop Centro Medico Supply Chain recommendations and action plan for go forward efforts to support DOH Supply Chain work stream goals. (1.4)
Outside - PR	20	Jandura, Daniel	11/26/2019	1.1	\$380.00	\$418.00	Develop Inventory Tax Waiver presentation for next week's meetings with AAFAF with S. Brickner (ACG) and V. LaChance (ACG) to reflect reduced for DOH Supply Chain work stream. (1.1)
Outside - PR	20	Jandura, Daniel	11/26/2019	0.9	\$380.00	\$342.00	Review key activities and outcomes from current week related to DOH Supply Chain work stream to prepare for upcoming agency meetings and deliverables. (0.9)
Outside - PR	20	Jandura, Daniel	11/27/2019	1.3	\$380.00	\$494.00	Review key activities and outcomes from current week related to DOH Supply Chain work stream to prepare for upcoming agency meetings and deliverables. (1.3)
Outside - PR	20	Jandura, Daniel	11/27/2019	1.3	\$380.00	\$494.00	Revise DOH Supply Chain Centro Medico presentation with recommendations for DOH Supply Chain work stream to prepare for meetings the week of 12/2/19 to reduce Hospital Spend Expense. (1.3)
Outside - PR	20	Jandura, Daniel	11/27/2019	1.4	\$380.00	\$532.00	Revise Inventory Tax Waiver Proposal Summary for DOH Supply Chain meetings next week to reduce units costs for health care supplies on island. (1.4)
Outside - PR	10	Kennedy, Patrick	11/1/2019	2.9	\$285.00	\$826.50	Prepare expenses schedule for August fee estimate
Outside - PR	10	Kennedy, Patrick	11/6/2019	1.7	\$285.00	\$484.50	Perform quality control review of phase 10 labor codes for September fee estimate;
Outside - PR	10	Kennedy, Patrick	11/6/2019	2.1	\$285.00	\$598.50	Continue review of phase 10 labor codes for September fee estimate
Outside - PR	10	Kennedy, Patrick	11/7/2019	1.2	\$285.00	\$342.00	Prepare expenses schedule for September fee estimate
Outside - PR	10	Kennedy, Patrick	11/8/2019	1.9	\$285.00	\$541.50	Continue September labor code review for phase 10
Outside - PR	10	Kennedy, Patrick	11/11/2019	1	\$285.00	\$285.00	Finalize September fee estimate
Outside - PR	10	Kennedy, Patrick	11/18/2019	1.8	\$285.00	\$513.00	Perform quality control review of phase 10 labor codes for October fee estimate;
Outside - PR	10	Kennedy, Patrick	11/18/2019	2.2	\$285.00	\$627.00	Prepare expenses schedule for October fee estimate;
Outside - PR	10	Kennedy, Patrick	11/18/2019	1.1	\$285.00	\$313.50	Finalize October fee estimate

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside - PR	20	LaChance, Victoria	11/7/2019	1.5	\$332.50	\$498.75	Develop presentation strategy and materials in support of ASES / Medicaid benchmarking analysis. (1.5)
Outside - PR	20	LaChance, Victoria	11/18/2019	3.5	\$332.50	\$1,163.75	Develop presentation strategy and materials in support of ASES / Medicaid benchmarking analysis. (3.5)
Outside - PR	20	LaChance, Victoria	11/20/2019	0.7	\$332.50	\$232.75	Develop Puerto Rico Inventory Tax Carve Out Presentation for DOH Supply Chain work stream with D. Jandura (ACG). (0.7)
Outside - PR	20	LaChance, Victoria	11/21/2019	3	\$332.50	\$997.50	Develop Puerto Rico Inventory Tax Carve Out Presentation for DOH Supply Chain work stream with D. Jandura (ACG). (3.0)
Outside - PR	20	LaChance, Victoria	11/22/2019	2.3	\$332.50	\$764.75	Revise Puerto Rico Inventory Tax Carve Out Presentation for DOH Supply Chain work stream. (2.3)
Outside - PR	20	LaChance, Victoria	11/25/2019	3.7	\$332.50	\$1,230.25	Revise Puerto Rico Inventory Tax Carve Out Presentation for DOH Supply Chain work stream. (3.7)
Outside - PR	20	LaChance, Victoria	11/26/2019	1.1	\$332.50	\$365.75	Develop Inventory Tax Waiver presentation for next week's meetings with AAFAF with S. Brickner (ACG) and D. Jandura (ACG) to reflect reduced for DOH Supply Chain work stream. (1.1)
Outside - PR	20	LaChance, Victoria	11/26/2019	2.8	\$332.50	\$931.00	Revise Puerto Rico Inventory Tax Carve Out Presentation for DOH Supply Chain work stream. (2.8)
Outside - PR	20	LaChance, Victoria	11/27/2019	1.9	\$332.50	\$631.75	Revise Puerto Rico Inventory Tax Carve Out Presentation for DOH Supply Chain work stream. (1.9)
Outside - PR	10	McAfee, Maggie	11/1/2019	1.5	\$195.00	\$292.50	Continue to prepare September expenses for Phase 10
Outside - PR	10	McAfee, Maggie	11/1/2019	2.1	\$195.00	\$409.50	Prepare September expenses for Phase 20
Outside - PR	10	McAfee, Maggie	11/1/2019	2.4	\$195.00	\$468.00	Prepare September expenses for Phase 10
Outside - PR	10	McAfee, Maggie	11/3/2019	1.8	\$195.00	\$351.00	Revise phase 10 labor codes for September fee estimate
Outside - PR	10	McAfee, Maggie	11/3/2019	2.2	\$195.00	\$429.00	Revise phase 20 labor codes for September fee estimate
Outside - PR	10	McAfee, Maggie	11/4/2019	1.7	\$195.00	\$331.50	Continue to revise phase 10 labor codes for September fee estimate
Outside - PR	10	McAfee, Maggie	11/4/2019	2.3	\$195.00	\$448.50	Continue to revise phase 20 labor codes for September fee estimate
Outside - PR	10	McAfee, Maggie	11/5/2019	1.9	\$195.00	\$370.50	Continue to revise phase 10 expenses for September fee estimate
Outside - PR	10	McAfee, Maggie	11/5/2019	1.9	\$195.00	\$370.50	Continue to revise phase 20 expenses for September fee estimate
Outside - PR	10	McAfee, Maggie	11/5/2019	2.2	\$195.00	\$429.00	Perform quality control review of phase 20 expenses for September fee estimate
Outside - PR	10	McAfee, Maggie	11/6/2019	1.5	\$195.00	\$292.50	Perform quality control review of phase 10 labor codes for September fee estimate
Outside - PR	10	McAfee, Maggie	11/6/2019	1.5	\$195.00	\$292.50	Perform quality control review of phase 20 labor codes for September fee estimate
Outside - PR	10	McAfee, Maggie	11/7/2019	1.8	\$195.00	\$351.00	Prepare August expenses for phase 10 (1.8);
Outside - PR	10	McAfee, Maggie	11/7/2019	1.9	\$195.00	\$370.50	Review August expenses for phase 10 (1.9);
Outside - PR	10	McAfee, Maggie	11/7/2019	2.3	\$195.00	\$448.50	Prepare August expenses for phase 20 (2.3);
Outside - PR	10	McAfee, Maggie	11/8/2019	2	\$195.00	\$390.00	Revise phase 10 labor codes for August fee estimate
Outside - PR	10	McAfee, Maggie	11/11/2019	1.2	\$195.00	\$234.00	Perform quality control review of phase 10 labor codes for August fee estimate (1.2)
Outside - PR	10	McAfee, Maggie	11/11/2019	1.8	\$195.00	\$351.00	Perform quality control review of phase 10 labor codes for August fee estimate (1.8)
Outside - PR	10	McAfee, Maggie	11/11/2019	1.8	\$195.00	\$351.00	Finalize phase 20 labor codes for September fee estimate (1.8)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside - PR	10	McAfee, Maggie	11/11/2019	1.9	\$195.00	\$370.50	Revise phase 10 labor codes for August fee estimate (1.9);
Outside - PR	10	McAfee, Maggie	11/11/2019	2.1	\$195.00	\$409.50	Continue to revise phase 10 labor codes for August fee estimate (2.1);
Outside - PR	10	McAfee, Maggie	11/11/2019	2.2	\$195.00	\$429.00	Finalize phase 10 labor codes for September fee estimate (2.2)
Outside - PR	10	McAfee, Maggie	11/12/2019	1.4	\$195.00	\$273.00	Continue to finalize phase 10 labor codes for September fee estimate (1.4)
Outside - PR	10	McAfee, Maggie	11/12/2019	1.6	\$195.00	\$312.00	Continue to finalize phase 20 labor codes for September fee estimate (1.6)
Outside - PR	10	McAfee, Maggie	11/13/2019	2	\$195.00	\$390.00	Finalize phase 20 labor codes for August fee estimate
Outside - PR	10	McAfee, Maggie	11/14/2019	1.2	\$195.00	\$234.00	Perform quality control review of phase 20 labor codes for August fee estimate (1.2)
Outside - PR	10	McAfee, Maggie	11/14/2019	1.8	\$195.00	\$351.00	Finalize phase 10 labor codes for August fee estimate (1.8)
Outside - PR	10	McAfee, Maggie	11/15/2019	1.5	\$195.00	\$292.50	Continue to finalize phase 10 labor codes for September fee estimate
Outside - PR	10	McAfee, Maggie	11/15/2019	1.7	\$195.00	\$331.50	Finalize phase 10 labor codes for August invoice (1.7)
Outside - PR	10	McAfee, Maggie	11/15/2019	2.3	\$195.00	\$448.50	Finalize phase 20 labor codes for August invoice (2.3)
Outside - PR	10	McAfee, Maggie	11/15/2019	2.4	\$195.00	\$468.00	Review phase 10 expenses for October fee estimate (2.4)
Outside - PR	10	McAfee, Maggie	11/15/2019	2.6	\$195.00	\$507.00	Review phase 20 expenses for October fee estimate (2.6)
Outside - PR	10	McAfee, Maggie	11/19/2019	1.5	\$195.00	\$292.50	Prepare phase 10 labor codes for October fee estimate
Outside - PR	10	McAfee, Maggie	11/19/2019	2.2	\$195.00	\$429.00	Review phase 20 expenses for October fee estimate (2.2)
Outside - PR	10	McAfee, Maggie	11/19/2019	2.8	\$195.00	\$546.00	Review phase 10 labor codes for October fee estimate (2.8)
Outside - PR	10	McAfee, Maggie	11/20/2019	1.1	\$195.00	\$214.50	Perform quality control review if phase 10 labor codes for October fee estimate (1.1)
Outside - PR	10	McAfee, Maggie	11/20/2019	1.7	\$195.00	\$331.50	Prepare phase 20 labor codes for October fee estimate
Outside - PR	10	McAfee, Maggie	11/20/2019	1.9	\$195.00	\$370.50	Perform quality control review if phase 10 labor codes for October fee estimate (1.9)
Outside - PR	10	McAfee, Maggie	11/20/2019	2.3	\$195.00	\$448.50	Prepare phase 10 labor codes for October fee estimate
Outside - PR	10	McAfee, Maggie	11/21/2019	1.3	\$195.00	\$253.50	Continue to prepare October expenses for Phase 10
Outside - PR	10	McAfee, Maggie	11/21/2019	1.7	\$195.00	\$331.50	Continue to prepare October expenses for Phase 20
Outside - PR	10	McAfee, Maggie	11/21/2019	1.8	\$195.00	\$351.00	Continue to prepare October labor codes for Phase 10
Outside - PR	10	McAfee, Maggie	11/21/2019	2.2	\$195.00	\$429.00	Continue to prepare October labor codes for Phase 20
Outside - PR	10	McAfee, Maggie	11/22/2019	1.5	\$195.00	\$292.50	Prepare phase 20 labor codes for October fee estimate
Outside - PR	10	McAfee, Maggie	11/22/2019	2	\$195.00	\$390.00	Prepare phase 10 labor codes for October fee estimate
Outside - PR	10	McAfee, Maggie	11/22/2019	2	\$195.00	\$390.00	Review phase 10 labor codes for October fee estimate
Outside - PR	10	McAfee, Maggie	11/22/2019	2.5	\$195.00	\$487.50	Review phase 20 labor codes for October fee estimate
Outside - PR	10	McAfee, Maggie	11/25/2019	1.4	\$195.00	\$273.00	Prepare phase 20 expenses for October fee estimate
Outside - PR	10	McAfee, Maggie	11/25/2019	1.6	\$195.00	\$312.00	Prepare phase 10 expenses for October fee estimate
Outside - PR	10	McAfee, Maggie	11/25/2019	1.6	\$195.00	\$312.00	Prepare phase 20 expenses for October fee estimate
Outside - PR	10	McAfee, Maggie	11/25/2019	1.9	\$195.00	\$370.50	Review phase 20 labor codes for October fee estimate
Outside - PR	10	McAfee, Maggie	11/25/2019	2	\$195.00	\$390.00	Review phase 10 labor codes for October fee estimate

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside - PR	10	McAfee, Maggie	11/26/2019	1	\$195.00	\$195.00	Revise phase 10 labor codes for October fee estimate
Outside - PR	10	McAfee, Maggie	11/26/2019	2	\$195.00	\$390.00	Continue to revise phase 10 labor codes for October fee estimate
Outside - PR	10	McAfee, Maggie	11/26/2019	2	\$195.00	\$390.00	Revise phase 20 labor codes for October fee estimate
Outside - PR	10	McAfee, Maggie	11/27/2019	2	\$195.00	\$390.00	Finalize phase 20 labor codes for October fee estimate
Outside - PR	10	McAfee, Maggie	11/27/2019	2	\$195.00	\$390.00	Finalize phase 10 expenses for October fee estimate
Outside - PR	10	McAfee, Maggie	11/30/2019	2	\$195.00	\$390.00	Finalize phase 10 labor codes for October fee estimate
Outside - PR	10	Radis, Cameron	11/4/2019	1.3	\$332.50	\$432.25	Review supporting documentation provided by N. Rivera Rondon explaining example Central Government participants with inconclusive balances; draft and respond to documentation with additional follow up questions (1.3)
Outside - PR	10	Rivera, Allie	11/6/2019	1	\$308.75	\$308.75	Perform quality check and update client version of corporation and municipality reconciliation workbook to prepare for sending to client.
Outside - PR	20	Schulte, Justin	11/1/2019	0.9	\$332.50	\$299.25	Develop Project Plan for ASEM/UDH/HOPU revenue cycle work streams to capture time lines, milestones, and delivery dates. (0.9)
Outside - PR	20	Schulte, Justin	11/1/2019	0.5	\$332.50	\$166.25	Participate in a meeting with J. Edwards (ACG) to plan and discuss Department of Family facilitated sessions during week of 11/4. (0.5)
Outside - PR	20	Schulte, Justin	11/1/2019	1	\$332.50	\$332.50	Participate in a meeting with R. Tabor (ACG) to plan and discuss Department of Family facilitated sessions during week of 11/4. (1.0)
Outside - PR	20	Schulte, Justin	11/1/2019	0.7	\$332.50	\$232.75	Participate in a meeting with R. Tabor, D. Jandura, S. Brickner, J. Edwards, and M. Thacker (ACG) to review DOH work plan and accomplishments for 10/28-10/31/19 and discuss DOH work stream priorities for week of 11/4. (0.7)
Outside - PR	20	Schulte, Justin	11/1/2019	1.4	\$332.50	\$465.50	Prepare follow-up questions and next steps for upcoming agency meeting regarding ASEM OR Optimization work stream to be held during week of 11/4/19. (1.4)
Outside - PR	20	Schulte, Justin	11/1/2019	2.5	\$332.50	\$831.25	Review Department of Family implementation plans for all agencies and associated Fiscal Plan documents related to Fiscal Plan savings measures implementation. (2.5)
Outside - PR	20	Schulte, Justin	11/1/2019	0.7	\$332.50	\$232.75	Review UDH billing process flow draft based on received input from 10.24 meeting with C. Fuentes (UDH). (0.7)
PR	20	Schulte, Justin	11/4/2019	0.9	\$332.50	\$299.25	Review Department of Family implementation plan and associated fiscal documents related to project implementation. (0.9)
PR	20	Schulte, Justin	11/4/2019	1.8	\$332.50	\$598.50	Review key activities and outcomes, from previous week related to UDH/HOPU Revenue Cycle Management work stream, to prepare for upcoming agency meetings and deliverables. (1.8)
PR	10	Schulte, Justin	11/5/2019	0.5	\$332.50	\$166.25	Develop outline of follow-up actions items from 11/5/19 Department of Family facilitation session. (0.5)
PR	10	Schulte, Justin	11/5/2019	3	\$332.50	\$997.50	Facilitate session with R. Tabor and J. Edwards (ACG) and I. Carmona (AAFAF) and Department of Family leadership to workshop agency cost savings initiatives and introduce the new monthly implementation plan template. (3.0)
PR	10	Schulte, Justin	11/5/2019	0.5	\$332.50	\$166.25	Participate in a meeting with R. Tabor and J. Schulte (ACG) to prepare for DOH facilitated session for implementation planning with the Department of Family. (0.5)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
PR	10	Schulte, Justin	11/5/2019	3	\$332.50	\$997.50	Participate in working session with R. Tabor and J. Edwards (ACG) to debrief on Department of Family facilitation session on 11/05/19 and prepare materials and templates for session on 11/06/19. (3.0)
PR	10	Schulte, Justin	11/5/2019	0.7	\$332.50	\$232.75	Review Department of Family implementation plan and associated fiscal documents related to project implementation. (0.7)
PR	20	Schulte, Justin	11/6/2019	2.4	\$332.50	\$798.00	Conduct analysis of ASEM Board RFP Evaluation documentation and of RCM vendor responses for comment. (2.4)
PR	10	Schulte, Justin	11/6/2019	3	\$332.50	\$997.50	Facilitate session with J. Edwards and R. Tabor (ACG) and I. Carmona (AAFAF) and Department of Family leadership to workshop agency cost savings initiatives and introduce the new monthly implementation plan template. (3.0)
PR	10	Schulte, Justin	11/6/2019	0.5	\$332.50	\$166.25	Participate in a meeting with R. Tabor and J. Edwards (ACG) to discuss outcomes of the 11/06/19 facilitated session for implementation planning with the Department of Family. (0.5)
PR	10	Schulte, Justin	11/6/2019	0.5	\$332.50	\$166.25	Participate in a meeting with R. Tabor and J. Schulte (ACG) to prepare for facilitated session for implementation planning with the Department of Family. (0.5)
PR	20	Schulte, Justin	11/6/2019	0.9	\$332.50	\$299.25	Prepare agenda and meeting notes for proposed meeting invite regarding OR Optimization data session and follow-up with M. Rivera (ASEM). (0.9)
PR	20	Schulte, Justin	11/6/2019	0.8	\$332.50	\$266.00	Review ACG Solution Evaluation Methodology for use in ASEM-UDH RCM RFP evaluation and comment project. (0.8)
PR	20	Schulte, Justin	11/7/2019	0.7	\$332.50	\$232.75	Conduct analysis of ASEM RCM RFP submission documentation. (0.7)
PR	20	Schulte, Justin	11/7/2019	0.6	\$332.50	\$199.50	Review and include updates to monthly DOH Consolidation & Implementation Reporting. (0.6)
Outside - PR	20	Schulte, Justin	11/8/2019	3	\$332.50	\$997.50	Conduct analysis of ASEM Board RFP Evaluation and review of RCM vendor submission documentation for comment. (3.0)
Outside - PR	20	Schulte, Justin	11/8/2019	0.5	\$332.50	\$166.25	Participate in a meeting with D. Jandura, S. Brickner, V. Estrin, and M. Thacker (ACG) to review DOH work plan and accomplishments for 11/04/19-11/08/19 and discuss DOH work stream priorities for week of 11/11/19. (0.5)
Outside - PR	20	Schulte, Justin	11/8/2019	0.8	\$332.50	\$266.00	Prepare Project Plan consolidation and update for ASEM/UDH/HOPU revenue cycle work streams to capture time lines, milestones, and delivery dates. (0.8)
Outside - PR	20	Schulte, Justin	11/8/2019	0.6	\$332.50	\$199.50	Review and include weekly updates to DOH ACG Status Report Fiscal Plan Implementation. (0.6)
Outside - PR	20	Schulte, Justin	11/8/2019	0.5	\$332.50	\$166.25	Review current status and prepare outline for future meetings related to DOH RCM work streams. (0.5)
Outside - PR	10	Schulte, Justin	11/8/2019	1.1	\$332.50	\$365.75	Review Department of Family facilitated session documentation, fiscal reports, notes, and outcomes related to project implementation. (1.1)
Outside - PR	20	Schulte, Justin	11/11/2019	0.8	\$332.50	\$266.00	Complete review and RCM update of AAFAF implementation weekly report. (0.8)
Outside - PR	20	Schulte, Justin	11/11/2019	4	\$332.50	\$1,330.00	Conduct analysis and develop summary insights and observations of ASEM/UDH RCM RFP vendor responses. (4.0)
Outside - PR	20	Schulte, Justin	11/11/2019	2.7	\$332.50	\$897.75	Review key activities and outcomes, from the week of 11/4/19 week related to UDH/HOPU Revenue Cycle Management work stream, to prepare for agency meetings and deliverables planned for the week of 11/11/19. (2.7)
Outside - PR	20	Schulte, Justin	11/11/2019	1	\$332.50	\$332.50	Review of ASEM/UDH RCM RFP evaluation from evaluation committee. (1)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside - PR	20	Schulte, Justin	11/12/2019	4	\$332.50	\$1,330.00	Conduct analysis of ASEM/UDH RCM RFP responses to identify areas for vendor follow-up. (4)
Outside - PR	20	Schulte, Justin	11/12/2019	2.6	\$332.50	\$864.50	Develop observations, follow-up questions, and recommendations to be included in ASEM/UDH RCM RFP response deliverable document for B. Fernandez (AAFAF). (2.6)
Outside - PR	20	Schulte, Justin	11/12/2019	0.7	\$332.50	\$232.75	Review ASEM OR planning notes, documented outcomes, and align next steps for creating project plan during week of 11/18. (0.7)
Outside - PR	20	Schulte, Justin	11/12/2019	1.8	\$332.50	\$598.50	Review of ASEM/UDH RCM RFP requirements and initial analysis of requirements against each proposal, respectively. (1.8)
Outside - PR	20	Schulte, Justin	11/13/2019	2.5	\$332.50	\$831.25	Prepare financial analysis for vendor compensation fees within ASEM/UDH RCM RFP based on historical collection data from ASEM/UDH. (2.5)
Outside - PR	20	Schulte, Justin	11/13/2019	2.7	\$332.50	\$897.75	Review of ASEM/UDH RCM RFP requirement criteria against vendor responses for each RCM functional area. (2.7)
Outside - PR	20	Schulte, Justin	11/13/2019	1.8	\$332.50	\$598.50	Review RFP Revenue Cycle ASEM - UDH Analysis providing cost savings and cash enhancement by outsourcing Revenue Cycle activities in DOH Revenue Cycle work stream with R. Tabor, D. Jandura and J. Edwards (ACG). (1.8)
Outside - PR	20	Schulte, Justin	11/13/2019	1.5	\$332.50	\$498.75	Review updates to final RFP Analysis ASEM Revenue Cycle Analysis deliverable for B. Fernandez (AAFAF). (1.5)
Outside - PR	20	Schulte, Justin	11/14/2019	1.1	\$332.50	\$365.75	Prepare agenda and meeting notes for proposed meeting invite regarding OR Optimization data session follow-up with M. Rivera (ASEM). (1.1)
Outside - PR	20	Schulte, Justin	11/14/2019	1	\$332.50	\$332.50	Review current status and prepare outline for future meetings related to DOH RCM work streams. (1)
Outside - PR	20	Schulte, Justin	11/14/2019	1.2	\$332.50	\$399.00	Review latest version of RCM RFP deliverable and document next steps regarding contracting stage. (1.2)
Outside - PR	20	Schulte, Justin	11/14/2019	3.2	\$332.50	\$1,064.00	Review notes, meeting documents, and outcomes from ASEM OR data collection project and update associated project plan milestones and timelines. (3.2)
Outside - PR	20	Schulte, Justin	11/14/2019	1	\$332.50	\$332.50	Revise OR Optimization data collection plan to account for delays in receipt of data from ASEM. (1.1)
Outside - PR	20	Schulte, Justin	11/15/2019	0.5	\$332.50	\$166.25	Participate in a meeting with R. Tabor and J. Edwards (ACG) to discuss DOH RCM work streams for 11/11-11/15/19 and review DOH work stream priorities for week of 11/18. (0.5)
Outside - PR	20	Schulte, Justin	11/15/2019	0.6	\$332.50	\$199.50	Participate in a meeting with R. Tabor, J. Edwards, and D. Jandura (ACG) to review DOH work streams and accomplishments for 11/11-11/15/19 and discuss next steps for ASEM/UDH RFP deliverables. (0.6)
Outside - PR	20	Schulte, Justin	11/15/2019	0.9	\$332.50	\$299.25	Provide updates to ACG Engagement Summary for AAFAF report as of 11/20/19. (0.9)
Outside - PR	20	Schulte, Justin	11/15/2019	1.2	\$332.50	\$399.00	Review ASEM data inventory for source baseline in financial analysis of RFP contracting and compensation fees. (1.2)
Outside - PR	20	Schulte, Justin	11/15/2019	1	\$332.50	\$332.50	Review key activities and outcomes from to UDH/HOPU Revenue Cycle Management & ASEM OR optimization work streams, to prepare for upcoming week's priorities. (1)
Outside - PR	20	Schulte, Justin	11/15/2019	1.1	\$332.50	\$365.75	Update ACG Consolidation & Implementation Status Report for week of 11/15 with action steps from OR Optimization and ASEM/UDH RCM RFP work streams. (1.1)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside - PR	20	Schulte, Justin	11/18/2019	0.7	\$332.50	\$232.75	Conduct research to document the Meditech Supply Chain Features and Product Overview in support of the DOH supply chain work stream. (0.7)
Outside - PR	20	Schulte, Justin	11/18/2019	1.5	\$332.50	\$498.75	Participate in meeting with updates from previous week and work plan development for current week with S. Brickner (ACG), D. Jandura (ACG) and J. Edwards (ACG) for DOH Supply Chain work stream. (1.5)
Outside - PR	20	Schulte, Justin	11/18/2019	0.6	\$332.50	\$199.50	Participate In work session to build RFP Revenue Cycle contract language framework specific to upcoming vendor selection with D. Jandura (ACG) and J. Edwards (ACG). (0.6)
Outside - PR	20	Schulte, Justin	11/18/2019	0.4	\$332.50	\$133.00	Prepare materials and content to support ASEM RCM RFP review meeting with B.Fernandez (AAFAF) on 11/19/19. (0.4)
Outside - PR	20	Schulte, Justin	11/18/2019	0.8	\$332.50	\$266.00	Review and develop updates to 11/15 ACG Status Report Fiscal Plan Implementation reporting. (0.8)
Outside - PR	20	Schulte, Justin	11/18/2019	1.2	\$332.50	\$399.00	Review contract language from internal draft session for DOH RFP work stream considerations. (1.2)
Outside - PR	20	Schulte, Justin	11/18/2019	2.7	\$332.50	\$897.75	Review key activities and outcomes, from week of 11/11/19 related to UDH/HOPU Revenue Cycle Management and OR optimization work streams, and to prepare for week of 11/18/19 agency meetings and deliverables. (2.7)
Outside - PR	20	Schulte, Justin	11/18/2019	1	\$332.50	\$332.50	Review of work stream status, outcomes from prior week, and update internal project plan to reflect associated changes and progress. (1)
Outside - PR	20	Schulte, Justin	11/19/2019	1.9	\$332.50	\$631.75	Conduct research to document the Meditech Supply Chain Features and Product Overview in support of the DOH supply chain work stream. (1.9)
Outside - PR	20	Schulte, Justin	11/19/2019	0.7	\$332.50	\$232.75	Develop team work and meeting schedule for weeks of 11/25/19 and 12/2/19 DOH OR Optimization and ASEM/UDH RCM RFP work streams. (0.7)
Outside - PR	20	Schulte, Justin	11/19/2019	0.7	\$332.50	\$232.75	Participate in meeting with D. Jandura (ACG), R. Tabor (ACG), M. Thacker (ACG), S. Brickner (ACG) and S. Brickner (ACG) to plan for AAFAF budget/scope impacts to DOH OR Optimization and Hospital supply chain management work streams and transition in December. (0.7)
Outside - PR	20	Schulte, Justin	11/19/2019	1.1	\$332.50	\$365.75	Participate in working session to prepare for ASEM/UDH RCM RFP Evaluation meeting this week with R. Tabor (ACG), D. Jandura (ACG), J. Edwards (ACG) and S. Brickner (ACG) to support DOH Revenue Cycle work stream. (1.1)
Outside - PR	20	Schulte, Justin	11/19/2019	0.5	\$332.50	\$166.25	Participate on a telephone call with R. Tabor (ACG) and J. Edwards (ACG) to review Department of Family implementation plan progress and develop key next steps. (0.5)
Outside - PR	20	Schulte, Justin	11/19/2019	0.7	\$332.50	\$232.75	Review draft of summary table outlining Sec. 2 Proposal Elements: RFP 2019-002 responses. (0.7)
Outside - PR	20	Schulte, Justin	11/19/2019	1.5	\$332.50	\$498.75	Review MCCS 2012 and 2015 contracts, and initial stage of SLA review and refinement for work related to DOH RFP evaluation work. (1.5)
Outside - PR	20	Schulte, Justin	11/20/2019	3.8	\$332.50	\$1,263.50	Create ASEM Revenue Cycle Vendor Selection Phase II next steps and criteria documentation and deliverable. (3.8)
Outside - PR	20	Schulte, Justin	11/20/2019	2.7	\$332.50	\$897.75	Develop ASEM Revenue Cycle Vendor Selection Next Steps and Recommend Approach deliverable. (2.7)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside - PR	20	Schulte, Justin	11/20/2019	1.5	\$332.50	\$498.75	Participate in a meeting with K. Fraguada (AAFAF) and representatives of AAFAF and representatives of ACG to discuss monthly ACG Implementation Portfolio Review, progress, macros trends, risks, and next steps. (1.5)
Outside - PR	20	Schulte, Justin	11/20/2019	2	\$332.50	\$665.00	Participate in review and update of ASEM Revenue Cycle Vendor Selection Phase II next steps and criteria documentation and deliverable with J. Edwards (ACG). (2.0)
Outside - PR	20	Schulte, Justin	11/20/2019	0.3	\$332.50	\$99.75	Review and communicate RAID Log Template for use in AAFAF work streams. (0.3)
Outside - PR	20	Schulte, Justin	11/20/2019	0.6	\$332.50	\$199.50	Review feedback related to ASEM Revenue Cycle Vendor Selection Phase II next steps and criteria deliverable. (0.6)
Outside - PR	20	Schulte, Justin	11/21/2019	4	\$332.50	\$1,330.00	Create ASEM Revenue Cycle Vendor Selection Phase II evaluation criteria deliverable for second stage of ASEM RFP 2019-002 submission process. (4)
Outside - PR	20	Schulte, Justin	11/21/2019	0.3	\$332.50	\$99.75	Participate in ASEM RCM RFP meeting debrief with R. Tabor, D. Jandura, and J. Edwards (ACG) to review outcomes, next steps, and deliverable expectations. (0.3)
Outside - PR	20	Schulte, Justin	11/21/2019	1.2	\$332.50	\$399.00	Participate in session with R. Tabor, D. Jandura, S. Brickner, J. Edwards (ACG) to review Phase II RCM RFP documentation and deliverable with J. Matta and B. Gonzalez, R. Nieves, C. Matta, and P. Barreras (ASEM). (1.2)
Outside - PR	20	Schulte, Justin	11/21/2019	2.8	\$332.50	\$931.00	Participate in working session with J. Edwards (ACG) to review and update ASEM Revenue Cycle Vendor Selection Phase II evaluation criteria deliverable. (2.8)
Outside - PR	20	Schulte, Justin	11/21/2019	0.4	\$332.50	\$133.00	Review feedback to RFP 2019-002: Phase II Short-list Vendor Evaluation deliverable. (0.4)
Outside - PR	20	Schulte, Justin	11/22/2019	2.1	\$332.50	\$698.25	Develop go-forward project plan and milestones for DOH OR Optimization work stream transition and supporting communications. (2.1)
Outside - PR	20	Schulte, Justin	11/22/2019	0.5	\$332.50	\$166.25	Participate in meeting reviewing current progress and next items for DOH Supply Chain and OR Optimization work stream with R. Tabor (ACG), J. Edwards (ACG), D. Jandura (ACG) and S. Brickner (ACG). (0.5)
Outside - PR	20	Schulte, Justin	11/22/2019	1.2	\$332.50	\$399.00	Review submitted Phase II RFP deliverables and feedback to document outcomes and next steps. (1.2)
Outside - PR	20	Schulte, Justin	11/22/2019	3.1	\$332.50	\$1,030.75	Revise project plan and set strategy for upcoming weeks using input received during ASEM OR Optimization and Patient Flow Optimization working session. (3.1)
Outside - PR	20	Schulte, Justin	11/25/2019	0.3	\$332.50	\$99.75	Participate in a meeting with R. Tabor (ACG) to discuss OR Optimization work stream status and next steps. (0.3)
Outside - PR	20	Schulte, Justin	11/25/2019	1	\$332.50	\$332.50	Participate in meeting to review deliverables for next week with S. Brickner (ACG), D. Jandura (ACG) and J. Edwards (ACG) supporting DOH OR Optimization work stream. (1.0)
Outside - PR	20	Schulte, Justin	11/25/2019	0.8	\$332.50	\$266.00	Review and develop updates to 11/22 ACG Status Report Fiscal Plan Implementation reporting. (0.8)
Outside - PR	20	Schulte, Justin	11/25/2019	2.7	\$332.50	\$897.75	Review key activities and outcomes, from week of 11/18/19 related to UDH/HOPU Revenue Cycle Management and OR optimization work streams, and to prepare for week of 11/25/19 agency meetings and deliverables. (2.7)
Outside - PR	20	Schulte, Justin	11/25/2019	1	\$332.50	\$332.50	Revise DOH OR Optimization Project and Transition Planning documentation. (1)
Outside - PR	20	Schulte, Justin	11/26/2019	1.5	\$332.50	\$498.75	Develop observations, follow-up questions for meeting during week of 12/2 with R. Nieves (ASEM). (1.5)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside - PR	20	Schulte, Justin	11/26/2019	0.3	\$332.50	\$99.75	Participate in a meeting with R. Tabor and J. Edwards (ACG) to discuss OR Optimization planning and meeting coordination. (0.3)
Outside - PR	20	Schulte, Justin	11/26/2019	1.2	\$332.50	\$399.00	Prepare agendas and discussion topics and priorities for meetings scheduled with R. Nieves (ASEM) for the week of 12/4/19. (1.2)
Outside - PR	20	Schulte, Justin	11/26/2019	1.5	\$332.50	\$498.75	Prepare updates to DOH OR Optimization Project and Transition Planning. (1.5)
Outside - PR	20	Schulte, Justin	11/27/2019	3.5	\$332.50	\$1,163.75	Conduct research and document Meditech modules for Materials Management optimization at UDH & ASEM. (3.5)
Outside - PR	20	Sprouse, Abby	11/7/2019	0.4	\$380.00	\$152.00	Document Hawaii's Med-Quest stats and organization structure for DOH ASES state benchmark. (0.4)
Outside - PR	20	Sprouse, Abby	11/7/2019	0.5	\$380.00	\$190.00	Participate in meeting with D. George (ACG) to discuss research items related to DOH ASES / Medicaid state benchmark assessment. (0.5)
Outside - PR	20	Sprouse, Abby	11/7/2019	1.6	\$380.00	\$608.00	Research Hawaii's Med-QUEST organizational structure for DOH ASES state benchmark. (1.6)
Outside - PR	20	Sprouse, Abby	11/7/2019	0.7	\$380.00	\$266.00	Review draft DOH ASES state benchmark assessment and recommend updates. (0.7)
Outside - PR	20	Sprouse, Abby	11/8/2019	2.1	\$380.00	\$798.00	Participate in meeting with V. Estrin (ACG) and D. George (ACG) to review state Medicaid research results for seven states to understand options and considerations applicable to ASES and Department of Health. (2.1)
PR	10	Stacy, Sean	11/1/2019	0.3	\$380.00	\$114.00	Participate on call with J. Boo (ACG) to evaluate DNER fiscal plan savings reporting (.3)
PR	10	Stacy, Sean	11/1/2019	0.8	\$380.00	\$304.00	Participate in meeting with J.Boo (ACG) and R. Beil (ACG) to discuss PRDE engagement and resource planning for upcoming meetings and project work (.8)
PR	10	Stacy, Sean	11/1/2019	0.9	\$380.00	\$342.00	Analyze State CIO survey data to gather background for development of enhanced PRITS Business case (.9)
Outside - PR	10	Stacy, Sean	11/2/2019	0.8	\$380.00	\$304.00	Develop and send communications to coordinate Gaming Commission, JRSP, and Environment meetings for week of 11/4 (.8)
PR	10	Stacy, Sean	11/4/2019	0.3	\$380.00	\$114.00	Prepare and distribute agenda for 11/5 DNER consolidation status meeting (.3)
PR	10	Stacy, Sean	11/4/2019	0.3	\$380.00	\$114.00	Review and update State Department 311 employee migration plan to develop status reporting metrics and gather inputs for status meeting (.3)
PR	10	Stacy, Sean	11/4/2019	0.4	\$380.00	\$152.00	Perform quality control on DNER headcount reporting data for November fiscal plan reporting submission (.4)
PR	10	Stacy, Sean	11/4/2019	0.4	\$380.00	\$152.00	Prepare and distribute agenda for 11/5 State Department consolidation status meeting (.4)
PR	10	Stacy, Sean	11/4/2019	0.4	\$380.00	\$152.00	Review DNER implementation plan detail to improve tasks and milestones associated with FY20 savings initiatives (.4)
PR	10	Stacy, Sean	11/4/2019	0.6	\$380.00	\$228.00	Finalize and distribute minutes from 10/29 DNER consolidation status meeting (.6)
PR	10	Stacy, Sean	11/4/2019	1.2	\$380.00	\$456.00	Finalize and distribute Ankura Fiscal Plan Compliance Status Report for week ending 11/1 (1.2)
PR	10	Stacy, Sean	11/5/2019	0.3	\$380.00	\$114.00	Prepare artifacts for Executive Office Fiscal Plan Implementation reporting meeting (.3)
PR	10	Stacy, Sean	11/5/2019	0.4	\$380.00	\$152.00	Prepare for DNER Consolidation Status Review Meeting (.4)
PR	10	Stacy, Sean	11/5/2019	0.4	\$380.00	\$152.00	Review key takeaways from Executive Office Fiscal Plan reporting meeting to confirm outputs, next steps, and action items (.4)
PR	10	Stacy, Sean	11/5/2019	0.6	\$380.00	\$228.00	Analyze preliminary family implementation plan developed on 11/5 to refine and prepare for 11/6 workshop (.6)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
PR	10	Stacy, Sean	11/5/2019	0.6	\$380.00	\$228.00	Prepare for Executive Office fiscal plan implementation reporting meeting (.6)
PR	10	Stacy, Sean	11/5/2019	0.8	\$380.00	\$304.00	Review key takeaways from DNER Consolidation Status meeting to confirm outputs, next steps, and action items (.8)
PR	10	Stacy, Sean	11/5/2019	1.1	\$380.00	\$418.00	Continue to develop PRITS FY20/21 implementation scope presentation (1.1)
PR	10	Stacy, Sean	11/5/2019	1.2	\$380.00	\$456.00	Participate in meeting with M. Quevedo (Executive Office), representatives from Executive Office, R. Maldonado (AAFAF), and J. Boo (ACG) to discuss development of Fiscal Implementation plan and reporting for Executive Office (1.2)
PR	10	Stacy, Sean	11/5/2019	1.4	\$380.00	\$532.00	Participate in meeting with E. Delannoy (NTT), J. Octavianni (DNER) and J. Fullana (ACG) to review DNER consolidation status and discuss November Fiscal Plan Implementation Savings report (1.4)
PR	10	Stacy, Sean	11/5/2019	2.2	\$380.00	\$836.00	Develop presentation to define PRITS FY20/21 implementation scope, key deliverables, identify resource requirements, and enhance linkage to fiscal plan (2.2)
PR	10	Stacy, Sean	11/6/2019	0.2	\$380.00	\$76.00	Participate in discussion with L. Guillen (AAFAF) to develop meeting scheduling protocol for Gaming Commission (.2)
PR	10	Stacy, Sean	11/6/2019	0.3	\$380.00	\$114.00	Discuss structure and content for the Puerto Rico Innovation and Technology Services agency presentation for 11/7 meeting with A. Yoshimura (ACG) (.3)
PR	10	Stacy, Sean	11/6/2019	0.5	\$380.00	\$190.00	Participate in meeting with J.Boo (ACG) and R. Tabor (ACG) to discuss AAFAF Implementation Plan development and reporting (.5)
PR	10	Stacy, Sean	11/6/2019	0.5	\$380.00	\$190.00	Analyze DNER Savings initiatives confirmed for FY20 implementation to develop Fiscal Plan reporting template (.5)
PR	10	Stacy, Sean	11/6/2019	0.6	\$380.00	\$228.00	Analyze Certified Fiscal Plan to identify imperatives to align with PRITS implementation scope (.6)
PR	10	Stacy, Sean	11/6/2019	0.6	\$380.00	\$228.00	Analyze Office of the Governor Annual Budget FY19/20 to prepare for Fiscal Plan Implementation development workshop (.6)
PR	10	Stacy, Sean	11/6/2019	0.6	\$380.00	\$228.00	Develop and send communications to coordinate November Fiscal Plan Report submissions JRSP, Environment, and PRITS (.6)
PR	10	Stacy, Sean	11/6/2019	0.8	\$380.00	\$304.00	Analyze PRITS Payback Model, HR Staffing inputs, projected implementation costs to continue development of business case (.8)
PR	10	Stacy, Sean	11/6/2019	0.8	\$380.00	\$304.00	Prepare for AAFAF Fiscal Plan Implementation Reporting meeting (.8)
PR	10	Stacy, Sean	11/6/2019	1.2	\$380.00	\$456.00	Continue to develop presentation to define PRITS FY20/21 implementation scope - Data & Analytics and Digital Services (1.2)
PR	10	Stacy, Sean	11/6/2019	1.4	\$380.00	\$532.00	Continue to develop presentation to define PRITS FY20/21 implementation scope - Cybersecurity (1.4)
PR	10	Stacy, Sean	11/6/2019	2.3	\$380.00	\$874.00	Continue to develop presentation to define PRITS FY20/21 implementation scope - IT Operating Model (2.3)
PR	10	Stacy, Sean	11/7/2019	0.4	\$380.00	\$152.00	Develop and send communications to coordinate Gaming Commission and AAFAF meetings for week of 11/11 (.4)
PR	10	Stacy, Sean	11/7/2019	0.6	\$380.00	\$228.00	Perform quality control on PRITS Implementation scope presentation to prepare for review with CIO G. Ripoll (PRITS) (.6)
PR	10	Stacy, Sean	11/7/2019	0.6	\$380.00	\$228.00	Review key takeaways from PRITS business case development meeting to confirm outputs, next steps, and action items (.6)
PR	10	Stacy, Sean	11/7/2019	0.8	\$380.00	\$304.00	Prepare for 11/7 PRITS business case development meeting to develop prioritized

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
							deliverable scope, funding request, and return on investment for submission to FOMB (.8)
PR	10	Stacy, Sean	11/7/2019	2.7	\$380.00	\$1,026.00	Participate in PRITS business case development meeting with G. Ripoll (PRITS), J. Morales (PRITS), D. Soegaard (PRITS), A. Yoshimura (ACG) and J. Fullana (ACG) to prioritize agency scope and initiatives for FY20 and develop financial analysis for AAFAF review (2.7)
Outside - PR	10	Stacy, Sean	11/8/2019	0.3	\$380.00	\$114.00	Participate on call with J. Fullana (ACG), Jason Boo (ACG) to discuss Fortaleza Office of the Governor Budget data to prepare for Fiscal Plan Implementation development meeting (.3)
Outside - PR	10	Stacy, Sean	11/8/2019	0.3	\$380.00	\$114.00	Participate on call with A. Yoshimura (ACG) to collaborate on development of PRITS financial model (.3)
Outside - PR	10	Stacy, Sean	11/8/2019	0.3	\$380.00	\$114.00	Prepare for AAFAF Fiscal Plan Implementation Reporting conference call (.3)
Outside - PR	10	Stacy, Sean	11/8/2019	0.4	\$380.00	\$152.00	Create one drive folder and upload PRITS business case documents to collaborate with PRITS leadership team on scope development (.4)
Outside - PR	10	Stacy, Sean	11/8/2019	0.4	\$380.00	\$152.00	Develop and send communication to State department to confirm implementation status in lieu of regularly scheduled meeting (.4)
Outside - PR	10	Stacy, Sean	11/8/2019	0.4	\$380.00	\$152.00	Develop and send communications to DNER to request org structure updates and plan GSA reporting initiatives (.4)
Outside - PR	10	Stacy, Sean	11/8/2019	0.4	\$380.00	\$152.00	Participate in discussion with W. Acavedo (AAFAF) and J. Boo (ACG) to review development of Fiscal Implementation plan and reporting for AAFAF (.4)
Outside - PR	10	Stacy, Sean	11/8/2019	0.6	\$380.00	\$228.00	Analyze Fortaleza Office of the Governor Budget data to prepare for Fiscal Plan Implementation development meeting (.6)
Outside - PR	10	Stacy, Sean	11/8/2019	0.6	\$380.00	\$228.00	Review, finalize, and distribute JRSP 10/11 meeting minutes to record key outcomes and assign action items related to agency consolidation (.6)
Outside - PR	10	Stacy, Sean	11/8/2019	0.7	\$380.00	\$266.00	Prepare and distribute agenda for 11/14 Gaming Commission Implementation meeting (.7)
Outside - PR	10	Stacy, Sean	11/8/2019	0.8	\$380.00	\$304.00	Perform quality control on PRITS Financial Model to validate content and develop user instructions for PRITS team (.8)
Outside - PR	10	Stacy, Sean	11/8/2019	1.2	\$380.00	\$456.00	Participate in meeting with M. Cunningham (ACG) to develop PRITS business case and funding presentation for OGP
Outside - PR	10	Stacy, Sean	11/8/2019	1.2	\$380.00	\$456.00	Participate in meeting with M. Cunningham (ACG) to develop PRITS business case, funding presentation for OGP (1.2)
Outside - PR	10	Stacy, Sean	11/8/2019	1.2	\$380.00	\$456.00	Review and enhance DNER Fiscal Plan Initiative implementation plan for submission to AAFAF (1.2)
Outside - PR	10	Stacy, Sean	11/9/2019	0.9	\$380.00	\$342.00	Prepare Ankura Fiscal Plan Compliance Status Report for week ending 11/4 (.9)
Outside - PR	10	Stacy, Sean	11/9/2019	2.2	\$380.00	\$836.00	Continue review and development of DNER Fiscal Plan Initiative implementation plan for submission to AAFAF (2.2)
Outside - PR	10	Stacy, Sean	11/11/2019	0.4	\$380.00	\$152.00	Finalize and distribute Ankura Fiscal Plan Compliance Status Report for week ending 11/8 (.4)
Outside - PR	10	Stacy, Sean	11/12/2019	0.3	\$380.00	\$114.00	Analyze inputs to PRITS financial model to prepare for agenda development call (.3)
Outside - PR	10	Stacy, Sean	11/12/2019	0.4	\$380.00	\$152.00	Analyze legal role Front/Back Office treatment to aid in developing AAFAF employee classifications (.4)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside - PR	10	Stacy, Sean	11/12/2019	0.4	\$380.00	\$152.00	Develop and send communications to prepare for 11/13 PRITS meeting and confirm reapportionment process for ASSMCA (.4).
Outside - PR	10	Stacy, Sean	11/12/2019	0.5	\$380.00	\$190.00	Participate on call with C. Gonzalez (ACG) to review 11/12 DNER Agenda and FY20 Fiscal Plan savings initiatives (.5)
Outside - PR	10	Stacy, Sean	11/12/2019	0.6	\$380.00	\$228.00	Develop DNER FY20 Implementation Plan and KPI's (Headquarters Rental) for submission to AAFAF (.6)
Outside - PR	10	Stacy, Sean	11/12/2019	0.7	\$380.00	\$266.00	Participate in meeting (via conference call) with A. Yoshimura (ACG) and M. Cunningham (ACG) to develop PRITS business case 11/13 meeting agenda and analyze FY20 implementation initiatives (.7)
Outside - PR	10	Stacy, Sean	11/12/2019	0.7	\$380.00	\$266.00	Participate in meeting (via conference call) with J. Boo (ACG), J. Fullana (ACG), S. Acosta (DNER), E. Delannoy (NTT) to review DNER Consolidation Status and discuss development of savings implementation plan and reporting template - Arrived Late (.7)
Outside - PR	10	Stacy, Sean	11/12/2019	0.8	\$380.00	\$304.00	Develop DNER FY20 Implementation Plan and KPI's (Back Office Consolidation & Procurement) for submission to AAFAF (.8)
Outside - PR	10	Stacy, Sean	11/12/2019	0.8	\$380.00	\$304.00	Develop DNER FY20 Implementation Plan and KPI's (Real Estate Consolidations) for submission to AAFAF (.8)
Outside - PR	10	Stacy, Sean	11/12/2019	0.8	\$380.00	\$304.00	Prepare and distribute agenda for 11/12 DNER Consolidation Status meeting (.8)
Outside - PR	10	Stacy, Sean	11/12/2019	1.2	\$380.00	\$456.00	Develop DNER FY20 Implementation Plan and KPI's (VTP and Positions not filled) for submission to AAFAF (1.2)
Outside - PR	10	Stacy, Sean	11/13/2019	0.4	\$380.00	\$152.00	Prepare and distribute agenda for 11/14 consolidation status meeting (.4)
Outside - PR	10	Stacy, Sean	11/13/2019	0.6	\$380.00	\$228.00	Develop DNER FY20 Implementation Plan and KPI's (HQ Utilities Reduction, Update Fines and Fees) for submission to AAFAF (.6)
Outside - PR	10	Stacy, Sean	11/13/2019	0.7	\$380.00	\$266.00	Develop DNER November Fiscal Plan Implementation Reporting template to include milestones and KPI's for FY20 initiatives (.7)
Outside - PR	10	Stacy, Sean	11/13/2019	0.8	\$380.00	\$304.00	Participate on call with A. Yoshimura (ACG) to debrief from PRITS and prepare agenda for 11/14 Gaming Commission implementation meeting (.8)
Outside - PR	10	Stacy, Sean	11/13/2019	2.1	\$380.00	\$798.00	Develop agenda and presentation materials for 11/14 Gaming Commission Implementation meeting (2.1)
Outside - PR	10	Stacy, Sean	11/14/2019	0.4	\$380.00	\$152.00	Finalize AAFAF Implementation Savings template submission for November and develop communication to AAFAF to review content (.4)
Outside - PR	10	Stacy, Sean	11/14/2019	0.6	\$380.00	\$228.00	Analyze PRITS technology proposals (CESCO Digitization, TIM Data Platform) to gather background for scope and funding presentation to FOMB (.6)
Outside - PR	10	Stacy, Sean	11/14/2019	1	\$380.00	\$380.00	Participate in discussion with A. Yoshimura (ACG) to debrief Gaming Commission meeting, track Gaming Commission follow up tasks, and discuss 11/15 deliverables for PRITS (1)
Outside - PR	10	Stacy, Sean	11/14/2019	1.2	\$380.00	\$456.00	Finalize DNER Implementation Savings template submission for November and develop communication to DNER Stakeholders and AAFAF to review content (1.2)
Outside - PR	10	Stacy, Sean	11/14/2019	1.7	\$380.00	\$646.00	Develop PRITS scope and funding request presentation for 11/18 meeting with FOMB (1.7)
Outside - PR	10	Stacy, Sean	11/15/2019	0.4	\$380.00	\$152.00	Develop and send communications to align DNER leadership on priorities and schedule Gaming Commission Meetings for week of 11/18 (.4)
Outside - PR	10	Stacy, Sean	11/15/2019	0.6	\$380.00	\$228.00	Analyze Missouri Gaming Commission human resources and Org Structure data to develop

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
							benchmarks for Gaming Commission implementation (.6)
Outside - PR	10	Stacy, Sean	11/15/2019	0.7	\$380.00	\$266.00	Prepare AAFAF consolidation/implementation status report for State Department (.7)
Outside - PR	10	Stacy, Sean	11/15/2019	0.7	\$380.00	\$266.00	Research Sports Betting Operating Models to gather background for Gaming Commission implementation and financial model (.7)
Outside - PR	10	Stacy, Sean	11/15/2019	0.7	\$380.00	\$266.00	Participate on call with G. Ripoll (PRITS) to finalize presentation and prepare for meeting with the FOMB (.7)
Outside - PR	10	Stacy, Sean	11/15/2019	0.8	\$380.00	\$304.00	Analyze state tax rates and revenue projections from sports betting to gather data for development of Gaming Commission finance model (.8)
Outside - PR	10	Stacy, Sean	11/15/2019	0.9	\$380.00	\$342.00	Analyze Pennsylvania Gaming Commission employee classifications and human resources data to develop benchmarks for Gaming Commission implementation (.9)
Outside - PR	10	Stacy, Sean	11/15/2019	1.2	\$380.00	\$456.00	Prepare and distribute Ankura Fiscal Plan Compliance Status Report for week ending 11/15 (1.2)
Outside - PR	10	Stacy, Sean	11/15/2019	1.4	\$380.00	\$532.00	Prepare PRITS FOMB presentation for 11/18 FOMB meeting (PP/MOU summary, cybersecurity) (1.4)
Outside - PR	10	Stacy, Sean	11/15/2019	1.4	\$380.00	\$532.00	Prepare PRITS FOMB presentation for 11/18 FOMB meeting (telecommunications, Innovation) (1.4)
Outside - PR	10	Stacy, Sean	11/15/2019	2.3	\$380.00	\$874.00	Prepare PRITS FOMB presentation for 11/18 FOMB meeting (mission, vision, service architecture, org structure) (2.3)
Outside - PR	10	Stacy, Sean	11/15/2019	2.4	\$380.00	\$912.00	Finalize and perform quality control on PRITS FOMB business case presentation to facilitate discussion on FY20 agency funding (2.4)
PR	10	Stacy, Sean	11/19/2019	0.4	\$380.00	\$152.00	Perform quality control on State Department content for November AAFAF Ankura Engagement Overview presentation (.4)
PR	10	Stacy, Sean	11/19/2019	0.5	\$380.00	\$190.00	Participate on call with R. Tabor (ACG) and J. Boo (ACG) to quality control November AAFAF Ankura Engagement Overview presentation (.5)
PR	10	Stacy, Sean	11/19/2019	0.6	\$380.00	\$228.00	Prepare agenda for 11/20 PRITS implementation meeting (.6)
PR	10	Stacy, Sean	11/19/2019	0.9	\$380.00	\$342.00	Perform quality control on PRITS and Gaming content for November AAFAF Engagement Overview presentation (.9)
PR	10	Stacy, Sean	11/19/2019	1.2	\$380.00	\$456.00	Revise DNER consolidation plan to integrate FY20 Fiscal Plan initiatives (1.2)
PR	10	Stacy, Sean	11/19/2019	1.3	\$380.00	\$494.00	Revise proposed Gaming Commission level 3 Org Chart to incorporate sports betting and enforcement positions (1.3)
PR	10	Stacy, Sean	11/19/2019	1.7	\$380.00	\$646.00	Analyze DNER finance and HR processes to evaluate implementation of shared services model (1.7)
PR	10	Stacy, Sean	11/19/2019	1.7	\$380.00	\$646.00	Develop JRSP and DNER content for November AAFAF Ankura Engagement Overview presentation (1.7)
PR	10	Stacy, Sean	11/20/2019	0.4	\$380.00	\$152.00	Debrief from Gaming Commission meeting with A. Yoshimura and C. Gonzalez (ACG) to discuss information gathered and next steps (.4)
PR	10	Stacy, Sean	11/20/2019	0.4	\$380.00	\$152.00	Prepare artifacts for 11/20 PRITS Implementation meeting (.4)
PR	10	Stacy, Sean	11/20/2019	0.5	\$380.00	\$190.00	Review example operating models and finalize agenda for meeting with J. Irizarry (Gaming Commission) (.5)
PR	10	Stacy, Sean	11/20/2019	0.6	\$380.00	\$228.00	Review key takeaways from PRITS implementation meeting to review next steps and action items (.6)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
PR	10	Stacy, Sean	11/20/2019	0.8	\$380.00	\$304.00	Participate in a meeting with A. Yoshimura (ACG) to prepare for Gaming Commission status update meeting on 11/21
PR	10	Stacy, Sean	11/20/2019	1.1	\$380.00	\$418.00	Prepare for Ankura Engagement Review with AAFAF meeting (1.1)
PR	10	Stacy, Sean	11/20/2019	1.2	\$380.00	\$456.00	Participate in AAFAF status meeting with K. Fraguada (AAFAF), R. Maldonado (AAFAF), representatives from AAFAF (various), J. Boo (ACG), and R. Tabor (ACG) to review engagement work streams, report status, and evaluate macro trends and risks (1.2)
PR	10	Stacy, Sean	11/20/2019	1.4	\$380.00	\$532.00	Analyze PA, MO Gaming Commission data to develop benchmarks by functional department (1.4)
PR	10	Stacy, Sean	11/20/2019	1.5	\$380.00	\$570.00	Develop presentation materials for 11/21 Gaming Commission Meeting (1.5)
PR	10	Stacy, Sean	11/21/2019	0.4	\$380.00	\$152.00	Prepare and distribute follow up data requests to gather background for Gaming Commission labor affairs and procurement analysis (.4)
PR	10	Stacy, Sean	11/21/2019	0.6	\$380.00	\$228.00	Participate in meeting with J. Rivera (Gaming), A Yoshimura (ACG), J. Fullana (ACG) to review Gaming General Services implementation plan and finance model inputs (.6)
PR	10	Stacy, Sean	11/21/2019	0.6	\$380.00	\$228.00	Participate in meeting with Z. Torres (Gaming), J. Fullana (ACG), and A. Yoshimura (ACG) to review Gaming Legal implementation workplan (.6)
PR	10	Stacy, Sean	11/21/2019	0.6	\$380.00	\$228.00	Develop list of agency consolidation/implementation issues pending with OGP, OATRH, and Hacienda for AAFAF escalation (.6)
PR	10	Stacy, Sean	11/21/2019	0.6	\$380.00	\$228.00	Participate in meeting with Z. Torres (Gaming), A. Yoshimura (ACG), and J. Fullana (ACG) to review Gaming Legal implementation work plan (.6)
PR	10	Stacy, Sean	11/21/2019	0.7	\$380.00	\$266.00	Review key takeaways from 11/21 DNER Meeting to document next steps and assign action items (.7)
PR	10	Stacy, Sean	11/21/2019	0.7	\$380.00	\$266.00	Review key takeaways from Gaming Commission meeting to document next steps, update implementation plan and assign action items (.7)
PR	10	Stacy, Sean	11/21/2019	0.9	\$380.00	\$342.00	Prepare for 11/21 Gaming Commission Meetings (.9)
PR	10	Stacy, Sean	11/21/2019	0.9	\$380.00	\$342.00	Prepare for DNER Planning meeting with Sub-Secretary Otero (.9)
PR	10	Stacy, Sean	11/21/2019	1.2	\$380.00	\$456.00	Participate in Gaming project coordination meeting with J. Maymo(Gaming), J. Irizarry (Gaming), Z. Torres (Gaming), I. Ortiz (Gaming), A. Yoshimura (ACG) and J. Fullana (ACG) (1.2)
PR	10	Stacy, Sean	11/21/2019	1.3	\$380.00	\$494.00	Review DNER regulations to gather background material for Fees/Fines benchmarking analysis (1.3)
PR	10	Stacy, Sean	11/21/2019	1.4	\$380.00	\$532.00	Participate in meeting with A. Otero (DNER) and C. Gonzalez (ACG) to review DNER consolidation priorities for December (1.4)
PR	10	Stacy, Sean	11/22/2019	0.2	\$380.00	\$76.00	Perform quality control on list of agency consolidation/implementation issues and distribute to K. Fraguada (AAFAF) (.2)
PR	10	Stacy, Sean	11/22/2019	0.6	\$380.00	\$228.00	Develop and send communications to plan and schedule meetings for week of 11/25, PRITS, DNER, and Gaming (.6)
Outside - PR	10	Stacy, Sean	11/23/2019	1.2	\$380.00	\$456.00	Analyze DNER organization structure to evaluate differences between original proposal and current version agency plans to submit to OATRH (1.2)
Outside - PR	10	Stacy, Sean	11/25/2019	0.2	\$380.00	\$76.00	Participate on telephone call with C. Gonzalez (ACG) to review DNER HR Org Stream and define priorities for week of 12/2 (.2)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside - PR	10	Stacy, Sean	11/25/2019	0.5	\$380.00	\$190.00	Participate in telephone call with R. Beil (ACG) to review DNER, PRITS, and Gaming status and next steps (.5)
Outside - PR	10	Stacy, Sean	11/25/2019	0.6	\$380.00	\$228.00	Perform quality control review on updates to DNER consolidation plan to confirm FY20 savings initiative integration (.6)
Outside - PR	10	Stacy, Sean	11/25/2019	0.8	\$380.00	\$304.00	Analyze EQB headcount data provided by DNER and update November AAFAF reporting template (.8)
Outside - PR	10	Stacy, Sean	11/25/2019	1.1	\$380.00	\$418.00	Participate on call with J. Boo (ACG), C. Gonzalez (ACG), J. Fullana (ACG), L. Gould (ACG), M. Cunningham (ACG), R. Beil (ACG) and A. Yoshimura (ACG) to develop AAFAF Engagement transition plan (1.1)
Outside - PR	10	Stacy, Sean	11/25/2019	1.2	\$380.00	\$456.00	Prepare Ankura Fiscal Plan Compliance Status Report for week ending 11/22 (1.2)
Outside - PR	10	Stacy, Sean	11/25/2019	1.4	\$380.00	\$532.00	Develop and document enhanced Gaming Commission organization structure for presentation to OGP (1.4)
Outside - PR	10	Stacy, Sean	11/25/2019	1.7	\$380.00	\$646.00	Analyze proposed amendments to Article 5 of Reorganization plan 4-1994 (PR Tourism Company) to determine impact to Gaming Commission implementation plan (1.7)
Outside - PR	10	Stacy, Sean	11/26/2019	0.4	\$380.00	\$152.00	Develop PRITS talking points for CIO to share with Governor Vazquez following FOMB budget meeting (.4)
Outside - PR	10	Stacy, Sean	11/26/2019	0.4	\$380.00	\$152.00	Participate on call with J. Irizarry (Tourism Co) to review agenda items and next steps for Sports Betting implementation (.4)
Outside - PR	10	Stacy, Sean	11/26/2019	0.7	\$380.00	\$266.00	Develop agenda and schedule workshop for DNER Human Resources, Organization Structure working session on 12/3 (.7)
Outside - PR	10	Stacy, Sean	11/26/2019	1	\$380.00	\$380.00	Participate in telephone meeting with S. Stacy and R. Beil (ACG) to discuss organizational structure, work plan, financial model, and key meetings for the week of 12/2 (1)
Outside - PR	10	Stacy, Sean	11/26/2019	1.2	\$380.00	\$456.00	Continue to analyze DNER organization structure to evaluate differences between original proposal and current version agency plans to submit to OATRH (1.2)
Outside - PR	10	Stacy, Sean	11/26/2019	1.7	\$380.00	\$646.00	Develop enhanced Gaming Commission organization structure for presentation to OGP (Gaming, eGames Operations, Licensing) (1.7)
Outside - PR	10	Stacy, Sean	11/26/2019	2.1	\$380.00	\$798.00	Develop enhanced Gaming Commission organization structure for presentation to OGP (Racing Operations) (2.1)
Outside - PR	10	Stacy, Sean	11/27/2019	0.3	\$380.00	\$114.00	Participate on call with C. Gonzalez (ACG) to conduct initial review of DNER org structure (.3)
Outside - PR	10	Stacy, Sean	11/27/2019	0.4	\$380.00	\$152.00	Develop and send communications to plan December meetings with PRITS and State Department (.4)
Outside - PR	10	Stacy, Sean	11/27/2019	1.3	\$380.00	\$494.00	Analyze DNER HR Data files to develop headcount totals by org structure department (1.3)
Outside - PR	10	Stacy, Sean	11/27/2019	2.3	\$380.00	\$874.00	Develop Gaming Commission six month phased implementation plan for presentation to Executive Board (2.3)
Outside - PR	10	Stacy, Sean	11/30/2019	0.6	\$380.00	\$228.00	Prepare Ankura Fiscal Plan Compliance Status Report for week ending 11/29 (.6)
Outside - PR	10	Stacy, Sean	11/30/2019	1.8	\$380.00	\$684.00	Continue to develop Gaming Commission phased implementation plan for presentation to Executive Board (1.8)
Outside - PR	20	Tabor, Ryan	11/1/2019	0.9	\$451.25	\$406.13	Conduct budget research on behalf of ASSMCA to determine where funds have been allocated for the General Psychiatric Hospital CMS certification remediation. (0.9)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside - PR	10	Tabor, Ryan	11/1/2019	0.9	\$451.25	\$406.13	Develop facilitation plan for working sessions scheduled for 11/5-11/7/19 with representatives from the Department of Families Group. (1.9)
Outside - PR	10	Tabor, Ryan	11/1/2019	0.9	\$451.25	\$406.13	Participate in a meeting with J. Schulte (ACG) to plan and discuss Department of Family facilitated sessions during week of 11/4. (1.0)
Outside - PR	20	Tabor, Ryan	11/1/2019	1.6	\$451.25	\$722.00	Participate on telephone call with M. Cabeza and C. Berrios (DOH) and M. Thacker and D. George (ACG) to review preliminary ASES / Medicaid assessment findings, confirm benchmark states, and discuss timing and next steps for assessment. (1.6)
PR	10	Tabor, Ryan	11/4/2019	2.1	\$451.25	\$947.63	Prepare materials and facilitation techniques for Department of Family Implementation Plan design sessions scheduled for 11/5-11/8/19. (2.1)
PR	10	Tabor, Ryan	11/4/2019	1.8	\$451.25	\$812.25	Review existing Department of Families Implementation Plan submissions and Fiscal Plan in preparation for design sessions scheduled for 11/5-11/8/19. (1.8)
PR	10	Tabor, Ryan	11/4/2019	0.9	\$451.25	\$406.13	Review key activities and outcomes from previous week related to UDH Revenue Cycle Management work stream and Department of Family work stream to prepare work plan for upcoming DOH and DOF meetings and deliverables. (0.9)
PR	10	Tabor, Ryan	11/5/2019	1.8	\$451.25	\$812.25	Conduct budget research to identify potential source of funds for ASSMCA General Psychiatric Hospital's CapEx needs, ahead of scheduled January 2020 CMS audit. (1.8)
PR	10	Tabor, Ryan	11/5/2019	3	\$451.25	\$1,353.75	Facilitate session with J. Edwards and J. Schulte (ACG) and I. Carmona (AAFAF) and Department of Family leadership to workshop agency cost savings initiatives and introduce the new monthly implementation plan template. (3.0)
PR	10	Tabor, Ryan	11/5/2019	0.3	\$451.25	\$135.38	Participate in a meeting with B. Fernandez (AAFAF) to plan ASEM Revenue Cycle RFP recommendation evaluation deliverable. (0.3)
PR	10	Tabor, Ryan	11/5/2019	0.5	\$451.25	\$225.63	Participate in a meeting with J. Edwards and J. Schulte (ACG) to prepare for DOH facilitated session for implementation planning with the Department of Family. (0.5)
PR	10	Tabor, Ryan	11/5/2019	1	\$451.25	\$451.25	Participate in discussion of facilitation techniques with J. Edwards (ACG) in preparation for the Department of Families facilitation session scheduled for 11/06/19. (1.0)
PR	10	Tabor, Ryan	11/5/2019	3	\$451.25	\$1,353.75	Participate in working session with J. Edwards and J. Schulte (ACG) to debrief on Department of Family facilitation session on 11/05/19 and prepare materials and templates for session on 11/06/19. (3.0)
PR	10	Tabor, Ryan	11/5/2019	0.3	\$451.25	\$135.38	Prepare and send email communication to B. Fernandez (AAFAF) to outline approach and expectations for the ASEM Revenue Cycle RFP recommendation evaluation deliverable. (0.3)
PR	10	Tabor, Ryan	11/5/2019	0.3	\$451.25	\$135.38	Prepare and send email communication to R. Figueroa and I. Muniz (ASSMCA) and L. Guillen and R. Maldonado (AAFAF) regarding budget research to identify potential source of funds for ASSMCA General Psychiatric Hospital's CapEx needs, ahead of scheduled January 2020 CMS audit. (0.3)
PR	10	Tabor, Ryan	11/5/2019	0.5	\$451.25	\$225.63	Prepare and send email with instructions to ACG health care team regarding the ASEM Revenue Cycle RFP recommendation evaluation deliverable and expectations. (0.5)
PR	10	Tabor, Ryan	11/5/2019	0.2	\$451.25	\$90.25	Provide instruction to J. Verdeja (ACG) regarding document scanning requirements needed to support the ASEM Revenue Cycle RFP recommendation evaluation deliverable. (0.2)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
PR	10	Tabor, Ryan	11/6/2019	3	\$451.25	\$1,353.75	Facilitate session with J. Edwards and J. Schulte (ACG) and I. Carmona (AAFAF) and Department of Family leadership to workshop agency cost savings initiatives and introduce the new monthly implementation plan template. (3.0)
PR	10	Tabor, Ryan	11/6/2019	0.5	\$451.25	\$225.63	Participate in a meeting with J. Edwards and J. Schulte (ACG) to prepare for facilitated session for implementation planning with the Department of Family. (0.5)
PR	10	Tabor, Ryan	11/6/2019	0.5	\$451.25	\$225.63	Participate in a meeting with J. Schulte and J. Edwards (ACG) to discuss outcomes of the 11/06/19 facilitated session for implementation planning with the Department of Family. (0.5)
PR	10	Tabor, Ryan	11/6/2019	0.2	\$451.25	\$90.25	Participate in meeting with D. Jandura (ACG) and S. Brickner (ACG) to discuss supply chain plans for DOE, DOH, DNER, and DOF agencies. (0.2)
PR	10	Tabor, Ryan	11/6/2019	0.9	\$451.25	\$406.13	Participate in meeting with J. Boo (ACG) and V. Estrin (ACG) to discuss work stream progress and next steps to prepare for meetings week of 11/11/19. (0.9)
PR	10	Tabor, Ryan	11/6/2019	0.2	\$451.25	\$90.25	Prepare and send email to Department of Family agency leaders with newly created Department of Family implementation reports as input to the 11/06/19 Department of Family facilitated work session. (0.2)
PR	10	Tabor, Ryan	11/6/2019	0.2	\$451.25	\$90.25	Prepare and send email to I. Carmona (AAFAF) with newly created Department of Family implementation reports as input to the 11/06/19 Department of Family facilitated work session. (0.2)
PR	10	Tabor, Ryan	11/6/2019	2.2	\$451.25	\$992.75	Prepare Department of Family implementation reports as input to the 11/06/19 Department of Family facilitated work session. (2.2)
PR	10	Tabor, Ryan	11/6/2019	1.1	\$451.25	\$496.38	Prepare insights and questions related to PR Act. No 72 and PR Act. No 95 in support of meeting with M. Cabeza and C. Berrios (DOH) and E. Carreras (DOH counsel) and M. Thacker (ACG) to discuss strategy behind current legislation intended to restructure the current functions of ASES. (1.1)
PR	10	Tabor, Ryan	11/7/2019	3	\$451.25	\$1,353.75	Facilitate session with J. Edwards (ACG) and I. Carmona (AAFAF) and Department of Family leadership to workshop agency cost savings initiatives and introduce the new monthly implementation plan template. (3.0)
PR	10	Tabor, Ryan	11/7/2019	0.1	\$451.25	\$45.13	Participate in a meeting with J. Edwards (ACG) and I. Carmona (AAFAF) to prepare for 11/07/19 facilitated session for implementation planning with the Department of Family. (0.1)
PR	10	Tabor, Ryan	11/7/2019	1	\$451.25	\$451.25	Participate in a meeting with J. Edwards (ACG) and L. Guillen (AAFAF) to discuss funding options and next steps for ASSMCA and the ASES / Medicaid assessment. (1.0)
PR	10	Tabor, Ryan	11/7/2019	0.5	\$451.25	\$225.63	Participate in a meeting with J. Edwards (ACG) to discuss outcomes of 11/07/19 facilitated session and prepare communication for 11/08/19 facilitated session for implementation planning with the Department of Family. (0.5)
PR	10	Tabor, Ryan	11/7/2019	1	\$451.25	\$451.25	Participate in meeting with C. Berrios, E. Carreras, and M. Cabeza (DOH) and M. Thacker (ACG) to discuss the legal impacts of an ASES move to DOH. (1.0)
PR	10	Tabor, Ryan	11/7/2019	3	\$451.25	\$1,353.75	Participate in working session with C. Berrios (DOH) and M. Thacker (ACG) to develop materials for the Secretary of Health to share with the Governor on the ASES / Medicaid project and discuss plans for the 11/12/19 presentation to the FOMB. (3.0)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
PR	10	Tabor, Ryan	11/7/2019	0.7	\$451.25	\$315.88	Prepare agenda edits, questions, and insights for 11/07/19 facilitated session for implementation planning with the Department of Family. (0.7)
PR	10	Tabor, Ryan	11/7/2019	0.9	\$451.25	\$406.13	Review payroll headcount data "2(B) Payroll)headcount_Sep_v8.pdf" received from T. Ahlberg (Conway) and compare to headcount projections provided by Department of Families agency leadership. (0.9)
PR	10	Tabor, Ryan	11/8/2019	1.2	\$451.25	\$541.50	Facilitate session with J. Edwards (ACG) and I. Carmona (AAFAF) and Department of Family leadership to workshop agency cost savings initiatives and introduce the new monthly implementation plan template. (1.2)
PR	10	Tabor, Ryan	11/8/2019	0.5	\$451.25	\$225.63	Participate in a meeting with J. Edwards (ACG) to discuss outcomes of 11/08/19 facilitated session and prepare follow-up communication with attendees for implementation planning with the Department of Family. (0.5)
PR	10	Tabor, Ryan	11/8/2019	0.5	\$451.25	\$225.63	Participate in a meeting with J. Edwards (ACG) to prepare for 11/08/19 facilitated session for implementation planning with the Department of Family. (0.5)
PR	10	Tabor, Ryan	11/8/2019	1.9	\$451.25	\$857.38	Prepare Implementation project invoice for September 2019. (1.9)
Outside - PR	10	Tabor, Ryan	11/10/2019	0.4	\$451.25	\$180.50	Participate in meeting with V. Estrin (ACG) to review the status and next steps regarding ASSMCA and CMS accreditation. (0.4)
Outside - PR	10	Tabor, Ryan	11/11/2019	1.5	\$451.25	\$676.88	Develop Department of Family Group FY20 work plan outline and provide to at the agency component level. (1.5)
Outside - PR	10	Tabor, Ryan	11/11/2019	0.9	\$451.25	\$406.13	Develop strategic approach to Department of Family Group work stream to inform FY20 work plan at the agency component level. (0.9)
Outside - PR	10	Tabor, Ryan	11/11/2019	0.2	\$451.25	\$90.25	Participate in a meeting with J. Edwards (ACG) to develop follow-up communication to Department of Family agency leadership. Time reflects my participation. (0.2)
Outside - PR	10	Tabor, Ryan	11/11/2019	1.1	\$451.25	\$496.38	Review key activities and outcomes from previous week related to Department of Family Group work stream to prepare work plan for upcoming DOF meetings and deliverables. (1.1)
Outside - PR	10	Tabor, Ryan	11/12/2019	1.6	\$451.25	\$722.00	Conduct budget research to determine funding source options for ASSMCA CapEx requirements to meet CMS accreditation standards. (1.6)
Outside - PR	10	Tabor, Ryan	11/12/2019	1.1	\$451.25	\$496.38	Participate in a meeting with D. George (ACG) to review state benchmark assessment report for DOH ASES work stream. (1.1)
Outside - PR	10	Tabor, Ryan	11/13/2019	1	\$451.25	\$451.25	Conduct senior level oversight and quality control review of Implementation project invoices for August and September 2019. (1)
Outside - PR	10	Tabor, Ryan	11/13/2019	1	\$451.25	\$451.25	Develop documentation to support recommendations for funding source options for ASSMCA CapEx requirements to meet CMS accreditation standards. (1)
Outside - PR	10	Tabor, Ryan	11/13/2019	0.8	\$451.25	\$361.00	Participate in a discussion with J. Edwards (ACG) to review Department of Family work plan and develop next steps. (0.8)
Outside - PR	10	Tabor, Ryan	11/13/2019	0.5	\$451.25	\$225.63	Participate in a meeting with S. Brickner (ACG) to review AAFAF initiated requests related to Department of Corrections, Department of Health, and Department of Agriculture GSA / procurement needs. (0.5)
Outside - PR	10	Tabor, Ryan	11/13/2019	1.7	\$451.25	\$767.13	Provide senior level oversight and quality control review of Revenue Cycle RFP evaluation deliverable for B. Fernandez (AAFAF). (1.7)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside - PR	10	Tabor, Ryan	11/13/2019	1.8	\$451.25	\$812.25	Review RFP Revenue Cycle ASEM - UDH Analysis providing cost savings and cash enhancement by outsourcing Revenue Cycle activities in DOH Revenue Cycle work stream with D. Jandura, J. Schulte and J. Edwards (ACG). (1.8)
Outside - PR	10	Tabor, Ryan	11/14/2019	0.8	\$451.25	\$361.00	Participate on a telephone call with J. Boo (ACG) to finalize Implementation project invoices for August and September 2019. (0.8)
Outside - PR	10	Tabor, Ryan	11/14/2019	1	\$451.25	\$451.25	Participate on a telephone call with L. Guillen (AAFAF) and R. Figueroa and I. Muniz (ASSMCA) to discuss recommendations for funding source options and plan for ASSMCA CapEx requirements to meet CMS accreditation standards. (1)
Outside - PR	10	Tabor, Ryan	11/14/2019	0.5	\$451.25	\$225.63	Prepare and send email to L. Guillen (AAFAF) with recommendations for funding source options and plan for ASSMCA CapEx requirements to meet CMS accreditation standards. (0.5)
Outside - PR	10	Tabor, Ryan	11/14/2019	1.1	\$451.25	\$496.38	Prepare monthly Implementation portfolio progress report for AAFAF. (1.1)
Outside - PR	10	Tabor, Ryan	11/14/2019	1.6	\$451.25	\$722.00	Provide senior level oversight and quality control review of ASES / Medicaid benchmarking comparison process and deliverable. (1.6)
Outside - PR	10	Tabor, Ryan	11/15/2019	1.1	\$451.25	\$496.38	Participate on DOH team call with D. Jandura, M. Thacker, J. Edwards, and J. Schulte (ACG) to discuss action items related to ASEM OR Optimization work stream and ASEM Procurement work stream and priorities for week of 11/18/19. Time reflects my total participation. (1.1)
PR	10	Tabor, Ryan	11/18/2019	1.7	\$451.25	\$767.13	Develop presentation for Department of Families that includes work plan for agency/component next steps and priorities. (1.7)
PR	10	Tabor, Ryan	11/18/2019	0.2	\$451.25	\$90.25	Participate in session with D. Jandura (ACG) on overall project scope changes and Rev Cycle RFP meeting in PR this week to support the DOH Revenue Cycle work stream. (0.2)
PR	10	Tabor, Ryan	11/19/2019	0.7	\$451.25	\$315.88	Participate in meeting with D. Jandura (ACG), S. Brickner (ACG), M. Thacker (ACG), J. Schulte (ACG) and V. Estrin (ACG) to plan for AAFAF budget/scope impacts to DOH OR Optimization and Hospital supply chain management work streams and transition in December. (0.7)
PR	10	Tabor, Ryan	11/19/2019	1.1	\$451.25	\$496.38	Participate in working session to prepare for ASEM/UDH RCM RFP Evaluation meeting this week with D. Jandura (ACG), J. Schulte (ACG), J. Edwards (ACG) and S. Brickner (ACG) to support DOH Revenue Cycle work stream. (1.1)
PR	10	Tabor, Ryan	11/19/2019	0.5	\$451.25	\$225.63	Participate on a telephone call with J. Edwards (ACG) and J. Schulte (ACG) to review Department of Family implementation plan progress and develop key next steps. (0.5)
PR	10	Tabor, Ryan	11/19/2019	1	\$451.25	\$451.25	Participate on a telephone call with M. Thacker (ACG) to prepare responses to FOMB inquiries into ASES / Medicaid assessment work stream. (1.0)
PR	10	Tabor, Ryan	11/19/2019	1.2	\$451.25	\$541.50	Prepare documentation for 11/20/19 meeting with ASSMCA to discuss budgetary requests. (1.2)
PR	10	Tabor, Ryan	11/19/2019	1.5	\$451.25	\$676.88	Provide DOF and DOH work stream updates and portfolio level insights to monthly Implementation Progress Report for AAFAF. (1.5)
PR	10	Tabor, Ryan	11/19/2019	0.6	\$451.25	\$270.75	Provide senior level oversight and quality control review of materials in preparation for ASES / Medicaid assessment presentation submission for FOMB. (0.6)
PR	10	Tabor, Ryan	11/19/2019	0.6	\$451.25	\$270.75	Provide senior level oversight and quality control review of materials in preparation for Revenue Cycle RFP meeting with J. Matta (ASEM) and B. Gonzalez (AAFAF). (0.6)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
PR	10	Tabor, Ryan	11/20/2019	1.5	\$451.25	\$676.88	Participate in a meeting with K. Fraguada (AAFAF) and representatives of AAFAF and representatives of ACG to discuss monthly ACG Implementation Portfolio Review, progress, macros trends, risks, and next steps. (1.5)
PR	10	Tabor, Ryan	11/20/2019	1.7	\$451.25	\$767.13	Participate in a meeting with L. Guillen (AAFAF), R. Figueroa and I. Muniz (ASSMCA) to discuss OGP requests and strategy for funding related to CMS accreditation for General Psychiatric Hospital. (1.7)
PR	10	Tabor, Ryan	11/20/2019	0.6	\$451.25	\$270.75	Participate in a meeting with M. Thacker (ACG) to review the progress of the ASES / Medicaid work stream progress and project issues and risks. (0.6)
PR	10	Tabor, Ryan	11/20/2019	2.3	\$451.25	\$1,037.88	Prepare materials and meeting strategy for 12/21/19 Revenue Cycle RFP Review with B. Fernandez (AAFAF) and J. Matta (ASEM). (2.3)
PR	10	Tabor, Ryan	11/21/2019	0.3	\$451.25	\$135.38	Participate in ASEM RCM RFP meeting debrief with J. Schulte, D. Jandura, and J. Edwards (ACG) to review outcomes, next steps, and deliverable expectations. (0.3)
PR	10	Tabor, Ryan	11/21/2019	1.1	\$451.25	\$496.38	Participate in meeting with L. Guillen and R. Maldonado (AAFAF), M. Morales and Z. Maldonado (OGP), R. Figueroa and I. Muniz (ASSMCA) to review OGP requests for reapportionment and CapEx funding to support CMS Accreditation for the General Psychiatric Hospital. (1.1)
PR	10	Tabor, Ryan	11/21/2019	1.2	\$451.25	\$541.50	Participate in session with J. Schulte, D. Jandura, S. Brickner, J. Edwards (ACG) to review Phase II RCM RFP documentation and deliverable with J. Matta and B. Gonzalez, R. Nieves, C. Matta, and P. Barreras (ASEM). (1.2)
PR	10	Tabor, Ryan	11/21/2019	0.9	\$451.25	\$406.13	Prepare for 11/21/19 meeting with ASSMCA and OGP to review OGP requests for reapportionment and CapEx funding to support CMS Accreditation for the General Psychiatric Hospital. (0.9)
PR	10	Tabor, Ryan	11/21/2019	2	\$451.25	\$902.50	Provide senior level oversight and quality control review of the ASEM Phase II Supplemental Information Request deliverable. (2.0)
PR	10	Tabor, Ryan	11/21/2019	0.4	\$451.25	\$180.50	Revise ASEM Phase II Supplemental Information Request document to reflect input from B. Fernandez (AAFAF). (0.4)
Outside - PR	10	Tabor, Ryan	11/22/2019	1	\$451.25	\$451.25	Participate on a telephone call with F. Batlle (ACG) and K. Cowherd (ACG) to finalize the reallocation of ACG project resources to agencies prioritized by AAFAF and define how to ramp down support of agencies including the Department of Education, Department of Health, and Department of Family. (1.0).
Outside - PR	10	Tabor, Ryan	11/22/2019	0.5	\$451.25	\$225.63	Participate in meeting reviewing current progress and next items for DOH Supply Chain and OR Optimization work stream with D. Jandura (ACG), J. Edwards (ACG), J. Schulte (ACG) and S. Brickner (ACG). (0.5)
Outside - PR	10	Tabor, Ryan	11/25/2019	0.3	\$451.25	\$135.38	Participate in a meeting with J. Schulte (ACG) to discuss OR Optimization work stream status and next steps. (0.3)
Outside - PR	10	Tabor, Ryan	11/26/2019	0.3	\$451.25	\$135.38	Participate in a meeting with J. Edwards and J. Schulte (ACG) to discuss OR Optimization planning and meeting coordination. (0.3)
Outside - PR	10	Tabor, Ryan	11/26/2019	0.3	\$451.25	\$135.38	Participate on telephone call with M. Thacker (ACG) to prepare for 11/26/19 meeting with representatives from AAFAF, FOMB, and DOH to discuss status of ASES / Medicaid work stream. (0.3)
Outside - PR	10	Tabor, Ryan	11/26/2019	0.5	\$451.25	\$225.63	Participate on telephone call with representatives from AAFAF, FOMB, and DOH to discuss status of

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
							ASES / Medicaid work stream. Time reflects my total participation time. (0.5)
Outside - PR	10	Tabor, Ryan	11/26/2019	1.1	\$451.25	\$496.38	Provide senior level oversight and quality control review of ASES / Medicaid benchmarking comparison deliverable. (1.1)
Outside - PR	10	Tabor, Ryan	11/27/2019	0.6	\$451.25	\$270.75	Prepare discussion strategy for meeting with K. Fraguada (AAFAF) planned for 12/3/19. (0.6)
Outside - PR	10	Tabor, Ryan	11/27/2019	1.2	\$451.25	\$541.50	Prepare materials to support meeting with K. Fraguada (AAFAF) planned for 12/3/19. (1.2)
Outside - PR	20	Thacker, Mike	11/1/2019	0.7	\$380.00	\$266.00	Participate in a meeting with R. Tabor, J. Schulte, D. Jandura, J. Edwards, and S. Brickner (ACG) to review DOH work plan and accomplishments for 10/28-10/31/19 and discuss DOH work stream priorities for week of 11/4. (0.7)
Outside - PR	20	Thacker, Mike	11/1/2019	1.6	\$380.00	\$608.00	Participate in meeting with M. Cabeza and C. Berrios (DOH) and M. Thacker and R. Tabor (ACG) to review preliminary ASES / Medicaid assessment findings, confirm benchmark states, and discuss timing and next steps for assessment. (1.6)
Outside - PR	20	Thacker, Mike	11/1/2019	1	\$380.00	\$380.00	Prepare questions and ASES / Medicaid work stream insights to prepare for strategy and progress call with M. Cabeza (DOH). (1.0)
Outside - PR	20	Thacker, Mike	11/1/2019	2.1	\$380.00	\$798.00	Review key activities and outcomes from current week related ASES Diagnostics and Evaluation Plan work streams to prepare for upcoming agency meetings and deliverables. (2.1)
Outside - PR	20	Thacker, Mike	11/1/2019	2	\$380.00	\$760.00	Revise Medicaid Fraud and Abuse Visio Process Flow with newly received information. (2.0)
Outside - PR	20	Thacker, Mike	11/4/2019	1.8	\$380.00	\$684.00	Develop an outline of ASES functions for ASES / Medicaid Assessment benchmark analysis work. (1.8)
Outside - PR	20	Thacker, Mike	11/4/2019	0.6	\$380.00	\$228.00	Meet with C. Berrios (DOH) on plan for the week discuss spreadsheet for high level ASES functions. (0.6)
Outside - PR	20	Thacker, Mike	11/4/2019	2	\$380.00	\$760.00	Revise Visio Process flow for ASES Information Systems with newly received information. (2.0)
Outside - PR	20	Thacker, Mike	11/4/2019	2	\$380.00	\$760.00	Revise Visio Process flow for Medicaid Administration Division with newly received information. (2.0)
Outside - PR	20	Thacker, Mike	11/4/2019	2	\$380.00	\$760.00	Revise Visio Process flow for Medicaid Program Integrity with newly received information. (2.0)
PR	20	Thacker, Mike	11/5/2019	1.9	\$380.00	\$722.00	Conduct review of ASES / Medicaid Assessment benchmarking analysis materials developed by D. George (ACG) for quality control and understanding. (1.9)
PR	20	Thacker, Mike	11/5/2019	0.9	\$380.00	\$342.00	Conduct review of Visio process flows for ASES in advance of ASES working sessions. (0.9)
PR	20	Thacker, Mike	11/5/2019	1	\$380.00	\$380.00	Prepare agenda and questions to support Medicaid working session with N. Cruz (Medicaid) on her role as Executive Director of Medicaid. (1.0)
PR	20	Thacker, Mike	11/5/2019	2	\$380.00	\$760.00	Review and refine outline of ASES key functions for ASES / Medicaid Assessment benchmarking analysis. (2.0)
PR	20	Thacker, Mike	11/6/2019	1	\$380.00	\$380.00	Develop documentation from sessions with L. Luaces, F. Navedo, and A. Lopez (ASES) to document their roles in supporting the interim Executive Director of ASES. (1.0)
PR	20	Thacker, Mike	11/6/2019	1.8	\$380.00	\$684.00	Facilitate meeting with Y. Garcia (ASES) to discover and document her role as the interim Executive Director of ASES. (1.8)
PR	20	Thacker, Mike	11/6/2019	1.5	\$380.00	\$570.00	Facilitate sessions with L. Luaces, F. Navedo, and A. Lopez (ASES) to document their roles in supporting the interim Executive Director of ASES. (1.5)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
PR	20	Thacker, Mike	11/6/2019	1.9	\$380.00	\$722.00	Facilitate working session with N. Cruz (Medicaid) and C. Berrios (DOH) to document N. Cruz's role as Executive Director of Medicaid. (1.9)
PR	20	Thacker, Mike	11/6/2019	1	\$380.00	\$380.00	Meet with C. Berrios (DOH) to discuss meeting with N. Cruz (Medicaid) and develop questions for working session with Y. Garcia (ASES) on her role as Executive Director of ASES. (1.0)
PR	20	Thacker, Mike	11/6/2019	1.1	\$380.00	\$418.00	Prepare and send email to C. Berrios (DOH) with revised ASES / Medicaid project schedule. (1.1)
PR	20	Thacker, Mike	11/6/2019	1.1	\$380.00	\$418.00	Prepare questions for ASES / Medicaid functional discovery session with Y. Garcia (ASES) on her role as interim Executive Director of ASES. (1.1)
PR	20	Thacker, Mike	11/7/2019	1.7	\$380.00	\$646.00	Lead working session with C. Berrios (DOH) and C. Guzman (ASES) to document his role in Act 95 processes and procedures. (1.7)
PR	20	Thacker, Mike	11/7/2019	1	\$380.00	\$380.00	Participate in meeting with C. Berrios, E. Carreras, and M. Cabeza (DOH) and R. Tabor (ACG) to discuss the legal impacts of an ASES move to DOH. (1.0)
PR	20	Thacker, Mike	11/7/2019	3	\$380.00	\$1,140.00	Participate in working session with C. Berrios (DOH) and R. Tabor (ACG) to develop materials for the Secretary of Health to share with the Governor on the ASES / Medicaid project and discuss plans for the 11/12/19 presentation to the FOMB. (3.0)
PR	20	Thacker, Mike	11/7/2019	1	\$380.00	\$380.00	Prepare agenda and gather materials to prepare for 11/7/19 working session with C. Berrios and M. Cabeza (DOH) and R. Tabor (ACG) regarding development of a presentation for the Secretary of Health's ASES / Medicaid discussion with the Governor. (1.0)
PR	20	Thacker, Mike	11/7/2019	1.8	\$380.00	\$684.00	Review notes and develop FOMB question responses for 11/12/19 presentation to the FOMB on the ASES / Medicaid consolidation status. (1.8)
Outside - PR	20	Thacker, Mike	11/8/2019	1.8	\$380.00	\$684.00	Develop framework for Medicaid / ASES Assessment final deliverable formats and components. (1.8)
Outside - PR	20	Thacker, Mike	11/8/2019	1	\$380.00	\$380.00	Develop status report for DOH work efforts related to the ASES / Medicaid consolidation. (1.0)
Outside - PR	20	Thacker, Mike	11/8/2019	3.6	\$380.00	\$1,368.00	Develop supporting presentation materials and review notes to support the 11/12/19 meeting with the FOMB on the ASES / Medicaid consolidation. (3.6)
Outside - PR	20	Thacker, Mike	11/8/2019	0.5	\$380.00	\$190.00	Participate in a meeting with D. Jandura, S. Brickner, V. Estrin, and J. Schulte (ACG) to review DOH work plan and accomplishments for 11/04/19-11/08/19 and discuss DOH work stream priorities for week of 11/11/19. (0.5)
Outside - PR	20	Thacker, Mike	11/8/2019	2.1	\$380.00	\$798.00	Review key activities and outcomes from current week related to ASES / Medicaid Assessment work stream to prepare for upcoming agency meetings and deliverables. (2.1)
PR	20	Thacker, Mike	11/11/2019	2	\$380.00	\$760.00	Develop Visio process flow for Medicaid Operations Area functional area workflow. (2.0)
PR	20	Thacker, Mike	11/11/2019	3.6	\$380.00	\$1,368.00	Revise Medicaid Visio process flows with information gathered from meetings held during the week of 11/4/19. (3.6)
PR	20	Thacker, Mike	11/11/2019	4	\$380.00	\$1,520.00	Review proposed legislation 1437 in preparation for meeting with E. Carreras (DOH Counsel) on 11/12/19. (4.0)
PR	20	Thacker, Mike	11/12/2019	2	\$380.00	\$760.00	Develop Visio process flow document for Act 95 of functional workflow. (2.0)
PR	20	Thacker, Mike	11/12/2019	2	\$380.00	\$760.00	Develop Visio process flow document for Medicaid Executive Director of organization and functional workflow. (2.0)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
PR	20	Thacker, Mike	11/12/2019	2	\$380.00	\$760.00	Participate in meeting with E. Carreras and C. Berrios (DOH) and W. Dobek (Medicaid) to review proposed legislation 1437 and identify concerns or questions for follow-up. (2.0)
PR	20	Thacker, Mike	11/12/2019	1.5	\$380.00	\$570.00	Prepare agenda and questions for 11/12/19 meeting with E. Carreras and C. Berrios (DOH) and W. Dobek (Medicaid) to review proposed legislation 1437. (1.5)
PR	20	Thacker, Mike	11/12/2019	1	\$380.00	\$380.00	Revise Visio process flow for ASES Planning and Statistics with newly received information. (1.0)
PR	20	Thacker, Mike	11/13/2019	1.8	\$380.00	\$684.00	Develop Visio process flow documentation for the ASES Executive Director. (1.8)
PR	20	Thacker, Mike	11/13/2019	3	\$380.00	\$1,140.00	Develop Visio process flows for Medicaid Fiscal Division with functional workflow. (3.0)
PR	20	Thacker, Mike	11/13/2019	2.2	\$380.00	\$836.00	Revise ASES Visio process flows for ASES and Medicaid based on client input received from meetings held the week of 11/11/19. (2.2)
PR	20	Thacker, Mike	11/13/2019	1.6	\$380.00	\$608.00	Revise Medicaid Administration and Fraud and Abuse Visio process flows with newly received information. (1.6)
PR	20	Thacker, Mike	11/14/2019	1.3	\$380.00	\$494.00	Develop documentation of meeting results with E. Carreras, C. Berrios, M. Cabeza A. Quevedo (DOH) regarding options for future state organizational structure of a consolidated ASES / Medicaid agency. (1.2)
PR	20	Thacker, Mike	11/14/2019	1.6	\$380.00	\$608.00	Participate in meeting with C. Quinones de Longo (DOH) to review updates and progress on the Medicaid/ASES assessment. (1.6)
PR	20	Thacker, Mike	11/14/2019	1.1	\$380.00	\$418.00	Participate in meeting with E. Carreras, C. Berrios, M. Cabeza A. Quevedo (DOH) to discuss options for future state organizational structure of a consolidated ASES / Medicaid agency. (1.1)
PR	20	Thacker, Mike	11/14/2019	2.5	\$380.00	\$950.00	Participate in working session with C. Berrios (DOH) to review ASES and Medicaid Visio process flows. (2.5)
PR	20	Thacker, Mike	11/14/2019	1	\$380.00	\$380.00	Prepare questions and insights for 11/14/19 meeting with C. Berrios (DOH) regarding review of Medicaid and ASES functional process flows. (1.0)
PR	20	Thacker, Mike	11/15/2019	2.6	\$380.00	\$988.00	Conduct working session with C. Berrios (DOH) to develop slides summarizing the Medicaid/ASES assessment findings. (2.6)
PR	20	Thacker, Mike	11/15/2019	3.8	\$380.00	\$1,444.00	Conduct working session with C. Berrios (DOH) to review and update Visio process flows for Medicaid and ASES. (3.8)
PR	20	Thacker, Mike	11/15/2019	1.1	\$380.00	\$418.00	Develop documentation of working sessions held the week of 11/11/19 and next steps from 11/15/19 meeting with C. Berrios (DOH). (1.1)
PR	20	Thacker, Mike	11/15/2019	3.4	\$380.00	\$1,292.00	Review key activities and outcomes from current week related ASES Diagnostics and Evaluation Plan work streams to prepare for upcoming agency meetings and deliverables. (3.4)
Outside - PR	20	Thacker, Mike	11/17/2019	0.9	\$380.00	\$342.00	Provide updates the weekly project status report for the ASES / Medicaid Assessment. (0.9)
Outside - PR	20	Thacker, Mike	11/18/2019	2.5	\$380.00	\$950.00	Conduct quality control review of ASES / Medicaid Assessment benchmarking analysis presentation developed by D. George (ACG) on Medicaid structures. (2.5)
Outside - PR	20	Thacker, Mike	11/18/2019	4	\$380.00	\$1,520.00	Develop materials for ASES / Medicaid Assessment to be presented to the FOMB on 11/26/19. (4.0)
Outside - PR	20	Thacker, Mike	11/18/2019	0.5	\$380.00	\$190.00	Participate in a meeting with D. George (ACG) to discuss ASES / Medicaid Assessment benchmark analysis. (0.5)
Outside - PR	20	Thacker, Mike	11/18/2019	1.8	\$380.00	\$684.00	Revise Visio process flows for ASES and Medicaid functional workflow processes. (1.8)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside - PR	20	Thacker, Mike	11/19/2019	3.8	\$380.00	\$1,444.00	Develop documentation that outlines improvement opportunities across ASES/Medicaid and develop corresponding presentation materials to be presented to the Secretary of Health. (3.8)
Outside - PR	20	Thacker, Mike	11/19/2019	2.2	\$380.00	\$836.00	Develop documentation that outlines risks associated with the potential ASES / Medicaid consolidation. (2.2)
Outside - PR	20	Thacker, Mike	11/19/2019	0.7	\$380.00	\$266.00	Participate in meeting with D. Jandura (ACG), R. Tabor (ACG), S. Brickner (ACG), J. Schulte (ACG) and V. Estrin (ACG) to plan for AAFAF budget/scope impacts to DOH OR Optimization and Hospital supply chain management work streams and transition in December. (0.7)
Outside - PR	20	Thacker, Mike	11/19/2019	1	\$380.00	\$380.00	Participate on a telephone call with C. Berrios (DOH) to discuss documents needed by the Secretary of Health on the ASES / Medicaid Assessment. (1.0)
Outside - PR	20	Thacker, Mike	11/19/2019	1	\$380.00	\$380.00	Participate on a telephone call with R. Tabor (ACG) to prepare responses to FOMB inquiries into ASES / Medicaid assessment work stream. (1.0)
Outside - PR	20	Thacker, Mike	11/20/2019	3.6	\$380.00	\$1,368.00	Develop materials to be shared with the FOMB on the ASES / Medicaid Assessment on 11/26/19. (3.6)
Outside - PR	20	Thacker, Mike	11/20/2019	0.6	\$380.00	\$228.00	Participate in a meeting with R. Tabor (ACG) to review the progress of the ASES / Medicaid work stream progress and project issues and risks. (0.6)
Outside - PR	20	Thacker, Mike	11/20/2019	4	\$380.00	\$1,520.00	Update the Proposed DOH Structure document that will be presented by the Secretary of Health to the Governor. (4.0)
Outside - PR	20	Thacker, Mike	11/21/2019	2.1	\$380.00	\$798.00	Review and revise ASES / Medicaid benchmarking materials in advance of the FOMB meeting on 11/26. (2.1)
Outside - PR	20	Thacker, Mike	11/21/2019	3.5	\$380.00	\$1,330.00	Revise presentation to be presented to the FOMB on the ASES / Medicaid project on 11/26. (3.5)
Outside - PR	20	Thacker, Mike	11/21/2019	2.5	\$380.00	\$950.00	Revise the proposed organizational structures of ASES / Medicaid to be presented to the Secretary of Health on 11/25. (2.5)
Outside - PR	20	Thacker, Mike	11/22/2019	1	\$380.00	\$380.00	Participate in meeting with D. George (ACG), M. Cabeza (DOH), and C. Berrios (DOH) to review benchmark assessment presentation. (1.0)
Outside - PR	20	Thacker, Mike	11/22/2019	2.1	\$380.00	\$798.00	Review key activities and outcomes from week of 11/18/19 related ASES Diagnostics and Evaluation Plan work streams to prepare for upcoming agency meetings and deliverables. (2.1)
Outside - PR	20	Thacker, Mike	11/22/2019	3.4	\$380.00	\$1,292.00	Revise ASES / Medicaid Assessment Word document summary which will be presented to the Secretary of Health on 11/25. (3.4)
Outside - PR	20	Thacker, Mike	11/22/2019	2.2	\$380.00	\$836.00	Revise ASES / Medicaid project overview presentation to be shared with the FOMB on 11/26 to match inquiries from the provided FOMB agenda. (2.2)
PR	20	Thacker, Mike	11/25/2019	0.8	\$380.00	\$304.00	Document results of 11/25/19 working session with M. Cabeza and C. Berrios (DOH), N. Cruz (Medicaid), and Y. Garcia (ASES) regarding risks with future state ASES / Medicaid organizational designs. (0.8)
PR	20	Thacker, Mike	11/25/2019	1.5	\$380.00	\$570.00	Document results of meeting with the Secretary of Health to review documents for the FOMB meeting on 11/26/19. (1.7)
PR	20	Thacker, Mike	11/25/2019	1.5	\$380.00	\$570.00	Participate in a meeting with C. Berrios (DOH) regarding the results of the ASES / Medicaid working session held on 11/25/19. (1.5)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
PR	20	Thacker, Mike	11/25/2019	1.7	\$380.00	\$646.00	Participate in meeting with the Secretary of Health to review documents for the FOMB meeting on 11/26/19. (1.7)
PR	20	Thacker, Mike	11/25/2019	2	\$380.00	\$760.00	Participate in working session to identify risks with future state ASES / Medicaid org designs with M. Cabeza and C. Berrios (DOH), N. Cruz (Medicaid), Y. Garcia (ASES). (2.0)
PR	20	Thacker, Mike	11/25/2019	1	\$380.00	\$380.00	Prepare materials and questions for 11/25/19 working session with M. Cabeza and C. Berrios (DOH), N. Cruz (Medicaid), and Y. Garcia (ASES) regarding risks with future state ASES / Medicaid organizational designs. (1.0)
PR	20	Thacker, Mike	11/26/2019	1.7	\$380.00	\$646.00	Meet with C. Berrios (DOH) to walk through materials for the FOMB presentation on the ASES / Medicaid assessment. (1.7)
PR	20	Thacker, Mike	11/26/2019	0.3	\$380.00	\$114.00	Participate on telephone call with R. Tabor (ACG) to prepare for 11/26/19 meeting with representatives from AAFAF, FOMB, and DOH to discuss status of ASES / Medicaid work stream. (0.3)
PR	20	Thacker, Mike	11/26/2019	2.9	\$380.00	\$1,102.00	Prepare insights and talking points for 11/26/19 presentation of ASES / Medicaid materials and project progress to the FOMB. (2.9)
PR	20	Thacker, Mike	11/26/2019	1.3	\$380.00	\$494.00	Review and document results from the Nov 26 FOMB meeting on the ASES / Medicaid Assessment. (1.3)
PR	20	Thacker, Mike	11/26/2019	1.1	\$380.00	\$418.00	Participate in the ASES / Medicaid Assessment presentation to the FOMB with M. Cabeza, C. Berrios, R. Rodriguez (DOH) and R. Tabor, D. George, V. Estrin (ACG). (1.1)
PR	20	Thacker, Mike	11/26/2019	1.1	\$380.00	\$418.00	Revise documents related to the ASES / Medicaid Assessment to include findings related to MMIS. (1.1)
Outside - PR	20	Thacker, Mike	11/27/2019	1.7	\$380.00	\$646.00	Conduct research to identify Medicaid data to be presented as part of the 12/3/19 public hearing on Health. (1.7)
Outside - PR	20	Thacker, Mike	11/27/2019	2.1	\$380.00	\$798.00	Review key activities and outcomes from the week of 11/23/19 related ASES Diagnostics and Evaluation Plan work streams to prepare for upcoming agency meetings and deliverables. (2.1)
Outside - PR	20	Thacker, Mike	11/27/2019	3.8	\$380.00	\$1,444.00	Revise ASES / Medicaid Assessment presentation materials to be presented as part of the 12/3/19 public hearing on Health. (3.8)
Outside - PR	20	Thacker, Mike	11/27/2019	0.5	\$380.00	\$190.00	Revise Visio process flow documents for the ASES / Medicaid assessment. (0.5)
Outside - PR	10	Yoshimura, Arren	11/1/2019	0.6	\$332.50	\$199.50	Start creation of financial frameworks for PRITS initiatives (0.6)
Outside - PR	10	Yoshimura, Arren	11/1/2019	0.7	\$332.50	\$232.75	Incorporate Slot numbers provided by G. Gonzalez (The Gaming Commission) into Gaming Commission Financial model (0.7)
Outside - PR	10	Yoshimura, Arren	11/1/2019	1.1	\$332.50	\$365.75	Participate in telephone meeting with G. Gonzalez (The Gaming Commission) to discuss financials of slot machines, machines in route, and sports gambling (1.1)
Outside - PR	10	Yoshimura, Arren	11/1/2019	0.8	\$332.50	\$266.00	Participate in telephone meeting with representatives from Alight and A. Rodrigues (Retiro) to discuss pending contract items and communication/education campaign material (0.8)
Outside - PR	10	Yoshimura, Arren	11/1/2019	0.5	\$332.50	\$166.25	Review redlined Alight contract sent by A. Rodriguez (Retiro) for final review by FOMB (0.5)
Outside - PR	10	Yoshimura, Arren	11/1/2019	0.3	\$332.50	\$99.75	Correspond with L. Bonilla (Retiro) and K. May (Alight) regarding communication materials (0.3)
Outside - PR	10	Yoshimura, Arren	11/1/2019	0.3	\$332.50	\$99.75	Correspond with C. Pacheco (Bank of New York Mellon) regarding mandatory clauses for the Custody Agreement (0.3)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside - PR	10	Yoshimura, Arren	11/1/2019	0.5	\$332.50	\$166.25	Update weekly status report (0.5)
Outside - PR	10	Yoshimura, Arren	11/1/2019	1.5	\$332.50	\$498.75	Review tasks and accomplishments for the week and plan meetings and tasks for the following week (1.5)
Outside - PR	10	Yoshimura, Arren	11/1/2019	0.3	\$332.50	\$99.75	Correspond with K. May (Alight) regarding Banco Poplular contract approvals (0.3)
Outside - PR	10	Yoshimura, Arren	11/1/2019	1.4	\$332.50	\$465.50	Review of ACT 106 amendments proposed by I. Colon (Banco Popular) (1.4);
Outside - PR	10	Yoshimura, Arren	11/1/2019	1.6	\$332.50	\$532.00	Participate in telephone meeting with A. Rodriguez (Retiro) to discuss pending Alight contract items, changes to Banco Poplular documents, and Alight contract final review submission to the FOMB (1.6)
PR	10	Yoshimura, Arren	11/4/2019	1.8	\$332.50	\$598.50	Review ACT 221 governing slot machines to understand fund flow and revenue splits (1.8)
PR	10	Yoshimura, Arren	11/4/2019	0.4	\$332.50	\$133.00	Participate in a discussion with Z. Martinez (AAFAF) to discuss tasks for the week and priority items to complete (0.4)
PR	10	Yoshimura, Arren	11/4/2019	0.5	\$332.50	\$166.25	Participate in telephone meeting with Z. Martinez (AAFAF) and C. Pacheco and T. Kennedy (Bank of New York Mellon) to discuss mandatory clauses for the Custody Agreement (0.5)
PR	10	Yoshimura, Arren	11/4/2019	0.4	\$332.50	\$133.00	Correspond with M. Del Valle (PMA), A. Rodriguez (Retiro), and B. Fernandez (AAFAF) regarding pending contract and legal items (0.4)
PR	10	Yoshimura, Arren	11/5/2019	0.4	\$332.50	\$133.00	Review State CIO report notes sent by S. Stacy (ACG) to inform presentation for the Puerto Rico Innovation and Technology Services Agency (0.4)
PR	10	Yoshimura, Arren	11/5/2019	0.6	\$332.50	\$199.50	Create sample payback chart for Puerto Rico Innovation and Technology Services Agency presentation (0.6)
PR	10	Yoshimura, Arren	11/5/2019	0.9	\$332.50	\$299.25	Create presentation for Puerto Rico Innovation and Technology Services Agency meeting (0.9)
PR	10	Yoshimura, Arren	11/5/2019	1.8	\$332.50	\$598.50	Update financial model to reflect progressive nature of slot revenues (1.8)
PR	10	Yoshimura, Arren	11/5/2019	1.9	\$332.50	\$631.75	Incorporate ACT 221 numbers into Gaming Commission financial model (1.9)
PR	10	Yoshimura, Arren	11/5/2019	2.4	\$332.50	\$798.00	Review and provide comments for Summary Plan Rules document sent by D. Hutton (Alight) (2.4)
PR	10	Yoshimura, Arren	11/5/2019	1.4	\$332.50	\$465.50	Participate in telephone meeting with representatives from Alight and R. Rivera (Retiro) to discuss open technology implementation items (1.4)
PR	10	Yoshimura, Arren	11/6/2019	0.3	\$332.50	\$99.75	Discuss structure and content for the Puerto Rico Innovation and Technology Services agency presentation for 11/7 meeting with S. Stacy (ACG) (0.3)
PR	10	Yoshimura, Arren	11/6/2019	1.1	\$332.50	\$365.75	Continue development of Puerto Rico Innovation and Technology Services agency presentation (1.1)
PR	10	Yoshimura, Arren	11/6/2019	1.2	\$332.50	\$399.00	Incorporate horse racing progressive payouts for Gaming Commission financial model (1.2)
PR	10	Yoshimura, Arren	11/6/2019	1.2	\$332.50	\$399.00	Review Law 122 to understand formation and mandates of the Puerto Rico Innovation and Technology Services agency (1.2)
PR	10	Yoshimura, Arren	11/6/2019	1.3	\$332.50	\$432.25	Create time line template for Puerto Rico Innovation and Technology Services agency presentation (1.3)
PR	10	Yoshimura, Arren	11/6/2019	0.4	\$332.50	\$133.00	Correspond with J. Rohena (Hacienda) regarding transferring demographic data from SURI to Retiro (0.4)
PR	10	Yoshimura, Arren	11/6/2019	0.5	\$332.50	\$166.25	Participate in telephone meeting with M. Del Valle and A. Cuesta (PMA), and Z. Martinez (AAFAF) to discuss garnishment opinion and OMM opinions needed to execute Banco Popular contracts (0.5)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
PR	10	Yoshimura, Arren	11/6/2019	0.8	\$332.50	\$266.00	Participate in telephone meeting with A. Rodriguez (Retiro) to discuss mandatory clauses removed by Bank of New York Mellon counsel (0.8)
PR	10	Yoshimura, Arren	11/6/2019	0.4	\$332.50	\$133.00	Participate in telephone meeting with Z. Ballard (Alight) and Z. Martinez (AAFAF) to discuss Bank of New York Mellon contract and relationship (0.4)
PR	10	Yoshimura, Arren	11/6/2019	0.9	\$332.50	\$299.25	Review Deed of Trust to research if Banco Popular can pay Retiro a refund vs. paying the participant directly to avoid Banco Popular executing the garnishment (0.9)
PR	10	Yoshimura, Arren	11/7/2019	0.6	\$332.50	\$199.50	Prepare for meeting with Puerto Rico Innovation and Technology Service agency (0.6)
PR	10	Yoshimura, Arren	11/7/2019	2.4	\$332.50	\$798.00	Create financial model framework for the Puerto Rico Innovation and Technology Service agency in preparation for FOMB meeting (2.4)
PR	10	Yoshimura, Arren	11/7/2019	2.7	\$332.50	\$897.75	Participate in PRITS business case development meeting with G. Ripoll (PRITS), J. Morales (PRITS), D. Soegaard (PRITS), S. Stacy (ACG) and J. Fullana (ACG) to prioritize agency scope and initiatives for FY20 and develop financial analysis for AAFAF review (2.7)
PR	10	Yoshimura, Arren	11/7/2019	0.7	\$332.50	\$232.75	Participate in telephone meeting with R. Cabrera (Banco Popular) and representatives from Alight to discuss development of garnishment payment process and status of pending legal items (0.7)
Outside - PR	10	Yoshimura, Arren	11/8/2019	0.3	\$332.50	\$99.75	Participate on call with S. Stacy (ACG) to collaborate on development of PRITS financial model (0.3)
Outside - PR	10	Yoshimura, Arren	11/8/2019	1.1	\$332.50	\$365.75	Define input cells and formatting for Puerto Rico Innovation and Technology Service agency financial model (1.1)
Outside - PR	10	Yoshimura, Arren	11/8/2019	1.8	\$332.50	\$598.50	Create personnel expense model for Puerto Rico Innovation and Technology Services Agency financial model (1.8)
Outside - PR	10	Yoshimura, Arren	11/8/2019	2.8	\$332.50	\$931.00	Continue development of financial model framework for the Puerto Rico Innovation and Technology Service agency in preparation for FOMB meeting (2.8)
Outside - PR	10	Yoshimura, Arren	11/8/2019	1.5	\$332.50	\$498.75	Review tasks and accomplishments for the week and plan meetings and tasks for the following week (1.5);
Outside - PR	10	Yoshimura, Arren	11/8/2019	0.5	\$332.50	\$166.25	Update weekly status report (0.5);
Outside - PR	10	Yoshimura, Arren	11/8/2019	0.3	\$332.50	\$99.75	Correspond with Z. Martinez (AAFAF), A. Rodriguez (Retiro), and T. Kennedy (Bank of New York Mellon) regarding pending contract items (0.3)
PR	10	Yoshimura, Arren	11/11/2019	0.7	\$332.50	\$232.75	Incorporate Horse Racing cost structure into Gaming Commission financial model (0.7)
PR	10	Yoshimura, Arren	11/11/2019	2.1	\$332.50	\$698.25	Review Law 75 to understand the formation and mandates of the Puerto Rico Innovation and Technology Services agency (2.1)
PR	10	Yoshimura, Arren	11/11/2019	0.3	\$332.50	\$99.75	Participate in a discussion with A. Sax-Bolder (OMM) to review the latest PROMESA opinion needed for Banco Popular document execution
PR	10	Yoshimura, Arren	11/12/2019	0.5	\$332.50	\$166.25	Incorporate slot machine cost structure into Gaming Commission financial model (0.5)
PR	10	Yoshimura, Arren	11/12/2019	0.6	\$332.50	\$199.50	Meet with M. Cunningham (ACG) to review Puerto Rico Innovation and Technology Services agency financial model to prepare for 11/13 meeting (0.6)
PR	10	Yoshimura, Arren	11/12/2019	0.7	\$332.50	\$232.75	Participate in meeting (via conference call) with S. Stacy (ACG) and M. Cunningham (ACG) to develop PRITS business case 11/13 meeting agenda and analyze FY20 implementation initiatives (0.7)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
PR	10	Yoshimura, Arren	11/12/2019	0.9	\$332.50	\$299.25	Populate implementation report template with cost savings initiatives for Fortaleza (0.9)
PR	10	Yoshimura, Arren	11/12/2019	1.1	\$332.50	\$365.75	Participate in meeting with J. Boo (ACG), J. Fullana (ACG), and M. Cunningham (ACG) to prepare for Fortaleza monthly reporting workshop (1.1)
PR	10	Yoshimura, Arren	11/12/2019	1.6	\$332.50	\$532.00	Participate in working session with J. Boo, J. Fullana, and M. Cunningham (ACG) to prepare a draft of the implementation plan monthly savings report for Fortaleza to submit to AAFAF/FOMB (1.6)
PR	10	Yoshimura, Arren	11/12/2019	2.2	\$332.50	\$731.50	Participate in meeting with representatives from Fortaleza, J. Boo (ACG), J. Fullana (ACG), and M. Cunningham (ACG) to document cost savings initiatives within the agency and create the agency's monthly cost-savings report (2.2)
PR	10	Yoshimura, Arren	11/12/2019	1.1	\$332.50	\$365.75	Review red lined Alight contract and send summary of changes to Z. Martinez (AAFAF) to fulfill FOMB request (1.1)
PR	10	Yoshimura, Arren	11/12/2019	0.9	\$332.50	\$299.25	Participate in telephone meetings with L. Collazo (Retirement Board), C. Tirado (Retiro), and A. Cuesta and M. Del Valle (PMA) to discuss the legal opinion around garnishments requested by Banco Popular (0.9);
PR	10	Yoshimura, Arren	11/12/2019	0.9	\$332.50	\$299.25	Correspond with I. Colon (Banco Popular), Z. Ballard (Alight), and T. Kennedy (Bank of New York Mellon) regarding pending contract items, legal opinions, and ACT 106 amendments (0.9);
PR	10	Yoshimura, Arren	11/12/2019	0.4	\$332.50	\$133.00	Participate in a discussion with Z. Martinez (AAFAF) to discuss tasks for the week and priority items to complete (0.4)
PR	10	Yoshimura, Arren	11/13/2019	0.2	\$332.50	\$66.50	Review key takeaways from the Puerto Rico Innovation and Technology Services meeting with M. Galindo (AAFAF) (0.2)
PR	10	Yoshimura, Arren	11/13/2019	0.6	\$332.50	\$199.50	Prepare for meeting with Puerto Rico Innovation and Technology Service agency (0.6)
PR	10	Yoshimura, Arren	11/13/2019	0.8	\$332.50	\$266.00	Participate on call with S. Stacy (ACG) to debrief from PRITS and prepare agenda for 11/14 Gaming Commission implementation meeting (0.8)
PR	10	Yoshimura, Arren	11/13/2019	0.8	\$332.50	\$266.00	Review Scientific Games presentation for more context on sports betting platforms and systems (0.8)
PR	10	Yoshimura, Arren	11/13/2019	1.2	\$332.50	\$399.00	Continue development of new Gaming Commission financial model (1.2)
PR	10	Yoshimura, Arren	11/13/2019	0.7	\$332.50	\$232.75	Review and provide requested information from FOMB regarding the Alight contract (0.7);
PR	10	Yoshimura, Arren	11/13/2019	0.6	\$332.50	\$199.50	Prepare for meeting with representatives from Alight and L. Collazo (Retirement Board) to discuss garnishments (0.6);
PR	10	Yoshimura, Arren	11/13/2019	1.5	\$332.50	\$498.75	Participate in telephone meeting with representatives from Alight, C. Tirado (Retiro), and L. Collazo (the Retirement Board) to discuss contract signatures, garnishment amendments, and live date implications (1.5);
PR	10	Yoshimura, Arren	11/13/2019	0.4	\$332.50	\$133.00	Participate in a discussion with Z. Martinez (AAFAF) to discuss FOMB information request regarding the Alight contract review (0.4);
PR	10	Yoshimura, Arren	11/13/2019	0.3	\$332.50	\$99.75	Correspond with K. May (Alight) regarding contract execution and live date dependencies (0.3);
PR	10	Yoshimura, Arren	11/13/2019	0.3	\$332.50	\$99.75	Participate in a discussion with B. Fernandez (AAFAF) to review high priority items and tasks for contracting and implementation (0.3)
PR	10	Yoshimura, Arren	11/14/2019	0.6	\$332.50	\$199.50	Meet with L. Guillen to discuss output of Gaming Commission meeting and align on follow up requests and meetings (0.6)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
PR	10	Yoshimura, Arren	11/14/2019	0.7	\$332.50	\$232.75	Correspond with V. Ortiz, G. Gonzalez, C. Quintano, J. Rivera, and Z. Torres (Gaming Commission) regarding meetings for work stream owners (0.7)
PR	10	Yoshimura, Arren	11/14/2019	0.8	\$332.50	\$266.00	Review presentation and prepare for meeting with the Gaming Commission (0.8)
PR	10	Yoshimura, Arren	11/14/2019	1	\$332.50	\$332.50	Participate on telephone meeting with S. Stacy (ACG) to debrief Gaming Commission meeting, track Gaming Commission follow up tasks, and discuss 11/15 deliverables for PRITS (1)
PR	10	Yoshimura, Arren	11/14/2019	1.3	\$332.50	\$432.25	Participate in meeting with J. Rivera and N. Hiraldo (AIDH) and J. Fullana (ACG) to discuss the revenue streams and historic financial data for the horse racing agency (1.3)
PR	10	Yoshimura, Arren	11/14/2019	1.6	\$332.50	\$532.00	Map individual license types and fees to AIDH license categories (1.6)
PR	10	Yoshimura, Arren	11/14/2019	1.8	\$332.50	\$598.50	Participate in meeting with representatives from the Gaming Commission and J. Fullana (ACG) to discuss upcoming meeting with OGP, work stream owners, Sports betting next steps, shared service organizational structure (1.8)
PR	10	Yoshimura, Arren	11/14/2019	0.8	\$332.50	\$266.00	Participate in telephone meeting with K. Jung and K. May (Alight) to discuss live date and enrollment window dependencies and time line accounting for potential holiday disruptions (0.8)
PR	10	Yoshimura, Arren	11/14/2019	0.3	\$332.50	\$99.75	Participate in a discussion with M. Alvarez (AAFAF) to debrief on meeting with Hacienda's SURI team regarding demographic data transfer (0.3);
PR	10	Yoshimura, Arren	11/14/2019	0.5	\$332.50	\$166.25	Participate in a discussion with Z. Martinez and H. Martinez (AAFAF) to discuss open legal items around plan 106 to facilitate transitions of legal duties (0.5);
PR	10	Yoshimura, Arren	11/14/2019	0.3	\$332.50	\$99.75	Participate in telephone meeting with representatives from Alight to discuss ongoing operational tasks and status of contracts (0.3);
PR	10	Yoshimura, Arren	11/14/2019	0.3	\$332.50	\$99.75	Review law 2-2018 sent by Z. Ballard (Alight) to ensure correct processes are followed for the execution of the Alight contract (0.3);
PR	10	Yoshimura, Arren	11/15/2019	1.6	\$332.50	\$532.00	Participate in meeting with A. Billoch (PMA), L. Collazo (the Retirement Board) and C. Tirado (Retiro) do discuss the garnishment opinion requested by Banco Popular (1.6)
PR	10	Yoshimura, Arren	11/15/2019	0.2	\$332.50	\$66.50	Participate in a discussion with Z. Ballard (Alight) to discuss conversations with Bank of New York Mellon regarding the addition of mandatory clauses to the Custody Agreement (0.2);
PR	10	Yoshimura, Arren	11/15/2019	0.3	\$332.50	\$99.75	Review and respond to request for additional information sent by V. Maldonado (FOMB) (0.3);
PR	10	Yoshimura, Arren	11/15/2019	0.3	\$332.50	\$99.75	Participate in a discussion with L. Collazo to discuss potential board resolutions for meeting 11/22 (0.3);
PR	10	Yoshimura, Arren	11/15/2019	0.4	\$332.50	\$133.00	Participate in a discussion with Z. Martinez (AAFAF) to discuss pending legal items to ensure smooth transition of legal support (0.4)
Outside - PR	10	Yoshimura, Arren	11/16/2019	1.5	\$332.50	\$498.75	Review tasks and accomplishments for the week and plan meetings and tasks for the following week (1.5)
Outside - PR	10	Yoshimura, Arren	11/16/2019	0.5	\$332.50	\$166.25	Update weekly status report (0.5)
PR	10	Yoshimura, Arren	11/18/2019	1.8	\$332.50	\$598.50	Review of Tax Center Policy article on State revenues generated from sports gambling to understand mechanics and potential revenue for the Gaming Commission
PR	10	Yoshimura, Arren	11/18/2019	0.4	\$332.50	\$133.00	Update plan 106 implementation report for AAFAF presentation (0.4);

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
PR	10	Yoshimura, Arren	11/18/2019	0.4	\$332.50	\$133.00	Correspond with C. Tirado (Retiro), Z. Ballard (Alight), and B. Fernandez (AAFAF) regarding execution and signing of the Alight contract (0.4)
PR	10	Yoshimura, Arren	11/19/2019	1.1	\$332.50	\$365.75	Research Sports Gambling operating models to prepare for meeting with J. Irizarry (Gaming Commission) (1.1)
PR	10	Yoshimura, Arren	11/19/2019	1.3	\$332.50	\$432.25	Update Gaming Commission Implementation work plan spreadsheet, and implementation report for AAFAF presentation (1.3)
PR	10	Yoshimura, Arren	11/19/2019	2.3	\$332.50	\$764.75	Create projection tables for FY20-FY25 for Slot Machine revenue (2.3)
PR	10	Yoshimura, Arren	11/19/2019	2.4	\$332.50	\$798.00	Review Gaming commission FY 19 bet type and reconcile revenue numbers (2.4)
PR	10	Yoshimura, Arren	11/19/2019	2.8	\$332.50	\$931.00	Revise progressive payout structure to AIDH bet types for Gaming Commission financial model (2.8)
PR	10	Yoshimura, Arren	11/20/2019	0.4	\$332.50	\$133.00	Debrief from Gaming Commission meeting with S. Stacy and C. Gonzalez (ACG) to discuss information gathered and next steps (0.4)
PR	10	Yoshimura, Arren	11/20/2019	0.8	\$332.50	\$266.00	Participate in a meeting with S. Stacy (ACG) to prepare for Gaming Commission status update meeting on 11/21
PR	10	Yoshimura, Arren	11/20/2019	0.9	\$332.50	\$299.25	Revise fund flow for Horse Racing financial model to reflect operating expenses taken out from funding, while payout distributions done separately (0.9)
PR	10	Yoshimura, Arren	11/20/2019	1.7	\$332.50	\$565.25	Participate in meeting with M. Galindo (AAFAF), D. Pelegrina and G. Ripoll (Puerto Rico Innovation and Technology Services), and J. Fullana and M. Cunningham (ACG) to discuss priority projects/initiatives, FY20 deliverables, and FOMB presentation (1.7)
PR	10	Yoshimura, Arren	11/20/2019	1.8	\$332.50	\$598.50	Revise fund flow for Slot financial model to reflect operating expenses taken out before distributions (1.8)
PR	10	Yoshimura, Arren	11/20/2019	2.4	\$332.50	\$798.00	Participate in meeting with C. Gonzalez (ACG) and J. Irizarry and J. Rivera (Gaming Commission) to discuss sports betting operating model and machines in route financial figures (2.4)
PR	10	Yoshimura, Arren	11/20/2019	2.9	\$332.50	\$964.25	Create projection tables for FY20-FY25 for AIDH revenue (2.9)
PR	10	Yoshimura, Arren	11/20/2019	0.7	\$332.50	\$232.75	Correspond with I. Colon (Banco Popular), A. Sax-Bolder (OMM), and L. Collazo (the Retirement Board) regarding legal opinions necessary to execute the Banco Popular documents (0.7);
PR	10	Yoshimura, Arren	11/20/2019	0.3	\$332.50	\$99.75	Participate in meeting with H. Martinez (AAFAF) to discuss pending contract items for the implementation of act 106 (0.3);
PR	10	Yoshimura, Arren	11/20/2019	0.5	\$332.50	\$166.25	Participate in a discussion with B. Fernandez (AAFAF) to review pending legal items for Banco Popular, Alight, and Bank of New York Mellon, and to discuss issues with OMM delivering the PROMESA opinion (0.5);
PR	10	Yoshimura, Arren	11/20/2019	0.2	\$332.50	\$66.50	Participate in a discussion with M. Alvarez (AAFAF) to discuss strategies of getting demographic data from the Hacienda legacy system (0.2)
PR	10	Yoshimura, Arren	11/21/2019	0.6	\$332.50	\$199.50	Participate in meeting with J. Rivera (Gaming), S. Stacy (ACG), J. Fullana (ACG) to review Gaming General Services implementation plan and finance model inputs (0.6)
PR	10	Yoshimura, Arren	11/21/2019	0.6	\$332.50	\$199.50	Participate in meeting with Z. Torres (Gaming), J. Fullana (ACG), and S. Stacy (ACG) to review Gaming Legal implementation workplan (.6)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
PR	10	Yoshimura, Arren	11/21/2019	0.6	\$332.50	\$199.50	Participate in meeting with Z. Torres (Gaming), S. Stacy (ACG), and J. Fullana (ACG) to review Gaming Legal implementation workplan (0.6)
PR	10	Yoshimura, Arren	11/21/2019	1.2	\$332.50	\$399.00	Participate in Gaming project coordination meeting with J. Maymo(Gaming), J. Irizarry (Gaming), Z. Torres (Gaming), I. Ortiz (Gaming), S. Stacy, (ACG) and J. Fullana (ACG) (1.2)
PR	10	Yoshimura, Arren	11/21/2019	1.8	\$332.50	\$598.50	Participate in meeting to review participant facing communications with representatives from Alight, C. Tirado and H. Rivera (Retiro), and L. Collazo (the Retirement Board) (1.8);
PR	10	Yoshimura, Arren	11/21/2019	1.6	\$332.50	\$532.00	Participate in meeting with representatives from Alight, C. Tirado and H. Rivera (Retiro), and L. Collazo (the Retirement Board) to discuss time line, deliverables, and milestones associated with the launch of the enrollment window (1.6);
PR	10	Yoshimura, Arren	11/21/2019	0.4	\$332.50	\$133.00	Participate in meeting with representatives from Alight, C. Tirado and H. Rivera (Retiro), and L. Collazo (the Retirement Board) to discuss amendments to the contract to allow garnishments from participant distributions (0.4);
PR	10	Yoshimura, Arren	11/21/2019	0.4	\$332.50	\$133.00	Participate in a discussion with H. Martinez to discuss legal opinions necessary for Banco Popular contract execution and strategies to finalize them (0.4);
PR	10	Yoshimura, Arren	11/21/2019	0.6	\$332.50	\$199.50	Correspond with R. Cabrera and I. Colon (Banco Popular) to discuss contract revisions, contract maximum cap, and opinions necessary to finalize and execute agreements (0.6);
PR	10	Yoshimura, Arren	11/21/2019	0.4	\$332.50	\$133.00	Correspond with R. Longfield and M. Fortas (Gavion) regarding default investment and principal protection requirement (0.4);
PR	10	Yoshimura, Arren	11/21/2019	0.5	\$332.50	\$166.25	Review Retiro distribution form sent by C. Tirado (Retiro) to assess adjustments that need to be made to satisfy Banco Popular counsel regarding garnishments (0.5)
PR	10	Yoshimura, Arren	11/22/2019	0.6	\$332.50	\$199.50	Review slot machines in route financial projections study sent by I. Ortiz (Gaming Commission) (0.6)
PR	10	Yoshimura, Arren	11/22/2019	0.4	\$332.50	\$133.00	Review red lined Custody Agreement sent by C. Pacheco (Bank of New York Mellon) (0.4);
PR	10	Yoshimura, Arren	11/22/2019	0.6	\$332.50	\$199.50	Participate in telephone meeting with I. Colon (Banco Popular), and B. Fernandez and H. Martinez (AAFAF) to discuss the PROMESA and garnishment opinions necessary to execute the Banco Popular documents (0.6);
PR	10	Yoshimura, Arren	11/22/2019	1.5	\$332.50	\$498.75	Review tasks and accomplishments for the week and plan meetings and tasks for the following week (1.5);
PR	10	Yoshimura, Arren	11/22/2019	0.5	\$332.50	\$166.25	Update weekly status report (0.5)
Outside - PR	10	Yoshimura, Arren	11/25/2019	1.1	\$332.50	\$365.75	Participate on call with J. Boo (ACG), C. Gonzalez (ACG), J. Fullana (ACG), L. Gould (ACG), M. Cunningham (ACG), R. Beil (ACG) and S. Stacy (ACG) to develop AAFAF engagement transition plan (1.1)
Outside - PR	10	Yoshimura, Arren	11/25/2019	1.4	\$332.50	\$465.50	Input FY19 month by month bets into financial model to establish baseline volume (1.4)
Outside - PR	10	Yoshimura, Arren	11/25/2019	2.1	\$332.50	\$698.25	Build sports gambling revenue stream into Gaming Commission financial model (2.1)
Outside - PR	10	Yoshimura, Arren	11/25/2019	2.8	\$332.50	\$931.00	Review bill sent by L. Guillen (AAFAF) detailing the relationship between Tourism and DDEC to understand the legal implications of the Gaming Division of Tourism and the new Gaming Commission (2.8)
Outside - PR	10	Yoshimura, Arren	11/25/2019	0.6	\$332.50	\$199.50	Participate in telephone meeting with A. Rodriguez (Retiro) to discuss priority legal items

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
							for the week and prepare for upcoming meetings (0.6);
Outside - PR	10	Yoshimura, Arren	11/25/2019	0.6	\$332.50	\$199.50	Participate in telephone meeting with representatives from AAFAF and representatives from OMM to discuss the PROMESA legal opinion and potential middle ground suggestions for Banco Popular (0.6);
Outside - PR	10	Yoshimura, Arren	11/25/2019	0.3	\$332.50	\$99.75	Correspond with M. Fortas and R. Longfield (Gavion) regarding principal guarantee language in the BPAS fund fact sheet (0.3)
Outside - PR	10	Yoshimura, Arren	11/26/2019	0.4	\$332.50	\$133.00	Incorporate FY19 licensing revenue into Slot financials for Gaming financial model (0.4)
Outside - PR	10	Yoshimura, Arren	11/26/2019	0.6	\$332.50	\$199.50	Incorporate ticket sales into Horse Racing revenues and payouts for Gaming financial model (0.6)
Outside - PR	10	Yoshimura, Arren	11/26/2019	1	\$332.50	\$332.50	Participate in telephone meeting with S. Stacy and R. Beil (ACG) to discuss organizational structure, work plan, financial model, and key meetings for the week of 12/2 (1)
Outside - PR	10	Yoshimura, Arren	11/26/2019	1.7	\$332.50	\$565.25	Finish review of bill sent by L. Guillen detailing the relationship between Tourism and DDEC to understand the legal implications of the Gaming Division of Tourism and the new Gaming Commission (1.7)
Outside - PR	10	Yoshimura, Arren	11/26/2019	2.4	\$332.50	\$798.00	Build Act 257 Machines in Route financial worksheet into Gaming Commission financial model (2.4)
Outside - PR	10	Yoshimura, Arren	11/26/2019	0.4	\$332.50	\$133.00	Participate in telephone meeting with representatives from AAFAF, P. Friedman and A. Sax-Bolder (OMM), and I. Colon (Banco Popular) to discuss PROMESA legal opinion (0.4)
Outside - PR	10	Yoshimura, Arren	11/26/2019	0.2	\$332.50	\$66.50	Debrief on Banco Popular/OMM meeting with B. Fernandez (AAFAF) (0.2);
Outside - PR	10	Yoshimura, Arren	11/26/2019	0.6	\$332.50	\$199.50	Participate in telephone meeting with M. Fortas and R. Longfield (Gavion), and M. Alvarez (AAFAF) to discuss disclosure language on the BPAS fund fact sheet regarding principal protection (0.6)
Outside - PR	10	Yoshimura, Arren	11/26/2019	1.2	\$332.50	\$399.00	Participate in telephone meeting with representatives from Alight, and C. Tirado and H. Rivera (Retiro) to discuss pending technology issues and demographic corrections (1.2)
Outside - PR	10	Yoshimura, Arren	11/27/2019	1.1	\$332.50	\$365.75	Review Organizational Structures sent by S. Stacy to identify any redundant functions and reduce headcount (1.1)
Outside - PR	10	Yoshimura, Arren	11/27/2019	0.3	\$332.50	\$99.75	Participate in telephone meeting with representatives from Bank of New York Mellon, representatives from Retiro, and L. Collazo (the Retirement Board) to discuss contract maximum and other pending sections of the Custody Agreement (0.3)
Outside - PR	10	Yoshimura, Arren	11/27/2019	0.4	\$332.50	\$133.00	Participate in telephone meeting with A. Sax-Bolder (OMM) to discuss PROMESA legal opinion (0.4);
Outside - PR	10	Yoshimura, Arren	11/27/2019	0.2	\$332.50	\$66.50	Participate in telephone meeting with C. Tirado (Retiro) to discuss Reserve account ownership (0.2);
Outside - PR	10	Yoshimura, Arren	11/27/2019	0.9	\$332.50	\$299.25	Review tasks and accomplishments for the week and plan meetings and tasks for the following week (0.9);
Outside - PR	10	Yoshimura, Arren	11/27/2019	0.5	\$332.50	\$166.25	Update weekly status report (0.5)

Total Hourly Fees	1550.6	\$542,234.77
Total Fees		\$542,234.77

Expenses Detail

Expense Type	Professional	Date	Expense	Description	Reference
Meals - PR	Beil, Rebecca	11/1/2019	\$70.00	Per diem meal expenses in Puerto Rico	
Transportation - PR	Beil, Rebecca	11/1/2019	\$29.12	Per diem transportation expense in Puerto Rico	
Meals - PR	Beil, Rebecca	11/4/2019	\$70.00	Per diem meal expenses in Puerto Rico	
Transportation - PR	Beil, Rebecca	11/4/2019	\$29.12	Per diem transportation expense in Puerto Rico	
Meals - PR	Beil, Rebecca	11/5/2019	\$70.00	Per diem meal expenses in Puerto Rico	
Transportation - PR	Beil, Rebecca	11/5/2019	\$29.12	Per diem transportation expense in Puerto Rico	
Meals - PR	Beil, Rebecca	11/6/2019	\$70.00	Per diem meal expenses in Puerto Rico	
Transportation - PR	Beil, Rebecca	11/6/2019	\$29.12	Per diem transportation expense in Puerto Rico	
Lodging - PR	Beil, Rebecca	11/7/2019	\$2,439.45	Lodging in San Juan, PR from 10/29/19 to 11/7/19 (9 nights)	1
Meals - PR	Beil, Rebecca	11/7/2019	\$42.00	Travel day per diem meal expenses in Puerto Rico	
Transportation - PR	Beil, Rebecca	11/7/2019	\$29.12	Per diem transportation expense in Puerto Rico	
Transportation - US	Beil, Rebecca	11/8/2019	\$44.87	Travel from airport to home on 11/8/19	2
Airfare	Beil, Rebecca	11/13/2019	\$448.40	Roundtrip airfare from San Juan, PR to Nashville, TN 11/7/19 to 11/13/19	3
Meals - PR	Beil, Rebecca	11/13/2019	\$42.00	Travel day per diem meal expenses in Puerto Rico	
Meals - US	Beil, Rebecca	11/13/2019	\$8.12	Travel meal breakfast	4
Transportation - PR	Beil, Rebecca	11/13/2019	\$29.12	Per diem transportation expense in Puerto Rico	
Meals - PR	Beil, Rebecca	11/14/2019	\$70.00	Per diem meal expenses in Puerto Rico	
Transportation - PR	Beil, Rebecca	11/14/2019	\$29.12	Per diem transportation expense in Puerto Rico	
Airfare	Beil, Rebecca	11/15/2019	\$251.70	One-way airfare from San Juan, PR to Nashville, TN 11/15/19	5
Lodging - PR	Beil, Rebecca	11/15/2019	\$542.10	Lodging in San Juan, PR from 11/13/19 to 11/15/19 (2 nights)	6
Meals - PR	Beil, Rebecca	11/15/2019	\$42.00	Travel day per diem meal expenses in Puerto Rico	
Transportation - PR	Beil, Rebecca	11/15/2019	\$29.12	Per diem transportation expense in Puerto Rico	
Transportation - US	Beil, Rebecca	11/15/2019	\$26.15	Travel from airport to home on 11/15/19	7
Airfare	Boo, Jason	11/4/2019	\$479.40	Roundtrip airfare from Chicago, IL to San Juan, PR 11/4/19 to 11/7/19	8
Meals - PR	Boo, Jason	11/4/2019	\$42.00	Travel day per diem meal expenses in Puerto Rico	
Transportation - PR	Boo, Jason	11/4/2019	\$29.12	Per diem transportation expense in Puerto Rico	
Transportation - US	Boo, Jason	11/4/2019	\$89.69	Travel from home to airport on 11/4/19	9
Meals - PR	Boo, Jason	11/5/2019	\$70.00	Per diem meal expenses in Puerto Rico	
Transportation - PR	Boo, Jason	11/5/2019	\$29.12	Per diem transportation expense in Puerto Rico	
Meals - PR	Boo, Jason	11/6/2019	\$70.00	Per diem meal expenses in Puerto Rico	
Transportation - PR	Boo, Jason	11/6/2019	\$29.12	Per diem transportation expense in Puerto Rico	
Lodging - PR	Boo, Jason	11/7/2019	\$813.15	Lodging in San Juan, PR from 11/4/19 to 11/7/19 (3 nights)	10
Meals - PR	Boo, Jason	11/7/2019	\$42.00	Travel day per diem meal expenses in Puerto Rico	
Transportation - PR	Boo, Jason	11/7/2019	\$29.12	Per diem transportation expense in Puerto Rico	
Transportation - US	Boo, Jason	11/7/2019	\$89.91	Travel from airport to home on 11/7/19	11
Airfare	Boo, Jason	11/11/2019	\$570.40	Roundtrip airfare from Chicago, IL to San Juan, PR 11/11/19 to 11/13/19	12
Meals - PR	Boo, Jason	11/11/2019	\$42.00	Travel day per diem meal expenses in Puerto Rico	
Transportation - PR	Boo, Jason	11/11/2019	\$29.12	Per diem transportation expense in Puerto Rico	
Transportation - US	Boo, Jason	11/11/2019	\$84.76	Travel from home to airport on 11/11/19	13

Expense Type	Professional	Date	Expense	Description	Reference
Meals - PR	Boo, Jason	11/12/2019	\$70.00	Per diem meal expenses in Puerto Rico	
Transportation - PR	Boo, Jason	11/12/2019	\$29.12	Per diem transportation expense in Puerto Rico	
Lodging - PR	Boo, Jason	11/13/2019	\$542.10	Lodging in San Juan, PR from 11/11/19 to 11/13/19 (2 nights)	14
Meals - PR	Boo, Jason	11/13/2019	\$42.00	Travel day per diem meal expenses in Puerto Rico	
Meals - US	Boo, Jason	11/13/2019	\$27.13	Travel meal, dinner	15
Transportation - PR	Boo, Jason	11/13/2019	\$29.12	Per diem transportation expense in Puerto Rico	
Transportation - US	Boo, Jason	11/13/2019	\$81.71	Travel from airport to home on 11/13/19	16
Airfare	Brickner, Stephen	11/4/2019	\$920.40	Roundtrip airfare from Nashville, TN to San Juan, PR 11/4/19 - 11/7/19	17
Meals - PR	Brickner, Stephen	11/4/2019	\$42.00	Travel day per diem meal expenses in Puerto Rico	
Meals - US	Brickner, Stephen	11/4/2019	\$92.93	Travel meal, lunch	18
Transportation - PR	Brickner, Stephen	11/4/2019	\$29.12	Per diem transportation expense in Puerto Rico	
Meals - PR	Brickner, Stephen	11/5/2019	\$70.00	Per diem meal expenses in Puerto Rico	
Transportation - PR	Brickner, Stephen	11/5/2019	\$29.12	Per diem transportation expense in Puerto Rico	
Meals - PR	Brickner, Stephen	11/6/2019	\$70.00	Per diem meal expenses in Puerto Rico	
Transportation - PR	Brickner, Stephen	11/6/2019	\$29.12	Per diem transportation expense in Puerto Rico	
Lodging - PR	Brickner, Stephen	11/7/2019	\$813.15	Lodging in San Juan, PR from 11/4/19 to 11/7/19 (3 nights)	19
Meals - PR	Brickner, Stephen	11/7/2019	\$42.00	Travel day per diem meal expenses in Puerto Rico	
Meals - US	Brickner, Stephen	11/7/2019	\$4.49	Travel meal, snack	20
Transportation - PR	Brickner, Stephen	11/7/2019	\$29.12	Per diem transportation expense in Puerto Rico	
Transportation - US	Brickner, Stephen	11/7/2019	\$72.71	Parking at the airport from 11/4/19 to 11/7/19	21
Airfare	Brickner, Stephen	11/11/2019	\$361.20	One-way airfare from Nashville, TN to San Juan, PR on 11/11/19	22
Meals - PR	Brickner, Stephen	11/11/2019	\$42.00	Travel day per diem meal expenses in Puerto Rico	
Meals - US	Brickner, Stephen	11/11/2019	\$62.60	Travel meal, dinner	23
Meals - US	Brickner, Stephen	11/11/2019	\$9.55	Travel meal, lunch	24
Transportation - PR	Brickner, Stephen	11/11/2019	\$29.12	Per diem transportation expense in Puerto Rico	
Transportation - US	Brickner, Stephen	11/11/2019	\$15.93	Travel from home to airport on 11/11/19	25
Meals - PR	Brickner, Stephen	11/12/2019	\$70.00	Per diem meal expenses in Puerto Rico	
Transportation - PR	Brickner, Stephen	11/12/2019	\$29.12	Per diem transportation expense in Puerto Rico	
Meals - PR	Brickner, Stephen	11/13/2019	\$70.00	Per diem meal expenses in Puerto Rico	
Transportation - PR	Brickner, Stephen	11/13/2019	\$29.12	Per diem transportation expense in Puerto Rico	
Airfare	Brickner, Stephen	11/14/2019	\$162.70	One-way airfare San Juan, PR to Greenville, SC on 11/14/19	26
Lodging - PR	Brickner, Stephen	11/14/2019	\$813.15	Lodging in San Juan, PR from 11/11/19 to 11/14/19 (3 nights)	27
Meals - PR	Brickner, Stephen	11/14/2019	\$42.00	Travel day per diem meal expenses in Puerto Rico	
Meals - US	Brickner, Stephen	11/14/2019	\$23.06	Travel meal, lunch	28
Meals - US	Brickner, Stephen	11/14/2019	\$4.45	Travel meal, snack	29
Meals - US	Brickner, Stephen	11/14/2019	\$4.23	Travel meal, snack	30
Transportation - PR	Brickner, Stephen	11/14/2019	\$29.12	Per diem transportation expense in Puerto Rico	
Airfare	Brickner, Stephen	11/28/2019	\$197.20	One-way airfare from Nashville, TN to San Juan, PR on 11/28/19	31
Transportation - US	Brickner, Stephen	11/28/2019	\$23.76	Travel from home to airport on 11/28/19	32
Airfare	Cunningham, Matthew	11/11/2019	\$700.40	Roundtrip airfare from Nashville, TN to San Juan, PR 11/11/19 to 11/13/19	33
Meals - PR	Cunningham, Matthew	11/11/2019	\$42.00	Travel day per diem meal expenses in Puerto Rico	

Expense Type	Professional	Date	Expense	Description	Reference
Transportation - PR	Cunningham, Matthew	11/11/2019	\$29.12	Per diem transportation expense in Puerto Rico	
Meals - PR	Cunningham, Matthew	11/12/2019	\$70.00	Per diem meal expenses in Puerto Rico	
Transportation - PR	Cunningham, Matthew	11/12/2019	\$29.12	Per diem transportation expense in Puerto Rico	
Lodging - PR	Cunningham, Matthew	11/13/2019	\$542.10	Lodging in San Juan, PR from 11/11/19 to 11/13/19 (2 nights)	34
Meals - PR	Cunningham, Matthew	11/13/2019	\$42.00	Travel day per diem meal expenses in Puerto Rico	
Transportation - PR	Cunningham, Matthew	11/13/2019	\$29.12	Per diem transportation expense in Puerto Rico	
Airfare	Cunningham, Matthew	11/18/2019	\$772.42	Roundtrip airfare from Nashville, TN to San Juan, PR 11/18/19 to 11/21/19	35
Meals - PR	Cunningham, Matthew	11/18/2019	\$42.00	Travel day per diem meal expenses in Puerto Rico	
Transportation - PR	Cunningham, Matthew	11/18/2019	\$29.12	Per diem transportation expense in Puerto Rico	
Meals - PR	Cunningham, Matthew	11/19/2019	\$70.00	Per diem meal expenses in Puerto Rico	
Transportation - PR	Cunningham, Matthew	11/19/2019	\$29.12	Per diem transportation expense in Puerto Rico	
Meals - PR	Cunningham, Matthew	11/20/2019	\$70.00	Per diem meal expenses in Puerto Rico	
Transportation - PR	Cunningham, Matthew	11/20/2019	\$29.12	Per diem transportation expense in Puerto Rico	
Lodging - PR	Cunningham, Matthew	11/21/2019	\$813.15	Lodging in San Juan, PR from 11/18/19 to 11/21/19 (3 nights)	36
Meals - PR	Cunningham, Matthew	11/21/2019	\$42.00	Travel day per diem meal expenses in Puerto Rico	
Meals - US	Cunningham, Matthew	11/21/2019	\$53.27	Travel meal, dinner	37
Transportation - PR	Cunningham, Matthew	11/21/2019	\$29.12	Per diem transportation expense in Puerto Rico	
Airfare	Edwards, Jessica	11/4/2019	\$326.20	One-way airfare from Pensacola, FL to San Juan, PR 11/4/19.	38
Meals - PR	Edwards, Jessica	11/4/2019	\$42.00	Travel day per diem meal expenses in Puerto Rico	
Meals - US	Edwards, Jessica	11/4/2019	\$3.99	Travel meal, snack	39
Transportation - PR	Edwards, Jessica	11/4/2019	\$29.12	Per diem transportation expense in Puerto Rico	
Transportation - US	Edwards, Jessica	11/4/2019	\$102.40	Travel from home to airport on 11/4/19	40
Meals - PR	Edwards, Jessica	11/5/2019	\$70.00	Per diem meal expenses in Puerto Rico	
Transportation - PR	Edwards, Jessica	11/5/2019	\$29.12	Per diem transportation expense in Puerto Rico	
Meals - PR	Edwards, Jessica	11/6/2019	\$70.00	Per diem meal expenses in Puerto Rico	
Transportation - PR	Edwards, Jessica	11/6/2019	\$29.12	Per diem transportation expense in Puerto Rico	
Meals - PR	Edwards, Jessica	11/7/2019	\$70.00	Per diem meal expenses in Puerto Rico	
Transportation - PR	Edwards, Jessica	11/7/2019	\$29.12	Per diem transportation expense in Puerto Rico	
Airfare	Edwards, Jessica	11/8/2019	\$493.20	One-way airfare from San Juan, PR to Nashville, TN 11/8/19	41
Lodging - PR	Edwards, Jessica	11/8/2019	\$1,084.20	Lodging in San Juan, PR from 11/4/19 to 11/08/19 (4 nights)	42
Meals - PR	Edwards, Jessica	11/8/2019	\$42.00	Travel day per diem meal expenses in Puerto Rico	
Meals - US	Edwards, Jessica	11/8/2019	\$30.40	Travel meal, lunch	43
Transportation - PR	Edwards, Jessica	11/8/2019	\$29.12	Per diem transportation expense in Puerto Rico	
Transportation - US	Edwards, Jessica	11/8/2019	\$24.58	Travel from airport to home on 11/8/19	44
Airfare	Edwards, Jessica	11/12/2019	\$442.40	Roundtrip airfare from Nashville, TN to San Juan, PR from 11/12/19 to 11/14/19	45
Lodging - PR	Edwards, Jessica	11/12/2019	\$271.05	Lodging in San Juan, PR 11/12/19 (1 night)	46
Meals - PR	Edwards, Jessica	11/12/2019	\$42.00	Travel day per diem meal expenses in Puerto Rico	

Expense Type	Professional	Date	Expense	Description	Reference
Meals - US	Edwards, Jessica	11/12/2019	\$14.38	Travel meal, breakfast	47
Meals - US	Edwards, Jessica	11/12/2019	\$18.68	Travel meal, lunch	48
Transportation - PR	Edwards, Jessica	11/12/2019	\$29.12	Per diem transportation expense in Puerto Rico	
Transportation - US	Edwards, Jessica	11/12/2019	\$16.93	Travel from home to airport on 11/12/19	49
Lodging - PR	Edwards, Jessica	11/13/2019	\$271.05	Lodging in San Juan, PR 11/13/19 (1 night)	50
Meals - PR	Edwards, Jessica	11/13/2019	\$70.00	Per diem meal expenses in Puerto Rico	
Transportation - PR	Edwards, Jessica	11/13/2019	\$29.12	Per diem transportation expense in Puerto Rico	
Meals - PR	Edwards, Jessica	11/14/2019	\$42.00	Travel day per diem meal expenses in Puerto Rico	
Meals - US	Edwards, Jessica	11/14/2019	\$13.14	Travel meal, lunch	51
Transportation - PR	Edwards, Jessica	11/14/2019	\$29.12	Per diem transportation expense in Puerto Rico	
Transportation - US	Edwards, Jessica	11/14/2019	\$20.40	Travel from airport to home on 11/14/19	52
Airfare	Fullana, Jaime	11/4/2019	\$623.40	Round trip airfare from Boston, MA to San Juan, PR 11/4/19 to 11/7/19	53
Meals - PR	Fullana, Jaime	11/4/2019	\$42.00	Travel day per diem meal expenses in Puerto Rico	
Transportation - PR	Fullana, Jaime	11/4/2019	\$29.12	Per diem transportation expense in Puerto Rico	
Transportation - US	Fullana, Jaime	11/4/2019	\$15.02	Travel from home to airport on 11/4/2019	54
Meals - PR	Fullana, Jaime	11/5/2019	\$70.00	Per diem meal expenses in Puerto Rico	
Transportation - PR	Fullana, Jaime	11/5/2019	\$29.12	Per diem transportation expense in Puerto Rico	
Meals - PR	Fullana, Jaime	11/6/2019	\$70.00	Per diem meal expenses in Puerto Rico	
Transportation - PR	Fullana, Jaime	11/6/2019	\$29.12	Per diem transportation expense in Puerto Rico	
Meals - PR	Fullana, Jaime	11/7/2019	\$42.00	Travel day per diem meal expenses in Puerto Rico	
Transportation - PR	Fullana, Jaime	11/7/2019	\$29.12	Per diem transportation expense in Puerto Rico	
Airfare	Fullana, Jaime	11/11/2019	\$383.70	One-way airfare from Boston, MA to San Juan, PR to 11/11/19	55
Meals - PR	Fullana, Jaime	11/11/2019	\$42.00	Travel day per diem meal expenses in Puerto Rico	
Transportation - PR	Fullana, Jaime	11/11/2019	\$29.12	Per diem transportation expense in Puerto Rico	
Transportation - US	Fullana, Jaime	11/11/2019	\$14.46	Travel from home to airport on 11/11/19	56
Meals - PR	Fullana, Jaime	11/12/2019	\$70.00	Per diem meal expenses in Puerto Rico	
Transportation - PR	Fullana, Jaime	11/12/2019	\$29.12	Per diem transportation expense in Puerto Rico	
Meals - PR	Fullana, Jaime	11/13/2019	\$70.00	Per diem meal expenses in Puerto Rico	
Transportation - PR	Fullana, Jaime	11/13/2019	\$29.12	Per diem transportation expense in Puerto Rico	
Airfare	Fullana, Jaime	11/14/2019	\$348.02	Roundtrip airfare from San, Juan, PR to Philadelphia, PA 11/14/19 to 11/18/19	57
Meals - PR	Fullana, Jaime	11/14/2019	\$42.00	Travel day per diem meal expenses in Puerto Rico	
Transportation - PR	Fullana, Jaime	11/14/2019	\$29.12	Per diem transportation expense in Puerto Rico	
Meals - PR	Fullana, Jaime	11/18/2019	\$42.00	Travel day per diem meal expenses in Puerto Rico	
Transportation - PR	Fullana, Jaime	11/18/2019	\$29.12	Per diem transportation expense in Puerto Rico	
Meals - PR	Fullana, Jaime	11/19/2019	\$70.00	Per diem meal expenses in Puerto Rico	
Transportation - PR	Fullana, Jaime	11/19/2019	\$29.12	Per diem transportation expense in Puerto Rico	
Meals - PR	Fullana, Jaime	11/20/2019	\$70.00	Per diem meal expenses in Puerto Rico	
Transportation - PR	Fullana, Jaime	11/20/2019	\$29.12	Per diem transportation expense in Puerto Rico	
Airfare	Fullana, Jaime	11/21/2019	\$273.70	One-way airfare from San Juan, PR to Boston, MA 11/21/19	58
Meals - PR	Fullana, Jaime	11/21/2019	\$42.00	Travel day per diem meal expenses in Puerto Rico	
Transportation - PR	Fullana, Jaime	11/21/2019	\$29.12	Per diem transportation expense in Puerto Rico	
Airfare	Gould, Laura	11/19/2019	\$1,146.40	Roundtrip airfare from Nashville, TN to San Juan, PR 11/19/19 to 11/21/19	59
Meals - PR	Gould, Laura	11/19/2019	\$42.00	Travel day per diem meal expenses in Puerto Rico	

Expense Type	Professional	Date	Expense	Description	Reference
Meals - US	Gould, Laura	11/19/2019	\$5.30	Travel meal, snack	60
Meals - US	Gould, Laura	11/19/2019	\$66.23	Travel meal, lunch	61
Transportation - PR	Gould, Laura	11/19/2019	\$29.12	Per diem transportation expense in Puerto Rico	
Meals - PR	Gould, Laura	11/20/2019	\$70.00	Per diem meal expenses in Puerto Rico	
Transportation - PR	Gould, Laura	11/20/2019	\$29.12	Per diem transportation expense in Puerto Rico	
Lodging - PR	Gould, Laura	11/21/2019	\$542.10	Lodging in San Juan, PR from 11/19/19 to 11/21/19 (2 night)	62
Meals - PR	Gould, Laura	11/21/2019	\$42.00	Travel day per diem meal expenses in Puerto Rico	
Meals - US	Gould, Laura	11/21/2019	\$8.62	Travel meal, lunch	63
Transportation - PR	Gould, Laura	11/21/2019	\$29.12	Per diem transportation expense in Puerto Rico	
Transportation - US	Gould, Laura	11/21/2019	\$72.00	Parking at airport 11/19/19 to 11/21/19	64
Airfare	Jandura, Daniel	11/4/2019	\$595.40	Roundtrip airfare from Nashville, TN to San Juan, PR 11/4/19 to 11/7/19	65
Lodging - PR	Jandura, Daniel	11/4/2019	\$234.45	Lodging in San Juan, PR 11/4/19 (1 night)	66
Meals - PR	Jandura, Daniel	11/4/2019	\$42.00	Travel day per diem meal expenses in Puerto Rico	
Meals - US	Jandura, Daniel	11/4/2019	\$32.91	Travel meal, lunch	67
Transportation - PR	Jandura, Daniel	11/4/2019	\$29.12	Per diem transportation expense in Puerto Rico	
Lodging - PR	Jandura, Daniel	11/5/2019	\$234.45	Lodging in San Juan, PR 11/5/19 (1 night)	68
Meals - PR	Jandura, Daniel	11/5/2019	\$70.00	Per diem meal expenses in Puerto Rico	
Transportation - PR	Jandura, Daniel	11/5/2019	\$29.12	Per diem transportation expense in Puerto Rico	
Lodging - PR	Jandura, Daniel	11/6/2019	\$234.45	Lodging in San Juan, PR 11/6/19 (1 night)	69
Meals - PR	Jandura, Daniel	11/6/2019	\$70.00	Per diem meal expenses in Puerto Rico	
Transportation - PR	Jandura, Daniel	11/6/2019	\$29.12	Per diem transportation expense in Puerto Rico	
Meals - PR	Jandura, Daniel	11/7/2019	\$42.00	Travel day per diem meal expenses in Puerto Rico	
Meals - US	Jandura, Daniel	11/7/2019	\$15.59	Travel meal, lunch	70
Transportation - PR	Jandura, Daniel	11/7/2019	\$29.12	Per diem transportation expense in Puerto Rico	
Transportation - US	Jandura, Daniel	11/7/2019	\$72.71	Parking at airport 11/4/19 to 11/7/19	71
Airfare	Jandura, Daniel	11/11/2019	\$583.40	Roundtrip airfare from Nashville, TN to San Juan, PR 11/11/19 to 11/14/19	72
Lodging - PR	Jandura, Daniel	11/11/2019	\$271.05	Lodging in San Juan, PR 11/11/19 (1 night)	73
Meals - PR	Jandura, Daniel	11/11/2019	\$42.00	Travel day per diem meal expenses in Puerto Rico	
Meals - US	Jandura, Daniel	11/11/2019	\$14.29	Travel meal, lunch	74
Transportation - PR	Jandura, Daniel	11/11/2019	\$29.12	Per diem transportation expense in Puerto Rico	
Lodging - PR	Jandura, Daniel	11/12/2019	\$234.45	Lodging in San Juan, PR 11/12/19 (1 night)	75
Meals - PR	Jandura, Daniel	11/12/2019	\$70.00	Per diem meal expenses in Puerto Rico	
Transportation - PR	Jandura, Daniel	11/12/2019	\$29.12	Per diem transportation expense in Puerto Rico	
Lodging - PR	Jandura, Daniel	11/13/2019	\$234.45	Lodging in San Juan, PR 11/13/19 (1 night)	76
Meals - PR	Jandura, Daniel	11/13/2019	\$70.00	Per diem meal expenses in Puerto Rico	
Transportation - PR	Jandura, Daniel	11/13/2019	\$29.12	Per diem transportation expense in Puerto Rico	
Meals - PR	Jandura, Daniel	11/14/2019	\$42.00	Travel day per diem meal expenses in Puerto Rico	
Meals - US	Jandura, Daniel	11/14/2019	\$10.69	Travel meal, lunch	77
Transportation - PR	Jandura, Daniel	11/14/2019	\$29.12	Per diem transportation expense in Puerto Rico	
Transportation - US	Jandura, Daniel	11/14/2019	\$72.71	Parking at airport 11/11/19 to 11/14/19	78
Airfare	Schulte, Justin	11/4/2019	\$882.40	Roundtrip airfare from Nashville, TN to San Juan, PR (11/4/19 - 11/7/19)	79
Meals - PR	Schulte, Justin	11/4/2019	\$42.00	Travel day per diem meal expenses in Puerto Rico	
Meals - US	Schulte, Justin	11/4/2019	\$6.48	Travel meal, dinner	80

Expense Type	Professional	Date	Expense	Description	Reference
Meals - US	Schulte, Justin	11/4/2019	\$7.73	Travel meal, lunch	81
Transportation - PR	Schulte, Justin	11/4/2019	\$29.12	Per diem transportation expense in Puerto Rico	
Transportation - US	Schulte, Justin	11/4/2019	\$14.06	Travel from home to airport on 11/4/2019	82
Meals - PR	Schulte, Justin	11/5/2019	\$70.00	Per diem meal expenses in Puerto Rico	
Transportation - PR	Schulte, Justin	11/5/2019	\$29.12	Per diem transportation expense in Puerto Rico	
Meals - PR	Schulte, Justin	11/6/2019	\$70.00	Per diem meal expenses in Puerto Rico	
Transportation - PR	Schulte, Justin	11/6/2019	\$29.12	Per diem transportation expense in Puerto Rico	
Lodging - PR	Schulte, Justin	11/7/2019	\$813.15	Lodging in San Juan, PR 11/4/19 - 11/7/19 (3 nights)	83
Meals - PR	Schulte, Justin	11/7/2019	\$42.00	Travel day per diem meal expenses in Puerto Rico	
Transportation - PR	Schulte, Justin	11/7/2019	\$29.12	Per diem transportation expense in Puerto Rico	
Transportation - US	Schulte, Justin	11/7/2019	\$22.37	Travel from airport to home on 11/4/2019	84
Lodging - PR	Stacy, Sean	11/1/2019	\$1,084.20	Lodging in San Juan, PR 10/28/19 - 11/1/19 (4 nights)	85
Meals - PR	Stacy, Sean	11/1/2019	\$42.00	Travel day per diem meal expenses in Puerto Rico	
Meals - US	Stacy, Sean	11/1/2019	\$7.49	Travel meal, lunch	86
Transportation - PR	Stacy, Sean	11/1/2019	\$29.12	Per diem transportation expense in Puerto Rico	
Airfare	Stacy, Sean	11/4/2019	\$476.40	Roundtrip airfare from Nashville, TN to San Juan, PR (11/4/19-11/7/19)	87
Meals - PR	Stacy, Sean	11/4/2019	\$42.00	Travel day per diem meal expenses in Puerto Rico	
Meals - US	Stacy, Sean	11/4/2019	\$7.98	Travel meal, snack	88
Transportation - PR	Stacy, Sean	11/4/2019	\$29.12	Per diem transportation expense in Puerto Rico	
Meals - PR	Stacy, Sean	11/5/2019	\$70.00	Per diem meal expenses in Puerto Rico	
Transportation - PR	Stacy, Sean	11/5/2019	\$29.12	Per diem transportation expense in Puerto Rico	
Meals - PR	Stacy, Sean	11/6/2019	\$70.00	Per diem meal expenses in Puerto Rico	
Transportation - PR	Stacy, Sean	11/6/2019	\$29.12	Per diem transportation expense in Puerto Rico	
Lodging - PR	Stacy, Sean	11/7/2019	\$813.15	Lodging in San Juan, PR from 11/4/19 to 11/7/19 (3 nights)	89
Meals - PR	Stacy, Sean	11/7/2019	\$42.00	Travel day per diem meal expenses in Puerto Rico	
Meals - US	Stacy, Sean	11/7/2019	\$7.05	Travel meal, dinner	90
Transportation - PR	Stacy, Sean	11/7/2019	\$29.12	Per diem transportation expense in Puerto Rico	
Transportation - US	Stacy, Sean	11/7/2019	\$29.44	Travel from airport to home on 11/7/2019	91
Airfare	Stacy, Sean	11/18/2019	\$351.40	Roundtrip airfare from Nashville, TN to San Juan, PR (11/18/19-11/22/19)	92
Meals - PR	Stacy, Sean	11/18/2019	\$42.00	Travel day per diem meal expenses in Puerto Rico	
Meals - US	Stacy, Sean	11/18/2019	\$52.73	Travel meal, lunch	93
Transportation - PR	Stacy, Sean	11/18/2019	\$29.12	Per diem transportation expense in Puerto Rico	
Meals - PR	Stacy, Sean	11/19/2019	\$70.00	Per diem meal expenses in Puerto Rico	
Transportation - PR	Stacy, Sean	11/19/2019	\$29.12	Per diem transportation expense in Puerto Rico	
Meals - PR	Stacy, Sean	11/20/2019	\$70.00	Per diem meal expenses in Puerto Rico	
Transportation - PR	Stacy, Sean	11/20/2019	\$29.12	Per diem transportation expense in Puerto Rico	
Meals - PR	Stacy, Sean	11/21/2019	\$70.00	Per diem meal expenses in Puerto Rico	
Transportation - PR	Stacy, Sean	11/21/2019	\$29.12	Per diem transportation expense in Puerto Rico	
Lodging - PR	Stacy, Sean	11/22/2019	\$1,084.20	Lodging in San Juan, PR from 11/18/19 to 11/21/19 (4 nights)	94
Meals - PR	Stacy, Sean	11/22/2019	\$42.00	Travel day per diem meal expenses in Puerto Rico	
Meals - US	Stacy, Sean	11/22/2019	\$4.46	Travel meal, breakfast	95
Meals - US	Stacy, Sean	11/22/2019	\$4.23	Travel meal, snack	96
Transportation - PR	Stacy, Sean	11/22/2019	\$29.12	Per diem transportation expense in Puerto Rico	

Expense Type	Professional	Date	Expense	Description	Reference
Airfare	Tabor, Ryan	11/4/2019	\$647.40	Airfare from Nashville, TN to San Juan, PR 11/4/19 - 11/7/19	97
Meals - PR	Tabor, Ryan	11/4/2019	\$42.00	Travel day per diem meal expenses in Puerto Rico	
Meals - US	Tabor, Ryan	11/4/2019	\$31.63	Travel meal, dinner	98
Meals - US	Tabor, Ryan	11/4/2019	\$15.93	Travel meal, lunch	99
Transportation - PR	Tabor, Ryan	11/4/2019	\$29.12	Per diem transportation expense in Puerto Rico	
Meals - PR	Tabor, Ryan	11/5/2019	\$70.00	Per diem meal expenses in Puerto Rico	
Transportation - PR	Tabor, Ryan	11/5/2019	\$29.12	Per diem transportation expense in Puerto Rico	
Meals - PR	Tabor, Ryan	11/6/2019	\$70.00	Per diem meal expenses in Puerto Rico	
Transportation - PR	Tabor, Ryan	11/6/2019	\$29.12	Per diem transportation expense in Puerto Rico	
Meals - PR	Tabor, Ryan	11/7/2019	\$70.00	Per diem meal expenses in Puerto Rico	
Transportation - PR	Tabor, Ryan	11/7/2019	\$29.12	Per diem transportation expense in Puerto Rico	
Lodging - PR	Tabor, Ryan	11/8/2019	\$1,084.20	Lodging in San Juan, PR from 11/4/19 to 11/8/19 (4 nights)	100
Meals - PR	Tabor, Ryan	11/8/2019	\$42.00	Travel day per diem meal expenses in Puerto Rico	
Meals - US	Tabor, Ryan	11/8/2019	\$3.49	Travel meal, snack	101
Transportation - PR	Tabor, Ryan	11/8/2019	\$29.12	Per diem transportation expense in Puerto Rico	
Transportation - US	Tabor, Ryan	11/8/2019	\$9.83	Parking at airport 11/8/19	102
Airfare	Tabor, Ryan	11/18/2019	\$435.40	Roundtrip airfare from Nashville, TN to San Juan, PR 11/18/19 to 11/21/19	103
Meals - PR	Tabor, Ryan	11/18/2019	\$42.00	Travel day per diem meal expenses in Puerto Rico	
Meals - US	Tabor, Ryan	11/18/2019	\$14.74	Travel meal, lunch	104
Transportation - PR	Tabor, Ryan	11/18/2019	\$29.12	Per diem transportation expense in Puerto Rico	
Meals - PR	Tabor, Ryan	11/19/2019	\$70.00	Per diem meal expenses in Puerto Rico	
Transportation - PR	Tabor, Ryan	11/19/2019	\$29.12	Per diem transportation expense in Puerto Rico	
Meals - PR	Tabor, Ryan	11/20/2019	\$70.00	Per diem meal expenses in Puerto Rico	
Transportation - PR	Tabor, Ryan	11/20/2019	\$29.12	Per diem transportation expense in Puerto Rico	
Lodging - PR	Tabor, Ryan	11/21/2019	\$813.15	Lodging in San Juan, PR from 11/18/19 to 11/21/19 (3 nights)	105
Meals - PR	Tabor, Ryan	11/21/2019	\$42.00	Travel day per diem meal expenses in Puerto Rico	
Transportation - PR	Tabor, Ryan	11/21/2019	\$29.12	Per diem transportation expense in Puerto Rico	
Lodging - PR	Thacker, Mike	10/21/2019	\$813.15	Lodging in San Juan, PR from 11/18/19 to 11/21/19 (3 nights)	106
Airfare	Thacker, Mike	11/5/2019	\$404.40	Roundtrip airfare from Indianapolis, IN to San Juan PR 11/5/19 to 11/7/19	107
Meals - PR	Thacker, Mike	11/5/2019	\$42.00	Travel day per diem meal expenses in Puerto Rico	
Meals - US	Thacker, Mike	11/5/2019	\$12.20	Travel meal, lunch	108
Transportation - PR	Thacker, Mike	11/5/2019	\$29.12	Per diem transportation expense in Puerto Rico	
Meals - PR	Thacker, Mike	11/6/2019	\$70.00	Per diem meal expenses in Puerto Rico	
Transportation - PR	Thacker, Mike	11/6/2019	\$29.12	Per diem transportation expense in Puerto Rico	
Lodging - PR	Thacker, Mike	11/7/2019	\$542.10	Lodging in San Juan, PR from 11/5/19 to 11/7/19 (2 nights)	109
Meals - PR	Thacker, Mike	11/7/2019	\$42.00	Travel day per diem meal expenses in Puerto Rico	
Meals - US	Thacker, Mike	11/7/2019	\$15.02	Travel meal, dinner	110
Transportation - PR	Thacker, Mike	11/7/2019	\$29.12	Per diem transportation expense in Puerto Rico	
Transportation - US	Thacker, Mike	11/7/2019	\$39.00	Parking at airport 11/5/19 to 11/7/19	111
Airfare	Thacker, Mike	11/11/2019	\$761.40	Roundtrip airfare from Indianapolis, IN to San Juan PR 11/11/19 to 11/15/19	112
Meals - PR	Thacker, Mike	11/11/2019	\$42.00	Travel day per diem meal expenses in Puerto Rico	
Meals - US	Thacker, Mike	11/11/2019	\$6.27	Travel meal, breakfast	113

Expense Type	Professional	Date	Expense	Description	Reference
Meals - US	Thacker, Mike	11/11/2019	\$5.45	Travel meal, snack	114
Transportation - PR	Thacker, Mike	11/11/2019	\$29.12	Per diem transportation expense in Puerto Rico	
Transportation - US	Thacker, Mike	11/11/2019	\$65.00	Airport parking from 11/11/19 to 11/15/19	115
Meals - PR	Thacker, Mike	11/12/2019	\$70.00	Per diem meal expenses in Puerto Rico	
Transportation - PR	Thacker, Mike	11/12/2019	\$29.12	Per diem transportation expense in Puerto Rico	
Meals - PR	Thacker, Mike	11/13/2019	\$70.00	Per diem meal expenses in Puerto Rico	
Transportation - PR	Thacker, Mike	11/13/2019	\$29.12	Per diem transportation expense in Puerto Rico	
Meals - PR	Thacker, Mike	11/14/2019	\$70.00	Per diem meal expenses in Puerto Rico	
Transportation - PR	Thacker, Mike	11/14/2019	\$29.12	Per diem transportation expense in Puerto Rico	
Lodging - PR	Thacker, Mike	11/15/2019	\$1,084.20	Lodging in San Juan, PR from 11/11/19 to 11/15/19 (4 nights)	116
Meals - PR	Thacker, Mike	11/15/2019	\$42.00	Travel day per diem meal expenses in Puerto Rico	
Meals - US	Thacker, Mike	11/15/2019	\$14.03	Travel meal, dinner	117
Transportation - PR	Thacker, Mike	11/15/2019	\$29.12	Per diem transportation expense in Puerto Rico	
Airfare	Thacker, Mike	11/24/2019	\$262.20	One-way airfare from Indianapolis, IN to San Juan, PR 11/24/19	118
Meals - PR	Thacker, Mike	11/24/2019	\$42.00	Travel day per diem meal expenses in Puerto Rico	
Meals - US	Thacker, Mike	11/24/2019	\$7.63	Travel meal, snack	119
Meals - US	Thacker, Mike	11/24/2019	\$8.07	Travel meal, lunch	120
Transportation - PR	Thacker, Mike	11/24/2019	\$29.12	Per diem transportation expense in Puerto Rico	
Transportation - US	Thacker, Mike	11/24/2019	\$39.00	Parking at airport 11/24/19 to 11/26/19	121
Meals - PR	Thacker, Mike	11/25/2019	\$70.00	Per diem meal expenses in Puerto Rico	
Transportation - PR	Thacker, Mike	11/25/2019	\$29.12	Per diem transportation expense in Puerto Rico	
Airfare	Thacker, Mike	11/26/2019	\$396.20	One-way airfare from San Juan, PR to Indianapolis, IN 11/26/19	122
Lodging - PR	Thacker, Mike	11/26/2019	\$542.10	Lodging in San Juan, PR from 11/24/19 to 11/26/19 (2 nights)	123
Meals - PR	Thacker, Mike	11/26/2019	\$42.00	Travel day per diem meal expenses in Puerto Rico	
Transportation - PR	Thacker, Mike	11/26/2019	\$29.12	Per diem transportation expense in Puerto Rico	
Airfare	Yoshimura, Arren	11/4/2019	\$479.40	Round trip airfare from Chicago, IL to San Juan PR 11/4/19 to 11/7/19	124
Meals - PR	Yoshimura, Arren	11/4/2019	\$42.00	Travel day per diem meal expenses in Puerto Rico	
Transportation - PR	Yoshimura, Arren	11/4/2019	\$29.12	Per diem transportation expense in Puerto Rico	
Transportation - US	Yoshimura, Arren	11/4/2019	\$88.61	Travel from home to airport 11/4/19	125
Meals - PR	Yoshimura, Arren	11/5/2019	\$70.00	Per diem meal expenses in Puerto Rico	
Transportation - PR	Yoshimura, Arren	11/5/2019	\$29.12	Per diem transportation expense in Puerto Rico	
Meals - PR	Yoshimura, Arren	11/6/2019	\$70.00	Per diem meal expenses in Puerto Rico	
Transportation - PR	Yoshimura, Arren	11/6/2019	\$29.12	Per diem transportation expense in Puerto Rico	
Lodging - PR	Yoshimura, Arren	11/7/2019	\$813.15	Lodging in San Juan, PR from 11/4/19 to 11/7/10 (3 nights)	126
Meals - PR	Yoshimura, Arren	11/7/2019	\$42.00	Travel day per diem meal expenses in Puerto Rico	
Transportation - PR	Yoshimura, Arren	11/7/2019	\$29.12	Per diem transportation expense in Puerto Rico	
Transportation - US	Yoshimura, Arren	11/7/2019	\$37.60	Travel from airport to home 11/7/19	127
Airfare	Yoshimura, Arren	11/11/2019	\$555.40	Round trip airfare from Chicago, IL to San Juan PR (11/11/19 to 11/15/19)	128
Meals - PR	Yoshimura, Arren	11/11/2019	\$42.00	Travel day per diem meal expenses in Puerto Rico	
Transportation - PR	Yoshimura, Arren	11/11/2019	\$29.12	Per diem transportation expense in Puerto Rico	
Transportation - US	Yoshimura, Arren	11/11/2019	\$88.31	Travel from home to airport 11/11/19	129
Meals - PR	Yoshimura, Arren	11/12/2019	\$70.00	Per diem meal expenses in Puerto Rico	

Expense Type	Professional	Date	Expense	Description	Reference
Transportation - PR	Yoshimura, Arren	11/12/2019	\$29.12	Per diem transportation expense in Puerto Rico	
Meals - PR	Yoshimura, Arren	11/13/2019	\$70.00	Per diem meal expenses in Puerto Rico	
Transportation - PR	Yoshimura, Arren	11/13/2019	\$29.12	Per diem transportation expense in Puerto Rico	
Meals - PR	Yoshimura, Arren	11/14/2019	\$70.00	Per diem meal expenses in Puerto Rico	
Transportation - PR	Yoshimura, Arren	11/14/2019	\$29.12	Per diem transportation expense in Puerto Rico	
Lodging - PR	Yoshimura, Arren	11/15/2019	\$1,084.20	Lodging in San Juan PR from 11/11/19 to 11/15/19 (4 nights)	130
Meals - PR	Yoshimura, Arren	11/15/2019	\$42.00	Travel day per diem meal expenses in Puerto Rico	
Transportation - PR	Yoshimura, Arren	11/15/2019	\$29.12	Per diem transportation expense in Puerto Rico	
Transportation - US	Yoshimura, Arren	11/15/2019	\$81.87	Travel from airport to home 11/15/19	131
Airfare	Yoshimura, Arren	11/18/2019	\$555.40	Round trip airfare from Chicago, IL to San Juan PR (11/18/19 to 11/22/19)	132
Meals - PR	Yoshimura, Arren	11/18/2019	\$42.00	Travel day per diem meal expenses in Puerto Rico	
Transportation - PR	Yoshimura, Arren	11/18/2019	\$29.12	Per diem transportation expense in Puerto Rico	
Transportation - US	Yoshimura, Arren	11/18/2019	\$87.15	Travel from home to airport 11/18/19	133
Meals - PR	Yoshimura, Arren	11/19/2019	\$70.00	Per diem meal expenses in Puerto Rico	
Transportation - PR	Yoshimura, Arren	11/19/2019	\$29.12	Per diem transportation expense in Puerto Rico	
Meals - PR	Yoshimura, Arren	11/20/2019	\$70.00	Per diem meal expenses in Puerto Rico	
Transportation - PR	Yoshimura, Arren	11/20/2019	\$29.12	Per diem transportation expense in Puerto Rico	
Meals - PR	Yoshimura, Arren	11/21/2019	\$70.00	Per diem meal expenses in Puerto Rico	
Transportation - PR	Yoshimura, Arren	11/21/2019	\$29.12	Per diem transportation expense in Puerto Rico	
Lodging - PR	Yoshimura, Arren	11/22/2019	\$1,084.20	Lodging in San Juan PR from 11/18/19 to 11/22/19 (4 nights)	134
Meals - PR	Yoshimura, Arren	11/22/2019	\$42.00	Travel day per diem meal expenses in Puerto Rico	
Transportation - PR	Yoshimura, Arren	11/22/2019	\$29.12	Per diem transportation expense in Puerto Rico	
Transportation - US	Yoshimura, Arren	11/22/2019	\$39.23	Travel from airport to home 11/22/19	135
Total Expenses			\$50,503.55		

¹Some expenses may not have been included in this monthly fee statement due to delays caused by accounting or processing. Ankura reserves the right to seek payment of such expenses in subsequent fee statements.

* Non-economy airfare written down by 50%.

EXHIBIT G

MONTHLY FEE STATEMENTS OF ANKURA CONSULTING GROUP, LLC FOR
COMPENSATION FOR SERVICES AND REIMBURSEMENT OF EXPENSES
INCURRED AS FINANCIAL ADVISOR TO THE DEBTOR, FOR THE PERIOD
DECEMBER 1, 2019 TO DECEMBER 31, 2019



March 28, 2020

Omar Marrero
Executive Director
Puerto Rico Fiscal Agency and Financial Advisory Authority
Roberto Sanchez Vilella Government Center
De Diego Avenue, Stop 22
Santurce, Puerto Rico 00940

**RE: THIRTY-FIRST MONTHLY FEE STATEMENT OF ANKURA CONSULTING GROUP, LLC
DECEMBER 1, 2019 TO DECEMBER 31, 2019**

Dear Mr. Marrero,

Pursuant to the First Amended Order Setting Procedures for Interim Compensation and Reimbursement of Expenses of Professionals (docket #1715), please find enclosed the thirty-first monthly fee statement of Ankura Consulting Group, LLC. The fee statement covers the period of December 1, 2019 through December 31, 2019.

Pursuant to the professional services agreement, **Contract number 2020-000040** between Puerto Rico Fiscal Agency and Financial Advisory Authority and Ankura Consulting Group, LLC effective August 1, 2019, we certify under penalty of nullity that no public servant of the Puerto Rico Fiscal Agency and Financial Advisory Authority, will derive or obtain any benefit or profit of any kind from the contractual relationship which is the basis of this invoice. If such benefit or profit exists, the required waiver has been obtained prior to entering into the Agreement. The only consideration to be received in exchange for the delivery of goods or for services provided is the agreed-upon price that has been negotiated with an authorized representative of the Puerto Rico Fiscal Agency and Financial Advisory Authority. The total amount shown on this invoice is true and correct. The services have been rendered, and no payment has been received.

If you have any questions do not hesitate to contact me directly.

Sincerely,

Fernando Batlle
Senior Managing Director
Enclosure

UNITED STATES DISTRICT COURT
DISTRICT OF PUERTO RICO

In re:)	PROMESA
)	Title III
THE FINANCIAL OVERSIGHT AND)	
MANAGEMENT BOARD FOR PUERTO RICO)	
)	
as representative of)	Case No. 17 BK 3283-LTS
)	
THE COMMONWEALTH OF PUERTO)	
RICO, <i>et. al</i>)	
)	
Debtor. ¹)	
_____)	

**COVER SHEET TO THIRTY-FIRST MONTHLY FEE STATEMENT OF
ANKURA CONSULTING GROUP, LLC FOR COMPENSATION FOR SERVICES
RENDERED AND REIMBURSEMENT OF EXPENSES AS FINANCIAL
ADVISORS TO THE COMMONWEALTH OF PUERTO RICO, CONTRACT
NUMBER 2020-000040 FOR THE PERIOD DECEMBER 1, 2019 THROUGH
DECEMBER 31, 2019**

Name of Applicant: Ankura Consulting Group, LLC ("Ankura")

Authorized to Provide
Professional Services to: Debtor

Period for which compensation
and reimbursement is sought: December 1, 2019 through December 31, 2019

Amount of compensation sought
as actual, reasonable and necessary: \$312,115.40

Amount of expense reimbursement
sought as actual, reasonable and
necessary: \$11,007.08

This is a: X monthly _____ interim _____ final application.

This is Ankura's thirty-first monthly fee statement in this case.

¹ The last four (4) digits of The Commonwealth's federal tax identification number is 3481.

1. This is the thirty-first monthly fee statement (the “Fee Statement”) of Ankura Consulting Group, LLC (“Ankura”) served pursuant to the *First Amended Order Setting Procedures for Interim Compensation and Reimbursement of Expenses of Professionals* [Docket No. 1715] (the “Interim Compensation Order”). Ankura seeks: (a) payment of compensation in the amount of \$280,903.86 (90% of \$312,115.40 of total fees on account of reasonable and necessary professional services rendered to the Debtor by Ankura) and (b) reimbursement of actual and necessary costs and expenses in the amount of \$11,007.08 incurred by Ankura during the period of December 1, 2019 through December 31, 2019 (the “Fee Period”). In accordance with the PSA (“Professional Services Agreement”), travel time was excluded from the billable fees included herein. Actual expenses incurred during the fee period were \$20,893.47 and Ankura has written off \$9,886.39 from this out-of-pocket expenses reimbursement request that it believes should not be reimbursed by the Debtor.
2. Pursuant to this Fee Statement, Ankura has attached the following exhibits:
 - a. Exhibit A – Summary schedule showing professional fees by task code;
 - b. Exhibit B – Summary schedule showing the professionals who performed services, the number of hours spent, the respective professional’s billing rate, and the total fees for such services; and
 - c. Exhibit C – Complete accounting of professional fees including itemized time records in chronological order for which an award of compensation is sought. The itemized records include: i) the date each service was rendered; ii) the

professional(s) who performed the service; iii) a description of the services rendered; and iv) the time spent performing the service in increments of tenths of an hour; and

d. Exhibit D – Summary by expense category and complete accounting of actual and necessary expenses incurred by professionals in chronological order for which reimbursement is sought. The itemized records include: i) the date each expense was incurred; ii) the professional(s) who incurred the expense; iii) a description of the expense incurred; and iv) the amount of each expense for which reimbursement is sought.

NOTICE

3. Pursuant to the Interim Compensation Order, Ankura has provided notice of this Fee Statement to:

- a. attorneys for the Oversight Board, Proskauer Rose, LLP, Eleven Times Square, New York, NY 10036, Attn: Martin J. Bienenstock, Esq. and Ehud Barak, Esq., and Proskauer Rose, LLP, 70 West Madison Street, Chicago, IL 60602, Attn: Paul V. Possinger, Esq.;
- b. attorneys for the Oversight Board, O'Neill & Borges, LLC, 250 Muñoz Rivera Ave., Suite 800, San Juan, PR 00918, Attn: Hermann D. Bauer, Esq.;
- c. attorneys for the Puerto Rico Fiscal Agency and Financial Advisory Authority, O'Melveny & Myers, LLP, Times Square Tower, 7 Times Square, New York, NY 10036, Attn: John J. Rapisardi, Esq., Suzanne Uhland, Esq., and Diana M. Perez, Esq.;
- d. the Office of the United States Trustee for the District of Puerto Rico, Edificio Ochoa, 500 Tanca Street, Suite 301, San Juan, PR 00901 (re: *In re: Commonwealth of Puerto Rico*);
- e. attorneys for the Official Committee of Unsecured Creditors, Paul Hastings, LLP, 200 Park Ave., New York, NY 10166, Attn: Luc. A Despina, Esq.;

- f. attorneys for the Official Committee of Unsecured Creditors, Casillas, Santiago & Torres, LLC, El Caribe Office Building, 53 Palmeras Street, Ste. 1601, San Juan, PR 00901, Attn: Juan J. Casillas Ayala, Esq. and Alberto J.E. Aenses Negron, Esq.;
- g. attorneys for the Official Committee of Retired Employees, Jenner & Block, LLP, 919 Third Ave., New York, NY 10022, Attn: Robert Gordon, Esq. and Richard Levin, Esq., and Jenner & Block, LLP, 353 N. Clark Street, Chicago, IL 60654, Attn: Catherine Steege, Esq. and Melissa Root, Esq.;
- h. attorneys for the Official Committee of Retired Employees, Bennazar, García & Milián, C.S.P., Edificio Union Plaza, PH-A, 416 Ave. Ponce de León, Hato Rey, PR 00918, Attn: A.J. Bennazar-Zequeira, Esq.; and,
- i. the fee examiner, as retained with Court approval, Godfey & Kahn, S.C., One East Main Street, Suite 500, Madison, WI 53703-3300, Attn: Brady C. Williamson.

EXHIBIT A

SUMMARY OF PROFESSIONAL FEES BY TASK CODE

Code	Time Category	Total Hours	Total Fees
Non-Title III Matters			
2	Cash and Liquidity Analysis	4.6	\$ 3,910.00
3	Fiscal Plan Related Matters	74.0	\$ 43,194.90
21	General Case Management	1.9	\$ 1,688.70
25	Preparation of Fee Statements and Applications	27.1	\$ 9,195.30
50	General Meetings with FOMB, UCC and/or Advisors	1.6	\$ 795.80
55	PRASA Restructuring - Non-Title III	3.5	\$ 1,259.40
56	PRIDCO Debt Restructuring	83.4	\$ 41,879.20
200	COFINA Restructuring	22.3	\$ 17,740.50
209	PRIFA Debt Restructuring	1.2	\$ 1,020.00
210	PORTS Debt Restructuring	137.4	\$ 81,949.70
211	GDB Restructuring	13.0	\$ 9,313.20
216	Non Title 3 Financial & Strategic Analysis	55.7	\$ 40,168.70
Total - Hourly Fees		425.7	\$ 252,115.40
Municipal Advisory Fee			\$ 60,000.00
Total - Fees		425.7	\$ 312,115.40

EXHIBIT B

SUMMARY OF HOURS AND FEES BY PROFESSIONAL

Professional	Position	Billing Rate	Total Hours	Total Fees
Battle, Fernando	Senior Managing Director	\$ 917.00	54.4	\$ 49,884.80
Morrison, Jonathan	Managing Director	\$ 850.00	55.1	\$ 46,835.00
Barrett, Dennis	Managing Director	\$ 850.00	39.5	\$ 33,575.00
Battle, Juan Carlos	Senior Managing Director	\$ 684.00	54.2	\$ 37,072.80
Feldman, Robert	Director	\$ 525.00	34.4	\$ 18,060.00
Llompert, Sofia	Director	\$ 366.00	79.8	\$ 29,206.80
Levantis, James	Senior Associate	\$ 447.00	10.1	\$ 4,514.70
Alvarez, Charles	Senior Associate	\$ 418.00	4.5	\$ 1,881.00
Leake, Paul	Associate	\$ 371.00	39.9	\$ 14,802.90
Verdeja, Julio	Associate	\$ 318.00	46.8	\$ 14,882.40
Parker, Christine	Analyst	\$ 200.00	7.0	\$ 1,400.00
Total - Hourly Fees			425.7	\$ 252,115.40
Municipal Advisory Fee				\$ 60,000.00
Total - Fees			425.7	\$ 312,115.40

EXHIBIT C

COMPLETE ACCOUNTING OF PROFESSIONAL FEES
INCLUDING ITEMIZED TIME RECORDS IN CHRONOLOGICAL ORDER

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
PR	56	Battle, Fernando	12/2/2019	0.9	\$ 917.00	\$ 825.30	Participate on call with representatives of Ankura to discuss PRIDCO debt restructuring assumptions and rightsizing savings targets included in projections as part of seeking FOMB 207 approval.
PR	56	Llompert, Sofia	12/2/2019	0.9	\$ 366.00	\$ 329.40	Participate on call with representatives of Ankura to discuss PRIDCO debt restructuring assumptions and rightsizing savings targets included in projections as part of seeking FOMB 207 approval.
Outside PR	56	Morrison, Jonathan	12/2/2019	0.9	\$ 850.00	\$ 765.00	Participate on call with representatives of Ankura to discuss PRIDCO debt restructuring assumptions and rightsizing savings targets included in projections as part of seeking FOMB 207 approval.
PR	56	Verdeja, Julio	12/2/2019	0.9	\$ 318.00	\$ 286.20	Participate on call with representatives of Ankura to discuss PRIDCO debt restructuring assumptions and rightsizing savings targets included in projections as part of seeking FOMB 207 approval.
PR	216	Battle, Fernando	12/2/2019	0.2	\$ 917.00	\$ 183.40	Participate on call with R. Feldman (ACG) to discuss presentation related to debt restructuring milestones, as requested by representatives of AAFAF, to be used in meetings with Act 154 companies to discuss federal creditability.
Outside PR	216	Feldman, Robert	12/2/2019	0.2	\$ 525.00	\$ 105.00	Participate on call with F. Battle (ACG) to discuss presentation related to debt restructuring milestones, as requested by representatives of AAFAF, to be used in meetings with Act 154 companies to discuss federal creditability.
PR	56	Llompert, Sofia	12/2/2019	1.7	\$ 366.00	\$ 622.20	Review and revise questions received from PRIDCO asset manager RFP proponents to prepare responses.
PR	56	Llompert, Sofia	12/2/2019	1.6	\$ 366.00	\$ 585.60	Prepare comparison of PRIDCO contractual and restructured debt service for purposes of restructuring analysis.
PR	56	Llompert, Sofia	12/2/2019	1.3	\$ 366.00	\$ 475.80	Review PRIDCO diligence information available in data room to prepare responses to questions received from PRIDCO asset manager RFP proponents.
PR	56	Llompert, Sofia	12/2/2019	1.0	\$ 366.00	\$ 366.00	Prepare additional responses to questions received from PRIDCO asset manager RFP proponents.
PR	56	Llompert, Sofia	12/2/2019	0.5	\$ 366.00	\$ 183.00	Review and provide comments on the PRIDCO restructuring memorandum prepared by representatives of O'Melveny & Myers.
Outside PR	210	Morrison, Jonathan	12/2/2019	0.3	\$ 850.00	\$ 255.00	Correspond with M. Rapaport (NP) regarding holdings of PRIFA-Ports bondholders.
PR	56	Verdeja, Julio	12/2/2019	1.2	\$ 318.00	\$ 381.60	Review and revise responses to the PRIDCO Asset Manager RFP questions provided by proponents as requested by J. Morrison (ACG).
PR	210	Verdeja, Julio	12/2/2019	1.7	\$ 318.00	\$ 540.60	Review Macquarie's Ports Cruise Ship P3 bid model for comparison of assumptions with the Ports financial model.
PR	216	Battle, Fernando	12/2/2019	0.7	\$ 917.00	\$ 641.90	Review and provide comments to revolving fund presentation to be made to FOMB, as requested by representatives of AAFAF.
PR	216	Battle, Fernando	12/2/2019	0.1	\$ 917.00	\$ 91.70	Participate on call with O. Chavez (COR3) to discuss use of revolving fund to finance recovery activities prior to receiving FEMA disbursements in anticipation of meeting with FOMB.
Outside PR	216	Leake, Paul	12/2/2019	0.3	\$ 371.00	\$ 111.30	Consolidate and send budget reduction and restructurings summaries to F. Battle (ACG) and R. Feldman (ACG) for inclusion in the fiscal management update presentation requested by O. Marrero (AAFAF).
PR	56	Battle, Juan Carlos	12/3/2019	0.4	\$ 684.00	\$ 273.60	Participate in discussion with J. Morrison (ACG) regarding O'Melveny & Myers memorandum related to PRIDCO lien status requested by FOMB as part of 207 approval of PRIDCO restructuring.
Outside PR	56	Morrison, Jonathan	12/3/2019	0.4	\$ 850.00	\$ 340.00	Participate in discussion with J. Battle (ACG) regarding O'Melveny & Myers memorandum related to PRIDCO lien status requested by FOMB as part of 207 approval of PRIDCO restructuring.
PR	210	Llompert, Sofia	12/3/2019	0.3	\$ 366.00	\$ 109.80	Participate in meeting with J. Verdeja (ACG) to discuss Ports financial model comparison to cruise ship P3 model.
PR	210	Verdeja, Julio	12/3/2019	0.3	\$ 318.00	\$ 95.40	Participate in meeting with S. Llompert (ACG) to discuss Ports financial model comparison to cruise ship P3 model.
PR	211	Battle, Juan Carlos	12/3/2019	0.6	\$ 684.00	\$ 410.40	Participate on call with S. Uhland (OMM), M. Kremer (OMM), S. Llompert (ACG) and J. Morrison (ACG) to discuss restructuring updates of credits held by DRA.
PR	211	Llompert, Sofia	12/3/2019	0.6	\$ 366.00	\$ 219.60	Participate on call with S. Uhland (OMM), M. Kremer (OMM), J. Battle (ACG) and J. Morrison (ACG) to discuss restructuring updates of credits held by DRA.
Outside PR	211	Morrison, Jonathan	12/3/2019	0.6	\$ 850.00	\$ 510.00	Participate on call with S. Uhland (OMM), M. Kremer (OMM), S. Llompert (ACG) and J. Battle (ACG) to discuss restructuring updates of credits held by DRA.
PR	56	Llompert, Sofia	12/3/2019	0.2	\$ 366.00	\$ 73.20	Participate on call with J. Morrison (ACG) to discuss questions received from PRIDCO asset manager RFP proponents.
Outside PR	56	Morrison, Jonathan	12/3/2019	0.2	\$ 850.00	\$ 170.00	Participate on call with S. Llompert (ACG) to discuss questions received from PRIDCO asset manager RFP proponents.
PR	56	Battle, Juan Carlos	12/3/2019	3.6	\$ 684.00	\$ 2,462.40	Revise and provide comments to memorandum regarding PRIDCO lien position and overall operational restructuring.
Outside PR	56	Feldman, Robert	12/3/2019	0.7	\$ 525.00	\$ 367.50	Prepare PBA recovery analysis for use in the PRIDCO memorandum, as requested by M. Kremer (OMM).
Outside PR	56	Feldman, Robert	12/3/2019	0.2	\$ 525.00	\$ 105.00	Correspond with D. Barrett (ACG) regarding PBA recovery analysis for use in the PRIDCO memorandum requested by M. Kremer (OMM).
Outside PR	56	Feldman, Robert	12/3/2019	0.2	\$ 525.00	\$ 105.00	Participate on call with M. Kremer (OMM) regarding PBA recovery analysis for inclusion in the PRIDCO memorandum.
PR	56	Llompert, Sofia	12/3/2019	1.2	\$ 366.00	\$ 439.20	Revise the responses to the questions received from PRIDCO asset manager RFP proponents to incorporate additional responses.
PR	210	Llompert, Sofia	12/3/2019	0.8	\$ 366.00	\$ 292.80	Review and provide comments on Ports financial model comparison prepared by J. Verdeja (ACG) for purposes of cruise ship P3 analysis.
PR	56	Llompert, Sofia	12/3/2019	0.3	\$ 366.00	\$ 109.80	Review and revise PRIDCO VTP analysis to incorporate updated incentive payout assumptions, as requested by J. Battle (ACG).
PR	210	Llompert, Sofia	12/3/2019	0.8	\$ 366.00	\$ 292.80	Review and revise Ports financial model comparison, prepared by J. Verdeja (ACG), for purposes of cruise ship P3 analysis.
PR	210	Llompert, Sofia	12/3/2019	0.6	\$ 366.00	\$ 219.60	Review and provide comments on Ports financial model summary cash flow and cruise ship P&L in preparation for sending to J. Bayne (AAFAF).
PR	210	Llompert, Sofia	12/3/2019	0.4	\$ 366.00	\$ 146.40	Review and revise Ports VTP analysis provided by M. Rosa (Ports) for purposes of AAFAF request.
Outside PR	56	Morrison, Jonathan	12/3/2019	1.5	\$ 850.00	\$ 1,275.00	Prepare responses to questions received from PRIDCO Asset Manager RFP proponents.
Outside PR	56	Morrison, Jonathan	12/3/2019	0.6	\$ 850.00	\$ 510.00	Review and provide comments on the O'Melveny & Myers PRIDCO memorandum regarding lien status for FOMB.
Outside PR	56	Morrison, Jonathan	12/3/2019	0.5	\$ 850.00	\$ 425.00	Analyze PRIDCO debt service and cash flows as adjusted with input received from representatives of Ernst & Young.
Outside PR	211	Morrison, Jonathan	12/3/2019	0.2	\$ 850.00	\$ 170.00	Correspond with J. Battle (ACG) and S. Llompert (ACG) regarding status of DRA obligations.
PR	210	Verdeja, Julio	12/3/2019	2.2	\$ 318.00	\$ 699.60	Revise analysis of Macquarie Cruise Ship P3 bid model based on feedback received from S. Llompert (ACG).
PR	210	Verdeja, Julio	12/3/2019	1.5	\$ 318.00	\$ 477.00	Prepare analysis of cruise ship revenue assumptions used in the Macquarie Cruise Ship P3 bid model prior to discussion with S. Llompert (ACG).
PR	210	Verdeja, Julio	12/3/2019	1.4	\$ 318.00	\$ 445.20	Prepare tear sheets of the Ports financial model relating to the Cruise Ship operations, as requested by J. Bayne (AAFAF).

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
PR	210	Verdeja, Julio	12/3/2019	1.2	\$ 318.00	\$ 381.60	Prepare analysis of capital expenditure assumptions for the Cruise Ship operations used in the Macquarie Cruise Ship P3 bid model prior to discussion with S. Llompart (ACG).
PR	56	Verdeja, Julio	12/3/2019	0.7	\$ 318.00	\$ 222.60	Review PRIDCO RSA memorandum prepared by M. Kremer (OMM) for representatives of the FOMB.
PR	21	Battle, Fernando	12/3/2019	0.8	\$ 917.00	\$ 733.60	Participate in meeting with representatives of AAFAP to discuss status of workstreams and transition of workstreams.
PR	3	Battle, Fernando	12/3/2019	0.3	\$ 917.00	\$ 275.10	Review and provide comments to press release related to reprogramming of disaster relief-related funds in general fund budget.
PR	200	Battle, Fernando	12/3/2019	0.7	\$ 917.00	\$ 641.90	Review draft of presentation prepared by representatives of Bank of America Merrill Lynch to be made to Kroll as part of ratings process.
PR	216	Battle, Fernando	12/3/2019	2.5	\$ 917.00	\$ 2,292.50	Prepare presentation related to fiscal management update, requested by representatives of AAFAP, as part of meetings with Act 154 companies.
PR	216	Battle, Fernando	12/3/2019	1.2	\$ 917.00	\$ 1,100.40	Participate in meeting with representatives of FOMB, Ernst & Young, OMB, AAFAP and COR3 to discuss advance funding for recovery projects.
PR	216	Battle, Fernando	12/3/2019	1.1	\$ 917.00	\$ 1,008.70	Participate in meeting with S. Negron (FOMB), J. Haggeman (FOMB Advisor) and D. Lockamy (FOMB Advisor) to discuss OCFO function.
Outside PR	216	Feldman, Robert	12/3/2019	1.0	\$ 525.00	\$ 525.00	Review the fiscal management update presentation and incorporate comments received from F. Battle (ACG), as requested by O. Marrero (AAFAP).
Outside PR	211	Morrison, Jonathan	12/3/2019	1.5	\$ 850.00	\$ 1,275.00	Prepare talking points for DRA advisors call related to HTA, PRIDCO, Ports and PRASA.
Outside PR	209	Morrison, Jonathan	12/3/2019	0.2	\$ 850.00	\$ 170.00	Correspond with M. Kremer (OMM) regarding MEPSI settlement offer.
Outside PR	25	Parker, Christine	12/3/2019	0.8	\$ 200.00	\$ 160.00	Review and consolidate time descriptions for inclusion in the November 2019 monthly non-Title III fee statement.
Outside PR	200	Alvarez, Charles	12/4/2019	0.3	\$ 418.00	\$ 125.40	Participate on call with J. Levantis (ACG) regarding COFINA debt service post tax-exchange records.
Outside PR	200	Levantis, James	12/4/2019	0.3	\$ 447.00	\$ 134.10	Participate on call with C. Alvarez (ACG) regarding COFINA debt service post tax-exchange records.
PR	210	Battle, Juan Carlos	12/4/2019	2.8	\$ 684.00	\$ 1,915.20	Participate in meeting with J. Bayne (AAFAP), S. Llompart (ACG), J. Morrison (ACG), J. Verdeja (ACG) and representatives of Ports to discuss Ports financial projections for purposes of cruise ship P3.
PR	210	Llompart, Sofia	12/4/2019	2.0	\$ 366.00	\$ 732.00	Participate in meeting with J. Bayne (AAFAP), J. Battle (ACG), J. Morrison (ACG), J. Verdeja (ACG) and representatives of Ports to discuss Ports financial projections for purposes of cruise ship P3 (partial).
Outside PR	210	Morrison, Jonathan	12/4/2019	1.0	\$ 850.00	\$ 850.00	Participate in meeting with J. Bayne (AAFAP), J. Battle (ACG), J. Verdeja (ACG), S. Llompart (ACG) and representatives of Ports to discuss Ports financial projections for purposes of cruise ship P3 (partial).
PR	210	Verdeja, Julio	12/4/2019	2.0	\$ 318.00	\$ 636.00	Participate in meeting with J. Bayne (AAFAP), J. Battle (ACG), J. Morrison (ACG), S. Llompart (ACG) and representatives of Ports to discuss Ports financial projections for purposes of cruise ship P3 (partial).
Outside PR	56	Barrett, Dennis	12/4/2019	0.5	\$ 850.00	\$ 425.00	Participate on call with M. Kremer (OMM) regarding changes to the PRIDCO memorandum.
Outside PR	56	Barrett, Dennis	12/4/2019	0.3	\$ 850.00	\$ 255.00	Review PRIDCO memorandum prior to call with M. Kremer (OMM).
PR	56	Battle, Juan Carlos	12/4/2019	0.8	\$ 684.00	\$ 547.20	Revise and provide comments on the responses to the questions submitted by PRIDCO RSA asset manager proponents.
PR	56	Llompart, Sofia	12/4/2019	0.8	\$ 366.00	\$ 292.80	Review and revise the responses to the questions provided by the PRIDCO asset manager FRP proponents in preparation for sharing with representatives of AAFAP.
PR	56	Llompart, Sofia	12/4/2019	0.6	\$ 366.00	\$ 219.60	Review and revise latest version of PRIDCO restructuring transaction memorandum, prepared by representatives of O'Melveny & Myers, at the request of representatives of AAFAP.
PR	56	Llompart, Sofia	12/4/2019	0.4	\$ 366.00	\$ 146.40	Review and revise PRIDCO VTP proposal to incorporate updated incentive payout assumptions requested by representatives of AAFAP.
PR	210	Llompart, Sofia	12/4/2019	1.1	\$ 366.00	\$ 402.60	Review and revise cruise ship P3 proponent financial model in preparation for meeting with J. Bayne (AAFAP).
PR	210	Llompart, Sofia	12/4/2019	0.9	\$ 366.00	\$ 329.40	Review and revise Ports financial model comparison, prepared by J. Verdeja (ACG), for purposes of cruise ship P3 analysis.
Outside PR	209	Barrett, Dennis	12/4/2019	0.5	\$ 850.00	\$ 425.00	Participate on call with representatives of O'Melveny & Myers and AAFAP regarding PRIFA BAN's joinder.
Outside PR	200	Barrett, Dennis	12/4/2019	0.3	\$ 850.00	\$ 255.00	Prepare schedule of COFINA Debt Service post tax exchange as requested by representatives of Citi.
Outside PR	216	Barrett, Dennis	12/4/2019	1.0	\$ 850.00	\$ 850.00	Process changes to the fiscal management update presentation as requested by F. Battle (ACG).
Outside PR	216	Barrett, Dennis	12/4/2019	0.7	\$ 850.00	\$ 595.00	Review and provide comments on the fiscal management update presentation.
PR	216	Battle, Fernando	12/4/2019	1.3	\$ 917.00	\$ 1,192.10	Review materials related to visit and meetings to US Treasury related to Act 154 creditability as part of preparation of presentation to be discussed with chief tax officers of Act 154 companies.
Outside PR	216	Feldman, Robert	12/4/2019	2.6	\$ 525.00	\$ 1,365.00	Review the fiscal management update presentation and incorporate comments received from F. Battle (ACG), as requested by O. Marrero (AAFAP).
Outside PR	216	Leake, Paul	12/4/2019	0.1	\$ 371.00	\$ 37.10	Correspond with E. Forrest (DevTech) regarding the update of key economic indicators for Puerto Rico for inclusion in the fiscal management update presentation, as requested by O. Marrero (AAFAP).
Outside PR	216	Leake, Paul	12/4/2019	0.7	\$ 371.00	\$ 259.70	Prepare the disaster relief risks section of the fiscal management update presentation, as requested by O. Marrero (AAFAP).
Outside PR	216	Leake, Paul	12/4/2019	0.6	\$ 371.00	\$ 222.60	Prepare the revenue risks section of the fiscal management update presentation, as requested by O. Marrero (AAFAP).
Outside PR	216	Leake, Paul	12/4/2019	0.6	\$ 371.00	\$ 222.60	Prepare the municipality risks section of the fiscal management update presentation, as requested by O. Marrero (AAFAP).
Outside PR	216	Leake, Paul	12/4/2019	0.5	\$ 371.00	\$ 185.50	Prepare the fiscal measure risks section of the fiscal management update presentation, as requested by O. Marrero (AAFAP).
Outside PR	216	Leake, Paul	12/4/2019	0.5	\$ 371.00	\$ 185.50	Perform quality check of the fiscal management update presentation, as requested by O. Marrero (AAFAP) prior to sending to F. Battle (ACG).
Outside PR	216	Leake, Paul	12/4/2019	0.4	\$ 371.00	\$ 148.40	Prepare the structural reform risks section of the fiscal management update presentation, as requested by O. Marrero (AAFAP).
Outside PR	216	Leake, Paul	12/4/2019	0.2	\$ 371.00	\$ 74.20	Revise the fiscal management update presentation, requested by O. Marrero (AAFAP), to incorporate additional analysis requested by F. Battle (ACG).
Outside PR	200	Levantis, James	12/4/2019	0.4	\$ 447.00	\$ 178.80	Diligence the actual SUT revenues collections in FY19 attributable to COFINA per Hacienda SUT reporting and B2B report.
Outside PR	200	Levantis, James	12/4/2019	0.3	\$ 447.00	\$ 134.10	Correspond with D. Barrett (ACG) regarding actual SUT revenue collection allocated to COFINA for FY19.

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
Outside PR	216	Levantis, James	12/4/2019	0.6	\$ 447.00	\$ 268.20	Diligence Commonwealth of Puerto Rico government employee attrition for inclusion in the fiscal management update presentation, requested by O. Marrero (AAFAF).
Outside PR	216	Levantis, James	12/4/2019	0.3	\$ 447.00	\$ 134.10	Revise the government employee attrition analysis in the fiscal management update presentation to incorporate the latest budget information published by OMB, as requested by F. Batlle (ACG).
PR	56	Llompert, Sofia	12/4/2019	0.3	\$ 366.00	\$ 109.80	Participate in meeting with M. Gonzalez (AAFAF) to discuss updated DDEC VTP proposal.
Outside PR	211	Morrison, Jonathan	12/4/2019	1.0	\$ 850.00	\$ 850.00	Prepare talking points for DRA advisors call related to HTA, PRIDCO, Ports and PRASA.
Outside PR	25	Parker, Christine	12/4/2019	2.7	\$ 200.00	\$ 540.00	Continue to review and revise time descriptions for inclusion in the November non-Title III fee statement.
Outside PR	25	Parker, Christine	12/4/2019	0.2	\$ 200.00	\$ 40.00	Correspond with J. Levantis (ACG) to provide the latest working file of the November 2019 non-Title III monthly fee statement for his review.
Outside PR	200	Alvarez, Charles	12/5/2019	0.2	\$ 418.00	\$ 83.60	Participate on call with J. Levantis (ACG) and R. Feldman (ACG) regarding COFINA senior bond recovery for inclusion in disclosure statement.
Outside PR	200	Feldman, Robert	12/5/2019	0.2	\$ 525.00	\$ 105.00	Participate on call with J. Levantis (ACG) and C. Alvarez (ACG) regarding COFINA senior bond recovery for inclusion in disclosure statement.
Outside PR	200	Levantis, James	12/5/2019	0.2	\$ 447.00	\$ 89.40	Participate on call with C. Alvarez (ACG) and R. Feldman (ACG) regarding COFINA senior bond recovery for inclusion in disclosure statement.
PR	211	Batlle, Juan Carlos	12/5/2019	0.8	\$ 684.00	\$ 547.20	Participate on call with J. Morrison (ACG), S. Llompert (ACG) and representatives of Houlihan Lokey to discuss status update on restructuring of DRA credits.
PR	211	Llompert, Sofia	12/5/2019	0.8	\$ 366.00	\$ 292.80	Participate on call with J. Batlle (ACG), J. Morrison (ACG) and representatives of Houlihan Lokey to discuss status update on restructuring of DRA credits.
Outside PR	211	Morrison, Jonathan	12/5/2019	0.8	\$ 850.00	\$ 680.00	Participate on call with J. Batlle (ACG), S. Llompert (ACG) and representatives of Houlihan Lokey to discuss status update on restructuring of DRA credits.
PR	211	Batlle, Juan Carlos	12/5/2019	0.5	\$ 684.00	\$ 342.00	Participate on call with S. Llompert (ACG) and J. Morrison (ACG) to discuss follow-up items from call with representatives of Houlihan Lokey.
PR	211	Llompert, Sofia	12/5/2019	0.5	\$ 366.00	\$ 183.00	Participate on call with J. Batlle (ACG) and J. Morrison (ACG) to discuss follow-up items from call with representatives of Houlihan Lokey.
Outside PR	211	Morrison, Jonathan	12/5/2019	0.5	\$ 850.00	\$ 425.00	Participate on call with J. Batlle (ACG) and S. Llompert (ACG) to discuss follow-up items from call with representatives of Houlihan Lokey.
PR	56	Llompert, Sofia	12/5/2019	0.7	\$ 366.00	\$ 256.20	Participate on call with J. Morrison (ACG) to discuss PRIDCO restructuring presentation for representatives of AAFAF.
Outside PR	56	Morrison, Jonathan	12/5/2019	0.7	\$ 850.00	\$ 595.00	Participate on call with S. Llompert (ACG) to discuss PRIDCO restructuring presentation for representatives of AAFAF.
PR	56	Batlle, Juan Carlos	12/5/2019	0.1	\$ 684.00	\$ 68.40	Participate in discussion with R. Feldman (ACG) regarding COFINA recovery analysis for inclusion in PRIDCO memorandum, as requested by M. Kremer (OMM).
Outside PR	56	Feldman, Robert	12/5/2019	0.1	\$ 525.00	\$ 52.50	Participate in discussion with J. Batlle (ACG) regarding COFINA recovery analysis for inclusion in PRIDCO memorandum, as requested by M. Kremer (OMM).
Outside PR	56	Barrett, Dennis	12/5/2019	0.4	\$ 850.00	\$ 340.00	Review and provide comments on PRIDCO memorandum and opine on COFINA/PBA and PRIDCO recoveries.
PR	210	Batlle, Juan Carlos	12/5/2019	0.6	\$ 684.00	\$ 410.40	Reconcile documentation for PRIFA-Ports transaction closing, as requested by representatives of Barclays.
Outside PR	56	Feldman, Robert	12/5/2019	1.0	\$ 525.00	\$ 525.00	Prepare COFINA recovery analysis to identify recovery for COFINA senior bondholders for inclusion in PRIDCO memorandum, as requested by M. Kremer (OMM).
Outside PR	56	Levantis, James	12/5/2019	0.5	\$ 447.00	\$ 223.50	Prepare and send summary of COFINA restructured bonds recoveries to R. Feldman (ACG) for inclusion of information in the PRIDCO restructuring memorandum requested by M. Kremer (OMM).
PR	56	Llompert, Sofia	12/5/2019	1.3	\$ 366.00	\$ 475.80	Review and revise PRIDCO VTP proposal model to incorporate updated incentive payout assumptions, as requested by representatives of AAFAF.
PR	56	Llompert, Sofia	12/5/2019	1.1	\$ 366.00	\$ 402.60	Review and revise PRIDCO restructuring presentation to incorporate feedback received from F. Batlle (ACG).
PR	56	Llompert, Sofia	12/5/2019	0.7	\$ 366.00	\$ 256.20	Review and revise PRIDCO VTP proposal presentation to incorporate updated incentive payout assumptions, as requested by representatives of AAFAF.
PR	56	Llompert, Sofia	12/5/2019	0.3	\$ 366.00	\$ 109.80	Review and revise responses to the questions prepared by PRIDCO asset manager RFP proponents in preparation for sharing with representatives of AAFAF.
PR	56	Llompert, Sofia	12/5/2019	0.3	\$ 366.00	\$ 109.80	Review and revise PRIDCO property recordation information summary prepared by J. Verdeja (ACG) for purposes of restructuring diligence.
PR	210	Llompert, Sofia	12/5/2019	0.4	\$ 366.00	\$ 146.40	Review and revise cruise ship P3 proponent financial model to incorporate feedback received from representatives of Ports and AAFAF.
Outside PR	211	Morrison, Jonathan	12/5/2019	0.8	\$ 850.00	\$ 680.00	Review and analyze DRA debt obligations and potential restructuring strategies at various obligors.
Outside PR	211	Morrison, Jonathan	12/5/2019	1.5	\$ 850.00	\$ 1,275.00	Prepare talking points for DRA advisors call related to HTA, PRIDCO, Ports and PRASA.
Outside PR	211	Morrison, Jonathan	12/5/2019	0.6	\$ 850.00	\$ 510.00	Analyze PRIDCO debt service and impact to DRA obligations.
PR	56	Verdeja, Julio	12/5/2019	1.4	\$ 318.00	\$ 445.20	Prepare list of remaining property record documents based on the PRIDCO property due diligence tracker.
PR	56	Verdeja, Julio	12/5/2019	1.1	\$ 318.00	\$ 349.80	Prepare comparison of contractual PRIDCO debt service to the principal and interest payments of the proposed new bonds.
Outside PR	2	Barrett, Dennis	12/5/2019	0.7	\$ 850.00	\$ 595.00	Review and analyze the creditor mediation cash balances update presentation prepared by representatives of Ernst & Young.
Outside PR	2	Barrett, Dennis	12/5/2019	0.5	\$ 850.00	\$ 425.00	Participate on call with representatives of PJT Partners, O'Melveny & Myers, Pietrantonio Mendez & Alvarez, Ernst & Young and Proskauer to discuss the latest FOMB cash analysis.
Outside PR	216	Barrett, Dennis	12/5/2019	2.2	\$ 850.00	\$ 1,870.00	Review "Informative Motion Regarding Entities Constituting the Central Government of the Commonwealth" and reconcile entities listing per the motion to entities included in the fiscal plan, as requested by the claims reconciliation team and representatives of Proskauer.
Outside PR	216	Barrett, Dennis	12/5/2019	0.3	\$ 850.00	\$ 255.00	Correspond with J. York (CM) regarding pre-petition accounts payable still outstanding for the Commonwealth.

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
Outside PR	216	Battle, Fernando	12/5/2019	2.0	\$ 917.00	\$ 1,834.00	Participate in meeting with representatives of DLA Piper, Hacienda, AAFAP, PRIDCO and Pfizer to discuss Act 154 creditability.
Outside PR	216	Battle, Fernando	12/5/2019	1.5	\$ 917.00	\$ 1,375.50	Participate in meeting with representatives of DLA Piper, Hacienda, AAFAP and PRIDCO to prepare for meeting with representatives of Pfizer to discuss Act 154 creditability.
PR	216	Battle, Juan Carlos	12/5/2019	1.1	\$ 684.00	\$ 752.40	Review document received from M. Gonzalez (AAFAF) in connection with certification of funds managed by Morgan Stanley for COSSEC.
Outside PR	25	Levantis, James	12/5/2019	1.0	\$ 447.00	\$ 447.00	Continue preparing the October receipts file to be included in the October non-Title III fee statement.
Outside PR	3	Barrett, Dennis	12/6/2019	0.4	\$ 850.00	\$ 340.00	Participate in discussion with R. Feldman (ACG), P. Leake (ACG) and representatives of Milliman regarding the Puerto Rico government health plan financial projections analysis prepared by representatives of Milliman as part of fiscal plan revision requested by FOMB.
Outside PR	3	Feldman, Robert	12/6/2019	0.4	\$ 525.00	\$ 210.00	Participate in discussion with D. Barrett (ACG), P. Leake (ACG) and representatives of Milliman regarding the Puerto Rico government health plan financial projections analysis prepared by representatives of Milliman as part of fiscal plan revision requested by FOMB.
Outside PR	3	Leake, Paul	12/6/2019	0.4	\$ 371.00	\$ 148.40	Participate in discussion with D. Barrett (ACG), R. Feldman (ACG) and representatives of Milliman regarding the Puerto Rico government health plan financial projections analysis prepared by representatives of Milliman as part of fiscal plan revision requested by FOMB.
Outside PR	56	Barrett, Dennis	12/6/2019	0.4	\$ 850.00	\$ 340.00	Participate in discussion with R. Feldman (ACG) regarding COFINA recovery analysis for inclusion in PRIDCO memorandum, as requested by M. Kremer (OMM).
Outside PR	56	Feldman, Robert	12/6/2019	0.4	\$ 525.00	\$ 210.00	Participate in discussion with D. Barrett (ACG) regarding COFINA recovery analysis for inclusion in PRIDCO memorandum, as requested by M. Kremer (OMM).
Outside PR	3	Barrett, Dennis	12/6/2019	0.1	\$ 850.00	\$ 85.00	Participate on call with F. Battle (ACG) to discuss impact of Medicaid funding bill in fiscal plan modeling as part of fiscal plan revision requested by FOMB.
PR	3	Battle, Fernando	12/6/2019	0.1	\$ 917.00	\$ 91.70	Participate on call with D. Barrett (ACG) to discuss impact of Medicaid funding bill in fiscal plan modeling as part of fiscal plan revision requested by FOMB.
PR	56	Llompert, Sofia	12/6/2019	1.8	\$ 366.00	\$ 658.80	Prepare summary of updated PRIDCO property recordation information to send to representatives of Pietrantonio Mendez & Alvarez.
PR	56	Llompert, Sofia	12/6/2019	1.4	\$ 366.00	\$ 512.40	Review and revise PRIDCO property recordation information summary, prepared by J. Verdeja (ACG), for purposes of restructuring diligence.
PR	56	Llompert, Sofia	12/6/2019	0.2	\$ 366.00	\$ 73.20	Review and revise PRIDCO restructuring presentation to incorporate feedback received from J. Battle (ACG).
PR	210	Llompert, Sofia	12/6/2019	0.9	\$ 366.00	\$ 329.40	Review and revise Ports financial model to incorporate feedback received from representatives of Ports.
PR	210	Llompert, Sofia	12/6/2019	0.4	\$ 366.00	\$ 146.40	Correspond with J. Bayne (AAFAF) regarding Ports financial projection follow-ups and VTP program analysis.
Outside PR	210	Morrison, Jonathan	12/6/2019	0.8	\$ 850.00	\$ 680.00	Review and provide comments on financials included in Ports settlement tax memorandum per request of representatives of Nixon Peabody.
Outside PR	210	Morrison, Jonathan	12/6/2019	0.1	\$ 850.00	\$ 85.00	Participate in discussion with S. Torres (NP) regarding Ports settlement tax memorandum.
PR	56	Verdeja, Julio	12/6/2019	0.8	\$ 318.00	\$ 254.40	Review PRIDCO repairs and maintenance as well as professional services breakdowns in preparation for meeting with S. Llompert (ACG) regarding PRIDCO Asset Manager RFP due diligence process.
PR	211	Verdeja, Julio	12/6/2019	0.6	\$ 318.00	\$ 190.80	Review GDB closing transaction model to identify Agricultural Insurance Corporation deposits, as requested by J. Battle (ACG).
Outside PR	2	Barrett, Dennis	12/6/2019	1.1	\$ 850.00	\$ 935.00	Review and analyze TSA Fed Funds analysis prepared by representatives of Conway Mackenzie for purposes of cash restriction analysis.
Outside PR	2	Barrett, Dennis	12/6/2019	0.3	\$ 850.00	\$ 255.00	Correspond with representatives of AAFAF, Pietrantonio Mendez & Alvarez, Nixon Peabody, Ankura and O'Melveny & Myers regarding outstanding information needed for cash restriction analysis.
Outside PR	2	Barrett, Dennis	12/6/2019	0.2	\$ 850.00	\$ 170.00	Correspond with representatives of Pietrantonio Mendez & Alvarez regarding outstanding information needed for cash restriction analysis.
Outside PR	3	Barrett, Dennis	12/6/2019	1.2	\$ 850.00	\$ 1,020.00	Review and analyze Milliman report regarding Puerto Rico healthcare plan financial projections for purposes of inclusion in the fiscal plan.
Outside PR	200	Barrett, Dennis	12/6/2019	0.8	\$ 850.00	\$ 680.00	Review current version of Kroll presentation to be used in ratings meeting with representatives of Kroll.
Outside PR	216	Barrett, Dennis	12/6/2019	1.1	\$ 850.00	\$ 935.00	Prepare slides on government accomplishments for inclusion in fiscal management update presentation, as requested by F. Battle (ACG).
Outside PR	3	Barrett, Dennis	12/6/2019	0.6	\$ 850.00	\$ 510.00	Diligence status of Puerto Rico Medicaid US legislation to understand potential funding and impact on fiscal plan revision requested by FOMB.
PR	216	Battle, Fernando	12/6/2019	3.5	\$ 917.00	\$ 3,209.50	Participate in proponent meeting (PSEG) with P3 Partnership Committee to review proposal for O&M concession.
PR	216	Battle, Fernando	12/6/2019	3.5	\$ 917.00	\$ 3,209.50	Participate in proponent meeting (Luma Energy) with P3 Partnership Committee to review proposal for O&M concession.
Outside PR	216	Feldman, Robert	12/6/2019	1.8	\$ 525.00	\$ 945.00	Prepare slides on government accomplishments for inclusion in fiscal management update presentation, as requested by F. Battle (ACG).
Outside PR	216	Leake, Paul	12/6/2019	0.6	\$ 371.00	\$ 222.60	Perform quality check of the fiscal management update presentation, requested by O. Marrero (AAFAF), prior to sending to F. Battle (ACG).
Outside PR	216	Leake, Paul	12/6/2019	0.5	\$ 371.00	\$ 185.50	Prepare general fund revenue summaries for inclusion in the fiscal management update presentation, requested by O. Marrero (AAFAF).
Outside PR	216	Leake, Paul	12/6/2019	0.3	\$ 371.00	\$ 111.30	Prepare and send the Act 154 and fiscal management update presentation to representatives of DLA Piper.
Outside PR	216	Leake, Paul	12/6/2019	0.3	\$ 371.00	\$ 111.30	Correspond with M. Burkett (ACG) regarding the agency savings tracker for inclusion of information in the fiscal management update presentation, requested by O. Marrero (AAFAF).
Outside PR	216	Leake, Paul	12/6/2019	0.3	\$ 371.00	\$ 111.30	Diligence section 205 letters for inclusion of information regarding government accomplishments in the fiscal management update presentation, requested by O. Marrero (AAFAF).
Outside PR	216	Leake, Paul	12/6/2019	0.3	\$ 371.00	\$ 111.30	Correspond with R. Feldman (ACG) regarding government accomplishments in the fiscal management update presentation, requested by O. Marrero (AAFAF).
Outside PR	25	Levantis, James	12/6/2019	0.3	\$ 447.00	\$ 134.10	Finalize October expense and receipts file for upload to shared folder with representatives of AAFAF as part of the October non-Title III fee statement.
Outside PR	216	Levantis, James	12/6/2019	0.4	\$ 447.00	\$ 178.80	Prepare and send Commonwealth capitalization table pre- and post- announced restructuring transactions for inclusion in the fiscal management update presentation to P. Leake (ACG).
Outside PR	200	Barrett, Dennis	12/7/2019	1.5	\$ 850.00	\$ 1,275.00	Participate on call with F. Battle (ACG) and representatives of DevTech, Bank of America Merrill Lynch and AAFAF to review and discuss presentation to be made to representatives of Kroll as part of ratings process.

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
Outside PR	200	Battle, Fernando	12/7/2019	1.0	\$ 917.00	\$ 917.00	Participate on call with D. Barrett (ACG) and representatives of DevTech, Bank of America Merrill Lynch and AAFAF to review and discuss presentation to be made to representatives of Kroll as part of ratings process (partial).
Outside PR	200	Battle, Fernando	12/7/2019	0.1	\$ 917.00	\$ 91.70	Participate on call with E. Forrest (DevTech) to discuss economic data to be included in presentation to Kroll as part of ratings process.
Outside PR	3	Feldman, Robert	12/7/2019	0.3	\$ 525.00	\$ 157.50	Review the revised language regarding the 5/9 certified fiscal plan cash flows as updated by P. Leake (ACG), as requested by M. Rapaport (NP).
Outside PR	3	Leake, Paul	12/7/2019	0.6	\$ 371.00	\$ 222.60	Revise language regarding the 5/9 certified fiscal plan cash flows as requested by M. Rapaport (NP).
Outside PR	3	Feldman, Robert	12/8/2019	0.3	\$ 525.00	\$ 157.50	Participate on call with P. Leake (ACG) to discuss the incremental Medicaid funding impact on Commonwealth cash flows.
Outside PR	3	Leake, Paul	12/8/2019	0.3	\$ 371.00	\$ 111.30	Participate on call with R. Feldman (ACG) to discuss the incremental Medicaid funding impact on Commonwealth cash flows.
Outside PR	3	Feldman, Robert	12/8/2019	0.8	\$ 525.00	\$ 420.00	Review Puerto Rico government health plan financial projections analysis provided by representatives of Milliman for inclusion of information in the 2020 fiscal plan.
Outside PR	3	Leake, Paul	12/8/2019	0.7	\$ 371.00	\$ 259.70	Diligence the Milliman Medicaid analysis to understand the contemplated incremental Medicaid funding and related expenses.
Outside PR	3	Leake, Paul	12/8/2019	0.6	\$ 371.00	\$ 222.60	Prepare analysis of revised Commonwealth cash flows inclusive of the incremental Medicaid funding and related expenses for R. Feldman (ACG) to review.
Outside PR	3	Feldman, Robert	12/9/2019	0.4	\$ 525.00	\$ 210.00	Participate in discussion with P. Leake (ACG) to discuss the comparison of Medicaid costs in Milliman Medicaid analysis to Commonwealth fiscal plan.
Outside PR	3	Leake, Paul	12/9/2019	0.4	\$ 371.00	\$ 148.40	Participate in discussion with R. Feldman (ACG) to discuss the comparison of Medicaid costs in Milliman Medicaid analysis to Commonwealth fiscal plan.
Outside PR	216	Barrett, Dennis	12/9/2019	0.3	\$ 850.00	\$ 255.00	Participate in discussion with R. Feldman (ACG), P. Leake (ACG) and F. Battle (ACG) regarding critical accomplishments slides for inclusion in fiscal management update presentation.
Outside PR	216	Battle, Fernando	12/9/2019	0.3	\$ 917.00	\$ 275.10	Participate in discussion with R. Feldman (ACG), D. Barrett (ACG) and P. Leake (ACG) regarding critical accomplishments slides for inclusion in fiscal management update presentation.
Outside PR	216	Feldman, Robert	12/9/2019	0.3	\$ 525.00	\$ 157.50	Participate in discussion with P. Leake (ACG), D. Barrett (ACG) and F. Battle (ACG) regarding critical accomplishments slides for inclusion in fiscal management update presentation.
Outside PR	216	Leake, Paul	12/9/2019	0.3	\$ 371.00	\$ 111.30	Participate in discussion with R. Feldman (ACG), D. Barrett (ACG) and F. Battle (ACG) regarding critical accomplishments slides for inclusion in fiscal management update presentation.
Outside PR	200	Barrett, Dennis	12/9/2019	1.1	\$ 850.00	\$ 935.00	Participate on call with F. Battle (ACG) and representatives of Hacienda, AAFAF, Bank of America Merrill Lynch and DevTech to discuss presentation to be made to representatives of Kroll as part of ratings process.
Outside PR	200	Battle, Fernando	12/9/2019	1.1	\$ 917.00	\$ 1,008.70	Participate on call with D. Barrett (ACG) and representatives of Hacienda, AAFAF, Bank of America Merrill Lynch and DevTech to discuss presentation to be made to representatives of Kroll as part of ratings process.
PR	56	Llompert, Sofia	12/9/2019	1.2	\$ 366.00	\$ 439.20	Review and revise summary of PRIDCO property recordation information for purposes of restructuring diligence title studies.
PR	56	Llompert, Sofia	12/9/2019	0.4	\$ 366.00	\$ 146.40	Review and revise PRIDCO properties that are part of DRA collateral for discussions with representatives of Houlihan Lokey.
Outside PR	210	Morrison, Jonathan	12/9/2019	0.2	\$ 850.00	\$ 170.00	Correspond with Ad Hoc Group regarding holdings of PRIFA-Ports bondholders.
PR	55	Verdeja, Julio	12/9/2019	1.9	\$ 318.00	\$ 604.20	Review and revise PRASA Smart Meter P3 presentation as requested by J. Battle (ACG) for PRASA restructuring purposes.
PR	55	Verdeja, Julio	12/9/2019	1.2	\$ 318.00	\$ 381.60	Revise PRASA Smart Meter P3 presentation based on feedback from J. Battle (ACG).
Outside PR	209	Barrett, Dennis	12/9/2019	0.5	\$ 850.00	\$ 425.00	Participate on call with representatives of O'Melveny & Myers, Barclays, Citi, Nixon Peabody, and Pietrantonio Mendez & Alvarez regarding the potential sale of COFINA bonds held by PRIFA as part of PRIFA restructuring.
Outside PR	200	Barrett, Dennis	12/9/2019	0.5	\$ 850.00	\$ 425.00	Participate on Kroll meeting preparation call regarding COFINA ratings.
Outside PR	216	Barrett, Dennis	12/9/2019	1.1	\$ 850.00	\$ 935.00	Prepare fiscal management update presentation for F. Battle (ACG).
Outside PR	216	Barrett, Dennis	12/9/2019	0.7	\$ 850.00	\$ 595.00	Review and provide comments on fiscal management update presentation to P. Leake (ACG) as requested by F. Battle (ACG).
Outside PR	200	Battle, Fernando	12/9/2019	0.8	\$ 917.00	\$ 733.60	Review original GDB COFINA ratings presentation to adapt slides to presentation to be made to representatives of Kroll as part of COFINA'S rating process.
Outside PR	200	Battle, Fernando	12/9/2019	0.1	\$ 917.00	\$ 91.70	Participate on call with J. Rodriguez (BAML) to discuss COFINA ratings presentation visit logistics.
Outside PR	3	Feldman, Robert	12/9/2019	1.3	\$ 525.00	\$ 682.50	Prepare summary of Medicaid incremental federal funds and Commonwealth funds based on Milliman Medicaid analysis.
Outside PR	3	Feldman, Robert	12/9/2019	0.9	\$ 525.00	\$ 472.50	Prepare summary of Commonwealth expenditures and critical sustainability measures based on Milliman Medicaid analysis.
Outside PR	216	Feldman, Robert	12/9/2019	0.8	\$ 525.00	\$ 420.00	Prepare additional government accomplishment slides for inclusion in fiscal management update presentation at the request of F. Battle (AAFAF).
Outside PR	3	Leake, Paul	12/9/2019	0.8	\$ 371.00	\$ 296.80	Continue to prepare analysis of revised Commonwealth cash flows inclusive of the incremental Medicaid funding and related expenses for R. Feldman (ACG) to review.
Outside PR	3	Leake, Paul	12/9/2019	0.1	\$ 371.00	\$ 37.10	Diligence new legislation regarding the contemplated Medicaid funding to Puerto Rico to understand funding assumptions and timing.
Outside PR	216	Leake, Paul	12/9/2019	1.6	\$ 371.00	\$ 593.60	Diligence accomplishments by the Puerto Rico government for inclusion of information in the fiscal management update presentation.
Outside PR	216	Leake, Paul	12/9/2019	0.3	\$ 371.00	\$ 111.30	Correspond with P. Nilsen (ACG) regarding previously prepared presentations on Government accomplishments for inclusion of information in the fiscal management update presentation.
Outside PR	216	Leake, Paul	12/9/2019	0.2	\$ 371.00	\$ 74.20	Review the announced transactions summary prepared by J. Levantis (ACG) and include in fiscal management update presentation.
Outside PR	216	Levantis, James	12/9/2019	0.4	\$ 447.00	\$ 178.80	Prepare summary of announced transactions for inclusion in the fiscal plan management presentation.
Outside PR	210	Battle, Fernando	12/10/2019	0.2	\$ 917.00	\$ 183.40	Participate on call with V. Wong (NP) to discuss COFINA documentation related to PRIFA-Ports closing.
PR	210	Battle, Juan Carlos	12/10/2019	0.3	\$ 684.00	\$ 205.20	Participate on call with M. Marshany (P3A), M. Figueroa (DLA) and S. Uhlund (OMM) to discuss comments to project agreement provided by Ports Cruise Ship P3 proponent.
PR	56	Llompert, Sofia	12/10/2019	0.9	\$ 366.00	\$ 329.40	Review and revise summary of PRIDCO property recordation information for purposes of restructuring diligence title studies.
PR	56	Llompert, Sofia	12/10/2019	0.8	\$ 366.00	\$ 292.80	Review and revise PRIDCO financial statements to incorporate comments from fiscal plan discussion, as requested by M. Kremer (OMM).

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
PR	56	Llompert, Sofia	12/10/2019	0.8	\$ 366.00	\$ 292.80	Review and provide comments on PRIDCO property missing recordation data summary, prepared by J. Verdeja (ACG), for purposes of restructuring.
PR	56	Llompert, Sofia	12/10/2019	0.7	\$ 366.00	\$ 256.20	Review and revise PRIDCO asset manager RFP proponent questions in preparation for discussion with representatives of PRIDCO.
PR	56	Llompert, Sofia	12/10/2019	0.4	\$ 366.00	\$ 146.40	Review and revise Commonwealth fiscal plan to address subsequent events section in PRIDCO financial statements, as requested by M. Kremer (OMM).
PR	56	Llompert, Sofia	12/10/2019	0.3	\$ 366.00	\$ 109.80	Correspond with J. Batlle (ACG) and J. Morrison (ACG) regarding status of PRIDCO responses to asset manager RFP proponent questions.
Outside PR	56	Morrison, Jonathan	12/10/2019	1.0	\$ 850.00	\$ 850.00	Review PRIDCO financial statements with focus on subsequent events, as requested by representatives of O'Melveny & Myers.
Outside PR	210	Morrison, Jonathan	12/10/2019	0.5	\$ 850.00	\$ 425.00	Prepare analysis of Ad Hoc Group holdings versus total outstanding PRIFA-Ports bonds as requested by representatives of Nixon Peabody.
PR	56	Verdeja, Julio	12/10/2019	1.6	\$ 318.00	\$ 508.80	Prepare list of recordation data requests to send representatives of PRIDCO for asset manager RFP due diligence purposes.
Outside PR	200	Barrett, Dennis	12/10/2019	0.7	\$ 850.00	\$ 595.00	Review and analyze impact of constraining COFINA sub capacity by the pledged sales tax base amount for COFINA restructuring purposes.
Outside PR	216	Barrett, Dennis	12/10/2019	0.7	\$ 850.00	\$ 595.00	Revise fiscal management presentation to incorporate comments provided by F. Batlle (ACG).
Outside PR	3	Barrett, Dennis	12/11/2019	0.6	\$ 850.00	\$ 510.00	Review and revise list of Medicaid questions prepared by representatives of Ankura in advance of call with Milliman team.
Outside PR	200	Batlle, Fernando	12/10/2019	0.5	\$ 917.00	\$ 458.50	Review and provide comments to presentation for representatives of Kroll as part of the COFINA ratings process.
Outside PR	200	Batlle, Fernando	12/10/2019	0.1	\$ 917.00	\$ 91.70	Participate on call with J. Rodriguez (BAML) to discuss COFINA presentation for representatives of Kroll.
Outside PR	216	Batlle, Fernando	12/10/2019	1.4	\$ 917.00	\$ 1,283.80	Review and revise fiscal management update presentation to be used in meetings with Act 154 companies, as requested by representatives of AAFAP.
Outside PR	216	Batlle, Fernando	12/10/2019	0.7	\$ 917.00	\$ 641.90	Review briefing book materials prepared by representatives of DLA Piper in preparation for meetings with Act 154 companies to discuss federal creditability of Act 154 excise tax.
Outside PR	216	Batlle, Fernando	12/10/2019	0.6	\$ 917.00	\$ 550.20	Review Government's responses to Congress as part of preparation of fiscal management update presentation to be used in Act 154 company meetings.
Outside PR	216	Leake, Paul	12/10/2019	0.4	\$ 371.00	\$ 148.40	Prepare quality check of the additional analysis, prepared by F. Batlle (ACG), included in the fiscal management update presentation.
PR	56	Llompert, Sofia	12/11/2019	0.3	\$ 366.00	\$ 109.80	Participate on call with A. Roig (V2A), B. Fernandez (AAFAF), J. Morrison (ACG) and J. Verdeja (ACG) to discuss PRIDCO restructuring work plan.
Outside PR	56	Morrison, Jonathan	12/11/2019	0.3	\$ 850.00	\$ 255.00	Participate on call with A. Roig (V2A), B. Fernandez (AAFAF), S. Llompert (ACG) and J. Verdeja (ACG) to discuss PRIDCO restructuring work plan.
PR	56	Verdeja, Julio	12/11/2019	0.3	\$ 318.00	\$ 95.40	Participate on call with A. Roig (V2A), B. Fernandez (AAFAF), S. Llompert (ACG) and J. Morrison (ACG) to discuss PRIDCO restructuring work plan.
PR	56	Llompert, Sofia	12/11/2019	0.7	\$ 366.00	\$ 256.20	Review and revise Commonwealth fiscal plan to address subsequent event section in PRIDCO financial statements, as requested by M. Kremer (OMM).
PR	56	Llompert, Sofia	12/11/2019	0.6	\$ 366.00	\$ 219.60	Review DDEC VTP proposal executive order draft provided by representatives of AAFAP for purposes of VTP proposal.
PR	56	Llompert, Sofia	12/11/2019	0.6	\$ 366.00	\$ 219.60	Review and revise PRIDCO property recordation summary for purposes of restructuring due diligence.
PR	56	Llompert, Sofia	12/11/2019	0.4	\$ 366.00	\$ 146.40	Review and revise PRIDCO work plan in preparation for PRIDCO working group call on 12/11/2019.
PR	56	Llompert, Sofia	12/11/2019	0.4	\$ 366.00	\$ 146.40	Review PRIICO/CCE documents provided by B. Fernandez (AAFAF) for purposes of restructuring due diligence.
Outside PR	210	Morrison, Jonathan	12/11/2019	0.7	\$ 850.00	\$ 595.00	Review PRIFA-Ports bonds settlement tax analysis as requested by M. Rapaport (NP).
Outside PR	210	Morrison, Jonathan	12/11/2019	0.3	\$ 850.00	\$ 255.00	Correspond with M. Rapaport (NP) regarding tax analysis for PRIFA-Ports bonds settlement.
PR	56	Verdeja, Julio	12/11/2019	2.3	\$ 318.00	\$ 731.40	Revise list of recordation data requests to send representatives of PRIDCO for asset manager RFP due diligence purposes.
PR	210	Verdeja, Julio	12/11/2019	2.3	\$ 318.00	\$ 731.40	Review and revise Ports financial model operational liability schedule to incorporate pay down of PRASA debt for Ports restructuring purposes.
Outside PR	2	Barrett, Dennis	12/11/2019	0.8	\$ 850.00	\$ 680.00	Review TSA federal fund detail provided by representatives of Conway Mackenzie, as requested by M. Yassin (AAFAF).
Outside PR	2	Barrett, Dennis	12/11/2019	0.5	\$ 850.00	\$ 425.00	Participate on call with J. York (CM) regarding TSA federal fund analysis.
Outside PR	3	Feldman, Robert	12/11/2019	1.8	\$ 525.00	\$ 945.00	Prepare summary analysis of Medicaid government health plan expenditures as part of Medicaid analysis.
Outside PR	200	Batlle, Fernando	12/11/2019	1.0	\$ 917.00	\$ 917.00	Review COFINA presentation materials in preparation for meeting with representatives of Kroll regarding COFINA ratings.
Outside PR	200	Batlle, Fernando	12/11/2019	1.0	\$ 917.00	\$ 917.00	Review Kroll's sales tax rating methodology in preparation for meeting with representatives of Kroll.
Outside PR	216	Batlle, Fernando	12/11/2019	1.5	\$ 917.00	\$ 1,375.50	Participate in meeting with representatives of DLA Piper, AAFAP, Hacienda and Johnson & Johnson to discuss Act 154 creditability.
Outside PR	216	Batlle, Fernando	12/11/2019	1.4	\$ 917.00	\$ 1,283.80	Participate in meeting with representatives of DLA Piper, AAFAP, Hacienda and Abbvie to discuss Act 154 creditability.
Outside PR	216	Batlle, Fernando	12/11/2019	1.0	\$ 917.00	\$ 917.00	Participate in meeting with representatives of DLA Piper, AAFAP, Hacienda and Eli Lilly to discuss Act 154 creditability.
Outside PR	3	Leake, Paul	12/11/2019	2.6	\$ 371.00	\$ 964.60	Research historical Puerto Rico Medicaid funding programs and related amounts, timing and FMAP prior to call with representatives of Milliman.
Outside PR	3	Leake, Paul	12/11/2019	1.9	\$ 371.00	\$ 704.90	Prepare summary of historical Puerto Rico Medicaid funding programs and related amounts, timing and FMAP prior to call with representatives of Milliman.
Outside PR	3	Leake, Paul	12/11/2019	0.8	\$ 371.00	\$ 296.80	Prepare list of questions regarding Milliman Medicaid analysis in preparation for call with representatives of Milliman.
Outside PR	3	Leake, Paul	12/11/2019	0.7	\$ 371.00	\$ 259.70	Review the Milliman Medicaid analysis in preparation for call with representatives of Milliman.

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
Outside PR	3	Barrett, Dennis	12/12/2019	0.9	\$ 850.00	\$ 765.00	Participate on call with J. Carlo (Milliman), R. Feldman (ACG) and P. Leake (ACG) to discuss the Milliman Medicaid forecast and associated assumptions.
Outside PR	50	Levantis, James	12/11/2019	0.5	\$ 447.00	\$ 223.50	Review and send the biweekly creditor update presentation to J. Battle (ACG) for review.
Outside PR	50	Levantis, James	12/11/2019	0.1	\$ 447.00	\$ 44.70	Correspond with G. Germeroth (FEP) to request PREPA cash flows to be included in the biweekly creditor update presentation.
PR	210	Llompert, Sofia	12/12/2019	0.8	\$ 366.00	\$ 292.80	Participate in meeting with J. Bayne (AAFAF), T. Corredor (Ports), L. De Jesus (Ports) and J. Verdeja (ACG) to discuss Ports financial model.
PR	210	Verdeja, Julio	12/12/2019	0.8	\$ 318.00	\$ 254.40	Participate in meeting with J. Bayne (AAFAF), T. Corredor (Ports), L. De Jesus (Ports) and S. Llompert (ACG) to discuss Ports financial model.
Outside PR	3	Feldman, Robert	12/12/2019	0.9	\$ 525.00	\$ 472.50	Participate on call with J. Carlo (Milliman), D. Barrett (ACG) and P. Leake (ACG) to discuss the Milliman Medicaid forecast and associated assumptions.
Outside PR	3	Leake, Paul	12/12/2019	0.9	\$ 371.00	\$ 333.90	Participate on call with J. Carlo (Milliman), R. Feldman (ACG) and D. Barrett (ACG) to discuss the Milliman Medicaid forecast and associated assumptions.
Outside PR	3	Feldman, Robert	12/12/2019	0.7	\$ 525.00	\$ 367.50	Participate in discussion with P. Leake (ACG) regarding Medicaid variance analysis.
Outside PR	3	Leake, Paul	12/12/2019	0.7	\$ 371.00	\$ 259.70	Participate in discussion with R. Feldman (ACG) regarding Medicaid variance analysis.
Outside PR	3	Barrett, Dennis	12/12/2019	1.8	\$ 850.00	\$ 1,530.00	Review and analyze documents prepared by Ankura team for call with representatives of Milliman including: diligence questions, programs and measures, Medicaid cost and funding and forecast summary.
PR	56	Llompert, Sofia	12/12/2019	1.8	\$ 366.00	\$ 658.80	Review and revise DDEC VTP proposal to incorporate revised payout assumptions.
PR	56	Llompert, Sofia	12/12/2019	1.4	\$ 366.00	\$ 512.40	Review and revise DDEC VTP proposal summary to incorporate comments provided by C. Yamin (AAFAF).
PR	56	Llompert, Sofia	12/12/2019	1.1	\$ 366.00	\$ 402.60	Review and revise DDEC VTP proposal summary to incorporate comments received from J. Morrison (ACG).
PR	56	Llompert, Sofia	12/12/2019	0.6	\$ 366.00	\$ 219.60	Review PRIDCO financial statements to provide comments on latest assumptions from the Commonwealth fiscal plan.
PR	56	Llompert, Sofia	12/12/2019	0.6	\$ 366.00	\$ 219.60	Review and revise PRIDCO restructuring timeline to reflect latest comments requested by J. Morrison (ACG).
PR	56	Llompert, Sofia	12/12/2019	0.3	\$ 366.00	\$ 109.80	Review and revise PRIDCO restructuring timeline to reflect latest updates, as requested by C. Yamin (AAFAF).
PR	56	Llompert, Sofia	12/12/2019	0.3	\$ 366.00	\$ 109.80	Review and revise PRIDCO restructuring presentation to incorporate comments received from J. Morrison (ACG).
PR	56	Llompert, Sofia	12/12/2019	0.2	\$ 366.00	\$ 73.20	Participate in meeting with C. Yamin (AAFAF) to discuss latest DDEC VTP proposal scenarios.
PR	210	Llompert, Sofia	12/12/2019	1.1	\$ 366.00	\$ 402.60	Review and revise Ports financial model in preparation for meeting with representatives of Ports.
Outside PR	56	Morrison, Jonathan	12/12/2019	0.5	\$ 850.00	\$ 425.00	Review O'Melveny & Myers memorandum supporting PRIDCO RSA transaction for delivery to representatives of AAFAF.
Outside PR	56	Morrison, Jonathan	12/12/2019	0.5	\$ 850.00	\$ 425.00	Review PRIDCO VTP analysis and provide comments on presentation materials for representatives of AAFAF, as requested by C. Yamin (AAFAF).
Outside PR	56	Morrison, Jonathan	12/12/2019	0.5	\$ 850.00	\$ 425.00	Review PRIDCO operational restructuring and timeline to provide comments on presentation materials for representatives of AAFAF, as requested by C. Yamin (AAFAF).
Outside PR	210	Morrison, Jonathan	12/12/2019	0.6	\$ 850.00	\$ 510.00	Review and revise PRIFA-Ports bonds settlement tax analysis as requested by M. Rapaport (NP).
Outside PR	210	Morrison, Jonathan	12/12/2019	0.4	\$ 850.00	\$ 340.00	Review financial information included in PRIFA-Ports PSA as requested by M. Kremer (OMM).
Outside PR	2	Barrett, Dennis	12/12/2019	0.5	\$ 850.00	\$ 425.00	Participate on call with representatives of Pietrantonio Mendez & Alvarez regarding outstanding cash restriction questions posed by the FOMB.
Outside PR	3	Barrett, Dennis	12/12/2019	1.3	\$ 850.00	\$ 1,105.00	Diligence Medicaid legislation and potential impact on Commonwealth fiscal plan surplus.
Outside PR	3	Barrett, Dennis	12/12/2019	0.7	\$ 850.00	\$ 595.00	Review fiscal plan as it compares to Milliman Medicaid variance analysis prepared by R. Feldman (ACG).
Outside PR	3	Feldman, Robert	12/12/2019	2.2	\$ 525.00	\$ 1,155.00	Prepare variance analysis between certified fiscal plan and Milliman government health plan Medicaid expenditures to understand Commonwealth funding impact for Medicaid analysis purposes.
PR	200	Battle, Fernando	12/12/2019	1.5	\$ 917.00	\$ 1,375.50	Participate in meeting with representatives of Bank of America and Kroll to discuss Puerto Rico economy and COFINA ratings process.
Outside PR	3	Feldman, Robert	12/12/2019	1.8	\$ 525.00	\$ 945.00	Prepare summary analysis of fiscal plan total expenditures, federally funded dollars, and Commonwealth funded dollars for Medicaid analysis purposes.
Outside PR	3	Feldman, Robert	12/12/2019	1.3	\$ 525.00	\$ 682.50	Prepare historical and ongoing Medicaid program summary matrix for Medicaid analysis purposes.
Outside PR	3	Feldman, Robert	12/12/2019	1.3	\$ 525.00	\$ 682.50	Prepare list of questions regarding Medicaid forecast in preparation for discussion with J. Carlo (Milliman) for Medicaid analysis purposes.
Outside PR	3	Feldman, Robert	12/12/2019	1.1	\$ 525.00	\$ 577.50	Revise summary analysis of Medicaid government health plan expenditures to classify as federally funded or Commonwealth funded for Medicaid analysis purposes.
Outside PR	3	Feldman, Robert	12/12/2019	1.0	\$ 525.00	\$ 525.00	Prepare critical sustainability summary matrix based on information from Milliman report for Medicaid analysis purposes.
Outside PR	3	Leake, Paul	12/12/2019	1.2	\$ 371.00	\$ 445.20	Review variance analysis between certified fiscal plan and Milliman government health plan Medicaid expenditures prepared by R. Feldman (ACG) for Medicaid analysis purposes.
Outside PR	3	Leake, Paul	12/12/2019	0.8	\$ 371.00	\$ 296.80	Revise historical and ongoing Medicaid program summary matrix prepared by R. Feldman (ACG) in preparation for call with J. Carlo (Milliman) for Medicaid analysis purposes.
Outside PR	3	Leake, Paul	12/12/2019	0.7	\$ 371.00	\$ 259.70	Review and revise list of Medicaid forecast questions in preparation for discussion with J. Carlo (Milliman) for Medicaid analysis purposes.
Outside PR	3	Leake, Paul	12/12/2019	0.4	\$ 371.00	\$ 148.40	Revise summary of historical Puerto Rico Medicaid funding programs and related amounts, timing and FMAP in preparation for call with J. Carlo (Milliman).
Outside PR	3	Barrett, Dennis	12/13/2019	0.5	\$ 850.00	\$ 425.00	Participate on call with J. York (CM), R. Feldman (ACG) and P. Leake (ACG) regarding relationship between draft Medicaid bill and Medicaid assumptions in certified fiscal plan.
Outside PR	216	Leake, Paul	12/12/2019	0.5	\$ 371.00	\$ 185.50	Participate on call with representatives of Intralinks to request data for inclusion in Intralinks cost benefit analysis presentation, as requested by representatives of AAFAF.
Outside PR	50	Levantis, James	12/12/2019	0.4	\$ 447.00	\$ 178.80	Revise and send the biweekly creditor update presentation to M. Yassin (AAFAF) and representatives of Conway Mackenzie, O'Melveny & Myers, AAFAF and Ankura for review.
Outside PR	50	Levantis, James	12/12/2019	0.4	\$ 447.00	\$ 178.80	Review and send the biweekly creditor update presentation to J. Battle (ACG) for review.
Outside PR	200	Levantis, James	12/12/2019	0.2	\$ 447.00	\$ 89.40	Correspond with P. Leake (ACG) regarding COFINA debt service payments pre and post-tax exchange.
Outside PR	25	Parker, Christine	12/12/2019	1.0	\$ 200.00	\$ 200.00	Review and revise time descriptions for inclusion in the November 2019 monthly non-Title III fee statement.
Outside PR	3	Feldman, Robert	12/13/2019	0.5	\$ 525.00	\$ 262.50	Participate on call with J. York (CM), D. Barrett (ACG) and P. Leake (ACG) regarding relationship between draft Medicaid bill and Medicaid assumptions in certified fiscal plan.

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
Outside PR	3	Leake, Paul	12/13/2019	0.5	\$ 371.00	\$ 185.50	Participate on call with J. York (CM), D. Barrett (ACG) and R. Feldman (ACG) regarding relationship between draft Medicaid bill and Medicaid assumptions in certified fiscal plan.
Outside PR	3	Barrett, Dennis	12/13/2019	1.0	\$ 850.00	\$ 850.00	Review and revise Medicaid analysis highlighting impact of proposed legislation on fiscal plan cash flows.
PR	56	Llompert, Sofia	12/13/2019	0.9	\$ 366.00	\$ 329.40	Participate on call with J. Morrison (ACG) regarding responses to questions prepared by PRIDCO asset manager RFP proponents and PRIDCO restructuring open items.
Outside PR	56	Morrison, Jonathan	12/13/2019	0.9	\$ 850.00	\$ 765.00	Participate on call with S. Llompert (ACG) regarding responses to questions prepared by PRIDCO asset manager RFP proponents and PRIDCO restructuring open items.
PR	56	Llompert, Sofia	12/13/2019	0.7	\$ 366.00	\$ 256.20	Participate on call with J. Morrison (ACG) and representatives of Houlihan Lokey to discuss PRIDCO DRA collateral properties.
Outside PR	56	Morrison, Jonathan	12/13/2019	0.7	\$ 850.00	\$ 595.00	Participate on call with S. Llompert (ACG) and representatives of Houlihan Lokey to discuss PRIDCO DRA collateral properties.
PR	210	Llompert, Sofia	12/13/2019	0.5	\$ 366.00	\$ 183.00	Participate on call with M. Rapaport (NP) and J. Morrison (ACG) to discuss PRIFA-Ports closing checklist open items.
Outside PR	210	Morrison, Jonathan	12/13/2019	0.5	\$ 850.00	\$ 425.00	Participate on call with M. Rapaport (NP) and S. Llompert (ACG) to discuss PRIFA-Ports closing checklist open items.
PR	56	Llompert, Sofia	12/13/2019	1.3	\$ 366.00	\$ 475.80	Review and revise initial responses to questions from PRIDCO asset manager RFP proponents in preparation for upload to proponent data room.
PR	56	Llompert, Sofia	12/13/2019	0.8	\$ 366.00	\$ 292.80	Review and revise PRIDCO VTP proposal summary to incorporate comments provided by C. Yamin (AAFAF).
PR	210	Llompert, Sofia	12/13/2019	0.3	\$ 366.00	\$ 109.80	Review Ports employee rosters received from representatives of Ports for purposes of VTP analysis.
Outside PR	56	Morrison, Jonathan	12/13/2019	1.7	\$ 850.00	\$ 1,445.00	Review and revise PRIDCO asset manager RFP responses to proponent questions in preparation for upload to data room.
PR	210	Verdeja, Julio	12/13/2019	1.2	\$ 318.00	\$ 381.60	Prepare analysis consolidating Ports employee rosters for VTP program purposes.
Outside PR	3	Feldman, Robert	12/13/2019	0.6	\$ 525.00	\$ 315.00	Revise Medicaid government health plan expenditures analysis to incorporate revised assumptions based on discussion with J. York (CM) for Medicaid analysis purposes.
Outside PR	50	Barrett, Dennis	12/13/2019	0.2	\$ 850.00	\$ 170.00	Correspond with C. Saavedra (AAFAF) regarding biweekly creditor update call, presentation and script.
PR	200	Battle, Fernando	12/13/2019	3.5	\$ 917.00	\$ 3,209.50	Participate in meeting with representatives of Kroll, Pietrantonio Mendez & Alvarez, Bank of America Merrill Lynch, Citi, Hacienda, AAFAF and DevTech regarding COFINA ratings process.
PR	200	Battle, Fernando	12/13/2019	0.5	\$ 917.00	\$ 458.50	Participate in meeting with representatives of Bank of America Merrill Lynch and DevTech to discuss COFINA ratings process in preparation for meeting with representatives of Kroll.
Outside PR	3	Leake, Paul	12/13/2019	1.6	\$ 371.00	\$ 593.60	Review Medicaid discussion materials in preparation for call with J. York (CM) as part of fiscal plan revision requested by the FOMB.
Outside PR	3	Leake, Paul	12/13/2019	0.4	\$ 371.00	\$ 148.40	Correspond with R. Feldman (ACG) regarding Medicaid discussion materials in preparation for call with J. York (CM).
Outside PR	3	Barrett, Dennis	12/14/2019	1.3	\$ 850.00	\$ 1,105.00	Review liquidity plan detail to compare SUT forecast by month to actuals by month to analyze month by month variances for plan of adjustment purposes.
Outside PR	216	Leake, Paul	12/13/2019	1.4	\$ 371.00	\$ 519.40	Prepare Intralinks cost benefit analysis presentation as requested by representatives of AAFAF.
Outside PR	216	Leake, Paul	12/13/2019	0.6	\$ 371.00	\$ 222.60	Diligence monthly SUT projections for FY20, as requested by D. Barrett (ACG).
Outside PR	216	Leake, Paul	12/13/2019	0.4	\$ 371.00	\$ 148.40	Correspond with J. Rodriguez (Intralinks) regarding data request for inclusion in Intralinks cost benefit analysis presentation requested by representatives of AAFAF.
Outside PR	3	Barrett, Dennis	12/17/2019	0.8	\$ 850.00	\$ 680.00	Participate in meeting with R. Feldman (ACG), F. Battle (ACG), P. Leake (ACG) and representatives of AAFAF, O'Melveny & Myers and Pietrantonio Mendez & Alvarez regarding the 2020 fiscal plan revision requested by FOMB.
Outside PR	200	Feldman, Robert	12/14/2019	1.6	\$ 525.00	\$ 840.00	Prepare budget-to-actual comparison year-to-date as part of sales and use tax collections analysis.
Outside PR	200	Feldman, Robert	12/14/2019	0.6	\$ 525.00	\$ 315.00	Revise budget-to-actual comparison year-to-date to incorporate unallocated collections as part of sales and use tax collections analysis.
Outside PR	200	Feldman, Robert	12/14/2019	0.5	\$ 525.00	\$ 262.50	Revise budget-to-actual comparison year-to-date to include breakout of actual general fund collections as part of sales and use tax collections analysis.
Outside PR	200	Feldman, Robert	12/14/2019	0.3	\$ 525.00	\$ 157.50	Participate in meeting with J. York (CM) and T. Ahlberg (CM) regarding budget-to-actual comparison as part of sales and use tax collections analysis.
Outside PR	200	Leake, Paul	12/14/2019	0.4	\$ 371.00	\$ 148.40	Correspond with D. Barrett (ACG) and R. Feldman (ACG) regarding the preparation of budget-to-actual comparison year-to-date as part of sales and use tax collections analysis.
PR	210	Llompert, Sofia	12/16/2019	0.6	\$ 366.00	\$ 219.60	Participate on call with L. Alfaro (Barclays), M. Rapaport (NP) and J. Morrison (ACG) to discuss PRIFA-Ports transaction tax analysis open items.
Outside PR	210	Morrison, Jonathan	12/16/2019	0.6	\$ 850.00	\$ 510.00	Participate on call with L. Alfaro (Barclays), M. Rapaport (NP) and S. Llompert (ACG) to discuss PRIFA-Ports transaction tax analysis open items.
PR	210	Llompert, Sofia	12/16/2019	0.6	\$ 366.00	\$ 219.60	Participate on call with M. Rapaport (NP) and J. Morrison (ACG) to discuss PRIFA-Ports transaction tax analysis.
Outside PR	210	Morrison, Jonathan	12/16/2019	0.6	\$ 850.00	\$ 510.00	Participate on call with M. Rapaport (NP) and S. Llompert (ACG) to discuss PRIFA-Ports transaction tax analysis.
PR	210	Llompert, Sofia	12/16/2019	0.6	\$ 366.00	\$ 219.60	Participate on call with J. Morrison (ACG) and representatives of Nixon Peabody, O'Melveny & Myers, Pietrantonio Mendez & Alvarez and Ankura to discuss PRIFA-Ports closing documents.
Outside PR	210	Morrison, Jonathan	12/16/2019	0.6	\$ 850.00	\$ 510.00	Participate on call with S. Llompert (ACG) and representatives of Nixon Peabody, O'Melveny & Myers, Pietrantonio Mendez & Alvarez and Ankura to discuss PRIFA-Ports closing documents.
PR	210	Llompert, Sofia	12/16/2019	0.4	\$ 366.00	\$ 146.40	Participate on call with J. Morrison (ACG) to discuss PRIFA-Ports transaction closing documents open items.
Outside PR	210	Morrison, Jonathan	12/16/2019	0.4	\$ 850.00	\$ 340.00	Participate on call with S. Llompert (ACG) to discuss PRIFA-Ports transaction closing documents open items.
PR	210	Battle, Juan Carlos	12/16/2019	3.8	\$ 684.00	\$ 2,599.20	Review and revise memorandums to representatives of AAFAF, Ports and PRIFA Board regarding PRIFA-Ports transaction close resolution approvals.

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
PR	210	Battle, Juan Carlos	12/16/2019	0.6	\$ 684.00	\$ 410.40	Participate on call with PRIFA-Ports working group to coordinate closing logistics for PRIFA-Ports transaction.
PR	210	Llompert, Sofia	12/16/2019	0.7	\$ 366.00	\$ 256.20	Review and revise PRIFA-Ports CUSIP recovery summary for purposes of tax analysis.
PR	210	Llompert, Sofia	12/16/2019	0.6	\$ 366.00	\$ 219.60	Review and revise PRIFA-Ports transaction tax documents provided by M. Rapaport (NP).
PR	210	Llompert, Sofia	12/16/2019	0.6	\$ 366.00	\$ 219.60	Review and revise PRIFA-Ports transaction closing documents provided by M. Kremer (OMM).
PR	210	Llompert, Sofia	12/16/2019	0.3	\$ 366.00	\$ 109.80	Review and revise PRIFA-Ports CUSIP recovery analysis for purposes of tax closing documents.
PR	210	Llompert, Sofia	12/16/2019	0.2	\$ 366.00	\$ 73.20	Review and provide comments to Ports VTP analysis, prepared by J. Verdeja (ACG), for purposes of Ports financial projections.
Outside PR	210	Morrison, Jonathan	12/16/2019	2.6	\$ 850.00	\$ 2,210.00	Analyze additional tax implications related to PRIFA-Ports transaction per discussion with M. Rapaport (NP).
Outside PR	210	Morrison, Jonathan	12/16/2019	0.8	\$ 850.00	\$ 680.00	Revise analysis of PRIFA-Ports transaction tax implications to incorporate CUSIP analysis per discussion with M. Rapaport (NP).
Outside PR	210	Morrison, Jonathan	12/16/2019	0.8	\$ 850.00	\$ 680.00	Analyze financial information for second amendment to PRIFA LTA, as requested by M. Kremer (OMM).
Outside PR	210	Morrison, Jonathan	12/16/2019	0.8	\$ 850.00	\$ 680.00	Review and analyze remaining claim for non-supporting holders in PRIFA-Ports settlement, as requested by S. Pak (OMM).
Outside PR	210	Morrison, Jonathan	12/16/2019	0.5	\$ 850.00	\$ 425.00	Participate in discussion with R. Hillman (Barclays) regarding PRIFA-Ports tax calculations and potential range of COFINA bonds for restructuring transaction purposes.
Outside PR	210	Morrison, Jonathan	12/16/2019	0.3	\$ 850.00	\$ 255.00	Participate on call with M. Kremer (OMM) regarding second amendment to PRIFA LTA.
Outside PR	210	Morrison, Jonathan	12/16/2019	0.1	\$ 850.00	\$ 85.00	Participate on call with N. Kempner (Taconic) regarding allocation of PRIFA-Ports settlement proceeds.
PR	210	Verdeja, Julio	12/16/2019	2.2	\$ 318.00	\$ 699.60	Prepare preliminary VTP payout scenario for Ports, as requested by S. Llompert (ACG).
Outside PR	3	Battle, Fernando	12/17/2019	0.8	\$ 917.00	\$ 733.60	Participate in meeting with R. Feldman (ACG), D. Barrett (ACG), P. Leake (ACG) and representatives of AAFAF, O'Melveny & Myers and Pietrantoni Mendez & Alvarez regarding the 2020 fiscal plan revision requested by FOMB.
Outside PR	3	Feldman, Robert	12/17/2019	0.8	\$ 525.00	\$ 420.00	Participate in meeting with D. Barrett (ACG), F. Battle (ACG), P. Leake (ACG) and representatives of AAFAF, O'Melveny & Myers and Pietrantoni Mendez & Alvarez regarding the 2020 fiscal plan revision requested by FOMB.
Outside PR	3	Leake, Paul	12/17/2019	0.8	\$ 371.00	\$ 296.80	Participate in meeting with D. Barrett (ACG), F. Battle (ACG), R. Feldman (ACG) and representatives of AAFAF, O'Melveny & Myers and Pietrantoni Mendez & Alvarez regarding the 2020 fiscal plan revision requested by FOMB.
Outside PR	3	Barrett, Dennis	12/17/2019	0.5	\$ 850.00	\$ 425.00	Prepare fiscal plan action items tracker for 2020 fiscal plan revision requested by FOMB development purposes.
PR	56	Llompert, Sofia	12/17/2019	0.5	\$ 366.00	\$ 183.00	Participate on call with J. Morrison (ACG) to discuss PRIDCO RFP question responses received from J. Benitez (PRIDCO).
Outside PR	56	Morrison, Jonathan	12/17/2019	0.5	\$ 850.00	\$ 425.00	Participate on call with S. Llompert (ACG) to discuss PRIDCO RFP question responses received from J. Benitez (PRIDCO).
PR	56	Llompert, Sofia	12/17/2019	0.4	\$ 366.00	\$ 146.40	Participate on call with R. Tennenbaum (GTAM) and J. Morrison (ACG) to discuss PRIDCO restructuring status.
Outside PR	56	Morrison, Jonathan	12/17/2019	0.4	\$ 850.00	\$ 340.00	Participate on call with R. Tennenbaum (GTAM) and S. Llompert (ACG) to discuss PRIDCO restructuring status.
Outside PR	210	Barrett, Dennis	12/17/2019	1.0	\$ 850.00	\$ 850.00	Participate in meeting with F. Battle (ACG) and representatives of Barclays Capital to discuss PRIFA-Ports transaction and execution of sale of COFINA bonds held by PRIFA.
Outside PR	210	Battle, Fernando	12/17/2019	1.0	\$ 917.00	\$ 917.00	Participate in meeting with D. Barrett (ACG) and representatives of Barclays Capital to discuss PRIFA-Ports transaction and execution of sale of COFINA bonds held by PRIFA.
PR	210	Battle, Juan Carlos	12/17/2019	1.0	\$ 684.00	\$ 684.00	Review and edit tax certificates prepared by Nixon Peabody required for PRIFA-Ports transaction closing.
PR	210	Battle, Juan Carlos	12/17/2019	0.9	\$ 684.00	\$ 615.60	Participate in meeting with representatives of Ports Board of Directors to discuss the PRIFA-Ports transaction.
PR	210	Battle, Juan Carlos	12/17/2019	0.2	\$ 684.00	\$ 136.80	Participate on call with E. Acosta (PRASA) and M. Bartok (PRASA) to discuss PRASA tax certificate required for PRIFA-Ports transaction closing.
PR	210	Battle, Juan Carlos	12/17/2019	1.4	\$ 684.00	\$ 957.60	Prepare for meeting with representatives of Ports Board of Directors regarding PRIFA-Ports transaction approval.
PR	56	Llompert, Sofia	12/17/2019	0.7	\$ 366.00	\$ 256.20	Review and revise PRIDCO asset manager RFP responses received from J. Benitez (PRIDCO).
PR	56	Llompert, Sofia	12/17/2019	0.5	\$ 366.00	\$ 183.00	Review and revise PRIDCO asset manager RFP proponent question responses to incorporate comments received from J. Morrison (ACG).
PR	56	Llompert, Sofia	12/17/2019	0.3	\$ 366.00	\$ 109.80	Review and revise PRIDCO supplier contract summary prepared by J. Verdeja (ACG) for purposes of restructuring diligence.
PR	210	Llompert, Sofia	12/17/2019	0.6	\$ 366.00	\$ 219.60	Review and revise PRIFA-Ports CUSIP recovery analysis for purposes of tax closing documents.
PR	210	Llompert, Sofia	12/17/2019	0.4	\$ 366.00	\$ 146.40	Review Ports past due liabilities payment plan, provided by L. De Jesus (Ports), for purposes of financial projections.
PR	210	Llompert, Sofia	12/17/2019	0.3	\$ 366.00	\$ 109.80	Review and provide comments to VTP analysis prepared by J. Verdeja (ACG).
Outside PR	210	Morrison, Jonathan	12/17/2019	0.4	\$ 850.00	\$ 340.00	Participate on call with representatives of O'Melveny & Myers, Pietrantoni Mendez & Alvarez, Nixon Peabody regarding settlement process for PRIFA-Ports.
Outside PR	56	Morrison, Jonathan	12/17/2019	0.8	\$ 850.00	\$ 680.00	Review and revise PRIDCO management responses to asset manager RFP proponent questions.
Outside PR	210	Morrison, Jonathan	12/17/2019	0.5	\$ 850.00	\$ 425.00	Review and revise analysis of PRIFA-Ports transaction tax implications to incorporate CUSIP analysis per discussion with M. Rapaport (NP).
PR	210	Verdeja, Julio	12/17/2019	2.3	\$ 318.00	\$ 731.40	Revise preliminary Ports VTP program analysis to incorporate feedback received from S. Llompert (ACG).

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
PR	210	Verdeja, Julio	12/17/2019	0.9	\$ 318.00	\$ 286.20	Revise Ports operational liability schedule to incorporate latest information received from L. De Jesus (Ports).
Outside PR	3	Barrett, Dennis	12/17/2019	0.3	\$ 850.00	\$ 255.00	Review and revise latest fiscal plan action items tracker for 2020 fiscal plan revision requested by FOMB development purposes.
Outside PR	3	Feldman, Robert	12/17/2019	1.7	\$ 525.00	\$ 892.50	Prepare fiscal plan update items list inclusive of category, action items and third party involvement in preparation for discussion with O. Marrero (AAFAF), as requested by M. Yassin (AAFAF).
Outside PR	21	Battle, Fernando	12/17/2019	0.3	\$ 917.00	\$ 275.10	Participate on call with representatives of Ankura implementation team to discuss workstream hand-off.
Outside PR	3	Leake, Paul	12/17/2019	0.5	\$ 371.00	\$ 185.50	Prepare fiscal plan timeline as requested by D. Barrett (ACG) and F. Battle (ACG).
Outside PR	3	Barrett, Dennis	12/18/2019	0.3	\$ 850.00	\$ 255.00	Correspond with representatives of AAFAF management regarding fiscal plan timeline and gating items.
Outside PR	25	Parker, Christine	12/17/2019	2.3	\$ 200.00	\$ 460.00	Continue to review and revise the November non-Title III fee statement.
Outside PR	210	Battle, Fernando	12/18/2019	0.6	\$ 917.00	\$ 550.20	Participate on call with J. Battle (ACG) to discuss PRIFA-Ports closing logistics, including sale of COFINA bonds held by PRIFA.
PR	210	Battle, Juan Carlos	12/18/2019	0.6	\$ 684.00	\$ 410.40	Participate on call with F. Battle (ACG) to discuss PRIFA-Ports closing logistics, including sale of COFINA bonds held by PRIFA.
PR	210	Battle, Juan Carlos	12/18/2019	0.5	\$ 684.00	\$ 342.00	Participate on call with M. Rapaport (NP), M. Bartok (PRASA), J. Morrison (ACG) and S. Llompert (ACG) to discuss PRASA tax certificate for the PRIFA-Ports transaction.
PR	210	Llompert, Sofia	12/18/2019	0.2	\$ 366.00	\$ 73.20	Participate on call with M. Rapaport (NP), M. Bartok (PRASA), J. Morrison (ACG) and J. Battle (ACG) to discuss PRASA tax certificate for the PRIFA-Ports transaction (partial).
Outside PR	210	Morrison, Jonathan	12/18/2019	0.2	\$ 850.00	\$ 170.00	Participate on call with M. Rapaport (NP), M. Bartok (PRASA), J. Battle (ACG) and S. Llompert (ACG) to discuss PRASA tax certificate for the PRIFA-Ports transaction (partial).
PR	210	Battle, Juan Carlos	12/18/2019	0.5	\$ 684.00	\$ 342.00	Participate on call with M. Rapaport (NP), N. Morales (PREPA), J. Morrison (ACG) and S. Llompert (ACG) to discuss PREPA tax certificate for the PRIFA-Ports transaction.
PR	210	Llompert, Sofia	12/18/2019	0.2	\$ 366.00	\$ 73.20	Participate on call with M. Rapaport (NP), N. Morales (PREPA), J. Morrison (ACG) and J. Battle (ACG) to discuss PREPA tax certification for the PRIFA-Ports transaction (partial).
Outside PR	210	Morrison, Jonathan	12/18/2019	0.2	\$ 850.00	\$ 170.00	Participate on call with M. Rapaport (NP), N. Morales (PREPA), J. Battle (ACG) and S. Llompert (ACG) to discuss PREPA tax certification for the PRIFA-Ports transaction (partial).
Outside PR	210	Battle, Fernando	12/18/2019	0.4	\$ 917.00	\$ 366.80	Participate on call with representatives of Nixon Peabody, O'Melveny & Myers, Pietrantoni Mendez & Alvarez and Ankura to discuss PRIFA-Ports closing documents.
PR	210	Battle, Juan Carlos	12/18/2019	0.4	\$ 684.00	\$ 273.60	Participate on call with representatives of Nixon Peabody, O'Melveny & Myers, Pietrantoni Mendez & Alvarez and Ankura to discuss PRIFA-Ports closing documents.
PR	210	Llompert, Sofia	12/18/2019	0.4	\$ 366.00	\$ 146.40	Participate on call with representatives of Nixon Peabody, O'Melveny & Myers, Pietrantoni Mendez & Alvarez and Ankura to discuss PRIFA-Ports closing documents.
Outside PR	210	Morrison, Jonathan	12/18/2019	0.4	\$ 850.00	\$ 340.00	Participate on call with representatives of Nixon Peabody, O'Melveny & Myers, Pietrantoni Mendez & Alvarez and Ankura to discuss PRIFA-Ports closing documents.
PR	56	Llompert, Sofia	12/18/2019	0.3	\$ 366.00	\$ 109.80	Participate on call with J. Morrison (ACG) and representatives of AAFAF and Vision 2 Action to discuss PRIDCO restructuring work plan.
Outside PR	56	Morrison, Jonathan	12/18/2019	0.3	\$ 850.00	\$ 255.00	Participate on call with S. Llompert (ACG) and representatives of AAFAF and Vision 2 Action to discuss PRIDCO restructuring work plan.
PR	56	Llompert, Sofia	12/18/2019	0.8	\$ 366.00	\$ 292.80	Participate on call with B. Fernandez (AAFAF), J. Benitez (PRIDCO), R. Rivera (PRIDCO), and J. Morrison (ACG) to discuss PRIDCO RFP question responses.
Outside PR	56	Morrison, Jonathan	12/18/2019	0.8	\$ 850.00	\$ 680.00	Participate on call with B. Fernandez (AAFAF), J. Benitez (PRIDCO), R. Rivera (PRIDCO), and S. Llompert (ACG) to discuss PRIDCO RFP question responses.
Outside PR	210	Battle, Fernando	12/18/2019	0.1	\$ 917.00	\$ 91.70	Correspond with J. Morrison (ACG) to discuss PRIFA-Ports closing logistics.
Outside PR	210	Battle, Fernando	12/18/2019	0.5	\$ 917.00	\$ 458.50	Participate on call with D. Brownstein (Citi) to discuss COFINA bonds pricing in preparation for call with representatives of Barclays to determine price of COFINA bonds as part of PRIFA-Ports closing.
Outside PR	210	Battle, Fernando	12/18/2019	0.2	\$ 917.00	\$ 183.40	Participate on call with L. Alfaro (Barclays) to discuss sale of COFINA bonds held by PRIFA as part of PRIFA-Ports closing.
Outside PR	210	Battle, Fernando	12/18/2019	0.3	\$ 917.00	\$ 275.10	Review COFINA/PRIFA tax certificate as part of documentation required for sale of COFINA bonds as part of PRIFA-Ports closing.
Outside PR	210	Battle, Fernando	12/18/2019	0.2	\$ 917.00	\$ 183.40	Review documentation related to wire transfers submitted by Ad Hoc Group as part of PRIFA-Ports closing.
PR	210	Battle, Juan Carlos	12/18/2019	0.3	\$ 684.00	\$ 205.20	Participate on call with representatives of O'Melveny & Myers, Nixon Peabody, and Pietrantoni Mendez & Alvarez to discuss PRIFA-Ports closing logistics.
PR	55	Battle, Juan Carlos	12/18/2019	0.4	\$ 684.00	\$ 273.60	Participate on call with T. Green (Citi) to discuss PRASA refunding proposal.
PR	56	Llompert, Sofia	12/18/2019	0.6	\$ 366.00	\$ 219.60	Review and revise responses to questions provided by PRIDCO asset manager RFP proponents in preparation for meeting with representatives of PRIDCO.
PR	56	Llompert, Sofia	12/18/2019	0.7	\$ 366.00	\$ 256.20	Review and revise responses to questions provided by PRIDCO asset manager RFP proponents to incorporate feedback received from representatives of PRIDCO.
PR	210	Llompert, Sofia	12/18/2019	0.6	\$ 366.00	\$ 219.60	Review and revise PRIFA-Ports transaction settlement summary for purposes of tax analysis as requested by J. Morrison (ACG).
Outside PR	56	Morrison, Jonathan	12/18/2019	1.4	\$ 850.00	\$ 1,190.00	Review and provide comments to S. Llompert (ACG) on responses to proponent questions related to asset manager RFP for discussion with representatives of PRIDCO.
Outside PR	210	Morrison, Jonathan	12/18/2019	0.8	\$ 850.00	\$ 680.00	Revise analysis of tax implications related to PRIFA-Ports transaction for CUSIP analysis per discussion with M. Rapaport (NP).
Outside PR	210	Morrison, Jonathan	12/18/2019	0.5	\$ 850.00	\$ 425.00	Review expected closing cost and expenses related to PRIFA-Ports settlement, as requested by representatives of AAFAF.
PR	210	Verdeja, Julio	12/18/2019	0.7	\$ 318.00	\$ 222.60	Revise Ports financial model to incorporate additional operational liability payments provided by L. De Jesus (Ports).
Outside PR	3	Feldman, Robert	12/18/2019	0.2	\$ 525.00	\$ 105.00	Revise fiscal plan update items list in preparation for discussion with O. Marrero (AAFAF).
Outside PR	21	Barrett, Dennis	12/18/2019	0.3	\$ 850.00	\$ 255.00	Correspond with AAFAF working team regarding meeting with COR3 advisors regarding transition of M. Yassin (AAFAF).
PR	216	Battle, Juan Carlos	12/18/2019	0.4	\$ 684.00	\$ 273.60	Revise Children's Trust and PRASA refunding proposals for discussion with Citi representatives.
PR	211	Battle, Juan Carlos	12/18/2019	0.6	\$ 684.00	\$ 410.40	Participate on call with S. Uhlund (OMM), S. Pak (OMM), M. Kremer (OMM), A. Billoch (PMA), M. Rodriguez (PMA) and B. Fernandez (AAFAF) to discuss Tourism Development Fund outstanding claims and path to resolution.
PR	216	Battle, Juan Carlos	12/18/2019	0.4	\$ 684.00	\$ 273.60	Participate on call with T. Green (Citi) to discuss Children's Trust refunding proposal.
Outside PR	3	Leake, Paul	12/18/2019	0.4	\$ 371.00	\$ 148.40	Review and revise the fiscal plan open items summary in preparation for distribution to the broader group.

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
Outside PR	3	Leake, Paul	12/18/2019	0.3	\$ 371.00	\$ 111.30	Revise and send the fiscal plan open items summary to D. Barrett (ACG) prior to circulating to broader group.
Outside PR	3	Barrett, Dennis	12/19/2019	0.6	\$ 850.00	\$ 510.00	Participate on call with representatives of AAFAP, Moody's, and F. Battle (ACG) to discuss Medicaid funding bill and impact on Commonwealth budget and state matching funds.
PR	210	Battle, Juan Carlos	12/19/2019	0.5	\$ 684.00	\$ 342.00	Participate on call with representatives of O'Melveny & Myers, Pietrantonio Mendez & Alvarez, Nixon Peabody and Ankura regarding settlement process for PRIFA-Ports.
PR	210	Llompert, Sofia	12/19/2019	0.5	\$ 366.00	\$ 183.00	Participate on call with representatives of O'Melveny & Myers, Pietrantonio Mendez & Alvarez, Nixon Peabody and Ankura regarding settlement process for PRIFA-Ports.
Outside PR	210	Morrison, Jonathan	12/19/2019	0.5	\$ 850.00	\$ 425.00	Participate on call with representatives of O'Melveny & Myers, Pietrantonio Mendez & Alvarez, Nixon Peabody and Ankura regarding settlement process for PRIFA-Ports.
Outside PR	3	Battle, Fernando	12/19/2019	0.6	\$ 917.00	\$ 550.20	Participate on call with representatives of AAFAP, Moody's and D. Barrett (ACG) to discuss Medicaid funding bill and impact on Commonwealth budget and state matching funds.
Outside PR	3	Battle, Fernando	12/19/2019	0.4	\$ 917.00	\$ 366.80	Participate on call with J. Carlo (Milliman) to discuss Medicaid funding bill and impact on fiscal plan projections.
Outside PR	210	Morrison, Jonathan	12/19/2019	0.4	\$ 850.00	\$ 340.00	Participate in discussion with J. Verdeja (ACG) regarding closing memorandum for PRIFA-Ports settlement.
PR	210	Verdeja, Julio	12/19/2019	0.4	\$ 318.00	\$ 127.20	Participate in discussion with J. Morrison (ACG) regarding closing memorandum for PRIFA-Ports settlement.
PR	210	Battle, Juan Carlos	12/19/2019	0.2	\$ 684.00	\$ 136.80	Participate in discussion with J. Morrison (ACG) regarding PRIFA-Ports closing open items.
Outside PR	210	Morrison, Jonathan	12/19/2019	0.2	\$ 850.00	\$ 170.00	Participate in discussion with J. Battle (ACG) regarding PRIFA-Ports closing open items.
PR	210	Battle, Juan Carlos	12/19/2019	2.8	\$ 684.00	\$ 1,915.20	Revise PRIFA-Ports closing documents and provide input on status of closing logistics to working group.
PR	210	Battle, Juan Carlos	12/19/2019	2.3	\$ 684.00	\$ 1,573.20	Prepare closing logistics for PRIFA-Ports settlement, discuss logistics with representatives of AAFAP and coordinate closing logistics with representatives of AAFAP, PRIFA and Ports.
PR	210	Battle, Juan Carlos	12/19/2019	1.2	\$ 684.00	\$ 820.80	Participate in meeting with C. Yamin (AAFAF), C. Saavedra (AAFAF), B. Fernandez (AAFAF) and J. Bayne (AAFAF) to discuss PRIFA-Ports closing logistics and status.
PR	210	Battle, Juan Carlos	12/19/2019	0.6	\$ 684.00	\$ 410.40	Participate on call with M. Kremer (OMM) to discuss closing logistics and signature requirements for PRIFA-Ports closing.
PR	210	Battle, Juan Carlos	12/19/2019	0.3	\$ 684.00	\$ 205.20	Participate on call with V. Wong (NP) to discuss closing logistics, Depository Trust Company notices, Barclays pricing process, and other closing logistics for PRIFA-Ports settlement.
PR	56	Llompert, Sofia	12/19/2019	1.8	\$ 366.00	\$ 658.80	Review and revise responses to questions provided by PRIDCO asset manager RFP proponents to incorporate feedback received from representatives of PRIDCO.
PR	56	Llompert, Sofia	12/19/2019	0.9	\$ 366.00	\$ 329.40	Review and revise responses to questions provided by PRIDCO asset manager RFP components to incorporate additional changes in preparation for data room upload.
PR	56	Llompert, Sofia	12/19/2019	0.3	\$ 366.00	\$ 109.80	Review and revise responses to questions provided by PRIDCO asset manager RFP proponents to incorporate feedback received from J. Morrison (ACG).
PR	210	Llompert, Sofia	12/19/2019	1.2	\$ 366.00	\$ 439.20	Prepare PRIFA-Ports transaction cost summary table to be incorporated in closing memorandum as requested by M. Kremer (OMM).
PR	210	Llompert, Sofia	12/19/2019	0.8	\$ 366.00	\$ 292.80	Review and provide feedback on PRIFA-Ports transaction closing memorandum as requested by M. Kremer (OMM).
PR	210	Llompert, Sofia	12/19/2019	0.4	\$ 366.00	\$ 146.40	Review and revise latest PRIFA-Ports transaction closing costs summary provided by M. Kremer (OMM) for purposes of COFINA sale analysis.
Outside PR	56	Morrison, Jonathan	12/19/2019	1.2	\$ 850.00	\$ 1,020.00	Review and provide feedback to S. Llompert (ACG) on the responses to questions provided by PRIDCO asset manager RFP proponents to incorporate feedback received from representatives of PRIDCO.
Outside PR	210	Morrison, Jonathan	12/19/2019	0.7	\$ 850.00	\$ 595.00	Review and comment on closing memorandum for PRIFA-Ports settlement prepared by M. Kremer (OMM).
Outside PR	210	Morrison, Jonathan	12/19/2019	0.6	\$ 850.00	\$ 510.00	Participate in discussion with R. Hillman (Barclays) and M. Rapaport (NP) regarding PRIFA-Ports tax calculations and potential range of COFINA bonds.
Outside PR	210	Morrison, Jonathan	12/19/2019	0.4	\$ 850.00	\$ 340.00	Participate in discussion with R. Hillman (Barclays) regarding PRIFA-Ports tax calculations and potential range of COFINA bonds.
PR	210	Verdeja, Julio	12/19/2019	2.1	\$ 318.00	\$ 667.80	Prepare the PRIFA-Ports transaction closing memorandum for restructuring purposes, as requested by J. Battle (ACG).
PR	210	Verdeja, Julio	12/19/2019	1.5	\$ 318.00	\$ 477.00	Review and revise the PRIFA-Ports transaction closing memorandum based on feedback received from S. Llompert (ACG).
PR	210	Verdeja, Julio	12/19/2019	0.6	\$ 318.00	\$ 190.80	Revise the PRIFA-Ports transaction closing memorandum based on feedback received from J. Morrison (ACG).
Outside PR	3	Battle, Fernando	12/19/2019	0.2	\$ 917.00	\$ 183.40	Participate on call with O. Marrero (AAFAF) to discuss Medicaid funding bill and impact on budget and fiscal plan.
Outside PR	3	Battle, Fernando	12/19/2019	0.3	\$ 917.00	\$ 275.10	Participate on call with M. Yassin (AAFAF) to discuss Medicaid funding bill in anticipation of conference call with G. Nolan (Moody's).
Outside PR	3	Leake, Paul	12/19/2019	0.1	\$ 371.00	\$ 37.10	Revise the fiscal plan open items summaries to incorporate additional items as requested by F. Battle (ACG).
Outside PR	216	Battle, Fernando	12/19/2019	0.5	\$ 917.00	\$ 458.50	Participate on call with T. Sobel (Ramirez & Co.) to discuss potential financing opportunities for the Commonwealth.
PR	211	Battle, Juan Carlos	12/19/2019	0.5	\$ 684.00	\$ 342.00	Review Tourism Development Fund cleansing materials presentation to develop strategy for resolution of remaining credits at Tourism Development Fund.
Outside PR	3	Barrett, Dennis	12/20/2019	0.7	\$ 850.00	\$ 595.00	Participate on call with representatives of O'Melveny & Myers, Bluhaus, Conway Mackenzie, DevTech and Ankura to discuss FY20 fiscal plan process and open items.
Outside PR	210	Battle, Fernando	12/20/2019	0.5	\$ 917.00	\$ 458.50	Participate on call with representatives of Nixon Peabody, O'Melveny & Myers, Pietrantonio Mendez & Alvarez and Ankura to discuss PRIFA-Ports closing documents.
PR	210	Battle, Juan Carlos	12/20/2019	0.5	\$ 684.00	\$ 342.00	Participate on call with representatives of Nixon Peabody, O'Melveny & Myers, Pietrantonio Mendez & Alvarez and Ankura to discuss PRIFA-Ports closing documents.
PR	210	Llompert, Sofia	12/20/2019	0.5	\$ 366.00	\$ 183.00	Participate on call with representatives of Nixon Peabody, O'Melveny & Myers, Pietrantonio Mendez & Alvarez and Ankura to discuss PRIFA-Ports closing documents.
Outside PR	210	Morrison, Jonathan	12/20/2019	0.5	\$ 850.00	\$ 425.00	Participate on call with representatives of Nixon Peabody, O'Melveny & Myers, Pietrantonio Mendez & Alvarez and Ankura to discuss PRIFA-Ports closing documents.
PR	210	Verdeja, Julio	12/20/2019	0.5	\$ 318.00	\$ 159.00	Participate on call with representatives of Nixon Peabody, O'Melveny & Myers, Pietrantonio Mendez & Alvarez and Ankura to discuss PRIFA-Ports closing documents.
Outside PR	3	Battle, Fernando	12/20/2019	0.7	\$ 917.00	\$ 641.90	Participate on call with representatives of O'Melveny & Myers, Bluhaus, Conway Mackenzie, DevTech and Ankura to discuss FY20 fiscal plan process and open items.

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
Outside PR	3	Feldman, Robert	12/20/2019	0.7	\$ 525.00	\$ 367.50	Participate on call with representatives of O'Melveny & Myers, Bluhau, Conway Mackenzie, DevTech and Ankura to discuss FY20 fiscal plan process and open items.
Outside PR	3	Leake, Paul	12/20/2019	0.7	\$ 371.00	\$ 259.70	Participate on call with representatives of O'Melveny & Myers, Bluhau, Conway Mackenzie, DevTech and Ankura to discuss FY20 fiscal plan process and open items.
Outside PR	3	Battle, Fernando	12/20/2019	0.5	\$ 917.00	\$ 458.50	Review summary memorandum, prepared by representatives of O'Melveny & Myers, related to First Circuit decision affirming dismissal of challenge to FOMB bar on reprogramming and its impact on budget and fiscal plan.
Outside PR	210	Battle, Fernando	12/20/2019	0.2	\$ 917.00	\$ 183.40	Participate on call with J. Battle (ACG) to discuss PRIFA-Ports closing logistics.
PR	210	Battle, Juan Carlos	12/20/2019	0.2	\$ 684.00	\$ 136.80	Participate on call with F. Battle (ACG) to discuss PRIFA-Ports closing logistics.
Outside PR	210	Battle, Fernando	12/20/2019	0.2	\$ 917.00	\$ 183.40	Review and provide comments on PREPA COFINA tax certificate as part of COFINA bond sale related to PRIFA-Ports closing.
PR	210	Battle, Juan Carlos	12/20/2019	3.4	\$ 684.00	\$ 2,325.60	Coordinate closing procedures and logistics for settlement of PRIFA-Ports bond exchange, including preparation of closing instructions and coordination of execution of sale of COFINA bonds.
PR	210	Battle, Juan Carlos	12/20/2019	1.5	\$ 684.00	\$ 1,026.00	Participate in meeting with L. Torres (PRIFA) and S. Rivera (PRIFA) to discuss legal documentation required from PRIFA for PRIFA-Ports settlement.
Outside PR	56	Morrison, Jonathan	12/20/2019	0.4	\$ 850.00	\$ 340.00	Participate on call with S. Tajuddin (EY) regarding PRIDCO restructuring process and progress with FOMB.
Outside PR	210	Morrison, Jonathan	12/20/2019	0.7	\$ 850.00	\$ 595.00	Update analysis of tax implications related to PRIFA-Ports transaction for CUSIP analysis per discussion with M. Rapaport (NP).
Outside PR	210	Morrison, Jonathan	12/20/2019	0.5	\$ 850.00	\$ 425.00	Review and provide comments on pricing certificate related to the PRIFA-Ports settlement transaction.
Outside PR	3	Battle, Fernando	12/20/2019	0.2	\$ 917.00	\$ 183.40	Review Moody's research report on Medicaid funding bill for factual errors.
Outside PR	3	Barrett, Dennis	12/23/2019	0.5	\$ 850.00	\$ 425.00	Participate on call with G. Nolan (Moody's), M. Yassin (AAFAF), C. Saavedra (AAFAF) and F. Battle (ACG) to discuss Moody's research note related to Medicaid funding and impact on budget and fiscal plan.
Outside PR	210	Battle, Fernando	12/23/2019	0.6	\$ 917.00	\$ 550.20	Participate on call with representatives of O'Melveny & Myers, Pietrantonio Mendez & Alvarez, Nixon Peabody and Ankura to discuss closing logistics and pending items in order to carry out PRIFA-Ports closing.
PR	210	Llompert, Sofia	12/23/2019	0.6	\$ 366.00	\$ 219.60	Participate on call with representatives of O'Melveny & Myers, Pietrantonio Mendez & Alvarez, Nixon Peabody and Ankura to discuss closing logistics and pending items in order to carry out PRIFA-Ports closing.
Outside PR	210	Morrison, Jonathan	12/23/2019	0.6	\$ 850.00	\$ 510.00	Participate on call with representatives of O'Melveny & Myers, Pietrantonio Mendez & Alvarez, Nixon Peabody and Ankura to discuss closing logistics and pending items in order to carry out PRIFA-Ports closing.
Outside PR	210	Battle, Fernando	12/23/2019	0.2	\$ 917.00	\$ 183.40	Participate in discussion with J. Morrison (ACG) regarding pricing of COFINA bonds related to the PRIFA-Ports settlement.
Outside PR	210	Morrison, Jonathan	12/23/2019	0.2	\$ 850.00	\$ 170.00	Participate in discussion with F. Battle (ACG) regarding pricing of COFINA bonds related to the PRIFA-Ports settlement.
Outside PR	210	Battle, Fernando	12/23/2019	0.6	\$ 917.00	\$ 550.20	Participate on call with J. Battle (ACG) and J. Morrison (ACG) to discuss COFINA bonds pricing as part of PRIFA-Ports settlement.
PR	210	Battle, Juan Carlos	12/23/2019	0.6	\$ 684.00	\$ 410.40	Participate on call with F. Battle (ACG) and J. Morrison (ACG) to discuss COFINA bonds pricing as part of PRIFA-Ports settlement.
Outside PR	210	Morrison, Jonathan	12/23/2019	0.6	\$ 850.00	\$ 510.00	Participate on call with J. Battle (ACG) and F. Battle (ACG) to discuss COFINA bonds pricing as part of PRIFA-Ports settlement.
Outside PR	3	Battle, Fernando	12/23/2019	0.5	\$ 917.00	\$ 458.50	Participate on call with G. Nolan (Moody's), M. Yassin (AAFAF), C. Saavedra (AAFAF) and D. Barrett (ACG) to discuss Moody's research note related to Medicaid funding and impact on budget and fiscal plan.
Outside PR	3	Battle, Fernando	12/23/2019	0.1	\$ 917.00	\$ 91.70	Participate on call with M. Yassin (AAFAF) to discuss Medicaid-related research note to be published by Moody's.
Outside PR	210	Battle, Fernando	12/23/2019	0.2	\$ 917.00	\$ 183.40	Participate on call with M. Yassin (AAFAF) and J. Battle (ACG) to discuss COFINA documentation required as part of PRIFA-Ports settlement.
PR	210	Battle, Juan Carlos	12/23/2019	0.2	\$ 684.00	\$ 136.80	Participate on call with M. Yassin (AAFAF) and F. Battle (ACG) to discuss COFINA documentation required as part of PRIFA-Ports settlement.
Outside PR	210	Battle, Fernando	12/23/2019	0.5	\$ 917.00	\$ 458.50	Participate on call with D. Brownstein (Citi), L. Alfaro (Barclays), R. Hillman (Barclays), R. Taylor (Barclays) and J. Battle (ACG) to discuss pricing logistics for sale of COFINA Bonds to Barclays.
PR	210	Battle, Juan Carlos	12/23/2019	0.5	\$ 684.00	\$ 342.00	Participate on call with D. Brownstein (Citi), L. Alfaro (Barclays), R. Hillman (Barclays), R. Taylor (Barclays) and F. Battle (ACG) to discuss pricing logistics for sale of COFINA Bonds to Barclays.
Outside PR	210	Battle, Fernando	12/23/2019	0.3	\$ 917.00	\$ 275.10	Review closing memorandum related to PRIFA-Ports closing for restructuring transaction purposes.
Outside PR	210	Battle, Fernando	12/23/2019	0.1	\$ 917.00	\$ 91.70	Participate on call with L. Alfaro (Barclays) to discuss COFINA pricing analysis for PRIFA-Ports transaction closing.
Outside PR	210	Battle, Fernando	12/23/2019	0.1	\$ 917.00	\$ 91.70	Participate on call with D. Brownstein (Citi) to discuss DRA pricing as part of PRIFA-Ports settlement as required by tax counsel.
PR	210	Battle, Juan Carlos	12/23/2019	3.3	\$ 684.00	\$ 2,257.20	Review closing documentation related to PRIFA-Ports settlement.
PR	210	Battle, Juan Carlos	12/23/2019	2.0	\$ 684.00	\$ 1,368.00	Participate in meeting with J. Bayne (AAFAF) and J. Piza (Ports) to discuss PRIFA-Ports closing and coordinate signing of legal documentation.
Outside PR	25	Alvarez, Charles	12/23/2019	4.0	\$ 418.00	\$ 1,672.00	Prepare November expense file for inclusion in the November non-Title III fee statement.
PR	210	Llompert, Sofia	12/23/2019	0.3	\$ 366.00	\$ 109.80	Review and revise PRIFA-Ports transaction closing memorandum to incorporate additional information received from representatives of O'Melveny & Myers.
Outside PR	210	Morrison, Jonathan	12/23/2019	1.7	\$ 850.00	\$ 1,445.00	Review and analyze required proceeds and tax implications of COFINA bonds related to the PRIFA-Ports settlement.
Outside PR	210	Morrison, Jonathan	12/23/2019	0.6	\$ 850.00	\$ 510.00	Participate on call with representatives of Nixon Peabody, Barclays and Bank of New York regarding accrued interest calculations for COFINA bonds related to the PRIFA-Ports settlement.
Outside PR	210	Morrison, Jonathan	12/23/2019	0.6	\$ 850.00	\$ 510.00	Review of sinking fund split for new CUSIP COFINA bonds due 2040 and remaining taxable CUSIP, as part of the PRIFA-Ports settlement as requested by representatives of Nixon Peabody.
Outside PR	210	Morrison, Jonathan	12/23/2019	0.5	\$ 850.00	\$ 425.00	Participate in discussion with R. Hillman (Barclays) regarding par amounts of COFINA bonds related to the PRIFA-Ports settlement.
Outside PR	210	Morrison, Jonathan	12/23/2019	0.4	\$ 850.00	\$ 340.00	Participate in discussion with C. Young (NP) regarding par amounts of COFINA bonds related to the PRIFA-Ports settlement.
Outside PR	3	Battle, Fernando	12/23/2019	0.1	\$ 917.00	\$ 91.70	Participate on call with G. Nolan (Moody's) to discuss critical sustainability measures to be implemented as part of additional Medicaid funding bill approved from Congress.
PR	210	Verdeja, Julio	12/23/2019	0.5	\$ 318.00	\$ 159.00	Revise the PRIFA-Ports closing memorandum to incorporate adjustments to wire instructions as requested by representatives of O'Melveny & Myers.

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
Outside PR	3	Feldman, Robert	12/26/2019	0.9	\$ 525.00	\$ 472.50	Prepare adequate protection request list tracker including description, third party involvement and status as part of fiscal plan update process.
Outside PR	25	Levantis, James	12/23/2019	3.8	\$ 447.00	\$ 1,698.60	Review and revise meeting reconciliations for the Non-title III November fee statement.
PR	25	Llompert, Sofia	12/23/2019	2.2	\$ 366.00	\$ 805.20	Review and revise PRIDCO, PRIFA and Ports time detail for November 2019 fee statement.
PR	25	Verdeja, Julio	12/23/2019	1.7	\$ 318.00	\$ 540.60	Review and revise time entries related to PRIDCO for inclusion in the November fee statement.
Outside PR	210	Battle, Fernando	12/24/2019	0.3	\$ 917.00	\$ 275.10	Participate on call with J. Battle (ACG) to discuss open items related to PRIFA-Ports closing including closing memorandum.
PR	210	Battle, Juan Carlos	12/24/2019	0.3	\$ 684.00	\$ 205.20	Participate on call with F. Battle (ACG) to discuss open items related to PRIFA-Ports closing including closing memorandum.
PR	210	Battle, Juan Carlos	12/24/2019	3.0	\$ 684.00	\$ 2,052.00	Review closing documentation related to PRIFA-Ports settlement.
PR	210	Battle, Juan Carlos	12/24/2019	2.3	\$ 684.00	\$ 1,573.20	Revise and finalize closing instructions for the PRIFA-Ports settlement purposes.
PR	210	Llompert, Sofia	12/24/2019	1.9	\$ 366.00	\$ 695.40	Review and revise PRIFA-Ports transaction closing memorandum to incorporate comments from J. Battle (ACG).
Outside PR	210	Morrison, Jonathan	12/24/2019	0.7	\$ 850.00	\$ 595.00	Review PRIFA-Ports closing memorandum to ensure wire information received from creditors is accurately reflected for the PRIFA-Ports settlement purposes.
Outside PR	210	Morrison, Jonathan	12/24/2019	0.4	\$ 850.00	\$ 340.00	Review trade tickets and expected proceeds in sale of COFINAs for PRIFA-Ports settlement purposes.
Outside PR	210	Morrison, Jonathan	12/24/2019	0.2	\$ 850.00	\$ 170.00	Correspond with representatives of Nixon Peabody regarding sale of COFINAs for PRIFA-Ports settlement purposes.
PR	210	Verdeja, Julio	12/24/2019	1.1	\$ 318.00	\$ 349.80	Prepare analysis of material transactions taking place on 12/23/19 for purposes of PRIFA-Ports bond pricing.
PR	210	Verdeja, Julio	12/24/2019	0.5	\$ 318.00	\$ 159.00	Review PRIFA-Ports closing memorandum for PRIFA-Ports settlement purposes.
PR	210	Verdeja, Julio	12/24/2019	0.4	\$ 318.00	\$ 127.20	Revise PRIFA-Ports closing memorandum to incorporate AAFAP letterhead, as requested by J. Battle (ACG).
PR	25	Llompert, Sofia	12/24/2019	1.1	\$ 366.00	\$ 402.60	Review and revise PRIDCO, PRIFA and Ports time detail for November 2019 fee statement.
PR	25	Verdeja, Julio	12/24/2019	1.2	\$ 318.00	\$ 381.60	Review and revise time entries related to PRIFA-Ports for inclusion in the November fee statement.
PR	25	Verdeja, Julio	12/24/2019	0.3	\$ 318.00	\$ 95.40	Review and revise time entries related to PRIFA for inclusion in the November fee statement.
PR	25	Verdeja, Julio	12/24/2019	0.3	\$ 318.00	\$ 95.40	Review and revise time entries related to UPR for inclusion in the November fee statement.
PR	25	Verdeja, Julio	12/24/2019	0.3	\$ 318.00	\$ 95.40	Continue to review and revise time entries related to PRIDCO for inclusion in the November fee statement.
Outside PR	210	Barrett, Dennis	12/26/2019	0.3	\$ 850.00	\$ 255.00	Review and revise available amounts tax certificate to be used for PRIFA-Ports settlement purposes.
PR	210	Battle, Juan Carlos	12/26/2019	2.3	\$ 684.00	\$ 1,573.20	Coordinate closing procedures and logistics for settlement of PRIFA-Ports bond exchange, including preparation of closing instructions and coordination of execution of sale of COFINA bonds.
PR	210	Battle, Juan Carlos	12/26/2019	0.3	\$ 684.00	\$ 205.20	Participate on call with C. Yamin (AAFAF) to discuss status of PRIFA-Ports closing.
PR	210	Llompert, Sofia	12/26/2019	0.3	\$ 366.00	\$ 109.80	Review and revise PRIFA-Ports transaction closing memorandum to reflect changes provided by M. Kremer (OMM).
PR	210	Verdeja, Julio	12/26/2019	0.7	\$ 318.00	\$ 222.60	Revise PRIFA-Ports closing memorandum to incorporate latest fees provided by representatives of Morrison & Foerster.
Outside PR	216	Battle, Fernando	12/26/2019	0.2	\$ 917.00	\$ 183.40	Participate on call with V. Feliciano (ABC) to discuss Act 154 alternatives to address elimination of creditability.
Outside PR	3	Barrett, Dennis	12/30/2019	2.5	\$ 850.00	\$ 2,125.00	Participate in meeting with F. Battle (ACG) and P. Leake (ACG) regarding fiscal plan strategy, Medicaid forecast, plan of adjustment progress and general case management matters.
PR	25	Llompert, Sofia	12/26/2019	3.9	\$ 366.00	\$ 1,427.40	Review and revise PRIDCO, PRIFA and Ports time detail for November 2019 fee statement.
PR	210	Battle, Juan Carlos	12/27/2019	1.3	\$ 684.00	\$ 889.20	Coordinate releases of signature pages for PRIFA-Ports settlement purposes.
PR	210	Llompert, Sofia	12/27/2019	0.7	\$ 366.00	\$ 256.20	Review and revise PRIFA-Ports transaction closing invoices as requested by M. Kremer (OMM).
Outside PR	210	Morrison, Jonathan	12/27/2019	0.8	\$ 850.00	\$ 680.00	Review revised invoices received from PRIFA-Ports bondholders related to settlement expenses.
Outside PR	210	Morrison, Jonathan	12/27/2019	0.4	\$ 850.00	\$ 340.00	Correspond with representatives of Nixon Peabody regarding sale proceeds and expenses related to the PRIFA-Ports settlement process.
Outside PR	210	Morrison, Jonathan	12/27/2019	0.3	\$ 850.00	\$ 255.00	Participate on call with M. Kremer (OMM) regarding AHG bondholder expenses and closing wires in the PRIFA-Ports settlement.
Outside PR	210	Morrison, Jonathan	12/27/2019	0.2	\$ 850.00	\$ 170.00	Correspond with the PRIFA-Ports working group regarding bondholder settlement expenses.
PR	216	Battle, Fernando	12/27/2019	0.2	\$ 917.00	\$ 183.40	Correspond with H. Reyes (JP Morgan) regarding the High Yield Conference schedule.
Outside PR	21	Morrison, Jonathan	12/28/2019	0.5	\$ 850.00	\$ 425.00	Prepare priority list for non-Title III-related activities.
Outside PR	3	Battle, Fernando	12/30/2019	2.5	\$ 917.00	\$ 2,292.50	Participate in meeting with D. Barrett (ACG) and P. Leake (ACG) regarding fiscal plan strategy, Medicaid forecast, plan of adjustment progress and general case management matters.
Outside PR	3	Leake, Paul	12/30/2019	2.5	\$ 371.00	\$ 927.50	Participate in meeting with D. Barrett (ACG) and F. Battle (ACG) regarding fiscal plan strategy, Medicaid forecast, plan of adjustment progress and general case management matters.
Outside PR	3	Barrett, Dennis	12/30/2019	0.7	\$ 850.00	\$ 595.00	Prepare comparison of revised FEMA PA disaster fund estimates to fiscal plan forecast.
Outside PR	3	Barrett, Dennis	12/30/2019	0.2	\$ 850.00	\$ 170.00	Correspond with G. Bowen (Milliman) regarding fiscal plan pension forecast update.
Outside PR	3	Leake, Paul	12/30/2019	2.8	\$ 371.00	\$ 1,038.80	Diligence and prepare a comparison of what is included in the 5/9 certified fiscal plan and the 3/27 government fiscal plan as requested by representatives of AAFAF.
Outside PR	210	Battle, Fernando	12/30/2019	0.5	\$ 917.00	\$ 458.50	Prepare summary of PRIFA-Ports transaction as requested by representatives of AAFAF.
PR	210	Battle, Juan Carlos	12/30/2019	0.3	\$ 684.00	\$ 205.20	Participate on call with F. de Armas (Amerinat) to discuss settlement with PRIFA-Ports bondholders.

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
PR	210	Battle, Juan Carlos	12/30/2019	0.2	\$ 684.00	\$ 136.80	Correspond with F. de Armas (Amerinat) regarding settlement with PRIFA-Ports bondholders.
Outside PR	3	Leake, Paul	12/30/2019	1.4	\$ 371.00	\$ 519.40	Prepare language in the new Medicaid funding bill for inclusion in the 2020 fiscal plan revision requested by FOMB submission.
Outside PR	3	Leake, Paul	12/30/2019	0.4	\$ 371.00	\$ 148.40	Correspond with representatives of AAFAF to provide fiscal plan related documents to review prior to the call on the preparation of the 2020 fiscal plan revision requested by FOMB.
Outside PR	3	Leake, Paul	12/30/2019	0.3	\$ 371.00	\$ 111.30	Correspond with A. Cruz (Hacienda) and representatives of AAFAF regarding the tax compliance and fees enhancement section of the 3/27 and 5/9 certified fiscal plan.
Outside PR	210	Leake, Paul	12/30/2019	0.3	\$ 371.00	\$ 111.30	Revise the Ports restructuring update presentation, as requested by F. Battle (ACG).
Outside PR	56	Morrison, Jonathan	12/30/2019	0.7	\$ 850.00	\$ 595.00	Prepare responses to questions submitted to representatives of AAFAF in relation to PRIDCO VTP.
Outside PR	56	Morrison, Jonathan	12/30/2019	0.3	\$ 850.00	\$ 255.00	Correspond with S. Llompart (ACG) regarding questions submitted to representatives of AAFAF related to PRIDCO VTP.
Total - Hourly Fees				425.7		\$ 252,115.40	
Municipal Advisory Fee						\$ 60,000.00	
Total - Fees				425.7		\$ 312,115.40	

EXHIBIT D

EXPENSE SUMMARY BY EXPENSE CATEGORY AND
COMPLETE ACCOUNTING OF EXPENSES
INCLUDING ITEMIZED RECORDS BY PROFESSIONAL
IN CHRONOLOGICAL ORDER

Expense Category	Billed Amount
Airfare/Railway	\$ 4,243.12
Lodging	4,080.30
Lodging - PR	\$ 1,750.00
Lodging - US	\$ 2,330.30
Meals	961.43
Other	-
Transportation	1,722.23
TOTAL	\$ 11,007.08

¹Some expenses may not have been included in this monthly fee statement due to delays caused by accounting or processing. Ankura reserves the right to seek payment of such expenses in subsequent fee statements.

Expense Type	Professional	Date	Expense	Expense Description	Reference
Airfare/Railway	Fernando Batlle	12/2/2019	\$ 243.70	One-way airfare from Boston, MA to San Juan, PR (12/2/2019).	1
Meals - PR	Fernando Batlle	12/2/2019	\$ 42.00	Per Diem meal expenses in Puerto Rico.	
Transportation - PR	Fernando Batlle	12/2/2019	\$ 40.54	Per Diem transportation expenses in Puerto Rico.	
Transportation - US	Fernando Batlle	12/2/2019	\$ 96.54	Travel taxi from home to BOS.	2
Meals - PR	Fernando Batlle	12/3/2019	\$ 70.00	Per Diem meal expenses in Puerto Rico.	
Transportation - PR	Fernando Batlle	12/3/2019	\$ 40.54	Per Diem transportation expenses in Puerto Rico.	
Airfare/Railway	Fernando Batlle	12/4/2019	\$ 198.70	One-way airfare from San Juan, PR to New York, NY (12/4/2019).	4
Lodging - PR	Fernando Batlle	12/4/2019	\$ 500.00	Lodging in San Juan, PR for 2 nights (12/2-12/4).	3
Meals - PR	Fernando Batlle	12/4/2019	\$ 42.00	Per Diem meal expenses in Puerto Rico.	
Transportation - PR	Fernando Batlle	12/4/2019	\$ 40.54	Per Diem transportation expenses in Puerto Rico.	
Transportation - US	Fernando Batlle	12/4/2019	\$ 17.76	Travel taxi from meeting to hotel in New York.	
Transportation - US	Fernando Batlle	12/4/2019	\$ 73.70	Travel taxi from JFK to office in New York.	5
Meals - US	Fernando Batlle	12/5/2019	\$ 50.00	Travel meal, dinner	8
Transportation - US	Fernando Batlle	12/5/2019	\$ 9.96	Travel taxi from hotel to breakfast meeting in New York.	
Transportation - US	Fernando Batlle	12/5/2019	\$ 16.56	Travel taxi from breakfast meeting to meeting in New York.	
Transportation - US	Fernando Batlle	12/5/2019	\$ 14.76	Travel taxi from meeting to office in New York.	
Transportation - US	Fernando Batlle	12/5/2019	\$ 12.96	Travel taxi from hotel to deposition in New York.	
Transportation - US	Fernando Batlle	12/5/2019	\$ 35.76	Travel taxi from deposition to dinner in New York.	6
Transportation - US	Fernando Batlle	12/5/2019	\$ 29.76	Travel taxi from dinner to hotel in New York.	7
Airfare/Railway	Fernando Batlle	12/6/2019	\$ 213.70	One-way airfare from New York, NY to San Juan, PR (12/6/2019).	11
Lodging - PR	Fernando Batlle	12/6/2019	\$ 500.00	Lodging in New York, NY for 2 nights (12/4 -12/6)	9
Meals - PR	Fernando Batlle	12/6/2019	\$ 42.00	Per Diem meal expenses in Puerto Rico.	
Transportation - PR	Fernando Batlle	12/6/2019	\$ 40.54	Per Diem transportation expenses in Puerto Rico.	
Transportation - US	Fernando Batlle	12/6/2019	\$ 26.76	Travel taxi from hotel to meeting in New York.	10
Transportation - US	Fernando Batlle	12/8/2019	\$ 81.26	Travel taxi from BOS to home in Wellesley.	12
Meals - US	Robert Feldman	12/9/2019	\$ 20.00	Travel meal, lunch	
Meals - US	Robert Feldman	12/9/2019	\$ 4.50	Travel meal, breakfast	
Meals - US	Robert Feldman	12/9/2019	\$ 50.00	Travel meal, dinner	16
Transportation - US	Robert Feldman	12/9/2019	\$ 49.31	Travel taxi from LGA to office in New York.	13
Transportation - US	Robert Feldman	12/9/2019	\$ 31.14	Travel taxi from home to MDW.	14
Airfare/Railway	Fernando Batlle	12/10/2019	\$ 245.30	One-way airfare from Boston, MA to Washington DC (12/10/2019).	18
Meals - US	Fernando Batlle	12/10/2019	\$ 50.00	Travel meal, dinner	17
Meals - US	Fernando Batlle	12/10/2019	\$ 20.00	Travel meal, lunch	
Meals - US	Robert Feldman	12/10/2019	\$ 18.22	Travel meal, dinner	
Meals - US	Robert Feldman	12/10/2019	\$ 16.00	Travel meal, lunch	
Transportation - US	Fernando Batlle	12/10/2019	\$ 40.99	Travel taxi from home to BOS.	19
Transportation - US	Fernando Batlle	12/10/2019	\$ 27.86	Travel taxi from IAD to hotel in Washington D.C.	20
Transportation - US	Fernando Batlle	12/10/2019	\$ 16.70	Travel taxi from meeting to hotel in Washington D.C.	
Meals - US	Fernando Batlle	12/11/2019	\$ 50.00	Travel meal, dinner	21
Meals - US	Fernando Batlle	12/11/2019	\$ 6.83	Travel meal, lunch	
Meals - US	Fernando Batlle	12/11/2019	\$ 9.68	Travel meal, breakfast	
Meals - US	Robert Feldman	12/11/2019	\$ 18.34	Travel meal, dinner	
Meals - US	Robert Feldman	12/11/2019	\$ 14.97	Travel meal, lunch	
Transportation - US	Fernando Batlle	12/11/2019	\$ 27.30	Travel taxi from office to meeting in Washington D.C.	22
Transportation - US	Fernando Batlle	12/11/2019	\$ 10.78	Travel taxi from hotel to meeting in Washington D.C.	
Transportation - US	Fernando Batlle	12/11/2019	\$ 7.98	Travel taxi from meeting to hotel in Washington D.C.	
Transportation - US	Fernando Batlle	12/11/2019	\$ 7.99	Travel taxi from hotel to dinner in Washington D.C.	
Transportation - US	Fernando Batlle	12/11/2019	\$ 11.76	Travel taxi from dinner to hotel in Washington D.C.	
Airfare/Railway	Fernando Batlle	12/12/2019	\$ 303.70	One-way airfare from Washington DC to San Juan, PR (12/12/2019).	24
Airfare/Railway	Robert Feldman	12/12/2019	\$ 796.96	Roundtrip airfare from Chicago, IL to New York, NY (12/9/19 - 12/12/19).	15
Lodging - PR	Fernando Batlle	12/12/2019	\$ 500.00	Lodging in Washington DC for 2 nights (12/10-12/12)	23
Lodging - US	Robert Feldman	12/12/2019	\$ 900.00	Lodging in New York, NY for 3 nights (12/9-12/12)	26
Meals - PR	Fernando Batlle	12/12/2019	\$ 42.00	Per Diem meal expenses in Puerto Rico.	
Meals - US	Robert Feldman	12/12/2019	\$ 47.68	Travel meal, dinner	29
Meals - US	Robert Feldman	12/12/2019	\$ 20.00	Travel meal, lunch	
Transportation - PR	Fernando Batlle	12/12/2019	\$ 40.54	Per Diem transportation expenses in Puerto Rico.	
Transportation - US	Fernando Batlle	12/12/2019	\$ 48.22	Travel taxi from hotel to IAD Washington D.C.	25
Transportation - US	Robert Feldman	12/12/2019	\$ 98.33	Travel taxi from hotel to LGA.	27
Transportation - US	Robert Feldman	12/12/2019	\$ 38.02	Travel taxi from MDW to home in Chicago.	28
Airfare/Railway	Fernando Batlle	12/13/2019	\$ 268.70	One-way airfare from San Juan, PR to Boston, MA (12/13/2019).	31
Lodging - PR	Fernando Batlle	12/13/2019	\$ 250.00	Lodging in San Juan, PR for 1 nights (12/12-12/13)	30
Meals - PR	Fernando Batlle	12/13/2019	\$ 42.00	Per Diem meal expenses in Puerto Rico.	
Transportation - PR	Fernando Batlle	12/13/2019	\$ 40.54	Per Diem transportation expenses in Puerto Rico.	
Transportation - US	Fernando Batlle	12/13/2019	\$ 50.63	Travel taxi from BOS to home in Wellesley.	32
Airfare/Railway	Robert Feldman	12/15/2019	\$ 358.98	One-way airfare from Chicago, IL to New York, NY (12/15/2019).	37
Meals - US	Fernando Batlle	12/15/2019	\$ 50.00	Travel meal, dinner	33
Meals - US	Fernando Batlle	12/15/2019	\$ 20.00	Travel meal, lunch	
Transportation - US	Fernando Batlle	12/15/2019	\$ 80.51	Travel taxi from Mamaroneck, NY to hotel in New York.	34
Transportation - US	Fernando Batlle	12/15/2019	\$ 27.36	Travel taxi from hotel to meeting in New York.	35
Transportation - US	Robert Feldman	12/15/2019	\$ 28.81	Travel taxi from home to MDW.	36
Transportation - US	Robert Feldman	12/15/2019	\$ 46.59	Travel taxi from LGA to hotel in NY.	38
Meals - US	Fernando Batlle	12/16/2019	\$ 20.00	Travel meal, lunch	
Meals - US	Fernando Batlle	12/16/2019	\$ 9.17	Travel meal, breakfast	
Meals - US	Robert Feldman	12/16/2019	\$ 50.00	Travel meal, dinner	39
Meals - US	Robert Feldman	12/16/2019	\$ 20.00	Travel meal, lunch	
Transportation - US	Fernando Batlle	12/16/2019	\$ 11.76	Travel taxi from hotel to meeting in New York.	
Transportation - US	Fernando Batlle	12/16/2019	\$ 14.77	Travel taxi from dinner to hotel in New York.	
Transportation - US	Robert Feldman	12/16/2019	\$ 18.35	Travel taxi from hotel to office in NY.	
Airfare/Railway	Robert Feldman	12/17/2019	\$ 358.98	One-way airfare from New York, NY to Chicago, IL (12/17/2019).	42
Lodging - US	Robert Feldman	12/17/2019	\$ 600.00	Lodging in New York, NY for 2 nights (12/15-12/17)	41

Expense Type	Professional	Date	Expense	Expense Description	Reference
Meals - US	Fernando Batlle	12/17/2019	\$ 50.00	Travel meal, dinner	40
Meals - US	Robert Feldman	12/17/2019	\$ 24.04	Travel meal, dinner	
Transportation - US	Fernando Batlle	12/17/2019	\$ 18.71	Travel taxi from dinner to hotel in New York.	
Transportation - US	Robert Feldman	12/17/2019	\$ 30.87	Travel taxi from MDW to home in Chicago.	43
Transportation - US	Robert Feldman	12/17/2019	\$ 60.78	Travel taxi from office to LGA.	44
Airfare/Railway	Fernando Batlle	12/18/2019	\$ 226.00	One-way railway from New York, NY to Boston, MA (12/18/2019).	45
Lodging - US	Fernando Batlle	12/18/2019	\$ 830.30	Lodging in New York, NY for 3 nights (12/15-12/18)	46
Transportation - US	Fernando Batlle	12/18/2019	\$ 45.84	Travel taxi from Boston train station to home in Wellesley.	47
Transportation - US	Fernando Batlle	12/18/2019	\$ 21.96	Travel taxi from office to train station in New York.	
Airfare/Railway	Fernando Batlle	12/27/2019	\$ 279.70	One-way airfare from San Juan, PR to New York, NY (12/27/2019).	48
Airfare/Railway	Fernando Batlle	12/27/2019	\$ 748.70	One-way airfare from New York, NY to San Juan, PR (12/27/2019).	49
Meals - PR	Fernando Batlle	12/27/2019	\$ 42.00	Per Diem meal expenses in Puerto Rico.	
Transportation - PR	Fernando Batlle	12/27/2019	\$ 40.54	Per Diem transportation expenses in Puerto Rico.	
Transportation - US	Fernando Batlle	12/27/2019	\$ 88.16	Travel taxi from hotel to JFK.	50
Transportation - US	Fernando Batlle	12/27/2019	\$ 61.19	Travel taxi from JFK to hotel in New York.	51
Total			\$ 11,007.08		

¹Some expenses may not have been included in this monthly fee statement due to delays caused by accounting or processing. Ankura reserves the right to seek payment of such

March 28, 2020

Omar Marrero
Executive Director
Puerto Rico Fiscal Agency and Financial Advisory Authority
Roberto Sanchez Vilella Government Center
De Diego Avenue, Stop 22
Santurce, Puerto Rico 00940

**RE: THIRTY-FIRST MONTHLY FEE STATEMENT OF ANKURA CONSULTING GROUP, LLC
DECEMBER 1, 2019 TO DECEMBER 31, 2019**

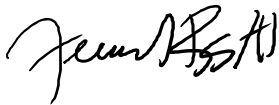
Dear Mr. Marrero,

Pursuant to the First Amended Order Setting Procedures for Interim Compensation and Reimbursement of Expenses of Professionals (docket #1715), please find enclosed the thirty-first monthly fee statement of Ankura Consulting Group, LLC. The fee statement covers the period of December 1, 2019 through December 31, 2019.

Pursuant to the professional services agreement, **Contract number 2020-000027** between Puerto Rico Fiscal Agency and Financial Advisory Authority, Puerto Rico Treasury Department and Ankura Consulting Group, LLC effective August 1, 2019, we certify under penalty of nullity that no public servant of the Puerto Rico Fiscal Agency and Financial Advisory Authority, will derive or obtain any benefit or profit of any kind from the contractual relationship which is the basis of this invoice. If such benefit or profit exists, the required waiver has been obtained prior to entering into the Agreement. The only consideration to be received in exchange for the delivery of goods or for services provided is the agreed-upon price that has been negotiated with an authorized representative of the Puerto Rico Fiscal Agency and Financial Advisory Authority. The total amount shown on this invoice is true and correct. The services have been rendered, and no payment has been received.

If you have any questions do not hesitate to contact me directly.

Sincerely,



Fernando Batlle
Senior Managing Director
Enclosure

UNITED STATES DISTRICT COURT
DISTRICT OF PUERTO RICO

In re:)	PROMESA
)	Title III
THE FINANCIAL OVERSIGHT AND)	
MANAGEMENT BOARD FOR PUERTO RICO)	
)	
as representative of)	Case No. 17 BK 3283-LTS
)	
THE COMMONWEALTH OF PUERTO)	
RICO, <i>et. al</i>)	
)	
Debtor. ¹)	
_____)	

**COVER SHEET TO THIRTY-FIRST MONTHLY FEE STATEMENT OF
ANKURA CONSULTING GROUP, LLC FOR COMPENSATION FOR SERVICES
RENDERED AND REIMBURSEMENT OF EXPENSES AS FINANCIAL
ADVISORS TO THE COMMONWEALTH OF PUERTO RICO, CONTRACT
NUMBER 2020-000027 FOR THE PERIOD DECEMBER 1, 2019 THROUGH
DECEMBER 31, 2019**

Name of Applicant: Ankura Consulting Group, LLC ("Ankura")

Authorized to Provide
Professional Services to: Debtor

Period for which compensation
and reimbursement is sought: December 1, 2019 through December 31, 2019

Amount of compensation sought
as actual, reasonable and necessary: \$184,153.70

This is a: X monthly _____ interim _____ final application.

This is Ankura's thirty-first monthly fee statement in this case.

¹ The last four (4) digits of The Commonwealth's federal tax identification number is 3481.

1. This is the thirty-first monthly fee statement (the “Fee Statement”) of Ankura Consulting Group, LLC (“Ankura”) served pursuant to the *First Amended Order Setting Procedures for Interim Compensation and Reimbursement of Expenses of Professionals* [Docket No. 1715] (the “Interim Compensation Order”). Ankura seeks payment of compensation in the amount of \$165,738.33 (90% of \$184,153.70 of fees on account of reasonable and necessary professional services rendered to the Debtor by Ankura) during the period of December 1, 2019 through December 31, 2019 (the “Fee Period”). In accordance with the PSA (“Professional Services Agreement”), travel time was excluded from the billable fees included herein.
2. Pursuant to this Fee Statement, Ankura has attached the following exhibits:
 - a. Exhibit A – Summary schedule showing professional fees by task code;
 - b. Exhibit B – Summary schedule showing the professionals who performed services, the number of hours spent, the respective professional’s billing rate, and the total fees for such services; and
 - c. Exhibit C – Complete accounting of professional fees including itemized time records in chronological order for which an award of compensation is sought. The itemized records include: i) the date each service was rendered; ii) the professional(s) who performed the service; iii) a description of the services rendered; and iv) the time spent performing the service in increments of tenths of an hour.

NOTICE

3. Pursuant to the Interim Compensation Order, Ankura has provided notice of this Fee Statement to:

- a. attorneys for the Oversight Board, Proskauer Rose, LLP, Eleven Times Square, New York, NY 10036, Attn: Martin J. Bienenstock, Esq. and Ehud Barak, Esq., and Proskauer Rose, LLP, 70 West Madison Street, Chicago, IL 60602, Attn: Paul V. Possinger, Esq.;
- b. attorneys for the Oversight Board, O'Neill & Borges, LLC, 250 Muñoz Rivera Ave., Suite 800, San Juan, PR 00918, Attn: Hermann D. Bauer, Esq.;
- c. attorneys for the Puerto Rico Fiscal Agency and Financial Advisory Authority, O'Melveny & Myers, LLP, Times Square Tower, 7 Times Square, New York, NY 10036, Attn: John J. Rapisardi, Esq., Suzanne Uhland, Esq., and Diana M. Perez, Esq.;
- d. the Office of the United States Trustee for the District of Puerto Rico, Edificio Ochoa, 500 Tanca Street, Suite 301, San Juan, PR 00901 (re: *In re: Commonwealth of Puerto Rico*);
- e. attorneys for the Official Committee of Unsecured Creditors, Paul Hastings, LLP, 200 Park Ave., New York, NY 10166, Attn: Luc. A Despina, Esq.;
- f. attorneys for the Official Committee of Unsecured Creditors, Casillas, Santiago & Torres, LLC, El Caribe Office Building, 53 Palmeras Street, Ste. 1601, San Juan, PR 00901, Attn: Juan J. Casillas Ayala, Esq. and Alberto J.E. Aenses Negron, Esq.;
- g. attorneys for the Official Committee of Retired Employees, Jenner & Block, LLP, 919 Third Ave., New York, NY 10022, Attn: Robert Gordon, Esq. and Richard Levin, Esq., and Jenner & Block, LLP, 353 N. Clark Street, Chicago, IL 60654, Attn: Catherine Steege, Esq. and Melissa Root, Esq.;
- h. attorneys for the Official Committee of Retired Employees, Bennazar, García & Milián, C.S.P., Edificio Union Plaza, PH-A, 416 Ave. Ponce de León, Hato Rey, PR 00918, Attn: A.J. Bennazar-Zequiera, Esq.; and,
- i. the fee examiner, as retained with Court approval, Godfey & Kahn, S.C., One East Main Street, Suite 500, Madison, WI 53703-3300, Attn: Brady C. Williamson.

EXHIBIT A

SUMMARY OF PROFESSIONAL FEES BY TASK CODE

Code	Time Category	Total Hours	Total Fees
Title III Matters			
13	Prepare for and Attend Title III Hearing	0.3	\$ 275.10
16	Analysis of Claims/Liabilities	2.5	\$ 2,125.00
20	Potential Avoidance Actions, Litigation & Information Requests	1.9	\$ 1,668.60
25	Preparation of Fee Statements and Applications	20.9	\$ 5,965.90
54	General Matters - Debt Restructuring	15.2	\$ 9,140.10
57	PREPA Debt Restructuring	54.3	\$ 47,734.00
201	GO Debt Restructuring	145.6	\$ 111,969.90
202	PBA Debt Restructuring	3.5	\$ 1,813.40
207	ERS Debt Restructuring	0.6	\$ 510.00
208	HTA Debt Restructuring	4.1	\$ 2,951.70
TOTAL		248.9	\$ 184,153.70

EXHIBIT B

SUMMARY OF HOURS AND FEES BY PROFESSIONAL

Professional	Position	Billing Rate	Total Hours	Total Fees
Battle, Fernando	Senior Managing Director	\$ 917.00	92.6	\$ 84,914.20
Morrison, Jonathan	Managing Director	\$ 850.00	1.1	\$ 935.00
Barrett, Dennis	Managing Director	\$ 850.00	73.9	\$ 62,815.00
Battle, Juan Carlos	Senior Managing Director	\$ 684.00	2.0	\$ 1,368.00
Feldman, Robert	Director	\$ 525.00	39.6	\$ 20,790.00
Llompert, Sofia	Director	\$ 366.00	2.4	\$ 878.40
Levantis, James	Senior Associate	\$ 447.00	9.0	\$ 4,023.00
Alvarez, Charles	Senior Associate	\$ 418.00	4.0	\$ 1,672.00
Leake, Paul	Associate	\$ 371.00	11.1	\$ 4,118.10
Parker, Christine	Analyst	\$ 200.00	13.2	\$ 2,640.00
Total			248.9	\$ 184,153.70

EXHIBIT C

COMPLETE ACCOUNTING OF PROFESSIONAL FEES
INCLUDING ITEMIZED TIME RECORDS IN CHRONOLOGICAL ORDER

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
PR	201	Battle, Fernando	12/2/2019	0.5	\$ 917.00	\$ 458.50	Participate on call with representatives of O'Melveny & Myers, Pietrantonio Mendez & Alvarez, Nixon Peabody and Ankura to discuss potential plan of adjustment alternatives in lieu of current Commonwealth plan of adjustment, as requested by representatives of AAFAF.
Outside PR	201	Feldman, Robert	12/2/2019	0.5	\$ 525.00	\$ 262.50	Participate on call with representatives of O'Melveny & Myers, Pietrantonio Mendez & Alvarez, Nixon Peabody and Ankura to discuss potential plan of adjustment alternatives in lieu of current Commonwealth plan of adjustment, as requested by representatives of AAFAF.
Outside PR	54	Feldman, Robert	12/2/2019	0.1	\$ 525.00	\$ 52.50	Participate on call with J. Levantis (ACG) regarding update on the COFINA restructuring and post-restructuring events for inclusion in the Commonwealth debt restructuring update.
Outside PR	54	Levantis, James	12/2/2019	0.1	\$ 447.00	\$ 44.70	Participate on call with R. Feldman (ACG) regarding update on the COFINA restructuring and post-restructuring events for inclusion in the Commonwealth debt restructuring update.
Outside PR	25	Alvarez, Charles	12/2/2019	4.0	\$ 418.00	\$ 1,672.00	Finalize the October receipt support file for inclusion in the October Title III fee statement.
PR	57	Battle, Fernando	12/2/2019	0.5	\$ 917.00	\$ 458.50	Participate on call with representatives of O'Melveny & Myers to discuss federal funding status and possible inclusion in declarations to be filed as part of 9019 hearing.
PR	57	Battle, Fernando	12/2/2019	2.0	\$ 917.00	\$ 1,834.00	Review and revise PREPA RSA presentation and draft list of talking points as requested by C. Saavedra (AAFAF) and M. Yassin (AAFAF).
PR	57	Battle, Fernando	12/2/2019	0.9	\$ 917.00	\$ 825.30	Participate on call with C. Saavedra (AAFAF), M. Yassin (AAFAF) and representatives of O'Melveny & Myers to discuss strategy and timing related to filing PREPA RSA legislation.
PR	57	Battle, Fernando	12/2/2019	0.3	\$ 917.00	\$ 275.10	Participate on call with M. DiConza (OMM) and N. Mitchell (OMM) to discuss presentation requested by representatives of AAFAF related to PREPA RSA alternatives.
PR	57	Battle, Fernando	12/2/2019	0.3	\$ 917.00	\$ 275.10	Participate on call with V. Feliciano (ABC) to discuss timing of RSA legislation and publication of study related to analysis of RSA benefits.
PR	57	Battle, Fernando	12/2/2019	0.3	\$ 917.00	\$ 275.10	Participate on call with M. Yassin (AAFAF) to discuss PREPA RSA legislation.
PR	201	Battle, Fernando	12/2/2019	0.5	\$ 917.00	\$ 458.50	Participate on call with M. Yassin (AAFAF) to discuss security design and possible alternatives to a statutory lien related to General Obligation negotiation as part of mediation process.
PR	201	Battle, Fernando	12/2/2019	0.3	\$ 917.00	\$ 275.10	Participate on call with E. Arias (PMA) and M. Rodriguez (PMA) to discuss mechanics of potential lien on debt service reserve fund as part of security design for potential General Obligation settlement.
PR	201	Battle, Fernando	12/2/2019	0.2	\$ 917.00	\$ 183.40	Participate on call with J. Rapisardi (OMM) to discuss potential lien on debt service reserve fund as part of security design for potential General Obligation settlement.
PR	201	Battle, Fernando	12/2/2019	0.1	\$ 917.00	\$ 91.70	Participate on call with D. Brownstein (Citi) to discuss alternative lien structures as part of potential General Obligation settlement.
Outside PR	54	Feldman, Robert	12/2/2019	2.1	\$ 525.00	\$ 1,102.50	Prepare debt restructuring overview slides summarizing completed and in-process Puerto Rico restructurings, as requested by F. Battle (ACG).
Outside PR	54	Levantis, James	12/2/2019	0.4	\$ 447.00	\$ 178.80	Diligence the status of COFINA confirmation appeal for inclusion of information in the Commonwealth debt restructuring update.
Outside PR	54	Levantis, James	12/2/2019	0.3	\$ 447.00	\$ 134.10	Prepare and send the Puerto Rico credits trading update to representatives of AAFAF, O'Melveny & Myers and Ankura.
Outside PR	54	Levantis, James	12/2/2019	0.2	\$ 447.00	\$ 89.40	Prepare and send the crossholder summary to R. Feldman (ACG) for Rule 2019 filed by PREPA Ad Hoc group.
PR	54	Battle, Fernando	12/3/2019	2.0	\$ 917.00	\$ 1,834.00	Participate in meeting with O. Marrero (AAFAF), C. Saavedra (AAFAF) and C. Yamin (AAFAF) to discuss general debt restructuring status.
PR	57	Battle, Fernando	12/3/2019	0.5	\$ 917.00	\$ 458.50	Review and provide comments to PREPA RSA timing considerations presentation for Governor as requested by AAFAF.
Outside PR	201	Feldman, Robert	12/3/2019	0.9	\$ 525.00	\$ 472.50	Prepare summary on alternative plan of adjustment structures for use in the Commonwealth restructuring options presentation, as requested by M. Kremer (OMM).
Outside PR	57	Leake, Paul	12/3/2019	0.4	\$ 371.00	\$ 148.40	Diligence the data room for post-certification reporting for PREPA, as requested by J. Spina (OMM).
Outside PR	25	Parker, Christine	12/3/2019	2.6	\$ 200.00	\$ 520.00	Review and revise time entries descriptions for inclusion in the November Title III fee statement.
Outside PR	201	Barrett, Dennis	12/4/2019	0.5	\$ 850.00	\$ 425.00	Participate on call with M. Yassin (AAFAF), R. Feldman (ACG), F. Battle (ACG) and representatives of Citi, PJT Partners and O'Melveny & Myers regarding alternative plan of adjustment structures.
PR	201	Battle, Fernando	12/4/2019	0.5	\$ 917.00	\$ 458.50	Participate on call with M. Yassin (AAFAF), R. Feldman (ACG), D. Barrett (ACG) and representatives of Citi, PJT Partners and O'Melveny & Myers regarding alternative plan of adjustment structures.
Outside PR	201	Feldman, Robert	12/4/2019	0.5	\$ 525.00	\$ 262.50	Participate on call with M. Yassin (AAFAF), D. Barrett (ACG), F. Battle (ACG) and representatives of Citi, PJT Partners and O'Melveny & Myers regarding alternative plan of adjustment structures.
Outside PR	201	Barrett, Dennis	12/4/2019	2.0	\$ 850.00	\$ 1,700.00	Participate in General Obligation strategy meeting with F. Battle (ACG) and representatives of O'Melveny & Myers, Pietrantonio Mendez & Alvarez and Nixon Peabody.
PR	201	Battle, Fernando	12/4/2019	1.0	\$ 917.00	\$ 917.00	Participate in General Obligation strategy meeting with D. Barrett (ACG) and representatives of O'Melveny & Myers, Pietrantonio Mendez & Alvarez and Nixon Peabody (partial).
Outside PR	201	Barrett, Dennis	12/4/2019	1.1	\$ 850.00	\$ 935.00	Prepare COFINA sub capacity analysis as potential solution for General Obligation restructured bonds.
Outside PR	201	Barrett, Dennis	12/4/2019	0.4	\$ 850.00	\$ 340.00	Review analysis of COFINA sub capacity, prepared by representatives of Citi, and compare to analysis prepared by Ankura.
PR	201	Battle, Fernando	12/4/2019	1.7	\$ 917.00	\$ 1,558.90	Participate in meeting with representatives of O'Melveny & Myers, Proskauer, Citi, PJT Partners and AAFAF to discuss Invesco meeting and alternative counteroffer to General Obligation investor group as part of mediation process.
PR	57	Battle, Fernando	12/4/2019	1.0	\$ 917.00	\$ 917.00	Review and revise PREPA RSA presentation and talking points to be used in legislative approval process, as requested by representatives of AAFAF.
PR	57	Battle, Fernando	12/4/2019	0.8	\$ 917.00	\$ 733.60	Review savings estimates from PREPA, key initiatives and implementation challenges analysis prepared by FOMB.
PR	57	Battle, Fernando	12/4/2019	5.0	\$ 917.00	\$ 4,585.00	Participate in meeting with representatives of O'Melveny & Myers to prepare for PREPA deposition related to the one cent settlement charge.
PR	54	Battle, Juan Carlos	12/4/2019	1.1	\$ 684.00	\$ 752.40	Participate in meeting with B. Fernandez (AAFAF) to discuss general debt restructuring matters, with a focus on BondLink, PRASA, Children's Trust Proposal, World Plaza and the PRIFA-Ports transaction.
Outside PR	54	Feldman, Robert	12/4/2019	0.8	\$ 525.00	\$ 420.00	Diligence publicly available information related to holdings of mutual fund creditors to understand missing components in creditor summary matrix.
Outside PR	54	Leake, Paul	12/4/2019	0.1	\$ 371.00	\$ 37.10	Diligence and revise the data room access of representatives of McKinsey.
Outside PR	57	Leake, Paul	12/4/2019	0.4	\$ 371.00	\$ 148.40	Prepare the PREPA weekly reporting packages for the week of 12/4/2019 for Intralinks.
Outside PR	208	Leake, Paul	12/4/2019	0.6	\$ 371.00	\$ 222.60	Diligence the data room and EMMA for HTA bond insurance documents and send to D. Barrett (ACG).

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
Outside PR	25	Parker, Christine	12/4/2019	0.1	\$ 200.00	\$ 20.00	Correspond with J. Levantis (ACG) regarding time detail for J. Frehe (ACG), J. Ruwane (ACG) and F. Battle (ACG) to be included in the November 2019 monthly Title III fee statement.
Outside PR	202	Barrett, Dennis	12/5/2019	0.5	\$ 850.00	\$ 425.00	Participate on call with representatives of O'Melveny & Myers, and Marini Pietrantoni Muniz to discuss status of PBA creditor matrix and list.
Outside PR	16	Barrett, Dennis	12/5/2019	1.5	\$ 850.00	\$ 1,275.00	Participate in meeting with representatives of AAFAP, Alvarez & Marsal, O'Melveny & Myers, Proskauer, Zolfo and Paul Hastings regarding claims reconciliation update.
Outside PR	16	Barrett, Dennis	12/5/2019	1.0	\$ 850.00	\$ 850.00	Participate in preparation meeting with representatives of AAFAP, Alvarez & Marsal, O'Melveny & Myers and Proskauer regarding claims reconciliation update.
Outside PR	20	Barrett, Dennis	12/5/2019	0.3	\$ 850.00	\$ 255.00	Correspond with A. Sax-Boulder (OMM) regarding outstanding special claims committee questions regarding avoidance actions.
Outside PR	201	Barrett, Dennis	12/5/2019	1.1	\$ 850.00	\$ 935.00	Review and analyze debt service per the plan of adjustment to align alternative structure cash flows and maturities.
Outside PR	201	Barrett, Dennis	12/5/2019	0.6	\$ 850.00	\$ 510.00	Review and provide comments on Commonwealth plan of adjustment alternatives presentation, prepared by representatives of O'Melveny & Myers and requested by AAFAP.
Outside PR	57	Battle, Fernando	12/5/2019	2.2	\$ 917.00	\$ 2,017.40	Participate in PREPA 9019 deposition preparation session with representatives of O'Melveny & Myers.
Outside PR	57	Battle, Fernando	12/5/2019	4.0	\$ 917.00	\$ 3,668.00	Participate in PREPA 9019 deposition session.
Outside PR	54	Levantis, James	12/5/2019	0.3	\$ 447.00	\$ 134.10	Correspond with D. Barrett (ACG) to provide ERS bonds trading price as of 12/5/19.
Outside PR	25	Parker, Christine	12/5/2019	2.9	\$ 200.00	\$ 580.00	Review and reconcile time descriptions including meetings for inclusion in the November 2019 monthly Title III fee statement.
PR	57	Battle, Fernando	12/6/2019	0.4	\$ 917.00	\$ 366.80	Correspond with M. DiConza (OMM) and N. Mitchell (OMM) to discuss PREPA legislation and timing of approval process.
Outside PR	57	Leake, Paul	12/6/2019	0.3	\$ 371.00	\$ 111.30	Diligence data room for PREPA information request by representatives of Windmar Counsel.
Outside PR	57	Leake, Paul	12/6/2019	0.3	\$ 371.00	\$ 111.30	Correspond with P. Crisalli (ACG) and G. Germeroth (FEP) regarding PREPA data room request by representatives of Windmar Counsel.
Outside PR	57	Battle, Fernando	12/7/2019	0.4	\$ 917.00	\$ 366.80	Review talking points related to 9019 hearing adjournment.
Outside PR	57	Battle, Fernando	12/7/2019	0.2	\$ 917.00	\$ 183.40	Correspond with G. Gil (ACG) to discuss savings initiative presentation and information to be included in the PREPA recent accomplishments presentation to be discussed at Washington, DC stakeholder meetings.
Outside PR	57	Battle, Fernando	12/7/2019	0.1	\$ 917.00	\$ 91.70	Correspond with J. San Miguel (ACG) to discuss savings initiative presentation and information to be included in the PREPA recent accomplishments presentation to be discussed at Washington, DC stakeholder meetings.
Outside PR	201	Barrett, Dennis	12/8/2019	0.5	\$ 850.00	\$ 425.00	Participate in discussion with R. Feldman (ACG) regarding the structure of a potential General Obligation proposal and the modeling of the potential offer.
Outside PR	201	Feldman, Robert	12/8/2019	0.5	\$ 525.00	\$ 262.50	Participate in discussion with D. Barrett (ACG) regarding the structure of a potential General Obligation proposal and the modeling of the potential offer.
Outside PR	201	Barrett, Dennis	12/8/2019	0.3	\$ 850.00	\$ 255.00	Participate on call with R. Feldman (ACG) regarding the General Obligation debt service analysis as part of general obligation alternative proposal as requested by M. Yassin (AAAF).
Outside PR	201	Feldman, Robert	12/8/2019	0.3	\$ 525.00	\$ 157.50	Participate on call with D. Barrett (ACG) regarding the General Obligation debt service analysis as part of general obligation alternative proposal as requested by M. Yassin (AAAF).
Outside PR	54	Barrett, Dennis	12/8/2019	0.3	\$ 850.00	\$ 255.00	Review the O'Melveny & Myers restructuring status report dated 12/8/19.
Outside PR	201	Barrett, Dennis	12/8/2019	1.2	\$ 850.00	\$ 1,020.00	Model out the potential general obligation revised structure and General Obligation offer as requested by M. Yassin (AAAF).
Outside PR	201	Barrett, Dennis	12/8/2019	0.7	\$ 850.00	\$ 595.00	Review and provide comments on the Commonwealth litigation risk presentation prepared by representatives of O'Melveny & Myers as requested by AAFAP.
Outside PR	201	Barrett, Dennis	12/8/2019	0.4	\$ 850.00	\$ 340.00	Review and analyze the General Obligation debt service analysis prepared by R. Feldman (ACG) as part of General Obligation alternate proposal presentation.
Outside PR	201	Barrett, Dennis	12/8/2019	0.3	\$ 850.00	\$ 255.00	Review and provide comments on General Obligation alternate proposal presentation to AAFAP, prepared by R. Feldman (ACG).
Outside PR	57	Battle, Fernando	12/8/2019	1.0	\$ 917.00	\$ 917.00	Participate on call with representatives of O'Melveny & Myers to discuss postponement of 9019 order hearing.
Outside PR	201	Battle, Fernando	12/8/2019	0.7	\$ 917.00	\$ 641.90	Review litigation risk presentation to be shared with representatives of AAFAP as part of General Obligation alternate proposal presentation.
Outside PR	57	Battle, Fernando	12/8/2019	0.8	\$ 917.00	\$ 733.60	Review PREPA recent accomplishments presentation to be discussed at Washington, DC stakeholder meetings.
Outside PR	201	Feldman, Robert	12/8/2019	1.2	\$ 525.00	\$ 630.00	Prepare analysis on illustrative alternative plan of adjustment structure for inclusion in the General Obligation alternate proposal presentation as requested by M. Yassin (AAAF).
Outside PR	201	Feldman, Robert	12/8/2019	1.1	\$ 525.00	\$ 577.50	Prepare summary on illustrative alternative plan of adjustment structure for inclusion in the General Obligation alternate proposal presentation as requested by M. Yassin (AAAF).
Outside PR	201	Barrett, Dennis	12/9/2019	0.4	\$ 850.00	\$ 340.00	Participate in discussion with R. Feldman (ACG) regarding modeling of alternative plan of adjustment structure for inclusion in the General Obligation alternate proposal presentation requested by M. Yassin (AAAF).
Outside PR	201	Feldman, Robert	12/9/2019	0.4	\$ 525.00	\$ 210.00	Participate in discussion with D. Barrett (ACG) regarding modeling of alternative plan of adjustment structure for inclusion in the General Obligation alternate proposal presentation requested by M. Yassin (AAAF).
Outside PR	201	Barrett, Dennis	12/9/2019	0.6	\$ 850.00	\$ 510.00	Participate on call with F. Battle (ACG) to review COFINA structure as an alternative to General Obligation structure as part of mediation process.
Outside PR	201	Battle, Fernando	12/9/2019	0.6	\$ 917.00	\$ 550.20	Participate on call with D. Barrett (ACG) to review COFINA structure as an alternative to General Obligation structure as part of mediation process.
Outside PR	201	Barrett, Dennis	12/9/2019	0.4	\$ 850.00	\$ 340.00	Participate on call with M. Yassin (AAAF), D. Brownstein (Citi) and F. Battle (ACG) to discuss COFINA structure related to potential settlement with General Obligation holders as part of mediation process.
Outside PR	201	Battle, Fernando	12/9/2019	0.4	\$ 917.00	\$ 366.80	Participate on call with M. Yassin (AAAF), D. Brownstein (Citi) and D. Barrett (ACG) to discuss COFINA structure related to potential settlement with General Obligation holders as part of mediation process.
Outside PR	57	Barrett, Dennis	12/9/2019	1.2	\$ 850.00	\$ 1,020.00	Participate on call with F. Battle (ACG) and representatives of O'Melveny & Myers and AAFAP to discuss PREPA RSA and timing of hearing and legislation filing.
Outside PR	57	Battle, Fernando	12/9/2019	1.2	\$ 917.00	\$ 1,100.40	Participate on call with D. Barrett (ACG) and representatives of O'Melveny & Myers and AAFAP to discuss PREPA RSA and timing of hearing and legislation filing.
Outside PR	201	Barrett, Dennis	12/9/2019	0.7	\$ 850.00	\$ 595.00	Revise General Obligation alternate proposal presentation for comments provided by M. Yassin (AAAF).
Outside PR	208	Barrett, Dennis	12/9/2019	0.5	\$ 850.00	\$ 425.00	Participate on call with W. Everts (PJT) regarding HTA blowout language.

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
Outside PR	208	Barrett, Dennis	12/9/2019	0.2	\$ 850.00	\$ 170.00	Participate on call with M. Yassin (AAFAF) regarding HTA blowout language.
Outside PR	57	Battle, Fernando	12/9/2019	1.0	\$ 917.00	\$ 917.00	Participate on call with G. Gil (ACG) to discuss savings estimates to be included in PREPA RSA presentation.
Outside PR	57	Battle, Fernando	12/9/2019	0.7	\$ 917.00	\$ 641.90	Participate on call with representatives of FOMB and McKinsey to discuss savings estimates related to PREPA initiatives.
Outside PR	54	Battle, Fernando	12/9/2019	0.4	\$ 917.00	\$ 366.80	Participate on call with M. Yassin (AAFAF) to discuss status of debt restructuring workstreams.
Outside PR	57	Battle, Fernando	12/9/2019	0.3	\$ 917.00	\$ 275.10	Prepare agenda for meeting with representatives of AAFAF to discuss PREPA RSA and timing of filing legislation.
Outside PR	57	Battle, Fernando	12/9/2019	0.2	\$ 917.00	\$ 183.40	Participate on call with D. Brownstein (Citi) to discuss status of PREPA legislation and decision to request delay of 9019 hearing.
Outside PR	57	Battle, Fernando	12/9/2019	0.2	\$ 917.00	\$ 183.40	Participate on call with M. DiConza (OMM) to discuss agenda for conference call with O. Marrero (AAFAF) related to PREPA RSA and required legislation.
Outside PR	57	Battle, Fernando	12/9/2019	0.1	\$ 917.00	\$ 91.70	Participate on call with N. Mitchell (OMM) to discuss PREPA RSA hearing delay request.
Outside PR	201	Battle, Fernando	12/9/2019	0.5	\$ 917.00	\$ 458.50	Review the General Obligation alternate proposal presentation describing alternatives to current plan of adjustment to be presented to representatives of AAFAF.
Outside PR	201	Battle, Fernando	12/9/2019	0.5	\$ 917.00	\$ 458.50	Review and provide comments to COFINA structure as an alternative to General Obligation structure analysis prepared by D. Barrett (ACG) as part of mediation process before presenting to representatives of AAFAF.
Outside PR	201	Battle, Fernando	12/9/2019	0.2	\$ 917.00	\$ 183.40	Participate on call with D. Brownstein (Citi) to discuss COFINA structure as part of potential alternative to current General Obligation offer as part of mediation process.
Outside PR	201	Battle, Fernando	12/9/2019	0.2	\$ 917.00	\$ 183.40	Participate on call with M. Yassin (AAFAF) to discuss COFINA structure presentation before sharing with FOMB advisors.
Outside PR	57	Battle, Fernando	12/9/2019	0.5	\$ 917.00	\$ 458.50	Prepare draft of talking points related to PREPA disaster recovery funding to be discussed in Omnibus hearing, as requested by representatives of AAFAF.
Outside PR	57	Battle, Fernando	12/9/2019	0.1	\$ 917.00	\$ 91.70	Correspond with J. San Miguel (ACG) to discuss PREPA disaster recovery efforts to include summary for Omnibus hearing.
PR	208	Battle, Juan Carlos	12/9/2019	0.5	\$ 684.00	\$ 342.00	Review notes to HTA financial statements for FY18.
Outside PR	201	Feldman, Robert	12/9/2019	1.7	\$ 525.00	\$ 892.50	Prepare comparison between the alternative plan of adjustment structure and the filed plan of adjustment for inclusion in the General Obligation alternate proposal presentation as requested by M. Yassin (AAFAF).
Outside PR	201	Feldman, Robert	12/9/2019	0.9	\$ 525.00	\$ 472.50	Prepare comparison between the alternative plan of adjustment structure and latest general obligation creditor group offer for inclusion in General Obligation alternate proposal presentation as requested by M. Yassin (AAFAF).
Outside PR	201	Feldman, Robert	12/9/2019	0.7	\$ 525.00	\$ 367.50	Prepare additional summaries and revise commentary for inclusion in the General Obligation alternate proposal presentation as requested by M. Yassin (AAFAF).
Outside PR	54	Levantis, James	12/9/2019	0.5	\$ 447.00	\$ 223.50	Prepare and send the Puerto Rico credits trading update to representatives of AAFAF, O'Melveny & Myers and Ankura.
Outside PR	201	Levantis, James	12/9/2019	0.3	\$ 447.00	\$ 134.10	Prepare summary of COFINA trading history from 12/1/19 - 12/9/19 as part of Commonwealth plan of adjustment alternatives.
PR	202	Llompert, Sofia	12/9/2019	1.3	\$ 366.00	\$ 475.80	Review and revise PBA creditor list document to incorporate revisions specific to the PBA Title III filing.
PR	202	Llompert, Sofia	12/9/2019	1.1	\$ 366.00	\$ 402.60	Prepare PBA creditor list template for classes of claims in preparation for information to be provided by representatives of PBA.
Outside PR	25	Parker, Christine	12/9/2019	1.4	\$ 200.00	\$ 280.00	Review and revise time descriptions for inclusion in the November 2019 monthly Title III fee statement.
Outside PR	201	Barrett, Dennis	12/10/2019	0.6	\$ 850.00	\$ 510.00	Participate in meeting with R. Feldman (ACG) regarding COFINA subordinated bonds test and deathtrap alternative analysis.
Outside PR	201	Feldman, Robert	12/10/2019	0.6	\$ 525.00	\$ 315.00	Participate in meeting with D. Barrett (ACG) regarding COFINA subordinated bonds test and deathtrap alternative analysis.
Outside PR	201	Barrett, Dennis	12/10/2019	0.6	\$ 850.00	\$ 510.00	Participate on call with representatives of PJT Partners, Citi, O'Melveny & Myers, Ankura and Proskauer to discuss alternative COFINA based structure as potential settlement with General Obligation investors as part of the mediation process.
Outside PR	201	Battle, Fernando	12/10/2019	0.6	\$ 917.00	\$ 550.20	Participate on call with representatives of PJT Partners, Citi, O'Melveny & Myers, Ankura and Proskauer to discuss alternative COFINA based structure as potential settlement with General Obligation investors as part of the mediation process.
Outside PR	201	Feldman, Robert	12/10/2019	0.6	\$ 525.00	\$ 315.00	Participate on call with representatives of PJT Partners, Citi, O'Melveny & Myers, Ankura and Proskauer to discuss alternative COFINA based structure as potential settlement with General Obligation investors as part of the mediation process.
Outside PR	201	Barrett, Dennis	12/10/2019	0.5	\$ 850.00	\$ 425.00	Participate on call with M. Yassin (AAFAF), F. Battle (ACG) and R. Feldman (ACG) to discuss COFINA based structure to be presented to Governor as part of potential settlement with General Obligation investor group.
Outside PR	201	Battle, Fernando	12/10/2019	0.5	\$ 917.00	\$ 458.50	Participate on call with M. Yassin (AAFAF), D. Barrett (ACG) and R. Feldman (ACG) to discuss COFINA based structure to be presented to Governor as part of potential settlement with General Obligation investor group.
Outside PR	201	Feldman, Robert	12/10/2019	0.5	\$ 525.00	\$ 262.50	Participate on call with M. Yassin (AAFAF), F. Battle (ACG) and D. Barrett (ACG) to discuss COFINA-based structure to be presented to Governor as part of potential settlement with General Obligation investor group.
Outside PR	201	Barrett, Dennis	12/10/2019	0.7	\$ 850.00	\$ 595.00	Participate on call with representatives of O'Melveny & Myers, Pietrantonio Mendez & Alvarez, Ankura and Nixon Peabody to discuss COFINA based structure alternative as part of settlement with General Obligation investors in preparation for call with FOMB advisors.
Outside PR	201	Battle, Fernando	12/10/2019	0.7	\$ 917.00	\$ 641.90	Participate on call with representatives of O'Melveny & Myers, Pietrantonio Mendez & Alvarez, Ankura and Nixon Peabody to discuss COFINA based structure alternative as part of settlement with General Obligation investors in preparation for call with FOMB advisors.
Outside PR	201	Leake, Paul	12/10/2019	0.7	\$ 371.00	\$ 259.70	Participate on call with representatives of O'Melveny & Myers, Pietrantonio Mendez & Alvarez, Ankura and Nixon Peabody to discuss COFINA based structure alternative as part of settlement with General Obligation investors in preparation for call with FOMB advisors.
Outside PR	201	Barrett, Dennis	12/10/2019	0.6	\$ 850.00	\$ 510.00	Revise the alternative plan of adjustment structure presentation to incorporate comments from M. Yassin (AAFAF).
Outside PR	201	Barrett, Dennis	12/10/2019	0.6	\$ 850.00	\$ 510.00	Review analysis of the amount of monies that need to be reserved for and implied required consent as part of Commonwealth alternate plan of adjustment structure.
Outside PR	201	Barrett, Dennis	12/10/2019	0.5	\$ 850.00	\$ 425.00	Participate on call with J. Castiglioni (Citi) regarding COFINA additional bonds test availability in the context of a General Obligation restructuring.

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
Outside PR	201	Barrett, Dennis	12/10/2019	0.4	\$ 850.00	\$ 340.00	Review and analyze COFINA additional bonds test capacity analysis.
Outside PR	201	Barrett, Dennis	12/10/2019	0.4	\$ 850.00	\$ 340.00	Review the COFINA plan of adjustment to incorporate COFINA additional bonds test coverage ratios.
Outside PR	208	Barrett, Dennis	12/10/2019	0.3	\$ 850.00	\$ 255.00	Review and provide comments on Invesco HTA blowout materials.
Outside PR	57	Battle, Fernando	12/10/2019	0.3	\$ 917.00	\$ 275.10	Participate on call with N. Mitchell (OMM) to discuss timing of 9019 hearing and pros and cons of delaying.
Outside PR	57	Battle, Fernando	12/10/2019	0.2	\$ 917.00	\$ 183.40	Participate on call with I. Caraballo (AAFAF) to discuss timing of meetings with private sector organizations to discuss benefits of RSA presentation.
Outside PR	57	Battle, Fernando	12/10/2019	0.2	\$ 917.00	\$ 183.40	Participate on call with M. DiConza (OMM) to discuss agenda for conference call with O. Marrero (AAFAF) regarding PREPA RSA.
Outside PR	57	Battle, Fernando	12/10/2019	0.1	\$ 917.00	\$ 91.70	Correspond with G. Gil (ACG) to discuss delay of 9019 order hearing and rate forecast prepared by FOMB advisors.
Outside PR	201	Battle, Fernando	12/10/2019	0.5	\$ 917.00	\$ 458.50	Review summary of responses and objections to the mediation team's 11/27/19 interim report on scheduling and sequencing of litigation matters.
Outside PR	201	Battle, Fernando	12/10/2019	0.4	\$ 917.00	\$ 366.80	Review and provide comments to one-page summary of alternative structure to be presented to Governor as part of potential General Obligation settlement.
Outside PR	201	Battle, Fernando	12/10/2019	0.3	\$ 917.00	\$ 275.10	Participate on call with D. Brownstein (Citi) to discuss COFINA based structure as potential security design.
Outside PR	57	Battle, Fernando	12/10/2019	0.3	\$ 917.00	\$ 275.10	Participate on call with F. Fontanes (P3A) to discuss T&D transformation transaction process.
Outside PR	208	Battle, Fernando	12/10/2019	0.4	\$ 917.00	\$ 366.80	Review materials presented by PJT Partners to Invesco as part of potential settlement related to HTA as part of evaluation of blowout materials.
Outside PR	201	Feldman, Robert	12/10/2019	2.2	\$ 525.00	\$ 1,155.00	Prepare waterfall analysis under plan of adjustment deathtrap alternative, as requested by S. Uhland (OMM).
Outside PR	201	Feldman, Robert	12/10/2019	1.4	\$ 525.00	\$ 735.00	Prepare scenario analysis under varying COFINA subordinated bond issuance amounts under alternative plan of adjustment analysis, as requested by M. Yassin (AAFAF).
Outside PR	201	Feldman, Robert	12/10/2019	1.1	\$ 525.00	\$ 577.50	Revise waterfall analysis to include alternative PBA assumptions under plan of adjustment deathtrap alternative, as requested by S. Uhland (OMM).
Outside PR	201	Feldman, Robert	12/10/2019	0.4	\$ 525.00	\$ 210.00	Review and provide comments to revised COFINA subordinated bond test calculation, as requested by D. Barrett (ACG).
Outside PR	54	Feldman, Robert	12/10/2019	0.3	\$ 525.00	\$ 157.50	Prepare preliminary HTA to GDB loan summary, as requested by M. Kremer (OMM).
Outside PR	54	Leake, Paul	12/10/2019	0.4	\$ 371.00	\$ 148.40	Correspond with R. Feldman (ACG) regarding the plan of adjustment counter proposal.
Outside PR	54	Levantis, James	12/10/2019	0.7	\$ 447.00	\$ 312.90	Diligence significant fund holdings of PRIFA rum bonds to include in the Commonwealth crossholder report.
Outside PR	54	Levantis, James	12/10/2019	0.6	\$ 447.00	\$ 268.20	Revise the Commonwealth crossholder report to incorporate PRIFA rum bonds.
Outside PR	54	Levantis, James	12/10/2019	0.4	\$ 447.00	\$ 178.80	Review and send the Puerto Rico credits trading update to representatives of AAFAF, O'Melveny & Myers and Ankura for review.
Outside PR	25	Parker, Christine	12/10/2019	1.2	\$ 200.00	\$ 240.00	Read and reconcile time descriptions including meetings for inclusion in the November 2019 monthly Title III fee statement.
Outside PR	13	Battle, Fernando	12/10/2019	0.3	\$ 917.00	\$ 275.10	Participate on call with L. Marini (MPM) to discuss disaster recovery update to be given in Court hearing as part of Puerto Rico Government update requested by Judge Swain.
Outside PR	201	Barrett, Dennis	12/11/2019	0.6	\$ 850.00	\$ 510.00	Participate on call with M. Yassin (AAFAF), R. Feldman (ACG) and representatives of Citi and PJT Partners regarding alternative proposal.
Outside PR	201	Feldman, Robert	12/11/2019	0.6	\$ 525.00	\$ 315.00	Participate on call with M. Yassin (AAFAF), D. Barrett (ACG) and representatives of Citi and PJT Partners regarding alternative proposal.
Outside PR	201	Barrett, Dennis	12/11/2019	0.3	\$ 850.00	\$ 255.00	Participate on call with R. Feldman (ACG), F. Battle (ACG) and M. Yassin (AAFAF) to discuss terms of alternative structure for potential settlement with General Obligation investor group.
Outside PR	201	Battle, Fernando	12/11/2019	0.3	\$ 917.00	\$ 275.10	Participate on call with D. Barrett (ACG), R. Feldman (ACG) and M. Yassin (AAFAF) to discuss terms of alternative structure for potential settlement with General Obligation investor group.
Outside PR	201	Feldman, Robert	12/11/2019	0.3	\$ 525.00	\$ 157.50	Participate on call with D. Barrett (ACG), F. Battle (ACG) and M. Yassin (AAFAF) to discuss terms of alternative structure for potential settlement with General Obligation investor group.
Outside PR	201	Barrett, Dennis	12/11/2019	0.4	\$ 850.00	\$ 340.00	Review and revise waterfall analysis to incorporate revised assumptions under plan of adjustment deathtrap alternative, as requested by S. Uhland (OMM).
Outside PR	201	Barrett, Dennis	12/11/2019	1.0	\$ 850.00	\$ 850.00	Participate on call with W. Everts (PJT) regarding status of General Obligation counter and mechanics.
Outside PR	201	Barrett, Dennis	12/11/2019	0.8	\$ 850.00	\$ 680.00	Review and analyze FOMB proposal of alternative structure analysis prepared by representatives of PJT Partners.
Outside PR	201	Barrett, Dennis	12/11/2019	0.5	\$ 850.00	\$ 425.00	Participate on call with W. Everts (PJT) regarding FOMB proposal alternative structure analysis.
Outside PR	201	Barrett, Dennis	12/11/2019	0.3	\$ 850.00	\$ 255.00	Correspond with representatives of Pietrantonio Mendez & Alvarez regarding Puerto Rico Constitution and clawback uses under the Constitution.
Outside PR	202	Barrett, Dennis	12/11/2019	0.4	\$ 850.00	\$ 340.00	Research PBA event notice based on IRS notification in response to questions from C. Song (MB).
Outside PR	208	Barrett, Dennis	12/11/2019	0.4	\$ 850.00	\$ 340.00	Review HTA preliminary findings memorandum prepared by representatives of Alvarez & Marsal to ensure consistency with the prepared model.
Outside PR	208	Barrett, Dennis	12/11/2019	0.3	\$ 850.00	\$ 255.00	Correspond with E. LaPuma (A&M) regarding comments to HTA preliminary findings memorandum.
Outside PR	57	Battle, Fernando	12/11/2019	1.0	\$ 917.00	\$ 917.00	Review LEI report and prepare summary as requested by representatives of AAFAF.
Outside PR	57	Battle, Fernando	12/11/2019	0.5	\$ 917.00	\$ 458.50	Participate on call with N. Mitchell (OMM), M. DiConza (OMM) and O. Marrero (AAFAF) to discuss PREPA RSA hearing and legislation.
Outside PR	201	Battle, Fernando	12/11/2019	0.5	\$ 917.00	\$ 458.50	Participate on call with A. Sklar (Monarch) to discuss General Obligation offer and negotiation dynamics as part of mediation process.

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
Outside PR	201	Battle, Fernando	12/11/2019	0.2	\$ 917.00	\$ 183.40	Participate on call with D. Brownstein (Citi) to discuss terms of alternative structure for General Obligation settlement as part of mediation process.
Outside PR	57	Battle, Fernando	12/11/2019	0.2	\$ 917.00	\$ 183.40	Participate on call with representatives of O'Melveny & Myers to discuss summary of LEI report related to PREPA RSA requested by AAFAF.
Outside PR	201	Feldman, Robert	12/11/2019	1.1	\$ 525.00	\$ 577.50	Revise COFINA subordinated bond issuance alternative scenario to incorporate latest bond prices and yields under alternative plan of adjustment analysis, as requested by M. Yassin (AAFAF).
Outside PR	201	Feldman, Robert	12/11/2019	0.6	\$ 525.00	\$ 315.00	Revise waterfall analysis to incorporate latest assumptions under plan of adjustment deathtrap alternative, as requested by S. Uhlend (OMM).
Outside PR	208	Feldman, Robert	12/11/2019	0.4	\$ 525.00	\$ 210.00	Review and provide comments to HTA preliminary findings memorandum, as requested by D. Barrett (ACG).
Outside PR	54	Levantis, James	12/11/2019	0.4	\$ 447.00	\$ 178.80	Review and send the Puerto Rico credits trading update to representatives of AAFAF, O'Melveny & Myers and Ankura for review.
Outside PR	201	Barrett, Dennis	12/12/2019	0.5	\$ 850.00	\$ 425.00	Participate on call with M. Yassin (AAFAF), R. Feldman (ACG), F. Battle (ACG) and representatives of Citi, PJT Partners, O'Melveny & Myers and OMA regarding mediation update on revised proposal.
Outside PR	201	Feldman, Robert	12/12/2019	0.5	\$ 525.00	\$ 262.50	Participate on call with M. Yassin (AAFAF), D. Barrett (ACG), F. Battle (ACG) and representatives of Citi, PJT Partners, O'Melveny & Myers and OMA regarding mediation update on revised proposal.
PR	201	Battle, Fernando	12/12/2019	0.5	\$ 917.00	\$ 458.50	Participate on call with M. Yassin (AAFAF), D. Barrett (ACG), R. Feldman (ACG) and representatives of Citi, PJT Partners, O'Melveny & Myers and OMA regarding mediation update on revised proposal.
Outside PR	201	Barrett, Dennis	12/12/2019	1.6	\$ 850.00	\$ 1,360.00	Prepare presentation highlighting the revised plan of adjustment construct in preparation for discussion with representatives of AAFAF.
Outside PR	201	Barrett, Dennis	12/12/2019	1.1	\$ 850.00	\$ 935.00	Revise plan of adjustment alternative structure slides based on comments provided by M. Yassin (ACG).
Outside PR	201	Barrett, Dennis	12/12/2019	0.5	\$ 850.00	\$ 425.00	Participate on call with W. Everts (PJT) regarding potential revised alternate plan of adjustment structure.
Outside PR	201	Barrett, Dennis	12/12/2019	0.5	\$ 850.00	\$ 425.00	Participate on call with M. Yassin (AAFAF) to discuss the requested plan of adjustment construct presentation.
PR	57	Battle, Fernando	12/12/2019	0.4	\$ 917.00	\$ 366.80	Participate on call with R. Tennenbaum (Goldentree) to discuss PREPA legislation and timing of 9019 hearing.
PR	201	Battle, Fernando	12/12/2019	5.0	\$ 917.00	\$ 4,585.00	Participate in planning and strategy meetings with representatives of AAFAF to decide approach to potential alternative General Obligation settlement structure, including presentation to the Governor.
PR	201	Battle, Fernando	12/12/2019	0.3	\$ 917.00	\$ 275.10	Participate on call with J. Rapisardi (OMM) and M. Yassin (AAFAF) to discuss alternative structure for potential General Obligation settlement.
Outside PR	201	Feldman, Robert	12/12/2019	0.3	\$ 525.00	\$ 157.50	Prepare summary of Commonwealth claims as requested by F. Battle (ACG).
Outside PR	57	Leake, Paul	12/12/2019	0.4	\$ 371.00	\$ 148.40	Prepare the PREPA weekly reporting packages for the week of 12/12/19 for upload to Intralinks.
Outside PR	201	Barrett, Dennis	12/13/2019	0.5	\$ 850.00	\$ 425.00	Participate on call with M. Yassin (AAFAF), R. Feldman (ACG), F. Battle (ACG) and representatives of Citi, PJT Partners, O'Melveny & Myers and OMA regarding mediation update on revised proposal.
PR	201	Battle, Fernando	12/13/2019	0.5	\$ 917.00	\$ 458.50	Participate on call with M. Yassin (AAFAF), D. Barrett (ACG), R. Feldman (ACG) and representatives of Citi, PJT Partners, O'Melveny & Myers and OMA regarding mediation update on revised proposal.
Outside PR	201	Feldman, Robert	12/13/2019	0.5	\$ 525.00	\$ 262.50	Participate on call with M. Yassin (AAFAF), D. Barrett (ACG), F. Battle (ACG) and representatives of Citi, PJT Partners, O'Melveny & Myers and OMA regarding mediation update on revised proposal.
Outside PR	201	Barrett, Dennis	12/13/2019	0.6	\$ 850.00	\$ 510.00	Prepare options for potential sources of cash to be used to mitigate plan of adjustment pension reform as part of comprehensive General Obligation deal.
Outside PR	201	Barrett, Dennis	12/13/2019	0.6	\$ 850.00	\$ 510.00	Review and compare prior work done on pension benefit reduction threshold sensitivity to Milliman analysis for plan of adjustment purposes.
Outside PR	201	Barrett, Dennis	12/13/2019	0.3	\$ 850.00	\$ 255.00	Correspond with representatives of O'Melveny & Myers regarding alternative plan of adjustment structure contemplated by representatives of AAFAF.
Outside PR	201	Barrett, Dennis	12/13/2019	0.3	\$ 850.00	\$ 255.00	Correspond with F. Battle (ACG) regarding potential additional cash to be used as pension benefit reduction true up for plan of adjustment purposes.
Outside PR	207	Barrett, Dennis	12/13/2019	0.6	\$ 850.00	\$ 510.00	Participate on call with J. Farricelli (Cantor Fitzgerald) regarding status of ERS litigation and restructuring process.
PR	57	Battle, Fernando	12/13/2019	1.1	\$ 917.00	\$ 1,008.70	Review study regarding socio economic impact of the PREPA RSA on the Puerto Rico population prepared by Hector Cordero to respond to criticisms of RSA as requested by representatives of AAFAF.
PR	57	Battle, Fernando	12/13/2019	1.5	\$ 917.00	\$ 1,375.50	Review current PREPA rate subsidy structure to prepare response towards criticism of transition charge regressiveness as requested by AAFAF.
PR	201	Battle, Fernando	12/13/2019	0.3	\$ 917.00	\$ 275.10	Participate in meeting with J. Gavin (Citi) and representatives of AAFAF to discuss Government's position related to alternative structure as part of the General Obligation settlement.
Outside PR	201	Barrett, Dennis	12/14/2019	1.0	\$ 850.00	\$ 850.00	Participate on call with F. Battle (ACG) and representatives of O'Melveny & Myers, Pietrantoni Mendez & Alvarez, Nixon Peabody and AAFAF regarding the potential, revised alternate plan of adjustment construct.
Outside PR	201	Battle, Fernando	12/14/2019	0.6	\$ 917.00	\$ 550.20	Participate on call with D. Barrett (ACG) and representatives of O'Melveny & Myers, Pietrantoni Mendez & Alvarez, Nixon Peabody and AAFAF regarding the potential, revised alternate plan of adjustment construct (partial).
Outside PR	57	Battle, Fernando	12/14/2019	0.2	\$ 917.00	\$ 183.40	Correspond with L. Porter (ACG) regarding PREPA customer classifications and subsidy of transition charge to currently subsidized classes.
Outside PR	201	Battle, Fernando	12/14/2019	0.5	\$ 917.00	\$ 458.50	Participate on call with M. Yassin (AAFAF) to discuss status of General Obligation offer as part of the mediation process.
Outside PR	201	Battle, Fernando	12/14/2019	0.2	\$ 917.00	\$ 183.40	Participate on call with C. Saavedra (AAFAF) to discuss General Obligation counter offer as part of the mediation process.
Outside PR	201	Battle, Fernando	12/14/2019	0.2	\$ 917.00	\$ 183.40	Participate on call with J. Gavin (Citi) to discuss status of negotiations with General Obligation investors.
Outside PR	201	Battle, Fernando	12/14/2019	0.1	\$ 917.00	\$ 91.70	Review talking points for Governor regarding General Obligation investor group counteroffer as part of the mediation process.
Outside PR	201	Battle, Fernando	12/14/2019	0.1	\$ 917.00	\$ 91.70	Participate on call with E. Arias (PMA) to discuss counteroffer to General Obligation investors as part of the mediation process.
Outside PR	201	Barrett, Dennis	12/15/2019	2.5	\$ 850.00	\$ 2,125.00	Participate in meeting with representatives of Ankura, O'Melveny & Myers, Pietrantoni Mendez & Alvarez and AAFAF to discuss strategy and prepare talking points related to General Obligation negotiations as part of the mediation session.
Outside PR	201	Feldman, Robert	12/15/2019	2.5	\$ 525.00	\$ 1,312.50	Participate in meeting with representatives of Ankura, O'Melveny & Myers, Pietrantoni Mendez & Alvarez and AAFAF to discuss strategy and prepare talking points related to General Obligation negotiations as part of the mediation session.

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
Outside PR	201	Battle, Fernando	12/15/2019	2.5	\$ 917.00	\$ 2,292.50	Participate in meeting with representatives of Ankura, O'Melveny & Myers, Pietrantonio Mendez & Alvarez and AAFAF to discuss strategy and prepare talking points related to General Obligation negotiations as part of the mediation session.
Outside PR	201	Barrett, Dennis	12/15/2019	0.5	\$ 850.00	\$ 425.00	Prepare schedule of pension reform savings at various benefit reduction thresholds as requested by representatives of Citi.
Outside PR	201	Barrett, Dennis	12/16/2019	0.8	\$ 850.00	\$ 680.00	Participate in meeting with representatives of the mediation panel, Ankura, O'Melveny & Myers and Pietrantonio Mendez & Alvarez to discuss Government's position regarding alternative offer to General Obligation investor group as part of mediation process.
Outside PR	201	Battle, Fernando	12/16/2019	0.8	\$ 917.00	\$ 733.60	Participate in meeting with representatives of the mediation panel, Ankura, O'Melveny & Myers and Pietrantonio Mendez & Alvarez to discuss Government's position regarding alternative offer to General Obligation investor group as part of the mediation process.
Outside PR	201	Feldman, Robert	12/16/2019	0.8	\$ 525.00	\$ 420.00	Participate in meeting with representatives of the mediation panel, Ankura, O'Melveny & Myers and Pietrantonio Mendez & Alvarez to discuss Government's position regarding alternative offer to General Obligation investor group as part of mediation process.
Outside PR	201	Barrett, Dennis	12/16/2019	3.5	\$ 850.00	\$ 2,975.00	Participate in meeting with R. Feldman (ACG), F. Battle (ACG) and representatives of AAFAF, O'Melveny & Myers and Pietrantonio Mendez & Alvarez regarding negotiation strategy.
Outside PR	201	Battle, Fernando	12/16/2019	3.5	\$ 917.00	\$ 3,209.50	Participate in meeting with D. Barrett (ACG), R. Feldman (ACG) and representatives of AAFAF, O'Melveny & Myers and Pietrantonio Mendez & Alvarez regarding negotiation strategy.
Outside PR	201	Feldman, Robert	12/16/2019	3.5	\$ 525.00	\$ 1,837.50	Participate in meeting with D. Barrett (ACG), F. Battle (ACG) and representatives of AAFAF, O'Melveny & Myers and Pietrantonio Mendez & Alvarez regarding negotiation strategy.
Outside PR	201	Barrett, Dennis	12/16/2019	1.0	\$ 850.00	\$ 850.00	Participate in meeting with F. Battle (ACG), R. Feldman (ACG) and representatives of AAFAF, O'Melveny & Myers and Pietrantonio Mendez & Alvarez regarding pre-mediation strategy.
Outside PR	201	Battle, Fernando	12/16/2019	1.0	\$ 917.00	\$ 917.00	Participate in meeting with D. Barrett (ACG), R. Feldman (ACG) and representatives of AAFAF, O'Melveny & Myers and Pietrantonio Mendez & Alvarez regarding pre-mediation strategy.
Outside PR	201	Feldman, Robert	12/16/2019	1.0	\$ 525.00	\$ 525.00	Participate in meeting with D. Barrett (ACG), F. Battle (ACG) and representatives of AAFAF, O'Melveny & Myers and Pietrantonio Mendez & Alvarez regarding pre-mediation strategy.
Outside PR	201	Barrett, Dennis	12/16/2019	1.5	\$ 850.00	\$ 1,275.00	Participate in meeting with R. Feldman (ACG), F. Battle (ACG) and representatives of Citi, PJT Partners, Proskauer, FOMB, AAFAF, O'Melveny & Myers and Pietrantonio Mendez & Alvarez regarding pre-mediation strategy.
Outside PR	201	Battle, Fernando	12/16/2019	1.5	\$ 917.00	\$ 1,375.50	Participate in meeting with D. Barrett (ACG), R. Feldman (ACG) and representatives of Citi, PJT Partners, Proskauer, FOMB, AAFAF, O'Melveny & Myers and Pietrantonio Mendez & Alvarez regarding pre-mediation strategy.
Outside PR	201	Feldman, Robert	12/16/2019	1.5	\$ 525.00	\$ 787.50	Participate in meeting with D. Barrett (ACG), F. Battle (ACG) and representatives of Citi, PJT Partners, Proskauer, FOMB, AAFAF, O'Melveny & Myers and Pietrantonio Mendez & Alvarez regarding pre-mediation strategy.
Outside PR	201	Barrett, Dennis	12/16/2019	0.5	\$ 850.00	\$ 425.00	Participate in meeting with F. Battle (ACG) and representatives of O'Melveny & Myers and Pietrantonio Mendez & Alvarez to discuss Government's position regarding alternative offer to General Obligation investor group as part of the mediation process.
Outside PR	201	Battle, Fernando	12/16/2019	0.5	\$ 917.00	\$ 458.50	Participate in meeting with D. Barrett (ACG) and representatives of O'Melveny & Myers and Pietrantonio Mendez & Alvarez to discuss Government's position regarding alternative offer to General Obligation investor group as part of the mediation process.
Outside PR	201	Barrett, Dennis	12/16/2019	1.7	\$ 850.00	\$ 1,445.00	Participate in meeting with F. Battle (ACG) and representatives of the mediation panel, O'Melveny & Myers, Pietrantonio Mendez & Alvarez, PJT Partners, Citi and Proskauer as part of the General Obligation mediation process.
Outside PR	201	Battle, Fernando	12/16/2019	1.7	\$ 917.00	\$ 1,558.90	Participate in meeting with D. Barrett (ACG) and representatives of the mediation panel, O'Melveny & Myers, Pietrantonio Mendez & Alvarez, PJT Partners, Citi and Proskauer as part of the mediation process.
Outside PR	54	Levantis, James	12/16/2019	0.4	\$ 447.00	\$ 178.80	Review and send the Puerto Rico credits trading update to representatives of AAFAF, O'Melveny & Myers and Ankura for review.
Outside PR	201	Barrett, Dennis	12/17/2019	2.5	\$ 850.00	\$ 2,125.00	Participate in meeting with representatives of Ankura, O'Melveny & Myers, Pietrantonio Mendez & Alvarez and AAFAF to discuss response to invitation to meeting with General Obligation investors to discuss confirmation order language.
Outside PR	201	Battle, Fernando	12/17/2019	2.5	\$ 917.00	\$ 2,292.50	Participate in meeting with representatives of Ankura, O'Melveny & Myers, Pietrantonio Mendez & Alvarez and AAFAF to discuss response to invitation to meeting with General Obligation investors to discuss confirmation order language.
Outside PR	201	Feldman, Robert	12/17/2019	2.5	\$ 525.00	\$ 1,312.50	Participate in meeting with representatives of Ankura, O'Melveny & Myers, Pietrantonio Mendez & Alvarez and AAFAF to discuss response to invitation to meeting with General Obligation investors to discuss confirmation order language.
Outside PR	201	Leake, Paul	12/17/2019	2.5	\$ 371.00	\$ 927.50	Participate in meeting with representatives of Ankura, O'Melveny & Myers, Pietrantonio Mendez & Alvarez and AAFAF to discuss response to invitation to meeting with General Obligation investors to discuss confirmation order language.
Outside PR	201	Barrett, Dennis	12/17/2019	3.0	\$ 850.00	\$ 2,550.00	Participate in meeting with representatives of O'Melveny & Myers, Pietrantonio Mendez & Alvarez, AAFAF and Ankura to discuss potential meeting related to conditions to be included in Court order related to General Obligation settlement.
Outside PR	201	Battle, Fernando	12/17/2019	3.0	\$ 917.00	\$ 2,751.00	Participate in meeting with representatives of O'Melveny & Myers, Pietrantonio Mendez & Alvarez, AAFAF and Ankura to discuss potential meeting related to conditions to be included in Court order related to General Obligation settlement.
Outside PR	201	Feldman, Robert	12/17/2019	3.0	\$ 525.00	\$ 1,575.00	Participate in meeting with representatives of O'Melveny & Myers, Pietrantonio Mendez & Alvarez, AAFAF and Ankura to discuss potential meeting related to conditions to be included in Court order related to General Obligation settlement.
Outside PR	201	Leake, Paul	12/17/2019	3.0	\$ 371.00	\$ 1,113.00	Participate in meeting with representatives of O'Melveny & Myers, Pietrantonio Mendez & Alvarez, AAFAF and Ankura to discuss potential meeting related to conditions to be included in Court order related to General Obligation settlement.
Outside PR	57	Barrett, Dennis	12/17/2019	1.1	\$ 850.00	\$ 935.00	Review and analyze PREPA action items related to the transformation and Title III presentation.
Outside PR	208	Battle, Fernando	12/17/2019	0.1	\$ 917.00	\$ 91.70	Review draft disclosure language to be included in blowout materials related to illustrative HTA proposal presented to Invesco.
Outside PR	57	Leake, Paul	12/17/2019	0.4	\$ 371.00	\$ 148.40	Prepare the PREPA monthly reporting packages for the month of December for upload to Intralinks.
Outside PR	54	Levantis, James	12/17/2019	0.4	\$ 447.00	\$ 178.80	Review and send the Puerto Rico credits trading update to representatives of AAFAF, O'Melveny & Myers and Ankura for review.
Outside PR	201	Barrett, Dennis	12/18/2019	0.6	\$ 850.00	\$ 510.00	Participate in meeting with M. Yassin (AAFAF) and F. Battle (ACG) to discuss pension agreement open items to be discussed with Retiree Committee.
Outside PR	201	Battle, Fernando	12/18/2019	0.6	\$ 917.00	\$ 550.20	Participate in meeting with M. Yassin (AAFAF) and D. Barrett (ACG) to discuss pension agreement open items to be discussed with Retiree Committee.
Outside PR	54	Leake, Paul	12/18/2019	0.4	\$ 371.00	\$ 148.40	Review and prepare response to A. Sax-Bolder (OMM) regarding the FGIC non-disclosure agreement request.
Outside PR	54	Leake, Paul	12/18/2019	0.2	\$ 371.00	\$ 74.20	Correspond with J. Battle (ACG) regarding the FGIC non-disclosure agreement request.
Outside PR	57	Leake, Paul	12/18/2019	0.4	\$ 371.00	\$ 148.40	Prepare the PREPA weekly reporting packages for the week of 12/18/19 for Intralinks.
Outside PR	54	Levantis, James	12/18/2019	0.3	\$ 447.00	\$ 134.10	Review and send the Puerto Rico credits trading update to representatives of AAFAF, O'Melveny & Myers and Ankura for review.
Outside PR	25	Parker, Christine	12/18/2019	3.0	\$ 200.00	\$ 600.00	Consolidate and review additional time descriptions for inclusion in the November 2019 monthly Title III fee statement.
Outside PR	20	Barrett, Dennis	12/19/2019	0.8	\$ 850.00	\$ 680.00	Participate on call with representatives of O'Melveny & Myers, AAFAF and Ankura to discuss First Circuit decision affirming Judge Laura Taylor Swain's 8/7/18 ruling and its impact on fiscal plan and budget.
Outside PR	20	Battle, Fernando	12/19/2019	0.8	\$ 917.00	\$ 733.60	Participate on call with representatives of O'Melveny & Myers, AAFAF and Ankura to discuss First Circuit decision affirming Judge Laura Taylor Swain's 8/7/18 ruling and its impact on fiscal plan and budget.

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
Outside PR	201	Battle, Fernando	12/19/2019	0.8	\$ 917.00	\$ 733.60	Participate on call with J. Gavin (Citi) to discuss status of General Obligation negotiation as part of the mediation process.
Outside PR	201	Battle, Fernando	12/19/2019	0.4	\$ 917.00	\$ 366.80	Participate on call with M. Yassin (AAFAF) to discuss next steps related to General Obligation negotiation.
Outside PR	54	Leake, Paul	12/19/2019	0.3	\$ 371.00	\$ 111.30	Review and send the Puerto Rico credits trading update to representatives of AAFAF, O'Melveny & Myers and Ankura for review.
Outside PR	25	Parker, Christine	12/19/2019	2.0	\$ 200.00	\$ 400.00	Review and reconcile additional time descriptions including meetings for inclusion in the November 2019 monthly Title III fee statement.
Outside PR	57	Barrett, Dennis	12/20/2019	1.0	\$ 850.00	\$ 850.00	Participate on call with F. Battle (ACG) and representatives of O'Melveny & Myers, Pietrantonio Mendez & Alvarez, Nixon Peabody, and AAFAF to discuss PREPA RSA legislation timeline and approach.
Outside PR	57	Battle, Fernando	12/20/2019	1.0	\$ 917.00	\$ 917.00	Participate on call with D. Barrett (ACG) and representatives of O'Melveny & Myers, Pietrantonio Mendez & Alvarez, Nixon Peabody, and AAFAF to discuss PREPA RSA legislation timeline and approach.
Outside PR	201	Barrett, Dennis	12/20/2019	0.9	\$ 850.00	\$ 765.00	Participate on call with F. Battle (ACG) to discuss General Obligation settlement alternative structure and status of negotiations.
Outside PR	201	Battle, Fernando	12/20/2019	0.9	\$ 917.00	\$ 825.30	Participate on call with D. Barrett (ACG) to discuss General Obligation settlement alternative structure and status of negotiations.
Outside PR	57	Battle, Fernando	12/20/2019	2.0	\$ 917.00	\$ 1,834.00	Review PREPA RSA legislation draft for PREPA restructuring purposes.
Outside PR	57	Battle, Fernando	12/21/2019	0.7	\$ 917.00	\$ 641.90	Prepare list of studies and other critiques related to approval of PREPA RSA as part of a briefing book for AAFAF in preparation for presentations to stakeholder groups.
Outside PR	201	Barrett, Dennis	12/22/2019	2.3	\$ 850.00	\$ 1,955.00	Finalize analysis of impact of JRS freeze on each of the Judges' monthly pension benefits.
Outside PR	201	Barrett, Dennis	12/22/2019	2.1	\$ 850.00	\$ 1,785.00	Prepare presentation to representatives of JRS to walk through the plan of adjustment pension reform and potential adjustments.
Outside PR	57	Battle, Fernando	12/22/2019	0.7	\$ 917.00	\$ 641.90	Review rate forecast materials as part of briefing book in preparation for discussions with stakeholders related to PREPA RSA.
Outside PR	57	Battle, Fernando	12/22/2019	0.6	\$ 917.00	\$ 550.20	Review IEEFA article "Puerto Rico: PREPA debt deal hurts consumers, dodges underlying crisis" as part of preparation of briefing book for PREPA RSA discussions.
Outside PR	57	Battle, Fernando	12/22/2019	0.5	\$ 917.00	\$ 458.50	Review IEEFA report "Puerto Rico Electric Power Authority Debt Restructuring: A Weak Deal Plagued by Scandal" as part of preparation of briefing book for PREPA RSA discussions.
Outside PR	57	Battle, Fernando	12/22/2019	0.3	\$ 917.00	\$ 275.10	Review IEEFA "Puerto Rico: PREPA debt deal hurts consumers, dodges underlying crisis" report as part of preparation of briefing book for PREPA RSA discussions.
Outside PR	57	Barrett, Dennis	12/23/2019	1.5	\$ 850.00	\$ 1,275.00	Participate on call with representative of Ankura, Citi, Proskauer, Kramer Levin, King & Spalding, Pietrantonio Mendez & Alvarez, Van Dussen and O'Melveny & Myers to discuss PREPA legislation comments received from Ad Hoc group.
Outside PR	57	Battle, Fernando	12/23/2019	1.5	\$ 917.00	\$ 1,375.50	Participate on call with representative of Ankura, Citi, Proskauer, Kramer Levin, King & Spalding, Pietrantonio Mendez & Alvarez, Van Dussen and O'Melveny & Myers to discuss PREPA legislation comments received from Ad Hoc group.
Outside PR	57	Barrett, Dennis	12/23/2019	0.5	\$ 850.00	\$ 425.00	Participate on call with representatives of Ankura, Citi, O'Melveny & Myers, Proskauer, A&M and Wachtell Lipton to discuss fuel line lenders proposed settlement terms.
Outside PR	57	Battle, Fernando	12/23/2019	0.5	\$ 917.00	\$ 458.50	Participate on call with representatives of Ankura, Citi, O'Melveny & Myers, Proskauer, A&M and Wachtell Lipton to discuss fuel line lenders proposed settlement terms.
Outside PR	201	Barrett, Dennis	12/23/2019	0.3	\$ 850.00	\$ 255.00	Participate on call with F. Battle (ACG) and M. Yassin (AAFAF) to discuss status of General Obligation negotiations as part of mediation process.
Outside PR	201	Battle, Fernando	12/23/2019	0.3	\$ 917.00	\$ 275.10	Participate on call with D. Barrett (ACG) and M. Yassin (AAFAF) to discuss status of General Obligation negotiations as part of mediation process.
Outside PR	201	Barrett, Dennis	12/23/2019	0.9	\$ 850.00	\$ 765.00	Participate on call with representatives of Ankura, AAFAF, O'Melveny & Myers, FTI and Jenner Block regarding pension reserve board structure and mechanics.
Outside PR	201	Battle, Fernando	12/23/2019	0.9	\$ 917.00	\$ 825.30	Participate on call with representatives of Ankura, AAFAF, O'Melveny & Myers, FTI and Jenner Block regarding pension reserve board structure and mechanics.
Outside PR	201	Feldman, Robert	12/23/2019	0.9	\$ 525.00	\$ 472.50	Participate on call with representatives of Ankura, AAFAF, O'Melveny & Myers, FTI and Jenner Block regarding pension reserve board structure and mechanics.
Outside PR	201	Barrett, Dennis	12/23/2019	1.8	\$ 850.00	\$ 1,530.00	Finalize presentation for representatives of JRS to walk through the plan of adjustment pension reform and potential adjustments.
Outside PR	201	Battle, Fernando	12/23/2019	0.2	\$ 917.00	\$ 183.40	Participate on call with M. Yassin (AAFAF) to prepare for call with R. Gordon (FTI), S. Gumbs (FTI) and representatives of the Committee Of Retirees.
Outside PR	57	Battle, Fernando	12/23/2019	0.2	\$ 917.00	\$ 183.40	Participate on call with D. Brownstein (Citi) to discuss issuance of additional debt as part of PREPA legislation.
Outside PR	201	Battle, Fernando	12/23/2019	0.5	\$ 917.00	\$ 458.50	Participate on call with J. Gavin (Citi) to discuss next steps related to General Obligation negotiation and response to General Obligation counteroffer.
Outside PR	201	Battle, Fernando	12/23/2019	0.3	\$ 917.00	\$ 275.10	Participate on call with D. Brownstein (Citi) to discuss status of negotiations and feedback from General Obligation investor group to counteroffer made by FOMB.
Outside PR	201	Battle, Fernando	12/23/2019	0.3	\$ 917.00	\$ 275.10	Participate on call with O. Marrero (AAFAF) to discuss next steps related to Commonwealth debt negotiations as part of mediation process.
PR	208	Battle, Juan Carlos	12/23/2019	0.4	\$ 684.00	\$ 273.60	Participate on call with F. Ramos (HTA) and representatives of KPMG to discuss interest accrual method on HTA loans with GDB-DRA.
Outside PR	25	Levantis, James	12/23/2019	3.7	\$ 447.00	\$ 1,653.90	Review and revise meeting reconciliations for the Title III November fee statement.
Outside PR	201	Battle, Fernando	12/24/2019	0.2	\$ 917.00	\$ 183.40	Participate on call with J. Gavin (Citi) to discuss status of Commonwealth debt negotiation.
Outside PR	57	Battle, Fernando	12/24/2019	1.5	\$ 917.00	\$ 1,375.50	Review CNE study and IEEFA report on PREPA RSA as part of preparation of materials for meetings with stakeholders related to PREPA legislation.
Outside PR	57	Battle, Fernando	12/24/2019	0.2	\$ 917.00	\$ 183.40	Participate on call with D. Brownstein (Citi) to discuss funds needed to close PREPA transformation transaction.
Outside PR	57	Barrett, Dennis	12/26/2019	1.8	\$ 850.00	\$ 1,530.00	Participate on call with F. Battle (ACG) and representatives of O'Melveny & Myers, Pietrantonio Mendez & Alvarez, Nixon Peabody, Proskauer and Citi to discuss draft of PREPA RSA legislation.
Outside PR	57	Battle, Fernando	12/26/2019	1.8	\$ 917.00	\$ 1,650.60	Participate on call with D. Barrett (ACG) and representatives of O'Melveny & Myers, Pietrantonio Mendez & Alvarez, Nixon Peabody, Proskauer and Citi to discuss draft of PREPA RSA legislation.
Outside PR	201	Barrett, Dennis	12/26/2019	0.9	\$ 850.00	\$ 765.00	Participate on call with M. Yassin (AAFAF) and F. Battle (ACG) to review presentation for 12/27/19 meeting with representatives of JRS regarding pension reform proposed by FOMB as part of the plan of adjustment.

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
Outside PR	201	Battle, Fernando	12/26/2019	0.9	\$ 917.00	\$ 825.30	Participate on call with M. Yassin (AAFAF) and D. Barrett (ACG) to review presentation for 12/27/19 meeting with representatives of JRS regarding pension reform proposed by FOMB as part of the plan of adjustment.
Outside PR	202	Barrett, Dennis	12/26/2019	0.1	\$ 850.00	\$ 85.00	Correspond with P. Omorogbe (Proskauer) regarding status of PBA creditor matrix and creditor list.
Outside PR	202	Barrett, Dennis	12/26/2019	0.1	\$ 850.00	\$ 85.00	Correspond with H. Rivera (PBA) regarding status of PBA creditor matrix and creditor list.
Outside PR	201	Barrett, Dennis	12/26/2019	1.6	\$ 850.00	\$ 1,360.00	Update JRS slides for 12/27/19 meeting based on comments provided by M. Yassin (AAFAF) and F. Battle (ACG).
Outside PR	57	Battle, Fernando	12/26/2019	0.4	\$ 917.00	\$ 366.80	Participate on call with V. Feliciano (ABC) to discuss PREPA RSA legislation and reports criticizing RSA.
Outside PR	57	Battle, Fernando	12/26/2019	0.4	\$ 917.00	\$ 366.80	Review securitization bond related comments from representatives of Nixon Peabody to be included in PREPA RSA legislation.
Outside PR	57	Battle, Fernando	12/26/2019	0.1	\$ 917.00	\$ 91.70	Participate on call with D. Brownstein (Citi) to discuss pension charge structure to be included in PREPA legislation.
Outside PR	57	Battle, Fernando	12/26/2019	0.1	\$ 917.00	\$ 91.70	Participate on call with M. DiConza (OMM) to discuss PREPA statement of motives to be included in PREPA legislation.
Outside PR	201	Barrett, Dennis	12/27/2019	0.8	\$ 850.00	\$ 680.00	Participate in meeting with Judge Carlos Salgado, M. Yassin (AAFAF) and representatives of Ankura to discuss JRS pension reform.
PR	201	Battle, Fernando	12/27/2019	0.8	\$ 917.00	\$ 733.60	Participate in meeting with Judge Carlos Salgado, M. Yassin (AAFAF) and representatives of Ankura to discuss JRS pension reform.
Outside PR	201	Feldman, Robert	12/27/2019	0.8	\$ 525.00	\$ 420.00	Participate in meeting with Judge Carlos Salgado, M. Yassin (AAFAF) and representatives of Ankura to discuss JRS pension reform.
Outside PR	201	Barrett, Dennis	12/27/2019	1.7	\$ 850.00	\$ 1,445.00	Prepare for call with representatives of Judicial Retirement System by reviewing Judges' data and plan of adjustment language.
PR	57	Battle, Fernando	12/27/2019	0.8	\$ 917.00	\$ 733.60	Review latest PREPA RSA legislation draft.
Outside PR	54	Barrett, Dennis	12/30/2019	0.3	\$ 850.00	\$ 255.00	Update restructuring transaction summary as requested by representatives of AAFAF.
Outside PR	57	Leake, Paul	12/30/2019	0.3	\$ 371.00	\$ 111.30	Prepare the PREPA weekly reporting packages for the week of 12/30/19 for upload to Intralinks.
Outside PR	54	Morrison, Jonathan	12/30/2019	1.1	\$ 850.00	\$ 935.00	Review and further develop presentation materials for representatives of AAFAF related to PRIFA-Ports and PRIDCO restructurings as part of restructuring update.
Outside PR	54	Barrett, Dennis	12/31/2019	0.3	\$ 850.00	\$ 255.00	Make further revisions to the restructuring transaction summary, as requested by representatives of AAFAF.
Subtotal - Fees				248.9		\$ 184,153.70	



Invoice Remittance

April 4, 2020

Omar Marrero
Executive Director
Puerto Rico Fiscal Agency and Financial Advisory Authority
Roberto Sanchez Vilella Government Center
De Diego Avenue, Stop 22
Santurce, Puerto Rico 00940

**RE: THIRTY-FIRST (A) MONTHLY FEE STATEMENT OF ANKURA CONSULTING GROUP, LLC
DECEMBER 1, 2019 TO DECEMBER 31, 2019**

Dear Mr. Marrero,

Pursuant to the First Amended Order Setting Procedures for Interim Compensation and Reimbursement of Expenses of Professionals (docket #1715), please find enclosed the thirty-first (a) monthly fee statement of Ankura Consulting Group, LLC. The fee statement covers the period of December 1, 2019 through December 31, 2019.

Pursuant to the professional services agreement, **Contract number 2020-000040** between Puerto Rico Fiscal Agency and Financial Advisory Authority and Ankura Consulting Group, LLC effective August 1, 2019, we certify under penalty of nullity that no public servant of the Puerto Rico Fiscal Agency and Financial Advisory Authority, will derive or obtain any benefit or profit of any kind from the contractual relationship which is the basis of this invoice. If such benefit or profit exists, the required waiver has been obtained prior to entering into the Agreement. The only consideration to be received in exchange for the delivery of goods or for services provided is the agreed-upon price that has been negotiated with an authorized representative of the Puerto Rico Fiscal Agency and Financial Advisory Authority. The total amount shown on this invoice is true and correct. The services have been rendered, and no payment has been received.

If you have any questions do not hesitate to contact me directly.

Sincerely,

Fernando Batlle
Senior Managing Director
Enclosure



Invoice Remittance

Re: AAFAF Implementation Project

Professional Services from December 1, 2019 to December 31, 2019

Professional Services	\$358,650.88
Expenses	\$34,210.37
Total Amount Due	\$392,861.25

Please Remit Payment to:
Ankura Consulting Group, LLC
P.O. Box 74007043
Chicago, IL 60674-7043

Wire Payment to:
Bank of America
222 Broadway
New York, NY 10038
ABA Routing #: 026009593
ACH Routing #: 054001204
Account #: 226005697768
Bank Contact: Carolyn Banks
Bank Contact Phone #: (214) 965-3925

For additional assistance, please contact our Billing Department:
ankurainvoice@ankura.com



Invoice Summary

Re: AAFAF Implementation Project

Professional Services from December 1, 2019 to December 31, 2019

Professional	Title	Rate	Hours	Total
Battle, Juan Carlos	Senior Managing Director	\$522.50	0.8	\$418.00
Beil, Rebecca	Senior Director	\$380.00	127.6	\$48,488.00
Boo, Jason	Managing Director	\$451.25	19.9	\$8,979.88
Brickner, Stephen	Senior Director	\$380.00	33.2	\$12,616.00
Cowherd, Kevin	Senior Managing Director	\$522.50	6.9	\$3,605.25
Cunningham, Matthew	Director	\$332.50	3.8	\$1,263.50
Edwards, Jessica	Senior Associate	\$308.75	144.8	\$44,707.00
Estrin, Vicki	Senior Managing Director	\$522.50	2.8	\$1,463.00
George, Donna	Senior Director	\$380.00	0.5	\$190.00
Jandura, Daniel	Senior Director	\$380.00	88.5	\$33,630.00
Kennedy, Patrick	Associate	\$285.00	3.9	\$1,111.50
McAfee, Maggie	Director	\$195.00	157	\$30,615.00
Rumel, Jake	Director	\$332.50	9.1	\$3,025.75
Schulte, Justin	Director	\$332.50	23.4	\$7,780.50
Stacy, Sean	Senior Director	\$380.00	105.6	\$40,128.00
Tabor, Ryan	Managing Director	\$451.25	76.4	\$34,475.50
Thacker, Michael	Senior Director	\$380.00	78	\$29,640.00
Yoshimura, Arren	Director	\$332.50	97.2	\$32,319.00
Total Hourly Fees			979.40	\$334,455.88
Subcontractor 1 ⁽¹⁾				\$24,195.00
Total Fees				\$358,650.88

(1) Invoices can be provided upon request



Invoice Summary

Expense Category	Billed Amount
Airfare/Railway	\$8,286.30
Lodging - PR	\$17,618.25
Lodging - US	\$0.00
Meals - PR	\$4,508.00
Meals - US	\$471.50
Other	\$0.00
Transportation - PR	\$2,271.36
Transportation - US	\$1,054.96
Other	\$0.00
TOTAL	\$34,210.37

Invoice Activity

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
PR	20	Battle, Juan Carlos	12/3/2019	0.4	\$522.50	\$209.00	Participate in meeting with C. Yamin (AAFAF) and F. Battle (ACG) to discuss right-sizing measures and status of implementation. (0.4)
PR	20	Battle, Juan Carlos	12/19/2019	0.4	\$522.50	\$209.00	Participate in meeting with R. Tabor (ACG) to discuss revenue cycle RFP process and status. (0.4)
PR	10	Beil, Rebecca	12/2/2019	2	\$380.00	\$760.00	Analyze savings metric and calculator for monthly FOMB reporting. (2)
PR	10	Beil, Rebecca	12/2/2019	1.3	\$380.00	\$494.00	Participate in meeting with C. Gonzalez (ACG) and PRDE Planning Representatives to review monthly reporting process and student: teacher ratio measure. (1.3)
PR	10	Beil, Rebecca	12/2/2019	4.2	\$380.00	\$1,596.00	Participate in working session with C. Gonzalez (ACG) and PRDE HR Representatives to analyze headcount and derive logic to categorize FTEs into standardized categories. (4.2)
PR	10	Beil, Rebecca	12/2/2019	0.7	\$380.00	\$266.00	Perform quality control on savings calculator. (0.7)
PR	10	Beil, Rebecca	12/2/2019	1	\$380.00	\$380.00	Prepare PRDE engagement tasks for the week of 12/2/19 (1).
PR	10	Beil, Rebecca	12/2/2019	0.5	\$380.00	\$190.00	Prepare PRDE section of the weekly Ankura status report for week ending 11/29/19 for AAFAF. (.5)
PR	10	Beil, Rebecca	12/2/2019	2	\$380.00	\$760.00	Revise November 2019 Monthly Implementation Progress Report for PRDE. (2)
PR	10	Beil, Rebecca	12/3/2019	0.8	\$380.00	\$304.00	Analyze FY20 Fiscal Plan. (0.8)
PR	10	Beil, Rebecca	12/3/2019	2	\$380.00	\$760.00	Document PRDE transition plan. (2)
PR	10	Beil, Rebecca	12/3/2019	1	\$380.00	\$380.00	Participate in meeting with C. Gonzalez (ACG) and R. Maldonado (AAFAF) to discuss expanding list of projects reported in the November FOMB monthly report. (1)
PR	10	Beil, Rebecca	12/3/2019	2	\$380.00	\$760.00	Participate in meeting with C. Gonzalez (ACG), N. Jiménez (PRDE), B. Bonilla (PRDE), and (AAFAF) to discuss FOMB headcount reporting requests. (2)
PR	10	Beil, Rebecca	12/3/2019	1	\$380.00	\$380.00	Participate in meeting with J. Boo (ACG) and C. Gonzalez (ACG) to review PRDE transition and size remaining work. (1)
PR	10	Beil, Rebecca	12/3/2019	1.2	\$380.00	\$456.00	Participate in meeting with M. Gonzalez (AAFAF), K. Fraguada (AAFAF), J. Boo (ACG), R. Tabor (ACG), V. Estrin (ACG) and S. Stacy (ACG) to review and finalize agency transition plan. (1.2)
PR	10	Beil, Rebecca	12/3/2019	2	\$380.00	\$760.00	Review and revise work stream transition plan presentation for PRDE. (2)
PR	10	Beil, Rebecca	12/4/2019	2	\$380.00	\$760.00	Analyze savings metric and calculator for monthly FOMB reporting. (2)
PR	10	Beil, Rebecca	12/4/2019	1.3	\$380.00	\$494.00	Participate in meeting with C. Gonzalez and PRDE Planning Representatives to review monthly reporting process and student: teacher ratio measure. (1.3)
PR	10	Beil, Rebecca	12/4/2019	4.2	\$380.00	\$1,596.00	Participate in working session with C. Gonzalez (ACG) and PRDE HR Representatives to analyze headcount and derive logic to categorize FTEs into standardized categories. (4.2)
PR	10	Beil, Rebecca	12/4/2019	0.7	\$380.00	\$266.00	Perform quality control on PRDE right sizing savings calculator. (0.7)
PR	10	Beil, Rebecca	12/4/2019	2	\$380.00	\$760.00	Revise November 2019 Monthly Report for PRDE work streams. (2)
PR	10	Beil, Rebecca	12/5/2019	2	\$380.00	\$760.00	Analyze Fiscal Plan as applicable to PRDE project work. (2)
PR	10	Beil, Rebecca	12/5/2019	2	\$380.00	\$760.00	Analyze Rightsizing Model as applicable to PRDE project work. (2)
PR	10	Beil, Rebecca	12/5/2019	3	\$380.00	\$1,140.00	Participate in meeting with PRDE Leadership, R. Maldonado (AAFAF), and C. Gonzalez (ACG) to determine scope and next steps for 12/11/19 FOMB meeting and November FOMB monthly report. (3)
PR	10	Beil, Rebecca	12/5/2019	1.3	\$380.00	\$494.00	Review list of potential PRDE cost saving initiatives. (1.3)
Outside - PR	10	Beil, Rebecca	12/6/2019	2	\$380.00	\$760.00	Document tasks and status for the week of 12/09/19 for development of the November FOMB report. (2)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside - PR	10	Beil, Rebecca	12/6/2019	1	\$380.00	\$380.00	Participate on telephone call with C. Gonzalez (ACG) to plan FOMB monthly report next steps. (1)
Outside - PR	10	Beil, Rebecca	12/6/2019	1	\$380.00	\$380.00	Participate on telephone call with J. Boo (ACG) to discuss planning around current engagement opportunity and address potential issues impacting future progress. (1)
Outside - PR	10	Beil, Rebecca	12/6/2019	2	\$380.00	\$760.00	Review outstanding tasks for each section of the November 2019 FOMB monthly report for PRDE. (2)
Outside - PR	10	Beil, Rebecca	12/8/2019	2	\$380.00	\$760.00	Document fiscal plan objectives in the FOMB monthly report. (2)
Outside - PR	10	Beil, Rebecca	12/8/2019	1.5	\$380.00	\$570.00	Prepare PRDE section of the weekly Ankura status report for week ending 12/6/19. (1.5)
Outside - PR	10	Beil, Rebecca	12/8/2019	2	\$380.00	\$760.00	Revise KPI tab of the November 2019 PRDE Implementation Savings monthly report. (2)
Outside - PR	10	Beil, Rebecca	12/8/2019	2	\$380.00	\$760.00	Revise milestones tab of the November 2019 PRDE Implementation Savings monthly report. (2)
Outside - PR	10	Beil, Rebecca	12/9/2019	1.4	\$380.00	\$532.00	Analyzed cumulative Closed School savings. (1.4)
Outside - PR	10	Beil, Rebecca	12/9/2019	0.7	\$380.00	\$266.00	Participate in meeting with C. Gonzalez (ACG) and J. Rumel (ACG) to discuss headcount report requirements for building an automated tool for HR. (0.7)
Outside - PR	10	Beil, Rebecca	12/9/2019	1.9	\$380.00	\$722.00	Participate on call with C. Gonzalez (ACG) to discuss data needed for monthly report. (1.9)
PR	10	Beil, Rebecca	12/10/2019	0.5	\$380.00	\$190.00	Analyze savings calculation methodology for FOMB monthly report. (0.5)
PR	10	Beil, Rebecca	12/10/2019	1	\$380.00	\$380.00	Document and send pending information needed to complete November 2019 Implementation Savings report. (1)
PR	10	Beil, Rebecca	12/10/2019	0.8	\$380.00	\$304.00	Participate on phone call with C. Gonzalez to plan FOMB report next steps. (0.8)
PR	10	Beil, Rebecca	12/10/2019	0.4	\$380.00	\$152.00	Review PRDE November 2019 Implementation Savings report status. (.4)
PR	10	Beil, Rebecca	12/11/2019	1.4	\$380.00	\$532.00	Debrief after FOMB meeting with C. Gonzalez (ACG) to confirm impacts and plan next steps. (1.4)
PR	10	Beil, Rebecca	12/11/2019	1.3	\$380.00	\$494.00	Debrief after Planning department working session with C. Gonzalez (ACG) to review progress and plan next steps. (1.3)
PR	10	Beil, Rebecca	12/11/2019	2.1	\$380.00	\$798.00	Facilitate Planning department working session with R. DelValleCruz (PRDE), I. Trujillo (PRDE), J. Alejandro (PRDE), L. López (PRDE), and C. Gonzalez (ACG) to elicit project updates. (2.1)
PR	10	Beil, Rebecca	12/11/2019	2.3	\$380.00	\$874.00	Participate in FOMB meeting with representatives from FOMB, PRDE, OMB, AAFAF, and C. Gonzalez (ACG) to review Fiscal Plan Implementation progress. (2.3)
PR	10	Beil, Rebecca	12/11/2019	1.9	\$380.00	\$722.00	Plan for working sessions with PRDE departments to elicit Fiscal Plan implementation details. (1.9)
PR	10	Beil, Rebecca	12/12/2019	1.1	\$380.00	\$418.00	Debrief after Academics department working session with C. Gonzalez (ACG) to review progress and plan next steps. (1.1)
PR	10	Beil, Rebecca	12/12/2019	2.4	\$380.00	\$912.00	Participate in meeting with A. González (PRDE), J. Cabán (PRDE), and C. Gonzalez (ACG) to elicit Implementation updates. (2.4)
PR	10	Beil, Rebecca	12/12/2019	1.1	\$380.00	\$418.00	Prepare and send PRDE November 2019 Implementation Savings report status update to PRDE leadership. (1.1)
PR	10	Beil, Rebecca	12/12/2019	1.2	\$380.00	\$456.00	Prepare for working session with Academics department to elicit Fiscal Plan Implementation updates. (1.2)
PR	10	Beil, Rebecca	12/12/2019	1.2	\$380.00	\$456.00	Revise PRDE November 2019 Implementation Savings report and distribute updates. (1.2)
PR	10	Beil, Rebecca	12/13/2019	1.4	\$380.00	\$532.00	Debrief after FOMB Report meeting with C. Gonzalez (ACG) to confirm updates and plan next steps. (1.4)
PR	10	Beil, Rebecca	12/13/2019	0.3	\$380.00	\$114.00	Debrief after HR meeting with C. Gonzalez (ACG) to confirm agreement and next steps. (0.3)
PR	10	Beil, Rebecca	12/13/2019	1.3	\$380.00	\$494.00	Participate in meeting with E. Pérez (PRDE), N. Jiménez (PRDE), R. Maldonado (AAFAF), and C. Gonzalez (ACG) to review pending headcount data and determine next steps. (1.3)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
PR	10	Beil, Rebecca	12/13/2019	1.8	\$380.00	\$684.00	Participate in meeting with O. Guzman (PRDE) and C. Gonzalez (ACG) to elicit updates for the FOMB monthly report. (1.8)
PR	10	Beil, Rebecca	12/13/2019	1.7	\$380.00	\$646.00	Review updated PRDE November 2019 Implementation Savings report. (1.7)
PR	10	Beil, Rebecca	12/13/2019	2	\$380.00	\$760.00	Revise PRDE November 2019 Implementation Savings milestone updates with new information. (2)
PR	10	Beil, Rebecca	12/15/2019	1.5	\$380.00	\$570.00	Analyze inputs for PRDE November 2019 Implementation Savings report. (1.5)
PR	10	Beil, Rebecca	12/15/2019	0.6	\$380.00	\$228.00	Plan next steps to finalize PRDE November 2019 Implementation Savings report on 12/16/19. (0.6)
PR	10	Beil, Rebecca	12/15/2019	2	\$380.00	\$760.00	Revise and distribute updated PRDE November 2019 Implementation Savings report. (2)
PR	10	Beil, Rebecca	12/16/2019	2	\$380.00	\$760.00	Document PRDE transition details. (2)
PR	10	Beil, Rebecca	12/16/2019	1.1	\$380.00	\$418.00	Facilitate meeting with N. Rolon (PRDE) and R. Ocasio (PRDE) to elicit Procurement inputs for the FOMB monthly report. (1.1)
PR	10	Beil, Rebecca	12/16/2019	0.6	\$380.00	\$228.00	Finalize PRDE November 2019 Implementation Savings report (0.6).
PR	10	Beil, Rebecca	12/16/2019	2	\$380.00	\$760.00	Participate in working session with C. Gonzalez (ACG) and R. Maldonado (AAFAF) to compile FOMB report. (2)
PR	10	Beil, Rebecca	12/16/2019	1.5	\$380.00	\$570.00	Prepare PRDE sections of the week ending 12/13/19 and December 2019 Ankura status reports for AAFAF. (1.5)
PR	10	Beil, Rebecca	12/16/2019	1.3	\$380.00	\$494.00	Review additional HR data provided for incorporation in FOMB monthly report. (1.3)
PR	10	Beil, Rebecca	12/17/2019	1.5	\$380.00	\$570.00	Analyze Savings Calculator outputs. (1.5)
PR	10	Beil, Rebecca	12/17/2019	2	\$380.00	\$760.00	Develop PRDE Implementation Savings Calculator content. (2)
PR	10	Beil, Rebecca	12/17/2019	1	\$380.00	\$380.00	Document PRDE transition plan in template provided. (1)
PR	10	Beil, Rebecca	12/17/2019	2	\$380.00	\$760.00	Review Certificación Cierre 2018 2do año for inclusion in the savings calculator. (2)
PR	10	Beil, Rebecca	12/17/2019	0.6	\$380.00	\$228.00	Review monthly B2A reports for inclusion in the savings calculator. (.6)
PR	10	Beil, Rebecca	12/17/2019	1.4	\$380.00	\$532.00	Update December FOMB report with Savings data. (1.4)
PR	10	Beil, Rebecca	12/18/2019	0.7	\$380.00	\$266.00	Participate in meeting with K. Cowherd (ACG), R. Tabor (ACG), S. Stacy (ACG), J. Boo (ACG), V. Estrin (ACG), K. Fraguada (AAFAF), M. Gonzalez (AAFAF) and AAFAF project management representatives to discuss December 2019 monthly status report. (0.7)
PR	10	Beil, Rebecca	12/18/2019	1.2	\$380.00	\$456.00	Participate in meeting with O. Guzman (PRDE), K. Cowherd (ACG) and C. Gonzalez (ACG) to review proposal for remaining FY20 PRDE scope. (1.2)
PR	10	Beil, Rebecca	12/18/2019	1.4	\$380.00	\$532.00	Plan December 2019 FOMB monthly report update meetings. (1.4)
PR	10	Beil, Rebecca	12/18/2019	1.7	\$380.00	\$646.00	Plan remaining meetings needed for the week of 12/16/19. (1.7)
PR	10	Beil, Rebecca	12/18/2019	2	\$380.00	\$760.00	Revise FY20 savings projections. (2)
PR	10	Beil, Rebecca	12/18/2019	1.5	\$380.00	\$570.00	Revise PRDE Implementation Savings Calculator and monthly Implementation Savings report with new saving projections. (1.5)
PR	10	Beil, Rebecca	12/18/2019	1.5	\$380.00	\$570.00	Revise PRDE transition to AAFAF documentation. (1.5)
PR	10	Beil, Rebecca	12/19/2019	1.6	\$380.00	\$608.00	Facilitate meeting with R. Maldonado (AAFAF) and C. Gonzalez (ACG) to review PRDE transition documentation. (1.6)
PR	10	Beil, Rebecca	12/19/2019	2	\$380.00	\$760.00	Participate in meeting with E. Perez (PRDE), B. Bonilla (PRDE), and C. Gonzalez (ACG) to review December 2019 milestones, KPIs, and headcount reporting. (2)
PR	10	Beil, Rebecca	12/19/2019	1.4	\$380.00	\$532.00	Prepare PRDE work stream transition documents for presentation to PRDE and AAFAF. (1.4)
PR	10	Beil, Rebecca	12/19/2019	1	\$380.00	\$380.00	Revise HR milestones and KPIs for December report. (1)
Outside - PR	10	Beil, Rebecca	12/20/2019	1.6	\$380.00	\$608.00	Finalize and send PRDE transition documents. (1.6).
Outside - PR	10	Beil, Rebecca	12/20/2019	2	\$380.00	\$760.00	Review and revise PRDE transition documents. (2)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside - PR	10	Beil, Rebecca	12/20/2019	2	\$380.00	\$760.00	Update PRDE weekly AAFAF status report for week ending 12/20/19. (2)
PR	10	Boo, Jason	12/2/2019	1	\$451.25	\$451.25	Participate in planning meeting with K. Cowherd and R. Tabor (ACG) to allocate resources and make plans for the Department of Education, Gaming and PRITS. (1)
PR	10	Boo, Jason	12/3/2019	1.8	\$451.25	\$812.25	Create La Fortaleza transition documentation. (1.8)
PR	10	Boo, Jason	12/3/2019	1.2	\$451.25	\$541.50	Participate in meeting with M. Gonzalez (AAFAF), K. Fraguada (AAFAF), S. Stacy (ACG), R. Tabor (ACG), V. Estrin (ACG) and R. Beil (ACG) to review and finalize agency transition plan. (1.2)
PR	10	Boo, Jason	12/3/2019	1	\$451.25	\$451.25	Participate in meeting with R. Beil (ACG) and C. Gonzalez (ACG) to review PRDE transition and size remaining work. (1)
PR	10	Boo, Jason	12/3/2019	0.9	\$451.25	\$406.13	Review and revise work stream transition plan presentation for PRDE. (0.9)
PR	10	Boo, Jason	12/3/2019	0.7	\$451.25	\$315.88	Review JRSP transition documentation. (.7)
PR	10	Boo, Jason	12/4/2019	0.6	\$451.25	\$270.75	Analyze progress towards FY20 Fiscal Plans obligations for DNER. (0.6)
PR	10	Boo, Jason	12/4/2019	0.5	\$451.25	\$225.63	Analyze progress towards FY20 Fiscal Plans obligations for DPS. (0.5)
PR	10	Boo, Jason	12/4/2019	0.8	\$451.25	\$361.00	Analyze progress towards FY20 Fiscal Plans obligations for PRDE. (0.8)
PR	10	Boo, Jason	12/4/2019	2.4	\$451.25	\$1,083.00	Create analysis to summarize agency consolidation status and progress towards FY20 Fiscal Plans obligations. (2.4)
PR	10	Boo, Jason	12/4/2019	1.3	\$451.25	\$586.63	Review schedule of planned agency consolidations for inclusion into analysis to summarize agency consolidation status and progress towards FY20 Fiscal Plans obligations. (1.3)
PR	10	Boo, Jason	12/5/2019	0.8	\$451.25	\$361.00	Review Department of State transition documentation. (.8)
PR	10	Boo, Jason	12/5/2019	1.4	\$451.25	\$631.75	Review edits to analysis to summarize agency consolidation status and progress towards FY20 Fiscal Plans obligations. (1.4)
Outside - PR	10	Boo, Jason	12/6/2019	1	\$451.25	\$451.25	Participate on telephone call with R. Beil (ACG) to discuss planning around current engagement opportunity and address potential issues impacting future progress. (1)
Outside - PR	10	Boo, Jason	12/6/2019	0.4	\$451.25	\$180.50	Participate on telephone call with S. Stacy (ACG) to review modifications to AAFAF Agency Consolidation presentation for M. Gonzalez (AAFAF). (0.4)
Outside - PR	10	Boo, Jason	12/13/2019	3	\$451.25	\$1,353.75	Prepare October 2019 and November 2019 invoices. (3)
Outside - PR	10	Boo, Jason	12/18/2019	0.7	\$451.25	\$315.88	Participate in meeting with K. Cowherd (ACG), R. Tabor (ACG), S. Stacy (ACG), R. Beil (ACG), V. Estrin (ACG), K. Fraguada (AAFAF), M. Gonzalez (AAFAF) and AAFAF project management representatives to discuss December 2019 monthly status report. (0.7)
Outside - PR	10	Boo, Jason	12/20/2019	0.4	\$451.25	\$180.50	Participate on call with S. Stacy (ACG) to review status of gaming commission implementation and prioritize action items for January 2020. (0.4)
PR	20	Brickner, Stephen	12/3/2019	0.3	\$380.00	\$114.00	Participate in meeting with J. Edwards (ACG), J. Schulte (ACG) and D. Jandura (ACG) regarding healthcare supply chain next steps for Puerto Rico work. (0.3)
PR	20	Brickner, Stephen	12/3/2019	1	\$380.00	\$380.00	Participate in meeting with L. Guillen (AAFAF) to review inventory tax slides and to plan multiple meetings for the week (1)
PR	20	Brickner, Stephen	12/3/2019	0.8	\$380.00	\$304.00	Participate in meeting with R. Tabor (ACG), J. Schulte (ACG), J. Edwards (ACG) and D. Jandura (ACG) to debrief and plan next steps for beginning to summarize multiple work streams associated with supply chain and revenue cycle improvements for Centro Medico. (0.8)
PR	20	Brickner, Stephen	12/3/2019	1	\$380.00	\$380.00	Review ASEM Supply Chain work stream activity plan and revise activity plan based on transition planning input from AAFAF. (1)
PR	20	Brickner, Stephen	12/3/2019	1.6	\$380.00	\$608.00	Revise inventory tax presentation in preparation for 12/3/19 meeting with L. Guillen (AAFAF) and representatives of Hacienda. (1.6)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
PR	20	Brickner, Stephen	12/4/2019	0.5	\$380.00	\$190.00	Create agenda for healthcare supply chain operational improvements at Centro Medico recommendations meeting with AAFAF. (0.5)
PR	20	Brickner, Stephen	12/4/2019	1	\$380.00	\$380.00	Participate in general update meeting to review Scope and Focus of Services for Fiscal Plan Implementation with R. Tabor (ACG), D. Jandura (ACG) and J. Edwards (ACG). (1)
PR	20	Brickner, Stephen	12/4/2019	0.3	\$380.00	\$114.00	Participate in meeting with D. Jandura (ACG) to review and discuss revisions to ASEM Supply Chain work stream activity plan and transition. (0.3)
PR	20	Brickner, Stephen	12/4/2019	1.7	\$380.00	\$646.00	Participate in meeting with L. Guillen (AAFAF), R. Rivera (AAFAF), R. Tabor (ACG), D. Jandura (ACG) and multiple people from General Services Administration (GSA) to discuss proposal to create a healthcare GPO. (1.7)
PR	20	Brickner, Stephen	12/4/2019	0.3	\$380.00	\$114.00	Prepare questions for 12/4/19 meeting with AAFAF and General Services Administration (GSA) regarding supply chain healthcare GPO recommendations. (0.3)
PR	20	Brickner, Stephen	12/4/2019	0.5	\$380.00	\$190.00	Revise ASEM Supply Chain work stream activity plan based on transition planning input from AAFAF. (0.5)
PR	20	Brickner, Stephen	12/5/2019	0.3	\$380.00	\$114.00	Debrief and plan next steps from AAFAF healthcare meeting with D. Jandura (ACG), J. Edwards (ACG). (0.3)
PR	20	Brickner, Stephen	12/5/2019	1	\$380.00	\$380.00	Participate in meeting with L. Guillen (AAFAF), I. Carmona (AAFAF), D. Jandura (ACG), J. Edwards (ACG) to review operational improvements to supply chain at Centro Medico. (1)
PR	20	Brickner, Stephen	12/5/2019	0.3	\$380.00	\$114.00	Prepare for AAFAF meeting on operational improvements to Centro Medico supply chain. (0.3)
Outside - PR	20	Brickner, Stephen	12/6/2019	0.5	\$380.00	\$190.00	Participate in meeting with D. Jandura (ACG), M. Thacker (ACG), J. Edwards (ACG) and R. Tabor (ACG) to discuss next steps in transitioning select projects with supply chain and revenue cycle. (0.5)
Outside - PR	20	Brickner, Stephen	12/6/2019	0.5	\$380.00	\$190.00	Participate in meeting with R. Tabor (ACG) to plan next meetings and next steps for healthcare supply chain activities in Puerto Rico the week of 12/09/19. (0.5)
Outside - PR	20	Brickner, Stephen	12/6/2019	1.7	\$380.00	\$646.00	Schedule and reschedule multiple meetings on corrections healthcare, supply chain FOMB goals for Centro Medico, and supply chain Operational recommendations for Centro Medico week of 12/09/19 in Puerto Rico (1.7)
PR	20	Brickner, Stephen	12/9/2019	2	\$380.00	\$760.00	Create questions for I. Carmona (AAFAF) to use to remotely analyze corrections healthcare supply chain. (2)
PR	20	Brickner, Stephen	12/10/2019	0.4	\$380.00	\$152.00	Complete final review and edits to presentation for AAFAF and Centro Medico healthcare supply chain recommendation meeting. (0.4)
PR	20	Brickner, Stephen	12/10/2019	0.4	\$380.00	\$152.00	Create potential support work list for upcoming meeting between R. Tabor (ACG) and ASG/GSA leadership (0.4)
PR	20	Brickner, Stephen	12/10/2019	1	\$380.00	\$380.00	Participate in a meeting with J. Edwards (ACG) and D. Jandura (ACG) regarding Supply Chain Fiscal Plan Expectations, Budget Reporting Review and Ankura Hand Off plans supporting the DOH Supply Chain work stream. (1)
PR	20	Brickner, Stephen	12/10/2019	1.5	\$380.00	\$570.00	Participate in Supply Chain Fiscal Plan Expectations, Budget Reporting Review and Ankura Hand Off Plan with D. Jandura (ACG), J. Edwards (ACG), L. Guillen (AAFAF), P. Barreras (ASEM), R. Nieves (ASEM) and J. Matta (ASEM). (1.5)
PR	20	Brickner, Stephen	12/10/2019	1	\$380.00	\$380.00	Revise and reschedule healthcare supply chain meeting plans for the week of 12/09/19 remainder of week. (1)
PR	20	Brickner, Stephen	12/10/2019	0.8	\$380.00	\$304.00	Schedule multiple meetings with project manager for healthcare supply chain R. Rivera (AAFAF) and healthcare corrections manager I. Carmona (AAFAF). (0.8)
PR	20	Brickner, Stephen	12/10/2019	0.9	\$380.00	\$342.00	Send follow up documents from Centro Medico and AAFAF healthcare supply chain recommendation meeting. (0.9)
PR	20	Brickner, Stephen	12/11/2019	2	\$380.00	\$760.00	Create project management list of next steps to implement healthcare supply chain recommendation for meeting with R. Rivera (AAFAF). (2)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
PR	20	Brickner, Stephen	12/11/2019	0.4	\$380.00	\$152.00	Participate in meeting with I. Carmona (AAFAF) and D. Jandura (ACG) to review proposed questions for Correction healthcare supply chain and plan next steps. (0.4)
PR	20	Brickner, Stephen	12/11/2019	1.6	\$380.00	\$608.00	Participate in meeting with N. Carmona (HOPU) to update her on all healthcare supply chain recommendations for contracting and operations at Centro Medico. (1.6)
PR	20	Brickner, Stephen	12/11/2019	1	\$380.00	\$380.00	Participate in meeting with R. Rivera (AAFAF) and D. Jandura (ACG) to begin project management planning to implement healthcare supply chain recommendations. (1)
PR	20	Brickner, Stephen	12/11/2019	1.3	\$380.00	\$494.00	Update project list and send documentation as a result of meeting with R. Rivera (AAFAF) on healthcare recommendation next steps for implementation. (1.3)
Outside - PR	20	Brickner, Stephen	12/23/2019	2.2	\$380.00	\$836.00	Review and edit the DOH healthcare transition summary and supply chain summary transition documents. (2.2)
Outside - PR	20	Brickner, Stephen	12/26/2019	0.6	\$380.00	\$228.00	Revise the supply chain healthcare transition documents for project close with Centro Medico. (0.6)
Outside - PR	20	Brickner, Stephen	12/27/2019	0.9	\$380.00	\$342.00	Debrief and plan for final documents summarizing deliverables for DOH Supply Chain work stream with D. Jandura (ACG). (0.9)
Outside - PR	20	Brickner, Stephen	12/27/2019	1.1	\$380.00	\$418.00	Finalize supply chain and revenue cycle transition documents. (1.1)
Outside - PR	20	Brickner, Stephen	12/31/2019	0.8	\$380.00	\$304.00	Review and revise final revenue cycle request for proposal questions. (0.8)
Outside - PR	20	Cowherd, Kevin	12/3/2019	1	\$522.50	\$522.50	Participate in planning session with representatives from AFFAF and Ankura to plan transition of support for agencies based on request from AFFAF. (1)
Outside - PR	20	Cowherd, Kevin	12/11/2019	1	\$522.50	\$522.50	Participate in planning meeting with J. Boo and R. Tabor (ACG) to allocate resources and make plans for the Department of Education, Gaming and PRITS. (1)
Outside - PR	10	Cowherd, Kevin	12/18/2019	1.2	\$522.50	\$627.00	Participate in meeting with O. Guzman (PRDE), R. Beil (ACG), and C. Gonzalez (ACG) to review proposal for remaining FY20 PRDE scope. (1.2)
Outside - PR	10	Cowherd, Kevin	12/18/2019	0.7	\$522.50	\$365.75	Participate in meeting with R. Beil (ACG), R. Tabor (ACG), S. Stacy (ACG), J. Boo (ACG), and representatives of AAFAF to discuss December 2019 monthly status report. (0.7)
Outside - PR	10	Cowherd, Kevin	12/18/2019	0.5	\$522.50	\$261.25	Participate in meeting with representatives from AAFAF to discuss continued support of PRDE and staffing for January 2020. (0.5)
Outside - PR	10	Cowherd, Kevin	12/18/2019	1	\$522.50	\$522.50	Plan team staffing and planning approach for PRDE reporting and fiscal plan management. (1)
Outside - PR	10	Cowherd, Kevin	12/18/2019	1.5	\$522.50	\$783.75	Review AAFAF deliverables and progress related to PRDE, PRITS and Gaming agency activities. (1.5)
Outside - PR	10	Cunningham, Matthew	12/3/2019	1.9	\$332.50	\$631.75	Prepare meeting agenda and facilitation approach for PRITS initiative review and stakeholder analysis. (1.9)
Outside - PR	10	Cunningham, Matthew	12/3/2019	1.9	\$332.50	\$631.75	Research market data and metrics to be used to support business case for PRITS strategic initiatives. (1.9)
Outside - PR	20	Edwards, Jessica	12/2/2019	2	\$308.75	\$617.50	Review of activities and notes from the week of 11/25/19 in preparation for week of 12/02/19. (2)
Outside - PR	20	Edwards, Jessica	12/2/2019	1	\$308.75	\$308.75	Review of HOPU Imaging Inventory planning work stream activities. (1)
Outside - PR	20	Edwards, Jessica	12/3/2019	1	\$308.75	\$308.75	Participate in a meeting with J. Schulte (ACG) to summarize key points, outcomes and next steps from 12/3/19 meeting with R. Nieves and J. Santana (ASEM). (1)
Outside - PR	20	Edwards, Jessica	12/3/2019	1.5	\$308.75	\$463.13	Participate in meeting with R. Nieves and J. Santana (ASEM) and J. Schulte (ACG) to review current status and data collection plan for the ASEM OR Optimization Project. (1.5)
Outside - PR	20	Edwards, Jessica	12/3/2019	0.8	\$308.75	\$247.00	Participate in meeting with R. Tabor (ACG), J. Schulte (ACG), S. Brickner (ACG) and D. Jandura (ACG) to debrief and plan next steps for beginning to summarize multiple work streams associated with supply chain and revenue cycle improvements for Centro Medico. (0.8)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside - PR	20	Edwards, Jessica	12/3/2019	0.3	\$308.75	\$92.63	Participate in meeting with S. Brickner (ACG), J. Schulte (ACG) and D. Jandura (ACG) regarding healthcare supply chain next steps for Puerto Rico work. (0.3)
Outside - PR	20	Edwards, Jessica	12/3/2019	2	\$308.75	\$617.50	Prepare current state and future state plan for HOPU Department of Imaging inventory project. (2)
Outside - PR	20	Edwards, Jessica	12/3/2019	1	\$308.75	\$308.75	Prepare DOH OR Optimization Transition Report. (1)
Outside - PR	20	Edwards, Jessica	12/3/2019	1	\$308.75	\$308.75	Prepare for meeting with ASEM leadership regarding OR Optimization. (1)
Outside - PR	10	Edwards, Jessica	12/3/2019	1	\$308.75	\$308.75	Review of Department of Family Implementation Planning Monthly Report. (1.0)
Outside - PR	20	Edwards, Jessica	12/4/2019	1	\$308.75	\$308.75	Participate in general update meeting to review Scope and Focus of Services for Fiscal Plan Implementation with R. Tabor (ACG), S. Brickner (ACG) and J. Edwards (ACG). (1)
Outside - PR	20	Edwards, Jessica	12/4/2019	3	\$308.75	\$926.25	Prepare and review HOPU Supply Chain Imaging Inventory Project Results documentation. (3)
Outside - PR	20	Edwards, Jessica	12/4/2019	1	\$308.75	\$308.75	Prepare ASEM OR Optimization Transition Plan (1)
Outside - PR	10	Edwards, Jessica	12/4/2019	2.5	\$308.75	\$771.88	Prepare for Department of Family Transition Planning. (2.5)
Outside - PR	20	Edwards, Jessica	12/4/2019	0.8	\$308.75	\$247.00	Revise ASEM OR Optimization activity plan based on input from R. Tabor (ACG). (0.8)
Outside - PR	20	Edwards, Jessica	12/5/2019	0.2	\$308.75	\$61.75	Coordinate with R. Nieves and J. Garcia (ASEM) for meeting on 12/09/19 to review Meditech reporting for ASEM OR. (0.2)
Outside - PR	20	Edwards, Jessica	12/5/2019	0.3	\$308.75	\$92.63	Debrief and plan next steps from AAFAF health care meeting with D. Jandura (ACG), S. Brickner (ACG). (0.3)
Outside - PR	20	Edwards, Jessica	12/5/2019	0.5	\$308.75	\$154.38	Debrief of facilitated work session on HOPU Imaging Department and coordinate for meeting on 12/10/19 (0.5)
Outside - PR	20	Edwards, Jessica	12/5/2019	2.5	\$308.75	\$771.88	Facilitate working session with N. Carmona, M. Ruiz, and other nursing staff (HOPU) to review process of Imaging Department Inventory project and to build out procedure room storage in Imaging Department. (2.5)
Outside - PR	10	Edwards, Jessica	12/5/2019	0.8	\$308.75	\$247.00	Participate in meeting with I. Carmon (AAFAF) to discuss next steps on Department of Family transition and to review draft of transition documentation. (0.8)
Outside - PR	20	Edwards, Jessica	12/5/2019	1	\$308.75	\$308.75	Participate in meeting with L. Guillen (AAFAF), I. Carmona (AAFAF), D. Jandura (ACG), S. Brickner (ACG) to review operational improvements to supply chain at Centro Medico. (1)
Outside - PR	10	Edwards, Jessica	12/5/2019	1	\$308.75	\$308.75	Participate in meeting with R. Tabor (ACG) to review Department of Family Project Transition Summary, Project Plan, and formulate strategy for AAFAF transition discussions. (1.0)
Outside - PR	20	Edwards, Jessica	12/5/2019	1.5	\$308.75	\$463.13	Prepare for meeting with HOPU leadership on 12/05/19 regarding inventory and supply chain in Imaging Department. (1.5)
Outside - PR	10	Edwards, Jessica	12/5/2019	1	\$308.75	\$308.75	Prepare for meeting with I. Carmona (AAFAF) regarding Department of Family next steps and transition. (1.0)
Outside - PR	20	Edwards, Jessica	12/6/2019	0.5	\$308.75	\$154.38	Participate in meeting with D. Jandura (ACG), M. Thacker (ACG), J. Edwards (ACG) and S. Brickner (ACG) to discuss next steps in transitioning select projects with supply chain and revenue cycle. (0.5)
Outside - PR	20	Edwards, Jessica	12/6/2019	0.5	\$308.75	\$154.38	Participate in meeting with R. Tabor and J. Schulte (ACG) to discuss next transition plan development for ASEM RCM and OR Optimization Project work streams. (0.5)
Outside - PR	10	Edwards, Jessica	12/6/2019	4	\$308.75	\$1,235.00	Review and revise Department of Family Transition report document and Secretariat Implementation Plan. (4.0)
Outside - PR	20	Edwards, Jessica	12/8/2019	1	\$308.75	\$308.75	Prepare for meeting J. Garcia (ASEM) regarding Meditech reporting capabilities for OR Optimization project. (1)
Outside - PR	20	Edwards, Jessica	12/9/2019	0.2	\$308.75	\$61.75	Correspond and follow up with G. Cordero (ASEM) regarding Meditech reporting at the ASEM OR. (0.2)
Outside - PR	10	Edwards, Jessica	12/9/2019	0.1	\$308.75	\$30.88	Correspond with I. Carmona (AAFAF) to set up meeting to pass off transition report. (0.1)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside - PR	20	Edwards, Jessica	12/9/2019	0.5	\$308.75	\$154.38	Participate in a meeting with J. Edwards (ACG) on meeting with G. Cordero (ASEM) regarding Meditech reporting and establish next steps. (0.5)
Outside - PR	20	Edwards, Jessica	12/9/2019	0.5	\$308.75	\$154.38	Participate in a meeting with J. Schulte (ACG) on meeting with G. Cordero (ASEM) regarding Meditech reporting and establish next steps. (0.5)
Outside - PR	20	Edwards, Jessica	12/9/2019	0.8	\$308.75	\$247.00	Participate in Meditech reporting review with J. Schulte (ACG) and J. Garcia (ASEM). (0.8)
Outside - PR	20	Edwards, Jessica	12/9/2019	1.2	\$308.75	\$370.50	Participate in meeting with G. Cordero (ASEM) regarding Meditech standard and custom reporting for ASEM OR. (1.2)
Outside - PR	20	Edwards, Jessica	12/9/2019	1	\$308.75	\$308.75	Participate in meeting with R. Tabor (ACG) and J. Schulte (ACG) to plan and develop outline for DOH OR Optimization and Hospital Overview Transition Summary, Project Plan, and formulate strategy for AAFAF transition discussions. (1)
Outside - PR	20	Edwards, Jessica	12/9/2019	1.5	\$308.75	\$463.13	Prepare ASEM OR Transition Report Document. (1.5)
Outside - PR	20	Edwards, Jessica	12/9/2019	0.5	\$308.75	\$154.38	Prepare for meeting with J. Garcia (ASEM) regarding Meditech reporting capabilities and ASEM OR Optimization. (0.5)
Outside - PR	20	Edwards, Jessica	12/9/2019	3	\$308.75	\$926.25	Review key activities and outcomes from week of 12/02/19 related to UDH/HOPU Revenue Cycle Management and OR optimization work streams to prepare for upcoming agency meetings and deliverables. (3.0)
Outside - PR	10	Edwards, Jessica	12/9/2019	0.5	\$308.75	\$154.38	Update AAFAF weekly report for Department of Family for week ending 12/6/19. (.5)
Outside - PR	20	Edwards, Jessica	12/9/2019	0.5	\$308.75	\$154.38	Update AAFAF weekly report for week ending 12/6/19 with ASEM RCM and OR Optimization progress. (0.5)
Outside - PR	20	Edwards, Jessica	12/9/2019	0.5	\$308.75	\$154.38	Update DOH Implementation Plan for OR Optimization. (0.5)
Outside - PR	10	Edwards, Jessica	12/10/2019	0.2	\$308.75	\$61.75	Correspond with I. Carmona (AAFAF) about meeting, transition and November Implementation Review for Department of Family. (0.2)
Outside - PR	20	Edwards, Jessica	12/10/2019	1.2	\$308.75	\$370.50	Document and review HOPU Department of Imaging current supply inventory. (1.2)
Outside - PR	20	Edwards, Jessica	12/10/2019	1	\$308.75	\$308.75	Participate in a meeting with D. Jandura (ACG) and S. Brickner (ACG) regarding Supply Chain Fiscal Plan Expectations, Budget Reporting Review and Ankura Hand Off plans supporting the DOH Supply Chain work stream. (1)
Outside - PR	20	Edwards, Jessica	12/10/2019	1.5	\$308.75	\$463.13	Participate in Supply Chain Fiscal Plan Expectations, Budget Reporting Review and Ankura Hand Off Plan with S. Brickner (ACG), D. Jandura (ACG), L. Guillen (AAFAF), P. Barreras (ASEM), R. Nieves (ASEM) and J. Matta (ASEM). (1.5)
Outside - PR	20	Edwards, Jessica	12/10/2019	0.3	\$308.75	\$92.63	Participate on a telephone call with M. Thacker (ACG) on work completed as part of the Revenue Cycle Management work stream and what can be included in the transition document. (0.3)
Outside - PR	20	Edwards, Jessica	12/10/2019	0.4	\$308.75	\$123.50	Prepare for HOPU Warehouse replenishment improvement meeting with D. Jandura (ACG) supporting DOH Supply Chain work stream. (0.4)
Outside - PR	20	Edwards, Jessica	12/10/2019	0.3	\$308.75	\$92.63	Prepare for HOPU Warehouse Replenishment improvement project final session and project wrap up with J. Edwards (ACG) supporting DOH Supply Chain work stream (0.3)
Outside - PR	20	Edwards, Jessica	12/10/2019	2.4	\$308.75	\$741.00	Prepare the OR Optimization Transition Report for AAFAF. (2.4)
Outside - PR	20	Edwards, Jessica	12/10/2019	0.6	\$308.75	\$185.25	Review of ASEM Phase II RCM RFP Submissions. (0.6)
Outside - PR	10	Edwards, Jessica	12/10/2019	0.2	\$308.75	\$61.75	Review of November Implementation Review for Department of Family. (.2)
Outside - PR	10	Edwards, Jessica	12/10/2019	0.2	\$308.75	\$61.75	Review of Secretariat Implementation Plan for Department of Family. (.2)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside - PR	20	Edwards, Jessica	12/11/2019	2.2	\$308.75	\$679.25	Participate in working session with N. Carmona and M. Ruiz (HOPU) for Imaging Department inventory and supplies. (2.2)
Outside - PR	20	Edwards, Jessica	12/11/2019	1	\$308.75	\$308.75	Prepare ASEM Operating Room Transition Plan. (1)
Outside - PR	10	Edwards, Jessica	12/11/2019	1	\$308.75	\$308.75	Prepare for and participate in meeting with I. Carmona (AAFAF) regarding Department of Family transition. (1)
Outside - PR	20	Edwards, Jessica	12/11/2019	1.5	\$308.75	\$463.13	Prepare for HOPU work session on 12/16/19. (1.5)
Outside - PR	20	Edwards, Jessica	12/11/2019	3.3	\$308.75	\$1,018.88	Review of ASEM Phase II RFP responses for RCM proponents. (3.3)
Outside - PR	10	Edwards, Jessica	12/12/2019	0.1	\$308.75	\$30.88	Correspond with I. Carmona (AAFAF) regarding Department of Family next steps. (0.1)
Outside - PR	20	Edwards, Jessica	12/13/2019	0.5	\$308.75	\$154.38	Participate in meeting to review DOH project closure documentation content to support DOH Supply Chain work stream with M. Thacker (ACG), D. Jandura (ACG) and R. Tabor (ACG). (0.5)
Outside - PR	10	Edwards, Jessica	12/13/2019	0.5	\$308.75	\$154.38	Participate in meeting with R. Tabor (ACG) to finalize Department of Family Project Transition Summary and November 2019 Implementation Plan review for AAFAF transition. (0.5)
Outside - PR	20	Edwards, Jessica	12/13/2019	0.5	\$308.75	\$154.38	Participate in weekly call with Ankura team to update status on recent progress in DOH Supply Chain work stream with D. Jandura (ACG), M. Thacker (ACG) and R. Tabor (ACG). (0.5)
Outside - PR	10	Edwards, Jessica	12/13/2019	2	\$308.75	\$617.50	Review and finalize Department of Family Project Transition Summary and November 2019 Implementation Plan review for AAFAF transition. (2.0)
Outside - PR	20	Edwards, Jessica	12/13/2019	3.5	\$308.75	\$1,080.63	Review data and progress notes related to ASEM Operating Room Utilization in preparation for Transition Plan. (3.5)
Outside - PR	10	Edwards, Jessica	12/13/2019	0.3	\$308.75	\$92.63	Update December 2019 AAFAF Monthly Report on Department of Family transition. (.3)
Outside - PR	20	Edwards, Jessica	12/15/2019	2.6	\$308.75	\$802.75	Update December 2019 monthly progress report for AAFAF. (2.6)
Outside - PR	20	Edwards, Jessica	12/16/2019	0.1	\$308.75	\$30.88	Correspond with R. Tabor (ACG) regarding December 2019 monthly progress report for AAFAF. (0.1)
Outside - PR	20	Edwards, Jessica	12/16/2019	0.7	\$308.75	\$216.13	Prepare AAFAF Monthly updates for Health RCM and Department of Family. (0.7)
Outside - PR	20	Edwards, Jessica	12/16/2019	4	\$308.75	\$1,235.00	Prepare ASEM OR Optimization transition planning documentation. (4)
Outside - PR	20	Edwards, Jessica	12/16/2019	2	\$308.75	\$617.50	Review of activities from the week of 12/09/19 in preparation of week 12/16/19. (2)
Outside - PR	20	Edwards, Jessica	12/16/2019	1	\$308.75	\$308.75	Review of OR transition data and Department of Health general document in preparation for Department of Health transition documents. (1)
Outside - PR	20	Edwards, Jessica	12/16/2019	0.5	\$308.75	\$154.38	Updated AAFAF weekly transition report for week ending 12/13/19 for DOH RCM and Department of Family. (0.5)
Outside - PR	20	Edwards, Jessica	12/17/2019	1	\$308.75	\$308.75	Conduct review of DOH Transition Documentation. (1)
Outside - PR	20	Edwards, Jessica	12/17/2019	1	\$308.75	\$308.75	Participate in meeting with R. Tabor (ACG) and L. Guillen and R. Rivera (AAFAF) regarding ASEM OR transition plan. (1)
Outside - PR	20	Edwards, Jessica	12/17/2019	0.2	\$308.75	\$61.75	Plan for RFP Revenue Cycle proponent Selection Phase II response analysis with D. Jandura (ACG) for DOH Revenue Cycle work stream (0.2)
Outside - PR	20	Edwards, Jessica	12/17/2019	3	\$308.75	\$926.25	Prepare ASEM RCM Phase II documents for AAFAF. (3)
Outside - PR	20	Edwards, Jessica	12/17/2019	1	\$308.75	\$308.75	Review of OR Transition plan and prepare for AAFAF and leadership meetings the week of 12/19/19. (1)
Outside - PR	20	Edwards, Jessica	12/18/2019	0.2	\$308.75	\$61.75	Correspond with G. Cordero to follow up regarding ASEM IT reports for the OR. (0.2)
Outside - PR	20	Edwards, Jessica	12/18/2019	1.1	\$308.75	\$339.63	Participate in meeting with D. Jandura (ACG) on content for Phase II final report for Revenue Cycle RFP proponent Selection supporting the DOH Revenue Cycle work stream. (1.1)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside - PR	20	Edwards, Jessica	12/18/2019	1.1	\$308.75	\$339.63	Participate on a telephone call with R. Tabor (ACG) and R. Nieves (ASEM) to review the DOH OR Optimization Transition Summary and Hospital Overview to complete in-person transition meeting. (1.1)
Outside - PR	20	Edwards, Jessica	12/18/2019	0.2	\$308.75	\$61.75	Participate on call with R. Tabor (ACG) regarding next steps and preparation for RCM RFP Evaluation II document. (0.2)
Outside - PR	20	Edwards, Jessica	12/18/2019	0.3	\$308.75	\$92.63	Preparation for meeting with R. Nieves to review ASEM OR transition document. (0.3)
Outside - PR	20	Edwards, Jessica	12/18/2019	3	\$308.75	\$926.25	Prepare Phase II proponent response analysis for Revenue Cycle RFP proponent Selection supporting the DOH Revenue Cycle work stream. (3)
Outside - PR	20	Edwards, Jessica	12/18/2019	4	\$308.75	\$1,235.00	Review of RCM Phase II proponent Submission evaluation review document for ASEM. (4)
Outside - PR	20	Edwards, Jessica	12/19/2019	0.8	\$308.75	\$247.00	Participate in meeting with D. Jandura (ACG) on content for Phase II final report for Revenue Cycle RFP proponent Selection supporting the DOH Revenue Cycle work stream Review. (0.8)
Outside - PR	20	Edwards, Jessica	12/19/2019	4	\$308.75	\$1,235.00	Review of RCM Phase II proponent Submission evaluation review document for ASEM. (4)
Outside - PR	20	Edwards, Jessica	12/20/2019	0.5	\$308.75	\$154.38	Debrief from review of ASEM Revenue Cycle Phase II RFP Selection analysis with R. Tabor (ACG) and D. Jandura (ACG) supporting DOH Revenue Cycle work stream. (0.5)
Outside - PR	20	Edwards, Jessica	12/20/2019	0.9	\$308.75	\$277.88	Participate in review of ASEM Revenue Cycle Phase II RFP Selection analysis with J. Matta (ASEM), R. Nieves (ASEM), R. Tabor (ACG), D. Jandura (ACG) and B. Gonzalez (AAFAF) supporting DOH Revenue Cycle work stream. (0.9)
Outside - PR	20	Edwards, Jessica	12/20/2019	0.6	\$308.75	\$185.25	Participate on weekly ACG update call covering deliverables for week of 12/16/19 to AAFAF leadership with D. Jandura (ACG), M. Thacker (ACG) and R. Tabor (ACG) supporting DOH Supply Chain work stream. (0.6)
Outside - PR	20	Edwards, Jessica	12/20/2019	0.2	\$308.75	\$61.75	Prepare meeting with B. Fernandez (AAFAF) and J. Matta and R. Nieves (ASEM) regarding ASEM RCM proponent review with R. Tabor and D. Jandura (ACG). (0.2)
Outside - PR	20	Edwards, Jessica	12/20/2019	1	\$308.75	\$308.75	Review of Department of Health consolidated report. (1)
Outside - PR	20	Edwards, Jessica	12/20/2019	1	\$308.75	\$308.75	Review of OR data reports in preparation for ASEM OR transition report. (1)
Outside - PR	20	Edwards, Jessica	12/20/2019	1	\$308.75	\$308.75	Review of relevant RCM data and preparation of themes and areas of focus for ASEM RCM RFP interviews for first week of January 2020. (1)
Outside - PR	20	Edwards, Jessica	12/23/2019	1	\$308.75	\$308.75	Develop Meditech data report for ASEM OR transition. (1)
Outside - PR	20	Edwards, Jessica	12/23/2019	1	\$308.75	\$308.75	Review DOH report and OR report for AAFAF transitions. (1)
Outside - PR	20	Edwards, Jessica	12/23/2019	1.5	\$308.75	\$463.13	Review of notes from week of 12/16/19 in preparation for week of 12/23/19. (1.5)
Outside - PR	20	Edwards, Jessica	12/24/2019	0.5	\$308.75	\$154.38	Create inventory analysis report for HOPU supporting the DOH supply chain transition documentation. (0.5)
Outside - PR	20	Edwards, Jessica	12/24/2019	1	\$308.75	\$308.75	Prepare ASEM IT Department Meditech Report. (1)
Outside - PR	20	Edwards, Jessica	12/26/2019	3	\$308.75	\$926.25	Create HOPU Inventory Transition for Imaging Department. (3)
Outside - PR	20	Edwards, Jessica	12/26/2019	1.5	\$308.75	\$463.13	Develop ASEM RCM RFP Questions. (1.5)
Outside - PR	20	Edwards, Jessica	12/26/2019	1	\$308.75	\$308.75	Prepare ASEM Meditech IT Department Data Report. (1)
Outside - PR	20	Edwards, Jessica	12/26/2019	2	\$308.75	\$617.50	Prepare ASEM OR Transition Summary Review. (2)
Outside - PR	20	Edwards, Jessica	12/26/2019	5	\$308.75	\$1,543.75	Revise Transition Summary Documents for the Department of Health. (5)
Outside - PR	20	Edwards, Jessica	12/27/2019	0.6	\$308.75	\$185.25	Debrief and plan for final documents summarizing deliverables for DOH Revenue Cycle work stream with D. Jandura (ACG). (0.6)
Outside - PR	20	Edwards, Jessica	12/27/2019	2	\$308.75	\$617.50	Review of Transition Documents for Department of Health. (2)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside - PR	20	Edwards, Jessica	12/27/2019	2	\$308.75	\$617.50	Revise the HOPU Inventory Documents for Supply Chain Transition. (2)
Outside - PR	20	Edwards, Jessica	12/27/2019	4	\$308.75	\$1,235.00	Revise the Revenue Cycle Transition Summary for Department of Health. (4)
Outside - PR	20	Edwards, Jessica	12/30/2019	2.5	\$308.75	\$771.88	Review ASEM/UDH RFP Evaluation Summaries and prepare themes and questions for RFP top proponent interviews. (2.5)
Outside - PR	20	Edwards, Jessica	12/30/2019	2	\$308.75	\$617.50	Review HOPU Imaging Department Replenishment Flow Improvement Working Documents for Department of Health Transition packet for 12/31/19. (2)
Outside - PR	20	Edwards, Jessica	12/30/2019	2	\$308.75	\$617.50	Review of Department of Health Revenue Cycle and Supply Chain Key Transition Documents for transition on 12/31/19. (2)
Outside - PR	20	Edwards, Jessica	12/30/2019	2.5	\$308.75	\$771.88	Revise HOPU Imaging Department Flow Improvement Transition Summary and Key Documents for Department of Health Transition Packet for 12/31/19. (2.5)
Outside - PR	20	Edwards, Jessica	12/31/2019	2.5	\$308.75	\$771.88	Prepare questions for ASEM/UDH RCM RFP top proponent interviews. (2.5)
Outside - PR	20	Estrin, Vicki	12/3/2019	1.2	\$522.50	\$627.00	Participate on a telephone call with M. Gonzalez (AAFAF), K. Fraguada (AAFAF), J. Boo (ACG), R. Tabor (ACG) and R. Beil (ACG) to review and finalize agency transition plan. (1.2)
Outside - PR	20	Estrin, Vicki	12/4/2019	0.5	\$522.50	\$261.25	Review transition plans for DOH and other agencies. (0.5)
Outside - PR	20	Estrin, Vicki	12/16/2019	0.4	\$522.50	\$209.00	Review transition status reports to ensure appropriate documentation and results for DOH transfer. (0.4)
Outside - PR	20	Estrin, Vicki	12/18/2019	0.7	\$522.50	\$365.75	Participate on a telephone call with K. Cowherd (ACG), R. Tabor (ACG), R. Beil (ACG), J. Boo (ACG), V. Estrin (ACG), K. Fraguada (AAFAF), M. Gonzalez (AAFAF) and AAFAF project management representatives to discuss December 2019 monthly status report. (0.7)
Outside - PR	20	George, Donna	12/3/2019	0.5	\$380.00	\$190.00	Complete research on Oklahoma Medicaid administration requested by R. Tabor (ACG) to support ASER/Medicaid Public Hearing on 12/3/19. (0.5)
PR	20	Jandura, Daniel	12/2/2019	1.2	\$380.00	\$456.00	Prepare HOPU warehouse replenishment improvement process design and recommended inventory levels for DOH Supply Chain work stream. (1.2)
PR	20	Jandura, Daniel	12/2/2019	1.2	\$380.00	\$456.00	Review key activities and outcomes from week of 12/02/19 related to DOH Supply Chain work stream to prepare for upcoming agency meetings and deliverables. (1.2)
PR	20	Jandura, Daniel	12/2/2019	0.4	\$380.00	\$152.00	Update weekly AAFAF Status Report reflecting DOH Supply Chain work stream activities. (0.4)
PR	20	Jandura, Daniel	12/3/2019	1.9	\$380.00	\$722.00	Create DOH Supply Chain work stream transition plan notes for closure of project. (1.9)
PR	20	Jandura, Daniel	12/3/2019	1	\$380.00	\$380.00	Finalize agenda and revise action plan for DOH Supply Chain work stream in preparation for week of 12/9/19 meeting with L. Guillen (AAFAF). (1)
PR	20	Jandura, Daniel	12/3/2019	0.8	\$380.00	\$304.00	Participate in meeting with R. Tabor (ACG), J. Schulte (ACG), J. Edwards (ACG) and S. Brickner (ACG) to debrief and plan next steps for beginning to summarize multiple work streams associated with supply chain and revenue cycle improvements for Centro Medico. (0.8)
PR	20	Jandura, Daniel	12/3/2019	0.3	\$380.00	\$114.00	Participate in meeting with S. Brickner (ACG), J. Schulte (ACG) and J. Edwards (ACG) regarding healthcare supply chain next steps for Puerto Rico work. (0.3)
PR	20	Jandura, Daniel	12/3/2019	0.9	\$380.00	\$342.00	Prepare key deliverables for weekly presentations supporting DOH Supply Chain work stream. (0.9)
PR	20	Jandura, Daniel	12/4/2019	1	\$380.00	\$380.00	Participate in general update meeting to review Scope and Focus of Services for Fiscal Plan Implementation with R. Tabor (ACG), S. Brickner (ACG) and J. Edwards (ACG). (1)
PR	20	Jandura, Daniel	12/4/2019	1.7	\$380.00	\$646.00	Participate in meeting with L. Guillen (AAFAF), R. Rivera (AAFAF), R. Tabor (ACG), S. Brickner (ACG) and multiple people from General Services Administration (GSA) to discuss proposal to create a Healthcare GPO. (1.7)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
PR	20	Jandura, Daniel	12/4/2019	0.3	\$380.00	\$114.00	Participate in meeting with S. Brickner (ACG) to review and discuss revisions to ASEM Supply Chain work stream activity plan and transition. (0.3)
PR	20	Jandura, Daniel	12/4/2019	1.2	\$380.00	\$456.00	Prepare final report out with Current Status Assessment, Go Forward Items, Other Issues, Additional Information Requested, Opportunities and Key Documents to support the conclusion of the DOH Supply Chain work stream. (1.2)
PR	20	Jandura, Daniel	12/4/2019	0.4	\$380.00	\$152.00	Prepare for HOPU Warehouse replenishment meeting to support DOH Supply Chain work stream (0.4)
PR	20	Jandura, Daniel	12/4/2019	0.8	\$380.00	\$304.00	Review key activities and outcomes from week of 12/02/19 related to DOH Supply Chain work stream to prepare for upcoming agency meetings and deliverables. (0.8)
PR	20	Jandura, Daniel	12/5/2019	0.3	\$380.00	\$114.00	Debrief and plan next steps from AAFAF Healthcare meeting with S. Brickner (ACG), J. Edwards (ACG). (0.3)
PR	20	Jandura, Daniel	12/5/2019	1	\$380.00	\$380.00	Participate in meeting with L. Guillen (AAFAF), I. Carmona (AAFAF), S. Brickner (ACG), J. Edwards (ACG) to review operational improvements to supply chain at Centro Medico. (1)
Outside - PR	20	Jandura, Daniel	12/6/2019	0.5	\$380.00	\$190.00	Participate in meeting with S. Brickner (ACG), M. Thacker (ACG), J. Edwards (ACG) and R. Tabor (ACG) to discuss next steps in transitioning select projects with supply chain and revenue cycle. (0.5)
Outside - PR	20	Jandura, Daniel	12/6/2019	1.1	\$380.00	\$418.00	Prepare final report out with Current Status Assessment, Go Forward Items, Other Issues, Additional Information Requested, Opportunities and Key Documents to support the conclusion of the DOH Supply Chain work stream. (1.1)
Outside - PR	20	Jandura, Daniel	12/6/2019	1.6	\$380.00	\$608.00	Review key activities and outcomes from week of 12/02/19 related to DOH Supply Chain work stream to prepare for upcoming agency meetings and deliverables. (1.6)
PR	20	Jandura, Daniel	12/9/2019	1.2	\$380.00	\$456.00	Prepare final report out with Current Status Assessment, Go Forward Items, Other Issues, Additional Information Requested, Opportunities and Key Documents to support the conclusion of the DOH Supply Chain work stream. (1.2)
PR	20	Jandura, Daniel	12/10/2019	1	\$380.00	\$380.00	Participate in a meeting with J. Edwards (ACG) and S. Brickner (ACG) regarding Supply Chain Fiscal Plan Expectations, Budget Reporting Review and Ankura Hand Off plans supporting the DOH Supply Chain work stream. (1)
PR	20	Jandura, Daniel	12/10/2019	1.5	\$380.00	\$570.00	Participate in Supply Chain Fiscal Plan Expectations, Budget Reporting Review and Ankura Hand Off Plan with S. Brickner (ACG), J. Edwards (ACG), L. Guillen (AAFAF), P. Barreras (ASEM), R. Nieves (ASEM) and J. Matta (ASEM). (1.5)
PR	20	Jandura, Daniel	12/10/2019	1.8	\$380.00	\$684.00	Prepare final report out with Current Status Assessment, Go Forward Items, Other Issues, Additional Information Requested, Opportunities and Key Documents to support the conclusion of the DOH Supply Chain work stream (1.8)
PR	20	Jandura, Daniel	12/10/2019	1.8	\$380.00	\$684.00	Prepare final report out with Current Status Assessment, Go Forward Items, Other Issues, Additional Information Requested, Opportunities and Key Documents to support the conclusion of the DOH Supply Chain work stream. (1.8)
PR	20	Jandura, Daniel	12/10/2019	0.4	\$380.00	\$152.00	Prepare for HOPU Warehouse replenishment improvement meeting with J. Edwards (ACG) supporting DOH Supply Chain work stream. (0.4)
PR	20	Jandura, Daniel	12/10/2019	1.6	\$380.00	\$608.00	Prepare for Supply Chain Fiscal Plan Expectations, Budget Review and overall Ankura update for AAFAF. (1.6)
PR	20	Jandura, Daniel	12/11/2019	1.7	\$380.00	\$646.00	Develop high level analysis regarding Phase II proponent submissions to the ASEM Revenue Cycle RFP Revenue Cycle for AAFAF. (1.7)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
PR	20	Jandura, Daniel	12/11/2019	0.6	\$380.00	\$228.00	Participate in meeting with C. Matta (ASEM) to review final ASEM Supply Chain assessment and recommendations for project closure supporting DOH Supply Chain work stream. (0.6)
PR	20	Jandura, Daniel	12/11/2019	0.4	\$380.00	\$152.00	Participate in meeting with I. Carmona (AAFAF) and S. Brickner (ACG) to review proposed questions for Correction Healthcare supply chain and plan next steps supporting DOH Supply Chain work stream. (0.4)
PR	20	Jandura, Daniel	12/11/2019	1	\$380.00	\$380.00	Participate in meeting with R. Rivera (AAFAF) and S. Brickner (ACG) to begin project management transition planning to implement Healthcare supply chain recommendations for DOH Supply Chain work stream. (1)
PR	20	Jandura, Daniel	12/11/2019	1.8	\$380.00	\$684.00	Prepare final report out with Current Status Assessment, Go Forward Items, Other Issues, Additional Information Requested, Opportunities and Key Documents to support the conclusion of the DOH Supply Chain work stream. (1.8)
PR	20	Jandura, Daniel	12/11/2019	1.3	\$380.00	\$494.00	Review key activities and outcomes from week of 12/09/19 related to DOH Supply Chain work stream to prepare for upcoming agency meetings and deliverables. (1.3)
PR	20	Jandura, Daniel	12/11/2019	1.9	\$380.00	\$722.00	Review Phase II proponent submissions from RFP Revenue Cycle ASEM & UDH outsourcing at high level for AAFAF deliverable supporting DOH Revenue Cycle work stream. (1.9)
PR	20	Jandura, Daniel	12/12/2019	1.7	\$380.00	\$646.00	Prepare final report out with Current Status Assessment, Go Forward Items, Other Issues, Additional Information Requested, Opportunities and Key Documents to support the conclusion of the DOH Supply Chain work stream. (1.7)
Outside - PR	20	Jandura, Daniel	12/13/2019	0.5	\$380.00	\$190.00	Participate in meeting to review DOH project closure documentation content to support DOH Supply Chain work stream with M. Thacker (ACG), J. Edwards (ACG) and R. Tabor (ACG). (0.5)
Outside - PR	20	Jandura, Daniel	12/13/2019	0.5	\$380.00	\$190.00	Participate in weekly call with Ankura team to update status on recent prowess in DOH Supply Chain work stream with J. Edwards (ACG), M. Thacker (ACG) and R. Tabor (ACG). (0.5)
Outside - PR	20	Jandura, Daniel	12/13/2019	1.8	\$380.00	\$684.00	Prepare detailed final report out with Current Status Assessment, Go Forward Items, Other Issues, Additional Information Requested, Opportunities and Key Documents to support the conclusion of the DOH Supply Chain work stream. (1.8)
Outside - PR	20	Jandura, Daniel	12/13/2019	0.5	\$380.00	\$190.00	Prepare for meeting and activities the week of 12/16/19 related to the ASG team supporting the DOH Supply Chain work stream with R. Tabor (ACG). (0.5)
Outside - PR	20	Jandura, Daniel	12/13/2019	1.1	\$380.00	\$418.00	Prepare High Level final report out with Current Status Assessment, Milestone Summary, Risks, Opportunities / Things to Consider and Key Documents to support the conclusion of the DOH Supply Chain work stream. (1.1)
Outside - PR	20	Jandura, Daniel	12/16/2019	0.5	\$380.00	\$190.00	Debrief from meetings and activities the week of 12/09/19 with J. Edwards supporting DOH Revenue Cycle and Supply Chain work streams. (0.5)
Outside - PR	20	Jandura, Daniel	12/16/2019	1.5	\$380.00	\$570.00	Prepare final report out with Current Status Assessment, Go Forward Items, Other Issues, Additional Information Requested, Opportunities and Key Documents to support the conclusion of the DOH Supply Chain work stream. (1.5)
Outside - PR	20	Jandura, Daniel	12/16/2019	0.5	\$380.00	\$190.00	Prepare weekly Agency Consolidation report for DOH Supply Chain work stream. (0.5)
Outside - PR	20	Jandura, Daniel	12/16/2019	1.3	\$380.00	\$494.00	Review key activities and outcomes from week of 12/09/19 related to DOH Supply Chain work stream to prepare for upcoming project closure deliverables. (1.3)
Outside - PR	20	Jandura, Daniel	12/16/2019	1.3	\$380.00	\$494.00	Summarize meetings and notes from the week of 12/09/19 into the final deliverable for DOH Supply Chain work stream. (1.3)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside - PR	20	Jandura, Daniel	12/16/2019	0.8	\$380.00	\$304.00	Update Ankura Engagement Summary for AAFAF presentation with DOH Supply Chain activities and hand off status. (0.8)
Outside - PR	20	Jandura, Daniel	12/17/2019	0.2	\$380.00	\$76.00	Plan for RFP Revenue Cycle proponent Selection Phase II response analysis with J. Edwards (ACG) for DOH Revenue Cycle work stream. (0.2)
Outside - PR	20	Jandura, Daniel	12/17/2019	1.9	\$380.00	\$722.00	Prepare DOH Hospital Implementation Project Transition Summary supporting the DOH Supply Chain work stream. (1.9)
Outside - PR	20	Jandura, Daniel	12/17/2019	0.7	\$380.00	\$266.00	Prepare final report out with Current Status Assessment, Go Forward Items, Other Issues, Additional Information Requested, Opportunities and Key Documents to support the conclusion of the DOH Supply Chain work stream. (0.7)
Outside - PR	20	Jandura, Daniel	12/17/2019	1.8	\$380.00	\$684.00	Prepare Phase II proponent (proponent A) response analysis for Revenue Cycle RFP proponent Selection supporting the DOH Revenue Cycle work stream. (1.8)
Outside - PR	20	Jandura, Daniel	12/17/2019	1.2	\$380.00	\$456.00	Review DOH Hospital Implementation Project Transition Summary supporting the DOH Supply Chain work stream. (1.2)
Outside - PR	20	Jandura, Daniel	12/17/2019	0.9	\$380.00	\$342.00	Review key activities and outcomes from week of 12/16/19 related to DOH Supply Chain work stream to prepare for upcoming closure deliverables. (0.9)
Outside - PR	20	Jandura, Daniel	12/18/2019	1.9	\$380.00	\$722.00	Develop Phase II final report for AAFAF and ASEM leadership for Revenue Cycle RFP proponent Selection supporting the DOH Revenue Cycle work stream. (1.9)
Outside - PR	20	Jandura, Daniel	12/18/2019	1.1	\$380.00	\$418.00	Participate in meeting with J. Edwards (ACG) on content for Phase II final report for Revenue Cycle RFP proponent Selection supporting the DOH Revenue Cycle work stream. (1.1)
Outside - PR	20	Jandura, Daniel	12/18/2019	1.2	\$380.00	\$456.00	Prepare final report out with Current Status Assessment, Go Forward Items, Other Issues, Additional Information Requested, Opportunities and Key Documents to support the conclusion of the DOH Supply Chain work stream. (1.2)
Outside - PR	20	Jandura, Daniel	12/18/2019	1.8	\$380.00	\$684.00	Prepare Phase II proponent (proponent B) response analysis for Revenue Cycle RFP proponent Selection supporting the DOH Revenue Cycle work stream. (1.8)
Outside - PR	20	Jandura, Daniel	12/18/2019	1.6	\$380.00	\$608.00	Prepare Phase II proponent (proponent C) response analysis for Revenue Cycle RFP proponent Selection supporting the DOH Revenue Cycle work stream. (1.6)
Outside - PR	20	Jandura, Daniel	12/19/2019	1.6	\$380.00	\$608.00	Develop Phase II final report for AAFAF and ASEM leadership for Revenue Cycle RFP proponent Selection supporting the DOH Revenue Cycle work stream. (1.6)
Outside - PR	20	Jandura, Daniel	12/19/2019	0.8	\$380.00	\$304.00	Participate in meeting with J. Edwards (ACG) on content for Phase II final report for Revenue Cycle RFP proponent Selection supporting the DOH Revenue Cycle work stream. (0.8)
Outside - PR	20	Jandura, Daniel	12/19/2019	1.9	\$380.00	\$722.00	Prepare final report out with Current Status Assessment, Go Forward Items, Other Issues, Additional Information Requested, Opportunities and Key Documents to support the conclusion of the DOH Supply Chain work stream. (1.9)
Outside - PR	20	Jandura, Daniel	12/19/2019	0.8	\$380.00	\$304.00	Review Phase II final report for AAFAF and ASEM leadership for Revenue Cycle RFP proponent Selection supporting the DOH Revenue Cycle work stream. (0.8)
Outside - PR	20	Jandura, Daniel	12/20/2019	0.5	\$380.00	\$190.00	Debrief from review of ASEM Revenue Cycle Phase II RFP Selection analysis with R. Tabor (ACG) and J. Edwards (ACG) supporting DOH Revenue Cycle work stream. (0.5)
Outside - PR	20	Jandura, Daniel	12/20/2019	0.3	\$380.00	\$114.00	Debrief on meetings and activities from current week in Puerto Rico with AAFAF and Centro Medico with R. Tabor (ACG) supporting the DOH Revenue Cycle work stream. (0.3)
Outside - PR	20	Jandura, Daniel	12/20/2019	0.9	\$380.00	\$342.00	Participate in review of ASEM Revenue Cycle Phase II RFP Selection analysis with J. Matta (ASEM), R. Nieves (ASEM), R. Tabor (ACG), J. Edwards (ACG) and B. Gonzalez (AAFAF) supporting DOH Revenue Cycle work stream. (0.9)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside - PR	20	Jandura, Daniel	12/20/2019	0.6	\$380.00	\$228.00	Participate on weekly ACG update call covering deliverables for week of 12/16/19 to AAFAF leadership with R. Tabor (ACG), M. Thacker (ACG) and J. Edwards (ACG) supporting DOH Supply Chain work stream. (0.6)
Outside - PR	20	Jandura, Daniel	12/20/2019	1.7	\$380.00	\$646.00	Prepare final report out with Current Status Assessment, Go Forward Items, Other Issues, Additional Information Requested, Opportunities and Key Documents to support the conclusion of the DOH Supply Chain work stream. (1.7)
Outside - PR	20	Jandura, Daniel	12/20/2019	0.5	\$380.00	\$190.00	Prepare topics for ASEM / UDH RFP proponent Selection follow up from call with AAFAF and ASEM leadership in DOH Revenue Cycle work stream. (0.5)
Outside - PR	20	Jandura, Daniel	12/20/2019	1.2	\$380.00	\$456.00	Review key activities and outcomes from week of 12/16/19 related to DOH Supply Chain work stream to prepare for closing deliverables. (1.2)
Outside - PR	20	Jandura, Daniel	12/23/2019	1.5	\$380.00	\$570.00	Create Department of Health Hospital Implementation Project Transition Summary supporting DOH Supply Chain work stream. (1.5)
Outside - PR	20	Jandura, Daniel	12/23/2019	1.2	\$380.00	\$456.00	Create Department of Health Supply Chain and Procurement Transition Summary to support DOH Supply Chain work stream. (1.2)
Outside - PR	20	Jandura, Daniel	12/27/2019	1.3	\$380.00	\$494.00	Create ASEM RFP 2019-002 Demonstration Interview Questions for next steps in RFP proponent selection for ASEM and UDH supporting DOH Revenue Cycle work stream. (1.3)
Outside - PR	20	Jandura, Daniel	12/27/2019	1.9	\$380.00	\$722.00	Create Department of Health Hospital Implementation Project Transition Summary supporting DOH Supply Chain work stream. (1.9)
Outside - PR	20	Jandura, Daniel	12/27/2019	1.8	\$380.00	\$684.00	Create Department of Health Supply Chain and Procurement Transition Summary to support DOH Supply Chain work stream. (1.8)
Outside - PR	20	Jandura, Daniel	12/27/2019	0.6	\$380.00	\$228.00	Debrief and plan for final documents summarizing deliverables for DOH Revenue Cycle work stream with J. Edwards (ACG). (0.6)
Outside - PR	20	Jandura, Daniel	12/27/2019	0.9	\$380.00	\$342.00	Debrief and plan for final documents summarizing deliverables for DOH Supply Chain work stream with S. Brickner (ACG). (0.9)
Outside - PR	20	Jandura, Daniel	12/30/2019	1.9	\$380.00	\$722.00	Create ASEM RFP 2019-002 Demonstration Interview Questions for next steps in RFP proponent selection for ASEM and UDH supporting DOH Revenue Cycle work stream. (1.9)
Outside - PR	20	Jandura, Daniel	12/30/2019	1.4	\$380.00	\$532.00	Review detailed project summary for HOPU Goods Replenishment Flow Improvement project for DOH Supply Chain work stream. (1.4)
Outside - PR	20	Jandura, Daniel	12/30/2019	1.5	\$380.00	\$570.00	Review final report out for HOPU Goods Replenishment Flow Improvement for DOH Supply Chain work stream. (1.5)
Outside - PR	20	Jandura, Daniel	12/31/2019	1.8	\$380.00	\$684.00	Create ASEM RFP 2019-002 Demonstration Interview Questions for next steps in RFP proponent selection for ASEM and UDH supporting DOH Revenue Cycle work stream. (1.8)
Outside - PR	10	Kennedy, Patrick	12/5/2019	1.9	\$285.00	\$541.50	Prepare Implementation project invoice for November 2019. (1.9)
Outside - PR	10	Kennedy, Patrick	12/5/2019	2	\$285.00	\$570.00	Prepare Implementation project invoice for October 2019. (2)
Outside - PR	10	McAfee, Maggie	12/1/2019	1.2	\$195.00	\$234.00	Continue to prepare October 2019 expenses for Phase 10. (1.2)
Outside - PR	10	McAfee, Maggie	12/1/2019	1.8	\$195.00	\$351.00	Continue to prepare October 2019 expenses for Phase 20. (1.8)
Outside - PR	10	McAfee, Maggie	12/2/2019	1.1	\$195.00	\$214.50	Continue to prepare October 2019 expenses for Phase 10. (1.1)
Outside - PR	10	McAfee, Maggie	12/2/2019	2	\$195.00	\$390.00	Continue to prepare October 2019 expenses for Phase 10. (2)
Outside - PR	10	McAfee, Maggie	12/2/2019	1.4	\$195.00	\$273.00	Continue to prepare October 2019 expenses for Phase 20. (1.4)
Outside - PR	10	McAfee, Maggie	12/2/2019	2	\$195.00	\$390.00	Continue to prepare October 2019 expenses for Phase 20. (2)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside - PR	10	McAfee, Maggie	12/3/2019	1.8	\$195.00	\$351.00	Review phase 10 labor codes for October 2019 fee estimate. (1.8)
Outside - PR	10	McAfee, Maggie	12/3/2019	2.1	\$195.00	\$409.50	Review phase 10 labor codes for October 2019 fee estimate. (2.1)
Outside - PR	10	McAfee, Maggie	12/3/2019	1.7	\$195.00	\$331.50	Review phase 20 labor codes for October 2019 fee estimate. (1.7)
Outside - PR	10	McAfee, Maggie	12/4/2019	2	\$195.00	\$390.00	Finalize phase 10 labor codes for October 2019 fee estimate. (2)
Outside - PR	10	McAfee, Maggie	12/4/2019	2.1	\$195.00	\$409.50	Finalize phase 10 labor codes for October 2019 fee estimate. (2.1)
Outside - PR	10	McAfee, Maggie	12/4/2019	1.9	\$195.00	\$370.50	Finalize phase 20 labor codes for October 2019 fee estimate. (1.9)
Outside - PR	10	McAfee, Maggie	12/4/2019	2.2	\$195.00	\$429.00	Review phase 10 labor codes for October 2019 fee estimate. (2.2)
Outside - PR	10	McAfee, Maggie	12/4/2019	1.8	\$195.00	\$351.00	Review phase 20 labor codes for October 2019 fee estimate. (1.8)
Outside - PR	10	McAfee, Maggie	12/4/2019	1.9	\$195.00	\$370.50	Review phase 20 labor codes for October 2019 fee estimate. (1.9)
Outside - PR	10	McAfee, Maggie	12/5/2019	1.2	\$195.00	\$234.00	Finalize phase 20 labor codes for October 2019 fee estimate. (1.2)
Outside - PR	10	McAfee, Maggie	12/5/2019	1.3	\$195.00	\$253.50	Review October 2019 expenses for Phase 10. (1.3)
Outside - PR	10	McAfee, Maggie	12/5/2019	2.1	\$195.00	\$409.50	Review October 2019 expenses for Phase 10. (2.1)
Outside - PR	10	McAfee, Maggie	12/5/2019	1.9	\$195.00	\$370.50	Review October 2019 expenses for Phase 20. (1.9)
Outside - PR	10	McAfee, Maggie	12/6/2019	2.1	\$195.00	\$409.50	Prepare phase 10 labor codes for November 2019 fee estimate. (2.1)
Outside - PR	10	McAfee, Maggie	12/6/2019	2.2	\$195.00	\$429.00	Review October 2019 expenses for Phase 10. (2.2)
Outside - PR	10	McAfee, Maggie	12/6/2019	1.8	\$195.00	\$351.00	Review October 2019 expenses for Phase 20. (1.8)
Outside - PR	10	McAfee, Maggie	12/6/2019	2	\$195.00	\$390.00	Review October 2019 expenses for Phase 20. (2)
Outside - PR	10	McAfee, Maggie	12/9/2019	2.2	\$195.00	\$429.00	Prepare phase 10 labor codes for November 2019 fee estimate. (2.2)
Outside - PR	10	McAfee, Maggie	12/9/2019	1.8	\$195.00	\$351.00	Prepare phase 20 labor codes for November 2019 fee estimate. (1.8)
Outside - PR	10	McAfee, Maggie	12/9/2019	1.9	\$195.00	\$370.50	Prepare phase 20 labor codes for November 2019 fee estimate. (1.9)
Outside - PR	10	McAfee, Maggie	12/9/2019	1.6	\$195.00	\$312.00	Review phase 10 labor codes for November 2019 fee estimate. (1.6)
Outside - PR	10	McAfee, Maggie	12/9/2019	2	\$195.00	\$390.00	Review phase 10 labor codes for November 2019 fee estimate. (2)
Outside - PR	10	McAfee, Maggie	12/9/2019	1.4	\$195.00	\$273.00	Review phase 20 labor codes for November 2019 fee estimate. (1.4)
Outside - PR	10	McAfee, Maggie	12/9/2019	2	\$195.00	\$390.00	Review phase 20 labor codes for November 2019 fee estimate. (2)
Outside - PR	10	McAfee, Maggie	12/10/2019	1.2	\$195.00	\$234.00	Revise phase 10 labor codes for November 2019 fee estimate. (1.2)
Outside - PR	10	McAfee, Maggie	12/10/2019	2	\$195.00	\$390.00	Revise phase 10 labor codes for November 2019 fee estimate. (2)
Outside - PR	10	McAfee, Maggie	12/10/2019	1.8	\$195.00	\$351.00	Revise phase 20 labor codes for November 2019 fee estimate. (1.8)
Outside - PR	10	McAfee, Maggie	12/10/2019	2	\$195.00	\$390.00	Revise phase 20 labor codes for November 2019 fee estimate. (2)
Outside - PR	10	McAfee, Maggie	12/11/2019	1.6	\$195.00	\$312.00	Continue to revise phase 10 labor codes for November 2019 fee estimate. (1.6)
Outside - PR	10	McAfee, Maggie	12/11/2019	2.3	\$195.00	\$448.50	Continue to revise phase 10 labor codes for November 2019 fee estimate. (2.3)
Outside - PR	10	McAfee, Maggie	12/11/2019	1.7	\$195.00	\$331.50	Continue to revise phase 20 labor codes for November 2019 fee estimate. (1.7)
Outside - PR	10	McAfee, Maggie	12/11/2019	1.9	\$195.00	\$370.50	Continue to revise phase 20 labor codes for November 2019 fee estimate. (1.9)
Outside - PR	10	McAfee, Maggie	12/11/2019	2	\$195.00	\$390.00	Finalize phase 10 labor codes for November 2019 fee estimate. (2)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside - PR	10	McAfee, Maggie	12/11/2019	2	\$195.00	\$390.00	Finalize phase 20 labor codes for November 2019 fee estimate. (2)
Outside - PR	10	McAfee, Maggie	12/12/2019	1.9	\$195.00	\$370.50	Prepare November 2019 expenses for Phase 10. (1.9)
Outside - PR	10	McAfee, Maggie	12/12/2019	2.2	\$195.00	\$429.00	Prepare November 2019 expenses for Phase 10. (2.2)
Outside - PR	10	McAfee, Maggie	12/12/2019	1.8	\$195.00	\$351.00	Prepare November 2019 expenses for Phase 20. (1.8)
Outside - PR	10	McAfee, Maggie	12/12/2019	2.1	\$195.00	\$409.50	Prepare November 2019 expenses for Phase 20. (2.1)
Outside - PR	10	McAfee, Maggie	12/13/2019	1.6	\$195.00	\$312.00	Continue to prepare November 2019 expenses for Phase 10. (1.6)
Outside - PR	10	McAfee, Maggie	12/13/2019	2	\$195.00	\$390.00	Continue to prepare November 2019 expenses for Phase 10. (2)
Outside - PR	10	McAfee, Maggie	12/13/2019	2	\$195.00	\$390.00	Continue to prepare November 2019 expenses for Phase 20. (2)
Outside - PR	10	McAfee, Maggie	12/13/2019	2	\$195.00	\$390.00	Prepare November 2019 expenses for Phase 10. (2)
Outside - PR	10	McAfee, Maggie	12/13/2019	1.9	\$195.00	\$370.50	Prepare November 2019 expenses for Phase 20. (1.9)
Outside - PR	10	McAfee, Maggie	12/14/2019	1.8	\$195.00	\$351.00	Continue to prepare November 2019 expenses for Phase 20. (1.8)
Outside - PR	10	McAfee, Maggie	12/15/2019	2.2	\$195.00	\$429.00	Continue to prepare November 2019 expenses for Phase 10. (2.2)
Outside - PR	10	McAfee, Maggie	12/15/2019	2	\$195.00	\$390.00	Continue to prepare November 2019 expenses for Phase 20. (2)
Outside - PR	10	McAfee, Maggie	12/16/2019	1.9	\$195.00	\$370.50	Review November 2019 expenses for Phase 10. (1.9)
Outside - PR	10	McAfee, Maggie	12/16/2019	2	\$195.00	\$390.00	Review November 2019 expenses for Phase 10. (2)
Outside - PR	10	McAfee, Maggie	12/16/2019	1.4	\$195.00	\$273.00	Review November 2019 expenses for Phase 20. (1.4)
Outside - PR	10	McAfee, Maggie	12/16/2019	2.1	\$195.00	\$409.50	Review November 2019 expenses for Phase 20. (2.1)
Outside - PR	10	McAfee, Maggie	12/16/2019	2.1	\$195.00	\$409.50	Revise November 2019 expenses for Phase 10. (2.1)
Outside - PR	10	McAfee, Maggie	12/17/2019	1.6	\$195.00	\$312.00	Revise November 2019 expenses for Phase 10. (1.6)
Outside - PR	10	McAfee, Maggie	12/17/2019	1.9	\$195.00	\$370.50	Revise November 2019 expenses for Phase 20. (1.9)
Outside - PR	10	McAfee, Maggie	12/17/2019	2	\$195.00	\$390.00	Revise November 2019 expenses for Phase 20. (2)
Outside - PR	10	McAfee, Maggie	12/18/2019	1.2	\$195.00	\$234.00	Finalize November 2019 expenses for Phase 10. (1.2)
Outside - PR	10	McAfee, Maggie	12/18/2019	1.8	\$195.00	\$351.00	Finalize November 2019 expenses for Phase 20. (1.8)
Outside - PR	10	McAfee, Maggie	12/20/2019	1.5	\$195.00	\$292.50	Perform quality control review of phase 10 labor codes for November 2019 fee estimate. (1.5)
Outside - PR	10	McAfee, Maggie	12/20/2019	1	\$195.00	\$195.00	Perform quality control review of phase 20 labor codes for November 2019 fee estimate. (1)
Outside - PR	10	McAfee, Maggie	12/23/2019	1.4	\$195.00	\$273.00	Revise October 2019 expenses for Phase 10. (1.4)
Outside - PR	10	McAfee, Maggie	12/23/2019	2	\$195.00	\$390.00	Revise October 2019 expenses for Phase 10. (2)
Outside - PR	10	McAfee, Maggie	12/23/2019	1.6	\$195.00	\$312.00	Revise October 2019 expenses for Phase 20. (1.6)
Outside - PR	10	McAfee, Maggie	12/27/2019	1.6	\$195.00	\$312.00	Revise October 2019 expenses for Phase 20. (1.6)
Outside - PR	10	McAfee, Maggie	12/28/2019	1.4	\$195.00	\$273.00	Revise October 2019 expenses for Phase 10. (1.4)
Outside - PR	10	McAfee, Maggie	12/30/2019	1.7	\$195.00	\$331.50	Finalize phase 10 expenses for October 2019 fee estimate. (1.7)
Outside - PR	10	McAfee, Maggie	12/30/2019	1.7	\$195.00	\$331.50	Finalize phase 10 expenses for October 2019 fee estimate. (1.7)
Outside - PR	10	McAfee, Maggie	12/30/2019	2	\$195.00	\$390.00	Finalize phase 10 expenses for October 2019 fee estimate. (2)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside - PR	10	McAfee, Maggie	12/30/2019	2	\$195.00	\$390.00	Finalize phase 20 expenses for October 2019 fee estimate. (2)
Outside - PR	10	McAfee, Maggie	12/30/2019	2.2	\$195.00	\$429.00	Finalize phase 20 expenses for October 2019 fee estimate. (2.2)
Outside - PR	10	McAfee, Maggie	12/30/2019	1.9	\$195.00	\$370.50	Perform quality control review of phase 10 labor codes for October 2019 fee estimate. (1.9)
Outside - PR	10	McAfee, Maggie	12/30/2019	2	\$195.00	\$390.00	Perform quality control review of phase 10 labor codes for October 2019 fee estimate. (2)
Outside - PR	10	McAfee, Maggie	12/30/2019	1.8	\$195.00	\$351.00	Perform quality control review of phase 20 labor codes for October 2019 fee estimate. (1.8)
Outside - PR	10	McAfee, Maggie	12/30/2019	2.1	\$195.00	\$409.50	Perform quality control review of phase 20 labor codes for October 2019 fee estimate. (2.1)
Outside - PR	10	McAfee, Maggie	12/30/2019	1.8	\$195.00	\$351.00	Revise October 2019 expenses for Phase 20. (1.8)
Outside - PR	10	McAfee, Maggie	12/31/2019	1.5	\$195.00	\$292.50	Finalize implementation project invoice for November 2019. (1.5)
Outside - PR	10	McAfee, Maggie	12/31/2019	2	\$195.00	\$390.00	Finalize implementation project invoice for November 2019. (2)
Outside - PR	10	McAfee, Maggie	12/31/2019	1	\$195.00	\$195.00	Finalize implementation project invoice for October 2019. (1)
Outside - PR	10	McAfee, Maggie	12/31/2019	1.6	\$195.00	\$312.00	Finalize implementation project invoice for October 2019. (1.6)
Outside - PR	10	McAfee, Maggie	12/31/2019	1.8	\$195.00	\$351.00	Finalize phase 10 expenses for October 2019 fee estimate. (1.8)
Outside - PR	10	McAfee, Maggie	12/31/2019	1.4	\$195.00	\$273.00	Finalize phase 20 expenses for October 2019 fee estimate. (1.4)
Outside - PR	10	McAfee, Maggie	12/31/2019	1.5	\$195.00	\$292.50	Perform quality control review of phase 10 labor codes for November 2019 fee estimate. (1.5)
Outside - PR	10	McAfee, Maggie	12/31/2019	2	\$195.00	\$390.00	Perform quality control review of phase 20 labor codes for November 2019 fee estimate. (2)
Outside - PR	10	Rumel, Jake	12/9/2019	1.3	\$332.50	\$432.25	Build automated tool for creating headcount report. (1.3)
Outside - PR	10	Rumel, Jake	12/9/2019	0.7	\$332.50	\$232.75	Participate in meeting with C. Gonzalez (ACG) and R. Beil (ACG) to discuss headcount report requirements for building an automated tool for HR. (0.7)
Outside - PR	10	Rumel, Jake	12/10/2019	1	\$332.50	\$332.50	Build automated tool for creating headcount report. (1)
Outside - PR	10	Rumel, Jake	12/11/2019	2.5	\$332.50	\$831.25	Build automated tool for creating headcount report. (2.5)
Outside - PR	10	Rumel, Jake	12/11/2019	0.9	\$332.50	\$299.25	Build automated tool for creating part-time headcount report. (0.9)
Outside - PR	10	Rumel, Jake	12/16/2019	2.7	\$332.50	\$897.75	Build automated tool for creating headcount and part time combined reporting document. (2.7)
PR	20	Schulte, Justin	12/2/2019	2.7	\$332.50	\$897.75	Review key activities and outcomes from week of 11/25/19 related to UDH/HOPU Revenue Cycle Management and OR optimization work streams to prepare for upcoming agency meetings and deliverables. (2.7)
PR	20	Schulte, Justin	12/3/2019	1	\$332.50	\$332.50	Participate in a meeting with J. Edwards (ACG) to summarize key points, outcomes and next steps from 12/3/19 meeting with R. Nieves and J. Santana (ASEM). (1)
PR	20	Schulte, Justin	12/3/2019	1.5	\$332.50	\$498.75	Participate in meeting with R. Nieves and J. Santana (ASEM) and J. Edwards (ACG) to review current status and data collection plan for the ASEM OR Optimization Project. (1.5)
PR	20	Schulte, Justin	12/3/2019	0.8	\$332.50	\$266.00	Participate in meeting with R. Tabor, S. Brickner, J. Edwards and D. Jandura (ACG) to debrief and plan next steps for beginning to summarize multiple work streams associated with supply chain and revenue cycle improvements for Centro Medico. (0.8)
PR	20	Schulte, Justin	12/3/2019	0.3	\$332.50	\$99.75	Participate in meeting with S. Brickner (ACG), J. Edwards (ACG) and D. Jandura (ACG) regarding healthcare supply chain next steps for Puerto Rico work. (0.3)
PR	20	Schulte, Justin	12/3/2019	0.8	\$332.50	\$266.00	Review of Ankura scope document to prepare for AAFAF Scope Discussion on 12/3/19. (0.8)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
PR	20	Schulte, Justin	12/3/2019	1	\$332.50	\$332.50	Review transition material templates to prepare OR and RCM transition planning. (1).
Outside - PR	20	Schulte, Justin	12/6/2019	1	\$332.50	\$332.50	Create action plan to prepare OR and RCM transition planning. (1)
Outside - PR	20	Schulte, Justin	12/6/2019	0.5	\$332.50	\$166.25	Participate in meeting with R. Tabor and J. Edwards (ACG) to discuss next transition plan development for ASEM RCM and OR Optimization Project work streams. (0.5)
Outside - PR	20	Schulte, Justin	12/6/2019	1.1	\$332.50	\$365.75	Prepare revisions to the OR Optimization Project data collection and activity plan. (1.1)
Outside - PR	20	Schulte, Justin	12/6/2019	1.5	\$332.50	\$498.75	Review Department of Family Transition Plan. (1.5)
Outside - PR	20	Schulte, Justin	12/9/2019	0.8	\$332.50	\$266.00	Participate in Meditech reporting review with J. Edwards (ACG) and J. Garcia (ASEM). (0.8)
Outside - PR	20	Schulte, Justin	12/9/2019	1	\$332.50	\$332.50	Participate in meeting with R. Tabor (ACG) and J. Edwards (ACG) to plan and develop outline for DOH OR Optimization and Hospital Overview Transition Summary, Project Plan, and formulate strategy for AAFAF transition discussions. (1)
Outside - PR	20	Schulte, Justin	12/9/2019	0.8	\$332.50	\$266.00	Review and develop updates to 12/6/19 Ankura Status Report Fiscal Plan Implementation reporting. (0.8)
Outside - PR	20	Schulte, Justin	12/9/2019	2.6	\$332.50	\$864.50	Review key activities and outcomes from week of 12/02/19 related to UDH/HOPU Revenue Cycle Management and OR optimization work streams to prepare for upcoming agency meetings and deliverables. (2.6)
Outside - PR	20	Schulte, Justin	12/10/2019	2	\$332.50	\$665.00	Review transition material templates and prepare OR and RCM transition planning documentation. (2)
Outside - PR	20	Schulte, Justin	12/11/2019	1	\$332.50	\$332.50	Review transition documentation for AAFAF/Department of Health leadership. (1)
Outside - PR	20	Schulte, Justin	12/13/2019	1	\$332.50	\$332.50	Review project transition documentation for AAFAF/Department of Health leadership. (1)
Outside - PR	20	Schulte, Justin	12/16/2019	1	\$332.50	\$332.50	Review and update DOH Hospital Transformation Transition Documentation. (1)
Outside - PR	20	Schulte, Justin	12/19/2019	1	\$332.50	\$332.50	Review and update DOH Hospital Transformation Transition Documentation. (1)
PR	10	Stacy, Sean	12/2/2019	0.8	\$380.00	\$304.00	Develop outline of Gaming Commission presentation for 12/04/19 meeting with OGP. (0.8)
PR	10	Stacy, Sean	12/2/2019	1.3	\$380.00	\$494.00	Develop schedule and deliverables for week of 12/02/19 agency interactions Gaming, PRITS, and Environment. (1.3)
PR	10	Stacy, Sean	12/2/2019	1.8	\$380.00	\$684.00	Develop transition documentation for agency hand off to AAFAF (State, JRSP). (1.8)
PR	10	Stacy, Sean	12/2/2019	0.3	\$380.00	\$114.00	Participate on telephone call with C. Gonzalez (ACG) to review DNER organization structure materials and prepare for 12/03/19 meeting with S. Acosta (DNER). (0.3)
PR	10	Stacy, Sean	12/2/2019	0.7	\$380.00	\$266.00	Prepare PRITS facilitation agenda for 12/04/19 initiative and stakeholder analysis workshop. (0.7)
PR	10	Stacy, Sean	12/3/2019	1.7	\$380.00	\$646.00	Analyze required Gaming Commission human resource and funding transfers to prepare for 12/04/19 OGP meeting. (1.7)
PR	10	Stacy, Sean	12/3/2019	2.5	\$380.00	\$950.00	Complete development of Gaming Commission 6 Month Implementation plan (Gantt View). (2.5)
PR	10	Stacy, Sean	12/3/2019	0.6	\$380.00	\$228.00	Debrief from AAFAF transition review meeting to document next steps and action items. (0.6)
PR	10	Stacy, Sean	12/3/2019	0.8	\$380.00	\$304.00	Develop Agency savings summary and status review for C. Yamin (AAFAF). (0.8)
PR	10	Stacy, Sean	12/3/2019	0.4	\$380.00	\$152.00	Develop list of Gaming Commission technology work stream deliverables to prepare for 12/03/19 meeting with C. Quintana (Gaming). (0.4)
PR	10	Stacy, Sean	12/3/2019	0.8	\$380.00	\$304.00	Develop outline of Gaming Commission presentation for 12/04/19 meeting with OGP. (0.8)
PR	10	Stacy, Sean	12/3/2019	0.4	\$380.00	\$152.00	Finalize and distribute Ankura Fiscal Plan Compliance Status Report for week ending 11/29/19. (0.4)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
PR	10	Stacy, Sean	12/3/2019	1.2	\$380.00	\$456.00	Participate in meeting with M. Gonzalez (AAFAF), K. Fraguada (AAFAF), J. Boo (ACG), R. Tabor (ACG), V. Estrin (ACG) and R. Beil (ACG) to review and finalize agency transition plan. (1.2)
PR	10	Stacy, Sean	12/3/2019	1.2	\$380.00	\$456.00	Prepare for OGP and Gaming Commission meeting, align agenda, and structure conversation with A. Yoshimura (ACG). (1.2)
PR	10	Stacy, Sean	12/3/2019	1.4	\$380.00	\$532.00	Review presentation materials and prepare for AAFAF Transition meeting. (1.4)
PR	10	Stacy, Sean	12/4/2019	1.6	\$380.00	\$608.00	Analyze benchmark data from State Gaming Commissions (various) to secure background for development of functional responsibilities required for submission of organization structure PP to OGP. (1.6)
PR	10	Stacy, Sean	12/4/2019	0.6	\$380.00	\$228.00	Debrief from Gaming OGP Meeting to discuss action items and prepare for follow up working session on 12/05/19. (0.6)
PR	10	Stacy, Sean	12/4/2019	0.8	\$380.00	\$304.00	Debrief from meeting with J. Rivera (AIDH) and incorporate feedback into preparation for OGP meeting with A. Yoshimura. (0.8)
PR	10	Stacy, Sean	12/4/2019	0.4	\$380.00	\$152.00	Develop and distribute JRSP meeting agenda for 12/05/19 consolidation status meeting. (0.4)
PR	10	Stacy, Sean	12/4/2019	1.4	\$380.00	\$532.00	Participate in meeting with A. Yoshimura (ACG), representatives from OGP, representatives from AIDH, and representatives from the Puerto Rico Tourism Company to discuss the structure of the new Gaming Commission, necessary artifacts for an FOMB budgetary request and next steps to establish structure and formulate a business case. (1.4)
PR	10	Stacy, Sean	12/4/2019	2.4	\$380.00	\$912.00	Participate in meeting with J. Rivera (AIDH) and A. Yoshimura (AGC) to discuss agenda and topics for OGP meeting. (2.4)
PR	10	Stacy, Sean	12/4/2019	1.6	\$380.00	\$608.00	Prepare presentation materials and draft agenda for 12/04/19 OGP/Gaming Commission meeting. (1.6)
PR	10	Stacy, Sean	12/4/2019	0.9	\$380.00	\$342.00	Review Gaming Commission Financial Model to prepare for meeting with OGP. (0.9)
PR	10	Stacy, Sean	12/5/2019	2.7	\$380.00	\$1,026.00	Compile agency savings and consolidation data for M. Gonzalez (AAFAF) to present to La Fortaleza. (2.7)
PR	10	Stacy, Sean	12/5/2019	1.4	\$380.00	\$532.00	Continue to analyze benchmark data from State Gaming Commissions (various) to secure background for development of functional responsibilities required for submission of organization structure PP to OGP. (1.4)
PR	10	Stacy, Sean	12/5/2019	0.8	\$380.00	\$304.00	Debrief from DNER organization structure reconciliation meeting to prepare response and next steps to A. Otero (DNER). (0.8)
PR	10	Stacy, Sean	12/5/2019	0.6	\$380.00	\$228.00	Debrief from Gaming OGP Meeting to discuss action items for submission of new organization structure PP. (0.6)
PR	10	Stacy, Sean	12/5/2019	0.6	\$380.00	\$228.00	Debrief from JRSP consolidation status meeting to document next steps and action items. (0.6)
PR	10	Stacy, Sean	12/5/2019	1.5	\$380.00	\$570.00	Participate in meeting with A. Yoshimura (ACG), representatives from OGP, J. Maymo and Z. Torres (AIDH), I. Ortiz (Tourism), and P. Cohen (V2A) to discuss the PP process, organizational structure draft and startup costs for the new Gaming Commission - Left Early. (1.5)
PR	10	Stacy, Sean	12/5/2019	1.2	\$380.00	\$456.00	Participate in meeting with C. Serrano (JRSP), M. Galindo (AAFAF), and C. Gonzalez (ACG) to review consolidation status and evaluate implementation initiatives. (1.2)
PR	10	Stacy, Sean	12/5/2019	2.2	\$380.00	\$836.00	Participate in Organization Structure reconciliation meeting with E. Pitino (DNER), S. Acosta (DNER) and C. Gonzalez (ACG) to identify and explain differences in proposed vs. current version of DNER organization structure. (2.2)
PR	10	Stacy, Sean	12/5/2019	0.7	\$380.00	\$266.00	Prepare Agency Savings and Consolidation Summary analysis and presentation for M. Gonzalez (AAFAF). (0.7)
PR	10	Stacy, Sean	12/5/2019	0.9	\$380.00	\$342.00	Prepare for Environment Organization Structure reconciliation meeting. (0.9)
PR	10	Stacy, Sean	12/5/2019	0.6	\$380.00	\$228.00	Prepare for JRSP Consolidation Status Meeting. (0.6)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
PR	10	Stacy, Sean	12/5/2019	0.8	\$380.00	\$304.00	Prepare for OGP Gaming Commission Organization Structure meeting. (0.8)
PR	10	Stacy, Sean	12/5/2019	0.3	\$380.00	\$114.00	Revise Gaming Commission Level 1 Organization Structure based to capture feedback and requested changes following review by OGP. (0.3)
PR	10	Stacy, Sean	12/6/2019	0.4	\$380.00	\$152.00	Participate on telephone call with J. Boo (ACG) to review modifications to AAFAF Agency Consolidation presentation for M. Gonzalez (AAFAF). (0.4)
PR	10	Stacy, Sean	12/6/2019	2.1	\$380.00	\$798.00	Revise agency savings and consolidation data for M. Gonzalez (AAFAF) to present to La Fortaleza. (2.1)
Outside - PR	10	Stacy, Sean	12/8/2019	0.4	\$380.00	\$152.00	Prepare AAFAF Status report template for week ending 12/06/19. (0.4)
PR	10	Stacy, Sean	12/9/2019	2.2	\$380.00	\$836.00	Develop functional responsibility descriptions for Gaming Commission Level 1 Organization Structure. (2.2)
PR	10	Stacy, Sean	12/9/2019	0.7	\$380.00	\$266.00	Develop Level 1 Gaming Organization Structure diagram for submission to OGP. (0.7)
PR	10	Stacy, Sean	12/9/2019	0.5	\$380.00	\$190.00	Participate on call with A. Yoshimura (ACG) to discuss sports gambling and slot machine video game systems research, level 1 organizational structure, and Hacienda meeting on 12/10/19. (0.5)
PR	10	Stacy, Sean	12/10/2019	0.6	\$380.00	\$228.00	Debrief from DNER organization structure reconciliation meeting to prepare for 12/17/19 classification review workshop. (0.6)
PR	10	Stacy, Sean	12/10/2019	0.6	\$380.00	\$228.00	Debrief from OGP meeting to develop action items and next steps related to transfer of funds and personnel from Tourism Company to Gaming Commission. (0.6)
PR	10	Stacy, Sean	12/10/2019	2.4	\$380.00	\$912.00	Participate in follow up Organization Structure reconciliation meeting with E. Pitino (DNER), S. Acosta (DNER) and C. Gonzalez (ACG) to identify and explain differences in proposed vs. current version of DNER organization structure. (2.4)
PR	10	Stacy, Sean	12/10/2019	1.7	\$380.00	\$646.00	Participate in meeting with representatives from OGP, Hacienda, Gaming Commission, and A. Yoshimura (ACG via phone) to develop process for transfer of funds and employees from Tourism Company and AIDH to new Gaming Commission structure. (1.7)
PR	10	Stacy, Sean	12/10/2019	0.2	\$380.00	\$76.00	Participate on telephone call with A Yoshimura (ACG) to review updates to Gaming Commission Financial model and develop action items for week of 12/16/19. (0.2)
PR	10	Stacy, Sean	12/10/2019	0.7	\$380.00	\$266.00	Prepare and distribute Ankura Fiscal Plan Compliance Status Report for week ending 12/06/19. (0.7)
PR	10	Stacy, Sean	12/10/2019	0.7	\$380.00	\$266.00	Prepare for 12/10/10 DNER organization structure development meeting. (0.7)
PR	10	Stacy, Sean	12/10/2019	1.2	\$380.00	\$456.00	Prepare for Gaming Commission funding transfer meeting with OGP and Hacienda. (1.2)
PR	10	Stacy, Sean	12/11/2019	1.6	\$380.00	\$608.00	Analyze Environment EQB employee roster file to gather input data for employee classification workshop and develop work plan time estimates for completion of entire DNER roster for submission to OATRH. (1.6)
PR	10	Stacy, Sean	12/11/2019	2.5	\$380.00	\$950.00	Revise and finalize JRSP and State Department transition documentation for M. Galindo (AAFAF). (2.5)
Outside - PR	10	Stacy, Sean	12/13/2019	0.4	\$380.00	\$152.00	Develop response to inquiry from C. Collazo (AAFAF) related to treatment of Bosque Modelo within Environment organization structure. (0.4)
Outside - PR	10	Stacy, Sean	12/13/2019	1.4	\$380.00	\$532.00	Develop revised Level 2 Environment Organization chart to prepare documentation for 12/17/19 structure development work session. (1.4)
Outside - PR	10	Stacy, Sean	12/13/2019	0.5	\$380.00	\$190.00	Participate on telephone call with M. Thacker (ACG) to review consolidation plan template and initiate planning for Medicaid / ASES consolidation. (0.5)
Outside - PR	10	Stacy, Sean	12/13/2019	0.8	\$380.00	\$304.00	Prepare and send communications to schedule agency meetings for week of 12/16/19 for Environment, PRITS, Gaming and OGP. (0.8)
Outside - PR	10	Stacy, Sean	12/13/2019	2.4	\$380.00	\$912.00	Review and finalize AAFAF agency transition documentation to complete agency hand off and communicate final status. (2.4)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside - PR	10	Stacy, Sean	12/14/2019	2.4	\$380.00	\$912.00	Continue to develop revised Level 2 Environment Organization chart to prepare documentation for 12/17/19 structure development, employee classification work session. (2.4)
Outside - PR	10	Stacy, Sean	12/14/2019	0.6	\$380.00	\$228.00	Prepare and distribute Ankura Fiscal Plan Compliance Status Report for week ending 12/13/19. (0.6)
Outside - PR	10	Stacy, Sean	12/15/2019	0.8	\$380.00	\$304.00	Participate on call with C. Gonzalez (ACG) to prepare agenda for 12/17/19 DNER employee classification working session. (0.8)
PR	10	Stacy, Sean	12/16/2019	2.7	\$380.00	\$1,026.00	Continue to prepare presentation for Ankura Engagement status review meeting with AAFAF on 12/18/19 on the topics of State, JRSP, Environment, PRITS, and Gaming. (2.7)
PR	10	Stacy, Sean	12/16/2019	0.6	\$380.00	\$228.00	Prepare and distribute communications to Gaming, PRITS, and AAFAF to confirm meeting plan and schedule for week of 12/16/19. (0.6)
PR	10	Stacy, Sean	12/16/2019	0.7	\$380.00	\$266.00	Prepare presentation for Ankura Engagement status review meeting with AAFAF on 12/18/19 including Transition and Dashboard. (0.7)
PR	10	Stacy, Sean	12/16/2019	0.7	\$380.00	\$266.00	Review and update JRSP consolidation plan to prepare for transition to M. Galindo (AAFAF). (0.7)
PR	10	Stacy, Sean	12/17/2019	0.4	\$380.00	\$152.00	Debrief from OPG/Gaming commission meeting to prioritize action items and document next steps. (0.4)
PR	10	Stacy, Sean	12/17/2019	1.6	\$380.00	\$608.00	Document updates to Environment employee classifications file and develop master spreadsheet following 12/17/19 working session. (1.6)
PR	10	Stacy, Sean	12/17/2019	2.2	\$380.00	\$836.00	Participate in meeting with A. Vazquez (OGP), J. Aponte (OGP), N. Hiraldo (Gaming), J. Rivera (Gaming), J. Maymo (Gaming), C. Gonzalez (ACG) and A. Yoshimura (ACG) to discuss process to develop and submit FY21 budget request. (2.2)
PR	10	Stacy, Sean	12/17/2019	3.5	\$380.00	\$1,330.00	Participate in meeting with C. Gonzalez (ACG) and representatives from DNER to develop EQB/SACA OARTH classification file. (3.5)
PR	10	Stacy, Sean	12/17/2019	0.8	\$380.00	\$304.00	Prepare for DNER OARTH Classification meeting. (0.8)
PR	10	Stacy, Sean	12/17/2019	0.8	\$380.00	\$304.00	Prepare for OGP / Gaming Commission implementation planning meeting. (0.8)
PR	10	Stacy, Sean	12/18/2019	2.9	\$380.00	\$1,102.00	Develop 18-month cash flow analysis to determine seed capital and break-even requirements for Gaming Commission. (2.9)
PR	10	Stacy, Sean	12/18/2019	0.8	\$380.00	\$304.00	Develop list of all Ankura meetings related to implementation of Gaming Commission to provide to Executive Director J. Maymo (AIDH) for inclusion in government agency status report. (0.8)
PR	10	Stacy, Sean	12/18/2019	2.2	\$380.00	\$836.00	Develop presentation materials and agenda for 12/19/19 Gaming Commission Meeting. (2.2)
PR	10	Stacy, Sean	12/18/2019	2.2	\$380.00	\$836.00	Document Environment level 2 organization structure to develop tool for Agency leaders to assign employees to the updated organization structure. (2.2)
PR	10	Stacy, Sean	12/18/2019	0.7	\$380.00	\$266.00	Participate in meeting with K. Cowherd (ACG), R. Tabor (ACG), R. Beil (ACG), J. Boo (ACG), V. Estrin (ACG), K. Fraguada (AAFAF), M. Gonzalez (AAFAF) and AAFAF project management representatives to discuss December 2019 monthly status report. (0.7)
PR	10	Stacy, Sean	12/18/2019	0.2	\$380.00	\$76.00	Participate on call with P. Cohen (V2A) to discuss development of Gaming Commission FY21 budget. (0.2)
PR	10	Stacy, Sean	12/18/2019	0.4	\$380.00	\$152.00	Participate on telephone call with C. Gonzalez (ACG) to review and finalize Environment area and division organization structure template. (0.4)
PR	10	Stacy, Sean	12/19/2019	0.7	\$380.00	\$266.00	Debrief from 12/19/19 commission meetings to prioritize action items and document next steps. (0.7)
PR	10	Stacy, Sean	12/19/2019	2.2	\$380.00	\$836.00	Participate in Gaming Commission implementation meeting with J. Maymo (Gaming), J. Irizarry (Gaming), Z. Torres (Gaming), representatives from AIDH, representatives from Puerto Rico Tourism Company, and A. Yoshimura (ACG) to discuss process to move associates into new agency structure and review

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
							projected timing for FY21 expense and revenue transactions. (2.2)
PR	10	Stacy, Sean	12/19/2019	1.2	\$380.00	\$456.00	Participate in meeting with P. Cohen (V2A), G. Cullen (V2A), R. Gonzalez (V2A), J. Maymo (Gaming), Z Torres (Gaming) and A. Yoshimura (ACG) to develop FY21 budget projection and plantamiento for Gaming Commission. (1.2)
PR	10	Stacy, Sean	12/19/2019	0.5	\$380.00	\$190.00	Prepare AAFAF Status report draft for week ending 12/20/19. (0.5)
PR	10	Stacy, Sean	12/19/2019	1.4	\$380.00	\$532.00	Prepare for 12/19/10 Gaming Commission Implementation meeting. (1.4)
Outside - PR	10	Stacy, Sean	12/20/2019	1.7	\$380.00	\$646.00	Analyze Spectrum report to benchmark revenue projections for development of Gaming Commission financial model. (1.7)
Outside - PR	10	Stacy, Sean	12/20/2019	1.4	\$380.00	\$532.00	Analyze Tourism Company Gaming Division budget data for inclusion in Gaming Commission financial model. (1.4)
Outside - PR	10	Stacy, Sean	12/20/2019	0.6	\$380.00	\$228.00	Develop and send communications to plan and schedule meetings week of 01/07/2020 with PRITS, Environment, and Gaming. (0.6)
Outside - PR	10	Stacy, Sean	12/20/2019	0.4	\$380.00	\$152.00	Finalize and distribute AAFAF status report for week ending 12/20/19. (0.4)
Outside - PR	10	Stacy, Sean	12/20/2019	0.8	\$380.00	\$304.00	Finalize documentation of Environment Level 1 and 2 Organization Structure and create visual presentation of new structure. (0.8)
Outside - PR	10	Stacy, Sean	12/20/2019	0.4	\$380.00	\$152.00	Participate on call with A. Yoshimura (ACG) to review Tourism Co. Gaming Division budget FY21/21 updates for inclusion in Gaming Commission financial model. (0.4)
Outside - PR	10	Stacy, Sean	12/20/2019	0.4	\$380.00	\$152.00	Participate on call with J. Boo (ACG) to review status of gaming commission implementation and prioritize action items for January 2020. (0.4)
Outside - PR	10	Stacy, Sean	12/20/2019	0.6	\$380.00	\$228.00	Revise Gaming Commission Organization Structure documentation (Level 1) to incorporate edits required by OGP. (0.6)
Outside - PR	10	Stacy, Sean	12/23/2019	0.5	\$380.00	\$190.00	Participate on call with A. Yoshimura (ACG) to quality control Gaming Commission reapportionment document prepared by V2A. (0.5)
Outside - PR	10	Stacy, Sean	12/23/2019	1.7	\$380.00	\$646.00	Review Gaming Commission reapportionment document and develop response to provide feedback on revenue, cost and headcount assumptions. (1.7)
PR	10	Tabor, Ryan	12/2/2019	1	\$451.25	\$451.25	Participate in planning meeting with J. Boo and K. Cowherd (ACG) to allocate resources and make plans for the Department of Education, Gaming and PRITS. (1)
PR	10	Tabor, Ryan	12/2/2019	0.5	\$451.25	\$225.63	Participate on telephone call with C. Berrios (DOH) regarding ASES / Medicaid public hearing scheduled for 12/3/19. (0.5)
PR	10	Tabor, Ryan	12/2/2019	2	\$451.25	\$902.50	Prepare Implementation project invoice for November 2019. (2)
PR	10	Tabor, Ryan	12/2/2019	2	\$451.25	\$902.50	Prepare materials to support the 12/3/19 meeting with M. Gonzalez (AAFAF) and K. Fraguada (AAFAF) to finalize Ankura project and agency transition plans. (2)
PR	10	Tabor, Ryan	12/2/2019	0.6	\$451.25	\$270.75	Prepare workstream progress report updates for AAFAF for week ending 11/29/19. (0.6)
PR	10	Tabor, Ryan	12/2/2019	1.5	\$451.25	\$676.88	Review ASES / Medicaid materials in preparation for 12/3/19 public hearing. (1.5)
PR	10	Tabor, Ryan	12/3/2019	0.9	\$451.25	\$406.13	Develop notes to summarize insights and observations from 12/3/19 ASES / Medicaid public hearing. (0.9)
PR	10	Tabor, Ryan	12/3/2019	6	\$451.25	\$2,707.50	Participate in ASES / Medicaid public hearing, including providing counsel to presenters and presenting the ASES / Medicaid benchmark findings to the Senate. (6)
PR	10	Tabor, Ryan	12/3/2019	0.8	\$451.25	\$361.00	Participate in meeting with D. Jandura (ACG), J. Schulte (ACG), J. Edwards (ACG) and S. Brickner (ACG) to debrief and plan next steps for beginning to summarize multiple work streams associated with supply chain and revenue cycle improvements for Centro Medico. (0.8)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
PR	10	Tabor, Ryan	12/3/2019	1.2	\$451.25	\$541.50	Participate in meeting with M. Gonzalez (AAFAF), K. Fraguada (AAFAF), J. Boo (ACG), S. Stacy (ACG), V. Estrin (ACG) and R. Beil (ACG) to review and finalize agency transition plan. (1.2)
PR	10	Tabor, Ryan	12/4/2019	1	\$451.25	\$451.25	Participate in general update meeting to review Scope and Focus of Services for Fiscal Plan Implementation with R. Tabor (ACG), S. Brickner (ACG) and J. Edwards (ACG). (1)
PR	10	Tabor, Ryan	12/4/2019	1.7	\$451.25	\$767.13	Participate in meeting with L. Guillen (AAFAF), R. Rivera (AAFAF), S. Brickner (ACG), D. Jandura (ACG) and multiple people from General Services Administration (GSA) to discuss proposal to create a healthcare GPO. (1.7)
PR	10	Tabor, Ryan	12/4/2019	0.3	\$451.25	\$135.38	Prepare with R. Tabor (ACG) for Wednesday meeting to review supply chain healthcare GPO proposal between AAFAF and General Services Administration (GSA). (0.3)
PR	10	Tabor, Ryan	12/5/2019	1	\$451.25	\$451.25	Participate in meeting with J. Edwards (ACG) to review Department of Family Project Transition Summary, Project Plan, and formulate strategy for AAFAF transition discussions. (1)
PR	10	Tabor, Ryan	12/5/2019	1	\$451.25	\$451.25	Participate in meeting with L. Guillen and R. Rivera (AAFAF) to discuss DOH Project Transition plans and activities. (1)
PR	10	Tabor, Ryan	12/5/2019	1.5	\$451.25	\$676.88	Participate in meeting with R. Soler (DOH) and S. Alvarez (FusionWorks) to discuss Fiscal Plan, Rightsizing Model, FY19 to FY20 Budget Bridge, and Cost Savings expectations that are to be documented in the DOH Implementation Monthly Report. (1.5)
PR	10	Tabor, Ryan	12/5/2019	1.2	\$451.25	\$541.50	Participate on telephone call with M. Thacker (ACG) to discuss observations, insights, and actions related to the 12/03/19 ASES / Medicaid public hearing. (1.2)
PR	10	Tabor, Ryan	12/5/2019	0.5	\$451.25	\$225.63	Prepare materials in support of 12/5/19 DOH Implementation Monthly Report review with R. Soler (DOH) and S. Alvarez (FusionWorks). (0.5)
PR	10	Tabor, Ryan	12/5/2019	0.7	\$451.25	\$315.88	Prepare materials in support of 12/5/19 DOH Project Transition meeting with L. Guillen and R. Rivera (AAFAF). (0.7)
Outside - PR	10	Tabor, Ryan	12/6/2019	0.5	\$451.25	\$225.63	Participate in meeting with J. Edwards and J. Schulte (ACG) to discuss next transition plan development for ASEM RCM and OR Optimization Project work streams. (0.5)
Outside - PR	10	Tabor, Ryan	12/6/2019	0.5	\$451.25	\$225.63	Participate in meeting with S. Brickner (ACG) to plan next meetings and next steps for healthcare supply chain activities in Puerto Rico the week of 12/09/19. (0.5)
Outside - PR	10	Tabor, Ryan	12/6/2019	0.5	\$451.25	\$225.63	Participate in weekly ACG meeting with D. Jandura (ACG), M. Thacker (ACG), J. Edwards (ACG) and S. Brickner (ACG) to discuss next steps in wrapping up our projects with supply chain and revenue cycle in Puerto Rico. (0.5)
Outside - PR	10	Tabor, Ryan	12/9/2019	1	\$451.25	\$451.25	Participate in meeting with J. Edwards (ACG) and J. Schulte (ACG) to plan and develop outline for DOH OR Optimization and Hospital Overview Transition Summary, Project Plan, and formulate strategy for AAFAF transition discussions. (1)
Outside - PR	10	Tabor, Ryan	12/9/2019	4	\$451.25	\$1,805.00	Prepare Implementation project invoice for November 2019. (4)
Outside - PR	10	Tabor, Ryan	12/9/2019	2	\$451.25	\$902.50	Prepare Implementation project invoice for October 2019. (2)
Outside - PR	10	Tabor, Ryan	12/10/2019	0.5	\$451.25	\$225.63	Participate on a telephone call with M. Thacker (ACG) to discuss key content elements of the DOH Hospital Overview Transition Summary for AAFAF transition. (0.5)
Outside - PR	10	Tabor, Ryan	12/10/2019	3.5	\$451.25	\$1,579.38	Prepare Implementation project invoice for November 2019. (3.5)
Outside - PR	10	Tabor, Ryan	12/11/2019	2	\$451.25	\$902.50	Prepare Implementation project invoice for October 2019. (2)
Outside - PR	10	Tabor, Ryan	12/12/2019	2	\$451.25	\$902.50	Prepare Implementation project invoice for October 2019. (2)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside - PR	10	Tabor, Ryan	12/13/2019	0.5	\$451.25	\$225.63	Participate in meeting to review DOH project closure documentation content to support DOH Supply Chain work stream with M. Thacker (ACG), J. Edwards (ACG) and D. Jandura (ACG). (0.5)
Outside - PR	10	Tabor, Ryan	12/13/2019	0.5	\$451.25	\$225.63	Participate in meeting with J. Edwards (ACG) to finalize Department of Family Project Transition Summary and November 2019 Implementation Plan review for AAFAF transition. (0.5)
Outside - PR	10	Tabor, Ryan	12/13/2019	0.5	\$451.25	\$225.63	Participate in weekly call with Ankura team to update status on recent progress in DOH Supply Chain work stream with J. Edwards (ACG), M. Thacker (ACG) and D. Jandura (ACG). (0.5)
Outside - PR	10	Tabor, Ryan	12/13/2019	0.5	\$451.25	\$225.63	Prepare for meeting and activities the week of 12/16/19 related to the ASG team supporting the DOH Supply Chain work stream with D. Jandura (ACG). (0.5)
Outside - PR	10	Tabor, Ryan	12/13/2019	1	\$451.25	\$451.25	Prepare template for 12/18/19 Ankura transition progress and portfolio review with K. Fraguada (AAFAF) and M. Gonzalez (AAFAF). (1)
Outside - PR	10	Tabor, Ryan	12/13/2019	0.8	\$451.25	\$361.00	Provide senior level review and quality control of DOH OR Optimization and Hospital Overview Transition Summaries. (0.8)
PR	10	Tabor, Ryan	12/16/2019	1	\$451.25	\$451.25	Prepare Implementation project invoice for October 2019. (1)
PR	10	Tabor, Ryan	12/16/2019	1.1	\$451.25	\$496.38	Prepare materials for 12/17/19 discussion of ASG medical supply chain and procurement work streams with C. Freire (ASG). (1.1)
PR	10	Tabor, Ryan	12/16/2019	1.4	\$451.25	\$631.75	Prepare materials for 12/18/19 Ankura transition progress and portfolio review with K. Fraguada (AAFAF) and M. Gonzalez (AAFAF). (1.4)
PR	10	Tabor, Ryan	12/16/2019	0.9	\$451.25	\$406.13	Provide senior level review and quality control of DOH ASEM RCM RFP Evaluation deliverable for AAFAF. (0.9)
PR	10	Tabor, Ryan	12/17/2019	1	\$451.25	\$451.25	Participate in meeting with J. Edwards (ACG) and L. Guillen and R. Rivera (AAFAF) regarding ASEM OR transition plan. (1)
PR	10	Tabor, Ryan	12/17/2019	1	\$451.25	\$451.25	Participate in meeting with L. Guillen and R. Rivera (AAFAF) to discuss DOH Project Transition plans and activities. (1)
PR	10	Tabor, Ryan	12/17/2019	1	\$451.25	\$451.25	Participate in meeting with R. Rivera (AAFAF) to discuss DOH ASES / Medicaid workstream progress. (1)
PR	10	Tabor, Ryan	12/17/2019	0.4	\$451.25	\$180.50	Participate on telephone call with C. Berrios (DOH) to discuss current status and next steps of the ASES / Medicaid consolidation workstream. (0.4)
PR	10	Tabor, Ryan	12/17/2019	0.9	\$451.25	\$406.13	Provide senior level review and quality control of DOH ASEM RCM RFP Evaluation deliverable for AAFAF. (0.9)
PR	10	Tabor, Ryan	12/17/2019	1.1	\$451.25	\$496.38	Provide senior level review and quality control of DOH OR Optimization Transition Summary and supporting documentation. (1.1)
PR	10	Tabor, Ryan	12/17/2019	1.8	\$451.25	\$812.25	Revise materials in preparation for 12/18/19 Ankura transition progress and portfolio review with K. Fraguada (AAFAF) and M. Gonzalez (AAFAF). (1.8)
PR	10	Tabor, Ryan	12/18/2019	1.1	\$451.25	\$496.38	Participate in meeting with J. Edwards (ACG) and R. Nieves (ASEM) to review the DOH OR Optimization Transition Summary and Hospital Overview to complete in-person transition meeting. (1.1)
PR	10	Tabor, Ryan	12/18/2019	0.7	\$451.25	\$315.88	Participate in meeting with K. Cowherd (ACG), R. Beil (ACG), S. Stacy (ACG), J. Boo (ACG), V. Estrin (ACG), K. Fraguada (AAFAF), M. Gonzalez (AAFAF) and AAFAF project management representatives to discuss December 2019 monthly status report. (0.7)
PR	10	Tabor, Ryan	12/18/2019	0.3	\$451.25	\$135.38	Participate in meeting with M. Gonzalez (AAFAF) regarding Ankura transition expectations. (0.3)
PR	10	Tabor, Ryan	12/18/2019	0.2	\$451.25	\$90.25	Participate on call with J. Edwards (ACG) regarding next steps and preparation for RCM RFP Evaluation II document. (0.2)
PR	10	Tabor, Ryan	12/18/2019	1.8	\$451.25	\$812.25	Prepare DOH OR Optimization Transition Summary and Hospital Overview for review with R. Nieves (ASEM) on 12/18/19. (1.8)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
PR	10	Tabor, Ryan	12/18/2019	1	\$451.25	\$451.25	Prepare Implementation project invoice for November 2019. (1)
PR	10	Tabor, Ryan	12/19/2019	0.4	\$451.25	\$180.50	Participate in meeting with J. Batlle (ACG) to discuss revenue cycle RFP process and status. (0.4)
PR	10	Tabor, Ryan	12/19/2019	1.6	\$451.25	\$722.00	Provide senior level review, revisions, and quality control of DOH ASEM RCM RFP Evaluation deliverable for AAFAF. (1.6)
Outside - PR	10	Tabor, Ryan	12/20/2019	0.5	\$451.25	\$225.63	Debrief from review of ASEM Revenue Cycle Phase II RFP Selection analysis with D. Jandura (ACG) and J. Edwards (ACG) supporting DOH Revenue Cycle work stream. (0.5)
Outside - PR	10	Tabor, Ryan	12/20/2019	0.3	\$451.25	\$135.38	Debrief on meetings and activities from current week in Puerto Rico with AAFAF and Centro Medico with D. Jandura (ACG) supporting the DOH Revenue Cycle work stream. (0.3)
Outside - PR	10	Tabor, Ryan	12/20/2019	0.9	\$451.25	\$406.13	Participate in review of ASEM Revenue Cycle Phase II RFP Selection analysis with J. Matta (ASEM), R. Nieves (ASEM), D. Jandura (ACG), J. Edwards (ACG) and B. Gonzalez (AAFAF) supporting DOH Revenue Cycle work stream. (0.9)
Outside - PR	10	Tabor, Ryan	12/20/2019	0.6	\$451.25	\$270.75	Participate on weekly ACG update call covering deliverables for week of 12/16/19 to AAFAF leadership with D. Jandura (ACG), M. Thacker (ACG) and J. Edwards (ACG) supporting DOH Supply Chain work stream. (0.6)
Outside - PR	10	Tabor, Ryan	12/23/2019	2	\$451.25	\$902.50	Provide senior level oversight and deliverable quality control review and updates to the DOH Transition Packages (DOH Hospitals, OR Utilization Optimization, Supply Chain and Procurement) for AAFAF. (2)
Outside - PR	10	Tabor, Ryan	12/26/2019	1.5	\$451.25	\$676.88	Provide senior level oversight and deliverable quality control review and updates to the DOH Transition Packages (DOH Hospitals, OR Utilization Optimization, Supply Chain and Procurement) for AAFAF. (1.5)
Outside - PR	10	Tabor, Ryan	12/27/2019	2.2	\$451.25	\$992.75	Provide senior level oversight and deliverable quality control review and updates to the DOH Transition Packages (DOH Hospitals, OR Utilization Optimization, Supply Chain and Procurement) for AAFAF. (2.2)
Outside - PR	10	Tabor, Ryan	12/30/2019	2	\$451.25	\$902.50	Provide senior level oversight and deliverable quality control review and updates to the DOH Transition Packages (DOH Hospitals, OR Utilization Optimization, Supply Chain and Procurement) for AAFAF. (2)
Outside - PR	10	Tabor, Ryan	12/31/2019	0.4	\$451.25	\$180.50	Prepare and send email communication to R. Rivera (AAFAF) and representatives of AAFAF with DOH Transition Package deliverables. (0.4)
Outside - PR	10	Tabor, Ryan	12/31/2019	1.6	\$451.25	\$722.00	Senior level oversight and deliverable quality control review and updates to the DOH Transition Packages (DOH Hospitals, OR Utilization Optimization, Supply Chain and Procurement) for AAFAF. (1.8)
Outside - PR	20	Thacker, Mike	12/5/2019	6.5	\$380.00	\$2,470.00	Conduct research regarding questions asked by the FOMB on the ASES/Medicaid Assessment. (6.5)
Outside - PR	20	Thacker, Mike	12/5/2019	2.1	\$380.00	\$798.00	Develop response to questions asked by the FOMB on the ASES/Medicaid Assessment. (2.1)
Outside - PR	20	Thacker, Mike	12/5/2019	0.6	\$380.00	\$228.00	Participate in meeting with C. Berrios (DOH) to review progress for the week and discuss next steps on the Medicaid/ASES assessment. (0.6)
Outside - PR	20	Thacker, Mike	12/5/2019	1.2	\$380.00	\$456.00	Participate on telephone call with R. Tabor (ACG) to discuss observations, insights, and actions related to the 12/03/19 ASES / Medicaid public hearing. (1.2)
Outside - PR	20	Thacker, Mike	12/5/2019	1.4	\$380.00	\$532.00	Review progress on the ASES/Medicaid assessment and identify next steps. (1.4)
Outside - PR	20	Thacker, Mike	12/6/2019	0.5	\$380.00	\$190.00	Participate in meeting with D. Jandura (ACG), S. Brickner (ACG), J. Edwards (ACG) and R. Tabor (ACG) to discuss next steps in transitioning select projects with supply chain and revenue cycle. (0.5)
Outside - PR	20	Thacker, Mike	12/9/2019	2.5	\$380.00	\$950.00	Conduct research on consolidation effort phases and timelines in preparation for the ASES/Medicaid consolidation next steps following official approval. (2.5)
Outside - PR	20	Thacker, Mike	12/9/2019	0.9	\$380.00	\$342.00	Update AAFAF weekly report for week ending 12/6/19 with ASES/Medicaid progress. (0.9)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside - PR	20	Thacker, Mike	12/9/2019	1.1	\$380.00	\$418.00	Update the December 2019 DOH monthly implementation report with information related to the ASES/Medicaid consolidation effort. (1.1)
Outside - PR	20	Thacker, Mike	12/10/2019	2.6	\$380.00	\$988.00	Develop the Hospital Transformation transition document based on work completed as part of the Revenue Cycle and Supply Chain Management work streams. (2.6)
Outside - PR	20	Thacker, Mike	12/10/2019	0.5	\$380.00	\$190.00	Participate on a telephone call with R. Tabor (ACG) to discuss key content elements of the DOH Hospital Overview Transition Summary for AAFAF transition. (0.5)
Outside - PR	20	Thacker, Mike	12/10/2019	2.4	\$380.00	\$912.00	Review notes and consolidate documents related to the Revenue Cycle Management work stream in preparation for developing the RCM transition document. (2.4)
Outside - PR	20	Thacker, Mike	12/11/2019	1.8	\$380.00	\$684.00	Conduct research on prior work completed as part of the Revenue Cycle work stream and the broader hospital transformation effort. (1.8)
Outside - PR	20	Thacker, Mike	12/11/2019	0.3	\$380.00	\$114.00	Participate on a telephone call with J. Edwards (ACG) on work completed as part of the Revenue Cycle Management work stream and what can be included in the transition document. (0.3)
Outside - PR	20	Thacker, Mike	12/11/2019	3.6	\$380.00	\$1,368.00	Updated the Hospital Transformation transition document based on work completed as part of the Revenue Cycle and Supply Chain Management work streams. (3.6)
Outside - PR	20	Thacker, Mike	12/12/2019	2.8	\$380.00	\$1,064.00	Plan for a potential consolidation of ASES and Medicaid by reviewing related documents and consolidation formats. (2.8)
Outside - PR	20	Thacker, Mike	12/12/2019	2	\$380.00	\$760.00	Review and update the DOH Hospital Transformation transition document (2)
Outside - PR	20	Thacker, Mike	12/13/2019	0.5	\$380.00	\$190.00	Participate in meeting to review DOH project closure documentation content to support DOH Supply Chain work stream and Revenue Cycle work stream with D. Jandura (ACG), J. Edwards (ACG) and R. Tabor (ACG). (0.5)
Outside - PR	20	Thacker, Mike	12/13/2019	0.5	\$380.00	\$190.00	Participate in weekly call with Ankura team to update status on recent progress in DOH Supply Chain work stream with J. Edwards (ACG), D. Jandura (ACG) and R. Tabor (ACG). (0.5)
Outside - PR	20	Thacker, Mike	12/13/2019	0.5	\$380.00	\$190.00	Participate on telephone call with S. Stacy (ACG) to review consolidation plan template and discuss planning for Medicaid/ASES consolidation. (0.5)
Outside - PR	20	Thacker, Mike	12/13/2019	3	\$380.00	\$1,140.00	Update the DOH Supply Chain work stream and Revenue Cycle work stream transition document and insert graphics representing prior work completed and opportunities for future work efforts. (3)
Outside - PR	20	Thacker, Mike	12/16/2019	2.5	\$380.00	\$950.00	Review and update the DOH Revenue Cycle and Supply Chain Management Overview transition document. (2.5)
Outside - PR	20	Thacker, Mike	12/16/2019	0.9	\$380.00	\$342.00	Update the ASES/Medicaid consolidation effort weekly status report for week ending 12/13/19 for AAFAF. (0.9)
Outside - PR	20	Thacker, Mike	12/16/2019	1.3	\$380.00	\$494.00	Update the ASES/Medicaid Consolidation portion of the Ankura Engagement Overview for AAFAF document. (1.3)
Outside - PR	20	Thacker, Mike	12/17/2019	1.4	\$380.00	\$532.00	Plan for the ASES/Medicaid Consolidation following official approval and develop next steps. (1.4)
Outside - PR	20	Thacker, Mike	12/17/2019	2	\$380.00	\$760.00	Review and update the DOH Hospital Transformation Project Transition Summary v2. (2)
Outside - PR	20	Thacker, Mike	12/17/2019	2	\$380.00	\$760.00	Review the ASEM OR Transition Summary document. (2)
Outside - PR	20	Thacker, Mike	12/18/2019	1.6	\$380.00	\$608.00	Review and update the DOH Hospital Transformation Project Transition Summary v2. (1.6)
Outside - PR	20	Thacker, Mike	12/18/2019	3.4	\$380.00	\$1,292.00	Update the ASES/Medicaid Consolidation project plan document. (3.4)
Outside - PR	20	Thacker, Mike	12/19/2019	2	\$380.00	\$760.00	Review and update the DOH Hospital Transformation Project Transition Summary v2. (2)
Outside - PR	20	Thacker, Mike	12/19/2019	3.5	\$380.00	\$1,330.00	Update the ASES/Medicaid Consolidation project plan XLS document (3.5)
Outside - PR	20	Thacker, Mike	12/20/2019	0.6	\$380.00	\$228.00	Participate on weekly ACG update call covering deliverables for week of 12/16/19 to AAFAF leadership with D. Jandura (ACG), R. Tabor (ACG) and J. Edwards (ACG) supporting DOH Supply Chain work stream. (0.6)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside - PR	20	Thacker, Mike	12/20/2019	1.5	\$380.00	\$570.00	Review and update the DOH Hospital Transformation Project Transition Summary v2. (1.5)
Outside - PR	20	Thacker, Mike	12/20/2019	1.8	\$380.00	\$684.00	Review key activities and outcomes from week of 12/16/19 related to ASES Diagnostics and Evaluation Plan work streams to prepare for upcoming agency meetings and deliverables. (1.8)
Outside - PR	20	Thacker, Mike	12/20/2019	0.4	\$380.00	\$152.00	Update the ASES/Medicaid consolidation effort weekly status report for week ending 12/20/29 for AAFAF. (0.4)
Outside - PR	20	Thacker, Mike	12/20/2019	1.5	\$380.00	\$570.00	Update the ASES/Medicaid Consolidation project plan XLS document. (1.5)
Outside - PR	20	Thacker, Mike	12/23/2019	2	\$380.00	\$760.00	Review and update the Revenue Cycle and Supply Chain Management Overview transition document. (2)
Outside - PR	20	Thacker, Mike	12/23/2019	0.9	\$380.00	\$342.00	Update the ASES/Medicaid consolidation effort weekly status report for week ending 12/20/19 for AAFAF. (0.9)
Outside - PR	20	Thacker, Mike	12/23/2019	1.3	\$380.00	\$494.00	Update the ASES/Medicaid Consolidation portion of the Ankura Engagement Overview for AAFAF document. (1.3)
Outside - PR	20	Thacker, Mike	12/26/2019	3	\$380.00	\$1,140.00	Revise the Revenue Cycle and Supply Chain Management Overview transition document. (3)
Outside - PR	20	Thacker, Mike	12/27/2019	3.6	\$380.00	\$1,368.00	Revise the Revenue Cycle and Supply Chain Management Overview transition document. (3.6)
Outside - PR	20	Thacker, Mike	12/30/2019	3.5	\$380.00	\$1,330.00	Revise the Revenue Cycle and Supply Chain Management Overview transition document. (3.5)
PR	10	Yoshimura, Arren	12/2/2019	2.1	\$332.50	\$698.25	Create all up worksheet to aggregate all four revenue streams into one sheet for Gaming Commission financial model. (2.1)
PR	10	Yoshimura, Arren	12/2/2019	1.2	\$332.50	\$399.00	Prepare for Retiro meetings and review of new Custody Agreement fee cap language sent by C. Pacheco (Bank of New York Mellon). (1.2)
PR	10	Yoshimura, Arren	12/3/2019	0.7	\$332.50	\$232.75	Debrief from Gaming Commission meeting to organize action items and prepare for follow up meeting the morning of 12/4/19. (0.7)
PR	10	Yoshimura, Arren	12/3/2019	0.8	\$332.50	\$266.00	Develop work stream milestones for sports gambling and 257 for work plan presentation. (0.8)
PR	10	Yoshimura, Arren	12/3/2019	1.6	\$332.50	\$532.00	Incorporate feedback from meeting with V. Ortiz, J. Rivera, and Z. Torres (AIDH) into financial model (1.6)
PR	10	Yoshimura, Arren	12/3/2019	0.8	\$332.50	\$266.00	Input headcount and personnel cost estimates into Gaming Commission financial model. (0.8)
PR	10	Yoshimura, Arren	12/3/2019	0.8	\$332.50	\$266.00	Participate in meeting with C. Quintana (AIDH) to review the IT work stream leadership responsibilities for the new Gaming Commission. (0.8)
PR	10	Yoshimura, Arren	12/3/2019	0.4	\$332.50	\$133.00	Participate in meeting with H. Martinez (AAFAF) to discuss pending legal items for Banco Popular and Bank of New York Mellon contracts. (0.4)
PR	10	Yoshimura, Arren	12/3/2019	2.1	\$332.50	\$698.25	Participate in meeting with V. Ortiz, J. Rivera, and Z. Torres (AIDH) to discuss OGP meeting, preliminary organizational structure, and new revenue stream cost implications. (2.1)
PR	10	Yoshimura, Arren	12/3/2019	0.3	\$332.50	\$99.75	Participate on telephone call with A. Billoch (PMA) to discuss challenges with the garnishment opinion requested by Banco Popular. (0.3)
PR	10	Yoshimura, Arren	12/3/2019	0.4	\$332.50	\$133.00	Participate on telephone call with representatives from Alight to discuss upcoming participant mailings, pending contract items, and amendments necessary for the Alight contract. (0.4)
PR	10	Yoshimura, Arren	12/3/2019	1.2	\$332.50	\$399.00	Prepare for OGP and Gaming Commission meeting, align agenda, and structure conversation with S. Stacy (ACG). (1.2)
PR	10	Yoshimura, Arren	12/3/2019	0.4	\$332.50	\$133.00	Review of proposed language around the PROMESA opinion sent by A. Sax-Bolder (OMM). (0.4)
PR	10	Yoshimura, Arren	12/3/2019	0.4	\$332.50	\$133.00	Review proposed amendment to address loan garnishment implementation and ongoing services by Alight sent by Z. Ballard (Alight). (0.4)
PR	10	Yoshimura, Arren	12/3/2019	0.6	\$332.50	\$199.50	Review Technology work stream tasks and due dates to prepare for meeting with C. Quintana (AIDH). (0.6)
PR	10	Yoshimura, Arren	12/4/2019	0.6	\$332.50	\$199.50	Create positive consent to garnishment language for participant distribution forms. (0.6)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
PR	10	Yoshimura, Arren	12/4/2019	0.8	\$332.50	\$266.00	Debrief from meeting with J. Rivera (AIDH) and incorporate feedback into preparation for OGP meeting with S. Stacy. (0.8)
PR	10	Yoshimura, Arren	12/4/2019	0.4	\$332.50	\$133.00	Debrief from meetings with L. Collazo (the Retirement Board) and A. Rodriguez (Retiro) and align next steps and action items. (0.4)
PR	10	Yoshimura, Arren	12/4/2019	1.2	\$332.50	\$399.00	Participate in meeting with A. Rodriguez (Retiro) to discuss pending items for Banco Popular and Bank of New York Mellon contracts. (1.2)
PR	10	Yoshimura, Arren	12/4/2019	2.4	\$332.50	\$798.00	Participate in meeting with J. Rivera (AIDH) and S. Stacy (AGC) to discuss agenda and topics for OGP meeting. (2.4)
PR	10	Yoshimura, Arren	12/4/2019	1.5	\$332.50	\$498.75	Participate in meeting with L. Collazo (the Retirement Board) to discuss pending contract items, garnishment opinion progress, distribution form revision, and retirement coordinator training. (1.5)
PR	10	Yoshimura, Arren	12/4/2019	1.4	\$332.50	\$465.50	Participate in meeting with S. Stacy (ACG), representatives from OGP, representatives from AIDH, and representatives from the Puerto Rico Tourism Company to discuss the structure of the new Gaming Commission, necessary artifacts for an FOMB budgetary request, and next steps to establish structure and formulate a business case. (1.4)
PR	10	Yoshimura, Arren	12/4/2019	0.4	\$332.50	\$133.00	Review Gaming Commission presentation for OGP meeting. (0.4)
PR	10	Yoshimura, Arren	12/4/2019	1.1	\$332.50	\$365.75	Review promissory notes sent by A. Billoch (PMA) to understand which loans allow acceleration of payback upon termination and which ones do not. (1.1)
PR	10	Yoshimura, Arren	12/5/2019	0.4	\$332.50	\$133.00	Correspond with R. Cabrera and I. Colon (Banco Popular) to discuss contract revisions, fee schedule, and OMM opinions necessary to finalize and execute agreements. (0.4)
PR	10	Yoshimura, Arren	12/5/2019	1.1	\$332.50	\$365.75	Create formatting macros to facilitate revision and protection of Gaming Commission financial model. (1.1)
PR	10	Yoshimura, Arren	12/5/2019	0.6	\$332.50	\$199.50	Debrief from OGP meeting to organize notes and align tasks due for PP submission and initial startup cost calculations. (0.6)
PR	10	Yoshimura, Arren	12/5/2019	0.8	\$332.50	\$266.00	Participate in a meeting with B. Fernandez (AAFAF) to review high priority items and tasks for contracting and implementation. (0.8)
PR	10	Yoshimura, Arren	12/5/2019	0.6	\$332.50	\$199.50	Participate in meeting with B. Fernandez, I. Caraballo, and C. Yamin (AAFAF) to discuss press and participant communications for 106 announcement and enrollment window launch. (0.6)
PR	10	Yoshimura, Arren	12/5/2019	0.6	\$332.50	\$199.50	Participate in meeting with H. Martinez (AAFAF) to discuss priority items on pending contracts, Alight garnishment amendment and additional reviews. (0.6)
PR	10	Yoshimura, Arren	12/5/2019	0.6	\$332.50	\$199.50	Participate in meeting with representatives from Alight to discuss pending technology and demographic items, and communications over the next several weeks. (0.6)
PR	10	Yoshimura, Arren	12/5/2019	2.1	\$332.50	\$698.25	Participate in meeting with S. Stacy (ACG), representatives from OGP, J. Maymo and Z. Torres (AIDH), I. Ortiz (Tourism), and P. Cohen (V2A) to discuss the PP process, organizational structure draft and startup costs for the new Gaming Commission. (2.1)
PR	10	Yoshimura, Arren	12/5/2019	0.3	\$332.50	\$99.75	Participate on a call with K. May (Alight) to discuss garnishment amendment to the Alight contract. (0.3)
PR	10	Yoshimura, Arren	12/5/2019	0.4	\$332.50	\$133.00	Participate on telephone call with representatives from Bank of New York Mellon, representatives from Alight, and R. Cabrera (Banco Popular) to discuss enrollment window and asset live date dependencies. (0.4)
PR	10	Yoshimura, Arren	12/5/2019	0.9	\$332.50	\$299.25	Review FY20 Ley70 and Ley257 budgets sent by G. Gonzalez (Tourism) and incorporation into the Gaming Commission financial model. (0.9)
PR	10	Yoshimura, Arren	12/5/2019	0.4	\$332.50	\$133.00	Review priority items for enrollment window and ongoing live date sent by K. May (Alight). (0.4)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
PR	10	Yoshimura, Arren	12/6/2019	0.4	\$332.50	\$133.00	Correspond with K. May (Alight) regarding participant facing communications and press coverage of the Plan 106 enrollment window launch. (0.4)
PR	10	Yoshimura, Arren	12/6/2019	1.1	\$332.50	\$365.75	Format workbook with agency savings targets and consolidation effort details for AAFAF presentation. (1.1)
PR	10	Yoshimura, Arren	12/6/2019	0.4	\$332.50	\$133.00	Participate in meeting with B. Fernandez (AAFAF) to discuss round table format, BPAS default investment option, and pending contract items. (0.4)
PR	10	Yoshimura, Arren	12/6/2019	2.6	\$332.50	\$864.50	Participate in meeting with I. Irizarry and I. Ortiz (Tourism) to discuss the financial and operational aspects of sports gambling. (2.6)
Outside - PR	10	Yoshimura, Arren	12/7/2019	1.5	\$332.50	\$498.75	Review tasks and accomplishments for the week and plan meetings and tasks for the following week. (1.5)
Outside - PR	10	Yoshimura, Arren	12/7/2019	0.5	\$332.50	\$166.25	Update weekly status report for the week of 12/2/19. (0.5)
Outside - PR	10	Yoshimura, Arren	12/9/2019	0.4	\$332.50	\$133.00	Compile 2019 and 2020 milestones and projections for H. Martinez (AAFAF) for transition period extension. (0.4)
Outside - PR	10	Yoshimura, Arren	12/9/2019	0.4	\$332.50	\$133.00	Correspond with L. Collazo (the Retirement Board) and A. Billoch (PMA) regarding alternative garnishment options and projected fees for the plan implementation and administration. (0.4)
Outside - PR	10	Yoshimura, Arren	12/9/2019	0.5	\$332.50	\$166.25	Participate on call with S. Stacy (ACG) to discuss sports gambling and slot machine video game systems research, level 1 organizational structure, and Hacienda meeting on 12/10/19. (0.5)
Outside - PR	10	Yoshimura, Arren	12/9/2019	1.6	\$332.50	\$532.00	Review of Illinois Gaming Board Annual Report to research comparable financial figures for Puerto Rico. (1.6)
Outside - PR	10	Yoshimura, Arren	12/9/2019	1.2	\$332.50	\$399.00	Review of Statista gambling dossier to research comparable financial figures for Puerto Rico. (1.2)
Outside - PR	10	Yoshimura, Arren	12/9/2019	1.1	\$332.50	\$365.75	Review participant announcement letter, participant website, and retirement coordinator toolkit letter prepared by Alight. (1.1)
Outside - PR	10	Yoshimura, Arren	12/9/2019	2.3	\$332.50	\$764.75	Review Pennsylvania Gaming Control Board Annual Report, and Fantasy Sports report to research comparable financial figures for Puerto Rico (2.3)
Outside - PR	10	Yoshimura, Arren	12/9/2019	0.9	\$332.50	\$299.25	Review Scientific Games presentation and research Rhode Island sports gambling revenues for comparable financial figures for Puerto Rico. (0.9)
Outside - PR	10	Yoshimura, Arren	12/10/2019	0.2	\$332.50	\$66.50	Correspond with I. Colon (Banco Popular) regarding fee schedule, Deed of Trust edits, and PROMESA opinion needed to finalize Banco Popular contracts. (0.2)
Outside - PR	10	Yoshimura, Arren	12/10/2019	0.4	\$332.50	\$133.00	Correspond with I. Colon (Banco Popular), L. Collazo (the Retirement Board), and B. Fernandez (AAFAF) regarding pending contract items for Banco Popular, and Bank of New York Mellon contracts. (0.4)
Outside - PR	10	Yoshimura, Arren	12/10/2019	1.6	\$332.50	\$532.00	Create workbook to track state gaming board comparable figures to baseline Puerto Rico financial figures. (1.6)
Outside - PR	10	Yoshimura, Arren	12/10/2019	0.3	\$332.50	\$99.75	Participate on call with B. Fernandez (AAFAF) to discuss priority items for Banco Popular contract meeting scheduled for 12/12/19. (0.3)
Outside - PR	10	Yoshimura, Arren	12/10/2019	1.7	\$332.50	\$565.25	Participate on call with representatives from OGP, Hacienda, Gaming Commission, and S. Stacy (ACG) to develop process for transfer of funds and employees from Tourism Company and AIDH to new Gaming Commission structure. (1.7)
Outside - PR	10	Yoshimura, Arren	12/10/2019	1.5	\$332.50	\$498.75	Participate on telephone call with representatives from Alight, and C. Tirado and H. Rivera (Retiro) to discuss pending technology issues, demographic corrections, and reconciliation progress. (1.5)
Outside - PR	10	Yoshimura, Arren	12/10/2019	0.2	\$332.50	\$66.50	Participate on telephone call with S. Stacy (ACG) to review updates to Gaming Commission Financial model and develop action items for week of 12/16/19. (0.2)
Outside - PR	10	Yoshimura, Arren	12/10/2019	0.7	\$332.50	\$232.75	Participate on telephone meeting with A. Rodriguez (Retiro) to discuss pending legal items to finalize Bank of New York Mellon and Banco Popular contracts. (0.7)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside - PR	10	Yoshimura, Arren	12/10/2019	0.3	\$332.50	\$99.75	Prepare for meeting with A. Rodriguez (Retiro) to discuss pending legal items needed to finalize contracts. (0.3)
Outside - PR	10	Yoshimura, Arren	12/10/2019	0.2	\$332.50	\$66.50	Review newspaper article written about the enrollment window launch of Plan 106. (0.2)
Outside - PR	10	Yoshimura, Arren	12/10/2019	0.3	\$332.50	\$99.75	Review of level 1 organizational structure sent by S. Stacy (ACG) for PP consideration by OGP. (0.3)
Outside - PR	10	Yoshimura, Arren	12/10/2019	0.8	\$332.50	\$266.00	Review of updated fee schedule and red lined Additional Services Agreement and correspond with by I. Colon (Banco Popular) regarding the documents. (0.8)
Outside - PR	10	Yoshimura, Arren	12/13/2019	0.4	\$332.50	\$133.00	Correspond with A. Rodriguez (Retiro) to discuss final edits to the Bank of New York Mellon contract, final edits to the Banco Popular contracts, and status of the Homero opinions. (0.4)
Outside - PR	10	Yoshimura, Arren	12/14/2019	0.6	\$332.50	\$199.50	Review tasks and accomplishments for the week of 12/9/19 and plan meetings and tasks for the week of 12/16/19. (0.6)
Outside - PR	10	Yoshimura, Arren	12/14/2019	0.5	\$332.50	\$166.25	Update weekly status report for the week of 12/9/19. (0.5)
PR	10	Yoshimura, Arren	12/16/2019	1.9	\$332.50	\$631.75	Participate in meeting with A. Rodriguez (Retiro) to discuss pending items for Banco Popular and Bank of New York Mellon contracts. (1.9)
PR	10	Yoshimura, Arren	12/16/2019	0.6	\$332.50	\$199.50	Prepare for meeting with A. Rodriguez (Retiro) to discuss pending legal items needed to finalize contracts. (0.6)
PR	10	Yoshimura, Arren	12/16/2019	0.5	\$332.50	\$166.25	Review edits made to the OMM opinion by I. Colon (Banco Popular). (0.5)
PR	10	Yoshimura, Arren	12/16/2019	0.6	\$332.50	\$199.50	Review the Homero legal opinion sent by A. Rodriguez (Retiro). (0.6)
PR	10	Yoshimura, Arren	12/16/2019	0.4	\$332.50	\$133.00	Update retirement plan status report for AAFAF meeting. (0.4)
PR	10	Yoshimura, Arren	12/17/2019	0.3	\$332.50	\$99.75	Correspond with I. Colon and R. Cabrera (Banco Popular) regarding the contract maximum clause and out of pocket expenses. (0.3)
PR	10	Yoshimura, Arren	12/17/2019	2.2	\$332.50	\$731.50	Participate in meeting with A. Vazquez (OGP), J. Aponte (OGP), N. Hiraldo (Gaming), J. Rivera (Gaming), J. Maymo (Gaming), C. Gonzalez (ACG) and S. Stacy (ACG) to discuss process to develop and submit FY21 budget request. (2.2)
PR	10	Yoshimura, Arren	12/17/2019	0.3	\$332.50	\$99.75	Participate in meeting with B. Fernandez (AAFAF) to discuss critical contract items and potential delay implications. (0.3)
PR	10	Yoshimura, Arren	12/17/2019	2.7	\$332.50	\$897.75	Participate in meeting with H. Rivera (Retiro) and E. Kaufmann (Alight) to discuss demographic issues and potential fixes to Retiro receiving poor data from agencies. (2.7)
PR	10	Yoshimura, Arren	12/17/2019	0.6	\$332.50	\$199.50	Participate on call with A. Rodriguez (Retiro) to discuss how to execute Bank of New York Mellon contract with mandatory clause challenges. (0.6)
PR	10	Yoshimura, Arren	12/17/2019	0.2	\$332.50	\$66.50	Participate on call with I. Colon (Banco Popular) to discuss pending items for execution of Banco Popular contracts. (0.2)
PR	10	Yoshimura, Arren	12/17/2019	0.2	\$332.50	\$66.50	Participate on call with J. Rivera (AIDH) to discuss financial projections for the OGP meeting. (0.2)
PR	10	Yoshimura, Arren	12/17/2019	0.6	\$332.50	\$199.50	Prepare for OGP and Gaming Commission meeting to discuss FY21 budgetary process and documents needed for FOMB fund distribution approval. (0.6)
PR	10	Yoshimura, Arren	12/17/2019	0.4	\$332.50	\$133.00	Review FY19-FY20 Budget vs. Actual numbers to date sent by G. Gonzalez (Tourism). (0.4)
PR	10	Yoshimura, Arren	12/17/2019	1.1	\$332.50	\$365.75	Review latest Deed of Trust, Additional Services Agreement, and Fee Schedules sent by R. Cabrera (Banco Popular). (1.1)
PR	10	Yoshimura, Arren	12/17/2019	0.6	\$332.50	\$199.50	Review OGP and Fortaleza approvals sent by R. Rodriguez (Retiro) and ensure contract cap alignment with approved numbers. (0.6)
PR	10	Yoshimura, Arren	12/17/2019	0.3	\$332.50	\$99.75	Review OGP meeting notes sent by Z. Torres (AIDH) regarding PP submission and organizational structure approval. (0.3)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
PR	10	Yoshimura, Arren	12/17/2019	0.6	\$332.50	\$199.50	Review responses to Custody Agreement updates sent by S. Kovach (Bank of New York Mellon) and review executed 2013 Custody Agreement to compare agreed upon certifications. (0.6)
PR	10	Yoshimura, Arren	12/17/2019	0.3	\$332.50	\$99.75	Update high level project plan with approvals and contract executions. (0.3)
PR	10	Yoshimura, Arren	12/18/2019	0.6	\$332.50	\$199.50	Begin review of Video Game System regulations for AIDH to understand financial impact of machines. (0.6)
PR	10	Yoshimura, Arren	12/18/2019	0.4	\$332.50	\$133.00	Correspond with R. Cabrera (Banco Popular) and C. Pacheco (Bank of New York Mellon) regarding the Custody Agreement and final edits. (0.4)
PR	10	Yoshimura, Arren	12/18/2019	0.4	\$332.50	\$133.00	Correspond with Z. Ballard (Alight) regarding Bank of New York Mellon's anti-corruption certification. (0.4)
PR	10	Yoshimura, Arren	12/18/2019	0.8	\$332.50	\$266.00	Participate in meeting with A. Rodriguez (Retiro) and L. Collazo (the Retirement Board) on how to handle certifications required to execute Bank of New York Mellon contract. (0.8)
PR	10	Yoshimura, Arren	12/18/2019	0.4	\$332.50	\$133.00	Participate in meeting with H. Martinez (AAFAF) to discuss mandatory government clauses for the Bank of New York Mellon contract and validity of Puerto Rico based contracts. (0.4)
PR	10	Yoshimura, Arren	12/18/2019	2.9	\$332.50	\$964.25	Participate in meeting with representatives from Alight, L. Collazo (the Retirement Board), and A. Rodriguez (Retiro) to prepare for the enrollment window. (2.9)
PR	10	Yoshimura, Arren	12/18/2019	0.2	\$332.50	\$66.50	Participate on call with A. Rodriguez (Retiro) to discuss Bank of New York Mellon sworn statement. (0.2)
PR	10	Yoshimura, Arren	12/18/2019	0.5	\$332.50	\$166.25	Prepare meeting dates and descriptions to fulfill request sent by J. Maymo (Gaming). (0.5)
PR	10	Yoshimura, Arren	12/18/2019	1.9	\$332.50	\$631.75	Review ACT 2-2018 to understand anti-corruption certifications necessary for Puerto Rico contracts. (1.9)
PR	10	Yoshimura, Arren	12/18/2019	0.3	\$332.50	\$99.75	Review Metro article regarding FanDuel holding an unsanctioned event on the island to prepare for meeting with the Gaming Commission. (0.3)
PR	10	Yoshimura, Arren	12/18/2019	0.8	\$332.50	\$266.00	Review of ACT 8-2017 to understand anti-corruption certification crimes that would prohibit a person from contracting in Puerto Rico. (0.8)
PR	10	Yoshimura, Arren	12/19/2019	0.6	\$332.50	\$199.50	Correspond and participate on calls with R. Cabrera (Banco Popular) to review pending items on legal opinions, Deed of Trust, Additional Services Agreement, and Custody Agreement. (0.6)
PR	10	Yoshimura, Arren	12/19/2019	0.7	\$332.50	\$232.75	Participate in contract negotiation call with representatives from Bank of New York Mellon, representatives from Banco Popular, and A. Rodriguez (Retiro). (0.7)
PR	10	Yoshimura, Arren	12/19/2019	2.2	\$332.50	\$731.50	Participate in Gaming Commission implementation meeting with J. Maymo (Gaming), J. Irizarry (Gaming), Z. Torres (Gaming), representatives from AIDH, representatives from Puerto Rico Tourism Company, and S. Stacy (ACG) to discuss process to move associates into new agency structure and review projected timing for FY21 expense and revenue transactions. (2.2)
PR	10	Yoshimura, Arren	12/19/2019	1.2	\$332.50	\$399.00	Participate in meeting with P. Cohen (V2A), G. Cullen (V2A), R. Gonzalez (V2A), J. Maymo (Gaming), Z. Torres (Gaming), and S. Stacy (ACG) to develop FY21 budget projection and "plantamiento" for Gaming Commission. (1.2)
PR	10	Yoshimura, Arren	12/19/2019	1.7	\$332.50	\$565.25	Participate in meeting with representatives from Alight, representatives from Retiro, and L. Collazo (the Retirement Board) to discuss enrollment window statistics and pending items for the contracts and asset live date dependencies. (1.7)
PR	10	Yoshimura, Arren	12/19/2019	1.4	\$332.50	\$465.50	Prepare for 12/19/19 Gaming Commission Implementation meeting. (1.4)
PR	10	Yoshimura, Arren	12/19/2019	1.1	\$332.50	\$365.75	Prepare for Bank of New York Mellon contract negotiation meeting with A. Rodriguez (Retiro). (1.1)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
PR	10	Yoshimura, Arren	12/20/2019	0.4	\$332.50	\$133.00	Participate in meeting with B. Fernandez (AAFAF) to discuss pending items for contracts and high-level enrollment window statistics. (0.4)
PR	10	Yoshimura, Arren	12/20/2019	0.4	\$332.50	\$133.00	Participate on call with S. Stacy (ACG) to review Tourism Co. Gaming Division budget FY20/21 updates for inclusion in Gaming Commission financial model. (0.4)
PR	10	Yoshimura, Arren	12/20/2019	0.6	\$332.50	\$199.50	Review FY19 and FY21 budgets for the gaming division sent by G. Gonzalez (Tourism) and incorporate numbers into Gaming Commission financial model. (0.6)
PR	10	Yoshimura, Arren	12/20/2019	2.6	\$332.50	\$864.50	Review of Spectrum report commissioned by AAFAF sent by R. Gonzalez (V2A) to understand market sizing estimates and regulatory consideration recommendations. (2.6)
Outside - PR	10	Yoshimura, Arren	12/21/2019	1.5	\$332.50	\$498.75	Review tasks and accomplishments for the week of 12/16/19 and plan meetings and tasks for the week of 12/23/19. (1.5)
Outside - PR	10	Yoshimura, Arren	12/21/2019	0.5	\$332.50	\$166.25	Update Retirement weekly AAFAF status report for week ending 12/20/19. (0.5)
Outside - PR	10	Yoshimura, Arren	12/23/2019	0.5	\$332.50	\$166.25	Participate on call with S. Stacy (ACG) to quality control Gaming Commission reapportionment document prepared by V2A. (0.5)
Outside - PR	10	Yoshimura, Arren	12/23/2019	0.6	\$332.50	\$199.50	Review "plantamiento" for the new Gaming Commission sent be G. Cullen (V2A). (0.6)
Outside - PR	10	Yoshimura, Arren	12/26/2019	0.6	\$332.50	\$199.50	Review pending items, PROMESA opinion edits, and Retirement Board opinion edits sent by O. Santiago (Banco Popular). (2.3)
Total Hourly Fees				979.4		\$334,455.88	
Total Fees						\$334,455.88	

Expenses Detail

Expense Type	Professional	Date	Expense	Description	Reference
Airfare	Beil, Rebecca	12/2/2019	\$468.40	Roundtrip airfare from Nashville, TN to San Juan, PR 12/2/19 to 12/5/19	1
Meals - PR	Beil, Rebecca	12/2/2019	\$42.00	Travel day per diem meal expenses in Puerto Rico	
Meals - US	Beil, Rebecca	12/2/2019	\$4.99	Travel meal, snack	2
Transportation - PR	Beil, Rebecca	12/2/2019	\$29.12	Per diem transportation expense in Puerto Rico	
Transportation - US	Beil, Rebecca	12/2/2019	\$28.57	Travel from home to airport on 12/2/19	3
Meals - PR	Beil, Rebecca	12/3/2019	\$70.00	Per diem meal expenses in Puerto Rico	
Transportation - PR	Beil, Rebecca	12/3/2019	\$29.12	Per diem transportation expense in Puerto Rico	
Meals - PR	Beil, Rebecca	12/4/2019	\$70.00	Per diem meal expenses in Puerto Rico	
Transportation - PR	Beil, Rebecca	12/4/2019	\$29.12	Per diem transportation expense in Puerto Rico	
Lodging - PR	Beil, Rebecca	12/5/2019	\$813.15	Lodging in San Juan, PR from 12/2/19 to 12/5/19 (3 nights)	4
Meals - PR	Beil, Rebecca	12/5/2019	\$42.00	Travel day per diem meal expenses in Puerto Rico	
Transportation - PR	Beil, Rebecca	12/5/2019	\$29.12	Per diem transportation expense in Puerto Rico	
Transportation - US	Beil, Rebecca	12/6/2019	\$45.80	Travel from airport to home on 12/6/19	5
Airfare	Beil, Rebecca	12/10/2019	\$431.90	Roundtrip airfare from Nashville, TN to San Juan, PR 12/10/19 to 12/19/19	6
Meals - PR	Beil, Rebecca	12/10/2019	\$42.00	Travel day per diem meal expenses in Puerto Rico	
Meals - US	Beil, Rebecca	12/10/2019	\$9.49	Travel meal, snack	7
Transportation - PR	Beil, Rebecca	12/10/2019	\$29.12	Per diem transportation expense in Puerto Rico	
Transportation - US	Beil, Rebecca	12/10/2019	\$30.83	Travel from home to airport on 12/10/19	8
Meals - PR	Beil, Rebecca	12/11/2019	\$70.00	Per diem meal expenses in Puerto Rico	
Transportation - PR	Beil, Rebecca	12/11/2019	\$29.12	Per diem transportation expense in Puerto Rico	
Meals - PR	Beil, Rebecca	12/12/2019	\$70.00	Per diem meal expenses in Puerto Rico	
Transportation - PR	Beil, Rebecca	12/12/2019	\$29.12	Per diem transportation expense in Puerto Rico	
Meals - PR	Beil, Rebecca	12/13/2019	\$70.00	Per diem meal expenses in Puerto Rico	
Transportation - PR	Beil, Rebecca	12/13/2019	\$29.12	Per diem transportation expense in Puerto Rico	
Meals - PR	Beil, Rebecca	12/15/2019	\$70.00	Per diem meal expenses in Puerto Rico	
Transportation - PR	Beil, Rebecca	12/15/2019	\$29.12	Per diem transportation expense in Puerto Rico	
Meals - PR	Beil, Rebecca	12/16/2019	\$70.00	Per diem meal expenses in Puerto Rico	
Transportation - PR	Beil, Rebecca	12/16/2019	\$29.12	Per diem transportation expense in Puerto Rico	
Meals - PR	Beil, Rebecca	12/17/2019	\$70.00	Per diem meal expenses in Puerto Rico	
Transportation - PR	Beil, Rebecca	12/17/2019	\$29.12	Per diem transportation expense in Puerto Rico	
Meals - PR	Beil, Rebecca	12/18/2019	\$70.00	Per diem meal expenses in Puerto Rico	
Transportation - PR	Beil, Rebecca	12/18/2019	\$29.12	Per diem transportation expense in Puerto Rico	
Lodging - PR	Beil, Rebecca	12/19/2019	\$2,439.45	Lodging in San Juan, PR from 12/10/19 to 12/19/19 (9 nights)	9
Meals - PR	Beil, Rebecca	12/19/2019	\$42.00	Travel day per diem meal expenses in Puerto Rico	
Meals - US	Beil, Rebecca	12/19/2019	\$4.86	Travel meal, snack	10
Transportation - PR	Beil, Rebecca	12/19/2019	\$29.12	Per diem transportation expense in Puerto Rico	
Transportation - US	Beil, Rebecca	12/19/2019	\$25.93	Travel from airport to home on 12/19/19	11
Airfare	Boo, Jason	12/2/2019	\$653.40	Roundtrip airfare from Chicago, IL to San Juan, PR 12/2/19 to 12/5/19	12
Meals - PR	Boo, Jason	12/2/2019	\$42.00	Travel day per diem meal expenses in Puerto Rico	
Transportation - PR	Boo, Jason	12/2/2019	\$29.12	Per diem transportation expense in Puerto Rico	

Expense Type	Professional	Date	Expense	Description	Reference
Transportation - US	Boo, Jason	12/2/2019	\$75.00	Travel from home to airport on 12/2/19	13
Meals - PR	Boo, Jason	12/3/2019	\$70.00	Per diem meal expenses in Puerto Rico	
Transportation - PR	Boo, Jason	12/3/2019	\$29.12	Per diem transportation expense in Puerto Rico	
Meals - PR	Boo, Jason	12/4/2019	\$70.00	Per diem meal expenses in Puerto Rico	
Transportation - PR	Boo, Jason	12/4/2019	\$29.12	Per diem transportation expense in Puerto Rico	
Lodging - PR	Boo, Jason	12/5/2019	\$813.15	Lodging in San Juan, PR from 12/2/19 to 12/5/19 (3 nights)	14
Meals - PR	Boo, Jason	12/5/2019	\$42.00	Travel day per diem meal expenses in Puerto Rico	
Transportation - PR	Boo, Jason	12/5/2019	\$29.12	Per diem transportation expense in Puerto Rico	
Transportation - US	Boo, Jason	12/5/2019	\$75.00	Travel from airport to home on 12/5/19	15
Meals - PR	Brickner, Stephen	12/2/2019	\$42.00	Travel day per diem meal expenses in Puerto Rico	
Transportation - PR	Brickner, Stephen	12/2/2019	\$29.12	Per diem transportation expense in Puerto Rico	
Meals - PR	Brickner, Stephen	12/3/2019	\$70.00	Per diem meal expenses in Puerto Rico	
Transportation - PR	Brickner, Stephen	12/3/2019	\$29.12	Per diem transportation expense in Puerto Rico	
Meals - PR	Brickner, Stephen	12/4/2019	\$70.00	Per diem meal expenses in Puerto Rico	
Transportation - PR	Brickner, Stephen	12/4/2019	\$29.12	Per diem transportation expense in Puerto Rico	
Airfare	Brickner, Stephen	12/5/2019	\$185.20	One-way airfare from San Juan, PR to Nashville, TN on 12/5/19	16
Lodging - PR	Brickner, Stephen	12/5/2019	\$813.15	Lodging in San Juan, PR from 12/2/19 to 12/5/19 (3 nights)	17
Meals - PR	Brickner, Stephen	12/5/2019	\$42.00	Travel day per diem meal expenses in Puerto Rico	
Transportation - PR	Brickner, Stephen	12/5/2019	\$29.12	Per diem transportation expense in Puerto Rico	
Transportation - US	Brickner, Stephen	12/5/2019	\$30.37	Travel from airport to home on 12/5/19	18
Airfare	Brickner, Stephen	12/9/2019	\$339.40	Roundtrip airfare from Nashville, TN to San Juan, PR 12/9/19 to 12/12/19	19
Meals - PR	Brickner, Stephen	12/9/2019	\$42.00	Travel day per diem meal expenses in Puerto Rico	
Meals - US	Brickner, Stephen	12/9/2019	\$76.08	Travel meal, dinner	20
Transportation - PR	Brickner, Stephen	12/9/2019	\$29.12	Per diem transportation expense in Puerto Rico	
Meals - PR	Brickner, Stephen	12/10/2019	\$70.00	Per diem meal expenses in Puerto Rico	
Transportation - PR	Brickner, Stephen	12/10/2019	\$29.12	Per diem transportation expense in Puerto Rico	
Meals - PR	Brickner, Stephen	12/11/2019	\$70.00	Per diem meal expenses in Puerto Rico	
Transportation - PR	Brickner, Stephen	12/11/2019	\$29.12	Per diem transportation expense in Puerto Rico	
Lodging - PR	Brickner, Stephen	12/12/2019	\$813.15	Lodging in San Juan, PR from 12/9/19 to 12/12/19 (3 nights)	21
Meals - PR	Brickner, Stephen	12/12/2019	\$42.00	Travel day per diem meal expenses in Puerto Rico	
Meals - US	Brickner, Stephen	12/12/2019	\$13.68	Travel meal, lunch	22
Transportation - PR	Brickner, Stephen	12/12/2019	\$29.12	Per diem transportation expense in Puerto Rico	
Transportation - US	Brickner, Stephen	12/12/2019	\$72.71	Parking at airport from 12/9/19 to 12/12/19	23
Airfare	Cowherd, Kevin	12/16/2019	\$732.40	Roundtrip airfare from Nashville, TN to San Juan, PR 12/16/19 to 12/19/19	24
Meals - PR	Cowherd, Kevin	12/16/2019	\$42.00	Travel day per diem meal expenses in Puerto Rico	
Transportation - PR	Cowherd, Kevin	12/16/2019	\$29.12	Per diem transportation expense in Puerto Rico	

Expense Type	Professional	Date	Expense	Description	Reference
Meals - PR	Cowherd, Kevin	12/17/2019	\$70.00	Per diem meal expenses in Puerto Rico	
Transportation - PR	Cowherd, Kevin	12/17/2019	\$29.12	Per diem transportation expense in Puerto Rico	
Meals - PR	Cowherd, Kevin	12/18/2019	\$70.00	Per diem meal expenses in Puerto Rico	
Transportation - PR	Cowherd, Kevin	12/18/2019	\$29.12	Per diem transportation expense in Puerto Rico	
Lodging - PR	Cowherd, Kevin	12/19/2019	\$813.15	Lodging in San Juan, PR from 12/16/19 to 12/19/19 (3 nights)	25
Meals - PR	Cowherd, Kevin	12/19/2019	\$42.00	Travel day per diem meal expenses in Puerto Rico	
Meals - US	Cowherd, Kevin	12/19/2019	\$19.06	Travel meal, lunch	26
Transportation - PR	Cowherd, Kevin	12/19/2019	\$29.12	Per diem transportation expense in Puerto Rico	
Transportation - US	Cowherd, Kevin	12/19/2019	\$88.00	Parking at airport from 12/16/19 to 12/19/19	27
Airfare	Edwards, Jessica	10/7/2019	\$397.90	Roundtrip airfare from Nashville, TN to San Juan, PR 10/7/19 to 10/10/19	28
Airfare	Edwards, Jessica	12/2/2019	\$484.40	Roundtrip airfare from Nashville, TN to San Juan, PR 12/2/19 to 12/12/19	29
Meals - PR	Edwards, Jessica	12/2/2019	\$42.00	Travel day per diem meal expenses in Puerto Rico	
Meals - US	Edwards, Jessica	12/2/2019	\$4.91	Travel meal, lunch	30
Meals - US	Edwards, Jessica	12/2/2019	\$6.35	Travel meal, snack	31
Meals - US	Edwards, Jessica	12/2/2019	\$8.47	Travel meal, snack	32
Meals - US	Edwards, Jessica	12/2/2019	\$5.39	Travel meal, snack	33
Transportation - PR	Edwards, Jessica	12/2/2019	\$29.12	Per diem transportation expense in Puerto Rico	
Transportation - US	Edwards, Jessica	12/2/2019	\$13.77	Travel from home to airport on 12/2/19	34
Meals - PR	Edwards, Jessica	12/3/2019	\$70.00	Per diem meal expenses in Puerto Rico	
Transportation - PR	Edwards, Jessica	12/3/2019	\$29.12	Per diem transportation expense in Puerto Rico	
Meals - PR	Edwards, Jessica	12/4/2019	\$70.00	Per diem meal expenses in Puerto Rico	
Transportation - PR	Edwards, Jessica	12/4/2019	\$29.12	Per diem transportation expense in Puerto Rico	
Meals - PR	Edwards, Jessica	12/5/2019	\$70.00	Per diem meal expenses in Puerto Rico	
Transportation - PR	Edwards, Jessica	12/5/2019	\$29.12	Per diem transportation expense in Puerto Rico	
Meals - PR	Edwards, Jessica	12/9/2019	\$70.00	Per diem meal expenses in Puerto Rico	
Transportation - PR	Edwards, Jessica	12/9/2019	\$29.12	Per diem transportation expense in Puerto Rico	
Meals - PR	Edwards, Jessica	12/10/2019	\$70.00	Per diem meal expenses in Puerto Rico	
Transportation - PR	Edwards, Jessica	12/10/2019	\$29.12	Per diem transportation expense in Puerto Rico	
Meals - PR	Edwards, Jessica	12/11/2019	\$70.00	Per diem meal expenses in Puerto Rico	
Transportation - PR	Edwards, Jessica	12/11/2019	\$29.12	Per diem transportation expense in Puerto Rico	
Lodging - PR	Edwards, Jessica	12/12/2019	\$2,710.50	Lodging in San Juan, PR from 12/2/19 to 12/12/19 (10 nights)	35
Meals - PR	Edwards, Jessica	12/12/2019	\$42.00	Travel day per diem meal expenses in Puerto Rico	
Meals - US	Edwards, Jessica	12/12/2019	\$13.47	Travel meal, lunch	36
Transportation - PR	Edwards, Jessica	12/12/2019	\$29.12	Per diem transportation expense in Puerto Rico	
Transportation - US	Edwards, Jessica	12/12/2019	\$19.59	Travel from airport to home on 12/12/19	37

Expense Type	Professional	Date	Expense	Description	Reference
Airfare	Jandura, Daniel	12/2/2019	\$152.20	Roundtrip airfare from Nashville, TN to San Juan, PR, 12/2/19 to 12/5/19	38
Meals - PR	Jandura, Daniel	12/2/2019	\$42.00	Travel day per diem meal expenses in Puerto Rico	
Meals - US	Jandura, Daniel	12/2/2019	\$14.95	Travel meal, lunch	39
Meals - US	Jandura, Daniel	12/2/2019	\$72.92	Travel meal, dinner	40
Transportation - PR	Jandura, Daniel	12/2/2019	\$29.12	Per diem transportation expense in Puerto Rico	
Meals - PR	Jandura, Daniel	12/3/2019	\$70.00	Per diem meal expenses in Puerto Rico	
Transportation - PR	Jandura, Daniel	12/3/2019	\$29.12	Per diem transportation expense in Puerto Rico	
Meals - PR	Jandura, Daniel	12/4/2019	\$70.00	Per diem meal expenses in Puerto Rico	
Transportation - PR	Jandura, Daniel	12/4/2019	\$29.12	Per diem transportation expense in Puerto Rico	
Lodging - PR	Jandura, Daniel	12/5/2019	\$813.15	Lodging in San Juan, PR from 12/2/19 to 12/5/19 (3 nights)	41
Meals - PR	Jandura, Daniel	12/5/2019	\$42.00	Travel day per diem meal expenses in Puerto Rico	
Meals - US	Jandura, Daniel	12/5/2019	\$29.24	Travel meal, lunch	42
Transportation - PR	Jandura, Daniel	12/5/2019	\$29.12	Per diem transportation expense in Puerto Rico	
Transportation - US	Jandura, Daniel	12/5/2019	\$73.69	Parking at airport from 12/2/12 to 12/5/19	43
Airfare	Jandura, Daniel	12/9/2019	\$382.40	Roundtrip airfare from Nashville, TN to San Juan, PR, 12/9/19 to 12/12/19	44
Meals - PR	Jandura, Daniel	12/9/2019	\$42.00	Travel day per diem meal expenses in Puerto Rico	
Meals - US	Jandura, Daniel	12/9/2019	\$15.28	Travel meal, lunch	45
Transportation - PR	Jandura, Daniel	12/9/2019	\$29.12	Per diem transportation expense in Puerto Rico	
Meals - PR	Jandura, Daniel	12/10/2019	\$70.00	Per diem meal expenses in Puerto Rico	
Transportation - PR	Jandura, Daniel	12/10/2019	\$29.12	Per diem transportation expense in Puerto Rico	
Meals - PR	Jandura, Daniel	12/11/2019	\$70.00	Per diem meal expenses in Puerto Rico	
Transportation - PR	Jandura, Daniel	12/11/2019	\$29.12	Per diem transportation expense in Puerto Rico	
Lodging - PR	Jandura, Daniel	12/12/2019	\$813.15	Lodging in San Juan, PR from 12/9/19 to 12/12/19 (3 nights)	46
Meals - PR	Jandura, Daniel	12/12/2019	\$42.00	Travel day per diem meal expenses in Puerto Rico	
Meals - US	Jandura, Daniel	12/12/2019	\$15.59	Travel meal, lunch	47
Transportation - PR	Jandura, Daniel	12/12/2019	\$29.12	Per diem transportation expense in Puerto Rico	
Transportation - US	Jandura, Daniel	12/12/2019	\$72.71	Parking at airport from 12/9/12 to 12/12/19	48
Airfare	Schulte, Justin	12/2/2019	\$392.40	Roundtrip airfare from Nashville, TN to San Juan, PR 12/2/19 to 12/4/19	49
Meals - PR	Schulte, Justin	12/2/2019	\$42.00	Travel day per diem meal expenses in Puerto Rico	
Meals - US	Schulte, Justin	12/2/2019	\$6.26	Travel meal, breakfast	50
Meals - US	Schulte, Justin	12/2/2019	\$3.99	Travel meal, snack	51
Transportation - PR	Schulte, Justin	12/2/2019	\$29.12	Per diem transportation expense in Puerto Rico	
Transportation - US	Schulte, Justin	12/2/2019	\$20.94	Travel from home to airport on 12/2/19	52
Meals - PR	Schulte, Justin	12/3/2019	\$70.00	Per diem meal expenses in Puerto Rico	
Transportation - PR	Schulte, Justin	12/3/2019	\$29.12	Per diem transportation expense in Puerto Rico	
Lodging - PR	Schulte, Justin	12/4/2019	\$542.10	Lodging in San Juan, PR from 12/2/19 to 12/4/19 (2 nights)	53
Meals - PR	Schulte, Justin	12/4/2019	\$42.00	Travel day per diem meal expenses in Puerto Rico	
Transportation - PR	Schulte, Justin	12/4/2019	\$29.12	Per diem transportation expense in Puerto Rico	
Transportation - US	Schulte, Justin	12/4/2019	\$18.19	Travel from airport to home on 12/4/19	54
Airfare	Stacy, Sean	12/2/2019	\$295.40	Roundtrip airfare from Nashville, TN to San Juan, PR 12/2/19 to 12/6/19	55
Meals - PR	Stacy, Sean	12/2/2019	\$42.00	Travel day per diem meal expenses in Puerto Rico	
Meals - US	Stacy, Sean	12/2/2019	\$7.75	Travel meal, breakfast	56
Transportation - PR	Stacy, Sean	12/2/2019	\$29.12	Per diem transportation expense in Puerto Rico	

Expense Type	Professional	Date	Expense	Description	Reference
Meals - PR	Stacy, Sean	12/3/2019	\$70.00	Per diem meal expenses in Puerto Rico	
Transportation - PR	Stacy, Sean	12/3/2019	\$29.12	Per diem transportation expense in Puerto Rico	
Meals - PR	Stacy, Sean	12/4/2019	\$70.00	Per diem meal expenses in Puerto Rico	
Meals - PR	Stacy, Sean	12/4/2019	\$70.00	Per diem meal expenses in Puerto Rico	
Transportation - PR	Stacy, Sean	12/5/2019	\$29.12	Per diem transportation expense in Puerto Rico	
Transportation - PR	Stacy, Sean	12/5/2019	\$29.12	Per diem transportation expense in Puerto Rico	
Lodging - PR	Stacy, Sean	12/6/2019	\$1,084.20	Lodging in San Juan, PR from 12/2/19 to 12/6/19 (4 nights)	57
Meals - PR	Stacy, Sean	12/6/2019	\$42.00	Travel day per diem meal expenses in Puerto Rico	
Meals - US	Stacy, Sean	12/6/2019	\$6.68	Travel meal, snack	58
Transportation - PR	Stacy, Sean	12/6/2019	\$29.12	Per diem transportation expense in Puerto Rico	
Airfare	Stacy, Sean	12/9/2019	\$332.40	One-way airfare from Nashville, TN to San Juan, PR on 12/9/19	59
Meals - PR	Stacy, Sean	12/9/2019	\$42.00	Travel day per diem meal expenses in Puerto Rico	
Meals - US	Stacy, Sean	12/9/2019	\$2.88	Travel meal, snack	60
Meals - US	Stacy, Sean	12/9/2019	\$3.50	Travel meal, breakfast	61
Transportation - PR	Stacy, Sean	12/9/2019	\$29.12	Per diem transportation expense in Puerto Rico	
Meals - PR	Stacy, Sean	12/10/2019	\$70.00	Per diem meal expenses in Puerto Rico	
Transportation - PR	Stacy, Sean	12/10/2019	\$29.12	Per diem transportation expense in Puerto Rico	
Airfare	Stacy, Sean	12/11/2019	\$218.70	One-way airfare from San Juan, PR to New York, NY on 12/11/19	62
Lodging - PR	Stacy, Sean	12/11/2019	\$542.10	Lodging in San Juan, PR from 12/9/19 to 12/11/19 (2 nights)	63
Meals - PR	Stacy, Sean	12/11/2019	\$42.00	Travel day per diem meal expenses in Puerto Rico	
Transportation - PR	Stacy, Sean	12/11/2019	\$29.12	Per diem transportation expense in Puerto Rico	
Airfare	Stacy, Sean	12/16/2019	\$221.20	Roundtrip airfare from Nashville, TN to San Juan, PR 12/16/19 to 12/19/19	64
Meals - PR	Stacy, Sean	12/16/2019	\$42.00	Travel day per diem meal expenses in Puerto Rico	
Meals - US	Stacy, Sean	12/16/2019	\$3.50	Travel meal, breakfast	65
Meals - US	Stacy, Sean	12/16/2019	\$2.88	Travel meal, snack	66
Transportation - PR	Stacy, Sean	12/16/2019	\$29.12	Per diem transportation expense in Puerto Rico	
Meals - PR	Stacy, Sean	12/17/2019	\$70.00	Per diem meal expenses in Puerto Rico	
Transportation - PR	Stacy, Sean	12/17/2019	\$29.12	Per diem transportation expense in Puerto Rico	
Meals - PR	Stacy, Sean	12/18/2019	\$70.00	Per diem meal expenses in Puerto Rico	
Transportation - PR	Stacy, Sean	12/18/2019	\$29.12	Per diem transportation expense in Puerto Rico	
Lodging - PR	Stacy, Sean	12/19/2019	\$813.15	Lodging in San Juan, PR from 12/16/19 to 12/19/19 (3 nights)	67
Meals - PR	Stacy, Sean	12/19/2019	\$42.00	Travel day per diem meal expenses in Puerto Rico	
Transportation - PR	Stacy, Sean	12/19/2019	\$29.12	Per diem transportation expense in Puerto Rico	
Airfare	Tabor, Ryan	12/2/2019	\$504.40	Roundtrip airfare from Nashville, TN to San Juan, PR 12/2/19 to 12/6/19	68
Meals - PR	Tabor, Ryan	12/2/2019	\$42.00	Travel day per diem meal expenses in Puerto Rico	
Meals - US	Tabor, Ryan	12/2/2019	\$25.83	Travel meal, dinner	69
Meals - US	Tabor, Ryan	12/2/2019	\$9.51	Travel meal, lunch	70
Transportation - PR	Tabor, Ryan	12/2/2019	\$29.12	Per diem transportation expense in Puerto Rico	
Meals - PR	Tabor, Ryan	12/3/2019	\$70.00	Per diem meal expenses in Puerto Rico	
Transportation - PR	Tabor, Ryan	12/3/2019	\$29.12	Per diem transportation expense in Puerto Rico	
Meals - PR	Tabor, Ryan	12/4/2019	\$70.00	Per diem meal expenses in Puerto Rico	
Transportation - PR	Tabor, Ryan	12/4/2019	\$29.12	Per diem transportation expense in Puerto Rico	
Lodging - PR	Tabor, Ryan	12/5/2019	\$813.15	Lodging in San Juan, PR from 12/2/19 to 12/5/19 (3 nights)	71

Expense Type	Professional	Date	Expense	Description	Reference
Meals - PR	Tabor, Ryan	12/5/2019	\$42.00	Travel day per diem meal expenses in Puerto Rico	
Meals - US	Tabor, Ryan	12/5/2019	\$10.69	Travel meal, dinner	72
Transportation - PR	Tabor, Ryan	12/5/2019	\$29.12	Per diem transportation expense in Puerto Rico	
Transportation - US	Tabor, Ryan	12/5/2019	\$64.10	Parking at airport from 12/2/19 to 12/5/19	73
Airfare	Tabor, Ryan	12/16/2019	\$618.40	Roundtrip airfare from Nashville, TN to San Juan, PR 12/16/19 to 12/19/19	74
Meals - PR	Tabor, Ryan	12/16/2019	\$42.00	Travel day per diem meal expenses in Puerto Rico	
Meals - US	Tabor, Ryan	12/16/2019	\$45.54	Travel meal, dinner	75
Meals - US	Tabor, Ryan	12/16/2019	\$8.78	Travel meal, lunch	76
Transportation - PR	Tabor, Ryan	12/16/2019	\$29.12	Per diem transportation expense in Puerto Rico	
Meals - PR	Tabor, Ryan	12/17/2019	\$70.00	Per diem meal expenses in Puerto Rico	
Transportation - PR	Tabor, Ryan	12/17/2019	\$29.12	Per diem transportation expense in Puerto Rico	
Meals - PR	Tabor, Ryan	12/18/2019	\$70.00	Per diem meal expenses in Puerto Rico	
Transportation - PR	Tabor, Ryan	12/18/2019	\$29.12	Per diem transportation expense in Puerto Rico	
Lodging - PR	Tabor, Ryan	12/19/2019	\$813.15	Lodging in San Juan, PR from 12/16/19 to 12/19/19 (3 nights)	77
Meals - PR	Tabor, Ryan	12/19/2019	\$42.00	Travel day per diem meal expenses in Puerto Rico	
Meals - US	Tabor, Ryan	12/19/2019	\$18.98	Travel meal, dinner	78
Transportation - PR	Tabor, Ryan	12/19/2019	\$29.12	Per diem transportation expense in Puerto Rico	
Transportation - US	Tabor, Ryan	12/19/2019	\$54.26	Parking at airport from 12/16/19 to 12/19/19	79
Airfare	Yoshimura, Arren	12/2/2019	\$754.40	Roundtrip airfare from Chicago, IL to San Juan PR 12/2/19 to 12/6/19	80
Meals - PR	Yoshimura, Arren	12/2/2019	\$42.00	Travel day per diem meal expenses in Puerto Rico	
Transportation - PR	Yoshimura, Arren	12/2/2019	\$29.12	Per diem transportation expense in Puerto Rico	
Transportation - US	Yoshimura, Arren	12/2/2019	\$75.00	Travel from home to airport on 12/2/19	81
Meals - PR	Yoshimura, Arren	12/3/2019	\$70.00	Per diem meal expenses in Puerto Rico	
Transportation - PR	Yoshimura, Arren	12/3/2019	\$29.12	Per diem transportation expense in Puerto Rico	
Meals - PR	Yoshimura, Arren	12/4/2019	\$70.00	Per diem meal expenses in Puerto Rico	
Transportation - PR	Yoshimura, Arren	12/4/2019	\$29.12	Per diem transportation expense in Puerto Rico	
Meals - PR	Yoshimura, Arren	12/5/2019	\$70.00	Per diem meal expenses in Puerto Rico	
Transportation - PR	Yoshimura, Arren	12/5/2019	\$29.12	Per diem transportation expense in Puerto Rico	
Lodging - PR	Yoshimura, Arren	12/6/2019	\$1,084.20	Lodging in San Juan, PR from 12/2/19 to 12/6/19 (4 nights)	82
Meals - PR	Yoshimura, Arren	12/6/2019	\$42.00	Travel day per diem meal expenses in Puerto Rico	
Transportation - PR	Yoshimura, Arren	12/6/2019	\$29.12	Per diem transportation expense in Puerto Rico	
Transportation - US	Yoshimura, Arren	12/6/2019	\$62.41	Travel from airport to home on 12/6/19	83
Airfare	Yoshimura, Arren	12/16/2019	\$721.40	Roundtrip airfare from Chicago, IL to San Juan, PR 12/16/19 to 12/20/19	84
Meals - PR	Yoshimura, Arren	12/16/2019	\$42.00	Travel day per diem meal expenses in Puerto Rico	
Transportation - PR	Yoshimura, Arren	12/16/2019	\$29.12	Per diem transportation expense in Puerto Rico	
Transportation - US	Yoshimura, Arren	12/16/2019	\$75.00	Travel from home to airport on 12/16/19	85
Meals - PR	Yoshimura, Arren	12/17/2019	\$70.00	Per diem meal expenses in Puerto Rico	

Expense Type	Professional	Date	Expense	Description	Reference
Transportation - PR	Yoshimura, Arren	12/17/2019	\$29.12	Per diem transportation expense in Puerto Rico	
Meals - PR	Yoshimura, Arren	12/18/2019	\$70.00	Per diem meal expenses in Puerto Rico	
Transportation - PR	Yoshimura, Arren	12/18/2019	\$29.12	Per diem transportation expense in Puerto Rico	
Meals - PR	Yoshimura, Arren	12/19/2019	\$70.00	Per diem meal expenses in Puerto Rico	
Transportation - PR	Yoshimura, Arren	12/19/2019	\$29.12	Per diem transportation expense in Puerto Rico	
Lodging - PR	Yoshimura, Arren	12/20/2019	\$1,084.20	Lodging in San Juan, PR from 12/16/19 to 12//19 (4 nights)	86
Meals - PR	Yoshimura, Arren	12/20/2019	\$42.00	Travel day per diem meal expenses in Puerto Rico	
Transportation - PR	Yoshimura, Arren	12/20/2019	\$29.12	Per diem transportation expense in Puerto Rico	
Transportation - US	Yoshimura, Arren	12/20/2019	\$33.09	Travel from airport to home on 12/20/19	87

Total Expenses

\$34,210.37

¹Some expenses may not have been included in this monthly fee statement due to delays caused by accounting or processing. Ankura reserves the right to seek payment of such expenses in subsequent fee statements.

* Non-economy airfare written down by 50%.

EXHIBIT H

MONTHLY FEE STATEMENTS OF ANKURA CONSULTING GROUP, LLC FOR
COMPENSATION FOR SERVICES AND REIMBURSEMENT OF EXPENSES
INCURRED AS FINANCIAL ADVISOR TO THE DEBTOR, FOR THE PERIOD
JANUARY 1, 2020 THROUGH JANUARY 31, 2020



April 28, 2020

Omar Marrero
Executive Director
Puerto Rico Fiscal Agency and Financial Advisory Authority
Roberto Sanchez Vilella Government Center
De Diego Avenue, Stop 22
Santurce, Puerto Rico 00940

**RE: THIRTY-SECOND MONTHLY FEE STATEMENT OF ANKURA CONSULTING GROUP, LLC
JANUARY 1, 2020 TO JANUARY 31, 2020**

Dear Mr. Marrero,

Pursuant to the First Amended Order Setting Procedures for Interim Compensation and Reimbursement of Expenses of Professionals (docket #1715), please find enclosed the thirty-second monthly fee statement of Ankura Consulting Group, LLC. The fee statement covers the period of January 1, 2020 through January 31, 2020.

Pursuant to the professional services agreement, **Contract number 2020-000040** between Puerto Rico Fiscal Agency and Financial Advisory Authority and Ankura Consulting Group, LLC effective August 1, 2019, we certify under penalty of nullity that no public servant of the Puerto Rico Fiscal Agency and Financial Advisory Authority, will derive or obtain any benefit or profit of any kind from the contractual relationship which is the basis of this invoice. If such benefit or profit exists, the required waiver has been obtained prior to entering into the Agreement. The only consideration to be received in exchange for the delivery of goods or for services provided is the agreed-upon price that has been negotiated with an authorized representative of the Puerto Rico Fiscal Agency and Financial Advisory Authority. The total amount shown on this invoice is true and correct. The services have been rendered, and no payment has been received.

If you have any questions do not hesitate to contact me directly.

Sincerely,

A handwritten signature in black ink, appearing to read "Fernando Batlle". The signature is fluid and cursive, with the first and last names being clearly distinguishable.

Fernando Batlle
Senior Managing Director
Enclosure

UNITED STATES DISTRICT COURT
DISTRICT OF PUERTO RICO

In re:) PROMESA
) Title III
THE FINANCIAL OVERSIGHT AND)
MANAGEMENT BOARD FOR PUERTO RICO)
)
as representative of) Case No. 17 BK 3283-LTS
)
THE COMMONWEALTH OF PUERTO)
RICO, *et. al*)
)
Debtor.¹)
_____)

**COVER SHEET TO THIRTY-SECOND MONTHLY FEE STATEMENT OF
ANKURA CONSULTING GROUP, LLC FOR COMPENSATION FOR SERVICES
RENDERED AND REIMBURSEMENT OF EXPENSES AS FINANCIAL
ADVISORS TO THE COMMONWEALTH OF PUERTO RICO, CONTRACT
NUMBER 2020-000040 FOR THE PERIOD JANUARY 1, 2020 THROUGH
JANUARY 31, 2020**

Name of Applicant: Ankura Consulting Group, LLC ("Ankura")

Authorized to Provide
Professional Services to: Debtor

Period for which compensation
and reimbursement is sought: January 1, 2020 through January 31, 2020

Amount of compensation sought
as actual, reasonable and necessary: \$529,285.30

Amount of expense reimbursement
sought as actual, reasonable and
necessary: \$25,785.20

This is a: X monthly _____ interim _____ final application.

This is Ankura's thirty-second monthly fee statement in this case.

¹ The last four (4) digits of The Commonwealth's federal tax identification number is 3481.

1. This is the thirty-second monthly fee statement (the “Fee Statement”) of Ankura Consulting Group, LLC (“Ankura”) served pursuant to the *First Amended Order Setting Procedures for Interim Compensation and Reimbursement of Expenses of Professionals* [Docket No. 1715] (the “Interim Compensation Order”). Ankura seeks: (a) payment of compensation in the amount of \$476,356.77 (90% of \$529,285.30 of total fees on account of reasonable and necessary professional services rendered to the Debtor by Ankura) and (b) reimbursement of actual and necessary costs and expenses in the amount of \$25,785.20 incurred by Ankura during the period of January 1, 2020 through January 31, 2020 (the “Fee Period”). In accordance with the PSA (“Professional Services Agreement”), travel time was excluded from the billable fees included herein. Actual expenses incurred during the fee period were \$38,222.04 and Ankura has written off \$12,436.84 from this out-of-pocket expenses reimbursement request that it believes should not be reimbursed by the Debtor.
2. Pursuant to this Fee Statement, Ankura has attached the following exhibits:
 - a. Exhibit A – Summary schedule showing professional fees by task code;
 - b. Exhibit B – Summary schedule showing the professionals who performed services, the number of hours spent, the respective professional’s billing rate, and the total fees for such services; and
 - c. Exhibit C – Complete accounting of professional fees including itemized time records in chronological order for which an award of compensation is sought. The itemized records include: i) the date each service was rendered; ii) the professional(s) who performed the service; iii) a description of the services

rendered; and iv) the time spent performing the service in increments of tenths of an hour; and

d. Exhibit D – Summary by expense category and complete accounting of actual and necessary expenses incurred by professionals in chronological order for which reimbursement is sought. The itemized records include: i) the date each expense was incurred; ii) the professional(s) who incurred the expense; iii) a description of the expense incurred; and iv) the amount of each expense for which reimbursement is sought.

NOTICE

3. Pursuant to the Interim Compensation Order, Ankura has provided notice of this

Fee Statement to:

- a. attorneys for the Oversight Board, Proskauer Rose, LLP, Eleven Times Square, New York, NY 10036, Attn: Martin J. Bienenstock, Esq. and Ehud Barak, Esq., and Proskauer Rose, LLP, 70 West Madison Street, Chicago, IL 60602, Attn: Paul V. Possinger, Esq.;
- b. attorneys for the Oversight Board, O'Neill & Borges, LLC, 250 Muñoz Rivera Ave., Suite 800, San Juan, PR 00918, Attn: Hermann D. Bauer, Esq.;
- c. attorneys for the Puerto Rico Fiscal Agency and Financial Advisory Authority, O'Melveny & Myers, LLP, Times Square Tower, 7 Times Square, New York, NY 10036, Attn: John J. Rapisardi, Esq., Suzanne Uhland, Esq., and Diana M. Perez, Esq.;
- d. the Office of the United States Trustee for the District of Puerto Rico, Edificio Ochoa, 500 Tanca Street, Suite 301, San Juan, PR 00901 (re: *In re: Commonwealth of Puerto Rico*);
- e. attorneys for the Official Committee of Unsecured Creditors, Paul Hastings, LLP, 200 Park Ave., New York, NY 10166, Attn: Luc. A Despins, Esq.;
- f. attorneys for the Official Committee of Unsecured Creditors, Casillas, Santiago & Torres, LLC, El Caribe Office Building, 53 Palmeras Street,

Ste. 1601, San Juan, PR 00901, Attn: Juan J. Casillas Ayala, Esq. and Alberto J.E. Aenses Negron, Esq.;

- g. attorneys for the Official Committee of Retired Employees, Jenner & Block, LLP, 919 Third Ave., New York, NY 10022, Attn: Robert Gordon, Esq. and Richard Levin, Esq., and Jenner & Block, LLP, 353 N. Clark Street, Chicago, IL 60654, Attn: Catherine Steege, Esq. and Melissa Root, Esq.;
- h. attorneys for the Official Committee of Retired Employees, Bennazar, García & Milián, C.S.P., Edificio Union Plaza, PH-A, 416 Ave. Ponce de León, Hato Rey, PR 00918, Attn: A.J. Bennazar-Zequeira, Esq.; and,
- i. the fee examiner, as retained with Court approval, Godfey & Kahn, S.C., One East Main Street, Suite 500, Madison, WI 53703-3300, Attn: Brady C. Williamson.

EXHIBIT A

SUMMARY OF PROFESSIONAL FEES BY TASK CODE

Code	Time Category	Total Hours	Total Fees
Non-Title III Matters			
2	Cash and Liquidity Analysis	5.3	\$ 3,388.60
3	Fiscal Plan Related Matters	588.7	\$ 320,129.40
23	Meetings with Other Parties	0.9	\$ 735.30
25	Preparation of Fee Statements and Applications	16.9	\$ 4,368.00
50	General Meetings with FOMB, UCC and/or Advisors	3.9	\$ 2,289.20
56	PRIDCO Debt Restructuring	50.5	\$ 27,702.40
200	COFINA Restructuring	0.4	\$ 366.80
204	PRCCDA Debt Restructuring	2.2	\$ 1,015.40
206	AMA Restructuring	4.2	\$ 3,277.50
209	PRIFA Debt Restructuring	14.9	\$ 8,336.00
210	PORTS Debt Restructuring	40.3	\$ 18,360.20
211	GDB Restructuring	2.3	\$ 1,855.40
213	UPR Debt Restructuring	89.7	\$ 55,915.30
215	P-3 Authority: Public Safety	6.4	\$ 5,003.80
216	Non Title 3 Financial & Strategic Analysis	23.0	\$ 16,542.00
Total - Hourly Fees		849.6	\$ 469,285.30
Municipal Advisory Fee			\$ 60,000.00
Total - Fees		849.6	\$ 529,285.30

EXHIBIT B

SUMMARY OF HOURS AND FEES BY PROFESSIONAL

Professional	Position	Billing Rate	Total Hours	Total Fees
Battle, Fernando	Senior Managing Director	\$ 917.00	45.0	\$ 41,265.00
Morrison, Jonathan	Managing Director	\$ 850.00	57.7	\$ 49,045.00
Squiers, Jay	Managing Director	\$ 785.00	6.2	\$ 4,867.00
Barrett, Dennis	Managing Director	\$ 850.00	127.3	\$ 108,205.00
Battle, Juan Carlos	Senior Managing Director	\$ 684.00	37.8	\$ 25,855.20
Feldman, Robert	Director	\$ 525.00	216.7	\$ 113,767.50
Llompart, Sofia	Director	\$ 366.00	75.9	\$ 27,779.40
Levantis, James	Senior Associate	\$ 447.00	6.3	\$ 2,816.10
Leake, Paul	Associate	\$ 371.00	173.9	\$ 64,516.90
Verdeja, Julio	Associate	\$ 318.00	89.9	\$ 28,588.20
Parker, Christine	Analyst	\$ 200.00	12.9	\$ 2,580.00
Total - Hourly Fees			849.6	\$ 469,285.30
Municipal Advisory Fee				\$ 60,000.00
Total - Fees			849.6	\$ 529,285.30

EXHIBIT C

COMPLETE ACCOUNTING OF PROFESSIONAL FEES
INCLUDING ITEMIZED TIME RECORDS IN CHRONOLOGICAL ORDER

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
Outside PR	3	Barrett, Dennis	1/2/2020	0.4	\$ 850.00	\$ 340.00	Participate on call with R. Feldman (ACG) to discuss fiscal plan update process
Outside PR	3	Feldman, Robert	1/2/2020	0.3	\$ 525.00	\$ 157.50	Participate on call with P. Leake (ACG) to discuss fiscal plan update process and Medicaid analysis.
Outside PR	3	Feldman, Robert	1/2/2020	0.4	\$ 525.00	\$ 210.00	Participate on call with P. Leake (ACG) to discuss 12/30/19 creditor counterproposal and Medicaid modeling assumptions in the January fiscal plan.
Outside PR	3	Feldman, Robert	1/2/2020	0.4	\$ 525.00	\$ 210.00	Participate on call with D. Barrett (ACG) to discuss fiscal plan update process.
Outside PR	3	Feldman, Robert	1/2/2020	2.9	\$ 525.00	\$ 1,522.50	Revise fiscal plan model to incorporate FY19 general fund revenue actual results as requested by O. Marrero (AAFAF).
Outside PR	3	Feldman, Robert	1/2/2020	2.1	\$ 525.00	\$ 1,102.50	Prepare standardized variance summary to review and understand impact of standalone changes as part of the 2020 fiscal plan update process.
Outside PR	3	Feldman, Robert	1/2/2020	1.0	\$ 525.00	\$ 525.00	Prepare fiscal plan update tracker as requested by O. Marrero (AAFAF) for fiscal plan update purposes
Outside PR	3	Leake, Paul	1/2/2020	0.3	\$ 371.00	\$ 111.30	Participate on call with R. Feldman (ACG) to discuss fiscal plan update process and Medicaid analysis
Outside PR	3	Leake, Paul	1/2/2020	0.4	\$ 371.00	\$ 148.40	Participate on call with R. Feldman (ACG) to discuss 12/30/19 creditor counterproposal and Medicaid modeling assumptions in the January fiscal plan.
Outside PR	3	Leake, Paul	1/2/2020	0.4	\$ 371.00	\$ 148.40	Research proposed \$200 million annual incremental Medicaid funding bill to understand timing of Medicaid funding for fiscal plan update purposes
Outside PR	3	Leake, Paul	1/2/2020	0.3	\$ 371.00	\$ 111.30	Correspond with R. Feldman (ACG) regarding revised Medicaid analysis for review prior to circulating to broader team.
Outside PR	3	Leake, Paul	1/2/2020	1.3	\$ 371.00	\$ 482.30	Revise Medicaid analysis to incorporate funding and expenses from federal fiscal years to Puerto Rico fiscal years.
Outside PR	25	Levantis, James	1/2/2020	2.2	\$ 447.00	\$ 983.40	Review and revise the November title III fee statement.
Outside PR	25	Levantis, James	1/2/2020	1.8	\$ 447.00	\$ 804.60	Review and revise the November non-title III fee statement.
PR	56	Verdeja, Julio	1/2/2020	1.8	\$ 318.00	\$ 572.40	Prepare PRIDCO roster summary for upload to proponent data room for Asset Manager RFP due diligence purposes.
Outside PR	200	Battle, Fernando	1/2/2020	0.1	\$ 917.00	\$ 91.70	Participate on call with K. Daly (Kroll) to discuss COFINA ratings process for restructuring purposes.
Outside PR	3	Barrett, Dennis	1/3/2020	0.6	\$ 850.00	\$ 510.00	Participate on call with G. Bowen (Milliman) and representatives of Ankura regarding the PayGo projections in the 2020 fiscal plan.
Outside PR	3	Barrett, Dennis	1/3/2020	0.3	\$ 850.00	\$ 255.00	Participate on follow up call with J. Rapisardi (OMM), F. Battle (ACG) and P. Leake (ACG) to discuss the 2020 fiscal plan PayGo projections call with FOMB advisors.
Outside PR	3	Barrett, Dennis	1/3/2020	2.7	\$ 850.00	\$ 2,295.00	Review and compare 5/9 certified fiscal plan to Government's 3/27 March submission for fiscal plan update purposes.
Outside PR	3	Barrett, Dennis	1/3/2020	1.6	\$ 850.00	\$ 1,360.00	Prepare list of fiscal plan update priorities to manage the 2020 fiscal plan development process.
Outside PR	3	Barrett, Dennis	1/3/2020	0.4	\$ 850.00	\$ 340.00	Review fiscal plan model output with revised FY19 General Fund revenues and comparison to the 5/9 certified fiscal plan.
Outside PR	3	Battle, Fernando	1/3/2020	0.3	\$ 917.00	\$ 275.10	Participate on follow-up call with J. Rapisardi (OMM), D. Barrett (ACG) and P. Leake (ACG) to discuss the 2020 fiscal plan PayGo projections call with FOMB advisors
Outside PR	3	Feldman, Robert	1/3/2020	0.2	\$ 525.00	\$ 105.00	Participate on call with P. Leake (ACG) regarding Medicaid timing analysis between Commonwealth and federal fiscal years.
Outside PR	3	Feldman, Robert	1/3/2020	0.6	\$ 525.00	\$ 315.00	Participate on call with G. Bowen (Milliman) and representatives of Ankura regarding the PayGo projections in the 2020 fiscal plan.
Outside PR	3	Feldman, Robert	1/3/2020	2.9	\$ 525.00	\$ 1,522.50	Revise general fund variance analysis to incorporate adjustments for sales and use tax, rum, non-resident holdings and cigarettes for fiscal plan update purposes
Outside PR	3	Feldman, Robert	1/3/2020	1.6	\$ 525.00	\$ 840.00	Revise Medicaid analysis summary regarding two year funding bill as requested by O. Marrero (AAFAF) for fiscal plan update purposes.
Outside PR	3	Feldman, Robert	1/3/2020	0.8	\$ 525.00	\$ 420.00	Prepare summary of sales and use tax revenue on monthly basis for FY17, FY18 and FY19 as part of fiscal plan update process, as requested by O. Marrero (AAFAF).
Outside PR	3	Feldman, Robert	1/3/2020	0.6	\$ 525.00	\$ 315.00	Prepare summary of general fund revenue on monthly basis for FY19 as part of fiscal plan update process, as requested by O. Marrero (AAFAF).
Outside PR	3	Feldman, Robert	1/3/2020	0.6	\$ 525.00	\$ 315.00	Prepare analysis of historical sales and use tax to understand variance between Hacienda general fund reporting and sales and use reporting for fiscal plan update purposes.
Outside PR	3	Feldman, Robert	1/3/2020	0.5	\$ 525.00	\$ 262.50	Prepare list of questions related to Medicaid variance analysis in preparation for discussion with representatives of Milliman.
Outside PR	3	Leake, Paul	1/3/2020	0.2	\$ 371.00	\$ 74.20	Participate on call with R. Feldman (ACG) regarding Medicaid timing analysis between Commonwealth and federal fiscal years.
Outside PR	3	Leake, Paul	1/3/2020	0.6	\$ 371.00	\$ 222.60	Participate on call with G. Bowen (Milliman) and representatives of Ankura regarding the PayGo projections in the 2020 fiscal plan.
Outside PR	3	Leake, Paul	1/3/2020	0.3	\$ 371.00	\$ 111.30	Participate on follow-up call with J. Rapisardi (OMM), F. Battle (ACG) and D. Barrett (ACG) to discuss the 2020 fiscal plan PayGo projections call with FOMB advisors.
Outside PR	3	Leake, Paul	1/3/2020	0.7	\$ 371.00	\$ 259.70	Review the revised Medicaid analysis prepared by R. Feldman (ACG) for fiscal plan update purposes.
Outside PR	3	Leake, Paul	1/3/2020	0.4	\$ 371.00	\$ 148.40	Review and revise list of questions related to Medicaid variance analysis to incorporate additional questions in preparation for discussion with representatives of Milliman
Outside PR	3	Leake, Paul	1/3/2020	0.3	\$ 371.00	\$ 111.30	Prepare and circulate the healthcare reform and Medicaid sections of the 5/9 certified fiscal plan as requested by F. Battle (ACG).
Outside PR	3	Leake, Paul	1/3/2020	0.3	\$ 371.00	\$ 111.30	Revise the Medicaid analysis to incorporate revised timing for the poverty level and critical sustainability measures for fiscal plan update purposes.
Outside PR	3	Leake, Paul	1/3/2020	0.2	\$ 371.00	\$ 74.20	Prepare and circulate the healthcare reform and Medicaid sections of the 3/27 Government fiscal plan as requested by F. Battle (ACG).
Outside PR	200	Battle, Fernando	1/3/2020	0.3	\$ 917.00	\$ 275.10	Participate on call with representatives of Bank of America Merrill Lynch to discuss Kroll ratings team visit to Puerto Rico in February as part of the COFINA ratings process.
Outside PR	210	Battle, Fernando	1/3/2020	0.8	\$ 917.00	\$ 733.60	Participate on call with J. Battle (ACG) and representatives of O'Melveny & Myers to discuss response to DRA servicer letter sent to AAFAF related to the PRIFA-Ports transaction
PR	210	Battle, Juan Carlos	1/3/2020	0.8	\$ 684.00	\$ 547.20	Participate on call with F. Battle (ACG) and representatives of O'Melveny & Myers to discuss response to DRA servicer letter sent to AAFAF related to the PRIFA-Ports transaction.
PR	210	Battle, Juan Carlos	1/3/2020	0.8	\$ 684.00	\$ 547.20	Participate on call with H. Miller (Brookfield) regarding the PRIFA-Ports transaction and response from representatives of DRA.
PR	210	Battle, Juan Carlos	1/3/2020	0.5	\$ 684.00	\$ 342.00	Participate on call with H. Miller (Brookfield) regarding PRIFA-Ports transaction and response from DRA

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
Outside PR	3	Feldman, Robert	1/5/2020	0.3	\$ 525.00	\$ 157.50	Review Medicaid analysis for fiscal plan update purposes.
Outside PR	3	Barrett, Dennis	1/6/2020	0.8	\$ 850.00	\$ 680.00	Review and provide comments on the revised Medicaid analysis prepared by R. Feldman (ACG) for fiscal plan update purposes.
Outside PR	3	Barrett, Dennis	1/6/2020	0.7	\$ 850.00	\$ 595.00	Review legislation providing Puerto Rico with additional Medicaid funding for 2 years for purposes of updating fiscal plan assumptions.
PR	3	Feldman, Robert	1/6/2020	2.8	\$ 525.00	\$ 1,470.00	Prepare analysis comparing FY21 budget targets to expenses included in the 5/9 certified fiscal plan as part of the 2020 fiscal plan update process.
PR	3	Feldman, Robert	1/6/2020	0.7	\$ 525.00	\$ 367.50	Revise Medicaid analysis to incorporate total expense comparison to 5/9 certified fiscal plan as part of the 2020 fiscal plan update process.
PR	3	Feldman, Robert	1/6/2020	0.3	\$ 525.00	\$ 157.50	Revise the fiscal plan tracker to incorporate progress on Medicaid analysis and budget as part of the 2020 fiscal plan update process.
Outside PR	3	Barrett, Dennis	1/7/2020	0.6	\$ 850.00	\$ 510.00	Participate on call with representatives of Ankura and Milliman to discuss the revised Medicaid funding summary to include in the 2020 fiscal plan as part of the 2020 fiscal plan update process.
Outside PR	3	Barrett, Dennis	1/7/2020	0.5	\$ 850.00	\$ 425.00	Participate on call with P. Leake (ACG), R. Feldman (ACG), J. Zujkowski (OMM) and M. DiConza (OMM) to discuss the professional fees forecast to include in the 2020 fiscal plan as part of the 2020 fiscal plan update process.
Outside PR	3	Barrett, Dennis	1/7/2020	0.2	\$ 850.00	\$ 170.00	Participate on call with R. Feldman (ACG), P. Leake (ACG) and F. Battle (ACG) to discuss FY21 budget to include in the 2020 fiscal plan as part of the 2020 fiscal plan update process.
Outside PR	3	Barrett, Dennis	1/7/2020	0.3	\$ 850.00	\$ 255.00	Participate on call with P. Leake (ACG) and R. Feldman (ACG) to discuss fiscal plan open items as part of the 2020 fiscal plan update process.
Outside PR	3	Barrett, Dennis	1/7/2020	3.0	\$ 850.00	\$ 2,550.00	Prepare analysis to bridge FY20 budget by agency and expense concept to FY21 budget by agency and expense concept for fiscal plan update purposes.
Outside PR	3	Barrett, Dennis	1/7/2020	0.4	\$ 850.00	\$ 340.00	Prepare summary of latest disaster relief funds obligated and disbursed as part of the 2020 fiscal plan update process.
Outside PR	3	Barrett, Dennis	1/7/2020	0.3	\$ 850.00	\$ 255.00	Correspond with representatives from Ankura and Ernst & Young regarding FY20 to FY21 budget bridges by agency and expense concept.
Outside PR	3	Barrett, Dennis	1/7/2020	0.2	\$ 850.00	\$ 170.00	Participate on call with J. York (CM) regarding budget bridge analysis from FY20 to FY21 by agency and expense concept.
PR	3	Battle, Fernando	1/7/2020	0.6	\$ 917.00	\$ 550.20	Participate on call with representatives of Ankura and Milliman to discuss the revised Medicaid funding summary to include in the 2020 fiscal plan as part of the 2020 fiscal plan update process.
PR	3	Battle, Fernando	1/7/2020	0.2	\$ 917.00	\$ 183.40	Participate on call with P. Leake (ACG), D. Barrett (ACG) and R. Feldman (ACG) to discuss FY21 budget to include in the 2020 fiscal plan as part of the 2020 fiscal plan update process.
PR	3	Feldman, Robert	1/7/2020	0.6	\$ 525.00	\$ 315.00	Participate on call with representatives of Ankura and Milliman to discuss the revised Medicaid funding summary to include in the 2020 fiscal plan as part of the 2020 fiscal plan update process.
PR	3	Feldman, Robert	1/7/2020	0.5	\$ 525.00	\$ 262.50	Participate on call with P. Leake (ACG), D. Barrett (ACG), J. Zujkowski (OMM) and M. DiConza (OMM) to discuss the professional fees forecast to include in the 2020 fiscal plan as part of the 2020 fiscal plan update process.
PR	3	Feldman, Robert	1/7/2020	0.2	\$ 525.00	\$ 105.00	Participate on call with P. Leake (ACG), D. Barrett (ACG) and F. Battle (ACG) to discuss FY21 budget to include in the 2020 fiscal plan as part of the 2020 fiscal plan update process.
PR	3	Feldman, Robert	1/7/2020	0.3	\$ 525.00	\$ 157.50	Participate on call with P. Leake (ACG) and D. Barrett (ACG) to discuss fiscal plan open items as part of the 2020 fiscal plan update process.
PR	3	Feldman, Robert	1/7/2020	2.8	\$ 525.00	\$ 1,470.00	Revise fiscal plan model to incorporate revised IFCU budgets provided by representatives of Conway Mackenzie as part of the 2020 fiscal plan update process
PR	3	Feldman, Robert	1/7/2020	1.5	\$ 525.00	\$ 787.50	Revise the FY21 budget target analysis to incorporate the special revenue fund comparison for fiscal plan update purposes.
PR	3	Feldman, Robert	1/7/2020	1.5	\$ 525.00	\$ 787.50	Prepare analysis to bridge revised IFCU budgets relative to the certified fiscal plan as part of the 2020 fiscal plan update process.
PR	3	Feldman, Robert	1/7/2020	1.2	\$ 525.00	\$ 630.00	Prepare summary of professional fees by professional and by classification of firm as part of the 2020 fiscal plan update process.
PR	3	Feldman, Robert	1/7/2020	1.1	\$ 525.00	\$ 577.50	Revise Medicaid analysis based on comments from representatives of Milliman as part of the 2020 fiscal plan update process.
PR	3	Feldman, Robert	1/7/2020	1.0	\$ 525.00	\$ 525.00	Prepare list of critical fiscal plan discussion items for meeting with Governor, as requested by C. Yamin (AAFAF).
PR	3	Feldman, Robert	1/7/2020	0.7	\$ 525.00	\$ 367.50	Review and revise the professional fees summary to incorporate FY20 contract analysis identifying contract amounts by firm as part of the 2020 fiscal plan update process
PR	3	Leake, Paul	1/7/2020	0.5	\$ 371.00	\$ 185.50	Participate on call with R. Feldman (ACG), D. Barrett (ACG), J. Zujkowski (OMM) and M. DiConza (OMM) to discuss the professional fees forecast to include in the 2020 fiscal plan as part of the 2020 fiscal plan update process.
PR	3	Leake, Paul	1/7/2020	0.2	\$ 371.00	\$ 74.20	Participate on call with R. Feldman (ACG), D. Barrett (ACG) and F. Battle (ACG) to discuss FY21 budget to include in the 2020 fiscal plan as part of the 2020 fiscal plan update process
PR	3	Leake, Paul	1/7/2020	0.3	\$ 371.00	\$ 111.30	Participate on call with R. Feldman (ACG) and D. Barrett (ACG) to discuss fiscal plan open items as part of the 2020 fiscal plan update process.
PR	3	Leake, Paul	1/7/2020	1.2	\$ 371.00	\$ 445.20	Prepare initial outline of incremental Medicaid funding to populate the information quickly once granted access to the Milliman model.
PR	3	Leake, Paul	1/7/2020	0.9	\$ 371.00	\$ 333.90	Review and revise the FY21 professional fees summary prepared as part of the 2020 fiscal plan update process.
PR	3	Leake, Paul	1/7/2020	0.7	\$ 371.00	\$ 259.70	Prepare and provide preliminary list of critical fiscal plan discussion items for meeting with Governor as requested by C. Yamin (ACG).
PR	3	Leake, Paul	1/7/2020	0.4	\$ 371.00	\$ 148.40	Review and revise fiscal plan model to ensure accuracy of revised IFCU budgets provided by representatives of Conway as part of the 2020 fiscal plan update process
PR	3	Leake, Paul	1/7/2020	0.2	\$ 371.00	\$ 74.20	Prepare and send R. Feldman (ACG) supplementary Medicaid information for preparation of questions for correspondence with representatives of Milliman.
PR	216	Leake, Paul	1/7/2020	0.4	\$ 371.00	\$ 148.40	Correspond with F. Battle (ACG) regarding the requested summary of FY20 priorities
Outside PR	2	Barrett, Dennis	1/8/2020	0.7	\$ 850.00	\$ 595.00	Prepare summary and aggregate documentation (including resolutions and FOMB cash presentation) related to the amounts held in the TSA for the Commonwealth liquidity reserve as requested by O. Marrero (AAFAF).
Outside PR	3	Barrett, Dennis	1/8/2020	0.5	\$ 850.00	\$ 425.00	Participate on call with P. Leake (ACG), R. Feldman (ACG) and A. Toro (BH) to discuss updates to structural reforms to be included in the 2020 fiscal plan as part of the 2020 fiscal plan update process.
Outside PR	3	Barrett, Dennis	1/8/2020	0.4	\$ 850.00	\$ 340.00	Participate on call with P. Leake (ACG) and R. Feldman (ACG) to discuss progress on the 2020 fiscal plan model and questions regarding professional fees and IFCU forecast as part of the 2020 fiscal plan update process.
Outside PR	3	Barrett, Dennis	1/8/2020	0.5	\$ 850.00	\$ 425.00	Participate on call with R. Feldman (ACG) regarding IFCU variances to 5/9 certified fiscal plan as part of the 2020 fiscal plan update process.
Outside PR	3	Barrett, Dennis	1/8/2020	0.2	\$ 850.00	\$ 170.00	Participate on call with P. Leake (ACG) and R. Feldman (ACG) regarding the preparation of the POA summary and questions on UPR and structural reforms to discuss with the Governor as part of the 2020 fiscal plan update process.

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
Outside PR	3	Barrett, Dennis	1/8/2020	2.2	\$ 850.00	\$ 1,870.00	Review and compare macro economic forecast provided by E. Forrest (Devtech) to the 5/9 certified fiscal plan forecast and actual macro economic indicators for fiscal plan update purposes
Outside PR	3	Barrett, Dennis	1/8/2020	1.2	\$ 850.00	\$ 1,020.00	Review IFCU expense categories excluded from fiscal plan to confirm they are being captured elsewhere.
Outside PR	3	Barrett, Dennis	1/8/2020	0.7	\$ 850.00	\$ 595.00	Review FOMB fiscal plan risks presentation for potential inclusion in the 2020 fiscal plan.
Outside PR	3	Barrett, Dennis	1/8/2020	0.6	\$ 850.00	\$ 510.00	Review variance analysis between the IFCU forecast and 5/9 certified fiscal plan prior to discussing with R. Feldman (ACG).
Outside PR	3	Barrett, Dennis	1/8/2020	0.3	\$ 850.00	\$ 255.00	Review and provide comments on critical fiscal plan items list prepared by R. Feldman (ACG) in which we need the Governor's guidance for fiscal plan update purposes.
Outside PR	3	Barrett, Dennis	1/8/2020	0.2	\$ 850.00	\$ 170.00	Correspond with J. Batlle (ACG) regarding entities included in the Commonwealth fiscal plan.
PR	3	Battle, Fernando	1/8/2020	1.0	\$ 917.00	\$ 917.00	Review Medicaid section of the latest 2020 fiscal plan draft in preparation for meeting with representatives of ASES.
PR	3	Feldman, Robert	1/8/2020	0.5	\$ 525.00	\$ 262.50	Participate on call with P. Leake (ACG), D. Barrett (ACG) and A. Toro (BH) to discuss updates to structural reforms to be included in the 2020 fiscal plan as part of the 2020 fiscal plan update process.
PR	3	Feldman, Robert	1/8/2020	0.4	\$ 525.00	\$ 210.00	Participate on call with P. Leake (ACG) and D. Barrett (ACG) to discuss progress on the 2020 fiscal plan model and questions regarding professional fees and IFCU forecast as part of the 2020 fiscal plan update process.
PR	3	Feldman, Robert	1/8/2020	0.5	\$ 525.00	\$ 262.50	Participate on call with D. Barrett (ACG) regarding IFCU variances to 5/9 certified fiscal plan as part of the 2020 fiscal plan update process.
PR	3	Feldman, Robert	1/8/2020	0.2	\$ 525.00	\$ 105.00	Participate on call with P. Leake (ACG) and D. Barrett (ACG) regarding the preparation of the POA summary and questions on UPR and structural reforms to discuss with the Governor as part of the 2020 fiscal plan update process.
PR	3	Feldman, Robert	1/8/2020	0.6	\$ 525.00	\$ 315.00	Review the professional fee contract analysis as part of the 2020 fiscal plan update process.
PR	3	Feldman, Robert	1/8/2020	3.7	\$ 525.00	\$ 1,942.50	Prepare analysis to bridge the revised IFCU budgets to the 5/9 certified fiscal plan and identify individual IFCU variances as part of the 2020 fiscal plan update process.
PR	3	Feldman, Robert	1/8/2020	1.5	\$ 525.00	\$ 787.50	Prepare analysis summarizing newly forecasted revenue, operating expenses and payroll by IFCU as part of the 2020 fiscal plan update process.
PR	3	Feldman, Robert	1/8/2020	0.9	\$ 525.00	\$ 472.50	Populate fiscal plan impact bridge with general fund revenue variances and IFCU related variances as part of the 2020 fiscal plan update process.
PR	3	Feldman, Robert	1/8/2020	0.8	\$ 525.00	\$ 420.00	Review and summarize structural reforms in the certified fiscal plan in preparation for discussion with representatives of Bluhaus as part of the 2020 fiscal plan update process
PR	3	Feldman, Robert	1/8/2020	0.5	\$ 525.00	\$ 262.50	Revise the fiscal plan tracker for daily progress as part of the 2020 fiscal plan update process
PR	3	Feldman, Robert	1/8/2020	0.4	\$ 525.00	\$ 210.00	Revise list of critical fiscal plan discussion items for meeting with Governor based on conversation with representatives of Bluhaus, as requested by C. Yamin (AAFAF)
PR	3	Leake, Paul	1/8/2020	0.5	\$ 371.00	\$ 185.50	Participate on call with D. Barrett (ACG), R. Feldman (ACG) and A. Toro (BH) to discuss updates to structural reforms to be included in the 2020 fiscal plan as part of the 2020 fiscal plan update process
PR	3	Leake, Paul	1/8/2020	0.4	\$ 371.00	\$ 148.40	Participate on call with R. Feldman (ACG) and D. Barrett (ACG) to discuss progress on the 2020 fiscal plan model and questions regarding professional fees and IFCU forecast as part of the 2020 fiscal plan update process.
PR	3	Leake, Paul	1/8/2020	0.2	\$ 371.00	\$ 74.20	Participate on call with D. Barrett (ACG) and D. Barrett (ACG) regarding the preparation of the POA summary and questions on UPR and structural reforms to discuss with the Governor as part of the 2020 fiscal plan update process.
PR	3	Leake, Paul	1/8/2020	0.6	\$ 371.00	\$ 222.60	Prepare and send the structural reform and the department of corrections sections of the 5/9 certified fiscal plan and the 3/27 government fiscal plan as requested by A. Toro (BH).
PR	3	Leake, Paul	1/8/2020	2.0	\$ 371.00	\$ 742.00	Revise 2020 fiscal plan model to incorporate revised Medicaid funding and expenses assumptions derived from conversations with representatives of Milliman.
PR	3	Leake, Paul	1/8/2020	1.4	\$ 371.00	\$ 519.40	Prepare summary of excluded IFCU expenses in the IFCU expense build summary provided by representatives of Conway MacKenzie as requested by D. Barrett (ACG) and R. Feldman (ACG).
PR	3	Leake, Paul	1/8/2020	0.9	\$ 371.00	\$ 333.90	Review and revise the latest professional fees summary prepared as part of the 2020 fiscal plan update process.
PR	3	Leake, Paul	1/8/2020	0.4	\$ 371.00	\$ 148.40	Revise fiscal plan tracker to incorporate latest progress as part of fiscal plan update process.
PR	3	Leake, Paul	1/8/2020	0.2	\$ 371.00	\$ 74.20	Revise the professional fee summary prepared as part of the fiscal plan update process based on comments from D. Barrett (ACG).
PR	56	Llompert, Sofia	1/8/2020	0.4	\$ 366.00	\$ 146.40	Review and provide feedback on PRIDCO roster summary prepared by J. Verdeja (ACG) for purposes of RFP diligence.
PR	56	Verdeja, Julio	1/8/2020	1.3	\$ 318.00	\$ 413.40	Revise PRIDCO roster summary to incorporate feedback from S. Llompert (ACG).
PR	56	Verdeja, Julio	1/8/2020	0.6	\$ 318.00	\$ 190.80	Prepare an access report for the PRIDCO Asset Manager proponent data room to track viewing of the Q&A documents.
PR	204	Feldman, Robert	1/8/2020	0.3	\$ 525.00	\$ 157.50	Review and perform diligence on PRCCDA bond holders, as requested by M. Kremer (OMM).
Outside PR	209	Barrett, Dennis	1/8/2020	0.2	\$ 850.00	\$ 170.00	Correspond with representatives from O'Melveny & Myers, Ankura and Pietrantoni Mendez & Alvarez regarding MEPSI term sheet.
Outside PR	209	Barrett, Dennis	1/8/2020	0.2	\$ 850.00	\$ 170.00	Review latest draft of PRIFA MEPSI term sheet.
Outside PR	210	Morrison, Jonathan	1/8/2020	0.3	\$ 850.00	\$ 255.00	Review PRIFA-Ports holdings post-settlement per request of M. Kremer (OMM).
Outside PR	211	Barrett, Dennis	1/8/2020	0.6	\$ 850.00	\$ 510.00	Draft correspondence for A. Chepenik (EY) in response to questions regarding the treatment of Tourism Company deposits at GDB as part of the GDB qualifying modification.
Outside PR	213	Morrison, Jonathan	1/8/2020	2.0	\$ 850.00	\$ 1,700.00	Analyze UPR cash flows and restructuring alternatives for purposes of discussions with representatives of O'Melveny & Myers and Ankura.
Outside PR	3	Barrett, Dennis	1/9/2020	0.5	\$ 850.00	\$ 425.00	Participate on call with J. York (Conway), M. Curtis (Conway) and R. Feldman (ACG) regarding modeling of IFCU in fiscal plan.
Outside PR	3	Barrett, Dennis	1/9/2020	0.5	\$ 850.00	\$ 425.00	Participate on call with R. Feldman (ACG) regarding incorporation of the IFCU forecast provided by representatives of Conway Mackenzie in the 2020 fiscal plan model as part of the 2020 fiscal plan update process.

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
Outside PR	3	Barrett, Dennis	1/9/2020	1.0	\$ 850.00	\$ 850.00	Review revised 2020 fiscal plan model forecast in preparation for call with representatives from Ankura and Conway Mackenzie to discuss incorporation of the revised IFCU forecast.
Outside PR	3	Barrett, Dennis	1/9/2020	0.9	\$ 850.00	\$ 765.00	Prepare draft language regarding agency right-sizing for incorporation in the 2020 fiscal plan document.
Outside PR	3	Barrett, Dennis	1/9/2020	0.8	\$ 850.00	\$ 680.00	Prepare analysis comparing disaster relief funding data from FEMA website to the 5/9 certified fiscal plan for fiscal plan update purposes.
Outside PR	3	Barrett, Dennis	1/9/2020	0.7	\$ 850.00	\$ 595.00	Review and compare FY20 and FY21 FOMB budget targets for PRDE as requested by representatives of AAFAF.
Outside PR	3	Barrett, Dennis	1/9/2020	0.5	\$ 850.00	\$ 425.00	Prepare draft language regarding disaster relief funding for incorporation in the 2020 fiscal plan document
Outside PR	3	Barrett, Dennis	1/9/2020	0.3	\$ 850.00	\$ 255.00	Participate on call with C. Yanin (AAFAF) regarding public policy direction on Uniform Healthcare for fiscal plan update purposes.
PR	3	Battle, Fernando	1/9/2020	1.0	\$ 917.00	\$ 917.00	Participate in meeting with P. Leake (ACG), R. Feldman (ACG) and representatives of ASES to discuss the fiscal plan process, timeline, and initial goals for ASES as part of the 2020 fiscal plan update process
PR	3	Battle, Fernando	1/9/2020	0.4	\$ 917.00	\$ 366.80	Participate in meeting with P. Leake (ACG), R. Feldman (ACG) and F. Sanchez (AAFAF) to discuss structural reform updates to include in the 2020 fiscal plan as part of the 2020 fiscal plan update process
PR	3	Battle, Fernando	1/9/2020	0.8	\$ 917.00	\$ 733.60	Review and revise structural reforms section of the 5/9 certified fiscal plan as part of the 2020 fiscal plan update process.
PR	3	Battle, Fernando	1/9/2020	0.7	\$ 917.00	\$ 641.90	Review Medicaid funding to be included in the 2020 fiscal plan model in preparation for meeting with representatives of ASES.
PR	3	Battle, Fernando	1/9/2020	0.5	\$ 917.00	\$ 458.50	Participate on call with J. Rapisardi (OMM) to discuss GO settlement status for fiscal plan update purposes.
PR	3	Feldman, Robert	1/9/2020	1.0	\$ 525.00	\$ 525.00	Participate in meeting with P. Leake (ACG), F. Battle (ACG) and representatives of ASES to discuss the fiscal plan process, timeline, and initial goals for ASES as part of the 2020 fiscal plan update process.
PR	3	Feldman, Robert	1/9/2020	0.5	\$ 525.00	\$ 262.50	Participate on call with J. York (Conway), M. Curtis (Conway) and D. Barrett (ACG) regarding modeling of IFCU in fiscal plan.
PR	3	Feldman, Robert	1/9/2020	0.4	\$ 525.00	\$ 210.00	Participate in meeting with P. Leake (ACG), F. Battle (ACG) and F. Sanchez (AAFAF) to discuss structural reform updates to include in the 2020 fiscal plan as part of the 2020 fiscal plan update process.
PR	3	Feldman, Robert	1/9/2020	0.5	\$ 525.00	\$ 262.50	Participate on call with D. Barrett (ACG) regarding incorporation of the IFCU forecast provided by representatives of Conway Mackenzie in the 2020 fiscal plan model as part of the 2020 fiscal plan update process.
PR	3	Feldman, Robert	1/9/2020	2.2	\$ 525.00	\$ 1,155.00	Revise 2020 fiscal plan model to incorporate IFCU measures as part of the 2020 fiscal plan update process.
PR	3	Feldman, Robert	1/9/2020	1.0	\$ 525.00	\$ 525.00	Review Medicaid analysis relative to Milliman materials and prepare diligence questions in preparation for meeting with representatives of ASES as part of the 2020 fiscal plan update process
PR	3	Feldman, Robert	1/9/2020	0.8	\$ 525.00	\$ 420.00	Review and revise plan of adjustment detail provided by D. Barrett (ACG) as part of the 2020 fiscal plan update process.
PR	3	Feldman, Robert	1/9/2020	0.5	\$ 525.00	\$ 262.50	Review Medicaid memorandum provided by representatives of ASES and follow-up questions received from representatives of FOMB as part of the 2020 fiscal plan update process.
PR	3	Feldman, Robert	1/9/2020	0.5	\$ 525.00	\$ 262.50	Review and provide comments on the ASES Medicaid fiscal plan timeline prepared by P. Leake (ACG).
PR	3	Leake, Paul	1/9/2020	1.0	\$ 371.00	\$ 371.00	Participate in meeting with R. Feldman (ACG), F. Battle (ACG) and representatives of ASES to discuss the fiscal plan process, timeline, and initial goals for ASES as part of the 2020 fiscal plan update process.
PR	3	Leake, Paul	1/9/2020	0.4	\$ 371.00	\$ 148.40	Participate in meeting with R. Feldman (ACG), F. Battle (ACG) and F. Sanchez (AAFAF) to discuss structural reform updates to include in the 2020 fiscal plan as part of the 2020 fiscal plan update process.
PR	3	Leake, Paul	1/9/2020	1.3	\$ 371.00	\$ 482.30	Prepare a fiscal plan timeline for representatives of Milliman and ASES regarding key dates surrounding the Medicaid forecast.
PR	3	Leake, Paul	1/9/2020	1.0	\$ 371.00	\$ 371.00	Review Medicaid discussion materials in preparation for conversation with representatives of ASES.
PR	3	Leake, Paul	1/9/2020	0.6	\$ 371.00	\$ 222.60	Prepare list of questions for representatives of ASES regarding Medicaid forecast and the ability to implement the critical sustainability measures.
PR	3	Leake, Paul	1/9/2020	0.5	\$ 371.00	\$ 185.50	Review Medicaid memorandum provided by representatives of ASES and follow up questions from representatives of FOMB as part of the 2020 fiscal plan update process.
PR	3	Leake, Paul	1/9/2020	0.5	\$ 371.00	\$ 185.50	Revise the fiscal plan timeline for representatives of Milliman and ASES to incorporate comments from R. Feldman (ACG).
PR	3	Leake, Paul	1/9/2020	0.4	\$ 371.00	\$ 148.40	Prepare and circulate all structural reform sections of the 5/9 certified fiscal plan and the 3/27 Government fiscal plan and various supporting documents as requested by F. Sanchez (AAFAF) as part of the 2020 fiscal plan update process.
Outside PR	50	Barrett, Dennis	1/9/2020	0.3	\$ 850.00	\$ 255.00	Review and provide comments on bi-weekly creditor update presentation and scrip
PR	50	Battle, Juan Carlos	1/9/2020	1.1	\$ 684.00	\$ 752.40	Review and revise the Commonwealth bi-weekly creditor advisor presentation.
PR	50	Battle, Juan Carlos	1/9/2020	0.4	\$ 684.00	\$ 273.60	Correspond with C. Saavedra (AAFAF) and F. Battle (ACG) regarding presentation for Commonwealth bi-weekly creditor advisor presentation.
PR	50	Battle, Juan Carlos	1/9/2020	0.2	\$ 684.00	\$ 136.80	Revise Commonwealth bi-weekly creditor advisor presentation.
PR	50	Leake, Paul	1/9/2020	0.5	\$ 371.00	\$ 185.50	Review and provide comments on the biweekly creditor update for the week ending 1/10/2020.
PR	50	Leake, Paul	1/9/2020	0.4	\$ 371.00	\$ 148.40	Prepare and upload the bi-weekly creditor presentation for the week ending 1/10/2020 to the data room.
Outside PR	50	Levantis, James	1/9/2020	0.3	\$ 447.00	\$ 134.10	Review and provide comments on the bi-weekly creditor update presentation and script for the week ending 1/10/2020.
PR	56	Llompert, Sofia	1/9/2020	0.3	\$ 366.00	\$ 109.80	Prepare communication to be sent to PRIDCO asset manager proponents regarding changes to the RFP timeline.
PR	56	Verdeja, Julio	1/9/2020	0.7	\$ 318.00	\$ 222.60	Revise PRIDCO roster summary based on feedback from S. Llompert (ACG) for Asset Manager RFP due diligence purposes.
Outside PR	204	Levantis, James	1/9/2020	0.7	\$ 447.00	\$ 312.90	Prepare schedule of pre-petition and post-petition claims of PRCCDA bonds as of 1/9/2020 as requested by A. Chepenik (EY).
Outside PR	211	Barrett, Dennis	1/9/2020	0.4	\$ 850.00	\$ 340.00	Correspond with J. Battle (ACG) regarding treatment of Tourism Company Deposits at GDB as part of the GDB qualifying modification.
Outside PR	211	Barrett, Dennis	1/9/2020	0.7	\$ 850.00	\$ 595.00	Follow up with representatives of Ernst & Young regarding Tourism Company deposits at GDB and treatment in the GDB qualifying modification.

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
Outside PR	216	Barrett, Dennis	1/9/2020	0.3	\$ 850.00	\$ 255.00	Correspond with J. Battle (ACG) regarding questions from representatives of Ernst & Young regarding Tourism Company deposits at GDB and CCDA debt outstanding.
Outside PR	216	Barrett, Dennis	1/9/2020	0.7	\$ 850.00	\$ 595.00	Aggregate information requested by representatives of Ernst & Young and draft and send response email in response to their questions on Tourism Company deposits at GDB and CCDA claims.
Outside PR	216	Barrett, Dennis	1/9/2020	0.3	\$ 850.00	\$ 255.00	Diligence questions from representatives of Ernst & Young regarding treatment of Tourism Company deposits at GDB and CCDA debt outstanding.
Outside PR	216	Barrett, Dennis	1/9/2020	0.2	\$ 850.00	\$ 170.00	Participate on call with A. Chepenik (EY) in response to his questions regarding the treatment of Tourism Company deposits at GDB and CCDA claims.
Outside PR	3	Barrett, Dennis	1/10/2020	1.3	\$ 850.00	\$ 1,105.00	Participate on call with P. Leake (ACG), R. Feldman (ACG) and F. Battle (ACG) regarding general fund revenue, professional fees and fiscal plan status.
Outside PR	3	Barrett, Dennis	1/10/2020	0.5	\$ 850.00	\$ 425.00	Participate on call with P. Leake (ACG), R. Feldman (ACG) and F. Battle (ACG) regarding general fund revenue and disaster relief fund update as part of fiscal plan update process.
Outside PR	3	Barrett, Dennis	1/10/2020	0.3	\$ 850.00	\$ 255.00	Participate on call with R. Feldman (ACG) regarding implementation of plan of adjustment and 2020 fiscal plan pension forecast.
Outside PR	3	Battle, Fernando	1/10/2020	1.3	\$ 917.00	\$ 1,192.10	Participate in conference call with representatives from Ankura fiscal plan team to discuss fiscal plan principal assumptions as part of fiscal plan revision requested by FOMB.
Outside PR	3	Battle, Fernando	1/10/2020	0.5	\$ 917.00	\$ 458.50	Participate on call with P. Leake (ACG), R. Feldman (ACG) and D. Barrett (ACG) regarding general fund revenue and disaster relief fund update as part of fiscal plan update process.
Outside PR	3	Battle, Fernando	1/10/2020	0.9	\$ 917.00	\$ 825.30	Review obligated disaster relief funds versus amounts outlaid in report provided by representatives of COR3 as part of the 2020 fiscal plan update process.
Outside PR	3	Battle, Fernando	1/10/2020	0.4	\$ 917.00	\$ 366.80	Review UPR Government Appropriation Adjustment Proposal for incorporation in the 2020 fiscal plan as part of the 2020 fiscal plan update process.
Outside PR	3	Feldman, Robert	1/10/2020	1.3	\$ 525.00	\$ 682.50	Participate on call with P. Leake (ACG), D. Barrett (ACG) and F. Battle (ACG) regarding general fund revenue, professional fees and fiscal plan status.
Outside PR	3	Feldman, Robert	1/10/2020	0.5	\$ 525.00	\$ 262.50	Participate on call with P. Leake (ACG), D. Barrett (ACG) and F. Battle (ACG) regarding general fund revenue and disaster relief fund update as part of the 2020 fiscal plan update process.
Outside PR	3	Feldman, Robert	1/10/2020	0.3	\$ 525.00	\$ 157.50	Participate on call with D. Barrett (ACG) regarding implementation of plan of adjustment and 2020 fiscal plan pension forecast.
Outside PR	3	Feldman, Robert	1/10/2020	1.5	\$ 525.00	\$ 787.50	Revise the 2020 fiscal plan model to incorporate the IFCU FY20 bridge from implied budget-to-actual budget including reapportionment as part of the 2020 fiscal plan update process.
Outside PR	3	Feldman, Robert	1/10/2020	1.0	\$ 525.00	\$ 525.00	Revise the IFCU analysis to include 30-year variance from the Conway Mackenzie summary in preparation for discussion with representatives of Conway Mackenzie as part of the 2020 fiscal plan update process.
Outside PR	3	Feldman, Robert	1/10/2020	0.5	\$ 525.00	\$ 262.50	Participate on call with M. Curtis (CM) regarding IFCU variance analysis.
Outside PR	3	Feldman, Robert	1/10/2020	0.5	\$ 525.00	\$ 262.50	Prepare General Fund revenue summary and key diligence questions in preparation for discussion with F. Battle (ACG) as part of the 2020 fiscal plan update process.
Outside PR	3	Feldman, Robert	1/10/2020	0.4	\$ 525.00	\$ 210.00	Revise fiscal plan work plan and create section for upcoming meetings in preparation for status discussion with F. Battle (ACG) as part of the 2020 fiscal plan update process.
Outside PR	3	Leake, Paul	1/10/2020	1.3	\$ 371.00	\$ 482.30	Participate on call with R. Feldman (ACG), D. Barrett (ACG) and F. Battle (ACG) regarding general fund revenue, professional fees and fiscal plan status.
Outside PR	3	Leake, Paul	1/10/2020	0.5	\$ 371.00	\$ 185.50	Participate on call with R. Feldman (ACG), D. Barrett (ACG) and F. Battle (ACG) regarding general fund revenue and disaster relief fund update as part of fiscal plan update process.
Outside PR	3	Leake, Paul	1/10/2020	1.1	\$ 371.00	\$ 408.10	Diligence the Governor's initiatives to be included in the 2020 fiscal plan to understand implications to the 2020 fiscal plan model.
Outside PR	3	Leake, Paul	1/10/2020	0.4	\$ 371.00	\$ 148.40	Correspond with F. Battle (ACG) regarding the professional fees forecast prepared as part of the 2020 fiscal plan update process.
Outside PR	23	Barrett, Dennis	1/10/2020	0.2	\$ 850.00	\$ 170.00	Participate in biweekly conference call with creditor advisors and mediation team.
Outside PR	23	Battle, Fernando	1/10/2020	0.2	\$ 917.00	\$ 183.40	Participate in biweekly conference call with creditor advisors and mediation team.
PR	23	Battle, Juan Carlos	1/10/2020	0.2	\$ 684.00	\$ 136.80	Participate in biweekly conference call with creditor advisors and mediation team.
Outside PR	25	Parker, Christine	1/10/2020	3.1	\$ 200.00	\$ 620.00	Review and revise time descriptions for inclusion in the December 2019 monthly non-Title III fee statement.
Outside PR	204	Feldman, Robert	1/10/2020	0.5	\$ 525.00	\$ 262.50	Review and summarize PRCCDA monoline holder analysis, as requested by M. Kremer (OMM).
Outside PR	204	Leake, Paul	1/10/2020	0.4	\$ 371.00	\$ 148.40	Review and revise the interest payment schedule for PRCCDA provided by J. Levantis (ACG).
Outside PR	204	Levantis, James	1/10/2020	0.3	\$ 447.00	\$ 134.10	Prepare schedule of post-petition contractual interest by CUSIP of PRCCDA bonds, as requested by D. Barrett (ACG).
PR	209	Battle, Juan Carlos	1/10/2020	0.3	\$ 684.00	\$ 205.20	Participate on call with L. Alfaro (Barclays) and D. Torres (BNY) in connection with accrued interest credited to PRIFA Custody account.
Outside PR	209	Levantis, James	1/10/2020	0.5	\$ 447.00	\$ 223.50	Prepare schedule of pre-petition claims and post-petition contractual interest by CUSIP for PRIFA Rum bonds, as requested by D. Barrett (ACG)
PR	209	Llompert, Sofia	1/10/2020	1.3	\$ 366.00	\$ 475.80	Prepare summary of PRIFA bank account for purposes analyzing the impact following PRIFA-Ports transaction close.
PR	209	Llompert, Sofia	1/10/2020	0.8	\$ 366.00	\$ 292.80	Review and revise summary of PRIFA bank account to incorporate feedback provided by J. Morrison (ACG)
PR	209	Verdeja, Julio	1/10/2020	1.2	\$ 318.00	\$ 381.60	Prepare asset summary of PRIFA Bank of New York custody account as requested by S. Llompert (ACG) for restructuring purposes.
Outside PR	213	Barrett, Dennis	1/10/2020	0.6	\$ 850.00	\$ 510.00	Participate on call with F. Battle (ACG), R. Feldman (ACG) and representatives of O'Melveny and Myers regarding UPR status update.
Outside PR	213	Barrett, Dennis	1/10/2020	0.3	\$ 850.00	\$ 255.00	Participate on call with J. Morrison (ACG) and A. Toro (Bluhau) regarding UPR pension reforms
Outside PR	213	Battle, Fernando	1/10/2020	0.6	\$ 917.00	\$ 550.20	Participate on call with D. Barrett (ACG), R. Feldman (ACG) and representatives of O'Melveny and Myers regarding UPR status update.
PR	213	Battle, Juan Carlos	1/10/2020	0.8	\$ 684.00	\$ 547.20	Participate on call with representatives of O'Melveny & Myers, Pietrantonio Mendez & Alvarez and Ankura to discuss UPR restructuring and other debt restructuring matters
Outside PR	213	Feldman, Robert	1/10/2020	0.6	\$ 525.00	\$ 315.00	Participate on call with F. Battle (ACG), D. Barrett (ACG) and representatives of O'Melveny and Myers regarding UPR status update.

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
PR	213	Llompert, Sofia	1/10/2020	0.7	\$ 366.00	\$ 256.20	Participate on call with representatives of O'Melveny & Myers, Pietrantoni Mendez & Alvarez and Ankura to discuss UPR restructuring and other debt restructuring matters. (partial).
Outside PR	213	Morrison, Jonathan	1/10/2020	0.8	\$ 850.00	\$ 680.00	Participate on call with representatives of O'Melveny & Myers, Pietrantoni Mendez & Alvarez and Ankura to discuss UPR restructuring and other debt restructuring matters.
Outside PR	213	Morrison, Jonathan	1/10/2020	0.3	\$ 850.00	\$ 255.00	Participate on call with D. Barrett (ACG) and A. Toro (Bluhaus) regarding UPR pension reforms.
PR	213	Verdeja, Julio	1/10/2020	0.5	\$ 318.00	\$ 159.00	Participate on call with representatives of O'Melveny & Myers, Pietrantoni Mendez & Alvarez and Ankura to discuss UPR restructuring and other debt restructuring matters. (partial).
Outside PR	3	Battle, Fernando	1/11/2020	0.4	\$ 917.00	\$ 366.80	Review and provide comments to draft of extension letter related to FOMB deadline to file 2020 fiscal plan revision as requested by AAFAF.
Outside PR	209	Battle, Fernando	1/11/2020	0.2	\$ 917.00	\$ 183.40	Prepare correspondence related to sources and uses of funds for remaining PRIFA credits.
Outside PR	3	Barrett, Dennis	1/12/2020	1.1	\$ 850.00	\$ 935.00	Participate on call with representatives from Devtech and Ankura to discuss macroeconomic forecast assumptions to be included in 2020 fiscal plan revision.
Outside PR	3	Battle, Fernando	1/12/2020	1.1	\$ 917.00	\$ 1,008.70	Participate on call with representatives from Devtech and Ankura to discuss macroeconomic forecast assumptions to be included in 2020 fiscal plan revision.
Outside PR	3	Battle, Fernando	1/12/2020	0.2	\$ 917.00	\$ 183.40	Correspond with D. Barrett (ACG) to discuss 2020 fiscal plan timetable as part of the 2020 fiscal plan update process.
Outside PR	3	Battle, Fernando	1/12/2020	0.1	\$ 917.00	\$ 91.70	Correspond with R. Feldman (ACG) to discuss historical revenue forecast to actual as part of the 2020 fiscal plan update process.
Outside PR	3	Battle, Fernando	1/12/2020	0.4	\$ 917.00	\$ 366.80	Edit fiscal plan levers outline to be presented to Governor Vazquez as part of 2020 fiscal plan revision as requested by FOMB.
Outside PR	3	Feldman, Robert	1/12/2020	1.1	\$ 525.00	\$ 577.50	Participate on call with representatives from Devtech and Ankura to discuss macroeconomic forecast assumptions to be included in 2020 fiscal plan revision
Outside PR	3	Feldman, Robert	1/12/2020	0.4	\$ 525.00	\$ 210.00	Participate on call with P. Leake (ACG) regarding historical general fund revenue variance analysis as part of 2020 fiscal plan update process.
Outside PR	3	Feldman, Robert	1/12/2020	2.9	\$ 525.00	\$ 1,522.50	Prepare comparison analysis of general fund forecasted revenue per prior five certified fiscal plans versus actual general fund revenue for fiscal year 2017-2019 as requested by F. Battle (ACG) as part of 2020 fiscal plan update process.
Outside PR	3	Feldman, Robert	1/12/2020	0.9	\$ 525.00	\$ 472.50	Prepare summary of historical monthly general revenue figures dated back to 2004 as requested by R. Romeu (Devtech) as part of 2020 fiscal plan update process.
Outside PR	3	Feldman, Robert	1/12/2020	0.6	\$ 525.00	\$ 315.00	Review and update fiscal plan workstream tracker to reflect external document used for daily call as part of 2020 fiscal plan update process.
Outside PR	3	Feldman, Robert	1/12/2020	0.4	\$ 525.00	\$ 210.00	Prepare summary of historical federal funding as requested by R. Romeu (Devtech) as part of 2020 fiscal plan update process.
Outside PR	3	Leake, Paul	1/12/2020	1.1	\$ 371.00	\$ 408.10	Participate on call with representatives from Devtech and Ankura to discuss macroeconomic forecast assumptions to be included in 2020 fiscal plan revision.
Outside PR	3	Leake, Paul	1/12/2020	0.4	\$ 371.00	\$ 148.40	Participate on call with R. Feldman (ACG) regarding historical general fund revenue variance analysis as part of 2020 fiscal plan update process.
Outside PR	3	Leake, Paul	1/12/2020	2.9	\$ 371.00	\$ 1,075.90	Diligence all certified fiscal plans from 3/13/17 through 5/9/19 and prepare comparison of projected vs. actuals for each general fund revenue stream.
Outside PR	3	Leake, Paul	1/12/2020	0.8	\$ 371.00	\$ 296.80	Revise the historical general fund revenue variance analysis for comments provided by R. Feldman (ACG).
Outside PR	3	Leake, Paul	1/12/2020	0.5	\$ 371.00	\$ 185.50	Update fiscal plan workstream tracker as part of 2020 fiscal plan update process.
PR	3	Barrett, Dennis	1/13/2020	0.5	\$ 850.00	\$ 425.00	Participate on call with R. Feldman (ACG) and J. Rapisardi (OMM) to discuss questions on the 2020 fiscal plan and the impact of the earthquake.
PR	3	Barrett, Dennis	1/13/2020	1.0	\$ 850.00	\$ 850.00	Participate in discussion with F. Battle (ACG) regarding 2020 fiscal plan assumptions and initiatives.
PR	3	Barrett, Dennis	1/13/2020	1.5	\$ 850.00	\$ 1,275.00	Continue reconciling FY20 general fund budget details to 5/9 certified fiscal plan as part of 2020 fiscal plan update process.
PR	3	Barrett, Dennis	1/13/2020	1.5	\$ 850.00	\$ 1,275.00	Continue reconciling FY20 special revenue fund budget details to 5/9 certified fiscal plan as part of 2020 fiscal plan update process.
PR	3	Barrett, Dennis	1/13/2020	1.5	\$ 850.00	\$ 1,275.00	Continue reconciling FY20 federal fund budget details to 5/9 certified fiscal plan as part of 2020 fiscal plan update process.
PR	3	Barrett, Dennis	1/13/2020	0.4	\$ 850.00	\$ 340.00	Review and analyze medicaid file provided by Milliman as part of 2020 fiscal plan update process.
PR	3	Barrett, Dennis	1/13/2020	0.2	\$ 850.00	\$ 170.00	Correspond with J. Aponte (OMB) regarding 2020 fiscal plan update and budget inputs needed from him and his team.
Outside PR	3	Battle, Fernando	1/13/2020	0.4	\$ 917.00	\$ 366.80	Participate on daily 2020 fiscal plan update call with representatives of Conway Mackenzie, Devtech, Ankura, O'Melveny & Meyers, BluHaus
Outside PR	3	Battle, Fernando	1/13/2020	1.0	\$ 917.00	\$ 917.00	Participate in discussion with D. Barrett (ACG) regarding 2020 fiscal plan assumptions and initiatives
Outside PR	3	Battle, Fernando	1/13/2020	0.2	\$ 917.00	\$ 183.40	Participate on call with O. Shah (McKinsey) to discuss 2020 fiscal plan revision items and timetable
Outside PR	3	Battle, Fernando	1/13/2020	0.5	\$ 917.00	\$ 458.50	Participate on call with J. Rapisardi (OMM) to discuss inclusion of component units on 2020 fiscal plan revision requested by the FOMB.
Outside PR	3	Battle, Fernando	1/13/2020	0.4	\$ 917.00	\$ 366.80	Participate on conference call with C. Yamin (AAFAF) and M. Gonzalez (AAFAF) to discuss 2020 fiscal plan assumptions as instructed by the Governor.
PR	3	Feldman, Robert	1/13/2020	0.5	\$ 525.00	\$ 262.50	Participate on call with D. Barrett (ACG) and J. Rapisardi (OMM) to discuss questions on the 2020 fiscal plan and the impact of the earthquake.
PR	3	Feldman, Robert	1/13/2020	0.4	\$ 525.00	\$ 210.00	Participate on daily 2020 fiscal plan update call with representatives of Conway Mackenzie, Devtech, Ankura, O'Melveny & Meyers, BluHaus.
PR	3	Feldman, Robert	1/13/2020	2.4	\$ 525.00	\$ 1,260.00	Review and prepare general fund revenue analysis to incorporate impact to revenue measures as part of 2020 fiscal plan update process.
PR	3	Feldman, Robert	1/13/2020	1.8	\$ 525.00	\$ 945.00	Review and modify IFCU analysis to incorporate revised budget for PRITA and PORTS and compare to Conway summary as part of 2020 fiscal plan update process.
PR	3	Feldman, Robert	1/13/2020	1.3	\$ 525.00	\$ 682.50	Prepare summary analysis of general fund revenue and measures impact as part of 2020 fiscal plan update process.

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
PR	3	Feldman, Robert	1/13/2020	1.1	\$ 525.00	\$ 577.50	Revise master fiscal plan bridge for changes related to revenue measures as part of 2020 fiscal plan update process.
PR	3	Feldman, Robert	1/13/2020	0.8	\$ 525.00	\$ 420.00	Review Medicaid file provided by Milliman and adjust modeling to make functional workbook as part of 2020 fiscal plan update process.
PR	3	Feldman, Robert	1/13/2020	0.6	\$ 525.00	\$ 315.00	Prepare summary of IFCU surplus by component unit per 5/9 certified fiscal plan as requested by O'Melveny and Myers.
PR	3	Leake, Paul	1/13/2020	0.4	\$ 371.00	\$ 148.40	Participate on daily 2020 fiscal plan update call with representatives of Conway MacKenzie, Devtech, Ankura, O'Melveny & Meyers, BluHaus.
PR	3	Leake, Paul	1/13/2020	0.6	\$ 371.00	\$ 222.60	Review the Medicaid model prepared by representatives of Milliman to incorporate information in the 2020 fiscal plan model.
PR	3	Leake, Paul	1/13/2020	0.3	\$ 371.00	\$ 111.30	Prepare scenarios on delaying and accelerating the impact of structural reforms to discuss with C. Yamin (AAFAF).
PR	3	Leake, Paul	1/13/2020	0.5	\$ 371.00	\$ 185.50	Update fiscal plan tracker as part of 2020 fiscal plan update process to include meetings for the week ending 1/17 and updated timeline.
Outside PR	25	Parker, Christine	1/13/2020	1.8	\$ 200.00	\$ 360.00	Review and revise time descriptions for inclusion in the January 2020 monthly non-Title III fee statement.
PR	56	Llompert, Sofia	1/13/2020	0.3	\$ 366.00	\$ 109.80	Review PRIDCO VTP proposal in response to question from representatives of the FOMB regarding the implied savings calculation.
PR	209	Llompert, Sofia	1/13/2020	0.7	\$ 366.00	\$ 256.20	Participate on call with J. Morrison (ACG) to discuss changes to PRIFA bank account summary.
PR	209	Llompert, Sofia	1/13/2020	1.3	\$ 366.00	\$ 475.80	Review and revise summary of PRIFA bank account to incorporate feedback provided by J. Battle (ACG).
Outside PR	209	Morrison, Jonathan	1/13/2020	0.7	\$ 850.00	\$ 595.00	Participate on call with S. Llompert (ACG) to discuss changes to PRIFA bank account summary.
PR	213	Llompert, Sofia	1/13/2020	0.6	\$ 366.00	\$ 219.60	Review and revise UPR restructuring presentation to incorporate updated cash balances as of October 2015.
Outside PR	213	Morrison, Jonathan	1/13/2020	0.8	\$ 850.00	\$ 680.00	Prepare analysis related to UPR restructuring for discussion with representatives of AAFAF and advisors.
Outside PR	213	Morrison, Jonathan	1/13/2020	0.4	\$ 850.00	\$ 340.00	Review and revise analysis of UPR restructuring to incorporate comments received from representatives of O'Melveny & Myers for purposes of discussion with representatives of AAFAF.
Outside PR	213	Morrison, Jonathan	1/13/2020	0.2	\$ 850.00	\$ 170.00	Participate on call with M. Kremer (OMM) regarding UPR restructuring presentation for representatives of AAFAF.
Outside PR	216	Battle, Fernando	1/13/2020	0.1	\$ 917.00	\$ 91.70	Participate on telephone call with R. Donner (Moody's) and J. Chang (Moody's) to discuss research note on impact of earthquake on economic recovery.
Outside PR	216	Battle, Fernando	1/13/2020	0.1	\$ 917.00	\$ 91.70	Participate on telephone call with F. Padilla (PREPA) to discuss Moody's research note on impact of earthquake on PREPA and economic recovery.
Outside PR	2	Battle, Fernando	1/14/2020	0.1	\$ 917.00	\$ 91.70	Participate on call with O. Marrero (AAFAF) to discuss Commonwealth liquidity and potential structure to advance funds for disaster recovery related to earthquake impact.
Outside PR	2	Battle, Fernando	1/14/2020	0.7	\$ 917.00	\$ 641.90	Review and provide comments to cash analysis requested by AAFAF as part of emergency declaration support.
PR	3	Barrett, Dennis	1/14/2020	0.6	\$ 850.00	\$ 510.00	Participate in meeting with P. Leake (ACG), R. Feldman (ACG) and representatives of Conway MacKenzie to discuss year to date general fund outperformance and questions on the IFCU forecast to be included in the 2020 fiscal plan.
PR	3	Barrett, Dennis	1/14/2020	0.2	\$ 850.00	\$ 170.00	Participate on daily 2020 fiscal plan update call with representatives of Conway Mackenzie, Devtech, Ankura, O'Melveny & Meyers, BluHaus.
PR	3	Barrett, Dennis	1/14/2020	3.3	\$ 850.00	\$ 2,805.00	Review and revise FY21 budget target reconciliation to 5/9 certified fiscal plan and measures to ensure no bridging items.
PR	3	Barrett, Dennis	1/14/2020	1.3	\$ 850.00	\$ 1,105.00	Participate in 2020 fiscal plan update meeting with C. Yamin (AAFAF), C. Saavedra (AAFAF) and M. Gonzalez (AAFAF).
PR	3	Feldman, Robert	1/14/2020	0.6	\$ 525.00	\$ 315.00	Participate in meeting with P. Leake (ACG) and D. Barrett (ACG) and representatives of Conway Mackenzie to discuss year to date general fund outperformance and questions on the IFCU forecast to be included in the 2020 fiscal plan.
PR	3	Feldman, Robert	1/14/2020	0.2	\$ 525.00	\$ 105.00	Participate on daily 2020 fiscal plan update call with representatives of Conway Mackenzie, Devtech, Ankura, O'Melveny & Meyers, BluHaus.
PR	3	Feldman, Robert	1/14/2020	1.1	\$ 525.00	\$ 577.50	Participate on call with P. Leake (ACG) and J. Carlos (Milliman) regarding questions on the Milliman model on Medicaid expenses and funding sources.
PR	3	Feldman, Robert	1/14/2020	1.8	\$ 525.00	\$ 945.00	Prepare medicaid summary by month of premium and non premium expenditures based on Milliman model of as part of 2020 fiscal plan update process.
PR	3	Feldman, Robert	1/14/2020	1.4	\$ 525.00	\$ 735.00	Prepare summary of general fund revenue year to date versus budget by revenue concept as part of 2020 fiscal plan update process.
PR	3	Feldman, Robert	1/14/2020	1.3	\$ 525.00	\$ 682.50	Prepare medicaid summary by month of commonwealth versus federal funding based on Milliman model of as part of 2020 fiscal plan update process.
PR	3	Feldman, Robert	1/14/2020	1.3	\$ 525.00	\$ 682.50	Prepare medicaid summary by month of funding program uses based on Milliman model of as part of 2020 fiscal plan update process.
PR	3	Feldman, Robert	1/14/2020	1.0	\$ 525.00	\$ 525.00	Revise master fiscal plan bridge for changes related to IFCU updates as provided by Conway as part of 2020 fiscal plan update process.
PR	3	Feldman, Robert	1/14/2020	0.8	\$ 525.00	\$ 420.00	Prepare medicaid summary by month of measures based on Milliman model of as part of 2020 fiscal plan update process.
PR	3	Leake, Paul	1/14/2020	0.6	\$ 371.00	\$ 222.60	Participate in meeting with R. Feldman (ACG) and D. Barrett (ACG) and representatives of Conway MacKenzie to discuss year to date general fund outperformance and questions on the IFCU forecast to be included in the 2020 fiscal plan.
PR	3	Leake, Paul	1/14/2020	0.2	\$ 371.00	\$ 74.20	Participate on daily 2020 fiscal plan update call with representatives of Conway Mackenzie, Devtech, Ankura, O'Melveny & Meyers, BluHaus.
PR	3	Leake, Paul	1/14/2020	1.1	\$ 371.00	\$ 408.10	Participate on call with R. Feldman (ACG) and J. Carlos (Milliman) regarding questions on the Milliman model on Medicaid expenses and funding sources.
PR	3	Leake, Paul	1/14/2020	0.6	\$ 371.00	\$ 222.60	Review the Medicaid model prepared by representatives of Milliman to incorporate information in the 2020 fiscal plan model.
PR	3	Leake, Paul	1/14/2020	2.3	\$ 371.00	\$ 853.30	Revise the monthly medicaid model prepared by R. Feldman (ACG) to incorporate federal funding restraints and revised growth assumptions.
PR	3	Leake, Paul	1/14/2020	1.2	\$ 371.00	\$ 445.20	Revise the monthly Medicaid model for comments provided by R. Feldman (ACG) as part of 2020 fiscal plan update process.
PR	3	Leake, Paul	1/14/2020	1.1	\$ 371.00	\$ 408.10	Prepare an annual medicaid funding and expense forecast based on information provided by representatives of Milliman for fiscal years 2020 - 2025.
PR	3	Leake, Paul	1/14/2020	0.6	\$ 371.00	\$ 222.60	Review the right-sizing model to understand which measures can be delayed for different agencies for inclusion of information in the 2020 fiscal plan model.
Outside PR	25	Parker, Christine	1/14/2020	2.0	\$ 200.00	\$ 400.00	Consolidate and review time descriptions for inclusion in the December 2019 monthly non-Title III fee statement.
PR	56	Llompert, Sofia	1/14/2020	0.4	\$ 366.00	\$ 146.40	Participate on call with S. Tajuddin (EY) and J. Morrison (ACG) to discuss PRIDCO VTP proposal outstanding questions.

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
PR	56	Llompert, Sofia	1/14/2020	0.7	\$ 366.00	\$ 256.20	Review and revise PRIDCO VTP proposal analysis in response to questions received from representatives of Ernst & Young.
Outside PR	56	Morrison, Jonathan	1/14/2020	0.4	\$ 850.00	\$ 340.00	Participate on call with S. Tajuddin (EY) and S. Llompert (ACG) to discuss PRIDCO VTP proposal outstanding questions.
PR	213	Barrett, Dennis	1/14/2020	0.8	\$ 850.00	\$ 680.00	Participate on conference call with representatives from AAFAF, O'Melveny & Myers, Bluhau and Ankura to discuss UPR restructuring alternatives.
Outside PR	213	Battle, Fernando	1/14/2020	0.8	\$ 917.00	\$ 733.60	Participate on conference call with representatives from AAFAF, O'Melveny & Myers, Bluhau and Ankura to discuss UPR restructuring alternatives.
Outside PR	213	Battle, Fernando	1/14/2020	0.6	\$ 917.00	\$ 550.20	Review and provide comments to UPR restructuring update requested by AAFAF.
PR	213	Llompert, Sofia	1/14/2020	1.0	\$ 366.00	\$ 366.00	Participate on call with M. Gonzalez (AAFAF), C. Yamin (AAFAF), A. Toro (BH) and representatives of O'Melveny & Myers and Ankura to discuss UPR restructuring strategy.
PR	213	Llompert, Sofia	1/14/2020	0.2	\$ 366.00	\$ 73.20	Participate on call with A. Toro (BH) and J. Morrison (ACG) to discuss UPR financial projections
PR	213	Llompert, Sofia	1/14/2020	0.3	\$ 366.00	\$ 109.80	Review and revise UPR restructuring presentation to incorporate additional changes
PR	213	Llompert, Sofia	1/14/2020	0.3	\$ 366.00	\$ 109.80	Review UPR restructuring presentation in preparation for meeting with representatives of AAFAF.
Outside PR	213	Morrison, Jonathan	1/14/2020	1.0	\$ 850.00	\$ 850.00	Participate on call with M. Gonzalez (AAFAF), C. Yamin (AAFAF), A. Toro (BH) and representatives of O'Melveny & Myers and Ankura to discuss UPR restructuring strategy.
Outside PR	213	Morrison, Jonathan	1/14/2020	0.2	\$ 850.00	\$ 170.00	Participate on call with A. Toro (BH) and S. Llompert (ACG) to discuss UPR financial projections.
Outside PR	213	Morrison, Jonathan	1/14/2020	0.1	\$ 850.00	\$ 85.00	Correspond with F. Battle (ACG) regarding UPR restructuring presentation for representatives of AAFAF.
Outside PR	213	Morrison, Jonathan	1/14/2020	1.4	\$ 850.00	\$ 1,190.00	Prepare analysis of UPR cash flows and restructuring alternatives in response to request from representatives of AAFAF.
Outside PR	213	Morrison, Jonathan	1/14/2020	0.3	\$ 850.00	\$ 255.00	Participate on call with M. Kremer (OMM) regarding UPR restructuring presentation for representatives of AAFAF.
PR	213	Verdeja, Julio	1/14/2020	1.0	\$ 318.00	\$ 318.00	Participate on call with M. Gonzalez (AAFAF), C. Yamin (AAFAF), A. Toro (BH) and representatives of O'Melveny & Myers and Ankura to discuss UPR restructuring strategy.
Outside PR	216	Battle, Fernando	1/14/2020	0.1	\$ 917.00	\$ 91.70	Participate on conference call with R. Donner (Moody's) and J. Chang (Moody's) to discuss research note related to the impact of earthquake.
Outside PR	216	Battle, Fernando	1/14/2020	0.3	\$ 917.00	\$ 275.10	Participate on call with G. Nolan (Moody's) to discuss changes to research note related to impact of earthquake.
PR	3	Barrett, Dennis	1/15/2020	2.1	\$ 850.00	\$ 1,785.00	Review and quality check fiscal plan model.
PR	3	Barrett, Dennis	1/15/2020	1.9	\$ 850.00	\$ 1,615.00	Review and analyze impact of IFCU update on fiscal plan model.
PR	3	Barrett, Dennis	1/15/2020	2.4	\$ 850.00	\$ 2,040.00	Review and analyze impact of GF baseline update on fiscal plan model.
PR	3	Barrett, Dennis	1/15/2020	1.3	\$ 850.00	\$ 1,105.00	Review and analyze impact of FF baseline update and enterprise funds forecast in fiscal plan model.
PR	3	Feldman, Robert	1/15/2020	1.1	\$ 525.00	\$ 577.50	Participate in meeting with P. Leake (ACG) to discuss FY20 general fund revenue projections and the modeling of the revised Medicaid baseline expenditures, measures, and funding.
PR	3	Feldman, Robert	1/15/2020	1.1	\$ 525.00	\$ 577.50	Prepare bridge of general fund revenue fiscal year 2020 year-to-date actual results by revenue concept as part of 2020 fiscal plan update process.
PR	3	Feldman, Robert	1/15/2020	0.8	\$ 525.00	\$ 420.00	Prepare an analysis encompassing smoothing reversal of personal, corporate and sales and use taxes into fiscal plan forecast as part of 2020 fiscal plan update process
PR	3	Feldman, Robert	1/15/2020	2.0	\$ 525.00	\$ 1,050.00	Prepare historical general fund revenue monthly datapoints of forecast and actual results on pre and post measures basis for use in general fund revenue analysis as part of 2020 fiscal plan update process.
PR	3	Feldman, Robert	1/15/2020	1.7	\$ 525.00	\$ 892.50	Review and create a model encompassing general fund revenue fiscal year 2020 year-to-date actual results into fiscal plan forecast as part of 2020 fiscal plan update process.
PR	3	Feldman, Robert	1/15/2020	0.9	\$ 525.00	\$ 472.50	Participate in discussion with J. York (Conway) and T. Ahlberg (Conway) regarding fiscal year 2020 year-to-date revenue variances and go-forward projections.
PR	3	Feldman, Robert	1/15/2020	0.9	\$ 525.00	\$ 472.50	Review and perform modeling of Medicaid maximum cap by funding program to include in monthly Medicaid model after 5-year period as part of 2020 fiscal plan update process.
PR	3	Feldman, Robert	1/15/2020	0.7	\$ 525.00	\$ 367.50	Prepare template of Medicaid variance analysis comparing total expenses and sources of funding over 30 year period between 5/9 certified fiscal plan to draft fiscal year 2020 plan.
PR	3	Feldman, Robert	1/15/2020	0.4	\$ 525.00	\$ 210.00	Participate in discussion with J. York (Conway) regarding general fund revenue as part of 2020 fiscal plan update process.
PR	3	Leake, Paul	1/15/2020	1.1	\$ 371.00	\$ 408.10	Participate in meeting with R. Feldman (ACG) to discuss FY20 general fund revenue projections and the modeling of the revised Medicaid baseline expenditures, measures, and funding.
PR	3	Leake, Paul	1/15/2020	3.3	\$ 371.00	\$ 1,224.30	Prepare an updated Medicaid 30-year monthly and annual revenue and expense forecast model utilizing information provided by representatives of Millman for use in the 2020 fiscal plan.
PR	3	Leake, Paul	1/15/2020	1.7	\$ 371.00	\$ 630.70	Revise the fiscal plan master model to incorporate changes to the Medicaid funding and expense assumptions and prepare detail list of changes made prior to discussion with R. Feldman (ACG).
PR	3	Leake, Paul	1/15/2020	1.7	\$ 371.00	\$ 630.70	Prepare bridge between the 2020 fiscal plan and the 5/9 certified fiscal plan to measure the impact of the updated Medicaid assumptions.
PR	3	Leake, Paul	1/15/2020	0.9	\$ 371.00	\$ 333.90	Revise the Medicaid forecast model to incorporate long-term revenue and expense growth assumption from both the 5/9 certified fiscal plan and Millman projections.
PR	3	Leake, Paul	1/15/2020	0.9	\$ 371.00	\$ 333.90	Revise the bridge between the 2020 fiscal plan and the 5/9 certified fiscal plan to measure the impact of the updated Medicaid assumptions for comments provided by R. Feldman (ACG).
PR	3	Leake, Paul	1/15/2020	0.3	\$ 371.00	\$ 111.30	Correspond with R. Feldman (ACG) regarding the bridge between the 2020 fiscal plan and the 5/9 certified fiscal plan to measure the impact of the updated Medicaid assumptions.
PR	209	Battle, Juan Carlos	1/15/2020	0.3	\$ 684.00	\$ 205.20	Participate on call with C. Yamin (AAFAF) to discuss PRIFA-MEPSI term sheet
Outside PR	209	Levantis, James	1/15/2020	0.5	\$ 447.00	\$ 223.50	Prepare schedule of claims including accrued and unpaid interest to 12/31/2019 for the PRIFA MEPSI bonds.
Outside PR	213	Battle, Fernando	1/15/2020	0.5	\$ 917.00	\$ 458.50	Participate on conference call with representatives from O'Melveny and Myers and Bluhau to discuss UPR financial projections necessary to discuss alternative debt restructuring options.

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
Outside PR	213	Battle, Fernando	1/15/2020	0.8	\$ 917.00	\$ 733.60	Review UPR appropriations allocation presentation as part of analysis related to debt restructuring.
PR	213	Llompert, Sofia	1/15/2020	0.6	\$ 366.00	\$ 219.60	Participate on call with A. Toro (BH), N. Mitchell (OMM), M. Kremer (OMM), J. Morrison (ACG) and J. Verdeja (ACG) to discuss UPR restructuring next steps.
PR	213	Llompert, Sofia	1/15/2020	0.4	\$ 366.00	\$ 146.40	Participate on call with J. Morrison (ACG) to discuss UPR debt sustainability analysis for purposes of restructuring strategy.
PR	213	Llompert, Sofia	1/15/2020	1.1	\$ 366.00	\$ 402.60	Prepare UPR debt sustainability analysis for purposes of restructuring strategy discussions.
PR	213	Llompert, Sofia	1/15/2020	0.9	\$ 366.00	\$ 329.40	Prepare summary of UPR financial projections requested by F. Battle (ACG).
PR	213	Llompert, Sofia	1/15/2020	0.3	\$ 366.00	\$ 109.80	Review UPR analysis provided by A. Toro (BH) for purposes of UPR restructuring strategy analysis.
Outside PR	213	Morrison, Jonathan	1/15/2020	0.6	\$ 850.00	\$ 510.00	Participate on call with A. Toro (BH), N. Mitchell (OMM), M. Kremer (OMM), S. Llompert (ACG) and J. Verdeja (ACG) to discuss UPR restructuring next steps.
Outside PR	213	Morrison, Jonathan	1/15/2020	0.4	\$ 850.00	\$ 340.00	Participate on call with S. Llompert (ACG) to discuss UPR debt sustainability analysis for purposes of restructuring strategy.
Outside PR	213	Morrison, Jonathan	1/15/2020	2.0	\$ 850.00	\$ 1,700.00	Prepare analysis of UPR cash flows provided by A. Toro (BH) for purposes of restructuring.
Outside PR	213	Morrison, Jonathan	1/15/2020	1.9	\$ 850.00	\$ 1,615.00	Prepare analysis of UPR pension alternatives and impact on cash available for debt service for purposes of restructuring.
Outside PR	213	Morrison, Jonathan	1/15/2020	0.2	\$ 850.00	\$ 170.00	Participate on call with M. Kremer (OMM) regarding UPR discussion materials for representatives AAFAF.
PR	213	Verdeja, Julio	1/15/2020	0.6	\$ 318.00	\$ 190.80	Participate on call with A. Toro (BH), N. Mitchell (OMM), M. Kremer (OMM), J. Morrison (ACG) and S. Llompert (ACG) to discuss UPR restructuring next steps.
PR	216	Barrett, Dennis	1/15/2020	0.1	\$ 850.00	\$ 85.00	Correspond with G. Nolan (Moody's) regarding FEMA monies received to date by the Commonwealth.
PR	3	Barrett, Dennis	1/16/2020	1.0	\$ 850.00	\$ 850.00	Participate in meeting with A. Pavia (COR3), O. Chavez (COR3), P. Leake (ACG), and R. Feldman (ACG) to discuss disaster relief funding status as part of 2020 fiscal plan update process.
PR	3	Barrett, Dennis	1/16/2020	2.3	\$ 850.00	\$ 1,955.00	Finalize bridge from fiscal year 2021 budget by agent and expense concept to fiscal year 2022 budget targets for fiscal plan baseline.
PR	3	Barrett, Dennis	1/16/2020	1.6	\$ 850.00	\$ 1,360.00	Finalize mapping of fiscal year 2021 budget by agency and expense concept to include in the 2020 fiscal plan model.
PR	3	Feldman, Robert	1/16/2020	1.0	\$ 525.00	\$ 525.00	Participate in meeting with A. Pavia (COR3), O. Chavez (COR3), P. Leake (ACG), and D. Barrett (ACG) to discuss disaster relief funding status as part of 2020 fiscal plan update process.
PR	3	Feldman, Robert	1/16/2020	1.0	\$ 525.00	\$ 525.00	Revise IFCU modeling in fiscal plan based on updated information provided by M. Curtis (Conway) and review resulting impact as part of 2020 fiscal plan update process.
PR	3	Feldman, Robert	1/16/2020	1.0	\$ 525.00	\$ 525.00	Review University of Puerto Rico capital improvement schedule provided by A. Toro (BluHaus) and summarize for input into fiscal plan as part of 2020 fiscal plan update process.
PR	3	Feldman, Robert	1/16/2020	0.8	\$ 525.00	\$ 420.00	Prepare actual to forecast summary of general fund revenue based by revenue concept for trailing twelve months as part of 2020 fiscal plan update process.
PR	3	Feldman, Robert	1/16/2020	0.7	\$ 525.00	\$ 367.50	Extend monthly Medicaid model from 5 years to 30 years and compare to annual analysis as part of 2020 fiscal plan update process.
PR	3	Feldman, Robert	1/16/2020	0.7	\$ 525.00	\$ 367.50	Review and revise model adjustments to cigarettes, personal income tax and corporate income tax as part of general fund revenue analysis as part of 2020 fiscal plan update process.
PR	3	Feldman, Robert	1/16/2020	0.6	\$ 525.00	\$ 315.00	Review long term growth rates in Medicaid model and discuss with P. Leake (ACG) as part of 2020 fiscal plan update process.
PR	3	Feldman, Robert	1/16/2020	0.4	\$ 525.00	\$ 210.00	Participate in discussion with J. York (Conway) and T. Ahlberg (Conway) regarding general fund revenue trends as part of 2020 fiscal plan update process.
PR	3	Feldman, Robert	1/16/2020	0.4	\$ 525.00	\$ 210.00	Convert annual fiscal year 2019 forecast per 5/9 certified fiscal plan into monthly forecast based on trend analysis as part of 2020 fiscal plan update process.
PR	3	Feldman, Robert	1/16/2020	0.3	\$ 525.00	\$ 157.50	Participate in discussion with M. Curtis (Conway) regarding IFCU update relating to AAFAF, ASES and other miscellaneous component units as part of 2020 fiscal plan update process.
PR	3	Leake, Paul	1/16/2020	1.0	\$ 371.00	\$ 371.00	Participate in meeting with A. Pavia (COR3), O. Chavez (COR3), R. Feldman (ACG), and D. Barrett (ACG) to discuss disaster relief funding status as part of 2020 fiscal plan update process.
PR	3	Leake, Paul	1/16/2020	2.3	\$ 371.00	\$ 853.30	Prepare the Medicaid forecast model as part of 2020 fiscal plan update process prior to sharing with D. Barrett (ACG).
PR	3	Leake, Paul	1/16/2020	0.8	\$ 371.00	\$ 296.80	Continue to revise the bridge between the 2020 fiscal plan and the 5/9 certified fiscal plan to measure the impact of the updated Medicaid assumptions to include changes to special revenue funding assumptions.
PR	3	Leake, Paul	1/16/2020	0.7	\$ 371.00	\$ 259.70	Prepare and send list of questions for representatives of Milliman to R. Feldman (ACG) prior to call with representatives of Milliman.
PR	3	Leake, Paul	1/16/2020	0.7	\$ 371.00	\$ 259.70	Prepare summary of modeling changes and suggested changes to the 2020 fiscal plan prior to conversation with R. Feldman (ACG).
PR	3	Leake, Paul	1/16/2020	0.6	\$ 371.00	\$ 222.60	Update fiscal plan tracker and circulate to representatives of Ankura prior to the 2020 fiscal plan update call.
PR	3	Leake, Paul	1/16/2020	0.5	\$ 371.00	\$ 185.50	Review disaster relief funding materials provided by representatives of COR3 for potential inclusion of information in the 2020 fiscal plan.
PR	3	Leake, Paul	1/16/2020	0.5	\$ 371.00	\$ 185.50	Review disaster relief funding materials provided by F. Battle (ACG) for inclusion in the 2020 fiscal plan.
PR	3	Leake, Paul	1/16/2020	0.4	\$ 371.00	\$ 148.40	Review fiscal plan risks presentation for potential inclusion of information in the 2020 fiscal plan.
Outside PR	25	Parker, Christine	1/16/2020	6.0	\$ 200.00	\$ 1,200.00	Continue to review and revise time descriptions and meetings for inclusion in the December 2019 monthly non-Tid III fee statement.
PR	210	Llompert, Sofia	1/16/2020	0.3	\$ 366.00	\$ 109.80	Review Ports VTP analysis in preparation for meeting with representatives of Ports.

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
PR	210	Verdeja, Julio	1/16/2020	1.4	\$ 318.00	\$ 445.20	Revise Ports Cruise Ship P3 presentation to incorporate the latest projections from the Ports financial model.
PR	210	Verdeja, Julio	1/16/2020	0.3	\$ 318.00	\$ 95.40	Correspond with J. Batlle (ACG) regarding the latest Ports financial model and presentation
PR	211	Battle, Juan Carlos	1/16/2020	0.6	\$ 684.00	\$ 410.40	Participate on conference call with B. Fernandez (AAFAF), M. Kremer (OMM), S. Uhland (OMM), A. Billoch (PMA), and M. Rodriguez (PMA) to discuss TDF debt restructuring options
PR	213	Llompert, Sofia	1/16/2020	0.4	\$ 366.00	\$ 146.40	Participate on call with J. Morrison (ACG) to discuss updated scenarios of UPR debt sustainability analysis for purposes of restructuring.
PR	213	Llompert, Sofia	1/16/2020	0.5	\$ 366.00	\$ 183.00	Participate in meeting with J. Verdeja (ACG) to discuss UPR debt sustainability analysis.
PR	213	Llompert, Sofia	1/16/2020	0.4	\$ 366.00	\$ 146.40	Participate on call with J. Morrison (ACG) to discuss changes to UPR debt sustainability analysis
PR	213	Llompert, Sofia	1/16/2020	1.9	\$ 366.00	\$ 695.40	Review and revise UPR debt sustainability analysis to incorporate feedback received from J. Morrison (ACG)
PR	213	Llompert, Sofia	1/16/2020	1.7	\$ 366.00	\$ 622.20	Review and revise UPR debt sustainability analysis for purposes of restructuring strategy
Outside PR	213	Morrison, Jonathan	1/16/2020	0.4	\$ 850.00	\$ 340.00	Participate on call with S. Llompert (ACG) to discuss updated scenarios of UPR debt sustainability analysis for purposes of restructuring.
Outside PR	213	Morrison, Jonathan	1/16/2020	0.4	\$ 850.00	\$ 340.00	Participate on call with S. Llompert (ACG) to discuss changes to UPR debt sustainability analysis
Outside PR	213	Morrison, Jonathan	1/16/2020	3.0	\$ 850.00	\$ 2,550.00	Prepare analysis of UPR cash flows and impact on debt capacity for purposes of restructuring strategy discussions.
Outside PR	213	Morrison, Jonathan	1/16/2020	2.0	\$ 850.00	\$ 1,700.00	Prepare materials related to UPR debt capacity under various alternative scenarios for purposes of restructuring discussions.
Outside PR	213	Morrison, Jonathan	1/16/2020	0.8	\$ 850.00	\$ 680.00	Prepare analysis of UPR debt reserve and potential cash available for restructuring alternatives.
Outside PR	213	Morrison, Jonathan	1/16/2020	0.3	\$ 850.00	\$ 255.00	Review and analyze of UPR bond documents relative to collateral and contracted debt payments for purposes of restructuring discussions.
PR	213	Verdeja, Julio	1/16/2020	0.5	\$ 318.00	\$ 159.00	Participate in meeting with S. Llompert (ACG) to discuss UPR debt sustainability analysis
PR	213	Verdeja, Julio	1/16/2020	1.3	\$ 318.00	\$ 413.40	Revise UPR debt sustainability analysis to incorporate updated assumptions as requested by S. Llompert (ACG).
PR	213	Verdeja, Julio	1/16/2020	0.9	\$ 318.00	\$ 286.20	Review UPR debt sustainability analysis in preparation for meeting with S. Llompert (ACG) to discuss UPR restructuring.
PR	216	Barrett, Dennis	1/16/2020	1.2	\$ 850.00	\$ 1,020.00	Review and draft response to questions posed by Harvard Business School students to AAFAF in advance of meeting.
PR	216	Battle, Juan Carlos	1/16/2020	0.4	\$ 684.00	\$ 273.60	Participate on call with F. Vinas (Ramirez & Co) to discuss Children Trust refunding proposal.
Outside PR	3	Barrett, Dennis	1/17/2020	1.2	\$ 850.00	\$ 1,020.00	Participate on call with P. Leake (ACG), R. Feldman (ACG), J. Carlo (Milliman), and S. Pantley (Milliman) to discuss long term Medicaid growth rate assumptions and modeling questions
Outside PR	3	Barrett, Dennis	1/17/2020	0.5	\$ 850.00	\$ 425.00	Participate on call with representatives of Ankura, Conway MacKenzie, Bluhaus, and Devtech to discuss status of the 2020 fiscal plan.
Outside PR	3	Barrett, Dennis	1/17/2020	0.4	\$ 850.00	\$ 340.00	Participate on call with representatives of Ankura team to discuss 2020 fiscal plan process and next steps.
Outside PR	3	Barrett, Dennis	1/17/2020	1.0	\$ 850.00	\$ 850.00	Review and analyze District Improvement Funds documentation provided by AAFAF for inclusion in the fiscal plan.
Outside PR	3	Barrett, Dennis	1/17/2020	0.3	\$ 850.00	\$ 255.00	Review and analyze analysis of major revenue streams as a percentage of GNP and provide comments for fiscal plan update.
Outside PR	3	Barrett, Dennis	1/17/2020	0.2	\$ 850.00	\$ 170.00	Correspond with C. Yamin (AAFAF) regarding fiscal plan meeting cadence for next week.
Outside PR	3	Battle, Fernando	1/17/2020	0.5	\$ 917.00	\$ 458.50	Participate on call with representatives of Ankura, Conway MacKenzie, Bluhaus, and Devtech to discuss status of the 2020 fiscal plan.
Outside PR	3	Battle, Fernando	1/17/2020	0.3	\$ 917.00	\$ 275.10	Correspond with D. Barrett (ACG) to discuss fiscal plan model projections as part of fiscal plan revision process requested by the FOMB.
Outside PR	3	Feldman, Robert	1/17/2020	1.2	\$ 525.00	\$ 630.00	Participate on call with P. Leake (ACG), D. Barrett (ACG), J. Carlo (Milliman), and S. Pantley (Milliman) to discuss long term Medicaid growth rate assumptions and modeling questions
Outside PR	3	Feldman, Robert	1/17/2020	0.5	\$ 525.00	\$ 262.50	Participate on call with representatives of Ankura, Conway MacKenzie, Bluhaus, and Devtech to discuss status of the 2020 fiscal plan.
Outside PR	3	Feldman, Robert	1/17/2020	0.4	\$ 525.00	\$ 210.00	Participate on call with representatives of Ankura team to discuss 2020 fiscal plan process and next steps
Outside PR	3	Feldman, Robert	1/17/2020	1.0	\$ 525.00	\$ 525.00	Participate on call with P. Leake (ACG) to discuss Medicaid model and prepare for call with representatives of Milliman.
Outside PR	3	Feldman, Robert	1/17/2020	0.4	\$ 525.00	\$ 210.00	Correspond with D. Barrett (ACG) regarding general fund revenue update.
Outside PR	3	Feldman, Robert	1/17/2020	2.4	\$ 525.00	\$ 1,260.00	Prepare initial payroll expenses variance analysis, by agency, based on fiscal year 2020 budget as part of 2020 fiscal plan update process.
Outside PR	3	Feldman, Robert	1/17/2020	1.4	\$ 525.00	\$ 735.00	Prepare initial non-operating expenses variance analysis, by agency, based on fiscal year 2020 budget as part of 2020 fiscal plan update process.
Outside PR	3	Feldman, Robert	1/17/2020	1.0	\$ 525.00	\$ 525.00	Prepare general fund revenue impact bridge for 5-year and 30-year basis based on year-to-date modeling as part of 2020 fiscal plan update process.
Outside PR	3	Feldman, Robert	1/17/2020	0.9	\$ 525.00	\$ 472.50	Perform initial modeling of government request list items, including uniform remuneration plan and police retirement, as part of 2020 fiscal plan update process.
Outside PR	3	Feldman, Robert	1/17/2020	0.9	\$ 525.00	\$ 472.50	Prepare analysis showing general fund revenue components as percentage of gross national product over time to identify trends as part of 2020 fiscal plan update process.
Outside PR	3	Feldman, Robert	1/17/2020	0.5	\$ 525.00	\$ 262.50	Review and provide comments to P. Leake (ACG) on Medicaid total expense and total usage bridge as part of 2020 fiscal plan update process.
Outside PR	3	Leake, Paul	1/17/2020	1.2	\$ 371.00	\$ 445.20	Participate on call with D. Barrett (ACG), R. Feldman (ACG), J. Carlo (Milliman), and S. Pantley (Milliman) to discuss long term Medicaid growth rate assumptions and modeling questions.
Outside PR	3	Leake, Paul	1/17/2020	0.5	\$ 371.00	\$ 185.50	Participate on call with representatives of Ankura, Conway MacKenzie, Bluhaus, and Devtech to discuss status of the 2020 fiscal plan.
Outside PR	3	Leake, Paul	1/17/2020	0.4	\$ 371.00	\$ 148.40	Participate on call with representatives of Ankura team to discuss 2020 fiscal plan process and next steps.
Outside PR	3	Leake, Paul	1/17/2020	1.0	\$ 371.00	\$ 371.00	Participate on call with R. Feldman (ACG) to discuss Medicaid model and prepare for call with representatives of Milliman.
Outside PR	3	Leake, Paul	1/17/2020	1.6	\$ 371.00	\$ 593.60	Prepare summary of the assumptions and related notes used for long term expense, funding, population, federal funding caps, measures, and federal funding use in the Milliman model and the 5/9 certified fiscal plan.
Outside PR	3	Leake, Paul	1/17/2020	1.4	\$ 371.00	\$ 519.40	Continue to prepare summary of the assumptions and related notes used for short term expense, funding, population, federal funding caps, measures, and federal funding use in the Milliman model and the 5/9 certified fiscal plan.

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
Outside PR	3	Leake, Paul	1/17/2020	1.3	\$ 371.00	\$ 482.30	Prepare and send support materials on Medicaid long-term funding and expense assumptions and variances to the 5/9 certified fiscal plan to R. Feldman (ACG) prior to call with representatives of Milliman.
Outside PR	3	Leake, Paul	1/17/2020	1.0	\$ 371.00	\$ 371.00	Revise the Medicaid forecast model for discussion with representatives of Milliman as part of 2020 fiscal plan update process.
Outside PR	3	Leake, Paul	1/17/2020	0.6	\$ 371.00	\$ 222.60	Revise support materials on Medicaid long-term funding and expense assumptions for comments provided by R. Feldman (ACG) and send to representatives of Milliman prior to call.
Outside PR	3	Leake, Paul	1/17/2020	0.4	\$ 371.00	\$ 148.40	Consolidate and include the various fiscal plan support documents circulate by F. Batlle (ACG) into the fiscal plan update tracker at the request of D. Barrett (ACG).
PR	3	Verdeja, Julio	1/17/2020	0.4	\$ 318.00	\$ 127.20	Participate on call with representatives of Ankura team to discuss 2020 fiscal plan process and next steps.
PR	3	Verdeja, Julio	1/17/2020	2.7	\$ 318.00	\$ 858.60	Revise UPR capital improvement plan to incorporate translated descriptions as requested by R. Feldman (ACG).
PR	210	Battle, Juan Carlos	1/17/2020	2.1	\$ 684.00	\$ 1,436.40	Participate in meeting with J. Piza (PRPA), J. Bayne (AAFAF), M. Marchany (P3A) and S. Llompарт (ACG) to discuss Ports financial model.
PR	210	Llompарт, Sofia	1/17/2020	2.1	\$ 366.00	\$ 768.60	Participate in meeting with J. Piza (PRPA), J. Bayne (AAFAF), M. Marchany (P3A) and J. Battle (ACG) to discuss Ports financial model.
PR	210	Llompарт, Sofia	1/17/2020	0.8	\$ 366.00	\$ 292.80	Review and revise Ports financial projections presentation to incorporate feedback from J. Battle (ACG).
PR	210	Llompарт, Sofia	1/17/2020	0.7	\$ 366.00	\$ 256.20	Review and revise Ports financial model in preparation for meeting with representatives of Port
PR	213	Llompарт, Sofia	1/17/2020	1.1	\$ 366.00	\$ 402.60	Review and revise UPR debt sustainability analysis for purposes of restructuring strategy
Outside PR	213	Morrison, Jonathan	1/17/2020	1.3	\$ 850.00	\$ 1,105.00	Prepare summary of AFICA-DUI structure and impact on UPR cash flows for purposes of restructuring.
Outside PR	213	Morrison, Jonathan	1/17/2020	0.5	\$ 850.00	\$ 425.00	Participate on call with A. Toro (BH) regarding UPR's AFICA bonds and supporting collateral.
Outside PR	213	Morrison, Jonathan	1/17/2020	0.2	\$ 850.00	\$ 170.00	Participate on call with M. Kremer (OMM) regarding UPR restructuring materials for representatives of AAFAF.
Outside PR	3	Barrett, Dennis	1/18/2020	0.5	\$ 850.00	\$ 425.00	Participate on call with R. Feldman (ACG) regarding FY20 budget and bridge to FY21 budget targets for 2020 fiscal plan model.
Outside PR	3	Barrett, Dennis	1/18/2020	2.5	\$ 850.00	\$ 2,125.00	Reconcile FY20 Sabana to FY18 budget included in the 5/9 certified fiscal plan model by agency, program, expens concept, fund type and expense description.
Outside PR	3	Barrett, Dennis	1/18/2020	2.1	\$ 850.00	\$ 1,785.00	Review and analyze comparison of implied FY20 and FY21 budget based on fiscal plan model as compared to actual FY20 budget and FOMB FY21 budget targets.
Outside PR	3	Feldman, Robert	1/18/2020	0.5	\$ 525.00	\$ 262.50	Participate on call with D. Barrett (ACG) regarding FY20 budget and bridge to FY21 budget targets for 2020 fiscal plan model.
Outside PR	3	Feldman, Robert	1/18/2020	1.0	\$ 525.00	\$ 525.00	Participate on call with P. Leake (ACG) to discuss Medicaid and special revenue assumptions to use in the 2020 fiscal plan, the revised 2020 budget, and walk through previously prepared Medicaid bridges.
Outside PR	3	Feldman, Robert	1/18/2020	0.5	\$ 525.00	\$ 262.50	Participate on call with P. Leake (ACG) to discuss Medicaid special revenue fund assumptions and the preparation of a new Medicaid bridge.
Outside PR	3	Feldman, Robert	1/18/2020	1.1	\$ 525.00	\$ 577.50	Modify fiscal plan bridge to include incremental detail around modeling changes related to governor request list, revenue and Medicaid as part of 2020 fiscal plan update process.
Outside PR	3	Feldman, Robert	1/18/2020	0.4	\$ 525.00	\$ 210.00	Correspond with D. Barrett (ACG) regarding re-apportionment file as part of 2020 fiscal plan update process.
Outside PR	3	Feldman, Robert	1/18/2020	2.1	\$ 525.00	\$ 1,102.50	Modify payroll and non operating expenses analysis to include updated fiscal year 2020 mapping and review resulting variances as part of 2020 fiscal plan update process.
Outside PR	3	Feldman, Robert	1/18/2020	1.5	\$ 525.00	\$ 787.50	Prepare payroll and non operating expenses bridge to show drivers of variance to 5/9 fiscal plan by agency as part of 2020 fiscal plan update process.
Outside PR	3	Feldman, Robert	1/18/2020	0.3	\$ 525.00	\$ 157.50	Participate in meeting with representatives of Conway regarding cigarette revenue measures and reapportionment a part of 2020 fiscal plan update process.
Outside PR	3	Leake, Paul	1/18/2020	1.0	\$ 371.00	\$ 371.00	Participate on call with R. Feldman (ACG) to discuss Medicaid and special revenue assumptions to use in the 2020 fiscal plan, the revised 2020 budget, and walk through previously prepared Medicaid bridges.
Outside PR	3	Leake, Paul	1/18/2020	0.5	\$ 371.00	\$ 185.50	Participate on call with R. Feldman (ACG) to discuss Medicaid special revenue fund assumptions and the preparation of a new Medicaid bridge.
Outside PR	3	Leake, Paul	1/18/2020	1.3	\$ 371.00	\$ 482.30	Revise summary of the assumptions and related notes used for expense, funding, population, federal funding caps, measures, and federal funding use in the Milliman model and the 5/9 certified fiscal plan for comments provided by R. Feldman (ACG).
Outside PR	3	Leake, Paul	1/18/2020	1.3	\$ 371.00	\$ 482.30	Perform quality check of the 2020 fiscal plan model to ensure the impact of changes are correct.
Outside PR	3	Leake, Paul	1/18/2020	0.9	\$ 371.00	\$ 333.90	Continue to revise Medicaid forecast model for discussion with representatives of Milliman and input changes into the master 2020 fiscal plan model.
PR	3	Llompарт, Sofia	1/18/2020	1.9	\$ 366.00	\$ 695.40	Review and prepare summary of Uniform Remuneration Plan financial impact as part of 2020 fiscal plan update process.
PR	3	Llompарт, Sofia	1/18/2020	1.7	\$ 366.00	\$ 622.20	Review and prepare summary of Police Retirement financial impact for purposes as part of 2020 fiscal plan update process.
Outside PR	3	Barrett, Dennis	1/19/2020	0.4	\$ 850.00	\$ 340.00	Participate on call with R. Feldman (ACG) regarding variances related to payroll and non-operating expense update from fiscal year 2020 budget.
Outside PR	3	Barrett, Dennis	1/19/2020	3.1	\$ 850.00	\$ 2,635.00	Continue working on 2020 fiscal plan model baseline update to align with the FY20 certified budget and FY21 OMB proposed budget.
Outside PR	3	Feldman, Robert	1/19/2020	0.4	\$ 525.00	\$ 210.00	Participate on call with D. Barrett (ACG) regarding variances related to payroll and non-operating expense update from fiscal year 2020 budget
Outside PR	3	Feldman, Robert	1/19/2020	1.5	\$ 525.00	\$ 787.50	Review and incorporate fiscal year 2020 measures into payroll and non operating expenses analysis as part of 2020 fiscal plan update process.
Outside PR	3	Feldman, Robert	1/19/2020	1.1	\$ 525.00	\$ 577.50	Update payroll and non operating expenses bridge to include variances on a pre-measures basis, measures and post-measures basis as part of 2020 fiscal plan update process.
Outside PR	3	Feldman, Robert	1/19/2020	0.8	\$ 525.00	\$ 420.00	Review and consolidate special revenue fund and federal fund components into payroll and non operating expenses analysis and bridge post measures as part of 2020 fiscal plan update process
Outside PR	3	Feldman, Robert	1/19/2020	0.5	\$ 525.00	\$ 262.50	Modify payroll and non operating expenses bridge to include memo item breakouts for federal funds operating expenses and general fund payroll variances as part of 2020 fiscal plan update process
Outside PR	3	Leake, Paul	1/19/2020	1.4	\$ 371.00	\$ 519.40	Prepare various scenarios on different Medicaid funding and expense assumptions to measure impact to Commonwealth surplus to discuss with R. Feldman (ACG).
Outside PR	3	Leake, Paul	1/19/2020	0.5	\$ 371.00	\$ 185.50	Revise the 2020 fiscal plan model for revised Medicaid assumptions and prepare summary of change:

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
Outside PR	3	Leake, Paul	1/19/2020	0.4	\$ 371.00	\$ 148.40	Correspond with R. Feldman (ACG) on the various scenarios on different Medicaid funding and expense assumptions to measure impact to Commonwealth surplus.
PR	3	Barrett, Dennis	1/20/2020	1.3	\$ 850.00	\$ 1,105.00	Review and analyze revised macro output and compare to 5/9 certified fiscal plan macroeconomic output.
PR	3	Barrett, Dennis	1/20/2020	0.5	\$ 850.00	\$ 425.00	Participate on call with E. Forrest (Devtech) regarding fiscal plan macro output and understanding of current economic environment.
PR	3	Battle, Fernando	1/20/2020	0.5	\$ 917.00	\$ 458.50	Review long term trends analysis provided by Milliman as part of medicaid modeling to be included in fiscal plan revision.
PR	3	Feldman, Robert	1/20/2020	1.1	\$ 525.00	\$ 577.50	Participate in working session with P. Leake (ACG) to update macroeconomic forecast in the 2020 fiscal plan.
PR	3	Feldman, Robert	1/20/2020	1.0	\$ 525.00	\$ 525.00	Prepare an analysis of operational expenses including revised fiscal year 2020 budget based on updated mapping provided by D. Barrett (ACG) as part of 2020 fiscal plan update process.
PR	3	Feldman, Robert	1/20/2020	0.8	\$ 525.00	\$ 420.00	Review and provide comments to P. Leake (ACG) regarding detailed Medicaid impact bridge as part of 2020 fiscal plan update process.
PR	3	Feldman, Robert	1/20/2020	1.2	\$ 525.00	\$ 630.00	Update fiscal plan for revised macroeconomic forecast as provided by E. Forrest (Devtech) as part of 2020 fiscal plan update process.
PR	3	Feldman, Robert	1/20/2020	0.9	\$ 525.00	\$ 472.50	Prepare fiscal plan word document tracker to maintain ongoing status of refresh as part of fiscal plan process.
PR	3	Feldman, Robert	1/20/2020	1.0	\$ 525.00	\$ 525.00	Prepare variance analysis of key macroeconomic forecast indicators between 5/9 certified fiscal plan and revised forecast as part of 2020 fiscal plan update process.
PR	3	Feldman, Robert	1/20/2020	0.9	\$ 525.00	\$ 472.50	Revise analysis on historical general fund as percentage of Commonwealth gross national product to reflect concept level detail as part of 2020 fiscal plan update process.
PR	3	Feldman, Robert	1/20/2020	0.6	\$ 525.00	\$ 315.00	Revise fiscal plan for updated macroeconomic forecast inclusive of structural reforms and prepare variance to understand impact as part of 2020 fiscal plan update process.
PR	3	Leake, Paul	1/20/2020	1.1	\$ 371.00	\$ 408.10	Participate in working session with R. Feldman (ACG) to update macroeconomic forecast in the 2020 fiscal plan.
PR	3	Leake, Paul	1/20/2020	1.6	\$ 371.00	\$ 593.60	Prepare a revised bridge on the impact of the changes to the Medicaid assumptions on the Commonwealth surplus between the 5/9 certified fiscal plan and the 2020 fiscal plan.
PR	3	Leake, Paul	1/20/2020	1.2	\$ 371.00	\$ 445.20	Revise the bridge on the impact of the changes to the Medicaid assumptions on the Commonwealth surplus between the 5/9 certified fiscal plan and the 2020 fiscal plan for comments provided by R. Feldman (ACG)
PR	3	Leake, Paul	1/20/2020	1.0	\$ 371.00	\$ 371.00	Review responses and additional support documents provided by J. Carlo (Milliman) on long term expense assumptions and hepatitis C critical sustainability measures' long term impact for inclusion of information in the 2020 fiscal plan model.
PR	3	Leake, Paul	1/20/2020	0.9	\$ 371.00	\$ 333.90	Prepare summary of changes to the macro model provided by E. Forrest (Devtech) to assist in updating macro model in the 2020 fiscal plan model.
PR	3	Leake, Paul	1/20/2020	0.3	\$ 371.00	\$ 111.30	Prepare and send bridge of the impact of implementing NAP reforms in 2021 to R. Feldman (ACG) for inclusion in the 2020 fiscal plan model.
Outside PR	213	Morrison, Jonathan	1/20/2020	1.5	\$ 850.00	\$ 1,275.00	Review and revise UPR debt capacity analysis and various alternative scenarios for purposes of restructuring discussions.
Outside PR	213	Morrison, Jonathan	1/20/2020	1.5	\$ 850.00	\$ 1,275.00	Prepare summary of UPR restructuring scenarios for discussions with representatives of AAFAF.
PR	2	Feldman, Robert	1/21/2020	0.9	\$ 525.00	\$ 472.50	Prepare schedule of available treasury sweep account cash sources and uses at request of F. Battle (ACG).
PR	2	Feldman, Robert	1/21/2020	0.7	\$ 525.00	\$ 367.50	Prepare schedule of available other cash, apart from treasury sweep account, at request of F. Battle (ACG)
PR	3	Barrett, Dennis	1/21/2020	0.6	\$ 850.00	\$ 510.00	Participate in meeting with C. Yamin (AAFAF) and representatives of Ankura to discuss the 2020 fiscal plan model.
PR	3	Barrett, Dennis	1/21/2020	0.2	\$ 850.00	\$ 170.00	Participate on daily call with representatives of Ankura, Conway, BluHaus and Devtech to discuss status of 2020 fiscal plan as part of the 2020 fiscal plan update process.
PR	3	Barrett, Dennis	1/21/2020	0.7	\$ 850.00	\$ 595.00	Participate in various meetings with F. Battle (ACG) regarding status of the 2020 fiscal plan
PR	3	Barrett, Dennis	1/21/2020	2.7	\$ 850.00	\$ 2,295.00	Review and provide comments on current version of the 2020 fiscal plan document
PR	3	Barrett, Dennis	1/21/2020	1.7	\$ 850.00	\$ 1,445.00	Compare 5/9 certified fiscal plan modeling assumptions regarding disaster relief funding and reconcile to actuals to prepare reforecast for inclusion in the 2020 fiscal plan model
PR	3	Barrett, Dennis	1/21/2020	0.4	\$ 850.00	\$ 340.00	Review revenue actuals outperformance analysis prepared by R. Feldman (ACG) for inclusion in the 2020 fiscal plan update process.
PR	3	Battle, Fernando	1/21/2020	0.6	\$ 917.00	\$ 550.20	Participate in meeting with C. Yamin (AAFAF) and representatives of Ankura to discuss the 2020 fiscal plan model.
PR	3	Battle, Fernando	1/21/2020	0.2	\$ 917.00	\$ 183.40	Participate on daily call with representatives of Ankura, Conway, BluHaus and Devtech to discuss status of 2020 fiscal plan as part of the 2020 fiscal plan update process.
PR	3	Battle, Fernando	1/21/2020	0.7	\$ 917.00	\$ 641.90	Participate in various meetings with D. Barrett (ACG) regarding status of the 2020 fiscal plan.
PR	3	Battle, Fernando	1/21/2020	0.4	\$ 917.00	\$ 366.80	Participate in meeting with C. Yamin (AAFAF) to discuss 2020 fiscal plan model assumptions as part of the 2020 fiscal plan update process.
PR	3	Feldman, Robert	1/21/2020	0.6	\$ 525.00	\$ 315.00	Participate in meeting with C. Yamin (AAFAF) and representatives of Ankura to discuss the 2020 fiscal plan model.
PR	3	Feldman, Robert	1/21/2020	0.2	\$ 525.00	\$ 105.00	Participate on daily call with representatives of Ankura, Conway, BluHaus and Devtech to discuss status of 2020 fiscal plan as part of the 2020 fiscal plan update process.
PR	3	Feldman, Robert	1/21/2020	0.5	\$ 525.00	\$ 262.50	Participate on call with J. Carlo (Milliman) and P. Leake (ACG) regarding assumptions used in the Milliman medicaid model and the feasibility of including vs excluding certain long-term expenses as part of the 2020 fiscal plan process.
PR	3	Feldman, Robert	1/21/2020	0.8	\$ 525.00	\$ 420.00	Participate in meeting with P. Leake (ACG) regarding modeling of healthcare measures as part of the 2020 fiscal plan update process.
PR	3	Feldman, Robert	1/21/2020	1.8	\$ 525.00	\$ 945.00	Model updated fiscal year 2020 budget and agency related updates as part of 2020 fiscal plan model update process
PR	3	Feldman, Robert	1/21/2020	1.6	\$ 525.00	\$ 840.00	Prepare summaries reflecting three revenue scenarios for meeting with representatives of Ankura and Hacienda as part of the 2020 fiscal plan update process
PR	3	Feldman, Robert	1/21/2020	0.8	\$ 525.00	\$ 420.00	Revise 2020 fiscal plan model, bridges and outputs for 20-year scenario as part of the 2020 fiscal plan update process
PR	3	Feldman, Robert	1/21/2020	0.6	\$ 525.00	\$ 315.00	Review and provide comments to P. Leake (ACG) regarding modeling of Hepatitis C initiative as part of the 2020 fiscal plan update process.
PR	3	Feldman, Robert	1/21/2020	0.4	\$ 525.00	\$ 210.00	Review and summarize healthcare reform per member per month bridge provided by J. Carlo (Milliman) as part of the 2020 fiscal plan update process.
PR	3	Leake, Paul	1/21/2020	0.6	\$ 371.00	\$ 222.60	Participate in meeting with C. Yamin (AAFAF) and representatives of Ankura to discuss the 2020 fiscal plan model.

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
PR	3	Leake, Paul	1/21/2020	0.2	\$ 371.00	\$ 74.20	Participate on daily call with representatives of Ankura, Conway, BluHaus and Devtech to discuss status of 2020 fiscal plan as part of the 2020 fiscal plan update process.
PR	3	Leake, Paul	1/21/2020	0.3	\$ 371.00	\$ 111.30	Participate in meeting with J. Verdeja (ACG) to discuss required updates to the 2020 fiscal plan exhibits.
PR	3	Leake, Paul	1/21/2020	0.5	\$ 371.00	\$ 185.50	Participate on call with J. Carlo (Milliman) and R. Feldman (ACG) regarding assumptions used in the Milliman Medicaid model and the feasibility of including vs excluding certain long-term expenses as part of the 2020 fiscal plan process.
PR	3	Leake, Paul	1/21/2020	0.8	\$ 371.00	\$ 296.80	Participate in meeting with R. Feldman (ACG) regarding modeling of healthcare measures as part of the 2020 fiscal plan update process.
PR	3	Leake, Paul	1/21/2020	1.9	\$ 371.00	\$ 704.90	Revise and prepare the detailed 20-year and 30-year bridge of the impact of the changes to Medicaid assumptions for comments provided by R. Feldman (ACG)
PR	3	Leake, Paul	1/21/2020	1.5	\$ 371.00	\$ 556.50	Perform quality check of the detailed 20-year and 30-year bridge of the impact of the changes to Medicaid assumptions and provide descriptions of each change prior to sending to R. Feldman (ACG)
PR	3	Leake, Paul	1/21/2020	1.0	\$ 371.00	\$ 371.00	Revise the baseline Medicaid expenditures section of the detailed 20-year and 30-year bridge between the 5.9 certified fiscal plan and the January fiscal plan to strip out healthcare reform impact included in the baseline, disbursements to other commonwealth entities, and measures embedded in the baseline to make the comparison more accurate.
PR	3	Leake, Paul	1/21/2020	0.8	\$ 371.00	\$ 296.80	Revise the Medicaid forecast model for additional information received from J. Carlo (Milliman)
PR	3	Leake, Paul	1/21/2020	0.8	\$ 371.00	\$ 296.80	Prepare summary of the 2020 fiscal plan surplus 2020 fiscal plan surplus change due to changes in the sources of Medicaid funding for inclusion in the detailed 20-year and 30-year bridge of the impact of the changes to Medicaid assumptions.
PR	3	Leake, Paul	1/21/2020	0.7	\$ 371.00	\$ 259.70	Prepare summary of the 2020 fiscal plan surplus change due to healthcare reform measures and health insurance tax changes for inclusion in the detailed 20-year and 30-year bridge of the impact of the changes to Medicaid assumptions.
PR	3	Leake, Paul	1/21/2020	0.4	\$ 371.00	\$ 148.40	Diligence historical levels of federal government support to Puerto Rico to Medicaid related expenses.
PR	3	Leake, Paul	1/21/2020	0.4	\$ 371.00	\$ 148.40	Prepare summary of the 2020 fiscal plan surplus change due to changes to baseline Medicaid expenditures for inclusion in the detailed 20-year and 30-year bridge of the impact of the changes to Medicaid assumptions.
PR	3	Leake, Paul	1/21/2020	0.4	\$ 371.00	\$ 148.40	Prepare summary of the 2020 fiscal plan surplus change due to special revenue funding for inclusion in the detailed 20-year and 30-year bridge of the impact of the changes to Medicaid assumptions.
PR	3	Leake, Paul	1/21/2020	0.4	\$ 371.00	\$ 148.40	Prepare summary of the 2020 fiscal plan surplus change due to macroeconomic changes for inclusion in the detailed 20-year and 30-year bridge of the impact of the changes to Medicaid assumptions.
PR	3	Leake, Paul	1/21/2020	0.4	\$ 371.00	\$ 148.40	Correspond with R. Feldman (ACG) regarding the bridge between the January fiscal plan and the 5.9 certified fiscal plan to measure the impact of the updated Medicaid assumptions.
PR	3	Leake, Paul	1/21/2020	0.3	\$ 371.00	\$ 111.30	Revise the critical sustainability measures section of the detailed 20-year and 30-year bridge between the 5.9 certified fiscal plan and the January fiscal plan to include critical sustainability embedded in the baseline.
PR	3	Leake, Paul	1/21/2020	0.3	\$ 371.00	\$ 111.30	Prepare summary of the 2020 fiscal plan surplus change due to disbursements to other commonwealth entities for inclusion in the detailed 20-year and 30-year bridge of the impact of the changes to Medicaid assumptions.
PR	3	Leake, Paul	1/21/2020	0.2	\$ 371.00	\$ 74.20	Prepare summary of the 2020 fiscal plan surplus change due to critical sustainability measures for inclusion in the detailed 20-year and 30-year bridge of the impact of the changes to Medicaid assumptions.
PR	3	Verdeja, Julio	1/21/2020	0.3	\$ 318.00	\$ 95.40	Participate in meeting with P. Leake (ACG) to discuss required updates to the 2020 fiscal plan exhibits
PR	3	Verdeja, Julio	1/21/2020	2.6	\$ 318.00	\$ 826.80	Revise 2020 fiscal plan document healthcare reform exhibits to incorporate latest 2020 fiscal plan model input:
PR	3	Verdeja, Julio	1/21/2020	1.4	\$ 318.00	\$ 445.20	Revise 2020 fiscal plan document macroeconomic exhibits to incorporate latest 2020 fiscal plan model input
PR	56	Battle, Fernando	1/21/2020	0.4	\$ 917.00	\$ 366.80	Participate on call with T. Green (Citi) to discuss status of PRIDCO restructuring.
PR	56	Battle, Juan Carlos	1/21/2020	0.4	\$ 684.00	\$ 273.60	Participate in meeting with C. Yamin (AAFAF) and S. Llompert (ACG) to discuss VTP options for PRIDCO and status of RSA.
PR	56	Llompert, Sofia	1/21/2020	0.4	\$ 366.00	\$ 146.40	Participate in meeting with C. Yamin (AAFAF) and J. Battle (ACG) to discuss VTP options for PRIDCO and status of RSA.
PR	56	Llompert, Sofia	1/21/2020	0.7	\$ 366.00	\$ 256.20	Review PRIDCO VTP proposal in preparation for meeting with C. Yamin (AAFAF).
Outside PR	56	Morrison, Jonathan	1/21/2020	0.2	\$ 850.00	\$ 170.00	Participate on call with R. Tennenbaum (GTAM) regarding PRIDCO restructuring progress with FOMB.
PR	210	Llompert, Sofia	1/21/2020	1.1	\$ 366.00	\$ 402.60	Review Ports regional airport O&M concession model for purposes of Ports financial projections.
PR	210	Llompert, Sofia	1/21/2020	0.8	\$ 366.00	\$ 292.80	Prepare additional payment information for PRIFA-Ports transaction wire transfers as requested by J. Battle (ACG).
PR	210	Llompert, Sofia	1/21/2020	0.6	\$ 366.00	\$ 219.60	Review and revise Ports VTP proposal in preparation for meeting with representatives of Ports.
PR	213	Llompert, Sofia	1/21/2020	0.4	\$ 366.00	\$ 146.40	Review and revise UPR restructuring presentation in preparation for distribution to representatives of O'Melveny & Myers.
PR	213	Llompert, Sofia	1/21/2020	0.3	\$ 366.00	\$ 109.80	Correspond with J. Morrison (ACG) regarding UPR debt sustainability analysis for purposes of restructuring
PR	2	Barrett, Dennis	1/22/2020	0.2	\$ 850.00	\$ 170.00	Review and provide comments on government cash position one pager requested by AAFAF
PR	2	Feldman, Robert	1/22/2020	1.7	\$ 525.00	\$ 892.50	Revise available cash analysis to reflect updated figures and prepare summary-level output as requested by F. Battle (ACG).
PR	2	Feldman, Robert	1/22/2020	0.3	\$ 525.00	\$ 157.50	Review and analyze summary of bank accounts from September 2019 as part of available cash analysis requested by F. Battle (ACG).
PR	3	Barrett, Dennis	1/22/2020	0.6	\$ 850.00	\$ 510.00	Participate in meeting with representatives of Conway Mackenzie, Hacienda and P. Leake (ACG), R. Feldman (ACG) and F. Battle (ACG) to discuss one-off and recurring adjustments within general fund year to date actual results as part of fiscal plan process.
PR	3	Barrett, Dennis	1/22/2020	0.5	\$ 850.00	\$ 425.00	Participate in meeting with P. Leake (ACG), R. Feldman (ACG) and F. Battle (ACG) regarding healthcare scenarios to prepare for meeting with AAFAF as part of the 2020 fiscal plan update process.
PR	3	Barrett, Dennis	1/22/2020	1.2	\$ 850.00	\$ 1,020.00	Participate in discussion with F. Battle (ACG) regarding status of the 2020 fiscal plan and the plan support agreement.
PR	3	Barrett, Dennis	1/22/2020	0.5	\$ 850.00	\$ 425.00	Participate on call with D. Gonzalez (HUD), R. Feldman (ACG) and F. Battle (ACG) regarding CDBR disaster relief status disaster as part of the 2020 fiscal plan update process.
PR	3	Barrett, Dennis	1/22/2020	0.4	\$ 850.00	\$ 340.00	Participate in meeting with C. Yamin (AAFAF) and representatives of Ankura to discuss scenarios to prepare for meeting with O. Marrero (AAFAF) as part of the 2020 fiscal plan update process.
PR	3	Barrett, Dennis	1/22/2020	1.6	\$ 850.00	\$ 1,360.00	Review and analyze OATHR uniform remuneration back up and Police pension back up support for inclusion in the 2020 fiscal plan model and document.
PR	3	Barrett, Dennis	1/22/2020	1.1	\$ 850.00	\$ 935.00	Review and revise the economic outlook section of the 2020 fiscal plan document for latest macroeconomic forecast and language provided by E. Forrest (Devtech)
PR	3	Barrett, Dennis	1/22/2020	1.1	\$ 850.00	\$ 935.00	Review and revise the Structural Reforms section of the 2020 fiscal plan document as drafted by representatives of Bluhaus.

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
PR	3	Barrett, Dennis	1/22/2020	0.2	\$ 850.00	\$ 170.00	Correspond with R. Beil (ACG) regarding Department of Education section as part of the 2020 fiscal plan update process.
PR	3	Barrett, Dennis	1/22/2020	0.2	\$ 850.00	\$ 170.00	Review and revise list of governors initiatives to be included in the 2020 fiscal plan submission as requested by representatives of AAFAF.
PR	3	Battle, Fernando	1/22/2020	0.6	\$ 917.00	\$ 550.20	Participate in meeting with representatives of Conway Mackenzie, Hacienda and P. Leake (ACG), R. Feldman (ACG) and D. Barrett (ACG) to discuss one-off and recurring adjustments within general fund year to date actual results as part of fiscal plan process.
PR	3	Battle, Fernando	1/22/2020	0.5	\$ 917.00	\$ 458.50	Participate in meeting with R. Feldman (ACG), D. Barrett (ACG) and P. Leake (ACG) regarding healthcare scenarios to prepare for meeting with AAFAF as part of the 2020 fiscal plan update process.
PR	3	Battle, Fernando	1/22/2020	1.2	\$ 917.00	\$ 1,100.40	Participate in discussion with D. Barrett (ACG) regarding status of the 2020 fiscal plan and the plan support agreement.
PR	3	Battle, Fernando	1/22/2020	0.5	\$ 917.00	\$ 458.50	Participate on call with D. Gonzalez (HUD), D. Barrett (ACG) and R. Feldman (ACG) regarding CDBR disaster relief status disaster as part of the 2020 fiscal plan update process.
PR	3	Battle, Fernando	1/22/2020	0.4	\$ 917.00	\$ 366.80	Participate in meeting with and C. Yamin (AAFAF) and representatives of Ankura to discuss scenarios to prepare for meeting with O. Marrero (AAFAF) as part of the 2020 fiscal plan update process.
PR	3	Battle, Fernando	1/22/2020	0.3	\$ 917.00	\$ 275.10	Correspond with Ankura team to discuss fiscal plan assumptions including medicaid and disaster recovery funding.
PR	3	Battle, Fernando	1/22/2020	1.8	\$ 917.00	\$ 1,650.60	Participate in meeting with representatives from Department of Justice and AAFAF to discuss budget adjustments to be requested and included in the fiscal year 2021 budget.
PR	3	Feldman, Robert	1/22/2020	0.6	\$ 525.00	\$ 315.00	Participate in meeting with representatives of Conway Mackenzie, Hacienda and P. Leake (ACG), D. Barrett (ACG) and F. Battle (ACG) to discuss one-off and recurring adjustments within general fund year to date actual results as part of fiscal plan process.
PR	3	Feldman, Robert	1/22/2020	0.5	\$ 525.00	\$ 262.50	Participate in meeting with P. Leake (ACG), D. Barrett (ACG) and F. Battle (ACG) regarding healthcare scenarios to prepare for meeting with AAFAF as part of the 2020 fiscal plan update process.
PR	3	Feldman, Robert	1/22/2020	1.1	\$ 525.00	\$ 577.50	Participate in meeting with P. Leake (ACG) to walk through and update modeling of medicaid cliff and measures a part of the 2020 fiscal plan update process.
PR	3	Feldman, Robert	1/22/2020	0.5	\$ 525.00	\$ 262.50	Participate on call with D. Gonzalez (HUD), D. Barrett (ACG) and F. Battle (ACG) regarding CDBR disaster relief status disaster as part of the 2020 fiscal plan update process.
PR	3	Feldman, Robert	1/22/2020	0.4	\$ 525.00	\$ 210.00	Participate in meeting with and C. Yamin (AAFAF) and representatives of Ankura to discuss scenarios to prepare for meeting with O. Marrero (AAFAF) as part of the 2020 fiscal plan update process.
PR	3	Feldman, Robert	1/22/2020	0.4	\$ 525.00	\$ 210.00	Participate on call with J. Carlo (Milliman) and P. Leake (ACG) regarding go-forward federal medicaid matching assumptions post medicaid bill as part of the 2020 fiscal plan update process.
PR	3	Feldman, Robert	1/22/2020	3.8	\$ 525.00	\$ 1,995.00	Model three medicaid scenarios relating to medicaid cliff, critical sustainability measures, right sizing measures and healthcare reform to prepare for meeting with O. Marrero (AAFAF) as part of the 2020 fiscal plan update process.
PR	3	Feldman, Robert	1/22/2020	1.8	\$ 525.00	\$ 945.00	Model non-payroll and non-operating expense budget-related items to tie directly to fiscal year 2020 budget based on mapping provided by D. Barrett (ACG) as part of the 2020 fiscal plan update process.
PR	3	Feldman, Robert	1/22/2020	1.3	\$ 525.00	\$ 682.50	Prepare general revenue analysis comparing forecast and historical revenue as percentage of gross national product as part of the 2020 fiscal plan update process.
PR	3	Feldman, Robert	1/22/2020	0.8	\$ 525.00	\$ 420.00	Consolidate and prepare summaries and related commentary showing three medicaid scenarios along with other key bridging items to prepare for meeting with O. Marrero (AAFAF) as part of the 2020 fiscal plan update process.
PR	3	Feldman, Robert	1/22/2020	0.4	\$ 525.00	\$ 210.00	Prepare list of governor initiatives as part of the 2020 fiscal plan update process.
PR	3	Leake, Paul	1/22/2020	0.6	\$ 371.00	\$ 222.60	Participate in meeting with representatives of Conway Mackenzie, Hacienda and R. Feldman (ACG), D. Barrett (ACG) and F. Battle (ACG) to discuss one-off and recurring adjustments within general fund year to date actual results as part of fiscal plan process.
PR	3	Leake, Paul	1/22/2020	0.5	\$ 371.00	\$ 185.50	Participate in meeting with R. Feldman (ACG), D. Barrett (ACG) and F. Battle (ACG) regarding healthcare scenarios to prepare for meeting with AAFAF as part of the 2020 fiscal plan update process.
PR	3	Leake, Paul	1/22/2020	1.1	\$ 371.00	\$ 408.10	Participate in meeting with R. Feldman (ACG) to walk through and update modeling of medicaid cliff and measures as part of the 2020 fiscal plan update process.
PR	3	Leake, Paul	1/22/2020	0.4	\$ 371.00	\$ 148.40	Participate in meeting with and C. Yamin (AAFAF) and representatives of Ankura to discuss scenarios to prepare for meeting with O. Marrero (AAFAF) as part of the 2020 fiscal plan update process.
PR	3	Leake, Paul	1/22/2020	0.4	\$ 371.00	\$ 148.40	Participate on call with J. Carlo (Milliman) and R. Feldman (ACG) regarding go-forward federal medicaid matching assumptions post medicaid bill as part of the 2020 fiscal plan update process.
PR	3	Leake, Paul	1/22/2020	0.5	\$ 371.00	\$ 185.50	Participate in meeting with J. Verdeja (ACG) to discuss 2020 fiscal plan document sections that require updates.
PR	3	Leake, Paul	1/22/2020	0.4	\$ 371.00	\$ 148.40	Correspond with J. Verdeja (ACG) regarding updates to sections of the 2020 fiscal plan document.
PR	3	Leake, Paul	1/22/2020	1.8	\$ 371.00	\$ 667.80	Prepare fiscal plan scenario and related bridge showing the continuation of the medicaid cliff, inclusion of critical sustainability measures, inclusion of healthcare reform measures, and the inclusion of rightsizing measures as requested by C. Yamin (AAFAF).
PR	3	Leake, Paul	1/22/2020	2.6	\$ 371.00	\$ 964.60	Prepare fiscal plan scenario and related bridge showing the removal of the medicaid cliff, inclusion of critical sustainability measures, removal of healthcare reform measures, and the removal of rightsizing measures as requested by C. Yamin (AAFAF).
PR	3	Leake, Paul	1/22/2020	2.2	\$ 371.00	\$ 816.20	Prepare fiscal plan scenario and related bridge showing the continuation of the medicaid cliff, exclusion of critical sustainability measures, inclusion of healthcare reform measures, and the inclusion of rightsizing measures as requested by C. Yamin (AAFAF).
PR	3	Leake, Paul	1/22/2020	1.0	\$ 371.00	\$ 371.00	Perform quality check of the fiscal plan scenarios requested by C. Yamin (AAFAF) prior to sending to F. Battle (ACG).
PR	3	Leake, Paul	1/22/2020	0.8	\$ 371.00	\$ 296.80	Prepare summary of the three fiscal plan scenarios requested by C. Yamin (AAFAF).
PR	3	Leake, Paul	1/22/2020	0.3	\$ 371.00	\$ 111.30	Correspond with R. Feldman (ACG) regarding the three fiscal plan scenarios requested by C. Yamin (AAFAF).
PR	3	Verdeja, Julio	1/22/2020	0.5	\$ 318.00	\$ 159.00	Participate in meeting with P. Leake (ACG) to discuss 2020 fiscal plan document sections that require updates
PR	3	Verdeja, Julio	1/22/2020	1.8	\$ 318.00	\$ 572.40	Revise the financial projections section of the 2020 fiscal plan document for latest 2020 fiscal plan mode
PR	3	Verdeja, Julio	1/22/2020	1.6	\$ 318.00	\$ 508.80	Revise the economic suitability section of the 2020 fiscal plan document for latest 2020 fiscal plan mode
PR	3	Verdeja, Julio	1/22/2020	1.6	\$ 318.00	\$ 508.80	Revise the exhibits included in the 2020 fiscal plan document to incorporate the updated information from the 2020 fiscal plan model.
PR	3	Verdeja, Julio	1/22/2020	1.4	\$ 318.00	\$ 445.20	Revise the relevant language included in the 2020 fiscal plan document to tie to the latest exhibits
PR	3	Verdeja, Julio	1/22/2020	0.6	\$ 318.00	\$ 190.80	Revise the executive summary section of the 2020 fiscal plan document comments provided by F. Battle (ACG).
PR	50	Leake, Paul	1/22/2020	0.4	\$ 371.00	\$ 148.40	Review and provide comments on the biweekly creditor update for the week ending 1/24/2021
PR	56	Battle, Juan Carlos	1/22/2020	0.5	\$ 684.00	\$ 342.00	Review report of PRIDCO properties in southern municipalities impacted by earthquakes requested by C. Yamin (AAFAF).
Outside PR	56	Morrison, Jonathan	1/22/2020	0.4	\$ 850.00	\$ 340.00	Participate on call with R. Tennenbaum (GTAM) regarding PRIDCO restructuring progress with FOMB
PR	56	Verdeja, Julio	1/22/2020	1.7	\$ 318.00	\$ 540.60	Prepare summary of PRIDCO properties in the southern region affected by earthquake as requested by J. Battle (ACG).
PR	206	Barrett, Dennis	1/22/2020	1.3	\$ 850.00	\$ 1,105.00	Review AMA documents including credit agreement, amendments and term sheet in light of potential opportunity to purchase the loan.
PR	206	Barrett, Dennis	1/22/2020	0.5	\$ 850.00	\$ 425.00	Participate on call with M. Rodriguez (MB) regarding the AMA loan and potential government purchase

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
PR	210	Battle, Juan Carlos	1/22/2020	1.1	\$ 684.00	\$ 752.40	Participate in meeting with J. Bayne (AAFAF) and L. De Jesus (Ports) to discuss revised options for VTP programs.
PR	210	Llompert, Sofia	1/22/2020	1.8	\$ 366.00	\$ 658.80	Review and revise Ports VTP proposal to incorporate updated roster information
PR	210	Llompert, Sofia	1/22/2020	1.7	\$ 366.00	\$ 622.20	Review and revise Ports financial model to incorporate updated transaction assumptions in preparation for meeting with representatives of Ports
PR	210	Llompert, Sofia	1/22/2020	1.2	\$ 366.00	\$ 439.20	Review and revise Ports VTP proposal payout calculations in preparation for meeting with representatives of Ports.
PR	210	Llompert, Sofia	1/22/2020	1.1	\$ 366.00	\$ 402.60	Review and revise Ports financial model to incorporate updated VTP assumptions in preparation for meeting with representatives of Ports
PR	210	Llompert, Sofia	1/22/2020	0.9	\$ 366.00	\$ 329.40	Review and revise Ports financial model to incorporate updated past-due liability payment assumptions in preparation for meeting with representatives of Ports
PR	210	Llompert, Sofia	1/22/2020	0.7	\$ 366.00	\$ 256.20	Review and revise Ports VTP proposal to incorporate additional scenarios in preparation for meeting with representatives of Ports
PR	213	Llompert, Sofia	1/22/2020	0.7	\$ 366.00	\$ 256.20	Review and revise UPR debt sustainability analysis to incorporate feedback received from A. Toro (BH)
PR	213	Llompert, Sofia	1/22/2020	0.6	\$ 366.00	\$ 219.60	Review and revise UPR debt sustainability analysis in preparation for call with A. Toro (BH)
PR	213	Llompert, Sofia	1/22/2020	0.3	\$ 366.00	\$ 109.80	Participate on call with A. Toro (BH) to discuss UPR debt sustainability analysis for purposes of restructuring
PR	3	Barrett, Dennis	1/23/2020	1.0	\$ 850.00	\$ 850.00	Participate in meeting with C. Yamin (AAFAF) and representatives from OATHR regarding uniform remuneration for including in the 2020 fiscal plan.
PR	3	Barrett, Dennis	1/23/2020	0.6	\$ 850.00	\$ 510.00	Review and compare updated monthly revenue forecast provided by Hacienda to what is currently forecast in the 2020 fiscal plan model for FY21.
PR	3	Barrett, Dennis	1/23/2020	0.5	\$ 850.00	\$ 425.00	Participate on call with J. York (CM) regarding updating the IFCU forecast to tie to the FY21 budget targets for consistency relative to Central Government Commonwealth Agencies approach
PR	3	Barrett, Dennis	1/23/2020	0.2	\$ 850.00	\$ 170.00	Correspond with M. Gonzalez (AAFAF) regarding 2020 fiscal plan assumptions for NAP work requirement implementation and impact on structural reforms
PR	3	Barrett, Dennis	1/23/2020	0.2	\$ 850.00	\$ 170.00	Correspond with M. Gonzalez (AAFAF) regarding best source data for Commonwealth Central Government Agencies headcount by agency to include in 2020 fiscal plan
PR	3	Barrett, Dennis	1/23/2020	0.2	\$ 850.00	\$ 170.00	Correspond with F. Battle (ACG) and R. Feldman (ACG) regarding estimate of ASG's SRF budget going to the general fund.
PR	3	Barrett, Dennis	1/23/2020	0.1	\$ 850.00	\$ 85.00	Review and edit draft letter of 2020 fiscal plan deadline extension request
PR	3	Battle, Fernando	1/23/2020	1.5	\$ 917.00	\$ 1,375.50	Participate in meeting with J. Verdeja (ACG), agency heads and representatives of OMB to discuss process for FY21 budget.
PR	3	Battle, Fernando	1/23/2020	0.9	\$ 917.00	\$ 825.30	Participate in meeting with representatives from OMB and M. Gonzalez (AAFAF) to discuss budget and 2020 fiscal plan.
PR	3	Battle, Fernando	1/23/2020	0.6	\$ 917.00	\$ 550.20	Review and edit structural reforms section of the 2020 fiscal plan document
PR	3	Feldman, Robert	1/23/2020	1.3	\$ 525.00	\$ 682.50	Consolidate 2020 fiscal plan revenue summary, expense summary and measures summary as part of 2020 fiscal plan update process.
PR	3	Feldman, Robert	1/23/2020	0.2	\$ 525.00	\$ 105.00	Modify 2020 fiscal plan model and revise bridge to exclude welfare timing adjustment per discussions with F. Battle (ACG) as part of 2020 fiscal plan update process
PR	3	Feldman, Robert	1/23/2020	1.1	\$ 525.00	\$ 577.50	Perform component unit tie out exercise to understand variances to prior plan related to HFA, ASEM and PRITA as part of 2020 fiscal plan update process.
PR	3	Feldman, Robert	1/23/2020	1.0	\$ 525.00	\$ 525.00	Review and revise bridging amounts and add commentary regarding medicaid scenario analysis and associated summary level bridge as part of 2020 fiscal plan update process
PR	3	Feldman, Robert	1/23/2020	0.5	\$ 525.00	\$ 262.50	Participate in discussion with J. York (Conway) regarding general fund revenue measures and component unit budget variances.
PR	3	Feldman, Robert	1/23/2020	0.5	\$ 525.00	\$ 262.50	Review the 3/27 fiscal plan model document related to go-forward medicaid federal funding for potential inclusion of information in the 2020 fiscal plan as part of 2020 fiscal plan update process
PR	3	Feldman, Robert	1/23/2020	0.5	\$ 525.00	\$ 262.50	Prepare analysis showing revenue and expense measures impact on general fund revenues by general fund category as part of the 2020 fiscal plan analysis.
PR	3	Feldman, Robert	1/23/2020	0.3	\$ 525.00	\$ 157.50	Revise list of governor initiatives to include estimate dollar impact as part of the 2020 fiscal plan update process.
PR	3	Leake, Paul	1/23/2020	1.5	\$ 371.00	\$ 556.50	Consolidate the medicaid model and the medicaid sections included in the 2020 fiscal plan model as part of the 2020 fiscal plan update process.
PR	3	Leake, Paul	1/23/2020	2.5	\$ 371.00	\$ 927.50	Revise and send the summary of the three 2020 fiscal plan medicaid scenarios requested by C. Yamin (AAFAF) to F. Battle (ACG).
PR	3	Leake, Paul	1/23/2020	0.8	\$ 371.00	\$ 296.80	Prepare language and summaries of the three 2020 fiscal plan medicaid scenarios requested by C. Yamin (AAFAF).
PR	3	Leake, Paul	1/23/2020	0.2	\$ 371.00	\$ 74.20	Correspond with F. Battle (ACG) regarding questions on the impact of the medicaid bill on general fund expenditures.
PR	3	Verdeja, Julio	1/23/2020	1.5	\$ 318.00	\$ 477.00	Participate in meeting with F. Battle (ACG), agency heads and representatives of OMB to discuss process for FY21 budget.
PR	3	Verdeja, Julio	1/23/2020	1.7	\$ 318.00	\$ 540.60	Revise 2020 fiscal plan document to incorporate welfare reform section provided by representatives of BluHaus.
PR	3	Verdeja, Julio	1/23/2020	1.6	\$ 318.00	\$ 508.80	Revise 2020 fiscal plan document to incorporate ease of doing business reform section provided by representatives of BluHaus.
PR	3	Verdeja, Julio	1/23/2020	1.3	\$ 318.00	\$ 413.40	Revise 2020 fiscal plan exhibits in the welfare reform section provided by representatives of BluHaus
PR	50	Barrett, Dennis	1/23/2020	0.3	\$ 850.00	\$ 255.00	Review and provide comments on bi-weekly creditor update presentation and scrip
PR	56	Llompert, Sofia	1/23/2020	0.4	\$ 366.00	\$ 146.40	Review and revise PRIDCO VTP proposal to incorporate feedback received from C. Yamin (AAFAF)
PR	210	Battle, Juan Carlos	1/23/2020	1.5	\$ 684.00	\$ 1,026.00	Participate in meeting with M. Marchany (P3A), J. Bayne (AAFAF), S. Llompert (ACG) and J. Verdeja (ACG) to discuss Ports VTP proposal and financial model
PR	210	Llompert, Sofia	1/23/2020	1.5	\$ 366.00	\$ 549.00	Participate in meeting with M. Marchany (P3A), J. Bayne (AAFAF), J. Battle (ACG) and J. Verdeja (ACG) to discuss Ports VTP proposal and financial model
PR	210	Llompert, Sofia	1/23/2020	1.9	\$ 366.00	\$ 695.40	Prepare Ports VTP presentation for meeting with representatives of AAFAF
PR	210	Llompert, Sofia	1/23/2020	1.1	\$ 366.00	\$ 402.60	Review and revise Ports VTP proposal to incorporate updated roster information
PR	210	Llompert, Sofia	1/23/2020	1.2	\$ 366.00	\$ 439.20	Review and revise Ports financial model to incorporate feedback received from representatives of AAFAF
PR	210	Llompert, Sofia	1/23/2020	0.3	\$ 366.00	\$ 109.80	Review and revise Ports VTP presentation to incorporate feedback from J. Battle (ACG)
PR	210	Verdeja, Julio	1/23/2020	1.5	\$ 318.00	\$ 477.00	Participate in meeting with M. Marchany (P3A), J. Bayne (AAFAF), J. Battle (ACG) and S. Llompert (ACG) to discuss Ports VTP proposal and financial model
PR	213	Llompert, Sofia	1/23/2020	0.3	\$ 366.00	\$ 109.80	Participate on call with J. Morrison (ACG) regarding UPR debt capacity and impact of AFICA-DUI bonds
PR	213	Llompert, Sofia	1/23/2020	0.2	\$ 366.00	\$ 73.20	Participate on call with A. Toro (BH) to discuss UPR AFICA debt structure for purposes of restructuring
Outside PR	213	Morrison, Jonathan	1/23/2020	0.3	\$ 850.00	\$ 255.00	Participate on call with S. Llompert (ACG) regarding UPR debt capacity and impact of AFICA-DUI bonds
Outside PR	213	Morrison, Jonathan	1/23/2020	3.0	\$ 850.00	\$ 2,550.00	Review and revise UPR debt capacity analysis to incorporate additional scenarios for purposes of restructuring discussions.
Outside PR	213	Morrison, Jonathan	1/23/2020	1.5	\$ 850.00	\$ 1,275.00	Review and revise analysis of UPR cash flows for purposes of debt capacity scenario
Outside PR	213	Morrison, Jonathan	1/23/2020	1.0	\$ 850.00	\$ 850.00	Review and revise summary of AFICA-DUI structure and impact on UPR cash flows for purposes of restructuring discussions.
Outside PR	213	Morrison, Jonathan	1/23/2020	0.5	\$ 850.00	\$ 425.00	Participate on call with M. Kremer (OMM) regarding UPR restructuring materials for representatives of AAFAF.
PR	216	Battle, Juan Carlos	1/23/2020	1.3	\$ 684.00	\$ 889.20	Revise updated proposal presented by Ramirez & Co. to AAFAF for refunding of Childrens Trust bond.
PR	216	Battle, Juan Carlos	1/23/2020	1.1	\$ 684.00	\$ 752.40	Participate in meeting with J. Perez-Rivera (Jefferies) to discuss market outreach ideas presented by Jefferies to representatives of AAFAF.
PR	216	Battle, Juan Carlos	1/23/2020	0.6	\$ 684.00	\$ 410.40	Participate on call with F. Viñas (Ramirez & Co.) and P. Block (Ramirez & Co.) to discuss revised proposal for Childrens Trust refunding.
PR	216	Battle, Juan Carlos	1/23/2020	0.4	\$ 684.00	\$ 273.60	Participate on call with representatives of O'Melveny & Myers and Pietrantonio Mendez & Alvarez to discuss tourism development fund resolution alternatives
PR	216	Battle, Juan Carlos	1/23/2020	0.3	\$ 684.00	\$ 205.20	Participate on call with A. Billoch (PMA) regarding tourism development fund restructuring options
PR	216	Battle, Juan Carlos	1/23/2020	0.3	\$ 684.00	\$ 205.20	Participate in meeting with B. Fernández (AAFAF) to discuss tourism development fund restructuring alternatives.
Outside PR	3	Barrett, Dennis	1/24/2020	0.3	\$ 850.00	\$ 255.00	Participate on daily fiscal plan update call with representatives of Devtech, BluHaus and P. Leake (ACG) and R. Feldman (ACG) regarding fiscal plan status and priorities.
Outside PR	3	Barrett, Dennis	1/24/2020	0.4	\$ 850.00	\$ 340.00	Participate in discussion with R. Feldman (ACG) regarding including the fiscal year 2020 budget in the fiscal plan.
Outside PR	3	Battle, Fernando	1/24/2020	0.1	\$ 917.00	\$ 91.70	Review and revise AAFAF letter to FOMB requesting extension of the 2020 Commonwealth fiscal plan submission.
Outside PR	3	Feldman, Robert	1/24/2020	0.3	\$ 525.00	\$ 157.50	Participate on daily fiscal plan update call with representatives of Devtech, BluHaus and P. Leake (ACG) and D. Barrett (ACG) regarding fiscal plan status and priorities
Outside PR	3	Feldman, Robert	1/24/2020	0.7	\$ 525.00	\$ 367.50	Participate in discussion with P. Leake (ACG) regarding preparation of output materials for discussion around three medicaid scenarios as part of 2020 fiscal plan update process
Outside PR	3	Feldman, Robert	1/24/2020	0.4	\$ 525.00	\$ 210.00	Participate in discussion with D. Barrett (ACG) regarding including the fiscal year 2020 budget in the fiscal plan.
Outside PR	3	Feldman, Robert	1/24/2020	1.7	\$ 525.00	\$ 892.50	Prepare monthly summary for federal fiscal year 2020 and 2021 to show the projected usage of the new Puerto Rico medicaid bill during 2 year period as part of 2020 fiscal plan update process

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
Outside PR	3	Feldman, Robert	1/24/2020	2.2	\$ 525.00	\$ 1,155.00	Model revised expense measures broken out by component unit and other agency to align with revised budget as part of 2020 fiscal plan update process.
Outside PR	3	Feldman, Robert	1/24/2020	0.9	\$ 525.00	\$ 472.50	Modify general fund revenue analysis to reflect updated seasonality trends from Hacienda as part of 2020 fiscal plan update process.
Outside PR	3	Leake, Paul	1/24/2020	0.3	\$ 371.00	\$ 111.30	Participate on daily fiscal plan update call with representatives of Devtech, BluHaus and R. Feldman (ACG) and D. Barrett (ACG) regarding fiscal plan status and priorities
Outside PR	3	Leake, Paul	1/24/2020	0.7	\$ 371.00	\$ 259.70	Participate in discussion with R. Feldman (ACG) regarding preparation of output materials for discussion around three medicaid scenarios as part of 2020 fiscal plan update process
Outside PR	3	Leake, Paul	1/24/2020	3.4	\$ 371.00	\$ 1,261.40	Review updates to the 2020 fiscal plan document prepared by J. Verdeja (ACG)
Outside PR	3	Leake, Paul	1/24/2020	2.0	\$ 371.00	\$ 742.00	Prepare and send three 2020 fiscal plan medicaid scenario bridges to R. Feldman (ACG) prior to call with F. Battle (ACG).
Outside PR	3	Leake, Paul	1/24/2020	1.5	\$ 371.00	\$ 556.50	Revise the 2020 fiscal plan medicaid scenario bridges for comments provided by R. Feldman (ACG)
PR	3	Verdeja, Julio	1/24/2020	2.2	\$ 318.00	\$ 699.60	Continue to prepare language on the medicaid section of the 2020 fiscal plan document
Outside PR	23	Barrett, Dennis	1/24/2020	0.1	\$ 850.00	\$ 85.00	Revise the 2020 fiscal plan document to incorporate macroeconomic section provided by representatives of DevTech.
Outside PR	23	Battle, Fernando	1/24/2020	0.1	\$ 917.00	\$ 91.70	Participate in biweekly conference call with creditor advisors and mediation team
PR	23	Battle, Juan Carlos	1/24/2020	0.1	\$ 684.00	\$ 68.40	Participate in biweekly conference call with creditor advisors and mediation team
PR	56	Llompарт, Sofia	1/24/2020	1.2	\$ 366.00	\$ 439.20	Review and revise PRIDCO VTP proposal to incorporate feedback received from C. Yamin (AAFAF)
PR	210	Battle, Juan Carlos	1/24/2020	0.4	\$ 684.00	\$ 273.60	Participate on call with representatives of O'Melveny & Myers and Pietrantonio Mendez & Alvarez and Ankura in connection with restructuring of remaining PRIFA-Ports bonds
PR	210	Battle, Juan Carlos	1/24/2020	1.4	\$ 684.00	\$ 957.60	Revise Ports presentation for representatives of FOMB regarding P3 projects
PR	210	Llompарт, Sofia	1/24/2020	0.4	\$ 366.00	\$ 146.40	Participate on call with representatives of O'Melveny & Myers and Pietrantonio Mendez & Alvarez and Ankura in connection with restructuring of remaining PRIFA-Ports bonds
PR	210	Llompарт, Sofia	1/24/2020	1.7	\$ 366.00	\$ 622.20	Prepare Ports financial projections presentation requested by representatives of AAFAF
PR	210	Verdeja, Julio	1/24/2020	0.4	\$ 318.00	\$ 127.20	Participate on call with representatives of O'Melveny & Myers and Pietrantonio Mendez & Alvarez and Ankura in connection with restructuring of remaining PRIFA-Ports bonds
PR	213	Battle, Juan Carlos	1/24/2020	0.5	\$ 684.00	\$ 342.00	Participate on call with representatives of O'Melveny & Myers and Ankura to discuss UPR restructuring strategy.
PR	213	Battle, Juan Carlos	1/24/2020	0.9	\$ 684.00	\$ 615.60	Revise presentation of UPR debt restructuring alternatives prepared for discussion with AAFAF
PR	213	Llompарт, Sofia	1/24/2020	0.5	\$ 366.00	\$ 183.00	Participate on call with representatives of O'Melveny & Myers and Ankura to discuss UPR restructuring strategy.
PR	213	Llompарт, Sofia	1/24/2020	0.3	\$ 366.00	\$ 109.80	Participate on call with J. Morrison (ACG) to discuss UPR restructuring presentation AFICA analysis
PR	213	Llompарт, Sofia	1/24/2020	1.6	\$ 366.00	\$ 585.60	Review and revise UPR restructuring presentation to incorporate feedback received from J. Morrison (ACG)
PR	213	Llompарт, Sofia	1/24/2020	0.9	\$ 366.00	\$ 329.40	Review and revise UPR restructuring presentation to incorporate feedback received from M. Kremer (OMM)
Outside PR	213	Morrison, Jonathan	1/24/2020	0.5	\$ 850.00	\$ 425.00	Participate on call with representatives of O'Melveny & Myers and Ankura to discuss UPR restructuring strategy.
Outside PR	213	Morrison, Jonathan	1/24/2020	0.3	\$ 850.00	\$ 255.00	Participate on call with S. Llompарт (ACG) to discuss UPR restructuring presentation AFICA analysis
Outside PR	213	Morrison, Jonathan	1/24/2020	2.0	\$ 850.00	\$ 1,700.00	Prepare materials related to UPR debt capacity under various alternative scenarios for purposes of restructuring analysis.
Outside PR	213	Morrison, Jonathan	1/24/2020	0.8	\$ 850.00	\$ 680.00	Review and revise UPR restructuring alternatives in preparation for call with representatives of O'Melveny & Myers.
Outside PR	213	Morrison, Jonathan	1/24/2020	0.3	\$ 850.00	\$ 255.00	Participate on call with M. Kremer (OMM) regarding UPR restructuring materials for representatives of AAFAF.
PR	213	Verdeja, Julio	1/24/2020	0.5	\$ 318.00	\$ 159.00	Participate on call with representatives of O'Melveny & Myers and Ankura to discuss UPR restructuring strategy.
PR	213	Verdeja, Julio	1/24/2020	0.9	\$ 318.00	\$ 286.20	Review UPR Scholarship fund RFQ for proponent evaluation purposes requested by J. Battle (ACG)
PR	213	Verdeja, Julio	1/24/2020	0.8	\$ 318.00	\$ 254.40	Review proponent #1 qualifications for UPR Scholarship RFQ evaluation purposes
PR	213	Verdeja, Julio	1/24/2020	0.5	\$ 318.00	\$ 159.00	Review proponent #2 qualifications for UPR Scholarship RFQ evaluation purposes
PR	216	Battle, Juan Carlos	1/24/2020	0.4	\$ 684.00	\$ 273.60	Correspond with representatives of O'Melveny & Myers in connection with tourism development fund restructuring alternatives.
Outside PR	3	Barrett, Dennis	1/25/2020	1.0	\$ 850.00	\$ 850.00	Participate on call with F. Battle (ACG) and R. Feldman (ACG) regarding medicaid scenarios as part of the 2020 fiscal plan update process.
Outside PR	3	Barrett, Dennis	1/25/2020	1.1	\$ 850.00	\$ 935.00	Participate in discussion with R. Feldman (ACG) regarding rightsizing model tie out analysis as part of 2020 fiscal plan update process.
Outside PR	3	Barrett, Dennis	1/25/2020	0.4	\$ 850.00	\$ 340.00	Participate in discussion with R. Feldman (ACG) regarding tie out of budgetary cuts measure as part of the 2020 fiscal plan update process.
Outside PR	3	Barrett, Dennis	1/25/2020	0.5	\$ 850.00	\$ 425.00	Participate in discussion with R. Feldman (ACG) regarding adjustment of rightsizing measures as part of the fiscal year 2020 budget implementation into fiscal plan
Outside PR	3	Barrett, Dennis	1/25/2020	4.0	\$ 850.00	\$ 3,400.00	Continue reconciling baseline general fund, federal fund, and special revenue fund expenditures to 2020 fiscal plan model less measures.
Outside PR	3	Battle, Fernando	1/25/2020	1.0	\$ 917.00	\$ 917.00	Participate on call with R. Feldman (ACG) and D. Barrett (ACG) regarding medicaid scenarios as part of the 2020 fiscal plan update process.
Outside PR	3	Feldman, Robert	1/25/2020	1.0	\$ 525.00	\$ 525.00	Participate on call with F. Battle (ACG) and D. Barrett (ACG) regarding medicaid scenarios as part of the 2020 fiscal plan update process.
Outside PR	3	Feldman, Robert	1/25/2020	0.4	\$ 525.00	\$ 210.00	Participate on call with P. Leake (ACG) regarding questions on the rightsizing model and changes to the 2020 fiscal plan model.
Outside PR	3	Feldman, Robert	1/25/2020	1.1	\$ 525.00	\$ 577.50	Participate in discussion with D. Barrett (ACG) regarding rightsizing model tie out analysis as part of 2020 fiscal plan update process.
Outside PR	3	Feldman, Robert	1/25/2020	0.4	\$ 525.00	\$ 210.00	Participate in discussion with D. Barrett (ACG) regarding tie out of budgetary cuts measure as part of the 2020 fiscal plan update process.
Outside PR	3	Feldman, Robert	1/25/2020	0.5	\$ 525.00	\$ 262.50	Participate in discussion with D. Barrett (ACG) regarding adjustment of rightsizing measures as part of the fiscal year 2020 budget implementation into fiscal plan
Outside PR	3	Feldman, Robert	1/25/2020	1.3	\$ 525.00	\$ 682.50	Revise the rightsizing, compensation, and incremental budget cut measures bottoms up analysis to breakout general fund and other funds as part of the 2020 fiscal plan update process
Outside PR	3	Feldman, Robert	1/25/2020	0.6	\$ 525.00	\$ 315.00	Model revised fiscal year 2020 and 2021 budget into 2020 fiscal plan model in unison with bottoms up agency measures to understand impact relative to 5/9 certified fiscal plan as part of the 2020 fiscal plan update process
Outside PR	3	Feldman, Robert	1/25/2020	1.2	\$ 525.00	\$ 630.00	Perform tie out analysis by agency and component unit for compensation measures, including payroll freeze, Christmas bonus and uniform health, as part of the 2020 fiscal plan update process.
Outside PR	3	Feldman, Robert	1/25/2020	1.0	\$ 525.00	\$ 525.00	Perform tie out analysis by agency and component unit for rightsizing measures as part of the 2020 fiscal plan update process.
Outside PR	3	Feldman, Robert	1/25/2020	1.0	\$ 525.00	\$ 525.00	Perform tie out analysis by agency and component unit for incremental budget cuts as part of the 2020 fiscal plan update process.
Outside PR	3	Feldman, Robert	1/25/2020	0.5	\$ 525.00	\$ 262.50	Review and revise medicaid bridge based on feedback from call with F. Battle (ACG) as part of the 2020 fiscal plan update process.
Outside PR	3	Feldman, Robert	1/25/2020	0.4	\$ 525.00	\$ 210.00	Perform tie out analysis by agency and component unit for utilities measures as part of the 2020 fiscal plan update process.
Outside PR	3	Leake, Paul	1/25/2020	0.4	\$ 371.00	\$ 148.40	Participate on call with R. Feldman (ACG) regarding questions on the rightsizing model and changes to the 2020 fiscal plan model.
Outside PR	3	Leake, Paul	1/25/2020	1.3	\$ 371.00	\$ 482.30	Revise the 2020 fiscal plan model to increase flexibility in toggling between medicaid funding and expense scenarios as requested by D. Barrett (ACG).
Outside PR	3	Leake, Paul	1/25/2020	0.6	\$ 371.00	\$ 222.60	Revise the 2020 fiscal plan model to increase flexibility in toggling between rightsizing and healthcare reform scenarios as requested by D. Barrett (ACG).
Outside PR	3	Leake, Paul	1/25/2020	0.6	\$ 371.00	\$ 222.60	Review and diligence the impact of the changes to medicaid assumptions on the Commonwealth surplus in the January fiscal plan model.
Outside PR	3	Leake, Paul	1/25/2020	0.4	\$ 371.00	\$ 148.40	Revise the fiscal plan bridge outline as requested by R. Feldman (ACG) as part of the 2020 fiscal plan update process.
Outside PR	3	Leake, Paul	1/25/2020	0.3	\$ 371.00	\$ 111.30	Correspond with R. Feldman (ACG) to walkthrough the changes made to the 2020 fiscal plan model.
Outside PR	216	Barrett, Dennis	1/25/2020	0.3	\$ 850.00	\$ 255.00	Participate in discussion with F. Battle (ACG) regarding the preparation of summaries for inclusion in the Moody's investor services presentation.

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
Outside PR	216	Battle, Fernando	1/25/2020	0.3	\$ 917.00	\$ 275.10	Participate in discussion with D. Barrett (ACG) regarding the preparation of summaries for inclusion in the Moody's investor services presentation.
Outside PR	216	Battle, Fernando	1/25/2020	0.1	\$ 917.00	\$ 91.70	Participate on call with M. Lopez (DLA Piper) to discuss Act 154 presentation in preparation for meeting with Abbott.
Outside PR	3	Barrett, Dennis	1/26/2020	0.3	\$ 850.00	\$ 255.00	Participate in follow up discussion with R. Feldman (ACG) and P. Leake (ACG) regarding the preparation of a summary of expense measures to provide to E. Forrest (Devtech) for the macroeconomic forecast update as part of the 2020 fiscal plan update process.
Outside PR	3	Barrett, Dennis	1/26/2020	0.3	\$ 850.00	\$ 255.00	Participate in discussion with R. Feldman (ACG) and P. Leake (ACG) regarding revised fiscal plan model outputs and expense measure materials for Macroeconomic forecast update as part of the 2020 fiscal plan update process.
Outside PR	3	Feldman, Robert	1/26/2020	0.3	\$ 525.00	\$ 157.50	Participate in follow up discussion with D. Barrett (ACG) and P. Leake (ACG) regarding the preparation of a summary of expense measures to provide to E. Forrest (Devtech) for the macroeconomic forecast update as part of the 2020 fiscal plan update process.
Outside PR	3	Feldman, Robert	1/26/2020	0.3	\$ 525.00	\$ 157.50	Participate in discussion with P. Leake (ACG) and D. Barrett (ACG) regarding revised fiscal plan model outputs and expense measure materials for Macroeconomic forecast update as part of the 2020 fiscal plan update process.
Outside PR	3	Feldman, Robert	1/26/2020	0.3	\$ 525.00	\$ 157.50	Model additional governor initiatives based on discussion with D. Barrett (ACG) as part of the 2020 fiscal plan update process.
Outside PR	3	Feldman, Robert	1/26/2020	1.0	\$ 525.00	\$ 525.00	Revise component unit expense and measure modeling to match timing of agency update as part of the 2020 fiscal plan update process.
Outside PR	3	Feldman, Robert	1/26/2020	0.5	\$ 525.00	\$ 262.50	Prepare summary level bridge for 5-year period and 20-year total to show impact relative to the 5/9 certified fiscal plan as part of the 2020 fiscal plan update process.
Outside PR	3	Feldman, Robert	1/26/2020	0.2	\$ 525.00	\$ 105.00	Review and provide comments to P. Leake (ACG) regarding changes to expense measure schedule for macroeconomic forecast update as part of the 2020 fiscal plan update process.
Outside PR	3	Leake, Paul	1/26/2020	0.3	\$ 371.00	\$ 111.30	Participate in follow up discussion with R. Feldman (ACG) and D. Barrett (ACG) regarding the preparation of a summary of expense measures to provide to E. Forrest (Devtech) for the macroeconomic forecast update as part of the 2020 fiscal plan update process.
Outside PR	3	Leake, Paul	1/26/2020	0.3	\$ 371.00	\$ 111.30	Participate in discussion with R. Feldman (ACG) and D. Barrett (ACG) regarding revised fiscal plan model outputs and expense measure materials for Macroeconomic forecast update as part of the 2020 fiscal plan update process.
Outside PR	3	Leake, Paul	1/26/2020	1.2	\$ 371.00	\$ 445.20	Revise the medicaid model and the corresponding bridge for changes made to the medicaid funding assumptions for discussion with D. Barrett (ACG).
Outside PR	3	Leake, Paul	1/26/2020	0.7	\$ 371.00	\$ 259.70	Input the revised medicaid model and the corresponding bridge into the 2020 fiscal plan model.
Outside PR	3	Leake, Paul	1/26/2020	0.7	\$ 371.00	\$ 259.70	Prepare summary of expense measures included in the 5/9 certified fiscal plan and send to R. Feldman (ACG) prior to sending to E. Forrest (Devtech).
Outside PR	3	Leake, Paul	1/26/2020	0.6	\$ 371.00	\$ 222.60	Revise the 2020 fiscal plan impact bridge for changes to the 2020 fiscal plan model as requested by F. Battle (ACG).
Outside PR	3	Leake, Paul	1/26/2020	0.4	\$ 371.00	\$ 148.40	Revise the summary of expense measures included in the 5/9 certified fiscal plan for comments provided by R. Feldman (ACG) and send to E. Forrest (Devtech).
PR	213	Verdeja, Julio	1/26/2020	1.6	\$ 318.00	\$ 508.80	Review proponent #3 qualifications for UPR Scholarship RFQ evaluation purposes.
PR	213	Verdeja, Julio	1/26/2020	0.7	\$ 318.00	\$ 222.60	Review proponent #4 qualifications for UPR Scholarship RFQ evaluation purposes.
PR	213	Verdeja, Julio	1/26/2020	0.4	\$ 318.00	\$ 127.20	Review proponent #5 qualifications for UPR Scholarship RFQ evaluation purposes.
Outside PR	216	Barrett, Dennis	1/26/2020	0.3	\$ 850.00	\$ 255.00	Participate in discussion with R. Feldman (ACG) and F. Battle (ACG) regarding the preparation of additional summaries for inclusion in the Moody's investor services presentation.
Outside PR	216	Barrett, Dennis	1/26/2020	0.4	\$ 850.00	\$ 340.00	Review and provide comments on the Moody's investor services presentation in preparation for meeting with Moody's on 1/28/2020.
Outside PR	216	Battle, Fernando	1/26/2020	0.3	\$ 917.00	\$ 275.10	Participate in discussion with R. Feldman (ACG) and D. Barrett (ACG) regarding the preparation of additional summaries for inclusion in the Moody's investor services presentation.
Outside PR	216	Feldman, Robert	1/26/2020	0.3	\$ 525.00	\$ 157.50	Participate in discussion with D. Barrett (ACG) and F. Battle (ACG) regarding the preparation of additional summaries for inclusion in the Moody's investor services presentation.
Outside PR	216	Feldman, Robert	1/26/2020	0.9	\$ 525.00	\$ 472.50	Prepare update on restructuring process, including general update, debt restructurings to date and PRASA restructuring, for inclusion in the Moody's investors service presentation.
Outside PR	216	Feldman, Robert	1/26/2020	0.8	\$ 525.00	\$ 420.00	Prepare update on fiscal year 2021 slides for inclusion in the Moody's investors service presentation.
Outside PR	216	Feldman, Robert	1/26/2020	0.5	\$ 525.00	\$ 262.50	Prepare update on Commonwealth medicaid expenditures for inclusion in the Moody's investors service presentation.
PR	3	Barrett, Dennis	1/27/2020	0.4	\$ 850.00	\$ 340.00	Participate in discussion with R. Feldman (ACG) regarding payroll and operating expense rightsizing measures tie out analysis as part of 2020 fiscal plan model.
PR	3	Barrett, Dennis	1/27/2020	1.9	\$ 850.00	\$ 1,615.00	Prepare summary of agencies in which the fiscal year 2021 budget targets do not reconcile to the 2020 fiscal plan model in preparation of sharing analysis with representatives of McKinsey and Ernst and Young.
PR	3	Barrett, Dennis	1/27/2020	1.7	\$ 850.00	\$ 1,445.00	Revise the right-sizing section of the 2020 fiscal plan document to incorporate feedback from C. Yamin (AAFAF) and C. Saavedra (AAFAF).
PR	3	Barrett, Dennis	1/27/2020	1.0	\$ 850.00	\$ 850.00	Review and summarize fiscal year 2021 budget bridge provided by representatives of Ernst and Young to ensure baseline in the 2020 fiscal plan model is correctly mapped.
PR	3	Barrett, Dennis	1/27/2020	0.5	\$ 850.00	\$ 425.00	Participate on call with J. York (CM) regarding revenue measures to include in the 2020 fiscal plan.
PR	3	Battle, Fernando	1/27/2020	1.4	\$ 917.00	\$ 1,283.80	Prepare executive summary related to the department of justice budget increase in preparation of sharing with financial oversight management board.
PR	3	Feldman, Robert	1/27/2020	0.4	\$ 525.00	\$ 210.00	Participate in discussion with D. Barrett (ACG) regarding payroll and operating expense rightsizing measures tie out analysis as part of 2020 fiscal plan model.
PR	3	Feldman, Robert	1/27/2020	0.8	\$ 525.00	\$ 420.00	Modify 2020 fiscal plan model and bridge to remove certain component unit budgets and related measures based on discussions with O'Melveny and Myers.
PR	3	Feldman, Robert	1/27/2020	0.6	\$ 525.00	\$ 315.00	Update fiscal plan bridge for various model revisions and add comments on variances in preparation of sharing with F. Battle (ACG) for review as part of 2020 fiscal plan update process.
PR	3	Feldman, Robert	1/27/2020	1.3	\$ 525.00	\$ 682.50	Prepare payroll and operating expense measures rightsizing tie out analysis for select agencies which were identified to have material variances as part of 2020 fiscal plan model.

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
PR	3	Feldman, Robert	1/27/2020	1.7	\$ 525.00	\$ 892.50	Revise payroll and operating expense measures rightsizing tie out analysis to include all other agencies as part of 2020 fiscal plan model.
PR	3	Feldman, Robert	1/27/2020	1.1	\$ 525.00	\$ 577.50	Prepare summaries showing corporate, individual and sales and use tax revenue as percentage of gross national product on historical and forecast basis as part of 2020 fiscal plan update process.
PR	3	Feldman, Robert	1/27/2020	0.7	\$ 525.00	\$ 367.50	Revise macroeconomic forecast for latest information provided by E. Forrest (Devtech) and compare to prior macroeconomic forecast as part of 2020 fiscal plan update process.
PR	3	Feldman, Robert	1/27/2020	0.6	\$ 525.00	\$ 315.00	Modify year-to-date general fund revenue forecast to reflect latest budget to actual variances as part of the 2020 fiscal plan update process.
PR	3	Leake, Paul	1/27/2020	1.2	\$ 371.00	\$ 445.20	Review and revise the 2020 fiscal plan document.
PR	3	Leake, Paul	1/27/2020	1.2	\$ 371.00	\$ 445.20	Review and provide comments regarding the 2020 fiscal plan exhibits included in the 2020 fiscal plan document.
PR	3	Leake, Paul	1/27/2020	1.1	\$ 371.00	\$ 408.10	Perform quality check of the 2020 fiscal plan exhibits prepared by J. Verdeja (ACG).
PR	3	Leake, Paul	1/27/2020	0.4	\$ 371.00	\$ 148.40	Review and provide comments on the 2020 fiscal plan document to J. Verdeja (ACG).
PR	3	Leake, Paul	1/27/2020	2.0	\$ 371.00	\$ 742.00	Review and revise the 2020 fiscal plan document and incorporate comments provided D. Barrett (ACG).
PR	3	Leake, Paul	1/27/2020	0.7	\$ 371.00	\$ 259.70	Review the revised macroeconomic forecast provided by E. Forrest (Devtech) and input into the 2020 fiscal plan model.
PR	3	Leake, Paul	1/27/2020	0.6	\$ 371.00	\$ 222.60	Review and edit the 2020 fiscal plan language provided by E. Forrest (Devtech) and input into the 2020 fiscal plan document.
PR	3	Verdeja, Julio	1/27/2020	1.8	\$ 318.00	\$ 572.40	Modify 2020 fiscal plan document to incorporate structural reform section provided by representatives of BluHaus.
PR	56	Llompert, Sofia	1/27/2020	0.2	\$ 366.00	\$ 73.20	Participate on call with J. Morrison (ACG) regarding PRIDCO fiscal plan sensitivity analysis
PR	56	Llompert, Sofia	1/27/2020	0.6	\$ 366.00	\$ 219.60	Review and revise PRIDCO fiscal plan restructuring assumptions in preparation for meeting with representatives of AAFAF.
Outside PR	56	Morrison, Jonathan	1/27/2020	0.2	\$ 850.00	\$ 170.00	Participate on call with S. Llompert (ACG) regarding PRIDCO fiscal plan sensitivity analysis
Outside PR	56	Morrison, Jonathan	1/27/2020	0.2	\$ 850.00	\$ 170.00	Correspond with J. Battle (ACG) regarding PRIDCO fiscal plan sensitivity analysis
Outside PR	56	Morrison, Jonathan	1/27/2020	1.0	\$ 850.00	\$ 850.00	Review and analyze asset manager proposals received regarding PRIDCO asset management RFP.
PR	209	Barrett, Dennis	1/27/2020	0.5	\$ 850.00	\$ 425.00	Participate on call with W. Everts (PJT) regarding PRIFA restructuring and status of MEPSI.
PR	209	Battle, Juan Carlos	1/27/2020	0.6	\$ 684.00	\$ 410.40	Participate in meeting with A. Guerra (AAFAF) to discuss World Plaza building transaction.
PR	210	Llompert, Sofia	1/27/2020	1.2	\$ 366.00	\$ 439.20	Review and revise Ports P3 update presentation requested by representatives of AAFAF
PR	210	Llompert, Sofia	1/27/2020	1.3	\$ 366.00	\$ 475.80	Review and revise Ports financial model to incorporate feedback received from representatives of AAFA
PR	210	Llompert, Sofia	1/27/2020	1.5	\$ 366.00	\$ 549.00	Review and revise comparison between Ports financial projections and the certified fiscal plan model for purposes of Ports P3 update.
Outside PR	210	Morrison, Jonathan	1/27/2020	0.5	\$ 850.00	\$ 425.00	Review and revise materials related to PRIFA-Ports transaction for meeting with Moody's
PR	213	Battle, Juan Carlos	1/27/2020	1.3	\$ 684.00	\$ 889.20	Revise UPR Scholarship Fund responses to RFQ evaluation matrix requested by B. Fernandez (AAFAF).
PR	213	Llompert, Sofia	1/27/2020	0.5	\$ 366.00	\$ 183.00	Participate on call with J. Morrison (ACG) to discuss UPR restructuring presentation debt capacity section.
PR	213	Llompert, Sofia	1/27/2020	1.6	\$ 366.00	\$ 585.60	Review and revise UPR contractual debt service payments in the offering statements for purposes of the UPR restructuring presentation.
PR	213	Llompert, Sofia	1/27/2020	0.7	\$ 366.00	\$ 256.20	Review and revise UPR restructuring presentation to incorporate feedback received from J. Morrison (ACG)
PR	213	Llompert, Sofia	1/27/2020	0.3	\$ 366.00	\$ 109.80	Correspond with A. Toro (BH) regarding UPR pension liability and AFICA trustee account for purposes of UPR restructuring presentation.
Outside PR	213	Morrison, Jonathan	1/27/2020	0.5	\$ 850.00	\$ 425.00	Participate on call with S. Llompert (ACG) to discuss UPR restructuring presentation debt capacity section.
Outside PR	213	Morrison, Jonathan	1/27/2020	1.5	\$ 850.00	\$ 1,275.00	Prepare analysis of UPR debt capacity under various alternative scenarios for purposes of restructuring
Outside PR	213	Morrison, Jonathan	1/27/2020	0.4	\$ 850.00	\$ 340.00	Participate on call with M. Kremer (OMM) regarding UPR restructuring materials for representatives of AAFAF.
PR	213	Verdeja, Julio	1/27/2020	1.5	\$ 318.00	\$ 477.00	Review proponent #6 qualifications for UPR Scholarship RFQ evaluation purposes.
PR	213	Verdeja, Julio	1/27/2020	1.0	\$ 318.00	\$ 318.00	Review proponent #7 qualifications for UPR Scholarship RFQ evaluation purposes.
PR	213	Verdeja, Julio	1/27/2020	0.8	\$ 318.00	\$ 254.40	Review proponent #8 qualifications for UPR Scholarship RFQ evaluation purposes
PR	213	Verdeja, Julio	1/27/2020	0.7	\$ 318.00	\$ 222.60	Review proponent #9 qualifications for UPR Scholarship RFQ evaluation purposes.
PR	216	Battle, Fernando	1/27/2020	0.9	\$ 917.00	\$ 825.30	Participate in meeting with Julian Bayne (AAFAF) to review fiscal management update presentation in preparation for meetings regarding Act 154.
PR	216	Battle, Juan Carlos	1/27/2020	0.8	\$ 684.00	\$ 547.20	Participate in meeting with A. Perez (AAFAF) to discuss MFA potential release of reserve funds
PR	216	Battle, Juan Carlos	1/27/2020	0.8	\$ 684.00	\$ 547.20	Participate in meeting with J. Ortiz (PREPA), O. Rodriguez (PREPA) and A. Perez (AAFAF) to discuss MFA financial statement disclosures.
PR	216	Battle, Juan Carlos	1/27/2020	0.4	\$ 684.00	\$ 273.60	Review and provide comments to representatives of AAFAF related to on Moody's investors service presentation prior to meeting with representatives of Moody's
PR	216	Feldman, Robert	1/27/2020	0.9	\$ 525.00	\$ 472.50	Prepare summary on PRIFA PORTS for Moody's investors service presentation per discussions with F. Battle (ACG).
PR	216	Feldman, Robert	1/27/2020	0.6	\$ 525.00	\$ 315.00	Update Moody's investors service presentation per comments provided by C. Saavedra (AAFAF) and F. Battle (ACG).
PR	3	Barrett, Dennis	1/28/2020	0.4	\$ 850.00	\$ 340.00	Participate in discussion with R. Feldman (ACG) regarding fiscal year 2020 to fiscal year 2021 bridge prepared by representatives of McKinsey as part of 2020 fiscal plan update process.
PR	3	Barrett, Dennis	1/28/2020	1.0	\$ 850.00	\$ 850.00	Review and provide comments to R. Feldman (ACG) and P. Leake (ACG) regarding medicaid scenario analysis in preparation for discussion with representatives of ASES
PR	3	Barrett, Dennis	1/28/2020	0.5	\$ 850.00	\$ 425.00	Correspond with O. Chavez (COR3) and A. Pavia (COR3) regarding disaster relief forecast and related language included in the 2020 fiscal plan document.
PR	3	Battle, Fernando	1/28/2020	2.3	\$ 917.00	\$ 2,109.10	Review and provide comments to representatives of Ankura on the 2020 fiscal plan document
PR	3	Feldman, Robert	1/28/2020	0.4	\$ 525.00	\$ 210.00	Participate in discussion with P. Leake (ACG) regarding medicaid scenario analysis in preparation for meeting with representatives of ASES as part of 2020 fiscal plan update process.

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
PR	3	Feldman, Robert	1/28/2020	0.4	\$ 525.00	\$ 210.00	Participate in discussion with D. Barrett (ACG) regarding fiscal year 2020 to fiscal year 2021 bridge prepared by representatives of McKinsey as part of 2020 fiscal plan update process.
PR	3	Feldman, Robert	1/28/2020	1.0	\$ 525.00	\$ 525.00	Update 2020 fiscal plan model and 2020 fiscal plan bridge for updated component unit budgets as part of 2020 fiscal plan update process.
PR	3	Feldman, Robert	1/28/2020	1.8	\$ 525.00	\$ 945.00	Perform modeling of rightsizing initiatives in conjunction with fiscal year 2021 budget as part of 2020 fiscal plan update process.
PR	3	Feldman, Robert	1/28/2020	1.7	\$ 525.00	\$ 892.50	Prepare bottoms up medicaid population, matching percentage and expense projections in preparation for meeting with representatives of ASES as part of 2020 fiscal plan update process.
PR	3	Feldman, Robert	1/28/2020	1.6	\$ 525.00	\$ 840.00	Prepare medicaid scenario showing funding at go forward statutory rates in preparation for meeting with representatives of ASES as part of 2020 fiscal plan update process.
PR	3	Feldman, Robert	1/28/2020	0.6	\$ 525.00	\$ 315.00	Prepare medicaid scenario showing funding at capped rates in preparation for meeting with representatives of ASES as part of 2020 fiscal plan update process.
PR	3	Feldman, Robert	1/28/2020	0.4	\$ 525.00	\$ 210.00	Prepare medicaid scenario showing funding at flat historical rate in preparation for meeting with representatives of ASES as part of 2020 fiscal plan update process.
PR	3	Feldman, Robert	1/28/2020	0.7	\$ 525.00	\$ 367.50	Review fiscal year 2020 to fiscal year 2021 measures bridge prepared by representatives of McKinsey and compare against payroll and operating expense rightsizing measures tie out analysis as part of 2020 fiscal plan update process.
PR	3	Feldman, Robert	1/28/2020	0.7	\$ 525.00	\$ 367.50	Update year to date revenue and go forward projections for sales and use tax sweep account as part of 2020 fiscal plan update process.
PR	3	Feldman, Robert	1/28/2020	0.6	\$ 525.00	\$ 315.00	Update fiscal plan document and fiscal plan exhibits based on latest fiscal plan model as part of 2020 fiscal plan update process.
PR	3	Leake, Paul	1/28/2020	0.4	\$ 371.00	\$ 148.40	Participate in discussion with R. Feldman (ACG) regarding medicaid scenario analysis in preparation for meeting with representatives of ASES as part of 2020 fiscal plan update process.
PR	3	Leake, Paul	1/28/2020	0.3	\$ 371.00	\$ 111.30	Perform diligence on the decline in PRIFA BANs trading price as requested by D. Barrett (ACG).
PR	3	Leake, Paul	1/28/2020	1.8	\$ 371.00	\$ 667.80	Review and validate CDBG funding amounts and projections provided by D. Gonzalez (HUD) for inclusion in the 2020 fiscal plan model.
PR	3	Leake, Paul	1/28/2020	1.6	\$ 371.00	\$ 593.60	Perform quality check of the fiscal plan exhibits prepared by J. Verdeja (ACG) and process edits related to 2020 fiscal plan exhibits.
PR	3	Leake, Paul	1/28/2020	0.4	\$ 371.00	\$ 148.40	Correspond with F. Battle (ACG) regarding the status of the 2020 fiscal plan document and provide summary of major updates.
PR	3	Leake, Paul	1/28/2020	2.3	\$ 371.00	\$ 853.30	Review and revise the 2020 fiscal plan document prior to sharing with F. Battle (ACG) as part of the 2020 fiscal plan update process.
PR	3	Leake, Paul	1/28/2020	1.1	\$ 371.00	\$ 408.10	Prepare 2020 fiscal plan document prior to sending to F. Battle (ACG).
PR	3	Leake, Paul	1/28/2020	0.7	\$ 371.00	\$ 259.70	Review variances related to the revised macroeconomic model provided by E. Forrest (Devtech) and the macroeconomic model included in the 5/9 certified fiscal plan to understand key drivers of variances.
PR	3	Leake, Paul	1/28/2020	0.6	\$ 371.00	\$ 222.60	Diligence actual FEMA public assistance funding to date for inclusion in the 2020 fiscal plan.
PR	3	Leake, Paul	1/28/2020	0.6	\$ 371.00	\$ 222.60	Diligence the impact of the revised macroeconomic forecast on healthcare reform and critical sustainability measures and the associated impact on the Commonwealth surplus in the 2020 fiscal plan model.
PR	3	Leake, Paul	1/28/2020	0.3	\$ 371.00	\$ 111.30	Revise the macroeconomic forecast in the 2020 fiscal plan model based on conversation with E. Forrest (Devtech).
PR	3	Leake, Paul	1/28/2020	0.3	\$ 371.00	\$ 111.30	Correspond with J. Carlo (Milliman) regarding language to include in the 2020 fiscal plan document related to healthcare reform.
PR	56	Battle, Juan Carlos	1/28/2020	0.6	\$ 684.00	\$ 410.40	Participate on call with J. Morrison (ACG) to discuss PRIDCO Notice of Violation and Asset Manager responses to RFP.
PR	56	Battle, Juan Carlos	1/28/2020	0.8	\$ 684.00	\$ 547.20	Revise PRIDCO fiscal plan and commence preparation of response to notice of violation from FOME
PR	56	Battle, Juan Carlos	1/28/2020	0.4	\$ 684.00	\$ 273.60	Review Notice of Violation for PRIDCO fiscal plan received from FOME
PR	56	Llompert, Sofia	1/28/2020	1.0	\$ 366.00	\$ 366.00	Participate on call with J. Morrison (ACG) regarding PRIDCO fiscal plan notice of violation from FOME
PR	56	Llompert, Sofia	1/28/2020	1.7	\$ 366.00	\$ 622.20	Prepare analysis of PRIDCO employee headcount trends in response to the FOMB notice of violation
PR	56	Llompert, Sofia	1/28/2020	1.3	\$ 366.00	\$ 475.80	Prepare summary of PRIDCO fiscal plan notice of violation received from representatives of the FOMB in preparation for meeting with representatives of AAFAF.
PR	56	Llompert, Sofia	1/28/2020	1.2	\$ 366.00	\$ 439.20	Review and revise analysis of PRIDCO employee headcount to incorporate revised office groupings in response to the FOMB notice of violation.
PR	56	Llompert, Sofia	1/28/2020	0.8	\$ 366.00	\$ 292.80	Review and revise summary of PRIDCO fiscal plan notice of violation to incorporate responsible parties and next steps to address open items.
PR	56	Llompert, Sofia	1/28/2020	0.4	\$ 366.00	\$ 146.40	Prepare preliminary work plan for PRIDCO rightsizing initiatives in response to the FOMB notice of violation.
PR	56	Llompert, Sofia	1/28/2020	0.3	\$ 366.00	\$ 109.80	Review and revise summary of PRIDCO fiscal plan notice of violation to incorporate feedback received from J. Morrison (ACG).
Outside PR	56	Morrison, Jonathan	1/28/2020	1.0	\$ 850.00	\$ 850.00	Participate on call with S. Llompert (ACG) regarding PRIDCO fiscal plan notice of violation from FOMB.
Outside PR	56	Morrison, Jonathan	1/28/2020	0.6	\$ 850.00	\$ 510.00	Participate on call with J. Battle (ACG) to discuss PRIDCO Notice of Violation and Asset Manager responses to RFP.
Outside PR	56	Morrison, Jonathan	1/28/2020	1.6	\$ 850.00	\$ 1,360.00	Review and analyze asset manager proposals received regarding PRIDCO asset management RFP.
Outside PR	56	Morrison, Jonathan	1/28/2020	1.5	\$ 850.00	\$ 1,275.00	Prepare issues list and responsibilities related to PRIDCO fiscal plan notice of violation from FOMB
Outside PR	56	Morrison, Jonathan	1/28/2020	0.4	\$ 850.00	\$ 340.00	Participate on call with R. Tennenbaum (GTAM) regarding PRIDCO restructuring progress with FOMB

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
PR	56	Verdeja, Julio	1/28/2020	1.6	\$ 318.00	\$ 508.80	Review proponent #1 qualifications for PRIDCO Asset Manager RFP evaluation purposes.
PR	56	Verdeja, Julio	1/28/2020	1.3	\$ 318.00	\$ 413.40	Review proponent #2 qualifications for PRIDCO Asset Manager RFP evaluation purposes.
PR	56	Verdeja, Julio	1/28/2020	1.2	\$ 318.00	\$ 381.60	Review proponent #3 qualifications for PRIDCO Asset Manager RFP evaluation purposes.
PR	56	Verdeja, Julio	1/28/2020	0.7	\$ 318.00	\$ 222.60	Review Asset Manager RFP selection criteria for proposal evaluation purposes.
PR	209	Battle, Juan Carlos	1/28/2020	0.8	\$ 684.00	\$ 547.20	Participate on call with representatives of McConnell Valdes, C. Yamin (AAFAF) and A. Guerra (AAFAF) to discuss legal structure for sale of World Plaza building.
PR	209	Battle, Juan Carlos	1/28/2020	0.6	\$ 684.00	\$ 410.40	Participate on call with representatives from Ernst & Young, C. Yamin (AAFAF) and A. Guerra (AAFAF) to discuss follow up questions in connection with Section 207 request related to sale of World Plaza building.
PR	209	Leake, Paul	1/28/2020	0.6	\$ 371.00	\$ 222.60	Diligence the rational behind the decline in PRIFA BANs trading price as requested by D. Barrett (ACG).
PR	213	Battle, Juan Carlos	1/28/2020	0.8	\$ 684.00	\$ 547.20	Revise UPR Scholarship Fund RFQ evaluation matrix.
PR	216	Barrett, Dennis	1/28/2020	1.2	\$ 850.00	\$ 1,020.00	Participate in meeting with representatives of Moody's, AAFAF and Ankura regarding status of various Commonwealth debt restructurings.
PR	216	Battle, Fernando	1/28/2020	1.2	\$ 917.00	\$ 1,100.40	Participate in meeting with representatives of Moody's, AAFAF and Ankura regarding status of various Commonwealth debt restructurings.
PR	216	Battle, Juan Carlos	1/28/2020	0.7	\$ 684.00	\$ 478.80	Review and provide final comments to R. Feldman (ACG) on Moody's investor services presentation.
PR	216	Feldman, Robert	1/28/2020	1.2	\$ 525.00	\$ 630.00	Participate in meeting with representatives of Moody's, AAFAF and Ankura regarding status of various Commonwealth debt restructurings.
PR	3	Barrett, Dennis	1/29/2020	0.6	\$ 850.00	\$ 510.00	Participate in discussion with R. Feldman (ACG) regarding modeling of special revenue fund budget and relationship to rightsizing measures as part of 2020 fiscal plan update process
PR	3	Barrett, Dennis	1/29/2020	1.0	\$ 850.00	\$ 850.00	Discuss 2020 fiscal plan open items with R. Feldman (ACG) and P. Leake (ACG) including disaster relief funding, medicaid forecast and right-sizing measures
PR	3	Barrett, Dennis	1/29/2020	0.8	\$ 850.00	\$ 680.00	Participate in discussion with F. Battle (ACG) regarding fiscal plan outstanding items
PR	3	Barrett, Dennis	1/29/2020	0.2	\$ 850.00	\$ 170.00	Participate on call with R. Maldonado (DOE) regarding 2020 fiscal plan write up for the Department of Education.
PR	3	Barrett, Dennis	1/29/2020	2.2	\$ 850.00	\$ 1,870.00	Review and edit 2020 fiscal plan document as part of 2020 fiscal plan update process.
PR	3	Barrett, Dennis	1/29/2020	2.3	\$ 850.00	\$ 1,955.00	Review and quality check 2020 fiscal plan model to ensure forecast is accurate relative to revised assumptions.
PR	3	Barrett, Dennis	1/29/2020	0.2	\$ 850.00	\$ 170.00	Correspond with R. Biel (ACG) regarding fiscal plan write up for the Department of Education for inclusion in the 2020 fiscal plan document.
PR	3	Battle, Fernando	1/29/2020	0.8	\$ 917.00	\$ 733.60	Participate in discussion with D. Barrett (ACG) regarding fiscal plan outstanding items.
PR	3	Feldman, Robert	1/29/2020	0.6	\$ 525.00	\$ 315.00	Participate in discussion with D. Barrett (ACG) regarding modeling of special revenue fund budget and relationship to rightsizing measures as part of 2020 fiscal plan update process.
PR	3	Feldman, Robert	1/29/2020	1.0	\$ 525.00	\$ 525.00	Discuss 2020 fiscal plan open items with D. Barrett (ACG) and P. Leake (ACG) including disaster relief funding, medicaid forecast and right-sizing measures.
PR	3	Feldman, Robert	1/29/2020	0.4	\$ 525.00	\$ 210.00	Participate in discussion with J. York (Conway) regarding general fund revenue on per capita basis as part of 2020 fiscal plan update process.
PR	3	Feldman, Robert	1/29/2020	1.8	\$ 525.00	\$ 945.00	Perform modeling of special revenue payroll and operating expenses and related measures based on fiscal year 2020 budget as part of 2020 fiscal plan model.
PR	3	Feldman, Robert	1/29/2020	0.8	\$ 525.00	\$ 420.00	Prepare summary of three medicaid scenarios across 5 year and 20 year periods in preparation for meeting with representatives of ASES as part of 2020 fiscal plan update process.
PR	3	Feldman, Robert	1/29/2020	1.3	\$ 525.00	\$ 682.50	Perform research on macroeconomic trends and update executive summary in 2020 fiscal plan based on latest available macroeconomic information as part of 2020 fiscal plan update process.
PR	3	Feldman, Robert	1/29/2020	2.1	\$ 525.00	\$ 1,102.50	Update special revenue fund payroll and operating expenses for fiscal year 2020 and fiscal year 2021 and incorporate changes into fiscal plan impact bridge as part of 2020 fiscal plan update process.
PR	3	Feldman, Robert	1/29/2020	0.5	\$ 525.00	\$ 262.50	Prepare and consolidate general fund revenue package including year-to-date forecast, percentage of gross national product analysis and per capita analysis as part of 2020 fiscal plan update process.
PR	3	Feldman, Robert	1/29/2020	0.4	\$ 525.00	\$ 210.00	Review and provide comments to J. Verdeja (ACG) regarding uniform remuneration initiative write up in the 2020 fiscal plan document.
PR	3	Leake, Paul	1/29/2020	0.5	\$ 371.00	\$ 185.50	Participate in discussion with R. Feldman (ACG) regarding medicaid scenarios prior to meeting with representatives of ASES.
PR	3	Leake, Paul	1/29/2020	0.5	\$ 371.00	\$ 185.50	Participate in discussion with R. Feldman (ACG) regarding medicaid scenarios prior to meeting with representatives of ASES.
PR	3	Leake, Paul	1/29/2020	1.0	\$ 371.00	\$ 371.00	Discuss 2020 fiscal plan open items with R. Feldman (ACG) and D. Barrett (ACG) including disaster relief funding, medicaid forecast and right-sizing measures.
PR	3	Leake, Paul	1/29/2020	0.3	\$ 371.00	\$ 111.30	Correspond with J. Verdeja (ACG) regarding the preparation of write-ups on the governor's initiatives for inclusion in the 2020 fiscal plan document.
PR	3	Leake, Paul	1/29/2020	1.3	\$ 371.00	\$ 482.30	Revise the medicaid expense section of the 2020 fiscal plan document to provide additional language requested by F. Battle (ACG) as part of 2020 fiscal plan update process.
PR	3	Leake, Paul	1/29/2020	1.3	\$ 371.00	\$ 482.30	Revise the disaster relief funding section of the 2020 fiscal plan document to provide additional language requested by F. Battle (ACG) as part of 2020 fiscal plan update process.
PR	3	Leake, Paul	1/29/2020	0.9	\$ 371.00	\$ 333.90	Review and provide comments on the 2020 fiscal plan document as part of 2020 fiscal plan update process.
PR	3	Leake, Paul	1/29/2020	0.8	\$ 371.00	\$ 296.80	Revise the medicaid funding section of the 2020 fiscal plan document for comments provided by F. Battle (ACG) a part of 2020 fiscal plan update process.
PR	3	Leake, Paul	1/29/2020	0.4	\$ 371.00	\$ 148.40	Revise the healthcare reform section of the 2020 fiscal plan document for comments provided by F. Battle (ACG) a part of 2020 fiscal plan update process.

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
PR	3	Leake, Paul	1/29/2020	0.4	\$ 371.00	\$ 148.40	Prepare list of outstanding fiscal plan document items to be updated for discussion with J. Verdeja (ACG) as part of 2020 fiscal plan update process.
PR	3	Leake, Paul	1/29/2020	2.1	\$ 371.00	\$ 779.10	Review and revise medicaid support materials prepared by R. Feldman (ACG) in anticipation of meeting with representatives of ASES and Milliman.
PR	3	Leake, Paul	1/29/2020	0.9	\$ 371.00	\$ 333.90	Perform diligence on the 5/9 certified fiscal plan and the 3/27 government fiscal plan for inclusion of medicaid and healthcare reform sections in the 2020 fiscal plan document.
PR	3	Leake, Paul	1/29/2020	0.8	\$ 371.00	\$ 296.80	Prepare variance analysis summary showing the changes between major outputs from the various macroeconomic models provided by E. Forrest (Devtech) and the macroeconomic outputs in prior fiscal plans.
PR	3	Leake, Paul	1/29/2020	0.6	\$ 371.00	\$ 222.60	Review and revise the language on the governor's initiatives prepared by J. Verdeja (ACG) for inclusion in the 2020 fiscal plan document as part of 2020 fiscal plan update process.
PR	3	Leake, Paul	1/29/2020	0.3	\$ 371.00	\$ 111.30	Diligence revolving fund language included in prior fiscal plan drafts for inclusion in the 2020 fiscal plan document.
PR	3	Llompert, Sofia	1/29/2020	0.2	\$ 366.00	\$ 73.20	Participate on call with J. Verdeja (ACG) to discuss 2020 fiscal plan section on structural reforms.
PR	3	Verdeja, Julio	1/29/2020	0.2	\$ 318.00	\$ 63.60	Participate on call with S. Llompert (ACG) to discuss 2020 fiscal plan section on structural reforms.
PR	3	Verdeja, Julio	1/29/2020	2.5	\$ 318.00	\$ 795.00	Revise 2020 fiscal plan exhibits related to structural reforms to incorporate the latest forecast in the 2020 fiscal plan model.
PR	3	Verdeja, Julio	1/29/2020	1.9	\$ 318.00	\$ 604.20	Revise 2020 fiscal plan exhibits related to macroeconomic forecast to incorporate the latest forecast in the 2020 fiscal plan model.
PR	3	Verdeja, Julio	1/29/2020	1.8	\$ 318.00	\$ 572.40	Prepare summary of Puerto Rico police department retirement plan initiative for incorporation into the 2020 fiscal plan document.
PR	3	Verdeja, Julio	1/29/2020	1.2	\$ 318.00	\$ 381.60	Review Puerto Rico police department retirement presentation provided by representatives of AAFAP to prepare governor initiatives section of the 2020 fiscal plan document.
PR	3	Verdeja, Julio	1/29/2020	0.9	\$ 318.00	\$ 286.20	Prepare summary of OATRH uniform remuneration plan initiative for incorporation into the 2020 fiscal plan document.
PR	3	Verdeja, Julio	1/29/2020	1.0	\$ 318.00	\$ 318.00	Revise 2020 fiscal plan document tracker to incorporate the latest fiscal plan chapters, section numbers, and comments from various parties
PR	3	Verdeja, Julio	1/29/2020	0.9	\$ 318.00	\$ 286.20	Prepare summary of cruise ship P3 initiative for incorporation into the 2020 fiscal plan document.
PR	3	Verdeja, Julio	1/29/2020	0.9	\$ 318.00	\$ 286.20	Prepare summary of PREPA P3 initiative for incorporation into the 2020 fiscal plan document
PR	3	Verdeja, Julio	1/29/2020	0.8	\$ 318.00	\$ 254.40	Review OATRH Uniform Remuneration Plan presentation provided by representatives of AAFAP to prepare Governor initiatives section of the 2020 fiscal plan document
PR	3	Verdeja, Julio	1/29/2020	0.8	\$ 318.00	\$ 254.40	Prepare summary of Act 29 municipal initiative for incorporation into the 2020 fiscal plan document.
PR	56	Llompert, Sofia	1/29/2020	0.6	\$ 366.00	\$ 219.60	Participate on call with J. Morrison (ACG) regarding PRIDCO response to FOMB notice of violation and updates to financial model.
PR	56	Llompert, Sofia	1/29/2020	1.4	\$ 366.00	\$ 512.40	Review and revise summary of PRIDCO fiscal plan notice of violation to incorporate updated responses to individual items.
PR	56	Llompert, Sofia	1/29/2020	1.1	\$ 366.00	\$ 402.60	Review and revise preliminary work plan for PRIDCO fiscal plan rightsizing initiatives in response to the FOMB notice of violation
PR	56	Llompert, Sofia	1/29/2020	0.7	\$ 366.00	\$ 256.20	Review and revise analysis of PRIDCO employee headcount to incorporate revised office grouping
Outside PR	56	Morrison, Jonathan	1/29/2020	0.6	\$ 850.00	\$ 510.00	Participate on call with S. Llompert (ACG) regarding PRIDCO response to FOMB notice of violation and updates to financial model.
Outside PR	56	Morrison, Jonathan	1/29/2020	1.5	\$ 850.00	\$ 1,275.00	Review and revise analysis of PRIDCO headcount by department and transitions to DDEC during FY2018 and FY2019.
Outside PR	56	Morrison, Jonathan	1/29/2020	1.4	\$ 850.00	\$ 1,190.00	Develop responsibility matrix related to PRIDCO restructuring in response to FOMB notice of violation.
Outside PR	56	Morrison, Jonathan	1/29/2020	1.0	\$ 850.00	\$ 850.00	Prepare PRIDCO timeline and key milestones related to restructuring initiatives in response to FOMB notice of violation.
PR	209	Battle, Juan Carlos	1/29/2020	0.8	\$ 684.00	\$ 547.20	Participate on call with C. Yamin (AAFAF) and A. Guerra (AAFAF), R. Melendez (PMA) and A. Billoch (PMA) to discuss optimal legal structure for sale of World Plaza building.
PR	213	Battle, Juan Carlos	1/29/2020	1.8	\$ 684.00	\$ 1,231.20	Revise UPR Scholarship Fund RFQ evaluation matrix
PR	213	Llompert, Sofia	1/29/2020	0.8	\$ 366.00	\$ 292.80	Review and revise UPR restructuring presentation financial slides in preparation for sharing with A. Toro (BH).
PR	213	Llompert, Sofia	1/29/2020	0.6	\$ 366.00	\$ 219.60	Review and revise UPR restructuring presentation to incorporate feedback received from A. Toro (BH).
PR	213	Llompert, Sofia	1/29/2020	0.3	\$ 366.00	\$ 109.80	Participate on call with A. Toro (BH) to discuss UPR restructuring presentation financial slides
Outside PR	213	Morrison, Jonathan	1/29/2020	0.5	\$ 850.00	\$ 425.00	Review and revise UPR debt capacity analysis and corresponding scenarios for purposes of restructuring discussions.
PR	213	Verdeja, Julio	1/29/2020	0.4	\$ 318.00	\$ 127.20	Correspond with J. Squiers (ACG) regarding the preliminary UPR Scholarship RFQ evaluation.
PR	215	Battle, Juan Carlos	1/29/2020	0.2	\$ 684.00	\$ 136.80	Participate in discussion with J. Squiers (ACG) regarding the required evaluation of the SOQs for the UPR scholarship fund project.
Outside PR	215	Squiers, Jay	1/29/2020	0.2	\$ 785.00	\$ 157.00	Participate in discussion with J. Battle (ACG) regarding the required evaluation of the SOQs for the UPR scholarship fund project.
Outside PR	215	Squiers, Jay	1/29/2020	1.4	\$ 785.00	\$ 1,099.00	Review and provide comments on the SOQs submitted by Ramirez Asset Management.
Outside PR	215	Squiers, Jay	1/29/2020	1.5	\$ 785.00	\$ 1,177.50	Review and provide comments on the SOQs submitted by Fundación Comunitaria de Puerto Rico and Consultiva and Pariter Wealth Management.
Outside PR	215	Squiers, Jay	1/29/2020	0.9	\$ 785.00	\$ 706.50	Review and provide comments on the SOQs submitted by Kinesis and Goldman Sachs
Outside PR	215	Squiers, Jay	1/29/2020	1.1	\$ 785.00	\$ 863.50	Review and provide comments on the SOQs submitted by Momentum Advisors and CBIZ Investment Management.
Outside PR	215	Squiers, Jay	1/29/2020	1.1	\$ 785.00	\$ 863.50	Review and modify evaluation spreadsheet prepared by J. Verdeja (ACG) on the UPR Scholarship Fund SOQs.
PR	216	Battle, Juan Carlos	1/29/2020	0.9	\$ 684.00	\$ 615.60	Participate in meeting with E. Swider (Renatus) to discuss financing opportunity through Deutsche Bank for CRIM and municipalities.
PR	3	Barrett, Dennis	1/30/2020	0.9	\$ 850.00	\$ 765.00	Participate in discussion with representatives of Ankura regarding comments provided by F. Battle (ACG) on the 2020 fiscal plan document.
PR	3	Barrett, Dennis	1/30/2020	0.8	\$ 850.00	\$ 680.00	Participate in discussion with R. Feldman (ACG) and F. Battle (ACG) regarding fiscal plan impact bridge and revised macroeconomic forecast as part of the 2020 fiscal plan update process
PR	3	Barrett, Dennis	1/30/2020	0.8	\$ 850.00	\$ 680.00	Review and provide edits related to the disaster relief forecast section of the 2020 fiscal plan document
PR	3	Barrett, Dennis	1/30/2020	0.7	\$ 850.00	\$ 595.00	Prepare language on the parametric insurance section of the 2020 fiscal plan document
PR	3	Barrett, Dennis	1/30/2020	0.6	\$ 850.00	\$ 510.00	Review and provide comments on analysis provided by Devtech related the economic impact of increase in minimum wage on the Puerto Rican economy as part of the 2020 fiscal plan update process

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
PR	3	Barrett, Dennis	1/30/2020	0.6	\$ 850.00	\$ 510.00	Review and provide comments to R. Feldman (ACG) on the material updates section of the 2020 fiscal plan document.
PR	3	Barrett, Dennis	1/30/2020	0.4	\$ 850.00	\$ 340.00	Review presentation related to Puerto Rico parametric insurance plan for inclusion of information in the 2020 fiscal plan document.
PR	3	Barrett, Dennis	1/30/2020	0.4	\$ 850.00	\$ 340.00	Review and provide comments to R. Feldman (ACG) on Puerto Rico's completed debt restructurings section of the 2020 fiscal plan document.
PR	3	Barrett, Dennis	1/30/2020	0.2	\$ 850.00	\$ 170.00	Correspond with J. Aponte (OMB) regarding fiscal year 2021 budget requests as part of 2020 fiscal plan update process.
PR	3	Battle, Fernando	1/30/2020	0.8	\$ 917.00	\$ 733.60	Participate in discussion with D. Barrett (ACG) and R. Feldman (ACG) regarding fiscal plan impact bridge and revised macroeconomic forecast as part of the 2020 fiscal plan update process
PR	3	Battle, Fernando	1/30/2020	1.2	\$ 917.00	\$ 1,100.40	Review and provide comments to representatives of Ankura regarding 2020 fiscal plan document
PR	3	Battle, Juan Carlos	1/30/2020	1.2	\$ 684.00	\$ 820.80	Prepare language on P3 projects for inclusion in the 2020 fiscal plan document
PR	3	Feldman, Robert	1/30/2020	0.9	\$ 525.00	\$ 472.50	Participate in discussion with representatives of Ankura regarding comments provided by F. Battle (ACG) on the 2020 fiscal plan document.
PR	3	Feldman, Robert	1/30/2020	0.8	\$ 525.00	\$ 420.00	Participate in discussion with D. Barrett (ACG) and F. Battle (ACG) regarding fiscal plan impact bridge and revised macroeconomic forecast as part of the 2020 fiscal plan update process
PR	3	Feldman, Robert	1/30/2020	0.4	\$ 525.00	\$ 210.00	Participate in discussion J. York (Conway) regarding language to include in the general fund revenue section in 2020 fiscal plan document
PR	3	Feldman, Robert	1/30/2020	0.6	\$ 525.00	\$ 315.00	Participate in discussion with J. Carlo (Milliman) regarding long term impact of revised medicaid forecast in the 2020 fiscal plan model.
PR	3	Feldman, Robert	1/30/2020	1.9	\$ 525.00	\$ 997.50	Prepare analysis on general fund expense measures and incremental governor initiatives for inclusion in 2020 fiscal plan model as part of 2020 fiscal plan update process
PR	3	Feldman, Robert	1/30/2020	1.4	\$ 525.00	\$ 735.00	Prepare new section on major bridging items from 5/9 certified fiscal plan for inclusion in the 2020 fiscal plan document.
PR	3	Feldman, Robert	1/30/2020	1.2	\$ 525.00	\$ 630.00	Prepare language on long term revenue forecast within the general fund revenue section for inclusion in the 2020 fiscal plan document.
PR	3	Feldman, Robert	1/30/2020	1.0	\$ 525.00	\$ 525.00	Prepare new section on Puerto Rico completed debt restructurings for inclusion in the 2020 fiscal plan document.
PR	3	Feldman, Robert	1/30/2020	0.8	\$ 525.00	\$ 420.00	Prepare variance analysis comparing macroeconomic forecast between 5/9 certified fiscal plan and latest macroeconomic received from Dev Tech as part of the fiscal plan update process
PR	3	Feldman, Robert	1/30/2020	0.7	\$ 525.00	\$ 367.50	Review federal matching percentages per Milliman latest medicaid forecast and prepare comparison analysis to prior forecast as part of 2020 plan model
PR	3	Feldman, Robert	1/30/2020	0.5	\$ 525.00	\$ 262.50	Prepare analysis showing impact of hurricane on latest Devtech macroeconomic forecast as part of 2020 plan update model.
PR	3	Leake, Paul	1/30/2020	0.9	\$ 371.00	\$ 333.90	Participate in discussion with representatives of Ankura regarding comments provided by F. Battle (ACG) on the 2020 fiscal plan document.
PR	3	Leake, Paul	1/30/2020	2.3	\$ 371.00	\$ 853.30	Review and revise 2020 fiscal plan document sections prepared by J. Verdeja (ACG) included in the 2020 fiscal plan document.
PR	3	Leake, Paul	1/30/2020	0.9	\$ 371.00	\$ 333.90	Modify 2020 fiscal plan model to exclude the impact of structural reforms for preparation of exhibits to include in the 2020 fiscal plan document.
PR	3	Leake, Paul	1/30/2020	0.9	\$ 371.00	\$ 333.90	Modify language in the executive summary section of the 2020 fiscal plan document for revised exhibit
PR	3	Leake, Paul	1/30/2020	0.9	\$ 371.00	\$ 333.90	Modify 2020 fiscal plan document to reflect updated figures excluding the impact of structural reform
PR	3	Leake, Paul	1/30/2020	1.3	\$ 371.00	\$ 482.30	Review and revise the 2020 fiscal plan document to reflect the latest 2020 fiscal plan model prior to sending to F. Battle (ACG).
PR	3	Leake, Paul	1/30/2020	0.8	\$ 371.00	\$ 296.80	Modify language in the fiscal plan risks section of the 2020 fiscal plan document for comments provided by F. Battle (ACG) and representatives of Devtech
PR	3	Leake, Paul	1/30/2020	0.9	\$ 371.00	\$ 333.90	Diligence historical Puerto Rico public employee headcount and personnel spend for inclusion in the 2020 fiscal plan document.
PR	3	Leake, Paul	1/30/2020	0.8	\$ 371.00	\$ 296.80	Review and revise the 2020 fiscal plan exhibits to reflect the latest 2020 fiscal plan model prior to sending to F. Battle (ACG).
PR	3	Leake, Paul	1/30/2020	0.5	\$ 371.00	\$ 185.50	Review, revise and incorporate the impact of the earthquake section of the January fiscal plan
PR	3	Leake, Paul	1/30/2020	0.7	\$ 371.00	\$ 259.70	Review and revise the P3 section of the 2020 fiscal plan document for comments provided by J. Battle (ACG)
PR	3	Leake, Paul	1/30/2020	0.7	\$ 371.00	\$ 259.70	Review and revise the disaster relief funding section of the 2020 fiscal plan for discussion with D. Barrett (ACG).
PR	3	Leake, Paul	1/30/2020	0.6	\$ 371.00	\$ 222.60	Prepare analysis showing historical Puerto Rico public employee headcount and personnel spend and associated language for inclusion in the 2020 fiscal plan.
PR	3	Leake, Paul	1/30/2020	0.5	\$ 371.00	\$ 185.50	Revise the debt sustainability analysis for comments provided by D. Barrett (ACG) as part of the 2020 fiscal plan update process.
PR	3	Leake, Paul	1/30/2020	0.4	\$ 371.00	\$ 148.40	Review, revise and incorporate the right-sizing section of the 2020 fiscal plan provided by J. Verdeja (ACG)
PR	3	Leake, Paul	1/30/2020	0.2	\$ 371.00	\$ 74.20	Correspond with E. Forrest (ACG) regarding outstanding questions on economic forecast provided by Devtech in the 2020 fiscal plan document.
PR	3	Verdeja, Julio	1/30/2020	0.9	\$ 318.00	\$ 286.20	Participate in discussion with representatives of Ankura regarding comments provided by F. Battle (ACG) on the 2020 fiscal plan document.
PR	3	Verdeja, Julio	1/30/2020	1.9	\$ 318.00	\$ 604.20	Update municipal appropriations section for latest figures from 2020 fiscal plan model and modified language in the 2020 fiscal plan document.
PR	3	Verdeja, Julio	1/30/2020	1.8	\$ 318.00	\$ 572.40	Update 2020 fiscal plan adjustments tracker as part of 2020 fiscal plan update process
PR	3	Verdeja, Julio	1/30/2020	1.8	\$ 318.00	\$ 572.40	Review and revise the latest new government model section of the 2020 fiscal plan document for language, consistency and updated figures prior to circulating an internal draft to representatives of Ankura
PR	3	Verdeja, Julio	1/30/2020	1.7	\$ 318.00	\$ 540.60	Prepare summary of PRASA Water Meter P3 initiative for inclusion in the 2020 fiscal plan document
PR	3	Verdeja, Julio	1/30/2020	1.6	\$ 318.00	\$ 508.80	Prepare summary of Ports Regional Airport O&M initiative for inclusion in the 2020 fiscal plan document
PR	3	Verdeja, Julio	1/30/2020	1.6	\$ 318.00	\$ 508.80	Review and revise the latest macroeconomic and demographic trajectory section of the 2020 fiscal plan document for language, consistency and updated figures prior to circulating an internal draft to representatives of Ankura.
PR	3	Verdeja, Julio	1/30/2020	1.5	\$ 318.00	\$ 477.00	Review and revise the 2020 fiscal plan document to incorporate comments from D. Barrett (ACG)
PR	3	Verdeja, Julio	1/30/2020	1.4	\$ 318.00	\$ 442.00	Review and revise the latest government initiatives section of the 2020 fiscal plan document for language, consistency and updated figures prior to circulating an internal draft to representatives of Ankura
PR	56	Llompert, Sofia	1/30/2020	0.8	\$ 366.00	\$ 292.80	Review and revise PRIDCO restructuring milestones in response to FOMB notice of violator
PR	206	Barrett, Dennis	1/30/2020	1.5	\$ 850.00	\$ 1,275.00	Prepare presentation to representatives of AAFAF regarding the AMA loan, creditor legal protections and opportunity to buy the AMA loan
PR	209	Battle, Juan Carlos	1/30/2020	1.5	\$ 684.00	\$ 1,026.00	Prepare materials requested by representatives of McConnell Valdes in connection with GDB loan for World Plaza building.
PR	209	Battle, Juan Carlos	1/30/2020	1.3	\$ 684.00	\$ 889.20	Participate in meeting with R. Parrilla (McV) and A. Goyco (McV), C. Guerra (OAT), C. Yamin (AAFAF) and A. Guerra (AAFAF) to discuss World Plaza sale transaction.
PR	210	Llompert, Sofia	1/30/2020	0.2	\$ 366.00	\$ 73.20	Correspond with L. De Jesus (Ports) regarding Ports commercial obligations outstanding balances
PR	213	Battle, Juan Carlos	1/30/2020	1.1	\$ 684.00	\$ 752.40	Revise UPR Scholarship Fund RFQ evaluation matrix
PR	213	Battle, Juan Carlos	1/30/2020	0.7	\$ 684.00	\$ 478.80	Revise UPR debt restructuring presentation for discussion with representatives of AAFAF
PR	3	Barrett, Dennis	1/31/2020	1.2	\$ 850.00	\$ 1,020.00	Participate in meeting with P. Leake (ACG) and R. Feldman (ACG) and representatives of ASSES to discuss medicaid assumptions used in the 2020 fiscal plan.
PR	3	Battle, Fernando	1/31/2020	2.0	\$ 917.00	\$ 1,834.00	Review and provide comments to representatives of Ankura regarding 2020 fiscal plan document
PR	3	Feldman, Robert	1/31/2020	1.2	\$ 525.00	\$ 630.00	Participate in meeting with D. Barrett (ACG) and P. Leake (ACG) and representatives of ASSES to discuss medicaid assumptions used in the 2020 fiscal plan.
PR	3	Feldman, Robert	1/31/2020	0.5	\$ 525.00	\$ 262.50	Prepare analysis showing breakout of special revenue fund expenses for inclusion as an exhibit in 2020 fiscal plan document.
PR	3	Feldman, Robert	1/31/2020	0.4	\$ 525.00	\$ 210.00	Prepare analysis showing COFINA debt service after tax exchange for inclusion as an exhibit in 2020 fiscal plan document.
PR	3	Leake, Paul	1/31/2020	1.2	\$ 371.00	\$ 445.20	Participate in meeting with D. Barrett (ACG) and R. Feldman (ACG) and representatives of ASSES to discuss medicaid assumptions used in the 2020 fiscal plan.
PR	3	Verdeja, Julio	1/31/2020	2.3	\$ 318.00	\$ 731.40	Review and revise the latest financial projections section of the 2020 fiscal plan document for language, consistency and updated figures prior to circulating a draft to representatives to AAFAF
PR	3	Verdeja, Julio	1/31/2020	1.9	\$ 318.00	\$ 604.20	Review and revise the latest government achievements section of the 2020 fiscal plan document for language, consistency and updated figures prior to circulating a draft to representatives to AAFAF
PR	3	Verdeja, Julio	1/31/2020	1.6	\$ 318.00	\$ 508.80	Review and revise the latest impact of natural disasters section of the 2020 fiscal plan document for language, consistency and updated figures prior to circulating a draft to representatives to AAFAF
PR	3	Verdeja, Julio	1/31/2020	1.2	\$ 318.00	\$ 381.60	Review and revise fiscal plan comparison section in the 2020 fiscal plan document
PR	3	Verdeja, Julio	1/31/2020	0.5	\$ 318.00	\$ 159.00	Review and revise the 2020 fiscal plan document to incorporate comments from F. Battle (ACG) prior to circulation draft to C. Yamin (AAFAF).
PR	56	Llompert, Sofia	1/31/2020	1.7	\$ 366.00	\$ 622.20	Participate on call with J. Morrison (ACG) to discuss PRIDCO fiscal plan model changes and FOMB notice of violation response
Outside PR	56	Morrison, Jonathan	1/31/2020	1.7	\$ 850.00	\$ 1,445.00	Participate on call with S. Llompert (ACG) to discuss PRIDCO fiscal plan model changes and FOMB notice of violation response.
Outside PR	56	Morrison, Jonathan	1/31/2020	2.4	\$ 850.00	\$ 2,040.00	Prepare analysis of PRIDCO fiscal plan and implications as a result of FOMB notice of violator

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
Outside PR	56	Morrison, Jonathan	1/31/2020	1.0	\$ 850.00	\$ 850.00	Review and revise PRIDCO staffing model and transition to asset management in response to FOMB notice of violation.
Outside PR	56	Morrison, Jonathan	1/31/2020	0.8	\$ 850.00	\$ 680.00	Prepare materials of PRIDCO fiscal plan for discussion with representatives of O'Melveny & Myers, Pietrantonio Mendez & Alvarez and Ankum related to FOMB notice of violation
PR	206	Feldman, Robert	1/31/2020	0.9	\$ 525.00	\$ 472.50	Prepare metropolitan bus authority update presentation and incorporate counsel comments from O'Melveny and Myers for distribution to AAFAF
PR	210	Battle, Fernando	1/31/2020	0.2	\$ 917.00	\$ 183.40	Review draft response to Amerinat letter requesting additional information regarding the Ports transaction
PR	210	Battle, Fernando	1/31/2020	0.2	\$ 917.00	\$ 183.40	Review draft response to Amerinat letter requesting additional information regarding the Ports transaction
Outside PR	213	Morrison, Jonathan	1/31/2020	0.7	\$ 850.00	\$ 595.00	Review and revise UPR debt sustainability analysis for purposes of discussion on UPR restructuring alternatives.
PR	216	Battle, Fernando	1/31/2020	0.6	\$ 917.00	\$ 550.20	Participate on congressional appropriations committee meeting call with senate and house members to discuss status of earthquake recovery efforts
Total - Hourly Fees				849.6		\$ 469,285.30	
Municipal Advisory Fee						\$ 60,000.00	
Total - Fees				849.6		\$ 529,285.30	

EXHIBIT D

EXPENSE SUMMARY BY EXPENSE CATEGORY AND
COMPLETE ACCOUNTING OF EXPENSES
INCLUDING ITEMIZED RECORDS BY PROFESSIONAL
IN CHRONOLOGICAL ORDER

Expense Category	Billed Amount
Airfare/Railway	\$ 7,461.19
Lodging	11,500.00
Meals	3,416.00
Other	-
Transportation	3,408.01
TOTAL	\$ 25,785.20

¹ Some expenses may not have been included in this monthly fee statement due to delays caused by accounting or processing. Ankura reserves the right to seek payment of such expenses in subsequent fee statements.

Expense Type	Professional	Date	Expense	Expense Description	Reference
Meals - PR	Fernando Batlle	1/6/2020	\$ 42.00	Per Diem meal expenses in Puerto Rico.	-
Transportation - PR	Fernando Batlle	1/6/2020	\$ 31.58	Per Diem transportation expenses in Puerto Rico.	-
Meals - PR	Paul Leake	1/6/2020	\$ 42.00	Per Diem meal expenses in Puerto Rico.	-
Transportation - PR	Paul Leake	1/6/2020	\$ 31.58	Per Diem transportation expenses in Puerto Rico.	-
Meals - PR	Robert Feldman	1/6/2020	\$ 42.00	Per Diem meal expenses in Puerto Rico.	-
Transportation - PR	Robert Feldman	1/6/2020	\$ 31.58	Per Diem transportation expenses in Puerto Rico.	-
Transportation - US	Fernando Batlle	1/6/2020	\$ 52.42	Travel taxi from home to BOS.	1
Airfare/Railway	Fernando Batlle	1/6/2020	\$ 313.50	One-way airfare from Boston, MA to San Juan, PR (01/06).	2
Transportation - US	Paul Leake	1/6/2020	\$ 78.56	Travel taxi from home to JFK.	3
Airfare/Railway	Paul Leake	1/6/2020	\$ 219.00	One-way airfare from New York, NY to San Juan, PR (01/06).	4
Transportation - US	Robert Feldman	1/6/2020	\$ 40.31	Travel taxi from home to ORD.	5
Airfare/Railway	Robert Feldman	1/6/2020	\$ 240.00	One-way airfare from Chicago, IL to San Juan, PR (01/06).	6
Meals - PR	Fernando Batlle	1/7/2020	\$ 70.00	Per Diem meal expenses in Puerto Rico.	-
Transportation - PR	Fernando Batlle	1/7/2020	\$ 31.58	Per Diem transportation expenses in Puerto Rico.	-
Meals - PR	Paul Leake	1/7/2020	\$ 70.00	Per Diem meal expenses in Puerto Rico.	-
Transportation - PR	Paul Leake	1/7/2020	\$ 31.58	Per Diem transportation expenses in Puerto Rico.	-
Meals - PR	Robert Feldman	1/7/2020	\$ 70.00	Per Diem meal expenses in Puerto Rico.	-
Transportation - PR	Robert Feldman	1/7/2020	\$ 31.58	Per Diem transportation expenses in Puerto Rico.	-
Meals - PR	Fernando Batlle	1/8/2020	\$ 70.00	Per Diem meal expenses in Puerto Rico.	-
Transportation - PR	Fernando Batlle	1/8/2020	\$ 31.58	Per Diem transportation expenses in Puerto Rico.	-
Meals - PR	Paul Leake	1/8/2020	\$ 70.00	Per Diem meal expenses in Puerto Rico.	-
Transportation - PR	Paul Leake	1/8/2020	\$ 31.58	Per Diem transportation expenses in Puerto Rico.	-
Meals - PR	Robert Feldman	1/8/2020	\$ 70.00	Per Diem meal expenses in Puerto Rico.	-
Transportation - PR	Robert Feldman	1/8/2020	\$ 31.58	Per Diem transportation expenses in Puerto Rico.	-
Meals - PR	Fernando Batlle	1/9/2020	\$ 42.00	Per Diem meal expenses in Puerto Rico.	-
Transportation - PR	Fernando Batlle	1/9/2020	\$ 31.58	Per Diem transportation expenses in Puerto Rico.	-
Meals - PR	Paul Leake	1/9/2020	\$ 42.00	Per Diem meal expenses in Puerto Rico.	-
Transportation - PR	Paul Leake	1/9/2020	\$ 31.58	Per Diem transportation expenses in Puerto Rico.	-
Meals - PR	Robert Feldman	1/9/2020	\$ 42.00	Per Diem meal expenses in Puerto Rico.	-
Transportation - PR	Robert Feldman	1/9/2020	\$ 31.58	Per Diem transportation expenses in Puerto Rico.	-
Lodging - PR	Robert Feldman	1/9/2020	\$ 750.00	Lodging in San Juan, Puerto Rico for 3 nights (1/6-1/9)	7
Airfare/Railway	Fernando Batlle	1/9/2020	\$ 264.00	One-way airfare from San Juan, PR to Boston, MA (01/09).	8
Lodging - PR	Fernando Batlle	1/9/2020	\$ 750.00	Lodging in San Juan, Puerto Rico for 3 nights (1/6-1/9).	9
Transportation - US	Paul Leake	1/9/2020	\$ 64.39	Travel taxi from JFK to home.	10
Lodging - PR	Paul Leake	1/9/2020	\$ 750.00	Lodging in San Juan, Puerto Rico for 3 nights (1/6-1/9)	11
Airfare/Railway	Paul Leake	1/9/2020	\$ 749.00	One-way airfare from San Juan, PR to New York, NY (01/09).	12
Transportation - US	Robert Feldman	1/9/2020	\$ 34.89	Travel taxi from ORD to home.	13
Airfare/Railway	Robert Feldman	1/9/2020	\$ 382.99	One-way airfare from San Juan, PR to Chicago, IL (01/09).	14
Transportation - US	Fernando Batlle	1/10/2020	\$ 64.87	Travel taxi from BOS to home.	15
Meals - PR	Dennis Barrett	1/13/2020	\$ 42.00	Per Diem meal expenses in Puerto Rico.	-
Transportation - PR	Dennis Barrett	1/13/2020	\$ 31.58	Per Diem transportation expenses in Puerto Rico.	-
Meals - PR	Paul Leake	1/13/2020	\$ 42.00	Per Diem meal expenses in Puerto Rico.	-
Transportation - PR	Paul Leake	1/13/2020	\$ 31.58	Per Diem transportation expenses in Puerto Rico.	-
Meals - PR	Robert Feldman	1/13/2020	\$ 42.00	Per Diem meal expenses in Puerto Rico.	-
Transportation - PR	Robert Feldman	1/13/2020	\$ 31.58	Per Diem transportation expenses in Puerto Rico.	-
Transportation - US	Dennis Barrett	1/13/2020	\$ 46.21	Travel taxi from home to JFK.	16
Transportation - US	Paul Leake	1/13/2020	\$ 67.04	Travel taxi from home to JFK.	17
Airfare/Railway	Paul Leake	1/13/2020	\$ 214.00	One-way airfare from New York, NY to San Juan, PR (01/13).	18
Transportation - US	Robert Feldman	1/13/2020	\$ 38.77	Travel taxi from home to ORD.	19
Meals - PR	Dennis Barrett	1/14/2020	\$ 70.00	Per Diem meal expenses in Puerto Rico.	-
Transportation - PR	Dennis Barrett	1/14/2020	\$ 31.58	Per Diem transportation expenses in Puerto Rico.	-
Meals - PR	Paul Leake	1/14/2020	\$ 70.00	Per Diem meal expenses in Puerto Rico.	-
Transportation - PR	Paul Leake	1/14/2020	\$ 31.58	Per Diem transportation expenses in Puerto Rico.	-
Meals - PR	Robert Feldman	1/14/2020	\$ 70.00	Per Diem meal expenses in Puerto Rico.	-
Transportation - PR	Robert Feldman	1/14/2020	\$ 31.58	Per Diem transportation expenses in Puerto Rico.	-
Meals - PR	Dennis Barrett	1/15/2020	\$ 70.00	Per Diem meal expenses in Puerto Rico.	-
Transportation - PR	Dennis Barrett	1/15/2020	\$ 31.58	Per Diem transportation expenses in Puerto Rico.	-
Meals - PR	Paul Leake	1/15/2020	\$ 70.00	Per Diem meal expenses in Puerto Rico.	-
Transportation - PR	Paul Leake	1/15/2020	\$ 31.58	Per Diem transportation expenses in Puerto Rico.	-
Meals - PR	Robert Feldman	1/15/2020	\$ 70.00	Per Diem meal expenses in Puerto Rico.	-
Transportation - PR	Robert Feldman	1/15/2020	\$ 31.58	Per Diem transportation expenses in Puerto Rico.	-
Meals - PR	Dennis Barrett	1/16/2020	\$ 42.00	Per Diem meal expenses in Puerto Rico.	-
Transportation - PR	Dennis Barrett	1/16/2020	\$ 31.58	Per Diem transportation expenses in Puerto Rico.	-
Meals - PR	Paul Leake	1/16/2020	\$ 42.00	Per Diem meal expenses in Puerto Rico.	-
Transportation - PR	Paul Leake	1/16/2020	\$ 31.58	Per Diem transportation expenses in Puerto Rico.	-
Meals - PR	Robert Feldman	1/16/2020	\$ 42.00	Per Diem meal expenses in Puerto Rico.	-
Transportation - PR	Robert Feldman	1/16/2020	\$ 31.58	Per Diem transportation expenses in Puerto Rico.	-
Lodging - PR	Robert Feldman	1/16/2020	\$ 750.00	Lodging in San Juan, Puerto Rico for 3 nights (1/13-1/16)	20
Airfare/Railway	Robert Feldman	1/16/2020	\$ 480.00	Round trip airfare from from Chicago, IL to San Juan, PR (1/13 - 1/16).	21
Airfare/Railway	Dennis Barrett	1/16/2020	\$ 428.00	Round trip airfare from New York, NY to San Juan, PR (01/13 - 1/16).	22
Transportation - US	Dennis Barrett	1/16/2020	\$ 59.75	Travel taxi from JFK to home.	23
Lodging - PR	Dennis Barrett	1/16/2020	\$ 750.00	Lodging in San Juan, Puerto Rico for 3 nights (1/13-1/16)	24
Transportation - US	Paul Leake	1/16/2020	\$ 62.63	Travel taxi from JFK to home.	25
Airfare/Railway	Paul Leake	1/16/2020	\$ 215.20	One-way airfare from San Juan, PR to New York, NY (01/16).	26
Lodging - PR	Paul Leake	1/16/2020	\$ 750.00	Lodging in San Juan, Puerto Rico for 3 nights (1/13-1/16)	27
Transportation - US	Robert Feldman	1/16/2020	\$ 37.96	Travel taxi from ORD to home.	28
Meals - PR	Dennis Barrett	1/20/2020	\$ 42.00	Per Diem meal expenses in Puerto Rico.	-
Transportation - PR	Dennis Barrett	1/20/2020	\$ 31.58	Per Diem transportation expenses in Puerto Rico.	-
Meals - PR	Fernando Batlle	1/20/2020	\$ 42.00	Per Diem meal expenses in Puerto Rico.	-
Transportation - PR	Fernando Batlle	1/20/2020	\$ 31.58	Per Diem transportation expenses in Puerto Rico.	-

Expense Type	Professional	Date	Expense	Expense Description	Reference
Meals - PR	Paul Leake	1/20/2020	\$ 42.00	Per Diem meal expenses in Puerto Rico.	-
Transportation - PR	Paul Leake	1/20/2020	\$ 31.58	Per Diem transportation expenses in Puerto Rico.	-
Meals - PR	Robert Feldman	1/20/2020	\$ 42.00	Per Diem meal expenses in Puerto Rico.	-
Transportation - PR	Robert Feldman	1/20/2020	\$ 31.58	Per Diem transportation expenses in Puerto Rico.	-
Transportation - US	Dennis Barrett	1/20/2020	\$ 45.09	Travel taxi from home to JFK.	29
Transportation - US	Fernando Batlle	1/20/2020	\$ 67.62	Travel taxi from home to BOS.	30
Airfare/Railway	Fernando Batlle	1/20/2020	\$ 208.50	One-way airfare from Boston, MA to San Juan, PR (01/20).	31
Airfare/Railway	Paul Leake	1/20/2020	\$ 245.00	One-way airfare from New York, NY to San Juan, PR (01/20).	32
Transportation - US	Paul Leake	1/20/2020	\$ 53.61	Travel taxi from home to JFK.	33
Transportation - US	Robert Feldman	1/20/2020	\$ 31.30	Travel taxi from home to ORD.	36
Meals - PR	Dennis Barrett	1/21/2020	\$ 70.00	Per Diem meal expenses in Puerto Rico.	-
Transportation - PR	Dennis Barrett	1/21/2020	\$ 31.58	Per Diem transportation expenses in Puerto Rico.	-
Meals - PR	Fernando Batlle	1/21/2020	\$ 70.00	Per Diem meal expenses in Puerto Rico.	-
Transportation - PR	Fernando Batlle	1/21/2020	\$ 31.58	Per Diem transportation expenses in Puerto Rico.	-
Meals - PR	Paul Leake	1/21/2020	\$ 70.00	Per Diem meal expenses in Puerto Rico.	-
Transportation - PR	Paul Leake	1/21/2020	\$ 31.58	Per Diem transportation expenses in Puerto Rico.	-
Meals - PR	Robert Feldman	1/21/2020	\$ 70.00	Per Diem meal expenses in Puerto Rico.	-
Transportation - PR	Robert Feldman	1/21/2020	\$ 31.58	Per Diem transportation expenses in Puerto Rico.	-
Meals - PR	Dennis Barrett	1/22/2020	\$ 70.00	Per Diem meal expenses in Puerto Rico.	-
Transportation - PR	Dennis Barrett	1/22/2020	\$ 31.58	Per Diem transportation expenses in Puerto Rico.	-
Meals - PR	Fernando Batlle	1/22/2020	\$ 70.00	Per Diem meal expenses in Puerto Rico.	-
Transportation - PR	Fernando Batlle	1/22/2020	\$ 31.58	Per Diem transportation expenses in Puerto Rico.	-
Meals - PR	Paul Leake	1/22/2020	\$ 70.00	Per Diem meal expenses in Puerto Rico.	-
Transportation - PR	Paul Leake	1/22/2020	\$ 31.58	Per Diem transportation expenses in Puerto Rico.	-
Meals - PR	Robert Feldman	1/22/2020	\$ 70.00	Per Diem meal expenses in Puerto Rico.	-
Transportation - PR	Robert Feldman	1/22/2020	\$ 31.58	Per Diem transportation expenses in Puerto Rico.	-
Meals - PR	Dennis Barrett	1/23/2020	\$ 42.00	Per Diem meal expenses in Puerto Rico.	-
Transportation - PR	Dennis Barrett	1/23/2020	\$ 31.58	Per Diem transportation expenses in Puerto Rico.	-
Meals - PR	Fernando Batlle	1/23/2020	\$ 42.00	Per Diem meal expenses in Puerto Rico.	-
Transportation - PR	Fernando Batlle	1/23/2020	\$ 31.58	Per Diem transportation expenses in Puerto Rico.	-
Meals - PR	Paul Leake	1/23/2020	\$ 42.00	Per Diem meal expenses in Puerto Rico.	-
Transportation - PR	Paul Leake	1/23/2020	\$ 31.58	Per Diem transportation expenses in Puerto Rico.	-
Meals - PR	Robert Feldman	1/23/2020	\$ 42.00	Per Diem meal expenses in Puerto Rico.	-
Transportation - PR	Robert Feldman	1/23/2020	\$ 31.58	Per Diem transportation expenses in Puerto Rico.	-
Airfare/Railway	Robert Feldman	1/23/2020	\$ 468.00	Round trip airfare from from Chicago, IL to San Juan, PR (01/20 - 1/23).	34
Lodging - PR	Robert Feldman	1/23/2020	\$ 750.00	Lodging in San Juan, Puerto Rico for 3 nights (1/20-1/23)	35
Lodging - PR	Dennis Barrett	1/23/2020	\$ 750.00	Lodging in San Juan, Puerto Rico for 3 nights (1/20-1/23)	37
Airfare/Railway	Dennis Barrett	1/23/2020	\$ 428.00	Round trip airfare from New York, NY to San Juan, PR (01/20 - 1/23).	38
Lodging - PR	Fernando Batlle	1/23/2020	\$ 750.00	Lodging in San Juan, Puerto Rico for 3 nights (1/20-1/23)	39
Airfare/Railway	Fernando Batlle	1/23/2020	\$ 149.00	One-way airfare from San Juan, PR to Boston, MA (01/23).	40
Lodging - PR	Paul Leake	1/23/2020	\$ 750.00	Lodging in San Juan, Puerto Rico for 3 nights (1/20-1/23)	41
Airfare/Railway	Paul Leake	1/23/2020	\$ 219.00	One-way airfare from San Juan, PR to New York, NY (01/23).	42
Transportation - US	Paul Leake	1/23/2020	\$ 61.99	Travel taxi from JFK to home.	43
Transportation - US	Robert Feldman	1/23/2020	\$ 34.28	Travel taxi from ORD to home.	44
Transportation - US	Fernando Batlle	1/24/2020	\$ 64.66	Travel taxi from BOS to home.	45
Meals - PR	Dennis Barrett	1/27/2020	\$ 42.00	Per Diem meal expenses in Puerto Rico.	-
Transportation - PR	Dennis Barrett	1/27/2020	\$ 31.58	Per Diem transportation expenses in Puerto Rico.	-
Meals - PR	Fernando Batlle	1/27/2020	\$ 42.00	Per Diem meal expenses in Puerto Rico.	-
Transportation - PR	Fernando Batlle	1/27/2020	\$ 31.58	Per Diem transportation expenses in Puerto Rico.	-
Meals - PR	Paul Leake	1/27/2020	\$ 42.00	Per Diem meal expenses in Puerto Rico.	-
Transportation - PR	Paul Leake	1/27/2020	\$ 31.58	Per Diem transportation expenses in Puerto Rico.	-
Meals - PR	Robert Feldman	1/27/2020	\$ 42.00	Per Diem meal expenses in Puerto Rico.	-
Transportation - PR	Robert Feldman	1/27/2020	\$ 31.58	Per Diem transportation expenses in Puerto Rico.	-
Transportation - US	Dennis Barrett	1/27/2020	\$ 51.22	Travel taxi from home to JFK.	46
Airfare/Railway	Dennis Barrett	1/27/2020	\$ 219.00	One-way airfare from New York, NY to San Juan, PR (01/27).	47
Transportation - US	Fernando Batlle	1/27/2020	\$ 102.08	Travel taxi from home to BOS.	48
Airfare/Railway	Fernando Batlle	1/27/2020	\$ 284.00	One-way airfare from Boston, MA to San Juan, PR (01/27).	49
Transportation - US	Paul Leake	1/27/2020	\$ 64.15	Travel taxi from home to JFK.	50
Airfare/Railway	Paul Leake	1/27/2020	\$ 219.00	One-way airfare from New York, NY to San Juan, PR (01/27).	51
Transportation - US	Robert Feldman	1/27/2020	\$ 43.03	Travel taxi from home to ORD.	52
Airfare/Railway	Robert Feldman	1/27/2020	\$ 225.00	One-way airfare from Chicago, IL to San Juan, Puerto Rico (01/27).	54
Meals - PR	Dennis Barrett	1/28/2020	\$ 70.00	Per Diem meal expenses in Puerto Rico.	-
Transportation - PR	Dennis Barrett	1/28/2020	\$ 31.58	Per Diem transportation expenses in Puerto Rico.	-
Meals - PR	Fernando Batlle	1/28/2020	\$ 70.00	Per Diem meal expenses in Puerto Rico.	-
Transportation - PR	Fernando Batlle	1/28/2020	\$ 31.58	Per Diem transportation expenses in Puerto Rico.	-
Meals - PR	Paul Leake	1/28/2020	\$ 70.00	Per Diem meal expenses in Puerto Rico.	-
Transportation - PR	Paul Leake	1/28/2020	\$ 31.58	Per Diem transportation expenses in Puerto Rico.	-
Meals - PR	Robert Feldman	1/28/2020	\$ 70.00	Per Diem meal expenses in Puerto Rico.	-
Transportation - PR	Robert Feldman	1/28/2020	\$ 31.58	Per Diem transportation expenses in Puerto Rico.	-
Meals - PR	Dennis Barrett	1/29/2020	\$ 70.00	Per Diem meal expenses in Puerto Rico.	-
Transportation - PR	Dennis Barrett	1/29/2020	\$ 31.58	Per Diem transportation expenses in Puerto Rico.	-
Meals - PR	Fernando Batlle	1/29/2020	\$ 70.00	Per Diem meal expenses in Puerto Rico.	-
Transportation - PR	Fernando Batlle	1/29/2020	\$ 31.58	Per Diem transportation expenses in Puerto Rico.	-
Meals - PR	Paul Leake	1/29/2020	\$ 70.00	Per Diem meal expenses in Puerto Rico.	-
Transportation - PR	Paul Leake	1/29/2020	\$ 31.58	Per Diem transportation expenses in Puerto Rico.	-
Meals - PR	Robert Feldman	1/29/2020	\$ 70.00	Per Diem meal expenses in Puerto Rico.	-
Transportation - PR	Robert Feldman	1/29/2020	\$ 31.58	Per Diem transportation expenses in Puerto Rico.	-
Meals - PR	Dennis Barrett	1/30/2020	\$ 70.00	Per Diem meal expenses in Puerto Rico.	-
Transportation - PR	Dennis Barrett	1/30/2020	\$ 31.58	Per Diem transportation expenses in Puerto Rico.	-
Meals - PR	Fernando Batlle	1/30/2020	\$ 70.00	Per Diem meal expenses in Puerto Rico.	-

Expense Type	Professional	Date	Expense	Expense Description	Reference
Transportation - PR	Fernando Batlle	1/30/2020	\$ 31.58	Per Diem transportation expenses in Puerto Rico.	-
Meals - PR	Paul Leake	1/30/2020	\$ 70.00	Per Diem meal expenses in Puerto Rico.	-
Transportation - PR	Paul Leake	1/30/2020	\$ 31.58	Per Diem transportation expenses in Puerto Rico.	-
Meals - PR	Robert Feldman	1/30/2020	\$ 70.00	Per Diem meal expenses in Puerto Rico.	-
Transportation - PR	Robert Feldman	1/30/2020	\$ 31.58	Per Diem transportation expenses in Puerto Rico.	-
Lodging - PR	Robert Feldman	1/30/2020	\$ 750.00	Lodging in San Juan, Puerto Rico for 3 nights (1/27-1/30)	53
Lodging - PR	Paul Leake	1/30/2020	\$ 750.00	Lodging in San Juan, Puerto Rico for 3 nights (1/27-1/30)	56
Meals - PR	Dennis Barrett	1/31/2020	\$ 42.00	Per Diem meal expenses in Puerto Rico.	-
Transportation - PR	Dennis Barrett	1/31/2020	\$ 31.58	Per Diem transportation expenses in Puerto Rico.	-
Meals - PR	Fernando Batlle	1/31/2020	\$ 42.00	Per Diem meal expenses in Puerto Rico.	-
Transportation - PR	Fernando Batlle	1/31/2020	\$ 31.58	Per Diem transportation expenses in Puerto Rico.	-
Meals - PR	Paul Leake	1/31/2020	\$ 42.00	Per Diem meal expenses in Puerto Rico.	-
Transportation - PR	Paul Leake	1/31/2020	\$ 31.58	Per Diem transportation expenses in Puerto Rico.	-
Meals - PR	Robert Feldman	1/31/2020	\$ 42.00	Per Diem meal expenses in Puerto Rico.	-
Transportation - PR	Robert Feldman	1/31/2020	\$ 31.58	Per Diem transportation expenses in Puerto Rico.	-
Airfare/Railway	Dennis Barrett	1/31/2020	\$ 348.00	One-way airfare from San Juan, PR to New York, NY (01/31).	55
Transportation - US	Dennis Barrett	1/31/2020	\$ 56.62	Travel taxi from JFK to home.	57
Lodging - PR	Dennis Barrett	1/31/2020	\$ 1,000.00	Lodging in San Juan, Puerto Rico for 4 nights (1/27-1/31)	58
Transportation - US	Fernando Batlle	1/31/2020	\$ 64.49	Travel taxi from BOS to home.	59
Lodging - PR	Fernando Batlle	1/31/2020	\$ 1,000.00	Lodging in San Juan, Puerto Rico for 4 nights (1/27-1/31)	60
Airfare/Railway	Fernando Batlle	1/31/2020	\$ 244.00	One-way airfare from San Juan, PR to Boston, MA (01/31).	61
Transportation - US	Paul Leake	1/31/2020	\$ 89.05	Travel taxi from JFK to home.	62
Lodging - PR	Paul Leake	1/31/2020	\$ 250.00	Lodging in San Juan, Puerto Rico for 1 night (1/30-1/31)	63
Airfare/Railway	Paul Leake	1/31/2020	\$ 450.00	One-way airfare from San Juan, PR to New York, NY (01/31).	64
Lodging - PR	Robert Feldman	1/31/2020	\$ 250.00	Lodging in San Juan, Puerto Rico for 1 night (1/30-1/31)	65
Transportation - US	Robert Feldman	1/31/2020	\$ 36.28	Travel taxi from ORD to home.	66
Airfare/Railway	Robert Feldman	1/31/2020	\$ 249.00	One-way airfare from San Juan, PR to Chicago, IL (01/31).	67
Total			\$ 25,785.20		

¹Some expenses may not have been included in this monthly fee statement due to delays caused by accounting or processing. Ankura reserves the right to seek payment of such



March 28, 2020

Omar Marrero
Executive Director
Puerto Rico Fiscal Agency and Financial Advisory Authority
Roberto Sanchez Vilella Government Center
De Diego Avenue, Stop 22
Santurce, Puerto Rico 00940

**RE: THIRTY-SECOND MONTHLY FEE STATEMENT OF ANKURA CONSULTING GROUP, LLC
JANUARY 1, 2020 TO JANUARY 31, 2020**

Dear Mr. Marrero,

Pursuant to the First Amended Order Setting Procedures for Interim Compensation and Reimbursement of Expenses of Professionals (docket #1715), please find enclosed the thirty-second monthly fee statement of Ankura Consulting Group, LLC. The fee statement covers the period of January 1, 2020 through January 31, 2020.

Pursuant to the professional services agreement, **Contract number 2020-000027** between Puerto Rico Fiscal Agency and Financial Advisory Authority, Puerto Rico Treasury Department and Ankura Consulting Group, LLC effective August 1, 2019, we certify under penalty of nullity that no public servant of the Puerto Rico Fiscal Agency and Financial Advisory Authority, will derive or obtain any benefit or profit of any kind from the contractual relationship which is the basis of this invoice. If such benefit or profit exists, the required waiver has been obtained prior to entering into the Agreement. The only consideration to be received in exchange for the delivery of goods or for services provided is the agreed-upon price that has been negotiated with an authorized representative of the Puerto Rico Fiscal Agency and Financial Advisory Authority. The total amount shown on this invoice is true and correct. The services have been rendered, and no payment has been received.

If you have any questions do not hesitate to contact me directly.

Sincerely,

A handwritten signature in black ink, appearing to read "Fernando Batlle". The signature is fluid and cursive, with the first name "Fernando" being more prominent than the last name "Batlle".

Fernando Batlle
Senior Managing Director
Enclosure

UNITED STATES DISTRICT COURT
DISTRICT OF PUERTO RICO

In re:) PROMESA
) Title III
THE FINANCIAL OVERSIGHT AND)
MANAGEMENT BOARD FOR PUERTO RICO)
)
as representative of) Case No. 17 BK 3283-LTS
)
THE COMMONWEALTH OF PUERTO)
RICO, *et. al*)
)
Debtor.¹)
_____)

**COVER SHEET TO THIRTY-SECOND MONTHLY FEE STATEMENT OF
ANKURA CONSULTING GROUP, LLC FOR COMPENSATION FOR SERVICES
RENDERED AND REIMBURSEMENT OF EXPENSES AS FINANCIAL
ADVISORS TO THE COMMONWEALTH OF PUERTO RICO, CONTRACT
NUMBER 2020-000027 FOR THE PERIOD JANUARY 1, 2020 THROUGH
JANUARY 31, 2020**

Name of Applicant: Ankura Consulting Group, LLC ("Ankura")

Authorized to Provide
Professional Services to: Debtor

Period for which compensation
and reimbursement is sought: January 1, 2020 through January 31, 2020

Amount of compensation sought
as actual, reasonable and necessary: \$200,949.70

This is a: X monthly _____ interim _____ final application.

This is Ankura's thirty-second monthly fee statement in this case.

¹ The last four (4) digits of The Commonwealth's federal tax identification number is 3481.

1. This is the thirty-second monthly fee statement (the “Fee Statement”) of Ankura Consulting Group, LLC (“Ankura”) served pursuant to the *First Amended Order Setting Procedures for Interim Compensation and Reimbursement of Expenses of Professionals* [Docket No. 1715] (the “Interim Compensation Order”). Ankura seeks payment of compensation in the amount of \$180,854.73 (90% of \$200,949.70 of fees on account of reasonable and necessary professional services rendered to the Debtor by Ankura) during the period of January 1, 2020 through January 31, 2020 (the “Fee Period”). In accordance with the PSA (“Professional Services Agreement”), travel time was excluded from the billable fees included herein.
2. Pursuant to this Fee Statement, Ankura has attached the following exhibits:
 - a. Exhibit A – Summary schedule showing professional fees by task code;
 - b. Exhibit B – Summary schedule showing the professionals who performed services, the number of hours spent, the respective professional’s billing rate, and the total fees for such services; and
 - c. Exhibit C – Complete accounting of professional fees including itemized time records in chronological order for which an award of compensation is sought. The itemized records include: i) the date each service was rendered; ii) the professional(s) who performed the service; iii) a description of the services rendered; and iv) the time spent performing the service in increments of tenths of an hour.

NOTICE

3. Pursuant to the Interim Compensation Order, Ankura has provided notice of this Fee Statement to:

- a. attorneys for the Oversight Board, Proskauer Rose, LLP, Eleven Times Square, New York, NY 10036, Attn: Martin J. Bienenstock, Esq. and Ehud Barak, Esq., and Proskauer Rose, LLP, 70 West Madison Street, Chicago, IL 60602, Attn: Paul V. Possinger, Esq.;
- b. attorneys for the Oversight Board, O'Neill & Borges, LLC, 250 Muñoz Rivera Ave., Suite 800, San Juan, PR 00918, Attn: Hermann D. Bauer, Esq.;
- c. attorneys for the Puerto Rico Fiscal Agency and Financial Advisory Authority, O'Melveny & Myers, LLP, Times Square Tower, 7 Times Square, New York, NY 10036, Attn: John J. Rapisardi, Esq., Suzanne Uhland, Esq., and Diana M. Perez, Esq.;
- d. the Office of the United States Trustee for the District of Puerto Rico, Edificio Ochoa, 500 Tanca Street, Suite 301, San Juan, PR 00901 (re: *In re: Commonwealth of Puerto Rico*);
- e. attorneys for the Official Committee of Unsecured Creditors, Paul Hastings, LLP, 200 Park Ave., New York, NY 10166, Attn: Luc. A Despina, Esq.;
- f. attorneys for the Official Committee of Unsecured Creditors, Casillas, Santiago & Torres, LLC, El Caribe Office Building, 53 Palmeras Street, Ste. 1601, San Juan, PR 00901, Attn: Juan J. Casillas Ayala, Esq. and Alberto J.E. Aenses Negron, Esq.;
- g. attorneys for the Official Committee of Retired Employees, Jenner & Block, LLP, 919 Third Ave., New York, NY 10022, Attn: Robert Gordon, Esq. and Richard Levin, Esq., and Jenner & Block, LLP, 353 N. Clark Street, Chicago, IL 60654, Attn: Catherine Steege, Esq. and Melissa Root, Esq.;
- h. attorneys for the Official Committee of Retired Employees, Bennazar, García & Milián, C.S.P., Edificio Union Plaza, PH-A, 416 Ave. Ponce de León, Hato Rey, PR 00918, Attn: A.J. Bennazar-Zequiera, Esq.; and,
- i. the fee examiner, as retained with Court approval, Godfrey & Kahn, S.C., One East Main Street, Suite 500, Madison, WI 53703-3300, Attn: Brady C. Williamson.

EXHIBIT A

SUMMARY OF PROFESSIONAL FEES BY TASK CODE

Code	Time Category	Total Hours	Total Fees
Title III Matters			
20	Potential Avoidance Actions, Litigation & Information Requests	24.4	\$ 20,660.80
25	Preparation of Fee Statements and Applications	14.3	\$ 3,270.40
54	General Matters - Debt Restructuring	18.8	\$ 14,121.60
57	PREPA Debt Restructuring	111.3	\$ 92,533.50
201	GO Debt Restructuring	62.5	\$ 46,853.30
202	PBA Debt Restructuring	40.2	\$ 20,851.30
208	HTA Debt Restructuring	4.6	\$ 2,658.80
TOTAL		276.1	\$ 200,949.70

EXHIBIT B

SUMMARY OF HOURS AND FEES BY PROFESSIONAL

Professional	Position	Billing Rate	Total Hours	Total Fees
Battle, Fernando	Senior Managing Director	\$ 917.00	113.0	\$ 103,621.00
Barrett, Dennis	Managing Director	\$ 850.00	71.5	\$ 60,775.00
Battle, Juan Carlos	Senior Managing Director	\$ 684.00	5.7	\$ 3,898.80
Feldman, Robert	Director	\$ 525.00	22.2	\$ 11,655.00
Llompart, Sofia	Director	\$ 366.00	24.4	\$ 8,930.40
Levantis, James	Senior Associate	\$ 447.00	1.2	\$ 536.40
Leake, Paul	Associate	\$ 371.00	15.5	\$ 5,750.50
Verdeja, Julio	Associate	\$ 318.00	10.7	\$ 3,402.60
Parker, Christine	Analyst	\$ 200.00	11.9	\$ 2,380.00
Total			276.1	\$ 200,949.70

EXHIBIT C

COMPLETE ACCOUNTING OF PROFESSIONAL FEES
INCLUDING ITEMIZED TIME RECORDS IN CHRONOLOGICAL ORDER

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
Outside PR	54	Barrett, Dennis	1/1/2020	0.2	\$ 850.00	\$ 170.00	Revise Restructuring Summary one-pager requested by representatives of AAFAF based on comments from F. Battle (ACG).
Outside PR	20	Barrett, Dennis	1/2/2020	0.2	\$ 850.00	\$ 170.00	Correspond with P. Friedman (OMM) regarding Commonwealth retained revenues and analysis to be prepared prior to clawback revenues litigation.
Outside PR	57	Leake, Paul	1/2/2020	0.4	\$ 371.00	\$ 148.40	Prepare the PREPA weekly reporting packages for the week of 1/2/2020 for upload to Intralinks.
Outside PR	201	Barrett, Dennis	1/2/2020	0.4	\$ 850.00	\$ 340.00	Participate on call with F. Battle (ACG), R. Feldman (ACG) and representatives of O'Melveny and Myers and Pietrantonio Mendez & Alvarez to walk through 12/30/19 creditor counterproposal.
Outside PR	201	Barrett, Dennis	1/2/2020	0.7	\$ 850.00	\$ 595.00	Participate on call with R. Feldman (ACG) to discuss 12/30/19 creditor counterproposal impact and creation of summary of proposal.
Outside PR	201	Barrett, Dennis	1/2/2020	0.3	\$ 850.00	\$ 255.00	Participate on call with F. Battle (ACG) and R. Feldman (ACG) to discuss 12/30/19 creditor counterproposal and summary deliverable for representatives of AAFAF.
Outside PR	201	Barrett, Dennis	1/2/2020	0.6	\$ 850.00	\$ 510.00	Participate on call with F. Battle (ACG) to discuss creditor group counterproposal as part of mediation process.
Outside PR	201	Barrett, Dennis	1/2/2020	1.1	\$ 850.00	\$ 935.00	Prepare analysis comparing cash flow, rates and cash consideration included in Creditor Counterproposal to prior FOMB proposal.
Outside PR	201	Barrett, Dennis	1/2/2020	0.7	\$ 850.00	\$ 595.00	Review and analyze Creditor Counterproposal dated 12/30/19 in preparation for discussion with representatives of O'Melveny & Myers and Pietrantonio Mendez & Alvarez
Outside PR	201	Barrett, Dennis	1/2/2020	0.7	\$ 850.00	\$ 595.00	Prepare list of issues with the Creditor Counterproposal dated 12/30/19 in preparation for discussion with representatives of O'Melveny & Myers and Pietrantonio Mendez & Alvarez.
Outside PR	201	Barrett, Dennis	1/2/2020	0.4	\$ 850.00	\$ 340.00	Participate on call with W. Everts (PJT) regarding FOMB advisors' views on Creditor Counterproposal dated 12/30/19.
Outside PR	201	Barrett, Dennis	1/2/2020	0.3	\$ 850.00	\$ 255.00	Participate on call with W. Everts (PJT) to discuss the Creditor Counterproposal dated 12/30/19.
Outside PR	201	Barrett, Dennis	1/2/2020	0.2	\$ 850.00	\$ 170.00	Correspond with C. Song (MB) regarding underlying calculations included in the Creditor Counterproposal dated 12/30/19.
Outside PR	201	Battle, Fernando	1/2/2020	0.4	\$ 917.00	\$ 366.80	Participate on call with D. Barrett (ACG), R. Feldman (ACG) and representatives of O'Melveny and Myers and Pietrantonio Mendez & Alvarez to walk through 12/30/19 creditor counterproposal.
Outside PR	201	Battle, Fernando	1/2/2020	0.3	\$ 917.00	\$ 275.10	Participate on call with D. Barrett (ACG) and R. Feldman (ACG) to discuss 12/30/19 creditor counterproposal and summary deliverable for representatives of AAFAF
Outside PR	201	Battle, Fernando	1/2/2020	0.6	\$ 917.00	\$ 550.20	Participate on call with D. Barrett (ACG) to discuss creditor group counterproposal as part of mediation process.
Outside PR	201	Battle, Fernando	1/2/2020	0.7	\$ 917.00	\$ 641.90	Review and analyze Creditor Counterproposal dated 12/30/19 in preparation for meeting with representatives of AAFAF and O'Melveny & Myers and Pietrantonio Mendez & Alvarez
Outside PR	201	Battle, Fernando	1/2/2020	0.2	\$ 917.00	\$ 183.40	Participate on call with J. Gavin (Citi) to discuss Creditor Counterproposal dated 12/30/19
Outside PR	201	Feldman, Robert	1/2/2020	0.4	\$ 525.00	\$ 210.00	Participate on call with F. Battle (ACG), D. Barrett (ACG) and representatives of O'Melveny and Myers and Pietrantonio Mendez & Alvarez to walk through 12/30/19 creditor counterproposal
Outside PR	201	Feldman, Robert	1/2/2020	0.7	\$ 525.00	\$ 367.50	Participate on call with D. Barrett (ACG) to discuss 12/30/19 creditor counterproposal impact and creation of summary of proposal.
Outside PR	201	Feldman, Robert	1/2/2020	0.3	\$ 525.00	\$ 157.50	Participate on call with F. Battle (ACG) and D. Barrett (ACG) to discuss 12/30/19 creditor counterproposal and summary deliverable for representatives of AAFAF.
Outside PR	201	Feldman, Robert	1/2/2020	1.7	\$ 525.00	\$ 892.50	Prepare summary of key changes from the 12/30/19 Creditor Counterproposal to the prior Board of Directors proposal, as requested by F. Battle (ACG).
Outside PR	201	Feldman, Robert	1/2/2020	0.3	\$ 525.00	\$ 157.50	Review 12/30/19 Creditor Counterproposal in preparation for call with representatives of O'Melveny & Myers and Pietrantonio Mendez & Alvarez.
Outside PR	201	Leake, Paul	1/2/2020	0.4	\$ 371.00	\$ 148.40	Review 12/30/19 Creditor Counterproposal in preparation for call with representatives of O'Melveny & Myers and Pietrantonio Mendez & Alvarez.
Outside PR	202	Barrett, Dennis	1/2/2020	0.2	\$ 850.00	\$ 170.00	Correspond with G. Loran (AAFAF) regarding status of requested PBA information to complete PBA creditor matrix and list.
Outside PR	25	Leake, Paul	1/3/2020	2.4	\$ 371.00	\$ 890.40	Review and revise time detail from 11/1/19 through 11/8/19 in the November Title III fee statement.
Outside PR	54	Barrett, Dennis	1/3/2020	2.0	\$ 850.00	\$ 1,700.00	Participate in meeting with F. Battle (ACG) regarding fiscal plan process/status update, GO Counter proposal and other related Puerto Rico workstreams.
Outside PR	54	Barrett, Dennis	1/3/2020	0.4	\$ 850.00	\$ 340.00	Review analysis provided by representatives of Ramirez & Co. regarding Puerto Rico Employment Stability Bonds as potential financing solution.
Outside PR	54	Battle, Fernando	1/3/2020	2.0	\$ 917.00	\$ 1,834.00	Participate in meeting with D. Barrett (ACG) regarding fiscal plan process/status update, GO Counter proposal and other related Puerto Rico workstreams
Outside PR	201	Barrett, Dennis	1/3/2020	0.6	\$ 850.00	\$ 510.00	Participate on call with representatives of Ankura, O'Melveny & Myers and FOMB advisors regarding the General Obligation advisors counteroffer.
Outside PR	201	Battle, Fernando	1/3/2020	0.5	\$ 917.00	\$ 458.50	Participate on call with representatives of O'Melveny & Myers, Proskauer, Citi and PJT Partners to discuss terms of 12/30/19 creditor counterproposal received from the General Obligation investor group.
Outside PR	201	Feldman, Robert	1/3/2020	0.6	\$ 525.00	\$ 315.00	Participate on call with representatives of Ankura, O'Melveny & Myers and FOMB advisors regarding the General Obligation advisors counteroffer.
Outside PR	201	Leake, Paul	1/3/2020	0.6	\$ 371.00	\$ 222.60	Participate on call with representatives of Ankura, O'Melveny & Myers and FOMB advisors regarding the General Obligation advisors counteroffer.
Outside PR	208	Barrett, Dennis	1/3/2020	0.3	\$ 850.00	\$ 255.00	Review Ambac information request as it relates to HTA restructuring process.
Outside PR	57	Battle, Fernando	1/4/2020	3.0	\$ 917.00	\$ 2,751.00	Review presentation materials in preparation for meetings related to PREPA RSA approval.
Outside PR	57	Battle, Fernando	1/5/2020	3.0	\$ 917.00	\$ 2,751.00	Review and revise PREPA RSA overview presentation to be used by AAFAF in meetings related to RSA legislation.
Outside PR	20	Barrett, Dennis	1/6/2020	2.5	\$ 850.00	\$ 2,125.00	Review payment discrepancy analysis provided by R. Wexler (Tron Group) and reconcile in the context of avoidance actions.
Outside PR	20	Barrett, Dennis	1/6/2020	1.4	\$ 850.00	\$ 1,190.00	Review adequate protection issues documents provided by P. Friedman (OMM) regarding monoline lift stay motion.
Outside PR	20	Barrett, Dennis	1/6/2020	1.3	\$ 850.00	\$ 1,105.00	Review toll roads presentation prepared by S. Garcia (HTA) as requested by representatives of O'Melveny & Myers.
Outside PR	20	Barrett, Dennis	1/6/2020	0.5	\$ 850.00	\$ 425.00	Participate on call with J. York (CM) regarding payment discrepancies included in the TSA sources data provided by representatives of Conway MacKenzie.

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
Outside PR	20	Barrett, Dennis	1/6/2020	0.3	\$ 850.00	\$ 255.00	Correspond with P. Friedman (OMM), J. York (CM) and F. Battle (ACG) regarding actual retained revenues and clawback revenue forecast.
PR	57	Battle, Fernando	1/6/2020	1.5	\$ 917.00	\$ 1,375.50	Review and revise presentation related to PREPA RSA legislation.
Outside PR	201	Barrett, Dennis	1/6/2020	0.5	\$ 850.00	\$ 425.00	Participate on call with F. Battle (ACG) regarding the 2020 fiscal plan update and general obligation bond negotiations.
PR	201	Battle, Fernando	1/6/2020	0.5	\$ 917.00	\$ 458.50	Participate on call with D. Barrett (ACG) regarding the 2020 fiscal plan update and general obligation bond negotiations.
Outside PR	202	Barrett, Dennis	1/6/2020	0.4	\$ 850.00	\$ 340.00	Correspond with representatives of Proskauer, Ankura, AAFAP and PBA regarding outstanding PBA information requests to complete the PBA creditor matrix and list.
Outside PR	208	Barrett, Dennis	1/6/2020	0.2	\$ 850.00	\$ 170.00	Correspond with P. Crisalli (ACG) regarding entities that are in the DTOP/HTA hierarchy.
Outside PR	20	Barrett, Dennis	1/7/2020	0.4	\$ 850.00	\$ 340.00	Participate on call with P. Friedman (OMM), L. McKeen (OMM), S. Hammack (OMM) and J. York (CM) regarding retained revenues information request.
Outside PR	54	Barrett, Dennis	1/7/2020	0.8	\$ 850.00	\$ 680.00	Review and analyze Barclay's presentation for representatives of AAFAP regarding restructuring considerations for each of the Commonwealth credits.
PR	54	Battle, Fernando	1/7/2020	1.0	\$ 917.00	\$ 917.00	Participate in meeting with representatives of AAFAP and Barclays to discuss financing alternatives for Commonwealth issuers.
Outside PR	57	Barrett, Dennis	1/7/2020	0.8	\$ 850.00	\$ 680.00	Participate on call with F. Battle (ACG) and representatives of Citi, O'Melveny and Proskauer regarding PREPA Fuel Line lenders proposal.
Outside PR	57	Barrett, Dennis	1/7/2020	0.5	\$ 850.00	\$ 425.00	Participate on call with F. Battle (ACG) and representatives from O'Melveny & Meyers, Nixon Peabody, Pietrantonio Mendez & Alvarez and King & Spalding regarding the PREPA legislation.
Outside PR	57	Barrett, Dennis	1/7/2020	0.4	\$ 850.00	\$ 340.00	Participate on call with F. Battle (ACG) and representatives from O'Melveny & Meyers, AAFAP, Nixon Peabody, Pietrantonio Mendez & Alvarez and King & Spalding regarding AAFAP comments to the draft PREPA legislation.
Outside PR	57	Barrett, Dennis	1/7/2020	0.5	\$ 850.00	\$ 425.00	Review and analyze current version of PREPA RSA Overview Deck for legislative purpose
Outside PR	57	Barrett, Dennis	1/7/2020	0.2	\$ 850.00	\$ 170.00	Review PREPA Fuel Line Discussion materials in preparation for call with representatives from Ankura, Citi, Proskauer and O'Melveny & Meyers
PR	57	Battle, Fernando	1/7/2020	0.8	\$ 917.00	\$ 733.60	Participate on call with D. Barrett (ACG) and representatives of Citi, O'Melveny and Proskauer regarding PREPA Fuel Line lenders proposal.
PR	57	Battle, Fernando	1/7/2020	0.5	\$ 917.00	\$ 458.50	Participate on call with D. Barrett (ACG) and representatives from O'Melveny & Meyers, Nixon Peabody, Pietrantonio Mendez & Alvarez and King & Spalding regarding the PREPA legislation.
PR	57	Battle, Fernando	1/7/2020	0.4	\$ 917.00	\$ 366.80	Participate on call with D. Barrett (ACG) and representatives from O'Melveny & Meyers, AAFAP, Nixon Peabody, Pietrantonio Mendez & Alvarez and King & Spalding regarding AAFAP comments to the draft PREPA legislation.
PR	57	Battle, Fernando	1/7/2020	1.8	\$ 917.00	\$ 1,650.60	Review and revise presentation to be used during PREPA RSA legislation approval.
PR	57	Battle, Fernando	1/7/2020	0.9	\$ 917.00	\$ 825.30	Participate on call with representatives of O'Melveny & Myers, Nixon Peabody and Pietrantonio Mendez & Alvarez to discuss comments from representatives of AAFAP regarding PREPA RSA legislation.
PR	57	Battle, Fernando	1/7/2020	1.0	\$ 917.00	\$ 917.00	Participate on call with M. DiConza (OMM) to discuss mechanisms to raise funds for transformation transaction if there is delay in approval of RSA.
PR	57	Battle, Fernando	1/7/2020	0.4	\$ 917.00	\$ 366.80	Correspond with L. Porter (ACG) to discuss rate forecast assumptions to be incorporated in presentation to be used during PREPA RSA legislation approval.
PR	57	Battle, Fernando	1/7/2020	0.7	\$ 917.00	\$ 641.90	Participate on call with representatives from O'Melveny & Myers, Pietrantonio Mendez & Alvarez, Nixon Peabody and C. Saavedra (AAFAP) to discuss PREPA RSA legislation draft.
PR	57	Leake, Paul	1/7/2020	2.4	\$ 371.00	\$ 890.40	Revise the PREPA RSA overview presentation to incorporate comments from L. Porter (ACG), M. DiConza (OMM), and J. Bowe (KSLAW).
Outside PR	202	Barrett, Dennis	1/7/2020	0.2	\$ 850.00	\$ 170.00	Correspond with representatives from AAFAP, Ankura, O'Melveny & Meyers and Marini regarding requesting an extension to filing the PBA creditor list and creditor matrix.
Outside PR	20	Barrett, Dennis	1/8/2020	0.2	\$ 850.00	\$ 170.00	Correspond with representatives from O'Melveny & Myers, AAFAP and Ankura regarding Act 29 decision and implications.
Outside PR	57	Barrett, Dennis	1/8/2020	0.3	\$ 850.00	\$ 255.00	Review PREPA legislation summary prepared by M. DiConza (OMM)
PR	57	Battle, Fernando	1/8/2020	0.5	\$ 917.00	\$ 458.50	Participate on call with representatives from Moody's and C. Saavedra (AAFAP) to discuss PREPA damage assessment as a result of earthquakes.
PR	57	Battle, Fernando	1/8/2020	2.5	\$ 917.00	\$ 2,292.50	Participate in meeting with C. Saavedra (AAFAP) to discuss and revise the PREPA RSA legislation presentation.
PR	57	Battle, Fernando	1/8/2020	2.0	\$ 917.00	\$ 1,834.00	Prepare briefing book for O. Marrero (AAFAP) in preparation for PREPA RSA legislation meeting
PR	57	Battle, Fernando	1/8/2020	1.5	\$ 917.00	\$ 1,375.50	Revise the PREPA RSA legislation presentation based on comments from O. Marrero (AAFAP) in preparation for meeting.
Outside PR	202	Barrett, Dennis	1/8/2020	2.1	\$ 850.00	\$ 1,785.00	Review and analyze information provided by H. Rivera (PBA) as part of preparation of the PBA creditor matrix.
Outside PR	20	Barrett, Dennis	1/9/2020	0.5	\$ 850.00	\$ 425.00	Participate on call with J. York (CM) to discuss payment discrepancies included in the TSA source data provided by representatives of Conway.
Outside PR	25	Parker, Christine	1/9/2020	2.0	\$ 200.00	\$ 400.00	Consolidate and review time descriptions for inclusion in the December 2019 monthly Title III fee statement.
PR	57	Battle, Fernando	1/9/2020	0.1	\$ 917.00	\$ 91.70	Participate on call with M. DiConza (OMM) regarding PREPA RSA and potential alternatives.
PR	57	Battle, Fernando	1/9/2020	0.7	\$ 917.00	\$ 641.90	Review and revise PREPA RSA legislation presentation in preparation for legislative session.
PR	57	Battle, Fernando	1/9/2020	0.7	\$ 917.00	\$ 641.90	Participate on call with N. Mitchell (OMM) to discuss PREPA RSA legislation and potential alternatives.
PR	57	Battle, Fernando	1/9/2020	0.6	\$ 917.00	\$ 550.20	Review policy memorandum prepared by representatives of Pietrantonio Mendez & Alvarez regarding support of PREPA RSA Legislation.
PR	57	Battle, Fernando	1/9/2020	0.5	\$ 917.00	\$ 458.50	Participate on call with M. Rodriguez (PMA) to discuss PREPA RSA legislation in preparation for legislative session.
PR	57	Battle, Fernando	1/9/2020	0.1	\$ 917.00	\$ 91.70	Review amendments to PREPA RSA legislation in preparation for legislative session.
Outside PR	201	Barrett, Dennis	1/9/2020	0.5	\$ 850.00	\$ 425.00	Participate on call with S. Martinez (Alix) regarding status of mediation and additional Committee requests.
PR	201	Battle, Fernando	1/9/2020	0.4	\$ 917.00	\$ 366.80	Participate on call with C. Yamin (AAFAP) to discuss GO settlement status.

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
Outside PR	202	Barrett, Dennis	1/9/2020	0.2	\$ 850.00	\$ 170.00	Correspond with P. Omorogbe (Proskauer) regarding status of PBA creditor list and matrix.
Outside PR	20	Barrett, Dennis	1/10/2020	2.3	\$ 850.00	\$ 1,955.00	Prepare moratorium schedule as requested by P. Friedman (OMM) in preparation for clawback revenue litigation.
Outside PR	20	Barrett, Dennis	1/10/2020	2.1	\$ 850.00	\$ 1,785.00	Revise moratorium schedule to incorporate actual retained revenues, forecast by issuer and credit, and brief pledge summaries for each of the credits.
Outside PR	25	Parker, Christine	1/10/2020	0.9	\$ 200.00	\$ 180.00	Consolidate time descriptions for inclusion in the January 2020 monthly Title III fee statement.
Outside PR	54	Leake, Paul	1/10/2020	1.7	\$ 371.00	\$ 630.70	Prepare interest payment schedules for HTA 68 and 98 bonds and PRIFA rum bonds for J. Levantis (ACG) to review.
Outside PR	54	Leake, Paul	1/10/2020	0.3	\$ 371.00	\$ 111.30	Correspond with J. Levantis (ACG) regarding the preparation of interest payment schedules for HTA, PRCCDA, and PRIFA rum bonds as requested by D. Barrett (ACG).
Outside PR	57	Battle, Fernando	1/10/2020	1.1	\$ 917.00	\$ 1,008.70	Participate on call with N. Mitchell (OMM), M. DiConza (OMM) and C. Saavedra (AAFAF) to discuss PREPA RSA topics including legislation and alternatives to PREPA RSA.
Outside PR	57	Battle, Fernando	1/10/2020	0.7	\$ 917.00	\$ 641.90	Review and provide comments to Statement of Motives section of PREPA RSA legislation prepared by representatives of Pietrantoni Mendez & Alvarez.
Outside PR	57	Battle, Fernando	1/10/2020	0.6	\$ 917.00	\$ 550.20	Participate on call with N. Mitchell (OMM) to discuss PREPA RSA alternatives.
Outside PR	57	Battle, Fernando	1/10/2020	0.4	\$ 917.00	\$ 366.80	Participate on call with J. Gavin (Citi) to discuss PREPA RSA and status of transformation transaction.
Outside PR	57	Battle, Fernando	1/10/2020	0.4	\$ 917.00	\$ 366.80	Participate on call with C. Saavedra (AAFAF) to discuss timing of PREPA RSA legislation and potential alternatives.
Outside PR	57	Battle, Fernando	1/10/2020	0.3	\$ 917.00	\$ 275.10	Participate on call with R. Tennenbaum (Golden Tree) to discuss impact of earthquake on transformation and filing of PREPA RSA legislation.
Outside PR	57	Battle, Fernando	1/10/2020	0.2	\$ 917.00	\$ 183.40	Participate on call with O. Marrero (AAFAF) to discuss timing of PREPA RSA legislation and potential alternatives.
Outside PR	57	Battle, Fernando	1/10/2020	0.2	\$ 917.00	\$ 183.40	Participate on call with D. Brownstein (Citi) to discuss revenue bond alternatives to PREPA RSA.
Outside PR	57	Battle, Fernando	1/10/2020	0.2	\$ 917.00	\$ 183.40	Correspond with L. Porter (ACG) to discuss rate projections in preparation for PREPA RSA meetings with Government stakeholders.
Outside PR	201	Barrett, Dennis	1/10/2020	0.2	\$ 850.00	\$ 170.00	Correspond with C. Song (MB) regarding questions on the Debt Management policy.
Outside PR	201	Battle, Fernando	1/10/2020	0.2	\$ 917.00	\$ 183.40	Participate on call with J. Rapisardi (OMM) to discuss status of GO negotiations between representatives of FOMB and investor group.
Outside PR	201	Battle, Fernando	1/10/2020	0.4	\$ 917.00	\$ 366.80	Participate on call with J. Gavin (Citi) to discuss status of GO negotiations.
Outside PR	208	Feldman, Robert	1/10/2020	0.8	\$ 525.00	\$ 420.00	Prepare summary of go-forward toll road collections by road by collection type for 30-year forecast as part of clawback analysis.
Outside PR	208	Feldman, Robert	1/10/2020	0.5	\$ 525.00	\$ 262.50	Prepare summary of historical toll road collections by road by month for FY17 and FY18 as part of clawback analysis.
Outside PR	208	Levantis, James	1/10/2020	0.7	\$ 447.00	\$ 312.90	Prepare schedule of pre-petition claims and post-petition contractual interest by CUSIP for HTA 1998 resolution bonds, as requested by D. Barrett (ACG).
Outside PR	208	Levantis, James	1/10/2020	0.5	\$ 447.00	\$ 223.50	Prepare schedule of pre-petition claims and post-petition contractual interest by CUSIP for HTA 1968 resolution bonds, as requested by D. Barrett (ACG).
Outside PR	57	Battle, Fernando	1/11/2020	1.0	\$ 917.00	\$ 917.00	Review and provide comments to Path to Termination presentation as requested by AAFAF related to PREPA RSA.
Outside PR	57	Battle, Fernando	1/11/2020	0.6	\$ 917.00	\$ 550.20	Participate on call with M. DiConza (OMM) and N. Mitchell (OMM) to review and finalize PREPA RSA termination implications presentation and next steps as requested by AAFAF.
PR	20	Barrett, Dennis	1/13/2020	1.3	\$ 850.00	\$ 1,105.00	Finalize moratorium schedule requested by P. Friedman (OMM) for use in the claw-back lift stay litigation and send to P. Friedman (OMM).
Outside PR	25	Parker, Christine	1/13/2020	2.6	\$ 200.00	\$ 520.00	Review and revise time descriptions and meetings for inclusion in the December 2019 Title III monthly fee statement.
Outside PR	57	Battle, Fernando	1/13/2020	0.3	\$ 917.00	\$ 275.10	Participate in telephone call with G. Loran (AAFAF) to discuss PREPA RSA presentation in anticipation of meeting with manufacturers association.
Outside PR	57	Battle, Fernando	1/13/2020	0.4	\$ 917.00	\$ 366.80	Participate in telephone call with O. Marrero (AAFAF) to discuss PREPA RSA Legislation timing filing.
PR	20	Barrett, Dennis	1/14/2020	1.6	\$ 850.00	\$ 1,360.00	Review POA disclosure statement regarding cash management for purposes of moratorium discussion tomorrow with O'Melveny and Myers.
Outside PR	54	Battle, Fernando	1/14/2020	0.4	\$ 917.00	\$ 366.80	Participate on call with J. Rodriguez (BAML) to discuss general market conditions and GO and PREPA restructuring.
PR	54	Leake, Paul	1/14/2020	0.4	\$ 371.00	\$ 148.40	Review information request by Broadridge Financial Solutions as requested by representatives of AAFAF.
Outside PR	57	Battle, Fernando	1/14/2020	0.3	\$ 917.00	\$ 275.10	Participate on call with F. Fontanes (P3) to discuss PREPA RSA impact on negotiations with proponents of transmission & distribution O&M.
Outside PR	57	Battle, Fernando	1/14/2020	0.7	\$ 917.00	\$ 641.90	Participate on conference call with M. DiConza (OMM) and N. Mitchell (OMM) to discuss calendar related to PREPA RSA options.
Outside PR	57	Battle, Fernando	1/14/2020	0.1	\$ 917.00	\$ 91.70	Participate on call with G. Loran (AAFAF) to discuss PREPA RSA presentation.
Outside PR	57	Battle, Fernando	1/14/2020	0.2	\$ 917.00	\$ 183.40	Participate on call with N. Mitchell (OMM) to discuss PREPA RSA options.
Outside PR	57	Battle, Fernando	1/14/2020	0.2	\$ 917.00	\$ 183.40	Participate on call with C. Saavedra (AAFAF) to discuss PREPA RSA options key milestones.
Outside PR	57	Battle, Fernando	1/14/2020	0.6	\$ 917.00	\$ 550.20	Review and provide comments to PREPA RSA termination milestones prepared by O'Melveny and Myers at the request of AAFAF.

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
PR	57	Leake, Paul	1/14/2020	0.9	\$ 371.00	\$ 333.90	Review and revise the PREPA RSA termination calendar for comments provided by F. Batlle (ACG).
PR	201	Barrett, Dennis	1/14/2020	0.5	\$ 850.00	\$ 425.00	Participate on call with representatives from PJT Partners, Citi and Ankura regarding the GO deal in principal.
PR	201	Barrett, Dennis	1/14/2020	0.8	\$ 850.00	\$ 680.00	Participate on conference call with representatives from O'Melveny & Myers, Pietrantonio Mendez & Alvarez, Ankura and C. Saavedra (AAFAF) to review terms of GO settlement and discuss next steps
PR	201	Barrett, Dennis	1/14/2020	0.4	\$ 850.00	\$ 340.00	Correspond with R. Feldman (ACG) regarding draft slides on January 2020 general obligation deal.
PR	201	Barrett, Dennis	1/14/2020	1.3	\$ 850.00	\$ 1,105.00	Review FOMB materials regarding GO restructuring deal in principal to reconcile materials to POA.
Outside PR	201	Battle, Fernando	1/14/2020	0.5	\$ 917.00	\$ 458.50	Participate on call with representatives from PJT Partners, Citi and Ankura regarding the GO deal in principal.
Outside PR	201	Battle, Fernando	1/14/2020	0.8	\$ 917.00	\$ 733.60	Participate on conference call with representatives from O'Melveny & Myers, Pietrantonio Mendez & Alvarez, Ankura and C. Saavedra (AAFAF) to review terms of GO settlement and discuss next steps.
Outside PR	201	Battle, Fernando	1/14/2020	0.3	\$ 917.00	\$ 275.10	Participate on call with R. Rojo (Bonistas) to discuss tax credit proposal related to investor losses.
Outside PR	201	Battle, Fernando	1/14/2020	0.9	\$ 917.00	\$ 825.30	Participate on conference call with representatives from O'Melveny & Myers, Proskauer, Citi, and PJT to discuss terms of settlement reached with GO investor group.
Outside PR	201	Battle, Fernando	1/14/2020	0.5	\$ 917.00	\$ 458.50	Participate on call with D. Brownstein (Citi) to discuss terms of settlement reached with GO investor group.
Outside PR	201	Battle, Fernando	1/14/2020	0.1	\$ 917.00	\$ 91.70	Participate on conference call with M. Rodriguez (PMA) and E. Arias (PMA) to discuss legal considerations of GO settlement.
PR	201	Feldman, Robert	1/14/2020	1.2	\$ 525.00	\$ 630.00	Prepare available cash slides including waterfall bridge and pre-plan of adjustment account descriptions as requested by C. Yamin (AAFAF).
PR	201	Feldman, Robert	1/14/2020	0.7	\$ 525.00	\$ 367.50	Review and revise available cash slides to include post-plan of adjustment account descriptions and amounts as requested by C. Yamin (AAFAF).
PR	201	Leake, Paul	1/14/2020	0.4	\$ 371.00	\$ 148.40	Diligence key terms and related amounts in the filed plan of adjustment to include in the summary of cash positions analysis requested by D. Barrett (ACG).
PR	202	Feldman, Robert	1/14/2020	0.6	\$ 525.00	\$ 315.00	Prepare summary of PBA bonds by insurer as requested by of C. Yamin (AAFAF).
PR	202	Leake, Paul	1/14/2020	0.3	\$ 371.00	\$ 111.30	Diligence the exposure of PBA monolines as requested by C. Yamin (AAFAF).
PR	202	Llompert, Sofia	1/14/2020	1.7	\$ 366.00	\$ 622.20	Prepare PBA creditor matrix to populate with preliminary information received from H. Rivera (PBA).
PR	202	Llompert, Sofia	1/14/2020	1.4	\$ 366.00	\$ 512.40	Review and revise PBA creditor matrix to reflect trade vendor information received from H. Rivera (PBA).
PR	20	Barrett, Dennis	1/15/2020	0.5	\$ 850.00	\$ 425.00	Participate on call with P. Friedman (OMM), L. McKeen (OMM), S. Hamack (OMM), and J. York (Conway) to walk through retained revenue actuals and forecast analysis.
Outside PR	25	Parker, Christine	1/15/2020	3.0	\$ 200.00	\$ 600.00	Continue to review and revise time descriptions and meetings for inclusion in the December 2019 monthly Title III fee statement.
PR	54	Leake, Paul	1/15/2020	0.5	\$ 371.00	\$ 185.50	Diligence the data room for document request by representatives of O'Melveny & Myers.
Outside PR	57	Battle, Fernando	1/15/2020	1.5	\$ 917.00	\$ 1,375.50	Participate in meeting with representatives from O'Melveny and Myers, Cleary Gottlieb, and F. Fontanes (P3A) to discuss timing of proponent decision and RSA options.
Outside PR	57	Battle, Fernando	1/15/2020	0.2	\$ 917.00	\$ 183.40	Participate on call with N. Mitchell (OMM) to discuss PREPA options timeline.
Outside PR	57	Battle, Fernando	1/15/2020	0.3	\$ 917.00	\$ 275.10	Review materials related to PREPA RSA calendar prior to meeting with F. Fontanes (P3A).
Outside PR	57	Battle, Fernando	1/15/2020	2.0	\$ 917.00	\$ 1,834.00	Participate on call with representatives from O'Melveny & Myers, Proskauer and Citi to discuss PREPA RSA alternative options.
PR	201	Barrett, Dennis	1/15/2020	0.3	\$ 850.00	\$ 255.00	Review interest rate savings analysis prepared by Citi as part of GO discussions.
PR	201	Barrett, Dennis	1/15/2020	0.3	\$ 850.00	\$ 255.00	Review and draft language regarding 3-pronged tax test for debt service reserve funds to include in GO presentation to AAFAF.
Outside PR	201	Battle, Fernando	1/15/2020	0.8	\$ 917.00	\$ 733.60	Participate in meeting with M. DiConza (OMM) and N. Mitchell (OMM) to discuss fiscal plan revision and impact on GO settlement.
PR	201	Feldman, Robert	1/15/2020	0.4	\$ 525.00	\$ 210.00	Correspond with D. Barrett (ACG) regarding draft slides on January 2020 general obligation deal.
PR	201	Feldman, Robert	1/15/2020	2.3	\$ 525.00	\$ 1,207.50	Prepare initial draft of slides on January 2020 general obligation deal and incorporate comments from O'Melveny and Myers.
PR	201	Leake, Paul	1/15/2020	0.6	\$ 371.00	\$ 222.60	Prepare summary of the pros and cons of the government's decision to support the January 2020 GO deal as requested by R. Feldman (ACG).
PR	202	Llompert, Sofia	1/15/2020	0.8	\$ 366.00	\$ 292.80	Review and revise PBA creditor matrix to reflect updated trade vendor information.
PR	54	Battle, Juan Carlos	1/16/2020	0.5	\$ 684.00	\$ 342.00	Participate on conference call with B. Fernandez (AAFAF) to discuss general debt restructuring matters regarding PRIDCO, TDF, Childrens Trust, and PRASA.
PR	201	Barrett, Dennis	1/16/2020	0.5	\$ 850.00	\$ 425.00	Participate in discussion with representatives of O'Melveny and Myers, Pietrantonio Mendez & Alvarez, Nixon Peabody and R. Feldman (ACG) regarding the general obligation and financial oversight management board agreement in principle.
PR	201	Barrett, Dennis	1/16/2020	0.7	\$ 850.00	\$ 595.00	Review and analyze preliminary deck on CW POA prepared by representatives of OMM/
PR	201	Barrett, Dennis	1/16/2020	0.2	\$ 850.00	\$ 170.00	Review and provide comments to R. Feldman (ACG) on Commonwealth debt reduction slides
Outside PR	201	Battle, Fernando	1/16/2020	0.4	\$ 917.00	\$ 366.80	Participate on call with O. Marrero (AAFAF) to discuss GO settlement terms.
PR	201	Feldman, Robert	1/16/2020	0.5	\$ 525.00	\$ 262.50	Participate in discussion with representatives of O'Melveny and Myers, Pietrantonio Mendez & Alvarez, Nixon Peabody and D. Barrett (ACG) regarding the general obligation and financial oversight management board agreement in principle.

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
PR	201	Feldman, Robert	1/16/2020	0.7	\$ 525.00	\$ 367.50	Prepare summary of debt reduction incorporating general obligation and financial oversight management board agreement in principle at request of F. Battle (ACG).
Outside PR	20	Barrett, Dennis	1/17/2020	0.6	\$ 850.00	\$ 510.00	Review and revise moratorium summary schedule based on comments provided by representatives of O'Melveny and Myers.
Outside PR	25	Parker, Christine	1/17/2020	1.3	\$ 200.00	\$ 260.00	Continue to review and revise time descriptions and meetings for inclusion in the December 2019 monthly Title III fee statement.
Outside PR	54	Battle, Fernando	1/17/2020	0.4	\$ 917.00	\$ 366.80	Participate on call with D. Brownstein (Citi) to discuss status of PRIDCO restructuring, PREPA RSA and GO settlement.
Outside PR	54	Battle, Fernando	1/17/2020	1.4	\$ 917.00	\$ 1,283.80	Participate in meeting with O. Marrero (AAFAF), C. Saavedra (AAFAF), F. Fontanes (AAFAF) and C. Yamin (AAFAF) to discuss strategy related to PREPA RSA and GO settlement.
Outside PR	54	Leake, Paul	1/17/2020	0.2	\$ 371.00	\$ 74.20	Prepare and provide summary of permissioned documents by creditor group in the data room to A. Sax-Bolder (OMM).
Outside PR	57	Battle, Fernando	1/17/2020	0.1	\$ 917.00	\$ 91.70	Participate on call with G. Gil (ACG) to discuss PREPA RSA status.
Outside PR	57	Battle, Fernando	1/17/2020	0.1	\$ 917.00	\$ 91.70	Participate on call with J. Gavin (Citi) to discuss impact of RSA on federal funding.
Outside PR	57	Battle, Fernando	1/17/2020	1.0	\$ 917.00	\$ 917.00	Develop stakeholder management approach to presentation of legislation related to PREPA RSA.
Outside PR	57	Leake, Paul	1/17/2020	0.4	\$ 371.00	\$ 148.40	Prepare the PREPA weekly reporting packages for the week of 1/17/2020 for Intralinks.
Outside PR	57	Battle, Fernando	1/19/2020	3.3	\$ 917.00	\$ 3,026.10	Review and edit PREPA RSA Overview presentation to be used as part of stakeholder management meetings.
Outside PR	57	Battle, Fernando	1/19/2020	0.5	\$ 917.00	\$ 458.50	Participate on call with N. Mitchell (OMM) to discuss PREPA RSA presentation assumptions.
PR	57	Barrett, Dennis	1/20/2020	0.7	\$ 850.00	\$ 595.00	Review and provide comments on PREPA RSA presentation
PR	57	Battle, Fernando	1/20/2020	1.7	\$ 917.00	\$ 1,558.90	Review and edit comments received by advisors group related to PREPA RSA legislation presentation
PR	57	Verdeja, Julio	1/20/2020	1.8	\$ 318.00	\$ 572.40	Review and revise PREPA RSA overview presentation to incorporate comments from representatives of Nixon Peabody.
PR	57	Verdeja, Julio	1/20/2020	1.4	\$ 318.00	\$ 445.20	Revise PREPA RSA overview presentation to incorporate comments from J. Bowe (King & Spalding).
PR	201	Barrett, Dennis	1/20/2020	0.3	\$ 850.00	\$ 255.00	Correspond with representatives from O'Melveny and Myers and Ankura regarding POA and PSA and how the restriction fee works.
PR	201	Battle, Fernando	1/20/2020	1.5	\$ 917.00	\$ 1,375.50	Review and edit presentation requested by AAFAF related to tentative deal with GO group to be presented to Legislative Leaders.
PR	201	Leake, Paul	1/20/2020	0.5	\$ 371.00	\$ 185.50	Review the POA tentative agreement presentation circulated by representatives of O'Melveny & Myers.
Outside PR	25	Parker, Christine	1/21/2020	2.1	\$ 200.00	\$ 420.00	Revise time descriptions for inclusion in the December 2019 monthly Title III fee statement.
PR	54	Barrett, Dennis	1/21/2020	0.4	\$ 850.00	\$ 340.00	Review and provide comments on draft Moody's research regarding revenue bond treatment.
PR	57	Battle, Fernando	1/21/2020	0.4	\$ 917.00	\$ 366.80	Participate on call with M. Rodriguez (PMA) and representatives from FTI and Cleary Gottlieb to discuss impact of RSA on transformation process.
PR	57	Battle, Fernando	1/21/2020	1.4	\$ 917.00	\$ 1,283.80	Participate in meeting with O. Marrero (AAFAF), C. Saavedra (AAFAF), C. Yamin (AAFAF) and J. Bayne (AAFAF) to discuss PREPA RSA legislation presentation.
PR	57	Battle, Fernando	1/21/2020	1.3	\$ 917.00	\$ 1,192.10	Participate in meeting with D. Salinas (Quinn) to discuss PREPA RSA Legislation strategy.
PR	57	Battle, Fernando	1/21/2020	1.0	\$ 917.00	\$ 917.00	Participate on call with N. Mitchell (OMM) to discuss alternatives to PREPA RSA legislation.
PR	57	Battle, Fernando	1/21/2020	0.9	\$ 917.00	\$ 825.30	Participate in meeting with I. Caraballo (AAFAF) to discuss stakeholder management plan related to PREPA RSA Legislation.
PR	57	Battle, Fernando	1/21/2020	0.8	\$ 917.00	\$ 733.60	Participate in meeting with C. Saavedra (AAFAF) to discuss RSA legislation presentation changes.
PR	57	Battle, Fernando	1/21/2020	0.4	\$ 917.00	\$ 366.80	Review and revise invitation letter for meeting related to PREPA RSA Legislation.
PR	57	Battle, Fernando	1/21/2020	0.5	\$ 917.00	\$ 458.50	Participate on call with F. Fontanes (P3) to discuss strategy related to transmission & distribution transaction and impact of RSA.
PR	57	Verdeja, Julio	1/21/2020	2.0	\$ 318.00	\$ 636.00	Revise PREPA RSA overview presentation to incorporate comments from F. Battle (ACG).
PR	57	Verdeja, Julio	1/21/2020	1.8	\$ 318.00	\$ 572.40	Prepare summary showing progression of PREPA RSA transition charges over 40-year period.
PR	57	Verdeja, Julio	1/21/2020	0.9	\$ 318.00	\$ 286.20	Prepare PREPA RSA overview tear sheet summarizing benefits of the transaction as requested by F. Battle (ACG).
PR	57	Verdeja, Julio	1/21/2020	0.6	\$ 318.00	\$ 190.80	Prepare letter inviting participants to the PREPA RSA Legislation discussion as requested by F. Battle (ACG).
PR	201	Barrett, Dennis	1/21/2020	1.0	\$ 850.00	\$ 850.00	Participate on conference call with representatives from O'Melveny & Myers, Nixon Peabody, Pietrantonio Mendez & Alvarez and Ankura to review draft of plan support agreement as part of the tentative deal reached with GO investor group.
PR	201	Barrett, Dennis	1/21/2020	0.6	\$ 850.00	\$ 510.00	Participate in various meetings with F. Battle (ACG) regarding status of the Plan Support Agreement.
PR	201	Barrett, Dennis	1/21/2020	1.9	\$ 850.00	\$ 1,615.00	Review and analyze current version of the plan support agreement provided by B. Rosen (Proskauer).
PR	201	Barrett, Dennis	1/21/2020	1.1	\$ 850.00	\$ 935.00	Prepare update presentation to AAFAF regarding the Commonwealth plan of adjustment and plan support agreement.
PR	201	Battle, Fernando	1/21/2020	1.0	\$ 917.00	\$ 917.00	Participate on conference call with representatives from O'Melveny & Myers, Nixon Peabody, Pietrantonio Mendez & Alvarez and Ankura to review draft of plan support agreement as part of the tentative deal reached with GO investor group.
PR	201	Battle, Fernando	1/21/2020	0.6	\$ 917.00	\$ 550.20	Participate in various meetings with D. Barrett (ACG) regarding status of the Plan Support Agreement.

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
PR	201	Battle, Fernando	1/21/2020	0.7	\$ 917.00	\$ 641.90	Review and provide comments to Commonwealth POA presentation to be used in meeting with Legislative Leaders.
PR	201	Battle, Fernando	1/21/2020	0.6	\$ 917.00	\$ 550.20	Review draft plan support agreement between FOMB and GO/PBA investor group as part of GO settlement.
PR	201	Battle, Fernando	1/21/2020	0.5	\$ 917.00	\$ 458.50	Review and provide comments to email related to initial comments to plan support agreement draft submitted by FOMB as part of settlement with GO investor group in mediation process.
PR	201	Feldman, Robert	1/21/2020	1.0	\$ 525.00	\$ 525.00	Participate on conference call with representatives from O'Melveny & Myers, Nixon Peabody, Pietrantonio Mendez & Alvarez and Ankura to review draft of plan support agreement as part of the tentative deal reached with GO investor group.
PR	201	Feldman, Robert	1/21/2020	3.3	\$ 525.00	\$ 1,732.50	Prepare and modify presentation showing history of negotiations and the general obligation agreement in principle deck at request of C Saavedra (AAFAF).
PR	54	Battle, Juan Carlos	1/22/2020	0.9	\$ 684.00	\$ 615.60	Participate in meeting with B. Fernández (AAFAF) to discuss status of general debt restructuring matters (PRIDCC RSA, tourism development fund resolution, PRIFA-Ports remaining bonds and UPR).
PR	57	Battle, Fernando	1/22/2020	1.0	\$ 917.00	\$ 917.00	Participate on call with representatives from Pietrantonio Mendez & Alvarez, O'Melveny & Myers, and Cleary Gottlieb to discuss transmission & distribution contract and impact of different PREPA RSA alternatives.
PR	57	Battle, Fernando	1/22/2020	0.7	\$ 917.00	\$ 641.90	Participate on call with D. Brownstein (Citi) to discuss negotiating levers as part of PREPA RSA Legislation approval.
PR	57	Leake, Paul	1/22/2020	0.5	\$ 371.00	\$ 185.50	Prepare the PREPA weekly reporting packages for the week of 1/2/2020 for Intralinks.
PR	201	Barrett, Dennis	1/22/2020	0.1	\$ 850.00	\$ 85.00	Review plan of adjustment for treatment of AMA loan in light of potential opportunity to purchase the loan back.
PR	201	Barrett, Dennis	1/22/2020	0.8	\$ 850.00	\$ 680.00	Review FOMB response to Government's issues list to the plan support agreement as sent by M. DiConza (OMM).
PR	208	Battle, Juan Carlos	1/22/2020	1.1	\$ 684.00	\$ 752.40	Revise HTA documentation requested by Amerinat and McConnel Valdes in connection with HTA loans held by DRA.
PR	20	Barrett, Dennis	1/23/2020	0.6	\$ 850.00	\$ 510.00	Review summary of Judge Swain's Memorandum Order Denying Motion to Strike Certain Rule 2004 Applications (the "Order"), which was issued January 23, 2020 as prepared by P. Friedman (OMM).
PR	20	Barrett, Dennis	1/23/2020	0.3	\$ 850.00	\$ 255.00	Participate on call with P. Friedman (OMM) and L. McKeen (OMM) regarding the preparation of a declaration regarding clawback revenues actually collected and forecast in opposition of the lift stay motion.
PR	54	Leake, Paul	1/23/2020	0.4	\$ 371.00	\$ 148.40	Revise the crossholder summary for latest rule 2019 filing at the request of F. Battle (ACG).
PR	57	Battle, Fernando	1/23/2020	0.5	\$ 917.00	\$ 458.50	Participate on call with M. Rodriguez (AAFAF) and E. Arias (PMA) to discuss PREPA RSA and transmission & distribution proponent contracting process.
PR	57	Battle, Fernando	1/23/2020	0.4	\$ 917.00	\$ 366.80	Participate on call with D. Brownstein (Citi) to discuss extension alternatives to PREPA RSA
PR	57	Battle, Fernando	1/23/2020	0.2	\$ 917.00	\$ 183.40	Participate on call with F. Fontanes (P3) to discuss transmission & distribution contract
PR	57	Battle, Fernando	1/23/2020	0.2	\$ 917.00	\$ 183.40	Participate on call with D. Salinas (QUINN) to discuss PREPA RSA legislation filing.
PR	57	Battle, Fernando	1/23/2020	0.2	\$ 917.00	\$ 183.40	Review Congressional Democrats Letter to FOMB DATED January 23, 2020 opposing PREPA RSA.
PR	57	Battle, Fernando	1/23/2020	0.1	\$ 917.00	\$ 91.70	Participate on call with O. Marrero (AAFAF) to discuss PREPA RSA legislation filing.
PR	57	Feldman, Robert	1/23/2020	0.2	\$ 525.00	\$ 105.00	Modify PREPA RSA presentation as requested by F. Battle (ACG).
PR	201	Barrett, Dennis	1/23/2020	0.6	\$ 850.00	\$ 510.00	Review and provide comments on presentation to AAFAF highlighting the agreement in principal between the FOMB and GO creditor group.
PR	201	Battle, Fernando	1/23/2020	0.6	\$ 917.00	\$ 550.20	Participate in meeting with C Saavedra (AAFAF) and R. Feldman (ACG) regarding general obligation agreement in principal presentation.
PR	201	Battle, Fernando	1/23/2020	0.7	\$ 917.00	\$ 641.90	Review and edit Commonwealth plan of adjustment presentation requested by representatives of AAFAF to be used in presentation to Legislative Leaders.
PR	201	Battle, Fernando	1/23/2020	0.4	\$ 917.00	\$ 366.80	Review correspondence related to GO/PBA outstanding issues raised by bondholders as part of settlement related to the plan of adjustment.
PR	201	Battle, Fernando	1/23/2020	0.3	\$ 917.00	\$ 275.10	Review Judge Swain memorandum order denying Motion to strike Rule 2004 applications related to Ambac request.
PR	201	Feldman, Robert	1/23/2020	0.6	\$ 525.00	\$ 315.00	Participate in meeting with C Saavedra (AAFAF) and F. Battle (ACG) regarding general obligation agreement in principal presentation.
PR	201	Feldman, Robert	1/23/2020	0.6	\$ 525.00	\$ 315.00	Modify presentation showing general obligation agreement in principle deck per comments provided by C Saavedra (AAFAF).
PR	202	Barrett, Dennis	1/23/2020	0.5	\$ 850.00	\$ 425.00	Participate in discussion with S. Llompart (ACG) regarding status of PBA creditor list/matrix and outstanding information requests due from PBA.
PR	202	Barrett, Dennis	1/23/2020	0.2	\$ 850.00	\$ 170.00	Participate on call with P. Omorgbe (Proskauer) to provide update on PBA creditor list/matrix and outstanding information requests due from PBA.
PR	202	Llompart, Sofia	1/23/2020	0.5	\$ 366.00	\$ 183.00	Participate in discussion with D. Barrett (ACG) regarding status of PBA creditor list/matrix and outstanding information requests due from PBA.
Outside PR	57	Barrett, Dennis	1/24/2020	1.9	\$ 850.00	\$ 1,615.00	Review and revise PREPA RSA presentation and comparison of recoveries implied by the prior RSA, current RSA and contractual debt service.
Outside PR	57	Battle, Fernando	1/24/2020	1.1	\$ 917.00	\$ 1,008.70	Participate on call with L. Porter (ACG) and G. Gil (ACG) to discuss renewable power purchase and operation agreements and impact to fiscal plan and PREPA RSA status as requested by AAFAF
Outside PR	57	Battle, Fernando	1/24/2020	0.3	\$ 917.00	\$ 275.10	Participate on call with N. Mitchell (OMM) and M. DiConza (OMM) to discuss PREPA RSA Legislation timing.
Outside PR	57	Battle, Fernando	1/24/2020	0.8	\$ 917.00	\$ 733.60	Research and prepare information related to PREPA customer subsidies as part of possible alternatives related to RSA negotiations.
Outside PR	201	Barrett, Dennis	1/24/2020	0.4	\$ 850.00	\$ 340.00	Participate on call with F. Battle (ACG) to discuss pension reform and benefit restoration scenario
Outside PR	201	Barrett, Dennis	1/24/2020	0.2	\$ 850.00	\$ 170.00	Participate on call with F. Battle (ACG) to discuss pension benefit restoration alternatives
Outside PR	201	Barrett, Dennis	1/24/2020	1.1	\$ 850.00	\$ 935.00	Prepare analysis of potential pension benefit restoration mechanics to solve pension issue as requested by representatives of AAFAF
Outside PR	201	Barrett, Dennis	1/24/2020	1.0	\$ 850.00	\$ 850.00	Prepare analysis of contractual debt service by year, by issuer and compare to debt service (GO/COFINA) contemplated in revised PSA as requested by representatives of AAFAF.
Outside PR	201	Battle, Fernando	1/24/2020	0.2	\$ 917.00	\$ 183.40	Participate in discussion with R. Feldman (ACG) regarding the preparation of reduction in debt by issuer summaries as part of general obligation and PBA agreement in principle deck requested by C Saavedra (AAFAF).

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
Outside PR	201	Battle, Fernando	1/24/2020	0.4	\$ 917.00	\$ 366.80	Participate on call with D. Barrett (ACG) to discuss pension reform and benefit restoration scenarios.
Outside PR	201	Battle, Fernando	1/24/2020	0.2	\$ 917.00	\$ 183.40	Participate on call with D. Barrett (ACG) to discuss pension benefit restoration alternatives
Outside PR	201	Battle, Fernando	1/24/2020	0.7	\$ 917.00	\$ 641.90	Participate on call with representatives from O'Melveny & Myers, Nixon Peabody and Pietrantonio Mendez & Alvarez to discuss pros and cons of making COFINA part of GO PSA as requested by creditors as part of GO settlement.
Outside PR	201	Battle, Fernando	1/24/2020	0.3	\$ 917.00	\$ 275.10	Participate on call with C. Saavedra (AAFAF) to discuss Commonwealth plan of adjustment haircut in debt and pension benefit restoration.
Outside PR	201	Battle, Fernando	1/24/2020	0.2	\$ 917.00	\$ 183.40	Review pension benefit restoration summary prepared by D. Barrett (ACG).
Outside PR	201	Feldman, Robert	1/24/2020	0.2	\$ 525.00	\$ 105.00	Participate in discussion with F. Battle (ACG) regarding the preparation of reduction in debt by issuer summaries a part of general obligation and PBA agreement in principle deck requested by C Saavedra (AAFAF).
Outside PR	201	Feldman, Robert	1/24/2020	3.2	\$ 525.00	\$ 1,680.00	Prepare reduction in debt service, reduction in nominal claims, and reduction in debt by issuer as part of general obligation and public housing authority agreement in principle deck requested by C Saavedra (AAFAF).
Outside PR	202	Barrett, Dennis	1/24/2020	0.5	\$ 850.00	\$ 425.00	Participate on call with G. Loran (AAFAF) regarding outstanding information needed to complete the PBA creditor list/matrix.
Outside PR	202	Barrett, Dennis	1/24/2020	0.2	\$ 850.00	\$ 170.00	Correspond with P. Omorogbe (Proskauer) regarding status of PBA creditor list and matrix.
Outside PR	20	Barrett, Dennis	1/25/2020	0.5	\$ 850.00	\$ 425.00	Participate on call with C. Saavedra (AAFAF), C. Yamin (AAFAF), F. Battle (ACG), J. Battle (ACG) and representatives of O'Melveny & Myers and Marini to discuss Commonwealth positions for January Omnibus hearing (partial).
Outside PR	20	Battle, Fernando	1/25/2020	0.8	\$ 917.00	\$ 733.60	Participate on call with C. Saavedra (AAFAF), C. Yamin (AAFAF), J. Battle (ACG), D. Barrett (ACG) and representatives of O'Melveny & Myers and Marini to discuss Commonwealth positions for January Omnibus hearing.
PR	20	Battle, Juan Carlos	1/25/2020	0.8	\$ 684.00	\$ 547.20	Participate on call with C. Saavedra (AAFAF), C. Yamin (AAFAF), F. Battle (ACG), D. Barrett (ACG) and representatives of O'Melveny & Myers and Marini to discuss Commonwealth positions for January Omnibus hearing.
Outside PR	57	Barrett, Dennis	1/25/2020	2.0	\$ 850.00	\$ 1,700.00	Finalize PREPA restructuring support agreement update deck for F. Battle (ACG).
Outside PR	57	Battle, Fernando	1/25/2020	0.3	\$ 917.00	\$ 275.10	Participate on call with I. Caraballo (AAFAF) to discuss changes to PREPA RSA presentation.
Outside PR	57	Battle, Fernando	1/25/2020	0.4	\$ 917.00	\$ 366.80	Participate on call with C. Saavedra (AAFAF) to discuss alternatives to request for extension of PREPA hearing.
Outside PR	57	Battle, Fernando	1/25/2020	0.4	\$ 917.00	\$ 366.80	Participate on call with N. Mitchell (OMM) to discuss timing of 9019 hearing and legislative process.
Outside PR	57	Battle, Fernando	1/25/2020	0.2	\$ 917.00	\$ 183.40	Participate on call with D. Brownstein (Citi) to discuss extension of PREPA RSA hearing.
Outside PR	57	Battle, Fernando	1/25/2020	1.0	\$ 917.00	\$ 917.00	Review and revise the PREPA RSA presentation, in Spanish, to be made to Legislative caucus as requested by representatives of AAFAF.
Outside PR	20	Barrett, Dennis	1/26/2020	0.3	\$ 850.00	\$ 255.00	Correspond with S. Hammack (OMM) regarding questions on the data related to the clawback revenues declaration.
Outside PR	57	Battle, Fernando	1/26/2020	2.2	\$ 917.00	\$ 2,017.40	Review and revise PREPA RSA presentation, in Spanish, to be made to Legislative caucus as requested by representatives of AAFAF.
Outside PR	57	Battle, Fernando	1/26/2020	0.7	\$ 917.00	\$ 641.90	Review video of conference analyzing impact of PREAP RSA as preparation for meetings with stakeholders.
PR	57	Battle, Fernando	1/27/2020	1.1	\$ 917.00	\$ 1,008.70	Prepare briefing book materials as requested by representatives of AAFAF as part of preparation for meetings with stakeholders.
PR	57	Battle, Fernando	1/27/2020	0.5	\$ 917.00	\$ 458.50	Participate in discussion with D. Brownstein (Citi) to discuss extension of 9019 hearing and filing of legislation.
PR	57	Battle, Fernando	1/27/2020	0.1	\$ 917.00	\$ 91.70	Participate in discussion with M. DiConza (OMM) to discuss PREPA RSA final legislation status.
PR	57	Battle, Fernando	1/27/2020	0.4	\$ 917.00	\$ 366.80	Review and provide comments to Devtech regarding an independent economic evaluation of the definitive restructuring support agreement for outstanding PREPA's Debt, of PREPA's fiscal plan and a modest proposal.
PR	57	Battle, Fernando	1/27/2020	1.2	\$ 917.00	\$ 1,100.40	Prepare analysis summarizing status of PREPA RSA to be used as part of meetings with stakeholders.
PR	57	Battle, Fernando	1/27/2020	0.5	\$ 917.00	\$ 458.50	Prepare question and answer language related to PREPA RSA as requested by representatives AAFAF.
PR	57	Battle, Fernando	1/27/2020	0.8	\$ 917.00	\$ 733.60	Participate in meeting with C. Saavedra (AAFAF) and C. Yamin (AAFAF) to review talking points related to PREPA RSA in preparation for meeting with governor and the manufacturers association
PR	57	Battle, Fernando	1/27/2020	0.2	\$ 917.00	\$ 183.40	Review and provide comments on letter to be shared with the financial oversight management board explaining conditions to participate in PREPA PSA.
PR	201	Barrett, Dennis	1/27/2020	0.5	\$ 850.00	\$ 425.00	Participate on call with representatives of AAFAF, O'Melveny and Myers, Pietrantonio Mendez & Alvarez and Ankura regarding plan support agreement update.
PR	201	Feldman, Robert	1/27/2020	0.5	\$ 525.00	\$ 262.50	Participate on call with representatives of AAFAF, O'Melveny and Myers, Pietrantonio Mendez & Alvarez and Ankura regarding plan support agreement update.
PR	202	Barrett, Dennis	1/27/2020	0.5	\$ 850.00	\$ 425.00	Participate in discussion with S. Llompart (ACG) regarding status of PBA creditor matrix and outstanding information requests due from the public building authority
PR	202	Llompart, Sofia	1/27/2020	0.5	\$ 366.00	\$ 183.00	Participate in discussion with D. Barrett (ACG) regarding status of PBA creditor matrix and outstanding information requests due from the public building authority
PR	20	Barrett, Dennis	1/28/2020	1.8	\$ 850.00	\$ 1,530.00	Review clawback revenues declaration opposing the lift stay motion and confirm all figures and processes contained in the Barrett declaration.
PR	20	Barrett, Dennis	1/28/2020	0.8	\$ 850.00	\$ 680.00	Correspond with S. Tajuddin (EY) regarding moratorium revenue accounts and clawback revenue in the 2020 fiscal plan.
PR	20	Barrett, Dennis	1/28/2020	0.8	\$ 850.00	\$ 680.00	Prepare and provide reconciliation of moratorium revenue accounts and clawback revenue in the 2020 fiscal plan.
PR	54	Barrett, Dennis	1/28/2020	1.0	\$ 850.00	\$ 850.00	Participate in meeting with representatives from AAFAF, Ankura, O'Melveny & Myers, and the General Unsecured Creditors Committee and their advisors regarding the PREPA RSA and the Commonwealth restructuring process.
PR	54	Battle, Fernando	1/28/2020	1.0	\$ 917.00	\$ 917.00	Participate in meeting with representatives from AAFAF, Ankura, O'Melveny & Myers, and the General Unsecured Creditors Committee and their advisors regarding the PREPA RSA and the Commonwealth restructuring process.
PR	54	Battle, Juan Carlos	1/28/2020	1.0	\$ 684.00	\$ 684.00	Participate in meeting with representatives from AAFAF, Ankura, O'Melveny & Myers, and the General Unsecured Creditors Committee and their advisors regarding the PREPA RSA and the Commonwealth restructuring process.

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
PR	54	Battle, Juan Carlos	1/28/2020	0.3	\$ 684.00	\$ 205.20	Participate in meeting with T. Sobel (Ramirez & Co.), F. Vinas (Ramirez & Co.) and L. Palacios (Ramirez & Co.) regarding the children's trust refinancing opportunity.
PR	54	Battle, Juan Carlos	1/28/2020	1.1	\$ 684.00	\$ 752.40	Participate in meeting with O. Marrero (AAFAF), C. Yamin (AAFAF), B. Fernandez (AAFAF), T. Sobel (Ramirez & Co.), F. Vinas (Ramirez & Co.) and L. Palacios (Ramirez & Co.) to discuss general debt matters and potential alternatives.
PR	57	Battle, Fernando	1/28/2020	4.0	\$ 917.00	\$ 3,668.00	Review and provide comments to PREPA RSA legislation presentation as required by representatives of AAFAF.
PR	57	Battle, Fernando	1/28/2020	0.4	\$ 917.00	\$ 366.80	Participate on call with representatives from O'Melveny & Myers and C. Saavedra (AAFAF) to discuss reconsideration of PREPA hearing extension.
PR	57	Leake, Paul	1/28/2020	1.8	\$ 371.00	\$ 667.80	Revise the PREPA RSA rates presentation as requested by F. Battle (ACG).
PR	201	Barrett, Dennis	1/28/2020	0.6	\$ 850.00	\$ 510.00	Perform diligence on clawback revenues pledged for the HTA DRA loans as it relates to the Commonwealth plan c adjustment.
PR	201	Barrett, Dennis	1/28/2020	0.8	\$ 850.00	\$ 680.00	Review and provide comments on the general obligation bondholder group presentation regarding the plan support agreement.
PR	202	Barrett, Dennis	1/28/2020	1.0	\$ 850.00	\$ 850.00	Participate in meeting with S. Llompert (ACG) regarding PBA creditor matrix.
PR	202	Barrett, Dennis	1/28/2020	0.7	\$ 850.00	\$ 595.00	Coordinate filing of the public building authority creditor list and PBA creditor matrix.
PR	202	Llompert, Sofia	1/28/2020	1.0	\$ 366.00	\$ 366.00	Participate in meeting with D. Barrett (ACG) regarding PBA creditor matrix.
PR	202	Verdeja, Julio	1/28/2020	2.2	\$ 318.00	\$ 699.60	Prepare preliminary PBA creditor matrix schedule as requested by S. Llompert (ACG).
PR	20	Barrett, Dennis	1/29/2020	1.5	\$ 850.00	\$ 1,275.00	Review and revise Barrett declaration regarding clawback revenues and share with O'Melveny and Myers.
PR	20	Barrett, Dennis	1/29/2020	0.5	\$ 850.00	\$ 425.00	Participate on call with S. Hammack (OMM) regarding changes to the Barrett declaration regarding clawback revenues.
PR	57	Battle, Fernando	1/29/2020	0.5	\$ 917.00	\$ 458.50	Review and provide comments regarding documentation related to PREPA RSA summary as part of materials to be presented to the Legislature
PR	57	Battle, Fernando	1/29/2020	1.0	\$ 917.00	\$ 917.00	Participate in meeting with representatives from AAFAF Board of Directors and management to discuss PREPA RSA presentation to the legislative conference
PR	57	Battle, Fernando	1/29/2020	3.2	\$ 917.00	\$ 2,934.40	Review and revise presentation related to PREPA RSA to legislative conference.
PR	57	Battle, Fernando	1/29/2020	3.0	\$ 917.00	\$ 2,751.00	Participate in legislative conference meeting regarding PREPA RSA.
PR	57	Feldman, Robert	1/29/2020	0.2	\$ 525.00	\$ 105.00	Prepare PREPA summary analysis showing status of RSA at request of F. Battle (ACG).
PR	57	Feldman, Robert	1/29/2020	0.2	\$ 525.00	\$ 105.00	Prepare PREPA summary analysis showing debt service per household at request of F. Battle (ACG).
PR	57	Leake, Paul	1/29/2020	0.4	\$ 371.00	\$ 148.40	Prepare the PREPA weekly reporting packages for the week of 1/29/2020 for Intralinks.
PR	202	Barrett, Dennis	1/29/2020	0.3	\$ 850.00	\$ 255.00	Participate on call with S. Llompert (ACG) and J. Arjona (PBA) regarding outstanding information requests related to the PBA creditor matrix
PR	202	Barrett, Dennis	1/29/2020	0.3	\$ 850.00	\$ 255.00	Correspond with L. Marini (MPM), C. Velaz (MPM) and S. Llompert (ACG) regarding PBA creditor list notes.
PR	202	Llompert, Sofia	1/29/2020	0.3	\$ 366.00	\$ 109.80	Participate on call with D. Barrett (ACG) and J. Arjona (PBA) regarding outstanding information requests related to the PBA creditor matrix
PR	202	Llompert, Sofia	1/29/2020	0.3	\$ 366.00	\$ 109.80	Correspond with L. Marini (MPM), C. Velaz (MPM) and D. Barrett (ACG) regarding PBA creditor list notes
PR	202	Llompert, Sofia	1/29/2020	0.4	\$ 366.00	\$ 146.40	Modify PBA creditor list to incorporate revised trade vendor classifications.
PR	202	Llompert, Sofia	1/29/2020	0.6	\$ 366.00	\$ 219.60	Review and revise PBA creditor list in preparation for sharing with J. Arjona (PBA)
PR	202	Llompert, Sofia	1/29/2020	0.2	\$ 366.00	\$ 73.20	Participate on call with J. Arjona (PBA) to discuss missing information from the PBA creditor list
PR	57	Battle, Fernando	1/30/2020	1.1	\$ 917.00	\$ 1,008.70	Review and revise presentation on alternative restructuring paths in light of legislative decision to not approve RSA Legislation as requested by representatives of AAFAF.
PR	57	Battle, Fernando	1/30/2020	0.4	\$ 917.00	\$ 366.80	Participate in discussion with C. Saavedra (AAFAF) regarding next steps related to PREPA RSA.
PR	57	Battle, Fernando	1/30/2020	0.2	\$ 917.00	\$ 183.40	Participate in discussion with V. Feliciano (ABC) regarding PREPA RSA analysis.
PR	57	Battle, Fernando	1/30/2020	0.2	\$ 917.00	\$ 183.40	Participate in discussion with M. DiConza (OMM) regarding PREPA RSA alternatives.
PR	57	Battle, Fernando	1/30/2020	0.3	\$ 917.00	\$ 275.10	Participate in discussion with O. Marrero (AAFAF) regarding PREPA RSA next steps.
PR	57	Battle, Fernando	1/30/2020	0.4	\$ 917.00	\$ 366.80	Participate in discussion with J. Gavin (Citi) regarding outcome of meeting with legislative caucus on PREPA RSA.
PR	57	Battle, Fernando	1/30/2020	1.3	\$ 917.00	\$ 1,192.10	Participate on call with representatives from O'Melveny & Myers, Citi and Proskauer to discuss next steps on PREPA RSA.
PR	57	Battle, Fernando	1/30/2020	0.7	\$ 917.00	\$ 641.90	Participate in discussion with D. Salinas (Quinn) regarding PREPA RSA next steps.
PR	57	Battle, Fernando	1/30/2020	0.6	\$ 917.00	\$ 550.20	Participate in discussion with D. Brownstein (Citi) regarding PREPA RSA next steps.
PR	57	Battle, Fernando	1/30/2020	0.7	\$ 917.00	\$ 641.90	Participate in discussion with N. Mitchell (OMM) regarding alternatives to PREPA RSA.
PR	202	Barrett, Dennis	1/30/2020	1.0	\$ 850.00	\$ 850.00	Participate in meeting with R. Valentin (AAFAF) and S. Llompert (ACG) regarding PBA creditor list information.
PR	202	Barrett, Dennis	1/30/2020	1.5	\$ 850.00	\$ 1,275.00	Review latest draft of PBA creditor matrix and provide comments to S. Llompert (ACG).

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
PR	202	Barrett, Dennis	1/30/2020	2.4	\$ 850.00	\$ 2,040.00	Review information provided by J. Arjona (PBA) in response to information request to finalize PBA creditor matrix.
PR	202	Llompert, Sofia	1/30/2020	1.0	\$ 366.00	\$ 366.00	Participate in meeting with R. Valentin (AAFAF) and D. Barrett (ACG) regarding PBA creditor list information.
PR	202	Llompert, Sofia	1/30/2020	1.7	\$ 366.00	\$ 622.20	Review and revise PBA creditor list to incorporate updated information received from representatives of PBA.
PR	202	Llompert, Sofia	1/30/2020	1.9	\$ 366.00	\$ 695.40	Review and revise PBA creditor matrix to reflect updated creditor information.
PR	202	Llompert, Sofia	1/30/2020	1.8	\$ 366.00	\$ 658.80	Review and revise PBA creditor list to incorporate updated creditor address format.
PR	202	Llompert, Sofia	1/30/2020	1.5	\$ 366.00	\$ 549.00	Review and revise PBA creditor list to reflect consolidated schedule information.
PR	202	Llompert, Sofia	1/30/2020	1.2	\$ 366.00	\$ 439.20	Prepare template for PBA creditor matrix in preparation for filing package.
PR	202	Llompert, Sofia	1/30/2020	0.4	\$ 366.00	\$ 146.40	Review and revise PBA creditor list to reflect filing format.
PR	54	Battle, Fernando	1/31/2020	0.5	\$ 917.00	\$ 458.50	Participate in meeting with representative of AAFAF, PREPA, V. Feliciano (ABC) and Puerto Rico Manufacturer Association executive committee to discuss PREPA RSA.
PR	57	Battle, Fernando	1/31/2020	0.2	\$ 917.00	\$ 183.40	Correspond with L. Porter (ACG) to discuss PREPA load forecast included in fiscal plan and impact on transition charge.
PR	57	Battle, Fernando	1/31/2020	3.2	\$ 917.00	\$ 2,934.40	Participate in meeting with representatives of AAFAF, PREPA, V. Feliciano (ABC) and Puerto Rico Manufacturer Association executive committee to discuss PREPA RSA.
PR	57	Battle, Fernando	1/31/2020	1.0	\$ 917.00	\$ 917.00	Diligence the use of Act 4 with amendments as a potential alternative to PREPA RSA legislation.
PR	57	Battle, Fernando	1/31/2020	0.9	\$ 917.00	\$ 825.30	Participate on call with representatives of Proskauer, Citi and O'Melveny & Myers to review alternative options for PREPA RSA and a revised schedule.
PR	57	Battle, Fernando	1/31/2020	0.1	\$ 917.00	\$ 91.70	Participate on call with D. Salinas (Quinn) to discuss PREPA RSA alternative options.
PR	57	Battle, Fernando	1/31/2020	0.1	\$ 917.00	\$ 91.70	Participate on call with O. Marrero (AAFAF) to discuss rate neutral options for PREPA RSA.
PR	201	Barrett, Dennis	1/31/2020	0.2	\$ 850.00	\$ 170.00	Participate on call with W. Everts (PJT) regarding status of negotiations with general obligation creditor group.
PR	202	Barrett, Dennis	1/31/2020	0.3	\$ 850.00	\$ 255.00	Participate in meeting with R. Valentin (PBA) and S. Llompert (ACG) regarding PBA creditor list litigation claims.
PR	202	Barrett, Dennis	1/31/2020	0.2	\$ 850.00	\$ 170.00	Correspond with S. Rinaldi (ACG) regarding how to handle certain creditors in the PBA creditor list.
PR	202	Llompert, Sofia	1/31/2020	0.3	\$ 366.00	\$ 109.80	Participate in meeting with R. Valentin (PBA) and D. Barrett (ACG) regarding PBA creditor list litigation claims.
PR	202	Llompert, Sofia	1/31/2020	1.6	\$ 366.00	\$ 585.60	Review and revise PBA creditor list to incorporate updated litigation claims.
PR	202	Llompert, Sofia	1/31/2020	1.4	\$ 366.00	\$ 512.40	Prepare PBA creditor list and creditor matrix filing packages.
PR	202	Llompert, Sofia	1/31/2020	1.3	\$ 366.00	\$ 475.80	Review and revise PBA creditor list and creditor matrix filing materials to incorporate financial exhibits.
PR	202	Llompert, Sofia	1/31/2020	1.2	\$ 366.00	\$ 439.20	Review and revise PBA creditor list notes to incorporate comments provided by R. Valentin (AAFAF).
PR	202	Llompert, Sofia	1/31/2020	0.8	\$ 366.00	\$ 292.80	Review and revise PBA creditor list and creditor matrix filing materials to incorporate comments provided by D. Barrett (ACG).
PR	202	Llompert, Sofia	1/31/2020	0.6	\$ 366.00	\$ 219.60	Prepare PBA litigation plaintiff list requested by R. Valentin (AAFAF).
PR	208	Feldman, Robert	1/31/2020	0.5	\$ 525.00	\$ 262.50	Participate on call with T. Ahlberg (Conway) regarding questions from Conway regarding HTA toll road model.
Subtotal - Fees				276.1		\$ 200,949.70	



Invoice Remittance

March 17, 2020

Omar Marrero
Executive Director
Puerto Rico Fiscal Agency and Financial Advisory Authority
Roberto Sanchez Vilella Government Center
De Diego Avenue, Stop 22
Santurce, Puerto Rico 00940

RE: THIRTY-SECOND (A) MONTHLY FEE STATEMENT OF ANKURA CONSULTING GROUP, LLC JANUARY 1, 2020 TO JANUARY 31, 2020

Dear Mr. Marrero,

Pursuant to the First Amended Order Setting Procedures for Interim Compensation and Reimbursement of Expenses of Professionals (docket #1715), please find enclosed the thirty-second (a) monthly fee statement of Ankura Consulting Group, LLC. The fee statement covers the period of January 1, 2020 through January 31, 2020.

Pursuant to the professional services agreement, **Contract number 2020-000040** between Puerto Rico Fiscal Agency and Financial Advisory Authority and Ankura Consulting Group, LLC effective August 1, 2019, we certify under penalty of nullity that no public servant of the Puerto Rico Fiscal Agency and Financial Advisory Authority, will derive or obtain any benefit or profit of any kind from the contractual relationship which is the basis of this invoice. If such benefit or profit exists, the required waiver has been obtained prior to entering into the Agreement. The only consideration to be received in exchange for the delivery of goods or for services provided is the agreed-upon price that has been negotiated with an authorized representative of the Puerto Rico Fiscal Agency and Financial Advisory Authority. The total amount shown on this invoice is true and correct. The services have been rendered, and no payment has been received.

If you have any questions do not hesitate to contact me directly.

Sincerely,

Fernando Batlle
Senior Managing Director
Enclosure



Invoice Remittance

Re: AAFAF Implementation Project

Professional Services from January 1, 2020 to January 31, 2020

Professional Services	\$213,790.25
Expenses	\$18,773.59
Total Amount Due	\$232,563.84

Please Remit Payment to:
Ankura Consulting Group, LLC
P.O. Box 74007043
Chicago, IL 60674-7043

Wire Payment to:
Bank of America
222 Broadway
New York, NY 10038
ABA Routing #: 026009593
ACH Routing #: 054001204
Account #: 226005697768
Bank Contact: Carolyn Banks
Bank Contact Phone #: (214) 965-3925

For additional assistance, please contact our Billing Department:
ankurainvoice@ankura.com



Invoice Summary

Re: AAFAF Implementation Project

Professional Services from January 1, 2020 to January 31, 2020

Professional	Title	Rate	Hours	Total
Beil, Rebecca	Senior Director	\$380.00	133.3	\$50,654.00
Boo, Jason	Managing Director	\$451.25	0.5	\$225.63
Cowherd, Kevin	Senior Managing Director	\$522.50	2.5	\$1,306.25
Edwards, Jessica	Senior Associate	\$308.75	54.5	\$16,826.88
Estrin, Vicki	Senior Managing Director	\$522.50	0.4	\$209.00
Ishak, Christine	Senior Director	\$380.00	20.4	\$7,752.00
Jandura, Daniel	Senior Director	\$380.00	1.3	\$494.00
Kennedy, Patrick	Associate	\$285.00	3.5	\$997.50
McAfee, Maggie	Director	\$195.00	115.5	\$22,522.50
Ruchman, Eileen	Senior Director	\$380.00	6	\$2,280.00
Stacy, Sean	Senior Director	\$380.00	67.5	\$25,650.00
Tabor, Ryan	Managing Director	\$451.25	43	\$19,403.75
Thacker, Michael	Senior Director	\$380.00	37.4	\$14,212.00
Yoshimura, Arren	Director	\$332.50	129.9	\$43,191.75
Total Hourly Fees			615.70	\$205,725.25
Subcontractor 1 ⁽¹⁾				\$8,065.00
Total Fees				\$213,790.25

(1) Invoices can be provided upon request



Invoice Summary

Expense Category	Billed Amount
Airfare/Railway	\$5,003.80
Lodging - PR	\$9,378.98
Lodging - US	\$0.00
Meals - PR	\$2,436.00
Meals - US	\$134.06
Other	\$0.00
Transportation - PR	\$1,223.04
Transportation - US	\$597.71
Other	\$0.00
TOTAL	\$18,773.59

Invoice Activity

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside - PR	10	Beil, Rebecca	1/3/2020	0.8	\$380.00	\$304.00	Participate in meeting with C. Gonzalez (ACG) to review DoE budget analysis request and determine next steps. (0.8)
Outside - PR	10	Beil, Rebecca	1/3/2020	1.2	\$380.00	\$456.00	Review details of FOMB request to prepare for discussion with C. Gonzales (ACG). (1.2)
PR	10	Beil, Rebecca	1/8/2020	0.3	\$380.00	\$114.00	Participate on telephone call with C. Gonzalez (ACG) and S. Stacy (ACG) to review meeting schedule and resource allocations for week of 1/6/2020. (0.3)
PR	10	Beil, Rebecca	1/8/2020	2	\$380.00	\$760.00	Plan approach to elicit December progress updates for the FY20 Implementation report. (2)
PR	10	Beil, Rebecca	1/8/2020	1.7	\$380.00	\$646.00	Plan next steps to providing FY21 budget assistance to PRDE. (1.7)
PR	10	Beil, Rebecca	1/8/2020	2	\$380.00	\$760.00	Prepare December 2019 implementation report of FY20 fiscal plan. (2)
PR	10	Beil, Rebecca	1/8/2020	2	\$380.00	\$760.00	Review PRDE budget assistance request and materials provided. (2)
PR	10	Beil, Rebecca	1/9/2020	2	\$380.00	\$760.00	Analyze General Fund information and input into PRDE FY21 budget summarizing and right sizing tool. (2)
PR	10	Beil, Rebecca	1/9/2020	0.8	\$380.00	\$304.00	Analyze program summaries of FY21 PRDE budget requests. (0.8)
PR	10	Beil, Rebecca	1/9/2020	0.9	\$380.00	\$342.00	Analyze Special Revenue Fund information and input into PRDE FY21 budget summarizing and right sizing tool. (0.9).
PR	10	Beil, Rebecca	1/9/2020	1.1	\$380.00	\$418.00	Participate in meeting with C. Gonzalez (ACG) and M. Lizardi (PRDE) to confirm next steps for completing FY21 PRDE budget forms and inputs for the presentation. (1.1)
PR	10	Beil, Rebecca	1/9/2020	1.8	\$380.00	\$684.00	Participate in working session with representatives from PRDE budget department to gather FY21 budget information. (1.8)
PR	10	Beil, Rebecca	1/9/2020	1.3	\$380.00	\$494.00	Perform quality control review of General Fund summary inputs and make corrections. (1.3)
PR	10	Beil, Rebecca	1/9/2020	0.6	\$380.00	\$228.00	Request additional inputs from program leads for FY21 PRDE budget analysis. (0.6)
PR	10	Beil, Rebecca	1/9/2020	1.1	\$380.00	\$418.00	Review budget information inputs from program leads and prepare tool to summarize information. (1.1)
PR	10	Beil, Rebecca	1/9/2020	0.9	\$380.00	\$342.00	Revise summary PRDE FY21 budget summarizing and right sizing tool. (0.9)
PR	10	Beil, Rebecca	1/10/2020	1.3	\$380.00	\$494.00	Create weekly PRDE status entry for week ending 10/10/2020. (1.3)
PR	10	Beil, Rebecca	1/10/2020	1.6	\$380.00	\$608.00	Develop approach for reducing FY21 PRDE budget request toward FOMB limits. (1.6)
PR	10	Beil, Rebecca	1/10/2020	2	\$380.00	\$760.00	Participate in meeting with C. Gonzalez (ASG), M. Lizardi (PRDE), and O. Guzman (PRDE) to present and align on next steps to close the FY21 PRDE budget shortfall. (2)
PR	10	Beil, Rebecca	1/10/2020	1.1	\$380.00	\$418.00	Prepare approach for PRDE FY21 budget shortfall presentation. (1.1)
PR	10	Beil, Rebecca	1/10/2020	2	\$380.00	\$760.00	Review and revise letter to PRDE budget analysts for eliciting additional input for FY21 budget. (2)
PR	10	Beil, Rebecca	1/13/2020	1.2	\$380.00	\$456.00	Analyze FY21 budget shortfall for inclusion in budget shortfall presentation. (1.2)
PR	10	Beil, Rebecca	1/13/2020	1.9	\$380.00	\$722.00	Develop FY21 PRDE budget presentation content. (1.9)
PR	10	Beil, Rebecca	1/13/2020	1.6	\$380.00	\$608.00	Develop FY21 PRDE budget presentation topics. (1.6)
PR	10	Beil, Rebecca	1/13/2020	0.9	\$380.00	\$342.00	Participate in working session with C. Gonzales to review FY21 PRDE budget presentation. (0.9)
PR	10	Beil, Rebecca	1/13/2020	1.4	\$380.00	\$532.00	Prepare plan to update PRDE FY20 Fiscal Plan Implementation report for December 2019. (1.4)
PR	10	Beil, Rebecca	1/13/2020	2	\$380.00	\$760.00	Review and revise FY21 PRDE budget presentation. (2)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
PR	10	Beil, Rebecca	1/13/2020	1.7	\$380.00	\$646.00	Revise FY21 PRDE budget spreadsheet from request for additional information. (1.7)
PR	10	Beil, Rebecca	1/14/2020	1.4	\$380.00	\$532.00	Analyze detailed headcount report for inclusion in PRDE FY20 Fiscal Plan Implementation report for December 2019. (1.4)
PR	10	Beil, Rebecca	1/14/2020	1.9	\$380.00	\$722.00	Participate in meeting with B. Bonilla (PRDE) and C. Gonzalez (ACG) to review December headcount data and headcount questions from the FOMB. (1.9)
PR	10	Beil, Rebecca	1/14/2020	0.6	\$380.00	\$228.00	Participate in meeting with J. Caban (PRDE) and C. Gonzalez (ACG) to discuss headcount questions from FOMB. (0.6)
PR	10	Beil, Rebecca	1/14/2020	1	\$380.00	\$380.00	Participate in meeting with O. Guzman (PRDE) and C. Gonzalez (ACG) to review FY21 PRDE budget shortfall presentation and determine next steps. (1)
PR	10	Beil, Rebecca	1/14/2020	0.9	\$380.00	\$342.00	Plan approach for attaining July - September 2019 headcount data. (0.9)
PR	10	Beil, Rebecca	1/14/2020	1.6	\$380.00	\$608.00	Prepare to discuss FY21 presentation and Excel template with PRDE leader. (1.6)
PR	10	Beil, Rebecca	1/14/2020	2	\$380.00	\$760.00	Review and revise overall PRDE FY20 Fiscal Plan Implementation report for December 2019 to ready it for review and approval. (2)
PR	10	Beil, Rebecca	1/14/2020	0.6	\$380.00	\$228.00	Update PRDE section of monthly AAFAF report for January 2020. (0.6)
PR	10	Beil, Rebecca	1/15/2020	2	\$380.00	\$760.00	Analyze differences in PRDE FY20 and FY21 budgets. (2)
PR	10	Beil, Rebecca	1/15/2020	0.7	\$380.00	\$266.00	Debrief with C. Gonzalez (ACG) following the meeting regarding proposing revisions to the PRDE fiscal plan. (0.7)
PR	10	Beil, Rebecca	1/15/2020	1.1	\$380.00	\$418.00	Participate in meeting with R. Maldonado (AAFAF), M. Galindo (AAFAF), and C. Gonzalez (ACG) to discuss proposing revisions to the PRDE fiscal plan. (1.1)
PR	10	Beil, Rebecca	1/15/2020	2	\$380.00	\$760.00	Perform quality control on PRDE FY20 and FY21 budget calculations. (2)
PR	10	Beil, Rebecca	1/15/2020	1.3	\$380.00	\$494.00	Prepare for meeting with PRDE Federal Affairs department to discuss Federal perspective on FY20 fiscal plan measures. (1.3)
PR	10	Beil, Rebecca	1/15/2020	1.1	\$380.00	\$418.00	Prepare for meeting with PRDE Planning leadership to discuss analyzing current FY20 fiscal plan measures. (1.1)
PR	10	Beil, Rebecca	1/15/2020	1.8	\$380.00	\$684.00	Revise FY20 and FY21 calculations in the PRDE budget template from quality control findings. (1.8)
PR	10	Beil, Rebecca	1/16/2020	2	\$380.00	\$760.00	Create questions and recommendations document for revisions to PRDE FY20 fiscal plan. (2)
PR	10	Beil, Rebecca	1/16/2020	0.9	\$380.00	\$342.00	Debrief after Planning and Federal Affairs meetings with C. Gonzalez (ACG) to review notes and confirm next steps for PRDE FY21 budget request and Fiscal Plan documentation. (0.9)
PR	10	Beil, Rebecca	1/16/2020	0.5	\$380.00	\$190.00	Participate in meeting with F. Martinez (PRDE) and C. Gonzalez (ACG) to discuss Federal guidelines and definitions related to PRDE FY21 fiscal plan. (0.5)
PR	10	Beil, Rebecca	1/16/2020	0.9	\$380.00	\$342.00	Participate in meeting with meeting with R. Maldonado (AAFAF) and C. Gonzalez (ACG) to review progress toward PRDE FY21 fiscal plan revision proposal. (0.9)
PR	10	Beil, Rebecca	1/16/2020	1.7	\$380.00	\$646.00	Participate in meeting with R. Del Valle (PRDE), L. López (PRDE), and C. Gonzalez (ACG) to review fiscal plan measure calculations and definitions for Planning. (1.7)
PR	10	Beil, Rebecca	1/16/2020	0.6	\$380.00	\$228.00	Participate in working session with S. Ortiz (PRDE) to correct PRDE FY21 Opex request. (0.6)
PR	10	Beil, Rebecca	1/16/2020	1.7	\$380.00	\$646.00	Review PRDE FY20 fiscal plan (1.7)
Outside - PR	10	Beil, Rebecca	1/17/2020	0.8	\$380.00	\$304.00	Create weekly PRDE status entry for week ending 10/17/2020. (.8)
PR	10	Beil, Rebecca	1/20/2020	0.5	\$380.00	\$190.00	Participate on telephone call with C. Gonzalez to receive updates from PRDE FY21 Fiscal Plan Revision Proposal meeting and plan next steps. (0.5)
PR	10	Beil, Rebecca	1/21/2020	1	\$380.00	\$380.00	Create new content for PRDE FY21 Fiscal Plan. (1)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
PR	10	Beil, Rebecca	1/21/2020	2	\$380.00	\$760.00	Develop content for non-personnel efficiencies section of the PRDE FY21 Fiscal Plan. (2)
PR	10	Beil, Rebecca	1/21/2020	1	\$380.00	\$380.00	Develop relevant content from the PRDE FY20 Fiscal Plan to leverage in the FY21 Fiscal Plan. (1)
PR	10	Beil, Rebecca	1/21/2020	1.4	\$380.00	\$532.00	Participate in meeting with D. Hernandez (PRDE) to determine correct calculations to use for personnel to student / school ratios. (1.4)
PR	10	Beil, Rebecca	1/21/2020	0.6	\$380.00	\$228.00	Participate in meeting with R. Maldonado (PRDE) to plan approach for proposing changes to the PRDE FY21 Fiscal Plan. (0.6)
PR	10	Beil, Rebecca	1/21/2020	0.5	\$380.00	\$190.00	Participate on telephone call with R. Tabor (ACG) regarding current state and next steps planned for the Education work stream and provide guidance related to agency interactions. (0.5)
PR	10	Beil, Rebecca	1/21/2020	2	\$380.00	\$760.00	Prepare outline for PRDE FY21 Fiscal Plan. (2)
PR	10	Beil, Rebecca	1/21/2020	2	\$380.00	\$760.00	Review PRDE FY20 Fiscal Plan (2)
PR	10	Beil, Rebecca	1/22/2020	2	\$380.00	\$760.00	Analyze articles sent from Academics for inclusion in the PRDE FY21 Fiscal Plan. (2)
PR	10	Beil, Rebecca	1/22/2020	2	\$380.00	\$760.00	Analyze Implementation KPIs for inclusion in the PRDE FY21 Fiscal Plan. (2)
PR	10	Beil, Rebecca	1/22/2020	2	\$380.00	\$760.00	Develop content for the curriculum reform section of the PRDE FY21 Fiscal Plan. (2)
PR	10	Beil, Rebecca	1/22/2020	2	\$380.00	\$760.00	Develop content for the introduction and summary sections of the PRDE FY21 Fiscal Plan. (2)
PR	10	Beil, Rebecca	1/22/2020	2	\$380.00	\$760.00	Develop content for the personnel efficiencies section of the PRDE FY21 Fiscal Plan. (2)
PR	10	Beil, Rebecca	1/22/2020	0.6	\$380.00	\$228.00	Participate in meeting with R. Maldonado (PRDE) to review progress and plan next steps on proposing changes for the PRDE FY21 Fiscal Plan. (0.6)
PR	10	Beil, Rebecca	1/22/2020	2	\$380.00	\$760.00	Review and revise FY21 proposed content for PRDE review. (2)
PR	10	Beil, Rebecca	1/23/2020	2	\$380.00	\$760.00	Revise PRDE FY21 Fiscal Plan with content from online research. (2)
PR	10	Beil, Rebecca	1/23/2020	2	\$380.00	\$760.00	Revise PRDE FY21 Fiscal Plan with feedback from colleagues. (2)
PR	10	Beil, Rebecca	1/23/2020	2	\$380.00	\$760.00	Revise PRDE FY21 Fiscal Plan with feedback from PRDE employees. (2)
Outside - PR	10	Beil, Rebecca	1/24/2020	2	\$380.00	\$760.00	Analyze Census Bureau data on state spend by enrollment. (2)
Outside - PR	10	Beil, Rebecca	1/24/2020	0.5	\$380.00	\$190.00	Plan remaining effort on the PRDE FY21 Fiscal Plan for week of 1/27/2020. (0.5)
Outside - PR	10	Beil, Rebecca	1/24/2020	0.5	\$380.00	\$190.00	Plan transition of Ankura work to PRDE for week of 1/27/2020. (0.5)
Outside - PR	10	Beil, Rebecca	1/24/2020	1.4	\$380.00	\$532.00	Review "Teachers and Pupil/Teacher Ratios" from The Condition of Education, for inclusion in the PRDE FY21 Fiscal Plan. (1.4)
PR	10	Beil, Rebecca	1/27/2020	1	\$380.00	\$380.00	Plan meetings for week of 1/27/2020. (1)
PR	10	Beil, Rebecca	1/28/2020	1.5	\$380.00	\$570.00	Analyze "Education Metrics" article for possible citations in PRDE FY21 Fiscal Plan. (1.5)
PR	10	Beil, Rebecca	1/28/2020	2	\$380.00	\$760.00	Analyze census data on cost per student and compare PRDE costs to those in the states. (2)
PR	10	Beil, Rebecca	1/28/2020	0.5	\$380.00	\$190.00	Participate on telephone call with R. Tabor (ACG) to assess PRDE transition and plan future work stream engagement. (0.5)
PR	10	Beil, Rebecca	1/28/2020	2	\$380.00	\$760.00	Review and revise PRDE FY21 Fiscal Plan proposal. (2)
PR	10	Beil, Rebecca	1/28/2020	2	\$380.00	\$760.00	Review PRDE ratio measures and compare to Fiscal Plan targets. (2)
PR	10	Beil, Rebecca	1/29/2020	1.2	\$380.00	\$456.00	Document pending review and next steps with the PRDE FY21 Fiscal Plan. (1.2)
PR	10	Beil, Rebecca	1/29/2020	1.9	\$380.00	\$722.00	Participate in meeting with C. Gonzalez (ACG) to review the PRDE FY21 Plan. (1.9)
PR	10	Beil, Rebecca	1/29/2020	2	\$380.00	\$760.00	Participate in meeting with D. Hernandez (PRDE) to review Academic sections of the PRDE FY21 Fiscal Plan. (2)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
PR	10	Beil, Rebecca	1/29/2020	1.3	\$380.00	\$494.00	Plan transition of Ankura work to R. Maldonado (PRDE). (1.3)
PR	10	Beil, Rebecca	1/29/2020	2	\$380.00	\$760.00	Prepare PRDE FY21 Fiscal Plan proposal for review with Academics and HR. (2)
PR	10	Beil, Rebecca	1/29/2020	2	\$380.00	\$760.00	Revise PRDE FY21 Fiscal Plan with inputs from Academics. (2)
PR	10	Beil, Rebecca	1/29/2020	1.1	\$380.00	\$418.00	Revise the PRDE FY21 Fiscal Plan with feedback from colleagues. (1.1)
PR	10	Beil, Rebecca	1/30/2020	2	\$380.00	\$760.00	Participate in meeting F. DeJesus (PRDE), B. Bonilla (PRDE), and N. Jiménez (PRDE) to review and elicit feedback on the PRDE FY21 Fiscal Plan from HR (2)
PR	10	Beil, Rebecca	1/30/2020	2	\$380.00	\$760.00	Participate in meeting with F. DeJesus (PRDE) to review the PRDE FY21 Fiscal Plan in preparation of HR meeting. (2)
PR	10	Beil, Rebecca	1/30/2020	1	\$380.00	\$380.00	Prepare PRDE FY21 Fiscal Plan for review with HR. (1)
PR	10	Beil, Rebecca	1/30/2020	1	\$380.00	\$380.00	Revise the PRDE FY21 Fiscal Plan with inputs from HR. (1)
Outside - PR	10	Beil, Rebecca	1/31/2020	1	\$380.00	\$380.00	Create weekly PRDE status entry for week ending 1/31/2020. (1)
Outside - PR	10	Beil, Rebecca	1/31/2020	1	\$380.00	\$380.00	Prepare final transition of PRDE effort to Sub Secretary. (1)
Outside - PR	10	Beil, Rebecca	1/31/2020	2	\$380.00	\$760.00	Review and revise the PRDE FY20 Fiscal Plan Implementation report for December 2019. (2)
Outside - PR	10	Beil, Rebecca	1/31/2020	0.5	\$380.00	\$190.00	Review PRDE FY21 Fiscal Plan implementation planning document (.5)
Outside - PR	10	Boo, Jason	1/9/2020	0.5	\$451.25	\$225.63	Participate on telephone call with S. Stacy (ACG) to develop outline for PRITS funding presentation to Governor Vazquez. (0.5)
Outside - PR	20	Cowherd, Kevin	1/15/2020	1	\$522.50	\$522.50	Prepare and review AAFAF report and determine resource allocation for Ankura team to support agency cost-savings. (1.0)
Outside - PR	20	Cowherd, Kevin	1/21/2020	0.5	\$522.50	\$261.25	Participate in meeting with R. Tabor (ACG) regarding all Ankura work streams and priority adjustments communicated by leadership of AAFAF. (0.5).
Outside - PR	20	Cowherd, Kevin	1/21/2020	1	\$522.50	\$522.50	Prepare C. Ishak for AAFAF project work providing direction on engaging with Gaming, PRITS and Environment. (1)
Outside - PR	20	Edwards, Jessica	1/3/2020	0.7	\$308.75	\$216.13	Prepare and review of communication to Department of Health Hospital Leadership and transition of key documents. (0.7)
Outside - PR	20	Edwards, Jessica	1/6/2020	0.1	\$308.75	\$30.88	Participate in a meeting with R. Tabor (ACG) regarding time line, trailing evaluation, score card and communication plan and evaluation template for RFP RCM demos. (0.1)
Outside - PR	20	Edwards, Jessica	1/6/2020	1	\$308.75	\$308.75	Plan RFP Revenue Cycle proponent selection process details including timeline, internal selection team training, scorecard for evaluation and communication plan with D. Jandura (ACG) for DOH Revenue Cycle work stream. (1)
Outside - PR	20	Edwards, Jessica	1/7/2020	3	\$308.75	\$926.25	Prepare Demonstration Documents for ASEM / AAFAF Demonstration Session Component for RCM RFP. (3)
Outside - PR	20	Edwards, Jessica	1/8/2020	5	\$308.75	\$1,543.75	Prepare key documents for demonstration session for ASEM/ AAFAF RCM RFP. (5)
Outside - PR	20	Edwards, Jessica	1/9/2020	6	\$308.75	\$1,852.50	Document Solution Demonstration Preparation for ASEM RCM RFP. (6)
Outside - PR	20	Edwards, Jessica	1/10/2020	5	\$308.75	\$1,543.75	Prepare Solution Demonstration Key Documents for ASEM RCM RFP. (5)
Outside - PR	20	Edwards, Jessica	1/13/2020	3	\$308.75	\$926.25	Prepare ASEM RCM RFP key documents for next steps and meetings the week of 01/13/2020 (3)
Outside - PR	20	Edwards, Jessica	1/14/2020	0.5	\$308.75	\$154.38	Update Monthly Engagement Overview regarding DOH initiatives in preparation for meeting with AAFAF leadership. (0.5)
Outside - PR	20	Edwards, Jessica	1/17/2020	0.5	\$308.75	\$154.38	Participate in meeting with R. Tabor (ACG) regarding meetings with leadership of AAFAF the week of 01/13/20 and next steps with ASEM RCM RFP. (0.5)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside - PR	20	Edwards, Jessica	1/20/2020	0.5	\$308.75	\$154.38	Participate in meeting with R. Tabor (ACG) regarding ASEM RCM next steps and deliverables requiring activity during the week of 1/20/2020. (0.5)
Outside - PR	20	Edwards, Jessica	1/20/2020	3.5	\$308.75	\$1,080.63	Prepare documents with key contract considerations and next steps for implementation transition planning / SLAS for ASEM/UDH new RCM vendor contract. (3.5)
Outside - PR	20	Edwards, Jessica	1/21/2020	3	\$308.75	\$926.25	Prepare ASEM RCM key documents for next phase. (3)
Outside - PR	20	Edwards, Jessica	1/22/2020	5.5	\$308.75	\$1,698.13	Prepare key documents for next phase of ASEM RCM Implementation. (5.5)
Outside - PR	10	Edwards, Jessica	1/22/2020	2	\$308.75	\$617.50	Review Fiscal Plan for Department of Education in preparation for updated plan for FY21. (2)
Outside - PR	20	Edwards, Jessica	1/23/2020	1.2	\$308.75	\$370.50	Participate in meeting with R. Tabor (ACG) to review ASEM RCM deliverables prepared to inform vendor contracting and key next steps for implementation planning of the new RCM vendor. (1.2)
Outside - PR	20	Edwards, Jessica	1/23/2020	5	\$308.75	\$1,543.75	Prepare key documents for next phase of ASEM RCM RFP implementation process. (5.0)
Outside - PR	10	Edwards, Jessica	1/23/2020	1	\$308.75	\$308.75	Review Department of Education Fiscal plan in preparation of FY21 revisions. (1)
Outside - PR	20	Edwards, Jessica	1/24/2020	4	\$308.75	\$1,235.00	Prepare documents for next phase of ASEM RCM RFP implementation process. (4)
Outside - PR	20	Edwards, Jessica	1/27/2020	4	\$308.75	\$1,235.00	Prepare documents to support ASEM vendor implementation and transition. (4)
Outside - PR	20	Estrin, Vicki	1/2/2020	0.4	\$522.50	\$209.00	Review and revise ASEM/UDH RCM RFP vendor evaluation questions and demonstration script. (0.4)
Outside - PR	10	Ishak, Christine	1/17/2020	0.6	\$380.00	\$228.00	Participate on telephone call with C. Gonzalez (ACG) and S. Stacy (ACG) to develop content for PRITS cloud implementation presentation. (0.6)
Outside - PR	10	Ishak, Christine	1/17/2020	0.7	\$380.00	\$266.00	Review PRITS presentation covering their business case, funding & scope request related to the their strategic initiatives. (0.7)
Outside - PR	10	Ishak, Christine	1/20/2020	2.1	\$380.00	\$798.00	Develop outline for PRITS Cloud Implementation presentation. (2.1)
Outside - PR	10	Ishak, Christine	1/21/2020	0.5	\$380.00	\$190.00	Participate on telephone call with S. Stacy (ACG) to review content for PRITS cloud implementation presentation. (0.5)
Outside - PR	10	Ishak, Christine	1/22/2020	1.6	\$380.00	\$608.00	Continue to develop outline for PRITS Cloud Implementation presentation. (1.6)
Outside - PR	10	Ishak, Christine	1/22/2020	0.5	\$380.00	\$190.00	Participate on telephone call with S. Stacy (ACG), C. Gonzalez, and A. Yoshimura (ACG) to debrief OGP meeting and align on Gaming Commission priority items. (0.5)
Outside - PR	10	Ishak, Christine	1/23/2020	0.4	\$380.00	\$152.00	Participate on telephone call with A. Yoshimura (ACG) to discuss logistics for meetings with AAFAF leadership the week of 1/27/2020. (0.4)
Outside - PR	10	Ishak, Christine	1/24/2020	1.1	\$380.00	\$418.00	Participate on telephone call with S. Stacy (ACG) to review and analyze project implementation plans for PRITS and Gaming Commission. (1.1)
PR	10	Ishak, Christine	1/28/2020	1.1	\$380.00	\$418.00	Analyze DRNA Status Update and DRNA Organization Structure reports to develop high level presentation for the incoming DRNA secretary. (1.1)
PR	10	Ishak, Christine	1/28/2020	1.6	\$380.00	\$608.00	Analyze Environment Consolidation Workplan report to develop high level presentation for the incoming DRNA secretary. (1.6)
PR	10	Ishak, Christine	1/28/2020	1.7	\$380.00	\$646.00	Prepare presentation materials to brief new incoming DRNA secretary on the Environment Consolidation Workplan. (1.7)
PR	10	Ishak, Christine	1/29/2020	1.6	\$380.00	\$608.00	Analyze DNER Consolidation Workplan to gather completion metrics for transition presentation materials. (1.6)
PR	10	Ishak, Christine	1/29/2020	1.1	\$380.00	\$418.00	Analyze DNER EQB and SWA Organization structure documentation sent by S. Stacey (AGC) to prepare for meeting with S. Acosta (DNER). (1.1)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
PR	10	Ishak, Christine	1/29/2020	1.2	\$380.00	\$456.00	Continue to prepare presentation materials for Environment in preparation to brief for new incoming DNER secretary. (1.2)
PR	10	Ishak, Christine	1/29/2020	0.4	\$380.00	\$152.00	Participate in meeting with Maria Galindo (AAFAF) to discuss how to move forward regarding PRITS pending requests. (0.4)
PR	10	Ishak, Christine	1/29/2020	0.4	\$380.00	\$152.00	Participate on telephone call with R. Tabor (ACG) to discuss implementation activities related to PRITS, Gaming, and Environment. (0.4)
PR	10	Ishak, Christine	1/29/2020	0.4	\$380.00	\$152.00	Participate on telephone call with S. Stacy (ACG) to develop content for Environment consolidation status overview. (0.4)
PR	10	Ishak, Christine	1/29/2020	0.9	\$380.00	\$342.00	Review at a high level, Law 171 (Plan de Reorganización del Departamento de Recursos Naturales y Ambientales de 2018) in preparation for meeting with incoming DNER Secretary. (0.9)
PR	10	Ishak, Christine	1/30/2020	0.5	\$380.00	\$190.00	Participate in meeting with R. Tabor (ACG) to discuss implementation activities related to PRITS, Gaming, and Environment. (0.5)
PR	10	Ishak, Christine	1/30/2020	0.9	\$380.00	\$342.00	Participate in meeting with S. Acosta (DRNA) and C. Gonzales (ACG) to discuss next steps on moving ePermit and Organization structure deliverables. (0.9)
PR	10	Ishak, Christine	1/30/2020	0.5	\$380.00	\$190.00	Participate on telephone call with S. Stacy (ACG) to update content for Environment consolidation status overview. (0.5)
PR	10	Ishak, Christine	1/30/2020	0.6	\$380.00	\$228.00	Prepare for meeting with DRNA by compiling questions and reviewing transition plan details. (0.6)
Outside - PR	20	Jandura, Daniel	1/3/2020	0.3	\$380.00	\$114.00	Review and plan distribution of final deliverable documents to DOH Supply Chain and Revenue Cycle work stream. (0.3)
Outside - PR	20	Jandura, Daniel	1/6/2020	1	\$380.00	\$380.00	Plan RFP Revenue Cycle proponent selection process details including timeline, internal selection team training, scorecard for evaluation and communication plan with J. Edwards (ACG) for DOH Revenue Cycle work stream. (1)
Outside - PR	10	Kennedy, Patrick	1/8/2020	1.5	\$285.00	\$427.50	Prepare implementation project invoice for December 2019. (1.5)
Outside - PR	10	Kennedy, Patrick	1/8/2020	2	\$285.00	\$570.00	Prepare implementation project invoice for December 2019. (2)
Outside - PR	10	McAfee, Maggie	1/2/2020	1.7	\$195.00	\$331.50	Finalize implementation project invoice for November 2019. (1.7)
Outside - PR	10	McAfee, Maggie	1/2/2020	1	\$195.00	\$195.00	Prepare implementation project invoice for November 2019. (1)
Outside - PR	10	McAfee, Maggie	1/3/2020	1.3	\$195.00	\$253.50	Finalize implementation project invoice for November 2019. (1.3)
Outside - PR	10	McAfee, Maggie	1/6/2020	1.4	\$195.00	\$273.00	Prepare phase 10 labor codes for December 2019 fee estimate. (1.4)
Outside - PR	10	McAfee, Maggie	1/6/2020	1.6	\$195.00	\$312.00	Prepare phase 10 labor codes for December 2019 fee estimate. (1.6)
Outside - PR	10	McAfee, Maggie	1/7/2020	1	\$195.00	\$195.00	Prepare phase 10 labor codes for December 2019 fee estimate. (1)
Outside - PR	10	McAfee, Maggie	1/7/2020	2	\$195.00	\$390.00	Prepare phase 20 labor codes for December 2019 fee estimate. (2)
Outside - PR	10	McAfee, Maggie	1/8/2020	1.6	\$195.00	\$312.00	Prepare phase 20 labor codes for December 2019 fee estimate. (1.6)
Outside - PR	10	McAfee, Maggie	1/8/2020	1.9	\$195.00	\$370.50	Prepare phase 20 labor codes for December 2019 fee estimate. (1.9)
Outside - PR	10	McAfee, Maggie	1/9/2020	1.7	\$195.00	\$331.50	Review phase 10 labor codes for December 2019 fee estimate. (1.7)
Outside - PR	10	McAfee, Maggie	1/9/2020	1.5	\$195.00	\$292.50	Review phase 20 labor codes for December 2019 fee estimate. (1.5)
Outside - PR	10	McAfee, Maggie	1/9/2020	1.3	\$195.00	\$253.50	Revise phase 10 labor codes for December 2019 fee estimate. (1.3)
Outside - PR	10	McAfee, Maggie	1/10/2020	1.8	\$195.00	\$351.00	Review phase 10 labor codes for December 2019 fee estimate. (1.8)
Outside - PR	10	McAfee, Maggie	1/10/2020	1.2	\$195.00	\$234.00	Review phase 20 labor codes for December 2019 fee estimate. (1.2)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside - PR	10	McAfee, Maggie	1/10/2020	2	\$195.00	\$390.00	Review phase 20 labor codes for December 2019 fee estimate. (2)
Outside - PR	10	McAfee, Maggie	1/10/2020	2	\$195.00	\$390.00	Revise phase 10 labor codes for December 2019 fee estimate. (2)
Outside - PR	10	McAfee, Maggie	1/11/2020	2	\$195.00	\$390.00	Review phase 20 labor codes for December 2019 fee estimate. (2)
Outside - PR	10	McAfee, Maggie	1/13/2020	1.6	\$195.00	\$312.00	Revise phase 10 labor codes for November 2019 fee estimate. (2)
Outside - PR	10	McAfee, Maggie	1/13/2020	2.4	\$195.00	\$468.00	Revise phase 10 labor codes for November 2019 fee estimate. (2)
Outside - PR	10	McAfee, Maggie	1/14/2020	2	\$195.00	\$390.00	Continue to revise phase 10 labor codes for December 2019 fee estimate. (2)
Outside - PR	10	McAfee, Maggie	1/14/2020	2	\$195.00	\$390.00	Continue to revise phase 20 labor codes for December 2019 fee estimate. (2)
Outside - PR	10	McAfee, Maggie	1/15/2020	1.6	\$195.00	\$312.00	Continue to revise phase 10 labor codes for December 2019 fee estimate. (1.6)
Outside - PR	10	McAfee, Maggie	1/15/2020	1.9	\$195.00	\$370.50	Continue to revise phase 20 labor codes for December 2019 fee estimate. (1.9)
Outside - PR	10	McAfee, Maggie	1/15/2020	2	\$195.00	\$390.00	Finalize phase 10 labor codes for December 2019 fee estimate. (2)
Outside - PR	10	McAfee, Maggie	1/16/2020	1.2	\$195.00	\$234.00	Finalize phase 10 labor codes for December 2019 fee estimate. (1.2)
Outside - PR	10	McAfee, Maggie	1/16/2020	1.5	\$195.00	\$292.50	Finalize phase 10 labor codes for December 2019 fee estimate. (1.5)
Outside - PR	10	McAfee, Maggie	1/16/2020	1.5	\$195.00	\$292.50	Finalize phase 20 labor codes for December 2019 fee estimate. (1.5)
Outside - PR	10	McAfee, Maggie	1/16/2020	1.8	\$195.00	\$351.00	Finalize phase 20 labor codes for December 2019 fee estimate. (1.8)
Outside - PR	10	McAfee, Maggie	1/16/2020	2	\$195.00	\$390.00	Finalize phase 20 labor codes for December 2019 fee estimate. (2)
Outside - PR	10	McAfee, Maggie	1/17/2020	1.6	\$195.00	\$312.00	Prepare December 2019 expenses for Phase 10. (1.6)
Outside - PR	10	McAfee, Maggie	1/17/2020	1.9	\$195.00	\$370.50	Prepare December 2019 expenses for Phase 10. (1.9)
Outside - PR	10	McAfee, Maggie	1/17/2020	2	\$195.00	\$390.00	Prepare December 2019 expenses for Phase 20. (2)
Outside - PR	10	McAfee, Maggie	1/18/2020	1.5	\$195.00	\$292.50	Continue to prepare December 2019 expenses for Phase 10. (1.5)
Outside - PR	10	McAfee, Maggie	1/18/2020	1.5	\$195.00	\$292.50	Prepare December 2019 expenses for Phase 20. (1.5)
Outside - PR	10	McAfee, Maggie	1/20/2020	1	\$195.00	\$195.00	Continue to prepare December 2019 expenses for Phase 10. (1)
Outside - PR	10	McAfee, Maggie	1/20/2020	1.2	\$195.00	\$234.00	Continue to prepare December 2019 expenses for Phase 10. (1.2)
Outside - PR	10	McAfee, Maggie	1/20/2020	1.7	\$195.00	\$331.50	Continue to prepare December 2019 expenses for Phase 20. (1.7)
Outside - PR	10	McAfee, Maggie	1/20/2020	1.8	\$195.00	\$351.00	Continue to prepare December 2019 expenses for Phase 20. (1.8)
Outside - PR	10	McAfee, Maggie	1/21/2020	1.8	\$195.00	\$351.00	Continue to prepare December 2019 expenses for Phase 10. (1.8)
Outside - PR	10	McAfee, Maggie	1/22/2020	0.5	\$195.00	\$97.50	Continue to prepare December 2019 expenses for Phase 20. (0.5)
Outside - PR	10	McAfee, Maggie	1/22/2020	1.5	\$195.00	\$292.50	Continue to prepare December 2019 expenses for Phase 20. (1.5)
Outside - PR	10	McAfee, Maggie	1/22/2020	1	\$195.00	\$195.00	Review December 2019 expenses for Phase 10. (1)
Outside - PR	10	McAfee, Maggie	1/22/2020	2	\$195.00	\$390.00	Review December 2019 expenses for Phase 20. (2)
Outside - PR	10	McAfee, Maggie	1/22/2020	2	\$195.00	\$390.00	Revise December 2019 expenses for Phase 10. (2)
Outside - PR	10	McAfee, Maggie	1/22/2020	1.8	\$195.00	\$351.00	Revise December 2019 expenses for Phase 20. (2)
Outside - PR	10	McAfee, Maggie	1/23/2020	1.7	\$195.00	\$331.50	Review December 2019 expenses for Phase 10. (1.5)
Outside - PR	10	McAfee, Maggie	1/23/2020	1.9	\$195.00	\$370.50	Review December 2019 expenses for Phase 20. (2)
Outside - PR	10	McAfee, Maggie	1/23/2020	2	\$195.00	\$390.00	Revise December 2019 expenses for Phase 10. (2)
Outside - PR	10	McAfee, Maggie	1/24/2020	1.5	\$195.00	\$292.50	Finalize phase 10 expenses for December 2019 fee estimate. (1.5)
Outside - PR	10	McAfee, Maggie	1/24/2020	1.8	\$195.00	\$351.00	Finalize phase 10 expenses for December 2019 fee estimate. (1.8)
Outside - PR	10	McAfee, Maggie	1/24/2020	1.7	\$195.00	\$331.50	Finalize phase 20 expenses for December 2019 fee estimate. (1.7)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside - PR	10	McAfee, Maggie	1/24/2020	2	\$195.00	\$390.00	Finalize phase 20 expenses for December 2019 fee estimate. (2)
Outside - PR	10	McAfee, Maggie	1/24/2020	1.6	\$195.00	\$312.00	Revise December 2019 expenses for Phase 20. (1.5)
Outside - PR	10	McAfee, Maggie	1/27/2020	1.6	\$195.00	\$312.00	Finalize phase 10 expenses for December 2019 fee estimate. (1.6)
Outside - PR	10	McAfee, Maggie	1/27/2020	1.9	\$195.00	\$370.50	Finalize phase 10 expenses for December 2019 fee estimate. (1.9)
Outside - PR	10	McAfee, Maggie	1/27/2020	2	\$195.00	\$390.00	Finalize phase 20 expenses for December 2019 fee estimate. (2)
Outside - PR	10	McAfee, Maggie	1/28/2020	1.8	\$195.00	\$351.00	Finalize phase 20 expenses for December 2019 fee estimate. (1.8)
Outside - PR	10	McAfee, Maggie	1/28/2020	1.7	\$195.00	\$331.50	Perform quality control review of phase 10 labor codes for December 2019 fee estimate. (1.7)
Outside - PR	10	McAfee, Maggie	1/28/2020	2	\$195.00	\$390.00	Perform quality control review of phase 20 labor codes for December 2019 fee estimate. (2)
Outside - PR	10	McAfee, Maggie	1/29/2020	2	\$195.00	\$390.00	Perform quality control review of phase 10 labor codes for December 2019 fee estimate. (2)
Outside - PR	10	McAfee, Maggie	1/29/2020	2	\$195.00	\$390.00	Perform quality control review of phase 20 labor codes for December 2019 fee estimate. (2)
Outside - PR	10	McAfee, Maggie	1/29/2020	1.6	\$195.00	\$312.00	Review phase 20 labor codes for December 2019 fee estimate. (1.6)
Outside - PR	10	McAfee, Maggie	1/29/2020	1.4	\$195.00	\$273.00	Revise phase 10 labor codes for December 2019 fee estimate. (1.4)
Outside - PR	10	McAfee, Maggie	1/30/2020	0.8	\$195.00	\$156.00	Finalize implementation project invoice for December 2019. (0.8)
Outside - PR	10	McAfee, Maggie	1/30/2020	1.7	\$195.00	\$331.50	Finalize implementation project invoice for December 2019. (1.7)
Outside - PR	10	McAfee, Maggie	1/30/2020	1.9	\$195.00	\$370.50	Finalize implementation project invoice for December 2019. (1.9)
Outside - PR	10	McAfee, Maggie	1/30/2020	2	\$195.00	\$390.00	Finalize implementation project invoice for December 2019. (2)
Outside - PR	10	McAfee, Maggie	1/31/2020	1.6	\$195.00	\$312.00	Finalize implementation project invoice for December 2019. (1.6)
Outside - PR	10	McAfee, Maggie	1/31/2020	2	\$195.00	\$390.00	Finalize implementation project invoice for December 2019. (2)
Outside - PR	10	Ruchman, Eileen	1/30/2020	3	\$380.00	\$1,140.00	Review revised draft and prepared questions for the Fiscal Plan for Department of Education in preparation for updated plan for FY21. (3)
Outside - PR	10	Ruchman, Eileen	1/31/2020	3	\$380.00	\$1,140.00	Review revised draft and prepared questions for the Fiscal Plan for Department of Education in preparation for updated plan for FY21. (3)
PR	10	Sean Stacy	1/6/2020	1.2	\$380.00	\$456.00	Analyze Innovation Group Sports Betting Market Size report to benchmark revenue projections for development of Gaming Commission financial model. (1.2)
PR	10	Sean Stacy	1/6/2020	0.8	\$380.00	\$304.00	Develop and send communications to coordinate meetings for week of 1/6/20/20 with PRITS, Environment, and Gaming Commission. (0.8)
PR	10	Sean Stacy	1/6/2020	0.9	\$380.00	\$342.00	Develop presentation outline for Gaming Commission implementation and funding requirements. (0.9)
PR	10	Sean Stacy	1/6/2020	0.3	\$380.00	\$114.00	Participate on telephone call with A. Yoshimura (ACG) to discuss priority items for the Gaming Commission implementation. (0.3)
PR	10	Sean Stacy	1/6/2020	1.2	\$380.00	\$456.00	Review and update Gaming Commission Implementation plan for January priorities and deliverables. (1.2)
PR	10	Sean Stacy	1/7/2020	1.7	\$380.00	\$646.00	Analyze Environment roster data to reconcile headcount data against organization structure employee classification file. (1.7)
PR	10	Sean Stacy	1/7/2020	2.2	\$380.00	\$836.00	Develop employee separations savings data for Environment AAFAF reporting July 2019 - December 2019. (2.2)
PR	10	Sean Stacy	1/7/2020	0.6	\$380.00	\$228.00	Participate on telephone call with A. Yoshimura (ACG) to review AIDH Video Game System regulations and evaluate differences with Law 257 machine regulations. (0.6)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
PR	10	Sean Stacy	1/7/2020	0.7	\$380.00	\$266.00	Perform quality control and review of Gaming Commission 257-SVJ comparison study. (0.7)
PR	10	Sean Stacy	1/7/2020	0.6	\$380.00	\$228.00	Prepare and send communications to Environment associates to gather updated reporting data for January 2020 AAFAF implementation report. (0.6)
PR	10	Sean Stacy	1/8/2020	0.6	\$380.00	\$228.00	Debrief from DNER Organization Structure development meeting to prioritize action items and document next steps. (.6)
PR	10	Sean Stacy	1/8/2020	0.5	\$380.00	\$190.00	Develop and send communications to coordinate meetings for week of 1/6/2020 with Environment and Gaming Commission following earthquake. (0.5)
PR	10	Sean Stacy	1/8/2020	2.8	\$380.00	\$1,064.00	Develop presentation for OGP to document proposed process for migration of Gaming Commission employees to new structure, set up chart of accounts, and fund new structure. (2.8)
PR	10	Sean Stacy	1/8/2020	1.5	\$380.00	\$570.00	Participate in meeting with S. Acosta (DNER), A. Otero (DNER) and C. Gonzalez (ACG) to review updates to OATRH employee classification file specific to HR and Legal departments. (1.5)
PR	10	Sean Stacy	1/8/2020	0.7	\$380.00	\$266.00	Participate on telephone call with A. Yoshimura (ACG) to prepare agenda for 1/9/2020 Gaming Commission working session and review employee migration process documentation. (0.7)
PR	10	Sean Stacy	1/8/2020	0.3	\$380.00	\$114.00	Participate on telephone call with C. Gonzalez (ACG) and R. Beil (ACG) to review meeting schedule and resource allocations for week of 1/6/2020. (0.3)
PR	10	Sean Stacy	1/8/2020	0.7	\$380.00	\$266.00	Prepare for 1/8/2020 Environment Organization Structure Development meeting. (0.7)
PR	10	Sean Stacy	1/9/2020	0.8	\$380.00	\$304.00	Debrief from Gaming Commission implementation meeting to prioritize action items and document next steps. (.8)
PR	10	Sean Stacy	1/9/2020	1.2	\$380.00	\$456.00	Develop agenda and presentation materials for 1/9/2020 PRITS implementation meeting. (1.2)
PR	10	Sean Stacy	1/9/2020	0.8	\$380.00	\$304.00	Finalize agenda and presentation materials for 1/9/2020 Gaming Commission working session. (0.8)
PR	10	Sean Stacy	1/9/2020	2	\$380.00	\$760.00	Participate in meeting regarding Gaming Commission implementation with J. Maymo (Gaming), Z. Torres (Gaming), representatives from AIDH, representatives from Puerto Rico Tourism Company, representatives from V2A consulting, A. Yoshimura (ACG) and C. Gonzalez (ACG) to review reapportionment draft and develop funding request process. (2)
PR	10	Sean Stacy	1/9/2020	0.8	\$380.00	\$304.00	Participate on telephone call with A. Yoshimura (ACG) to develop assumptions for gaming commission payback model. (0.8)
PR	10	Sean Stacy	1/9/2020	0.4	\$380.00	\$152.00	Participate on telephone call with G. Ripoll (PRITS) to discuss funding presentation for Governor Vazquez. (0.4)
PR	10	Sean Stacy	1/9/2020	0.5	\$380.00	\$190.00	Participate on telephone call with J. Boo (ACG) to develop outline for PRITS funding presentation to Governor Vazquez. (0.5)
PR	10	Sean Stacy	1/9/2020	0.6	\$380.00	\$228.00	Prepare for 1/9/2020 Gaming Commission meeting to review and finalize financial impact analysis and discuss required legislative amendments. (0.6)
PR	10	Sean Stacy	1/9/2020	0.5	\$380.00	\$190.00	Prepare for 1/9/2020 PRITS Implementation meeting to discuss draft funding presentation to be prepared for Governor Vazquez. (0.5)
PR	10	Sean Stacy	1/10/2020	0.3	\$380.00	\$114.00	Participate on telephone call with A. Yoshimura (ACG) to finalize financial flow model draft to send to Gaming Commission and V2A. (0.3)
PR	10	Sean Stacy	1/10/2020	1.6	\$380.00	\$608.00	Perform quality control and review of Gaming Commission capital model and payback analysis. (1.6)
PR	10	Sean Stacy	1/10/2020	1.4	\$380.00	\$532.00	Update Gaming Implementation project plan and distribute team assignments for reapportionment, agency capitalization, and personnel transfers. (1.4)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside - PR	10	Sean Stacy	1/11/2020	1.7	\$380.00	\$646.00	Analyze PRITS FY20/21 initiatives to develop benefit and risk statements as inputs to funding presentation for Governor Vazquez. (1.7)
Outside - PR	10	Sean Stacy	1/11/2020	1.9	\$380.00	\$722.00	Develop PRITS funding and scope presentation for review with Governor Vazquez to provide background and benefits analysis on key PRITS initiatives. (1.9)
Outside - PR	10	Sean Stacy	1/11/2020	0.6	\$380.00	\$228.00	Prepare AAFAF Status report draft for week ending 1/10/2020. (0.6)
Outside - PR	10	Sean Stacy	1/13/2020	0.4	\$380.00	\$152.00	Finalize and distribute AAFAF status report for week ending 1/10/2020. (0.4)
Outside - PR	10	Sean Stacy	1/13/2020	2.6	\$380.00	\$988.00	Finalize PRITS funding and scope presentation for review with Governor Vazquez to provide background and benefits analysis on key PRITS initiatives. (2.6)
Outside - PR	10	Sean Stacy	1/13/2020	2.8	\$380.00	\$1,064.00	Initiate development of Digital Working Group status reporting framework to equip PRITS with tools for monitoring key technology projects. (2.8)
Outside - PR	10	Sean Stacy	1/13/2020	0.6	\$380.00	\$228.00	Prepare and distribute communications to Gaming, PRITS, and Environment to confirm meeting plan and schedule for week of 1/13/2020. (0.6)
Outside - PR	10	Sean Stacy	1/13/2020	0.5	\$380.00	\$190.00	Update Environment FOMB reporting template with year to date employee separation savings. (0.5)
Outside - PR	10	Sean Stacy	1/14/2020	1.2	\$380.00	\$456.00	Develop background information for Gaming Commission sports betting job descriptions. (1.2)
Outside - PR	10	Sean Stacy	1/14/2020	1.7	\$380.00	\$646.00	Develop PRITS Project Charter Template for Digital Working Group project managers to use in oversight of ERP, Time & Attendance, Grants Management, HRMS, and Procurement. (1.7)
Outside - PR	10	Sean Stacy	1/14/2020	0.7	\$380.00	\$266.00	Develop PRITS Project Status Reporting Template for Digital Working Group project managers to use in oversight of ERP, Time & Attendance, Grants Management, HRMS, and Procurement. (0.7)
Outside - PR	10	Sean Stacy	1/14/2020	0.6	\$380.00	\$228.00	Perform quality assurance review on Gaming Commission project plan updates to ensure consistency with reapportionment timeline. (0.6)
Outside - PR	10	Sean Stacy	1/14/2020	1.4	\$380.00	\$532.00	Prepare presentation for AAFAF monthly Fiscal Plan update meeting to provide status on Environment, PRITS, and Gaming Commission. (1.4)
Outside - PR	10	Sean Stacy	1/14/2020	0.8	\$380.00	\$304.00	Review updated Gaming commission reapportionment document to prepare for OGP review meeting. (0.8)
Outside - PR	10	Sean Stacy	1/15/2020	1.6	\$380.00	\$608.00	Continue quality assurance review and document feedback on draft Gaming Commission reapportionment. (1.6)
Outside - PR	10	Sean Stacy	1/15/2020	0.4	\$380.00	\$152.00	Develop and send communications to coordinate meetings for week of 1/13/2020 with PRITS and Gaming Commission. (0.4)
Outside - PR	10	Sean Stacy	1/15/2020	0.7	\$380.00	\$266.00	Participate on telephone call with A. Yoshimura (ACG) to discuss the V2A Planteamiento draft, go forward plan regarding audience and stakeholders and PRITS + DNER updates. (0.7)
Outside - PR	10	Sean Stacy	1/15/2020	0.6	\$380.00	\$228.00	Prepare for 1/15/2020 AAFAF Status Review meeting. (0.6)
Outside - PR	10	Sean Stacy	1/15/2020	1.3	\$380.00	\$494.00	Review and update Environment consolidation project plan based on forecast of activity Jan - June 2020. (1.3)
Outside - PR	10	Sean Stacy	1/16/2020	0.3	\$380.00	\$114.00	Participate on telephone call with A. Yoshimura (ACG), R. Maldonado (AAFAF), M. Galindo (AAFAF) to discuss process for transferring employees to Gaming Commission. (0.3)
Outside - PR	10	Sean Stacy	1/16/2020	0.4	\$380.00	\$152.00	Participate on telephone call with C. Gonzalez (ACG) to debrief from PRITS implementation meeting and discuss revisions to funding presentation. (0.4)
Outside - PR	10	Sean Stacy	1/16/2020	0.6	\$380.00	\$228.00	Prepare and send agenda for 1/16/2020 PRITS implementation meeting. (0.6)
Outside - PR	10	Sean Stacy	1/17/2020	0.7	\$380.00	\$266.00	Develop outline for PRITS Cloud Implementation presentation. (0.7)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside - PR	10	Sean Stacy	1/17/2020	1.1	\$380.00	\$418.00	Participate on telephone call with C. Gonzalez (ACG) and C. Ishak (ACG) to develop content for PRITS cloud implementation presentation. (0.6)
Outside - PR	10	Sean Stacy	1/17/2020	2.4	\$380.00	\$912.00	Review and update PRITS implementation plan documentation to reflect current priorities and scope for calendar year 2020 (2.4)
Outside - PR	10	Sean Stacy	1/18/2020	1.7	\$380.00	\$646.00	Complete updates to Environment consolidation project plan based on forecast of activity January - June 2020. (1.7)
Outside - PR	10	Sean Stacy	1/18/2020	0.5	\$380.00	\$190.00	Develop draft AAFAF Fiscal Plan status report for week ending 1/17/2020. (0.5)
Outside - PR	10	Sean Stacy	1/18/2020	1.6	\$380.00	\$608.00	Review and update Environment implementation plan documentation to reflect current priorities and update scope for calendar year 2020. (1.6)
Outside - PR	10	Sean Stacy	1/18/2020	2.3	\$380.00	\$874.00	Review and update Gaming implementation plan documentation to reflect current priorities and update scope for calendar year 2020. (2.3)
Outside - PR	10	Sean Stacy	1/20/2020	0.5	\$380.00	\$190.00	Participate in meeting with R. Tabor (ACG) regarding budget preparation activities for Gaming. (0.5)
Outside - PR	10	Sean Stacy	1/21/2020	0.3	\$380.00	\$114.00	Participate on telephone call with A. Yoshimura (ACG) to discuss Gaming Commission OGP meeting follow up items and V2A scope clarification. (0.3)
Outside - PR	10	Sean Stacy	1/21/2020	0.5	\$380.00	\$190.00	Participate on telephone call with C. Ishak (ACG) to review content for PRITS cloud implementation presentation. (0.5)
Outside - PR	10	Sean Stacy	1/22/2020	0.3	\$380.00	\$114.00	Develop and send communication to M. Galindo (AAFAF) to clarify priorities and consulting roles for Gaming Commission Implementation following 1/21/2020 meeting with OGP. (0.3)
Outside - PR	10	Sean Stacy	1/22/2020	0.5	\$380.00	\$190.00	Participate on telephone call with A. Yoshimura (ACG), C. Gonzalez (ACG) and C. Ishak (ACG) to debrief from OGP meeting and align on Gaming Commission priority items. (0.5)
Outside - PR	10	Sean Stacy	1/24/2020	1.1	\$380.00	\$418.00	Participate on telephone call with C. Ishak (ACG) to review and analyze project implementation plans for PRITS and Gaming Commission. (1.1)
Outside - PR	10	Sean Stacy	1/27/2020	0.4	\$380.00	\$152.00	Develop and send communications to plan and schedule meetings for week of 1/27/2020 with PRITS and Environment. (0.4)
Outside - PR	10	Sean Stacy	1/27/2020	0.5	\$380.00	\$190.00	Prepare and distribute AAFAF Status report for week ending 1/24/2020. (0.5)
Outside - PR	10	Sean Stacy	1/29/2020	0.6	\$380.00	\$228.00	Develop content for Environment consolidation update for incoming Secretary. (0.6)
Outside - PR	10	Sean Stacy	1/29/2020	0.4	\$380.00	\$152.00	Participate on telephone call with C. Ishak (ACG) to develop content for Environment consolidation status overview. (0.4)
Outside - PR	10	Sean Stacy	1/30/2020	0.5	\$380.00	\$190.00	Participate on telephone call with C. Ishak (ACG) to update content for Environment consolidation status overview. (0.5)
Outside - PR	10	Tabor, Ryan	1/1/2020	2	\$451.25	\$902.50	Develop question set and deliverable for ASEM RCM RFM proponent in-person demonstration meetings. (2)
Outside - PR	10	Tabor, Ryan	1/2/2020	0.2	\$451.25	\$90.25	Prepare and send email to B. Fernandez (AAFAF), J. Matta (ASEM), and other representatives of ASEM regarding ASEM RCM RFM proponent in-person demonstrations. (0.2)
Outside - PR	10	Tabor, Ryan	1/2/2020	1.3	\$451.25	\$586.63	Revise question set deliverable for ASEM RCM RFM proponent in-person demonstration meetings. (1.3)
Outside - PR	10	Tabor, Ryan	1/6/2020	0.5	\$451.25	\$225.63	Participate on telephone call with M. Thacker (ACG) regarding ASES/Medicaid consolidation progress and next steps for deliverables. (0.5)
Outside - PR	10	Tabor, Ryan	1/6/2020	1	\$451.25	\$451.25	Review and revise ASEM RCM RFP Evaluation Framework. (1)
Outside - PR	10	Tabor, Ryan	1/8/2020	0.3	\$451.25	\$135.38	Prepare and send email communication to B. Fernandez (AAFAF) and J. Matta (ASEM) regarding status of ASEM RCM RFP board decision and next steps. (0.3)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside - PR	10	Tabor, Ryan	1/8/2020	0.7	\$451.25	\$315.88	Review and revise scorecard categories for ASEM RCM RFP Evaluation Framework. (0.7)
Outside - PR	10	Tabor, Ryan	1/10/2020	0.5	\$451.25	\$225.63	Review and revise ASEM RCM RFP Evaluation Framework. (0.5)
PR	10	Tabor, Ryan	1/13/2020	0.5	\$451.25	\$225.63	Prepare and send email communications to representatives from AAFAF, DOH, ASES, and ASG regarding meeting agendas for the week of 1/13/2020. (0.5)
PR	10	Tabor, Ryan	1/13/2020	1	\$451.25	\$451.25	Revise materials in preparation for 1/15/20 meeting with J. Galva (ASES), M. Cabeza and C. Berrios (DOH), and R. Rivera (AAFAF) regarding ASES / Medicaid Assessment results. (1)
PR	10	Tabor, Ryan	1/14/2020	0.5	\$451.25	\$225.63	Develop project staffing model and transition action items and deliverables related to recent project priority requests made by M. Gonzalez (AAFAF). (0.5)
PR	10	Tabor, Ryan	1/14/2020	1.4	\$451.25	\$631.75	Participate in meeting with C. Freire (ASG) regarding integration of healthcare procurement and supply chain into ASG. (1.4)
PR	10	Tabor, Ryan	1/14/2020	1.1	\$451.25	\$496.38	Participate in meeting with M. Gonzalez (AAFAF), R. Maldonado (AAFAF), other representatives of AAFAF, and D. Barrett (ACG) regarding rightsizing measure expectations of Governor W. Vasquez and how those expectations should be considered in the FY21 Fiscal Plan and Budget. (1.1)
PR	10	Tabor, Ryan	1/14/2020	0.3	\$451.25	\$135.38	Participate in meeting with R. Rivera (AAFAF) regarding status of ASES / Medicaid consolidation planning. (0.3)
PR	10	Tabor, Ryan	1/14/2020	0.3	\$451.25	\$135.38	Prepare and send email to C. Freire (ASG) regarding outcomes from 1/14/2020 meeting to discuss integration of healthcare procurement and supply chain into ASG. (0.3)
PR	10	Tabor, Ryan	1/14/2020	1	\$451.25	\$451.25	Prepare materials in support of 1/14/20/20 meeting with C. Freire (ASG) regarding integration of healthcare procurement and supply chain into ASG. (1)
PR	10	Tabor, Ryan	1/14/2020	0.9	\$451.25	\$406.13	Provide senior level oversight and quality control review of ASEM RCM implementation plan. (0.9)
PR	10	Tabor, Ryan	1/14/2020	0.4	\$451.25	\$180.50	Review and summarize key outcomes from 1/14/2020 meeting with C. Freire (ASG) regarding integration of healthcare procurement and supply chain into ASG. (0.4)
PR	10	Tabor, Ryan	1/14/2020	1	\$451.25	\$451.25	Revise materials in preparation for 1/15/2020 Ankura progress and portfolio review with K. Fraguada (AAFAF) and M. Gonzalez (AAFAF). (1)
PR	10	Tabor, Ryan	1/15/2020	0.5	\$451.25	\$225.63	Participate in meeting with B. Fernandez (AAFAF) to discuss outcomes of 1/10/2020 ASEM Evaluation Board RCM RFP decision and outline next steps. (0.5)
PR	10	Tabor, Ryan	1/15/2020	0.4	\$451.25	\$180.50	Participate in meeting with C. Berrios (DOH) and R. Rivera (AAFAF) to discuss outcomes of ASES / Medicaid Assessment results review meeting held 1/15/2020. (0.4)
PR	10	Tabor, Ryan	1/15/2020	1.8	\$451.25	\$812.25	Participate in meeting with J. Galva (ASES), L. Luaces (ASES), M. Cabeza and C. Berrios (DOH), and R. Rivera (AAFAF) regarding ASES / Medicaid Assessment results. (1.8)
PR	10	Tabor, Ryan	1/15/2020	0.5	\$451.25	\$225.63	Prepare and send email to B. Fernandez (AAFAF) and J. Matta (ASEM) regarding ASEM RCM next steps. (0.5)
PR	10	Tabor, Ryan	1/15/2020	0.8	\$451.25	\$361.00	Prepare outline of next steps for ASEM regarding the contracting and planning for implementation of a new RCM vendor. (0.8)
PR	10	Tabor, Ryan	1/15/2020	0.7	\$451.25	\$315.88	Provide senior level oversight and quality control review of Ankura January 2020 implementation report for leadership of AAFAF. (0.7)
PR	10	Tabor, Ryan	1/15/2020	1.2	\$451.25	\$541.50	Review and summarize key outcomes from 1/15/2020 meeting with J. Galva (ASES), L. Luaces (ASES), M. Cabeza and C. Berrios (DOH), and R.

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
							Rivera (AAFAF) regarding ASES / Medicaid Assessment results. (1.2)
Outside - PR	10	Tabor, Ryan	1/16/2020	0.8	\$451.25	\$361.00	Participate on telephone call with A. Yoshimura (ACG) regarding Gaming commission implementation progress and next steps. (0.8)
Outside - PR	10	Tabor, Ryan	1/17/2020	0.5	\$451.25	\$225.63	Participate in meeting with J. Edwards (ACG) regarding meetings with leadership of AAFAF the week of 01/13/20 and next steps with ASEM RCM RFP. (0.5)
Outside - PR	10	Tabor, Ryan	1/20/2020	0.5	\$451.25	\$225.63	Participate in meeting with J. Edwards (ACG) regarding ASEM RCM next steps and deliverables requiring activity during the week of 1/20/2020. (0.5)
Outside - PR	10	Tabor, Ryan	1/20/2020	0.5	\$451.25	\$225.63	Participate in meeting with S. Stacy (ACG) regarding budget preparation activities for Gaming. (0.5)
Outside - PR	10	Tabor, Ryan	1/20/2020	0.4	\$451.25	\$180.50	Participate on telephone call with C. Berrios (DOH) regarding next steps planned for the ASES / Medicaid consolidation work stream and guidance needed from DOH. (0.4)
Outside - PR	10	Tabor, Ryan	1/20/2020	1.7	\$451.25	\$767.13	Review key activities and outcomes from the week of 1/13/2020 related to DOH and Gaming work streams to prepare work plan for the week of 1/20/2020 and deliverables. (1.7)
Outside - PR	10	Tabor, Ryan	1/21/2020	0.5	\$451.25	\$225.63	Participate in meeting with K. Cowherd (ACG) regarding all Ankura work streams and priority adjustments communicated by leadership of AAFAF. (0.5)
Outside - PR	10	Tabor, Ryan	1/21/2020	0.5	\$451.25	\$225.63	Participate on telephone call with A. Yoshimura (ACG) to discuss communication strategy of critical items impacting the Plan 106 implementation. (0.5)
Outside - PR	10	Tabor, Ryan	1/21/2020	0.5	\$451.25	\$225.63	Participate on telephone call with R. Beil (ACG) regarding current state and next steps planned for the Education work stream and provide guidance related to agency interactions. (0.5)
Outside - PR	10	Tabor, Ryan	1/22/2020	0.5	\$451.25	\$225.63	Participate on telephone call with M. Thacker (ACG) regarding next steps planned for the ASES / Medicaid consolidation work stream and updates to the project plan and kick-off materials. (0.5)
Outside - PR	10	Tabor, Ryan	1/22/2020	3.5	\$451.25	\$1,579.38	Prepare Implementation project invoice for December 2019. (3.5)
Outside - PR	10	Tabor, Ryan	1/22/2020	1	\$451.25	\$451.25	Provide senior level review and quality control regarding planned communications to leadership of AAFAF and the Retirement board about critical items impacting the Plan 106 implementation. (1)
Outside - PR	10	Tabor, Ryan	1/23/2020	1.2	\$451.25	\$541.50	Participate in meeting with J. Edwards (ACG) to review ASEM RCM deliverables prepared to inform vendor contracting and key next steps for implementation planning of the new RCM vendor. (1.2)
Outside - PR	10	Tabor, Ryan	1/23/2020	0.5	\$451.25	\$225.63	Participate on telephone call with A. Yoshimura (ACG) to discuss communication strategy of critical items impacting the Plan 106 implementation. (0.5)
Outside - PR	10	Tabor, Ryan	1/23/2020	0.5	\$451.25	\$225.63	Participate on telephone call with M. Thacker (ACG) regarding the ASES / Medicaid consolidation work stream and review updates to the project plan and kick-off materials. (0.5)
Outside - PR	10	Tabor, Ryan	1/23/2020	1	\$451.25	\$451.25	Prepare Implementation project invoice for December 2019. (1)
Outside - PR	10	Tabor, Ryan	1/24/2020	0.7	\$451.25	\$315.88	Provide senior level review and quality control regarding planned communications to leadership of AAFAF and the Retirement board about critical items impacting the Plan 106 implementation. (0.7)
Outside - PR	10	Tabor, Ryan	1/28/2020	0.4	\$451.25	\$180.50	Participate on telephone call with M. Gonzalez (AAFAF) to discuss Ankura team transitions and current status of AAFAF project portfolio. (0.4)
Outside - PR	10	Tabor, Ryan	1/28/2020	0.5	\$451.25	\$225.63	Participate on telephone call with A. Yoshimura (ACG) to discuss communication strategy of critical items impacting the Plan 106 implementation. (0.5)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside - PR	10	Tabor, Ryan	1/28/2020	0.5	\$451.25	\$225.63	Participate on telephone call with R. Beil (ACG) to assess PRDE transition and plan future workstream engagement. (0.5)
Outside - PR	10	Tabor, Ryan	1/28/2020	1	\$451.25	\$451.25	Prepare Implementation project invoice for December 2019. (1)
Outside - PR	10	Tabor, Ryan	1/28/2020	0.4	\$451.25	\$180.50	Provide senior level review and quality control regarding team resource planning and critical assignments for the week of 1/27/2020. (0.4)
Outside - PR	10	Tabor, Ryan	1/29/2020	0.3	\$451.25	\$135.38	Participate on telephone call with A. Yoshimura (ACG) to discuss critical items impacting the Plan 106 implementation. (0.3)
Outside - PR	10	Tabor, Ryan	1/29/2020	0.4	\$451.25	\$180.50	Participate on telephone call with C. Ishak (ACG) to discuss implementation activities related to PRITS, Gaming, and Environment. (0.4)
Outside - PR	10	Tabor, Ryan	1/30/2020	0.5	\$451.25	\$225.63	Participate in meeting with C. Ishak (ACG) to discuss implementation activities related to PRITS, Gaming, and Environment. (0.5)
Outside - PR	10	Tabor, Ryan	1/30/2020	0.5	\$451.25	\$225.63	Participate in meeting with J. Boo (ACG) regarding agency implementation strategy and transition items. (0.5)
Outside - PR	10	Tabor, Ryan	1/30/2020	0.5	\$451.25	\$225.63	Participate in meeting with R. Tabor (ACG) regarding agency implementation strategy and transition items. (0.5)
Outside - PR	10	Tabor, Ryan	1/30/2020	0.4	\$451.25	\$180.50	Participate on telephone call with C. Gonzalez (ACG) to discuss final transition of implementation activities related to the DOE. (0.4)
Outside - PR	10	Tabor, Ryan	1/30/2020	0.5	\$451.25	\$225.63	Prepare Implementation project invoice for December 2019. (0.5)
Outside - PR	10	Tabor, Ryan	1/31/2020	0.4	\$451.25	\$180.50	Participate on telephone call with A. Yoshimura (ACG) to discuss critical items impacting the Plan 106 implementation. (0.4)
Outside - PR	10	Tabor, Ryan	1/31/2020	1.1	\$451.25	\$496.38	Provide senior level review and quality control regarding critical communication items impacting the Plan 106 implementation. (1.1)
Outside - PR	20	Thacker, Mike	1/6/2020	0.5	\$380.00	\$190.00	Participate on telephone call with R. Tabor (ACG) regarding ASES/Medicaid consolidation progress and next steps for deliverables. (0.5)
Outside - PR	20	Thacker, Mike	1/6/2020	3	\$380.00	\$1,140.00	Update the ASES/Medicaid 2020 project plan draft document with additional details. (3)
Outside - PR	20	Thacker, Mike	1/7/2020	3	\$380.00	\$1,140.00	Update the ASES/Medicaid 2020 project plan draft document with additional details. (3)
Outside - PR	20	Thacker, Mike	1/8/2020	3	\$380.00	\$1,140.00	Update the ASES/Medicaid 2020 project plan draft document with additional details. (3)
Outside - PR	20	Thacker, Mike	1/9/2020	3	\$380.00	\$1,140.00	Update the ASES/Medicaid 2020 project plan draft document with additional details. (3)
Outside - PR	20	Thacker, Mike	1/16/2020	1.5	\$380.00	\$570.00	Develop updated Gantt chart for ASES / Medicaid consolidation implementation phase. (1.5)
Outside - PR	20	Thacker, Mike	1/16/2020	1.5	\$380.00	\$570.00	Update the ASES/Medicaid 2020 project plan draft document with additional details. (1.5)
Outside - PR	20	Thacker, Mike	1/17/2020	2	\$380.00	\$760.00	Develop updated Gantt chart for ASES / Medicaid consolidation implementation phase (2)
Outside - PR	20	Thacker, Mike	1/17/2020	2	\$380.00	\$760.00	Update the ASES/Medicaid 2020 project plan draft document with additional details. (2)
Outside - PR	20	Thacker, Mike	1/21/2020	3	\$380.00	\$1,140.00	Develop Gantt chart of key activities and next steps related to the Consolidation Implementation and Optimization phases of the ASES / Medicaid consolidation effort. (3)
Outside - PR	20	Thacker, Mike	1/22/2020	3.9	\$380.00	\$1,482.00	Develop ASES / Medicaid kick-off materials for the next phase of the consolidation effort including specific tasks to be completed as well as timelines for proposed work streams. (3.9)
Outside - PR	20	Thacker, Mike	1/22/2020	0.5	\$380.00	\$190.00	Participate on telephone call with R. Tabor (ACG) regarding next steps planned for the ASES / Medicaid consolidation work stream and updates to the project plan and kick-off materials. (0.5)
Outside - PR	20	Thacker, Mike	1/23/2020	1	\$380.00	\$380.00	Develop next steps for the ASES / Medicaid consolidation work stream. (1)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside - PR	20	Thacker, Mike	1/23/2020	0.5	\$380.00	\$190.00	Participate on telephone call with R. Tabor (ACG) regarding the ASES / Medicaid consolidation work stream and review updates to the project plan and kick-off materials. (0.5)
Outside - PR	20	Thacker, Mike	1/23/2020	1.5	\$380.00	\$570.00	Update the ASES/Medicaid consolidation project plan based on updates from discussions with R. Tabor (ACG). (1.5)
Outside - PR	20	Thacker, Mike	1/24/2020	3.5	\$380.00	\$1,330.00	Develop transition document for the ASES Medicaid Consolidation project with proposed future key meetings, additional risks, and opportunities for improvement. (3.5)
Outside - PR	20	Thacker, Mike	1/24/2020	1	\$380.00	\$380.00	Developed ASES Medicaid contact list of names and contact information for all interviewees involved in the ASES Medicaid assessment. (1)
Outside - PR	20	Thacker, Mike	1/27/2020	3	\$380.00	\$1,140.00	Update transition document for the ASES Medicaid Consolidation project with proposed future key meetings, additional risks, and opportunities for improvement. (3)
Outside - PR	10	Yoshimura, Arren	1/6/2020	0.8	\$332.50	\$266.00	Analyze horse racing agent video game financials sent by J. Rivera (ADH). (0.8)
Outside - PR	10	Yoshimura, Arren	1/6/2020	0.5	\$332.50	\$166.25	Compare projected market size numbers between the Innovation Group study and the Spectrum Gaming Group study. (0.5)
Outside - PR	10	Yoshimura, Arren	1/6/2020	0.3	\$332.50	\$99.75	Participate on telephone call with S. Stacy (ACG) to discuss priority items for the Gaming Commission implementation. (0.3)
Outside - PR	10	Yoshimura, Arren	1/6/2020	2.1	\$332.50	\$698.25	Review Law 81 to understand fund flows for the new Gaming Commission. (2.1)
Outside - PR	10	Yoshimura, Arren	1/6/2020	2.9	\$332.50	\$964.25	Review of video game system regulations to research alternative funding sources for the new Gaming Commission. (2.9)
Outside - PR	10	Yoshimura, Arren	1/6/2020	1.5	\$332.50	\$498.75	Review the Innovation Group market sizing report commissioned by the Puerto Rico Chamber of Commerce to understand sports gambling market potential. (1.5)
Outside - PR	10	Yoshimura, Arren	1/7/2020	1.9	\$332.50	\$631.75	Build study highlighting the difference between the ADH video game regulation financials vs. Law 257 financials. (1.9)
Outside - PR	10	Yoshimura, Arren	1/7/2020	0.9	\$332.50	\$299.25	Compare horse racing video game revenues and payouts outlined in regulation to actual racing revenues and payouts. (0.9)
Outside - PR	10	Yoshimura, Arren	1/7/2020	1.2	\$332.50	\$399.00	Convert and clean Sistema de Video Juegos numbers sent by J. Rivera (ADH). (1.2)
Outside - PR	10	Yoshimura, Arren	1/7/2020	0.2	\$332.50	\$66.50	Correspond with M. Del Valle and A. Billoch (PMA) to discuss garnishment opinion requested by Banco Popular. (0.2)
Outside - PR	10	Yoshimura, Arren	1/7/2020	0.4	\$332.50	\$133.00	Create Presentation template for the Gaming Commission. (0.4)
Outside - PR	10	Yoshimura, Arren	1/7/2020	0.8	\$332.50	\$266.00	Debrief calls from Banco Popular discussion with B. Fernandez (AAFAF) and A. Rodriguez (Retiro). (0.8)
Outside - PR	10	Yoshimura, Arren	1/7/2020	0.4	\$332.50	\$133.00	Participate on telephone call with R. Cabrera (Banco Popular) to discuss legal counsel challenges and how to move forward with document execution. (0.4)
Outside - PR	10	Yoshimura, Arren	1/7/2020	0.5	\$332.50	\$166.25	Participate on telephone call with representatives from Alight to discuss pending items for asset live date and demographic issues. (0.5)
Outside - PR	10	Yoshimura, Arren	1/7/2020	0.6	\$332.50	\$199.50	Participate on telephone call with representatives from Banco Popular, representatives from AAFAF, and A. Rodriguez (Retiro) to discuss pending items for document execution. (0.6)
Outside - PR	10	Yoshimura, Arren	1/7/2020	0.6	\$332.50	\$199.50	Participate on telephone call with S. Stacy (ACG) to review AIDH Video Game System regulations and evaluate differences with Law 257 machine regulations. (0.6)
Outside - PR	10	Yoshimura, Arren	1/7/2020	0.7	\$332.50	\$232.75	Prepare for meeting with representatives from Banco Popular, Retiro, and AAFAF by reviewing pending items and disputed documents/sections. (0.7)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside - PR	10	Yoshimura, Arren	1/7/2020	0.4	\$332.50	\$133.00	Review edits made to the Homero opinion by Banco Popular to prepare for discussions regarding the Retirement Board opinion. (0.4)
Outside - PR	10	Yoshimura, Arren	1/8/2020	1.2	\$332.50	\$399.00	Compare Scientific Games, Innovation Group, and Spectrum Gaming market size projections for the Puerto Rico sports gambling market. (1.2)
Outside - PR	10	Yoshimura, Arren	1/8/2020	0.3	\$332.50	\$99.75	Correspond with O. Santiago (Banco Popular) and A. Rodriguez (Retiro) to discuss legal opinions necessary for Banco Popular document execution. (0.3)
Outside - PR	10	Yoshimura, Arren	1/8/2020	1.8	\$332.50	\$598.50	Create agenda and process presentation for Gaming Commission meeting 1/9/2020. (1.8)
Outside - PR	10	Yoshimura, Arren	1/8/2020	0.2	\$332.50	\$66.50	Participate on telephone call with A. Billoch (PMA) to discuss pending opinions for Banco Popular document execution. (0.2)
Outside - PR	10	Yoshimura, Arren	1/8/2020	0.7	\$332.50	\$232.75	Participate on telephone call with S. Stacy (ACG) to prepare agenda for 1/9/2020 Gaming Commission working session and review employee migration process documentation. (0.7)
Outside - PR	10	Yoshimura, Arren	1/8/2020	0.4	\$332.50	\$133.00	Review latest BPAS fund fact sheet to review capital preservation language. (0.4)
Outside - PR	10	Yoshimura, Arren	1/8/2020	0.3	\$332.50	\$99.75	Review revenue flow and expense payment timing model created by S. Stacy (ACG). (0.3)
Outside - PR	10	Yoshimura, Arren	1/8/2020	2.2	\$332.50	\$731.50	Translate, review, and research required documentation for government contracting required for Bank of New York Mellon. (2.2)
Outside - PR	10	Yoshimura, Arren	1/9/2020	0.6	\$332.50	\$199.50	Correspond with A. Billoch (PMA), P. Friedman (OMM), A. Rodriguez (Retiro), and O. Santiago (Banco Popular) regarding the pending documents necessary to execute the Banco Popular documents. (0.6)
Outside - PR	10	Yoshimura, Arren	1/9/2020	2	\$332.50	\$665.00	Participate in meeting virtually regarding Gaming Commission implementation with J. Maymo (Gaming), Z. Torres (Gaming), representatives from AIDH, representatives from Puerto Rico Tourism Company, representatives from V2A consulting, S. Stacy (ACG) and C. Gonzalez (ACG) to review reapportionment draft and develop funding request process. (2)
Outside - PR	10	Yoshimura, Arren	1/9/2020	0.8	\$332.50	\$266.00	Participate on telephone call with A. Rodriguez (Retiro) to discuss all pending items required for contract execution. (0.8)
Outside - PR	10	Yoshimura, Arren	1/9/2020	0.3	\$332.50	\$99.75	Participate on telephone call with O. Santiago (Banco Popular) to discuss pending items necessary for contract execution (0.3)
Outside - PR	10	Yoshimura, Arren	1/9/2020	0.3	\$332.50	\$99.75	Participate on telephone call with representatives from Alight to discuss pending items for asset live date. (0.3)
Outside - PR	10	Yoshimura, Arren	1/9/2020	0.8	\$332.50	\$266.00	Participate on telephone call with S. Stacy (ACG) to develop assumptions for gaming commission payback model. (0.8)
Outside - PR	10	Yoshimura, Arren	1/9/2020	1.8	\$332.50	\$598.50	Research New Jersey handle ramp pattern to benchmark potential timing of tax revenues for Puerto Rico and incorporate into fund timing model. (1.8)
Outside - PR	10	Yoshimura, Arren	1/9/2020	1.1	\$332.50	\$365.75	Review red line edits of the Custody Agreement, Master Service Agreement, Deed of Trust, OMM opinion, and Fee Schedules sent by O. Santiago (Banco Popular). (1.1)
Outside - PR	10	Yoshimura, Arren	1/9/2020	1.7	\$332.50	\$565.25	Structure dynamics of fund timing model to allow for automatic updating of data and tables driven by model inputs. (1.7)
Outside - PR	10	Yoshimura, Arren	1/10/2020	0.2	\$332.50	\$66.50	Correspond with T. Kennedy (Bank of New York Mellon) regarding the edits to the Custody Agreement made by Banco Popular. (0.2)
Outside - PR	10	Yoshimura, Arren	1/10/2020	1.8	\$332.50	\$598.50	Finalize draft of financial flow timing model and format input cells for the Gaming Commission. (1.8)
Outside - PR	10	Yoshimura, Arren	1/10/2020	1.1	\$332.50	\$365.75	Participate on telephone call with A. Rodriguez (Retiro) to finalize the Custody Agreement and Deed

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
							of Trust to send to PMA to prepare execution ready documents. (1.1)
Outside - PR	10	Yoshimura, Arren	1/10/2020	0.2	\$332.50	\$66.50	Participate on telephone call with O. Santiago (Banco Popular) to discuss timing, parties, and documents necessary for contract execution. (0.2)
Outside - PR	10	Yoshimura, Arren	1/10/2020	0.3	\$332.50	\$99.75	Participate on telephone call with R. Cabrera (Banco Popular) to discuss contract meeting with L. Collazo (Retirement Board). (0.3)
Outside - PR	10	Yoshimura, Arren	1/10/2020	0.6	\$332.50	\$199.50	Participate on telephone call with representatives from Alight and C. Tirado (Retiro) to discuss ongoing reconciliation and garnishment efforts. (0.6)
Outside - PR	10	Yoshimura, Arren	1/10/2020	0.3	\$332.50	\$99.75	Participate on telephone call with S. Stacy (ACG) to finalize financial flow model draft to send to Gaming Commission and V2A. (0.3)
Outside - PR	10	Yoshimura, Arren	1/10/2020	0.4	\$332.50	\$133.00	Review live date time line and Phase 2 milestones document sent by D. Hutton (Alight). (0.4)
Outside - PR	10	Yoshimura, Arren	1/10/2020	0.9	\$332.50	\$299.25	Review MOU draft for the Gaming Commission sent by G. Cullen (V2A). (0.9)
Outside - PR	10	Yoshimura, Arren	1/10/2020	1.5	\$332.50	\$498.75	Review tasks and accomplishments for the week of 1/6/2020 and plan meetings and tasks for the week of 1/12/2020. (1.5)
Outside - PR	10	Yoshimura, Arren	1/10/2020	0.5	\$332.50	\$166.25	Update weekly status report for week ending 1/10/2020. (0.5)
PR	10	Yoshimura, Arren	1/13/2020	0.6	\$332.50	\$199.50	Correspond with A. Billoch (PMA), A. Sax-Bolder (OMM), A. Rodriguez (Retiro), T. Kennedy (Bank of New York Mellon), and O. Santiago (Banco Popular) regarding the pending documents necessary to execute retirement contracts. (0.6)
PR	10	Yoshimura, Arren	1/13/2020	0.7	\$332.50	\$232.75	Participate on telephone call with A. Rodriguez (Retiro) to walk through changes to the Master Service Agreement and Fee Schedule for Banco Popular and address other pending issues needed for contract execution. (0.7)
PR	10	Yoshimura, Arren	1/13/2020	0.2	\$332.50	\$66.50	Participate on telephone call with O. Santiago (Banco Popular) to discuss parties responsible for finalizing opinions needed for contract execution. (0.2)
PR	10	Yoshimura, Arren	1/13/2020	0.4	\$332.50	\$133.00	Review Gaming Commission structure approved by OGP. (0.4)
PR	10	Yoshimura, Arren	1/14/2020	0.4	\$332.50	\$133.00	Consolidate checklist of artifacts needed for retirement contract execution. (0.4)
PR	10	Yoshimura, Arren	1/14/2020	0.4	\$332.50	\$133.00	Correspond with M. Alvarez (AAFAF) and A. Rodriguez (Retiro) regarding Hacienda demographic data and executed MOU. (0.4)
PR	10	Yoshimura, Arren	1/14/2020	0.3	\$332.50	\$99.75	Correspond with T. Kennedy (Bank of New York Mellon) and O. Santiago (Banco Popular) regarding Board and Corporate Resolutions authorizing signatories. (0.3)
PR	10	Yoshimura, Arren	1/14/2020	0.8	\$332.50	\$266.00	Organize and consolidate Gaming Commission files. (0.8)
PR	10	Yoshimura, Arren	1/14/2020	0.4	\$332.50	\$133.00	Participate in meeting with H. Martinez (AAFAF) to discuss pending legal items for retirement contract execution. (0.4)
PR	10	Yoshimura, Arren	1/14/2020	0.5	\$332.50	\$166.25	Participate in meeting with M. Galindo (AAFAF) to discuss personnel and budget moves from Tourism and AIDH to the new Gaming Commission. (0.5)
PR	10	Yoshimura, Arren	1/14/2020	0.3	\$332.50	\$99.75	Participate on telephone call with B. Fernandez (AAFAF) to discuss priority items for the week of 1/13/2020 and contract execution logistics. (0.3)
PR	10	Yoshimura, Arren	1/14/2020	0.2	\$332.50	\$66.50	Participate on telephone call with C. Ho (Bank of New York Mellon) to discuss progress of internal legal review of Custody Agreement. (0.2)
PR	10	Yoshimura, Arren	1/14/2020	1.3	\$332.50	\$432.25	Participate on telephone call with representatives from Alight and H. Santiago (Retiro) to discuss demographic changes and Hacienda data transfer. (1.3)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
PR	10	Yoshimura, Arren	1/14/2020	0.4	\$332.50	\$133.00	Review board resolutions authorizing L. Collazo to execute the Bank of New York Mellon and Banco Popular contracts. (0.4)
PR	10	Yoshimura, Arren	1/14/2020	0.9	\$332.50	\$299.25	Review Gaming Commission collection, count, and distribution presentation. (0.9)
PR	10	Yoshimura, Arren	1/14/2020	0.4	\$332.50	\$133.00	Review updated MOU between Retiro and Hacienda sent by A. Rodriguez (Retiro). (0.4)
PR	10	Yoshimura, Arren	1/14/2020	0.8	\$332.50	\$266.00	Update 6 month work plan for Gaming Commission with key milestones. (0.8)
PR	10	Yoshimura, Arren	1/14/2020	0.8	\$332.50	\$266.00	Update Plan 106 Implementation plan with executed deliverables and updated time lines. (0.8)
PR	10	Yoshimura, Arren	1/14/2020	0.3	\$332.50	\$99.75	Update presentation for January 2020 AAFAF monthly status report. (0.3)
PR	10	Yoshimura, Arren	1/15/2020	0.4	\$332.50	\$133.00	Add video gaming revenue to the AIDH worksheet. (0.4)
PR	10	Yoshimura, Arren	1/15/2020	0.3	\$332.50	\$99.75	Participate in meeting with H. Martinez (AAFAF) to discuss pending legal items for retirement contract execution. (0.3)
PR	10	Yoshimura, Arren	1/15/2020	0.7	\$332.50	\$232.75	Participate in meeting with M. Galindo (AAFAF) to discuss the V2A Planteamiento and how to move forward with the consolidation (0.7)
PR	10	Yoshimura, Arren	1/15/2020	0.4	\$332.50	\$133.00	Participate on telephone call with A. Rodriguez (Retiro) and L. Collazo (Retirement Board) to discuss changes to the plan distribution form allowing participants to give permission to garnish the disbursements. (0.4)
PR	10	Yoshimura, Arren	1/15/2020	0.4	\$332.50	\$133.00	Participate on telephone call with A. Rodriguez (Retiro) to discuss the latest Bank of New York Mellon red lines. (0.4)
PR	10	Yoshimura, Arren	1/15/2020	0.2	\$332.50	\$66.50	Participate on telephone call with J. Bangor (Bank of New York Mellon) to discuss logistics around Custody Agreement execution. (0.2)
PR	10	Yoshimura, Arren	1/15/2020	0.7	\$332.50	\$232.75	Participate on telephone call with S. Stacy (ACG) to discuss the V2A Planteamiento draft, go forward plan regarding audience and stakeholders, and PRITS + DNER updates. (0.7)
PR	10	Yoshimura, Arren	1/15/2020	1.9	\$332.50	\$631.75	Reconfigure Gaming Commission financial model to reflect Camarero doing the payout split instead of AIDH. (1.9)
PR	10	Yoshimura, Arren	1/15/2020	1.2	\$332.50	\$399.00	Review and quality check latest Planteamiento draft sent by G. Cullen (V2A) for the reapportionment of funds and personnel to the Gaming Commission (1.2)
PR	10	Yoshimura, Arren	1/15/2020	0.3	\$332.50	\$99.75	Review corporate resolution sent by O. Santiago (Banco Popular) to authorize J. Rubio (Banco Popular) to execute contracts. (0.3)
PR	10	Yoshimura, Arren	1/15/2020	0.4	\$332.50	\$133.00	Review final draft of PROMESA opinion and AAFAF certification send by A. Sax-Bolder (OMM). (0.4)
PR	10	Yoshimura, Arren	1/16/2020	0.6	\$332.50	\$199.50	Add audits to reconfigured AIDH worksheet to ensure accurate calculations of payout cascade. (0.6)
PR	10	Yoshimura, Arren	1/16/2020	0.6	\$332.50	\$199.50	Correspond with M. Gonzalez, M. Alvarez, and B. Fernandez (AAFAF) regarding the default investment option for Act 106 and the potential impact of changing it. (0.6)
PR	10	Yoshimura, Arren	1/16/2020	0.4	\$332.50	\$133.00	Debrief and consolidation of tasks from meeting with A. Rodriguez (Retiro). (0.4)
PR	10	Yoshimura, Arren	1/16/2020	1.4	\$332.50	\$465.50	Participate in meeting with A. Rodriguez (Retiro) to discuss distribution form, legality of loan garnishments, and contract execution logistics. (1.4)
PR	10	Yoshimura, Arren	1/16/2020	0.4	\$332.50	\$133.00	Participate in meeting with M. Galindo and R. Maldonado (AAFAF) to discuss Gaming Commission consolidation and employee movement process. (0.4)
PR	10	Yoshimura, Arren	1/16/2020	0.2	\$332.50	\$66.50	Participate on telephone call with J. Bangor (Bank of New York Mellon) to discuss necessary Know Your Client document timing. (0.2)
PR	10	Yoshimura, Arren	1/16/2020	0.8	\$332.50	\$266.00	Participate on telephone call with R. Tabor (ACG) regarding Gaming commission implementation progress and next steps. (0.8)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
PR	10	Yoshimura, Arren	1/16/2020	1	\$332.50	\$332.50	Participate on telephone call with representatives from Alight, and H. Rivera and A. Rodriguez (Retiro) to discuss call center and website statistics, plan document progress, and contract updates. (1)
PR	10	Yoshimura, Arren	1/16/2020	0.9	\$332.50	\$299.25	Participate on telephone call with representatives from Alight, representatives from Bank of New York Mellon, and representatives from Banco Popular to align on priority implementation items and operational considerations post contract execution. (0.9)
PR	10	Yoshimura, Arren	1/16/2020	0.3	\$332.50	\$99.75	Participate on telephone call with S. Stacy (ACG), R. Maldonado (AAFAF), M. Galindo (AAFAF) to discuss process for transferring employees to Gaming Commission. (0.3)
PR	10	Yoshimura, Arren	1/16/2020	0.8	\$332.50	\$266.00	Participate on telephone calls with A. Billoch (PMA) and A. Sax-Bolder (OMM) to discuss bifurcation of opinions to accommodate staggered execution of Banco Popular and Bank of New York Mellon contracts. (0.8)
PR	10	Yoshimura, Arren	1/16/2020	0.5	\$332.50	\$166.25	Participate on telephone calls with L. Collazo (Retirement Board) and A. Rodriguez (Retiro) to discuss new distribution forms and contract signing options. (0.5)
PR	10	Yoshimura, Arren	1/16/2020	0.7	\$332.50	\$232.75	Participate on telephone calls with R. Cabrera and O. Santiago (Banco Popular) to discuss document execution timing and staggered options. (0.7)
PR	10	Yoshimura, Arren	1/16/2020	0.4	\$332.50	\$133.00	Review of latest ERISA opinion sent by A. Sax-Bolder (OMM). (0.4)
PR	10	Yoshimura, Arren	1/17/2020	0.3	\$332.50	\$99.75	Correspond with O. Santiago (Banco Popular) regarding proposal for staggered contract execution and edits to OMM and PMA opinions. (0.3)
PR	10	Yoshimura, Arren	1/17/2020	0.4	\$332.50	\$133.00	Participate in meeting with M. Galindo to discuss next steps for the Gaming Commission implementation (0.4)
PR	10	Yoshimura, Arren	1/17/2020	0.4	\$332.50	\$133.00	Participate on telephone calls with A. Rodriguez (Retiro), A. Sax-Bolder (OMM), and A. Billoch (PMA) to discuss the new distribution form, PMA opinions, and OMM opinions. (0.4)
PR	10	Yoshimura, Arren	1/17/2020	0.3	\$332.50	\$99.75	Review new distribution form sent by A. Rodriguez (Retiro). (0.3)
PR	10	Yoshimura, Arren	1/17/2020	0.4	\$332.50	\$133.00	Review of cultural loan promissory note and the ability to accelerate payment upon separation. (0.4)
PR	10	Yoshimura, Arren	1/17/2020	1.1	\$332.50	\$365.75	Review Thrift Savings Plan to benchmark investments and default fund rules on a Federal plan for Puerto Rico. (1.1)
Outside - PR	10	Yoshimura, Arren	1/18/2020	1.5	\$332.50	\$498.75	Review tasks and accomplishments for the week of 1/12/2020 and plan meetings and tasks for the week of 1/20/2020. (1.5)
Outside - PR	10	Yoshimura, Arren	1/18/2020	0.5	\$332.50	\$166.25	Update weekly status report for week ending 1/18/2020. (0.5)
PR	10	Yoshimura, Arren	1/21/2020	0.2	\$332.50	\$66.50	Correspond with A. Billoch (PMA) regarding additional documentation necessary for finalizing the PMA opinions. (0.2)
PR	10	Yoshimura, Arren	1/21/2020	0.5	\$332.50	\$166.25	Correspond with A. Billoch (PMA), and O. Santiago and R. Cabrera (Banco Popular) regarding garnishment forms, procedures, and the impact on retirement contract execution. (0.5)
PR	10	Yoshimura, Arren	1/21/2020	0.2	\$332.50	\$66.50	Correspond with W. Marcial (AAFAF) regarding the latest Board Resolutions in order to finalize retirement contracts. (0.2)
PR	10	Yoshimura, Arren	1/21/2020	1.6	\$332.50	\$532.00	Participate in meeting with A. Rodriguez (Retiro) and L. Collazo (Retirement Board) to discuss garnishment challenges and strategize on how to arrive as a satisfactory resolution with PMA and Banco Popular. (1.6)
PR	10	Yoshimura, Arren	1/21/2020	0.4	\$332.50	\$133.00	Participate in meeting with B. Fernandez (AAFAF) to review website and call center statistics and discuss timing of the live date (0.4)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
PR	10	Yoshimura, Arren	1/21/2020	0.5	\$332.50	\$166.25	Participate on telephone call with R. Tabor (ACG) to discuss communication strategy of critical items impacting the Plan 106 implementation. (0.5)
PR	10	Yoshimura, Arren	1/21/2020	1.3	\$332.50	\$432.25	Participate on telephone call with representatives from Alight, and C. Tirado and H. Rivera (Retiro) to discuss the newest file received from Hacienda, reconciliation efforts, and contract execution timing. (1.3)
PR	10	Yoshimura, Arren	1/21/2020	0.3	\$332.50	\$99.75	Participate on telephone call with S. Stacy (ACG) to discuss Gaming Commission OGP meeting follow up items and V2A scope clarification. (0.3)
PR	10	Yoshimura, Arren	1/21/2020	0.5	\$332.50	\$166.25	Review AEELA and Retiro Mortgage loans to understand principal acceleration terms and if separation from service qualifies. (0.5)
PR	10	Yoshimura, Arren	1/22/2020	1.2	\$332.50	\$399.00	Debrief meeting with representatives from Retiro and L. Collazo (Retirement Board) to discuss action items, next steps, and parties necessary to collect data and execute Retirement Board Resolution. (1.2)
PR	10	Yoshimura, Arren	1/22/2020	0.4	\$332.50	\$133.00	Incorporate feedback from R. Tabor (ACG) into memo regarding the default investment for AAFAF. (0.4)
PR	10	Yoshimura, Arren	1/22/2020	0.3	\$332.50	\$99.75	Participate in meeting with B. Fernandez (AAFAF) to debrief from Banco Popular contract meeting and subsequent meetings with the Retirement Board. (0.3)
PR	10	Yoshimura, Arren	1/22/2020	0.3	\$332.50	\$99.75	Participate in meeting with H. Martinez (AAFAF) to discuss garnishment issues and potential resolutions. (0.3)
PR	10	Yoshimura, Arren	1/22/2020	2.1	\$332.50	\$698.25	Participate in meeting with representatives from Retiro and L. Collazo (Retirement Board) to generate and discuss potential options on how to resolve the garnishment issue and proceed with contract execution. (2.1)
PR	10	Yoshimura, Arren	1/22/2020	1.6	\$332.50	\$532.00	Participate in meeting with representatives from Retiro, representatives from Banco Popular, L. Collazo (the Retirement Board), and M. Del Valle (PMA) to discuss the garnishment issue and potential solutions. (1.6)
PR	10	Yoshimura, Arren	1/22/2020	0.5	\$332.50	\$166.25	Participate on telephone call with S. Stacy (ACG), C. Gonzalez, and C. Ishak (ACG) to debrief OGP meeting and align on Gaming Commission priority items. (0.5)
PR	10	Yoshimura, Arren	1/22/2020	2.5	\$332.50	\$831.25	Prepare memo draft for leadership of AAFAF regarding the potential default investment option change for Plan 106. (2.5)
PR	10	Yoshimura, Arren	1/22/2020	0.4	\$332.50	\$133.00	Review decal and connectivity system requirements for law 257 for potential amendments. (0.4)
PR	10	Yoshimura, Arren	1/22/2020	0.4	\$332.50	\$133.00	Review Gaming Commission transition document prepared for C. Ishak (ACG) by S. Stacy (ACG). (0.4)
PR	10	Yoshimura, Arren	1/23/2020	0.3	\$332.50	\$99.75	Correspond with J. Irizarry (Gaming Commission) to discuss law 257 and the requirements of the Decal and Connected System. (0.3)
PR	10	Yoshimura, Arren	1/23/2020	0.4	\$332.50	\$133.00	Correspond with R. Tabor (ACG) and B. Fernandez (AAFAF) regarding priority items that could impact the Plan 106 implementation. (0.4)
PR	10	Yoshimura, Arren	1/23/2020	2.4	\$332.50	\$798.00	Finalize update for Gaming Commission financial model with commission cascade isolated from payouts done by the race track, video game system vendors, and other service providers. (2.4)
PR	10	Yoshimura, Arren	1/23/2020	0.5	\$332.50	\$166.25	Participate in meeting with B. Fernandez (AAFAF) to discuss priority items for Plan 106 implementation. (0.5)
PR	10	Yoshimura, Arren	1/23/2020	0.4	\$332.50	\$133.00	Participate on telephone call with A. Rodriguez (Retiro) to discuss potential implications of switching the default investment prior to the live date. (0.4)
PR	10	Yoshimura, Arren	1/23/2020	0.4	\$332.50	\$133.00	Participate on telephone call with C. Ishak (ACG) to discuss logistics for meetings with AAFAF leadership the week of 1/27/2020. (0.4)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
PR	10	Yoshimura, Arren	1/23/2020	0.2	\$332.50	\$66.50	Participate on telephone call with K. May (Alight) to discuss potential amendment to Law 106 changing the requirements of the default option. (0.2)
PR	10	Yoshimura, Arren	1/23/2020	0.3	\$332.50	\$99.75	Participate on telephone call with R. Cabrera (Banco Popular) to discuss pending issues with garnishments holding up contract execution. (0.3)
PR	10	Yoshimura, Arren	1/23/2020	0.5	\$332.50	\$166.25	Participate on telephone call with R. Tabor (ACG) to discuss communication strategy of critical items impacting the Plan 106 implementation. (0.5)
PR	10	Yoshimura, Arren	1/23/2020	0.8	\$332.50	\$266.00	Participate on telephone call with representatives from Alight, L. Collazo (the Retirement Board), and H. Rivera (Retiro) regarding website and call center volumes, potential amendments and contribution percent change procedure. (0.8)
PR	10	Yoshimura, Arren	1/23/2020	0.8	\$332.50	\$266.00	Participate on telephone call with representatives from Alight, representatives from Bank of New York Mellon, and R. Cabrera (Banco Popular) to discuss pending contract issues, KYC documentation timing, and garnishment tax gross up proposal. (0.8)
PR	10	Yoshimura, Arren	1/23/2020	0.7	\$332.50	\$232.75	Review Hacienda private letter ruling for BPAS fund to understand "property of Puerto Rico" requirements. (0.7)
PR	10	Yoshimura, Arren	1/23/2020	0.4	\$332.50	\$133.00	Review law 257 to understand if licensing revenue goes to the General Fund or the Special Revenue Fund. (0.4)
PR	10	Yoshimura, Arren	1/24/2020	0.9	\$332.50	\$299.25	Prepare condensed one page default investment change considerations document for B. Fernandez (AAFAF). (0.9)
PR	10	Yoshimura, Arren	1/24/2020	1.8	\$332.50	\$598.50	Prepare key considerations list for L. Collazo (the Retirement Board) and A. Rodriguez (Retiro) regarding the default investment and potential implementation considerations if there is a change. (1.8)
PR	10	Yoshimura, Arren	1/24/2020	1.5	\$332.50	\$498.75	Review tasks and accomplishments for the week of 1/20/2020 and plan meetings and tasks for the week of 1/27/2020. (1.5)
PR	10	Yoshimura, Arren	1/24/2020	0.5	\$332.50	\$166.25	Update weekly status report for week ending 1/24/2020. (0.5)
PR	10	Yoshimura, Arren	1/27/2020	0.3	\$332.50	\$99.75	Calculate 10% gross up percentage for garnishment distributions. (0.3)
PR	10	Yoshimura, Arren	1/27/2020	0.2	\$332.50	\$66.50	Correspond with M. Galindo (AAFAF) regarding Gaming Commission and continued engagement with the Agency. (0.2)
PR	10	Yoshimura, Arren	1/27/2020	0.3	\$332.50	\$99.75	Participate on telephone call and correspond with J. Rivera (ADH) to discuss budget submissions for OGP and FY21 budget for Gaming. (0.3)
PR	10	Yoshimura, Arren	1/27/2020	0.2	\$332.50	\$66.50	Participate on telephone call with C. Tirado (Retiro) to discuss interest rates and investments in the temporary trust. (0.2)
PR	10	Yoshimura, Arren	1/27/2020	0.2	\$332.50	\$66.50	Participate on telephone call with R. Cabrera (Banco Popular) to discuss documents necessary for contract execution. (0.2)
PR	10	Yoshimura, Arren	1/28/2020	0.7	\$332.50	\$232.75	Begin preparation of transition document to hand off work at the Gaming Commission to V2A. (0.7)
PR	10	Yoshimura, Arren	1/28/2020	0.3	\$332.50	\$99.75	Correspond with R. Longfield (Gavion) regarding the Benefit Plans Administrative Service default fund investment and any guarantees they are willing to make regarding principal preservation (0.3)
PR	10	Yoshimura, Arren	1/28/2020	0.8	\$332.50	\$266.00	Create scope and deliverable review for possible Gaming Commission transition. (0.8)
PR	10	Yoshimura, Arren	1/28/2020	1	\$332.50	\$332.50	Participate in meeting with A. Rodriguez (Retiro) to discuss documentation necessary for Banco Popular legal counsel to render a decision regarding garnishments. (1)
PR	10	Yoshimura, Arren	1/28/2020	0.6	\$332.50	\$199.50	Participate in meeting with L. Collazo (Retirement Board) to discuss the potential change in the default option for Plan 106, and documents necessary for contract execution with Banco Popular. (0.6)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
PR	10	Yoshimura, Arren	1/28/2020	0.9	\$332.50	\$299.25	Participate in meeting with L. Collazo (Retirement Board), A. Rodriguez (Retiro) and R. Medina-Lugo (Cancio, Nadal & Rivera) to discuss board resolution language and relevant sections of ACT 106. (0.9)
PR	10	Yoshimura, Arren	1/28/2020	0.5	\$332.50	\$166.25	Participate in meeting with M. Alvarez (AAFAF) to discuss implementation challenges of Act 106, potential alternatives for garnishments, and BPAS default fund issues. (0.5)
PR	10	Yoshimura, Arren	1/28/2020	0.3	\$332.50	\$99.75	Participate on calls with R. Cabrera (Banco Popular) to update status of board resolution, outstanding loan liability, and new distribution form. (0.3)
PR	10	Yoshimura, Arren	1/28/2020	0.2	\$332.50	\$66.50	Participate on telephone call with C. Tirado (Retiro) to discuss OMM request regarding the temporary trust interest rates. (0.2)
PR	10	Yoshimura, Arren	1/28/2020	0.5	\$332.50	\$166.25	Participate on telephone call with R. Tabor (ACG) to discuss communication strategy of critical items impacting the Plan 106 implementation. (0.5)
PR	10	Yoshimura, Arren	1/28/2020	0.5	\$332.50	\$166.25	Participate on telephone call with representatives from Alight to discuss Police department reconciliation, police department inverted birthday demographic data, and questions regarding the principal guaranteed nature of the BPAS fund. (0.5)
PR	10	Yoshimura, Arren	1/28/2020	0.6	\$332.50	\$199.50	Prepare for meeting with A. Rodriguez (Retiro) and L. Collazo (Retirement Board) to align on next steps to resolve garnishment issues and proceed with contract execution. (0.6)
PR	10	Yoshimura, Arren	1/28/2020	0.9	\$332.50	\$299.25	Review Act 106 to understand relevant sections for a Board Resolution regarding garnishments. (0.9)
PR	10	Yoshimura, Arren	1/28/2020	0.8	\$332.50	\$266.00	Review Gaming Commission financial models for possible hand off of implementation responsibilities to V2A. (0.8)
PR	10	Yoshimura, Arren	1/29/2020	0.5	\$332.50	\$166.25	Participate in meeting with A. Alvarez (AAFAF) to discuss Retiro's liquidity position and the potential impact of issuing loans to participants. (0.5)
PR	10	Yoshimura, Arren	1/29/2020	0.9	\$332.50	\$299.25	Participate in meeting with A. Alvarez (AAFAF) to discuss the guarantees of the default BPAS fund and who needs to back the principal guarantee. (0.9)
PR	10	Yoshimura, Arren	1/29/2020	0.3	\$332.50	\$99.75	Participate in meeting with B. Fernandez (AAFAF) to discuss the default fund option and the qualifications of BPAS. (0.3)
PR	10	Yoshimura, Arren	1/29/2020	0.4	\$332.50	\$133.00	Participate on telephone call and correspond with A. Rodriguez (Retiro) regarding documents necessary for the Board Resolution draft addressing garnishments. (0.4)
PR	10	Yoshimura, Arren	1/29/2020	0.4	\$332.50	\$133.00	Participate on telephone call with A. Rodriguez (Retiro) to discuss edits necessary to the new distribution form to finalize the document and send to Banco Popular for review. (0.4)
PR	10	Yoshimura, Arren	1/29/2020	0.4	\$332.50	\$133.00	Participate on telephone call with D. Hutton (Alight) to discuss how participant loans work, BPAS default investment messaging and garnishment tax gross up calculation. (0.4)
PR	10	Yoshimura, Arren	1/29/2020	0.3	\$332.50	\$99.75	Participate on telephone call with R. Tabor (ACG) to discuss critical items impacting the Plan 106 implementation. (0.3)
PR	10	Yoshimura, Arren	1/29/2020	1.1	\$332.50	\$365.75	Participate on telephone call with representatives from Alight, C. Tirado and H. Rivera (Retiro) to discuss demographic data updates, and active vs. terminated status coding/timing. (1.1)
PR	10	Yoshimura, Arren	1/29/2020	0.8	\$332.50	\$266.00	Research composition of BPAS portfolio including the stable value holding for potential issues. (0.8)
PR	10	Yoshimura, Arren	1/29/2020	1.4	\$332.50	\$465.50	Research fee structure of BPAS including underlying holdings. (1.4)
PR	10	Yoshimura, Arren	1/29/2020	0.6	\$332.50	\$199.50	Research stable value investment structures to understand the underlying holdings of the BPAS fund. (0.6)
PR	10	Yoshimura, Arren	1/29/2020	0.4	\$332.50	\$133.00	Review new distribution form sent by A. Rodriguez (Retiro). (0.4)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
PR	10	Yoshimura, Arren	1/30/2020	0.7	\$332.50	\$232.75	Create discussion document for R. Longfield (CBIZ) regarding issues and considerations for the BPAS default investment option (0.7)
PR	10	Yoshimura, Arren	1/30/2020	0.5	\$332.50	\$166.25	Debrief from PRITS meeting with C. Gonzalez (ACG) and align on action items and next steps. (0.5)
PR	10	Yoshimura, Arren	1/30/2020	1.7	\$332.50	\$565.25	Participate in meeting with G. Ripoll (PRITS), M. Galindo (AAFAF) and C. Gonzalez (ACG) to discuss public hearing from 1/28/20, priority projects for the next 5 months, FOMB's digital working group update requests and Puerto Rico vs. other state technology spend figures. (1.7)
PR	10	Yoshimura, Arren	1/30/2020	0.6	\$332.50	\$199.50	Participate in meeting with M. Galindo (AAFAF) to discuss Gaming Commission communications, OGP documentation for Gaming Commission, and budget/personnel transfers for PRITS. (0.6)
PR	10	Yoshimura, Arren	1/30/2020	0.3	\$332.50	\$99.75	Participate on telephone call with representatives from Alight to discuss contract updates and police department reconciliation efforts. (0.3)
PR	10	Yoshimura, Arren	1/30/2020	0.5	\$332.50	\$166.25	Prepare for meeting with PRITS to discuss budgetary progress, agency outreach, and cyber security initiative status. (0.5)
PR	10	Yoshimura, Arren	1/30/2020	1.6	\$332.50	\$532.00	Review execution ready Banco Popular Master Services Agreement sent by A. Billoch (PMA). (1.6)
PR	10	Yoshimura, Arren	1/30/2020	2.6	\$332.50	\$864.50	Review execution ready Deed of Trust sent by A. Billoch (PMA). (2.6)
PR	10	Yoshimura, Arren	1/30/2020	0.3	\$332.50	\$99.75	Review fee schedule associated with the Deed of Trust sent by A. Billoch (PMA). (0.3)
PR	10	Yoshimura, Arren	1/30/2020	0.7	\$332.50	\$232.75	Review initial draft of the Retirement Board resolution to allow garnishments and correspond with R. Medina-Lugo (Cancio, Nadal & Rivera) with potential issues that Banco Popular might raise. (0.7)
PR	10	Yoshimura, Arren	1/31/2020	0.6	\$332.50	\$199.50	Participate in meeting with M. Galindo (AAFAF) to discuss Gaming Commission communications pertaining to V2A and role clarity of the different firms. (0.6)
PR	10	Yoshimura, Arren	1/31/2020	0.4	\$332.50	\$133.00	Participate on call with A. Rodriguez (Retiro) to discuss new distribution form, board resolution language, and outstanding loan balance. (0.4)
PR	10	Yoshimura, Arren	1/31/2020	0.2	\$332.50	\$66.50	Participate on telephone call with R. Medina (Cancio, Nadal & Rivera) to discuss board resolution language. (0.2)
PR	10	Yoshimura, Arren	1/31/2020	0.4	\$332.50	\$133.00	Participate on telephone call with R. Tabor (ACG) to discuss critical items impacting the Plan 106 implementation. (0.4)
PR	10	Yoshimura, Arren	1/31/2020	1.6	\$332.50	\$532.00	Review execution ready Custody Agreement sent by A. Billoch (PMA). (1.6)

Total Hourly Fees	615.7	\$205,725.25
Total Fees		\$205,725.25

Expenses Detail

Expense Type	Professional	Date	Expense	Description	Reference
Airfare	Beil, Rebecca	1/7/2020	\$975.40	Roundtrip airfare from Nashville, TN to San Juan, PR 1/7/20 to 1/16/20 NOTE: First class seat on 1/7/20 flight was lower price than main cabin. See receipts for supporting details.	1
Meals - PR	Beil, Rebecca	1/7/2020	\$42.00	Travel day per diem meal expenses in Puerto Rico	
Meals - US	Beil, Rebecca	1/7/2020	\$5.40	Travel meal, snack	2
Meals - US	Beil, Rebecca	1/7/2020	\$6.23	Travel meal, breakfast	3
Transportation - PR	Beil, Rebecca	1/7/2020	\$29.12	Per diem transportation expense in Puerto Rico	
Transportation - US	Beil, Rebecca	1/7/2020	\$38.40	Travel from home to airport on 1/7/20	4
Meals - PR	Beil, Rebecca	1/8/2020	\$70.00	Per diem meal expenses in Puerto Rico	
Transportation - PR	Beil, Rebecca	1/8/2020	\$29.12	Per diem transportation expense in Puerto Rico	
Meals - PR	Beil, Rebecca	1/9/2020	\$70.00	Per diem meal expenses in Puerto Rico	
Transportation - PR	Beil, Rebecca	1/9/2020	\$29.12	Per diem transportation expense in Puerto Rico	
Meals - PR	Beil, Rebecca	1/10/2020	\$70.00	Per diem meal expenses in Puerto Rico	
Transportation - PR	Beil, Rebecca	1/10/2020	\$29.12	Per diem transportation expense in Puerto Rico	
Meals - PR	Beil, Rebecca	1/13/2020	\$70.00	Per diem meal expenses in Puerto Rico	
Transportation - PR	Beil, Rebecca	1/13/2020	\$29.12	Per diem transportation expense in Puerto Rico	
Meals - PR	Beil, Rebecca	1/14/2020	\$70.00	Per diem meal expenses in Puerto Rico	
Transportation - PR	Beil, Rebecca	1/14/2020	\$29.12	Per diem transportation expense in Puerto Rico	
Meals - PR	Beil, Rebecca	1/15/2020	\$70.00	Per diem meal expenses in Puerto Rico	
Transportation - PR	Beil, Rebecca	1/15/2020	\$29.12	Per diem transportation expense in Puerto Rico	
Lodging - PR	Beil, Rebecca	1/16/2020	\$2,439.45	Lodging in San Juan, PR from 1/07/20 to 1/16/20 (9 nights)	5
Meals - PR	Beil, Rebecca	1/16/2020	\$42.00	Travel day per diem meal expenses in Puerto Rico	
Meals - US	Beil, Rebecca	1/16/2020	\$16.25	Travel meal, dinner	6
Transportation - PR	Beil, Rebecca	1/16/2020	\$29.12	Per diem transportation expense in Puerto Rico	
Transportation - US	Beil, Rebecca	1/16/2020	\$26.91	Travel from airport to home on 1/16/20	7
Airfare	Beil, Rebecca	1/20/2020	\$458.00	Roundtrip airfare from Nashville, TN to San Juan, PR 1/20/20 to 1/23/20	8
Meals - PR	Beil, Rebecca	1/20/2020	\$42.00	Travel day per diem meal expenses in Puerto Rico	
Meals - US	Beil, Rebecca	1/20/2020	\$8.99	Travel meal, lunch	9
Transportation - PR	Beil, Rebecca	1/20/2020	\$29.12	Per diem transportation expense in Puerto Rico	
Transportation - US	Beil, Rebecca	1/20/2020	\$28.33	Travel from home to airport on 1/20/20	10
Meals - PR	Beil, Rebecca	1/21/2020	\$70.00	Per diem meal expenses in Puerto Rico	
Transportation - PR	Beil, Rebecca	1/21/2020	\$29.12	Per diem transportation expense in Puerto Rico	
Meals - PR	Beil, Rebecca	1/22/2020	\$70.00	Per diem meal expenses in Puerto Rico	
Transportation - PR	Beil, Rebecca	1/22/2020	\$29.12	Per diem transportation expense in Puerto Rico	
Lodging - PR	Beil, Rebecca	1/23/2020	\$813.15	Lodging in San Juan, PR from 1/20/20 to 1/23/20 (3 nights)	11
Meals - PR	Beil, Rebecca	1/23/2020	\$42.00	Travel day per diem meal expenses in Puerto Rico	
Transportation - PR	Beil, Rebecca	1/23/2020	\$29.12	Per diem transportation expense in Puerto Rico	
Transportation - US	Beil, Rebecca	1/23/2020	\$26.90	Travel from airport to home on 1/23/20	12
Airfare	Beil, Rebecca	1/27/2020	\$370.00	Roundtrip airfare from Nashville, TN to San Juan, PR 1/27/20 to 1/30/20	13
Meals - PR	Beil, Rebecca	1/27/2020	\$42.00	Travel day per diem meal expenses in Puerto Rico	
Meals - US	Beil, Rebecca	1/27/2020	\$9.49	Travel meal, breakfast	14
Transportation - PR	Beil, Rebecca	1/27/2020	\$29.12	Per diem transportation expense in Puerto Rico	
Transportation - US	Beil, Rebecca	1/27/2020	\$27.51	Travel from home to airport on 1/27/20	15
Meals - PR	Beil, Rebecca	1/28/2020	\$70.00	Per diem meal expenses in Puerto Rico	
Transportation - PR	Beil, Rebecca	1/28/2020	\$29.12	Per diem transportation expense in Puerto Rico	
Meals - PR	Beil, Rebecca	1/29/2020	\$70.00	Per diem meal expenses in Puerto Rico	

Expense Type	Professional	Date	Expense	Description	Reference
Transportation - PR	Beil, Rebecca	1/29/2020	\$29.12	Per diem transportation expense in Puerto Rico	
Lodging - PR	Beil, Rebecca	1/30/2020	\$779.22	Lodging in San Juan, PR from 1/27/20 to 1/30/20 (3 nights)	16
Meals - PR	Beil, Rebecca	1/30/2020	\$42.00	Travel day per diem meal expenses in Puerto Rico	
Meals - US	Beil, Rebecca	1/30/2020	\$4.56	Travel meal, snack	17
Transportation - PR	Beil, Rebecca	1/30/2020	\$29.12	Per diem transportation expense in Puerto Rico	
Transportation - US	Beil, Rebecca	1/30/2020	\$32.70	Travel from airport to home on 1/30/20	18
Airfare	Ishak, Christine	1/27/2020	\$352.00	Roundtrip airfare from Nashville, TN to San Juan, PR 1/27/20 to 1/30/20	19
Meals - PR	Ishak, Christine	1/27/2020	\$42.00	Travel day per diem meal expenses in Puerto Rico	
Meals - US	Ishak, Christine	1/27/2020	\$11.34	Travel meal, lunch	20
Meals - US	Ishak, Christine	1/27/2020	\$3.13	Travel meal, snack	21
Transportation - PR	Ishak, Christine	1/27/2020	\$29.12	Per diem transportation expense in Puerto Rico	
Transportation - US	Ishak, Christine	1/27/2020	\$20.15	Travel from home to airport on 1/27/20	22
Meals - PR	Ishak, Christine	1/28/2020	\$70.00	Per diem meal expenses in Puerto Rico	
Transportation - PR	Ishak, Christine	1/28/2020	\$29.12	Per diem transportation expense in Puerto Rico	
Meals - PR	Ishak, Christine	1/29/2020	\$70.00	Per diem meal expenses in Puerto Rico	
Transportation - PR	Ishak, Christine	1/29/2020	\$29.12	Per diem transportation expense in Puerto Rico	
Lodging - PR	Ishak, Christine	1/30/2020	\$813.15	Lodging in San Juan, PR from 1/27/20 to 1/30/20 (3 nights)	23
Meals - PR	Ishak, Christine	1/30/2020	\$42.00	Travel day per diem meal expenses in Puerto Rico	
Meals - US	Ishak, Christine	1/30/2020	\$9.00	Travel meal, dinner	24
Transportation - PR	Ishak, Christine	1/30/2020	\$29.12	Per diem transportation expense in Puerto Rico	
Transportation - US	Ishak, Christine	1/30/2020	\$23.95	Travel from airport to home on 1/30/20	25
Airfare	Stacy, Sean	1/6/2020	\$722.40	Roundtrip airfare from Nashville, TN to San Juan, PR 1/6/20 to 1/10/20	26
Meals - PR	Stacy, Sean	1/6/2020	\$42.00	Travel day per diem meal expenses in Puerto Rico	
Meals - US	Stacy, Sean	1/6/2020	\$23.17	Travel meal, dinner	27
Meals - US	Stacy, Sean	1/6/2020	\$2.88	Travel meal, snack	28
Transportation - PR	Stacy, Sean	1/6/2020	\$29.12	Per diem transportation expense in Puerto Rico	
Meals - PR	Stacy, Sean	1/7/2020	\$70.00	Per diem meal expenses in Puerto Rico	
Transportation - PR	Stacy, Sean	1/7/2020	\$29.12	Per diem transportation expense in Puerto Rico	
Meals - PR	Stacy, Sean	1/8/2020	\$70.00	Per diem meal expenses in Puerto Rico	
Transportation - PR	Stacy, Sean	1/8/2020	\$29.12	Per diem transportation expense in Puerto Rico	
Meals - PR	Stacy, Sean	1/9/2020	\$70.00	Per diem meal expenses in Puerto Rico	
Transportation - PR	Stacy, Sean	1/9/2020	\$29.12	Per diem transportation expense in Puerto Rico	
Lodging - PR	Stacy, Sean	1/10/2020	\$1,084.20	Lodging in San Juan, PR from 1/6/20 to 1/10/20 (4 nights)	29
Meals - PR	Stacy, Sean	1/10/2020	\$42.00	Travel day per diem meal expenses in Puerto Rico	
Meals - US	Stacy, Sean	1/10/2020	\$7.05	Travel meal, breakfast	30
Meals - US	Stacy, Sean	1/10/2020	\$3.21	Travel meal, snack	31
Transportation - PR	Stacy, Sean	1/10/2020	\$29.12	Per diem transportation expense in Puerto Rico	
Airfare	Tabor, Ryan	1/13/2020	\$686.00	Roundtrip airfare from Nashville, TN to San Juan, PR 1/13/20 to 1/15/20	32
Meals - PR	Tabor, Ryan	1/13/2020	\$42.00	Travel day per diem meal expenses in Puerto Rico	
Meals - US	Tabor, Ryan	1/13/2020	\$13.37	Travel meal, lunch	33
Transportation - PR	Tabor, Ryan	1/13/2020	\$29.12	Per diem transportation expense in Puerto Rico	
Meals - PR	Tabor, Ryan	1/14/2020	\$70.00	Per diem meal expenses in Puerto Rico	
Transportation - PR	Tabor, Ryan	1/14/2020	\$29.12	Per diem transportation expense in Puerto Rico	
Lodging - PR	Tabor, Ryan	1/15/2020	\$477.18	Lodging in San Juan, PR from 1/13/20 to 1/15/20 (2 nights)	34
Meals - PR	Tabor, Ryan	1/15/2020	\$42.00	Travel day per diem meal expenses in Puerto Rico	
Meals - US	Tabor, Ryan	1/15/2020	\$9.99	Travel meal, dinner	35
Transportation - PR	Tabor, Ryan	1/15/2020	\$29.12	Per diem transportation expense in Puerto Rico	
Transportation - US	Tabor, Ryan	1/15/2020	\$41.78	Parking at airport from 1/13/20 to 1/15/20	36
Airfare	Yoshimura, Arren	1/13/2020	\$480.00	Roundtrip airfare from Chicago, IL to San Juan, PR 1/13/20 to 1/17/20	37

Expense Type	Professional	Date	Expense	Description	Reference
Meals - PR	Yoshimura, Arren	1/13/2020	\$42.00	Travel day per diem meal expenses in Puerto Rico	
Transportation - PR	Yoshimura, Arren	1/13/2020	\$29.12	Per diem transportation expense in Puerto Rico	
Transportation - US	Yoshimura, Arren	1/13/2020	\$75.00	Travel from home to airport on 1/13/20	38
Meals - PR	Yoshimura, Arren	1/14/2020	\$70.00	Per diem meal expenses in Puerto Rico	
Transportation - PR	Yoshimura, Arren	1/14/2020	\$29.12	Per diem transportation expense in Puerto Rico	
Meals - PR	Yoshimura, Arren	1/15/2020	\$70.00	Per diem meal expenses in Puerto Rico	
Transportation - PR	Yoshimura, Arren	1/15/2020	\$29.12	Per diem transportation expense in Puerto Rico	
Meals - PR	Yoshimura, Arren	1/16/2020	\$70.00	Per diem meal expenses in Puerto Rico	
Transportation - PR	Yoshimura, Arren	1/16/2020	\$29.12	Per diem transportation expense in Puerto Rico	
Lodging - PR	Yoshimura, Arren	1/17/2020	\$1,075.28	Lodging in San Juan, PR from 1/13/20 to 1/17/20 (4 nights)	39
Meals - PR	Yoshimura, Arren	1/17/2020	\$42.00	Travel day per diem meal expenses in Puerto Rico	
Transportation - PR	Yoshimura, Arren	1/17/2020	\$29.12	Per diem transportation expense in Puerto Rico	
Transportation - US	Yoshimura, Arren	1/17/2020	\$43.31	Travel from airport to home on 1/17/20	40
Airfare	Yoshimura, Arren	1/21/2020	\$480.00	Roundtrip airfare from Chicago, IL to San Juan, PR 1/21/20 to 1/24/20	41
Meals - PR	Yoshimura, Arren	1/21/2020	\$42.00	Travel day per diem meal expenses in Puerto Rico	
Transportation - PR	Yoshimura, Arren	1/21/2020	\$29.12	Per diem transportation expense in Puerto Rico	
Transportation - US	Yoshimura, Arren	1/21/2020	\$75.00	Travel from home to airport on 1/21/20	42
Meals - PR	Yoshimura, Arren	1/22/2020	\$70.00	Per diem meal expenses in Puerto Rico	
Transportation - PR	Yoshimura, Arren	1/22/2020	\$29.12	Per diem transportation expense in Puerto Rico	
Meals - PR	Yoshimura, Arren	1/23/2020	\$70.00	Per diem meal expenses in Puerto Rico	
Transportation - PR	Yoshimura, Arren	1/23/2020	\$29.12	Per diem transportation expense in Puerto Rico	
Lodging - PR	Yoshimura, Arren	1/24/2020	\$813.15	Lodging in San Juan, PR from 1/21/20 to 1/24/20 (3 nights)	43
Meals - PR	Yoshimura, Arren	1/24/2020	\$42.00	Travel day per diem meal expenses in Puerto Rico	
Transportation - PR	Yoshimura, Arren	1/24/2020	\$29.12	Per diem transportation expense in Puerto Rico	
Transportation - US	Yoshimura, Arren	1/24/2020	\$31.37	Travel from airport to home on 1/24/20	44
Airfare	Yoshimura, Arren	1/27/2020	\$480.00	Roundtrip airfare from Chicago, IL to San Juan, PR 1/27/20 to 1/31/20	45
Meals - PR	Yoshimura, Arren	1/27/2020	\$42.00	Travel day per diem meal expenses in Puerto Rico	
Transportation - PR	Yoshimura, Arren	1/27/2020	\$29.12	Per diem transportation expense in Puerto Rico	
Transportation - US	Yoshimura, Arren	1/27/2020	\$75.00	Travel from home to airport on 1/27/20	46
Meals - PR	Yoshimura, Arren	1/28/2020	\$70.00	Per diem meal expenses in Puerto Rico	
Transportation - PR	Yoshimura, Arren	1/28/2020	\$29.12	Per diem transportation expense in Puerto Rico	
Meals - PR	Yoshimura, Arren	1/29/2020	\$70.00	Per diem meal expenses in Puerto Rico	
Transportation - PR	Yoshimura, Arren	1/29/2020	\$29.12	Per diem transportation expense in Puerto Rico	

Expense Type	Professional	Date	Expense	Description	Reference
Meals - PR	Yoshimura, Arren	1/30/2020	\$70.00	Per diem meal expenses in Puerto Rico	
Transportation - PR	Yoshimura, Arren	1/30/2020	\$29.12	Per diem transportation expense in Puerto Rico	
Lodging - PR	Yoshimura, Arren	1/31/2020	\$1,084.20	Lodging in San Juan, PR from 1/27/20 to 1/31/20 (4 nights)	47
Meals - PR	Yoshimura, Arren	1/31/2020	\$42.00	Travel day per diem meal expenses in Puerto Rico	
Transportation - PR	Yoshimura, Arren	1/31/2020	\$29.12	Per diem transportation expense in Puerto Rico	
Transportation - US	Yoshimura, Arren	1/31/2020	\$31.40	Travel from airport to home on 1/31/20	48

Total Expenses	\$18,773.59
-----------------------	--------------------

¹Some expenses may not have been included in this monthly fee statement due to delays caused by accounting or processing. Ankura reserves the right to seek payment of such expenses in subsequent fee statements.

* Non-economy airfare written down by 50%.